

RESTRICTED

11 May 1973

UNITED NATIONS DEVELOPMENT PROGRAMME

Project Summary⁺, Government of
INDIA

Project Title: Central Institute of Road Transport (Training and Research)

Number: IND/73/022/A/01/11

Date of submission:

Sector: 75 Transport and
Communication

Subsector: 7520 Transport by
land.

Proposed starting
date for full 1 September 1973
project operations:

Proposed Two to three
Duration: years

Proposed Government Cooperating Agency:

The Department of Shipping
and Transport through the
Association of State
Road Transport Undertakings

Executing Agency:

The International Labour
Organization (ILO)

Amount requested from UNDP:

\$ 272,000

Proposed Government counterpart contribution:

in cash: Rs.
(local currency)

in kind: Rs. 2,422,018
(local currency)

Total: US \$ 318,686

+ PLEASE NOTE THAT THIS DOCUMENT IS A SUMMARY OF THE PROJECT AS
SUBMITTED AND DOES NOT REPRESENT THE VIEWS OF THE UNDP ON ITS
MERITS

I. Background

1. The Government of India embarked upon a policy of nationalising the road transport shortly after independence in 1947. Today about 46 per cent (40,571 buses) of a total of 87,000 buses are operated by nationalised state and municipal corporation and government departments. During the next five-year development plan period (1974-1979), the number of buses is expected to increase to 115,000 of which 60,000 or about 52 per cent of the fleet may be operated by nationalised corporations.

2. The road transport industry, as an important sector of the economy, requires special attention because of the following considerations:

- i) Low cost road transport system is essential to accelerate the development of the rural areas of the country where 82 per cent or more than 400 million of India's population live.
- ii) Road transport industry help in dispersing industrial activities to rural areas in order to provide employment opportunities for the under employed rural population.
- iii) The state road transport industry represents an important source of employment, (the nationalised road corporations have about 350,000 middle and higher level/management personnel). The employment potential of the industry is expected to increase by about 50 per cent during the next five years.
- iv) The road transport industry is an important source of revenue for the central and state Governments.
- v) The road transport undertakings help in promoting the Government's policy of developing small and ancillary industries in the sense that they rely to a very large extent upon local manufacturers for supply of spare parts.

3. In view of the above considerations, the Government declared of its intention to support the establishment of a Central Institute Road Transport and a provision was made in the Central Plan for Rs. 3 million for this purpose. The institute has already been established and has conducted a number of training courses for all categories of officers serving or recruited for services in the various transport undertakings in India. However, in order to improve the profitability and serviceability of the state road transport undertakings, it is considered necessary to develop a cadre of management personnel, trained in modern management techniques

and procedures and with a view to achieving this, the Government has decided to expand the activities of the Central Institute of Road Transport with UNDP assistance to provide both basic training and specialized training for top and middle level management personnel and consultancy service to ensure that advanced methods of management and operation are implemented in the road transport undertakings. It is also proposed to set up a test and research laboratory at the Central Institute of Road Transport to provide services to all road transport undertakings as well as to the automotive industry in India as a whole by carrying out controlled experiments and applied research on all aspects of road transport industry.

II. The Project

4. Long-range objectives

The project is intended to assist the Association of State Road Transport Undertakings to expand the services of the Central Institute of Road Transport at Poona in providing adequate services and facilities for carrying out surveys, development, research, training and consultancy services to the members of the Association - later to cater also to the privately owned road transport organizations and to road freight transportation undertakings with a view to improving Road Transport Systems throughout India.

5. Immediate Objectives

- (i) Training the professional staff of Central Institute of Road Transport as trainers in transportation management, engineering, supervision and statistics.
- (ii) Training selected CIRT professional staff as management and technical consultants.
- (iii) Promoting consciousness and acceptance among the members of the Association of State Road Transport Undertakings of the Training and consultancy services of CIRT.
- (iv) Assisting the professional staff of CIRT in organizing and carrying out research in Management and Engineering for road transport operations and development.
- (v) Assisting the professional staff of CIRT in evolving standard procedures and practices for all S.T. Undertakings with a view to reducing costs and evolving norms for operational and management performance, thus, making it possible to render assistance in areas where the Undertakings have failed to achieve such norms.

- (vi) Assisting the professional staff of CIRT to offer immediate consultancy services to back up the training programmes of the Institute.

III. Financial Data

A. Contribution requested from the UNDP

<u>Project Personnel Component</u>	<u>Total</u>	
	m/m	\$
<u>Experts</u>		
Project Manager	24	60,000
Expert/Operational Methods	18	45,000
Expert/Training Methods	12	30,000
Component Total	54	135,000

Training Component

Fellowships

Director	4	3,450
Joint Director - Engineering	4	2,950
Joint Director - Management Consultancy	4	2,950
Joint Director - Transportation	4	2,950
Deputy Director - Engineering	4	2,950
Deputy Director - Engineering Research	4	2,950
Deputy Director - Operational Research	4	2,950
Deputy Director - Management Studies	4	2,950
Senior Scientist Research & Testing	4	2,950
Senior Scientist Research & Testing	4	2,950
Component Total	40	30,000

