

~~[3 STRICTLY CONFIDENTIAL]~~

EL/WG MAY 2009

6 Items Strictly Confidential

M.B.

1 Dec. 2011

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BOX 21

FILE 3

ACC. 1998/0281

READING FILE OUTGOING FAXES

Date: 11-10-1995

1. SRSG: 11-10-95 [signature]
2. FC : 12-10-95 JJ
3. ED : [initials] 12-10-95 WJ
4. CAO : for [signature] 12/10/95

Please return to Registry/Archives



UNITED NATIONS



NATIONS UNIES

ASSISTANCE MISSION FOR RWANDA

MISSION POUR L'ASSISTANCE AU RWANDA

UNAMIR - MINUAR

OUTGOING FAX NO.: 5408

MIR NO.:

MISC NO.: 3144

| | |
|--|---|
| TO: NEWS EDITORS <i>REUTERS</i> | FROM: ZOUAOUI BENAMADI HEAD OF RADIO UNAMIR, KIGALI <i>[Signature]</i> |
| | DATE: 10-10-95 |
| FAX NO: 254-2-338860 ✓ TEL NO: | PHONE: 212 963 3093 FAX: 212 963 3090 |
| ORIGINATOR: JULIAN BEDFORD RADIO UNAMIR | SECTION: OSRSG RADIO UNAMIR, RWANDA |
| SUBJECT: RADIO UNAMIR DAILY NEWS BULLETIN | |

PLEASE CREDIT RADIO UNAMIR
FOR FURTHER INFORMATION CONTACT ZOUAOUI BENAMADI ex 11074
OR PATRICIA TOME OR JULIAN BEDFORD ex 11077

Shaksmad

UNITED NATIONS



NATIONS UNIES

ASSISTANCE MISSION FOR RWANDA

MISSION POUR L'ASSISTANCE AU RWANDA

OUTGOING FAX NO.:

5407

UNAMIR - MINUAR

MIR NO.:

MISC NO.:

3143

SP/KEman

| | |
|--|---|
| TO: NEWS EDITORS <i>Focus</i> | FROM: ZOUAOUI BENAMADI HEAD OF RADIO UNAMIR, KIGALI <i>[Signature]</i> |
| | DATE: 10-10-95 |
| FAX NO: TEL NO: <i>44-171-379-0514</i> | PHONE: 212 963 3093 FAX: 212 963 3090 |
| ORIGINATOR: JULIAN BEDFORD RADIO UNAMIR | SECTION: OSRSG RADIO UNAMIR, RWANDA |
| SUBJECT: RADIO UNAMIR DAILY NEWS BULLETIN | |

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FOR FURTHER INFORMATION CONTACT ZOUAOUI BENAMADI ex 11074
OR PATRICIA TOME OR JULIAN BEDFORD ex 11077

[Signature]

UNITED NATIONS



NATIONS UNIES

TRY LAMHATTO
Spoke #3000

ASSISTANCE MISSION FOR RWANDA

MISSION POUR L'ASSISTANCE AU RWANDA

UNAMIR - MINUAR

OUTGOING FAX NO.:

5406

MIR NO.:

MISC NO.:

3142

| | |
|--|---|
| TO: NEWS EDITORS <i>NEWSROOM</i> | FROM: ZOUAOUI BENAMADI HEAD OF RADIO UNAMIR, KIGALI <i>[Signature]</i> |
| | DATE: 10-10-95 |
| FAX NO: TEL-NO: <i>44-171-836-1810</i> | PHONE: 212 963 3093 FAX: 212 963 3090 |
| ORIGINATOR: JULIAN BEDFORD RADIO UNAMIR | SECTION: OSRSG RADIO UNAMIR, RWANDA |
| SUBJECT: RADIO UNAMIR DAILY NEWS BULLETIN | |

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FOR FURTHER INFORMATION CONTACT ZOUAOUI BENAMADI ex 11074
OR PATRICIA TOME OR JULIAN BEDFORD ex 11077

Spoke #3000



UNAMIR - MINUAR

OUTGOING FAX NO. 35
MIR NO.
MISC NO.

PAGE 1 OF 2

10 October 1995

| | | | |
|------------------------------------|--|---------|---|
| TO: | MS. THERESE GASTAUT DIRECTEUR, INFORMATION NATIONS UNIES, GENEVE | FROM: | ZOUAÛI BÉNAMADI UNAMIR SPOKESMAN KIGALI |
| FAX NO: | 41-22-917-0030 | PHONE: | 212-963-3582 |
| | | FAX NO: | 212-963-3090 |
| SUBJECT: REPORT OF 10 OCTOBER 1995 | | | |

Political

The President of Ireland, Mrs. Mary Robinson, was received this afternoon at the UNAMIR Headquarters for a briefing which was given by General Tousignant, the UNAMIR Force Commander.

In his address, General Tousignant showed the evolution of UNAMIR's mandate which changed from the maintenance of peace and security over the entire territory and for the protection of the whole population, to a modest role of security for the personnel and premises of the United Nations. General Tousignant outlined the great progress achieved by the country, regretting that only 40% of aid pledges made in Geneva for Rwanda's reconstruction has been in effect released to the country.