Equipment Component

Expendable equipment	2,500
Non-expendable Equipment	100,000
Premises	-
Component Total	102,500

Miscellaneous Component

Reporting Cost	1,000
Sundry	2,500
Direct costs	1,000
Component Total	4,500

GRAND TOTAL 272,000

=====

B. Proposed Government counterpart contribution in kind

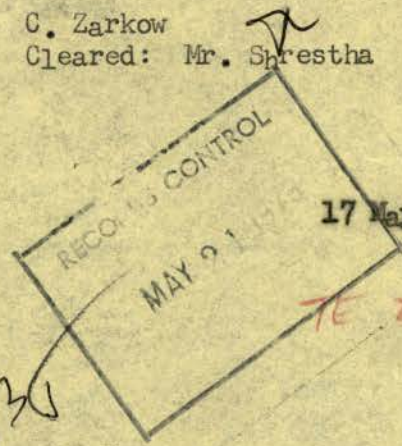
<u>Project Personnel Component</u>	<u>Total</u>	
	<u>m/m</u>	<u>Rs.</u>
Director	24	47,200
Joint Director (Engineering)	17	30,550
Joint Director (Management Consultancy)	17	30,550
Deputy Director (Transportation)	24	36,480
Deputy Director (Engineering)	24	41,160
Deputy Director (Engineering Research)	24	42,000
Deputy Director (Operational Research)	17	25,130
Deputy Director (Management Studies)	24	39,600
Assistant Director (Industrial Engineering)	11	12,490
Assistant Director (Materials Management)	24	28,840
Assistant Director (Transportation)	24	27,880
Assistant Director (Engineering)	24	27,880
Assistant Director (Engineering Research)	24	28,460
Assistant Director (Operational Research)	5	5,780
Statistical Adviser	24	33,960
Senior Scientist (1)	24	18,740
Senior Scientist (2)	24	18,740
Senior Scientist (3)	24	21,690
Senior Scientist (4)	24	21,690
Component Total (Professional Staff)	403	537,820
<u>Senior Administrative Staff</u>		
Chief Accounts Officer	24	32,880
Registrar	24	26,440
Editor and Public Relations Officer	24	35,040
Component Total (Senior Admn. Staff)	72	94,360
<u>Other Staff</u>		
Deputy Superintendent-Workshop.	24	21,360
Assistant Accounts Officers (2)	48	35,600
Hon. Visiting Physician	24	7,200
Librarian	24	17,090
Junior Test & Trial Engineer	24	21,563
Accountants (2)	48	36,010
Security Officer	24	14,500
Office Superintendents (2)	48	28,960
Statistical Assistant	24	13,560
Maintenance Overseer	24	15,360
Sub-Editor	24	15,360
Foreman Instructors (3)	72	55,930
Research Assistants (2)	34	17,320
Senior Laboratory Assistants (4)	96	44,350
Personal Assistant	24	14,960
Stenographers (8)	188	98,040
Junior Laboratory Assistants (6)	144	57,200
Laboratory Technicians (4)	88	27,440
Senior Clerks (8)	192	97,240

	Total	
	m/m	Rs.
Junior Investigator	24	12,260
Storekeepers (2)	48	25,350
Horticultural Supervisor	24	11,040
Cashier	24	12,760
Compounder	24	7,720
Mechanical Draughtsmen (2)	48	25,820
Wardens (2)	48	13,120
Sanitary Inspector	24	10,655
Stock Verifier	24	9,560
Junior Clerks (14)	332	105,040
Library Assistants (2)	48	15,020
Typists (7)	168	52,940
Receptionist	24	7,090
Artisans "A" (5)	120	47,520
Artisans "B" (5)	120	38,720
Electrician	24	8,180
Plumber	24	9,620
Inspector-Civil Engineering	24	7,410
Drivers (4)	96	29,710
Duplicating Machine Operator	24	5,960
Cook	24	5,360
Gardeners (3)	72	15,680
Helpers (to cook) (3)	72	14,540
Attendants (6)	144	30,630
Peons (11)	264	56,370
Watchmen (14)	336	71,620
Orderly	24	5,050
Skilled helpers (11)	264	64,060
Unskilled helpers (16)	384	81,100
Sweepers (6)	144	30,890
Total (Other Staff)	4194	1,469,838
Component Total	4669	2,102,018
<u>Training Component</u>	N/A.	
<u>Equipment Component</u>	Already provided	
<u>Miscellaneous Component</u>	320,000	
Component Total	320,000	
GRAND TOTAL	2,422,018	
	=====	

ORIGINAL DISCUSS

C. Zarkow
Cleared: Mr. Shrestha

Mr. J. Barnea, Director
Resources & Transport Division



Bahgat A. El-Tawil, Acting Director
Office of Technical Co-operation

INDIA: Central Institute of Road Transport (CIRT), Poona
(IND/73/022/A/01/11)

..... Please find attached the advance copy of the project
..... document for the above-mentioned request, together with copies
..... of the project summary and the Resident Representative's letter
..... to UNDP dated 10 May.

I should be grateful to receive any comments you may
have concerning this request by 28 May for transmittal to UNDP.

Since we have received only one copy of the project
document, please return it to us after your use.



INTERNATIONAL LABOUR OFFICE

75210(2)ILO

Adresse postale: CH 1211 GENÈVE 22
Télégrammes INTERLAB GENÈVE
Télex 22.271
Téléphone 31 24 00 & 32 62 00

Réf. n° WEP 86-3-14-3-1

Mr. Sylvio Mutal, ^{INITIALS}
Inter-regional Adviser on Youth
Policies and Programmes,
United Nations Office for
Technical Cooperation,
United Nations, New York, 10017
(USA).

TO:	Mr. Mutal
1	Mr. Wen
2	
3	
<input type="checkbox"/>	- Action Completed
<input type="checkbox"/>	- Acknowledged
<input checked="" type="checkbox"/>	- No Action Required

Dear Sylvio,

You might be interested to know that the Government of Colombia recently invited the ILO to send a group to Bogotá, including myself, to discuss and analyse the development plan which has recently been prepared "in the light of the recommendations of the Seers Report", to look at the employment priorities implied by the plan (and also alternative lines of action) as well as revising a technical assistance project in this field.

Apart from myself, the group consisted of Jorge Méndez and Andrés Bianchi, from the original mission, as well as Erik Thorbecke (whose base is the University of Iowa and who is temporarily working on the World Employment Programme at the ILO) and Hugo Trivelli (of ILPES, formerly Minister of Agriculture in the Frei Government).

After a preliminary meeting in Washington (attended also by Raul Prebisch and Dragoslav Avramovic) we worked in Bogotá for three weeks in March. This time our point of contact with the Colombian Government was the Planning Department and we worked in their offices. The department, which is now headed by Dr. Rosas and advised by Lauchlin Currie, has an almost entirely different team from the one we knew in 1970.

You will no doubt be interested in the influence of our report. The question "how much has it been implemented?" is not one which can readily be answered and is perhaps not very meaningful. After all one could hardly expect what is described in one place as "social revolution by consent" to take place within a few years. We had been asked the hypothetical question: what policies would be needed to achieve "full employment?" In practice, of course, this is never the only objective of a government.

6 (m) 24/73

However, it must be pointed out that early in 1971 there was a sharp change in the general direction of policy. The Government adopted a strategy associated with the name of Currie and relying almost exclusively on a big programme of middle-class urban housing to provide an impetus to the economy. Land reform still remained on the agenda, but has been distinctly de-emphasised in comparison with what we had thought was necessary.

Whilst a reader of the official development plan ("Las Cuatro Estrategias") would therefore come to the conclusion that our report had made little or no impact, in fact some parts of the Government, including sections of the Planning Office, have been working on rural development programmes similar to those we suggested. If one looks at what has actually happened - in distinction to what the plan says - there has been a good deal of emphasis on rural development, e.g. extending credit to small farmers and setting up "concentraciones rurales" - i.e. social-economic centres in the countryside. Opinion on technology has also changed greatly, with much more attention being paid to possibilities of labour-intensive techniques - though how much is due to our report and how much to other influences is very hard to say.

The report has also made an impact in Colombian universities - though perhaps not as much as in some universities in the United States. This is difficult for me to judge.

So far as the economic situation is concerned, the last two years have been boom years with the coffee price rising sharply in 1972, exports of goods, other than coffee, growing very rapidly, partly at least because of the continued policy of "creeping devaluation". Industrial production is rising at about ten per cent a year, so far as one can judge from inadequate data, but it seems as if there has been no comparable change in the rise of agricultural output. The general position in 1973 is of an accelerating price inflation, led by foodstuffs (the prices of which have been rising over the last two years by more than one per cent a month). But it seems from the household surveys which have been instituted by DANE, the Statistical Office, that while employment has grown fairly rapidly it has still been lagging behind the increase in the active labour force. So in most cities (except in Bogotá) open unemployment has continued to increase, and is now above fourteen per cent a year.

In examining the Government's plan, we queried the need for an injection of housing demand on top of this booming income and also raised some fundamental questions about the effect it would have on employment and "dualism". The report on this visit is about to be forwarded to the President - it is I think unlikely to be published and was not written with publication in mind.

Yours sincerely,



Dudley Seers.

UNITED



NATIONS

INDONESIA

UNITED NATIONS DEVELOPMENT PROGRAMME
PROGRAM PEMBANGUNAN PERSERIKATAN BANGSA-BANGSA

TELEPHONE: 47017-47018- 53263- 53264
CABLES: UNDEVPRO DJAKARTA
TELEX: UNDEVPRO 011- 4178



Reference:

INS/73/006

9 May 1973

Dear Mr. El Tawil,

TE 210(2) ILO

Shrestha
Colony
16/5/73

Subject : BAKOTAN Master Plan
INS/73/006 - Assistance Data Processing Training

... With reference to your Telex 129 dated 9 April 1973, I am sending herewith an English Translation of the Master Plan of BAKOTAN, as requested. The delay has been caused by the necessity of arranging the translation.

Yours sincerely,

Andrew J. Joseph
Resident Representative

Mr. B. El Tawil
Deputy Director
for Asia and Middle Est Branch
Office of Technical Cooperation
United Nations
New York

cc PAD ✓ 17/5
Stat.

N. Nekrassoff-Ceccatto

Cleared in draft : G. Bernard

Cleared: Mr. J. Rapoport

ORIGINAL DIRECT

Mr. Gabriel Valdes S.,
Assistant Administrator and Director
United Nations Development Programme

RECORDS CONTROL
MAY 11 1973

9 May 1973

TE 210 (2) ILO

Bahgat El-Tawil,
Acting Director,
United Nations Office of Technical Co-operation

COLOMBIA - Advisory Services to Enterprises

COL-73/002/A/01/11

1. We refer to your memorandum DP/SF/310/COL/73/002/A/01/11 of 12 April 1973 to the Commissioner for Technical Co-operation requesting comments of the Department of Economic and Social Affairs on the draft project under reference.

2. After careful study of this project, we found that although Page 6 of the Project Document states that experts in financing and accounting have been requested no provision has been included for this request in the manning table established for the project. We would suggest, therefore, that the expert component includes one expert on the financing of small and medium-size enterprises and one expert in commercial accounting, since it might be difficult for a project of this type to achieve the expected results without such experts.

3. As viewed in this context, the project is a most welcome initiative which should provide impetus and tonus to the institution-building programme of the Government. The basic objective is to improve the organizational and management systems and policies of Colombian enterprises in order to make them more efficient and competitive. The programme is to provide advisory services for small and medium-size enterprises in the industrial, agricultural, commercial services and craft sectors.

4. In conclusion, we feel that this project should bring a significant contribution for the development of small- and medium-size enterprises in Colombia, and bearing in mind the suggested addition to the expert component, we are in favour of this project.

UNITED NATIONS



NATIONS UNIES

ECONOMIC COMMISSION FOR ASIA AND THE FAR EAST
SALA SANTITHAM
BANGKOK 2, THAILAND

RECORDS CONTROL
MAY 1 1973

TELEPHONE : 813544
CABLE : ECAFE BANGKOK

OES/E/4
TEC 400/INS

8 May 1973

Via Pouch

MS-14/5
Dear Mr. El-Tawil,

INDONESIA - Assistance in establishing
a Centre for Information System and
Data Processing Training (INS/73/006)

Reference your letter of 27 April 1973, I wish to inform you
that we have already commented on the above-mentioned project on the
request of the Resident Representative for Indonesia who sent us an advance
copy of the summary request. A copy of our comments which was also copied
.... to you is attached herewith.

Yours sincerely,

R. C. Suriyakumaran
R. C. Suriyakumaran

Chief, Policy and Co-ordination Office and
Special Assistant to the Executive Secretary

Mr. Bahgat A. El-Tawil
Deputy Director
Asia and Middle East Branch
Office of Technical Co-operation
United Nations
New York

NATIONAL PROGRESS THROUGH REGIONAL CO-OPERATION
JUNE 1947 - JUNE 1972

OES/E/4
TEC 400/INS

18 April 1973


Via Pouch

Dear Mr. Joseph,

INS/73/006 - UNDP(SF) Assistance in establishing
a Centre for Information Systems and Data Processing
Training

As requested in your letter No.INS/73/006 dated 21 March 1973, I
... have pleasure in sending you enclosed brief comments of the ECAFE secretariat
on the advance draft of the above-mentioned project.

Yours sincerely,


Mo Myit
Officer-in-Charge
Office of the Executive Secretary

Mr. Andrew J. Joseph
Resident Representative
United Nations Development Programme
P.O. Box 2338
Djakarta, INDONESIA

cc: Mr. Bahgat El-Tawil, Acting Director, OTC, UN, NY

18 April 1973

COMMENTS of the ECAFE secretariat on UNDP(SF) assistance in establishing
a Centre for Information Systems and Data Processing Training in Indonesia
(INS/73/006)

We have no comments on the drafting or presentation of the above project, which appears to be well designed to meet some part of the needs of the Indonesian Government.

Para.4 describes the under-utilization of existing computers. It is suggested that the UNDP press for the active involvement of the Government in the project, at least to the extent outlined in the project; and, if this raises budgetary problems, to suggest that the further acquisition of machines by the Government be minimized until personnel have been adequately trained in their use.

Although it is not quite clear from the draft, it would seem that the course will be run mostly in English. The project would have better impact the more that the courses and materials can be presented in Indonesian. Greater financial provision for translation and documentation is, therefore, suggested.



ORGANIZACION INTERNACIONAL DEL TRABAJO
OFICINA REGIONAL PARA AMERICA LATINA

LAS FLORES 295 - SAN ISIDRO
APARTADO POSTAL 3638

TO: Mr. Kosunen
2
3
TELEFONOS: 404850 - 404800
CABLES: INTERLAB - LIMA
TELEX: INTERLAB No. 5474
INITIALS: A. R.

LIMA, (PERU) 30 April 1973

REF. 1939

TE 210(2)ILO

Dear Mr. Kosunen,

...

I have pleasure in sending you a copy of the work programme of Mr. Norman Phillips, our Regional Adviser in Vocational Rehabilitation, for the period April to October 1973.

Yours sincerely,

Eduardo Ribeiro de Carvalho
Regional Director for the Americas

Mr. E. Kosunen
United Nations Rehabilitation Adviser
Rehabilitation Unit for the Disabled
United Nations
NEW YORK, (U.S.A.)

18/6
seen M.B.
(Mr. E. Kosunen saw this before
departing on home leave)

6/35

Country: Regional - Latin America Official: N. PHILLIPS

Project: RP 214 Date: 27 April 1973

Field of work: Vocational Rehabilitation
of the Disabled

Copies to: The Regional Director, Regional Office, LIMA
VTC/HRD, GENEVA
TC/OP, GENEVA

Proposed Plan of Work, April to October 1973

1st April to 7th April	Bolivia	Exploratory mission to investigate interest in and need for vocational rehabilitation
9th April to 3rd. May	Regional Office	Preparation of reports. Further contacts with Peruvian authorities.
4th May to 25th May	Argentina	Organising of training course for placement officers, arranging for speakers, institutional visits to factories and other establishments, preparing documentation. Assessment of existing rehabilitation facilities for the sighted and the blind, including existing placement services in view of abandonment of six months expert time originally intended for this purpose.
25 May to 22 June	Uruguay	Request from Government "to advise National Rehabilitation Council, assess current resources and the labour market, advise on the coordination of existing services and plan complementary facilities".
25 June to 13 July	Argentina	Placing Officers training course.
16 July to 27 July	Paraguay	Exploratory mission. No previous mission. Survey of existing facilities and problems. Recommendations to Government if time allows.

30th July to 17th August	Bolivia	Continuation of exploratory mission. Considerable interest shown by social security organisation and others. Series of lectures will be offered.
18th August to 4th September	Regional Office	Preparation of reports, etc.
5th September to 15th September	Jamaica	Participation in Regional Seminar.
17th September to 31st September	Haiti	Exploratory mission. No previous mission.
24th September to 13th October	Guyana	Mission at request of Government. Possibly combine with other countries in the area.
15th October to 2nd November	Colombia	Participation in Regional Training Course for Placement Officers. Examination of role of Regional Experts after termination of country expert's mission at end of 1973 to maintain impetus and avoid the Chile experience. Examination of Medellin VHC if time permits and requested by Government.

ORIGINAL DIRECT

C. Zarkow
Cleared: Mr. Shrestha

Mr. S. Vassiliou, Assistant Director-in-charge,
Development Planning Advisory Services, CDPPP

RECORDS CONTROL
MAY 2 - 1973

27 April 1973

TE 200(2) 740

Bahgat A. El-Tawil, Acting Director
Office of Technical Co-operation

INDONESIA: Assistance in establishing a Centre for
Information Systems and Data Processing Training
(INS/73/006/A/01/11)

..... Please find attached a copy of the project document
..... for the above-mentioned request together with a copy of a
memorandum received from the Statistical Office on the same
subject.

I should be grateful to receive any comments you may
have concerning this request on or before 11 May so that we
may send a consolidated appraisal of the request to UNDP.

Since we have received only one copy of this document,
please return it to us after your use.

ORIGINAL DIRECT

C. Zarkow
Cleared: *[Signature]* Chrestha

RECORDS CONTROL
MAY 2 - 1973

27 April 1973

Mr. Emil J. Sady, Acting Director
Public Administration Division

Bahgat A. El-Tawil, Acting Director
Office of Technical Co-operation

TE 210(2)ILO

INDONESIA: Assistance in establishing a Centre
for Information Systems and Data Processing Training
(INS/73/006/A/01/11)

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please return it to us after your use.

ORIGINAL DIRECT

C. Zarkow

Cleared: Mr. Shrestha

RECORDS CONTROL
MAY 2 1973

27 April 1973

TE 210 (2) ILO

Dear Mr. Suriyakumaran,

Subject: INDONESIA: Assistance in establishing
a Centre for Information Systems and
Data Processing Training (INS/73/006)

..... Please find enclosed a copy of the project document for the above-mentioned request submitted by the Government of Indonesia.

I should be grateful to receive any comments you may have concerning this request by 11 May to provide the basis for an appraisal of the project which we must send to the UNDP.

Yours sincerely,

Bahgat A. El-Tawil
Deputy Director
Asia and Middle East Branch
Office of Technical Co-operation

Mr. C. Suriyakumaran
Special Assistant to the Executive Secretary
Economic Commission for Asia and the Far East
Sala Santitham
Rajadamnern Avenue
Bangkok, Thailand

UNITED NATIONS
DEVELOPMENT PROGRAMME



PROGRAMME DES NATIONS UNIES
POUR LE DEVELOPPEMENT

866 UNITED NATIONS PLAZA
NEW YORK, N.Y. 10017

INTEROFFICE MEMORANDUM

TO: Mr. Abdulrahim Abby Farah, Commissioner for
Technical Co-operation, OTC

FROM: Rajendra Coomaraswamy, Assistant Administrator
and Director, Regional Bureau for Asia and the FE

SUBJECT: REGIONAL - South Pacific: Hotel and Tourism
Training Scheme

RECORDS CONTROL
MAY 7 - 1973
Date: 24 April 19 73
FILE NO.: DP/RAS/72/004
SENDER'S TELEPHONE EXTENSION: 2900

Registry
BK Mr El Tawil
Schmitt - IV
E 210(2) #10

Thank you for Mr. El Tawil's memorandum of 12 April attaching your full endorsement of the above project.

The observations contained in paragraphs 3, 4 and 5 have been noted; these will be communicated to the ILO, the Executing Agency for this project.

We have approved preparatory assistance for this project which will allow for the early arrival of the team leader in Apia.

cc ECAFE
Mr. Barma
Mr. Vassiliou
Mr. Crooks
Sent 30/4
PL

UNITED NATIONS



NATIONS UNIES

ECONOMIC COMMISSION FOR ASIA AND THE FAR EAST
SALA SANTITHAM
BANGKOK 2. THAILAND.

OFFICE OF TECHNICAL CO-OPERATION
Human Resources Section
Asia and Mid/East Branch

TELEPHONE : 813544
CABLE: ECAFE BANGKOK

OES/E/4
TEC 400/INS

PA

25 APR 1973

18 April 1973

Via Pouch

RECORDS CONTROL

3 OCT 1973

TE210 ILO

Dear Mr. Joseph,

1A/001/11

INS/73/006 - UNDP(SF) Assistance in establishing
a Centre for Information Systems and Data Processing
Training

Mr Coleman

*MS
26/4/73
to this
UNESCO
or??
ours??*

As requested in your letter No.INS/73/006 dated 21 March 1973, I
... have pleasure in sending you enclosed brief comments of the ECAFE secretariat
on the advance draft of the above-mentioned project.

Yours sincerely,

Mo Myit
Officer-in-Charge
Office of the Executive Secretary

Mr. Andrew J. Joseph
Resident Representative
United Nations Development Programme
P.O. Box 2338
Djakarta, INDONESIA

cc: Mr. Bahgat El-Tawil, Acting Director, OTC, UN, NY

NATIONAL PROGRESS THROUGH REGIONAL CO-OPERATION
JUNE 1947 - JUNE 1972

OES/E/4
TEC 400/INS

18 April 1973

COMMENTS of the ECAFE secretariat on UNDP(SF) assistance in establishing
a Centre for Information Systems and Data Processing Training in Indonesia
(INS/73/006)

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UNITED NATIONS



NATIONS UNIES

INTEROFFICE MEMORANDUM

MEMORANDUM INTERIEUR

TO:
A:Mr. Bahgat El-Tawil, Acting Director
Office of Technical Co-operationTHROUGH:
S/C DE:Mr. S. Vassiliou, Assistant Director-in-Charge
Development Planning Advisory Services, CDPPPFROM:
DE:Louis Landry, Special Technical Adviser
Development Planning Advisory Services, CDPPPSUBJECT:
OBJET:COLOMBIA - New Project - Advisory Services to Enterprises - COL/73/002/A/01

Since 1967 Colombia has been experiencing deep economic and social change. Powerful economic tools, mainly of a financial and fiscal nature, have been utilized to operate the institutional modernization of the country. Within this spirit of change, Colombia has oriented international technical cooperation towards meeting specific needs of its economic and social development process. Technical cooperation priorities have been identified to match the general economic priorities of the Government.

The Colombian Government understands that international technical cooperation must have basically a catalytic effect; that is, contribute to a better orientation and dynamization of already existing resources in the country. The Government believes that international technical cooperation must be directed towards the building or strengthening of national institutions in order to maximize the benefits derived from their activities.

Viewed in this context the project under review is a most welcome initiative which will provide impetus and tonus to the institution - building programme of Government. The basic objective is to improve the organizational and management systems and policies of Colombian enterprises in order to make them more efficient and competitive. The programme is to provide advisory services for small and medium-size enterprises in the industrial, agricultural, commercial, services and craft sectors.

The project will pay particular attention to the manufacturing sector most establishments engaged in manufacturing activities are small, employing less than 20 workers. The unusual geographic frame of Colombia is responsible for the regional development of industry. Industrial production, unlike that in other Latin American countries, is distributed among four major urban centers and several smaller industrial cities. This has led to the fragmentation of a small market for manufactured products and a tendency toward small and frequently unutilized capacities.

The programme is to be carried out with the active participation of the National Service of Apprenticeship (SENA), the employers associations and financial institutions. SENA has acquired already a substantial capability for planning the development of a manpower strategy and its translation into action programmes. SENA has the flexibility to meet the needs of local industry as these needs appear. It has also the keen support of the employers. It serves their interests and

cooperates with management in devising suitable training programs for management and workers. The quality and relevance of training is satisfactory since the objectives and the content of the courses are closely related. This programme is a new departure for SENA : hitherto its mandate was to serve adults and youths in employment.

ORIGINAL DIRECT

JM/DF

Cleared by: E. Egan



19 April 1973

→ TE 210(2) ILO
x Ref TE 322/ CO/M (180-3)

Dear Haile:

After some time I will finally acknowledge your letter of 29 January last to me with warm thanks. The mission to Nicaragua, the post-mission activities and a four week mission to Peru have crowded my calendar in New York somewhat.

I appreciated, of course, your full concurrence with the conclusions of my appraisal report on the housing component of the WFP assisted project Colombia 216. At this date I am not informed on the continued activities and orientations of the expanded project, but I am hopeful all of our reservations concerning aspects of Government implementation can be met.

Regarding Managua there is as yet no request from the Government for technical assistance from the United Nations in housing, building and planning. Matters are a bit complicated with so many bi-lateral and regional assistance efforts. It is good to know that ILO may have an accelerated vocational training project for construction workers once the emergency situation is over. I recall what I believe was a most successful similar project in El Salvador after the 1965 earthquake. For your information, ECLA may be providing a housing adviser within its reconstruction and development project. This will be implemented from the ECLA office in Mexico City. Mr. David Ibarra, Director of that office has responsibility for the project in case there is need for exchange of information.

It was good to have this continued communication after our first encounter in Bogotá. Perhaps we will be able to review it again in the future.

With cordial greetings,

Yours very sincerely

John Miller
Social Affairs Officer
Technical Co-operation Section
(Africa and the Americas)
Centre for Housing, Building and Planning

Mr. Haile Costa
ILO Liaison Officer
CH 1211 Genève 22

ORIGINAL DIRECT

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19 April 1973

TE 210(2)ILO

Mr. Baghat El-Tawil, Acting Director
Office of Technical Co-operation

Mr. Simos G. Vassiliou, Asst. Director-in-Charge
Development Planning Advisory Services, CDEPP

Ivan Friscic, Economic Affairs Officer
DPAS/CDEPP

DOMINICAN REPUBLIC - Project Planning Meeting
in Washington on DOM/72/008

1. The question of follow-up to the ILO Mission in which your memo of 12 April 1973 showed interest figured fairly prominently in the Washington meeting. It was raised as a point for discussion and I personally drew particular attention to it.

2. My reasons for doing so were in the set objectives and *timing* of the ILO Mission. The Mission is, namely, expected to, inter alia, "sketch the main lines of a development strategy designed to promote the growth of employment" and "to suggest policies and programmes that could reduce unemployment and underemployment in the short run in those sectors and regions particularly affected." These objectives gain particular significance from the fact that the Mission's recommendations will reach the Government at the moment at which it has to start its organized effort on preparing the next development plan (the current planning period expires in 1974). ILO's Mission's findings and recommendations would, therefore, come as a solid ground for assessing the present plan's implementation as well as for mapping out and organizing the detailed planning work for the next plan preparation along the lines of development strategy suggested by the Mission. (Mission's difficult task, to be seen to during only a four week period of field work, is made easier by the fact that the latest IBRD economic survey report and IMF's Article XIV consultation report were completed about a month ago).

3. Considering this overall context, it seemed to me that ILO's follow up to this mission could have a particular meaning and should be focused on examination of events that followed the Mission's fielding, governments efforts on plan preparation made in the meantime and the reconsideration of Mission's recommendations in the light of these events and new facts available. I have, therefore, suggested that ILO should organize a follow up mission, say in mid-1974, which should focus on these issues (It seemed to me that participation in this mission should be reduced to ILO, UN and/or ILPES, IBRD, IMF and the Inter-American Development Bank, with a reliance on TA personnel of various Specialized Agencies found in the field).

./...

4. It seems to me that the UN should in this particular case maintain a closer contact with ILO than was the case with ILO's similar missions in the past. Reasons for this are already stated in the second paragraph of your letter to us of 12 April 1973. Our particular interest for a closer, more operationally oriented contact with ILO is based on the fact that this mission will have direct bearing on the preparation of the country's new development plan. DPAS' substantive interest and point of view will apparently be well represented by ILPES' direct participation in the ILO Mission (and its future direct involvement in government's development planning effort). Since UN is not directly participating in this mission, you may wish to ask ILPES to keep you informed on the progress of its ongoing and future involvement in development planning in the Dominican Republic.

5. As to the question of financing of my participation at the meeting in Washington, please note that expenses were charged to account 0502-093-112.

ORIGINAL DIRECTOR

Drafted: H. Herman
Cleared: Mr. Rapoport
cc: Mrs. Korn

Mr. Simos G. Vassiliou, Assistant Director-in-Charge
Development Planning Advisory Services, CDP

12 April 1973

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TE 210 (2) ILO

Bahgat El-Tawil, Acting Director
Office of Technical Co-operation

DOMINICAN REPUBLIC - Project Planning Meeting in
Washington on DOM/72/008

1. Thank you for your note indicating that Mr. Friscic participated in the project planning meeting of April 5 and 6 in Washington, D. C. with respect to the UNDP/ILO project DOM/72/008, Multidisciplinary Mission on Employment in the Dominican Republic.

2. The conclusions to be reached under this project may have indirect implications for other projects of assistance already included in the proposed Country Programme and may lead directly to the formulation of new projects as follow-up to the eventual recommendations. We should be interested in receiving a copy of any report which Mr. Friscic may have prepared or is preparing with respect to his participation in the project planning meeting.

3. Since OTC was not involved in arrangements for Mr. Friscic's mission to Washington, we assume that it was financed from funds for departmental travel, but we should appreciate your confirmation on this point.

ORIGINAL DIRECT

Shrestha/pl

α ECAFE

Mr. Barua
Mr. Kumarasingh
Mr. Basu

12 April 1973

Mr. Rajendra Coomaraswamy, Assistant
Administrator and Director, Regional Bureau
for Asia and the Far East, UNDP

Bahgat A. El-Tawil, Acting Director
Office of Technical Co-operation

TE 210(x) ILO

South Pacific Regional - Hotel and Tourism Training

Please refer to your memorandum of 7 March 1973 requesting our comments on the project document with respect to the abovementioned project.

We have reviewed the project document as well as the report of the UNDP/ILO fact-finding mission which had been attached with your memorandum. We generally share the mission's view that in the context of the growing number of tourists to the South Pacific Region and the increased hotel accommodation facilities, lack of skilled personnel is likely to be the main bottleneck in the harmonized growth of hotel and tourism sectors. We also agree with the mission's findings concerning the situation in the British Solomon Islands, New Hebrides, Fiji, Western Samoa, Tahiti, Tonga and American Samoa. Though we feel that the establishment of a Regional Training Centre on a permanent basis would have been a preferable alternative, we agree that in the present situation the short-term arrangements as outlined in the project document may be the most satisfactory way of providing training, especially in Western Samoa, Tonga, Cook Islands and Solomon Islands which presently do not have such facilities. We therefore fully endorse the project.

As you are aware, ECAFE has also been trying to expand and upgrade training facilities for hotel and tourism personnel in the region as a whole. It has set up under its Transport and Communications Committee a Tourism and Facilitation Sub-Committee, the first session of which is being convened in September/October this year. We therefore feel that ECAFE may be associated in the project's implementation. We also feel that since there are already some training facilities available in the area, in particular in Fiji and Tahiti, attempts should be made to utilise the manpower and other resources available in these centres as far as possible.

As the long-term objective of this project is mainly to assist the region's economic development by facilitating the development of tourism, we consider it essential that the Project Document also refer to the impact of this tourist development on the social and physical development of these islands and that a recommendation be made under the heading Future UNDP Assistance for the provision of UNDP assistance to advise on the area planning of these islands for tourism development.

We would also like to draw your attention, with reference to "other related activities" in the project document, to the two other studies which may be of interest to the project team, particularly in relation to the possible social problems consequent upon tourism development which has given rise to some apprehension among the population of the region. One is the Study of Tourism Development Problems in the South Pacific Region which is under way at the University of the West Indies and the other is a Study of Tourism in Fiji being made by the East-West Centre of the University of Hawaii.

UNITED NATIONS



NATIONS UNIES

INTEROFFICE MEMORANDUM

MEMORANDUM INTERIEUR

TO:
A:Mr. Bahgat El-Tawil, Acting Director
Office of Technical Co-operationTHROUGH:
S/C DE:FROM:
DE:Paul L. Faber, Director
Division for Public Finance and
Financial InstitutionsSUBJECT:
OBJET:COLOMBIA - New Project - Advisory Services to Enterprises
COL-73/002/A/01

DATE: 5 April 1973

REFERENCE:

TE 210(2) ILO

According to page 2 of the project document, small and medium-size enterprises in Colombia need to be strengthened by the provision of staff training in a number of fields, including financing and accounting. Furthermore, on page 6 of the document it is stated that experts in financing and accounting have been requested. However, no expert on these subjects is included in the expert component, which consists of the following:

1. Project Manager
2. Expert on administrative and operative organization of small and medium-size enterprises
3. Expert on organization of production in small and medium-size enterprises
4. Expert on marketing in small and medium-size enterprises
5. Expert on personnel administration and wages
6. Expert on organization and administration of hotels and tourism enterprises
7. Expert on organization of hospital services
8. Expert on building materials enterprises
9. Expert on use of mass media for vocational training
10. Expert on development of materials for mass training and home-study

We therefore feel that one expert on the financing of small and medium-size enterprises and one expert in commercial accounting should be included in the expert component, as we do not see how a project of this type can succeed without such experts.

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ORIGINAL
Mr. R. K. Basu, Chief
Physical Resources Projects Section
Asia and Middle East Branch, OTC

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3 April 1973

TE 210 (2) ILO

V. Kandaswamy, Chief
Technical Co-operation Section
Asia, Europe and Middle East, CHBP

South Pacific Regional: Hotel and Tourism Training (RAS/72/008/A/01/11)

Please refer to your memorandum of 14 March 1973. This project document exclusively relates to a training programme for hotel and tourism in South Pacific Region.

The underlying rationale of the project is to seek to improve economic opportunity in the region through the expansion and improvement of hotel and tourism industry by means of aiding planning, organization and operations of hotel and tourism undertakings including training.

This rapid increase in tourism is bound to accelerate the pace of development in these islands and it is therefore essential that adequate measures be taken to control and guide this development in order to protect the environment. It is the attraction of the environment of these islands; the unspoiled palm-fringed beaches; the picturesque villages; uncongested towns and the traditional native cultures of the inhabitants which attract tourists. These need to be protected against haphazard development.

As the long-term objective of this project is mainly to assist the region's economic development by facilitating the development of tourism, we consider it essential that the Project Document also refer to the impact of this tourist development on the social and physical development of these islands and that a recommendation be made under the heading Future UNDP Assistance for the provision of UNDP assistance to advise on the area planning of these islands for tourism development.