According to General Tousignant, a lot remains to be done especially with regard to the rehabilitation of the judicial system and the issue of prisons, without mentioning the problem of refugees whose number is estimated at more than a quarter of the population.

During this briefing, the Deputy Prosecutor of the International Tribunal for Rwanda, Justice Rakotomanana outlined the material difficulties met to carry out the Tribunal's work. Justice Rakotomanana promised, however, that the first verdicts will be delivered before the end of the year as planned.

- The Vice-President and Minister of Defence, Major General Paul Kagame reiterated yesterday that the death of Habyarimana and the acts of genocide were two separate issues that should not be mixed up to defend genocide. In an interview with Radio Rwanda, the Vice-President indicated that President Moi of Kenya should not interfere in Rwanda's affairs which he has failed to understand. The Rwanda Government has never opposed investigations into the death of Habyarimana. Asked to explain the causes of Kenya's persistent animosity to this Government, witnessed through the expulsion of Rwandese diplomats from Kenya, the Vice-President said it could be due to personal friendship or business interests with leaders of the previous regime. He further explained that the Rwanda Government had tried its best to solve problems with Kenya and tolerated the insults and other acts of hostility, but it would never tolerate the attempts to cover up genocide.
- 50 days after his disappearance, we are still without any news of our journalist Mr. Manasse Mugabo. May I be permitted to send you again the press communique we released last week? I do not know what can be done from your end but I believe his disappearance should be given maximum exposure.

Thank you for everything you can do on this worrying subject.

Best regards.

Zouaui Benamadi



Office of the Spokesman

PRESS RELEASE

UNAMIR NR 95-47

4 October 1995

DISAPPEARANCE OF MR. MANASSE MUGABO

Mr. Manasse Mugabo, the journalist in charge of the Kinyarwanda section at Radio UNAMIR, left his house on August 19, 1995 at 7 a.m. to travel to Uganda through the border post at Gatuna. From that day, Mr. Mugabo has shown no sign of life either to his wife or to his employer, UNAMIR.

Mr. Mugabo had been on official leave since August 15. He should have returned to work on Saturday August 31. On Monday September 2, his wife was contacted. She told UNAMIR she had had no news of her husband since August 19. On September 10, UNAMIR informed the Rwandan authorities of the above facts through a note verbale addressed to the Ministry of Foreign Affairs. UN human rights monitors were informed on September 12. The wife of Mr. Mugabo alerted the national gendarmerie. Agents of the security services have visited the head of Radio UNAMIR to assure him the case of Mr. Mugabo was being investigated.

Today, 45 days after his disappearance, we are still without news of Mr. Mugabo. 32 years old, Mr. Mugabo was a professional journalist who had worked at Radio UNAMIR for one year. He is the father of a three-year-old daughter.

For more information, please contact the Office of the Spokesman in Kigali: phone: 84266 ext.: # 11065 or 11081.



UNAMIR - MINUAR

UNAMIR

OUTGOING FAX NO.

MIR NO.

MISC NO.

5403
3548

95 OCT 10 17 21

PAGE 1 OF 2

Acknowledge

10 October 1995

| | | | |
|------------------------------------|--|---------|--|
| TO: | MR. FRED ECKHARD ASSOCIATE SPOKESMAN DPI, UNHQ, NEW YORK | FROM: | ZOUAOUI BENAMADI UNAMIR SPOKESMAN KIGALI |
| FAX NO: | 212 963 7055 212-963-1899 | PHONE: | 212-963-3582 |
| | | FAX NO: | 212-963-3090 |
| SUBJECT: REPORT OF 10 OCTOBER 1995 | | | |

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Best regards.

Spokesman



Office of the Spokesman

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UNITED NATIONS
ASSISTANCE MISSION FOR RWANDA



NATIONS UNIES
MISSION POUR L'ASSISTANCE AU RWANDA

UNAMIR - MINUAR

MAIL/POUCH

95 OCT 10 16 55

OUTGOING

FAX NO.
MISC NO.

5401
3130

PAGE 1 OF 1

| | |
|---|---|
| TO: MR. Y. DIMETROS SAO, UNAMIR NAIROBI KENYA | FROM: S. MATTHEW, CHIEF ADMIN. OFFICER UNAMIR KIGALI |
| ATTN: FAX NO: 254-2-62-2668 PHONE : 254-2-62-3140 | DATE: 10 OCTOBER 1995 |
| INFO: FAX NO: | FAX NO: 0 212-963-3090 PHONE: 212-963-3582 |
| DRAFTER: E. THUO NJORGE, SUPERVISOR MAIL/POUCH | CLEARED: A. BAH, CCSO |
| REFERENCE: CAO-14-02 | |
| SUBJECT: DIPLOMATIC POUCHES | |

PLEASE BE INFORMED THAT WE HAVE FORWARDED TODAY
10 OCTOBER 1995 BY UN FLIGHT NO. 383 UNAMIR DIPLOMATIC POUCHES
NO. 305-308 NAIROBI.

THANK YOU FOR YOUR CO-OPERATION.

CAO CCSO MAIL/POUCH

95 OCT 10 17

UNITED NATIONS
ASSISTANCE MISSION TO RWANDA
RWANDA

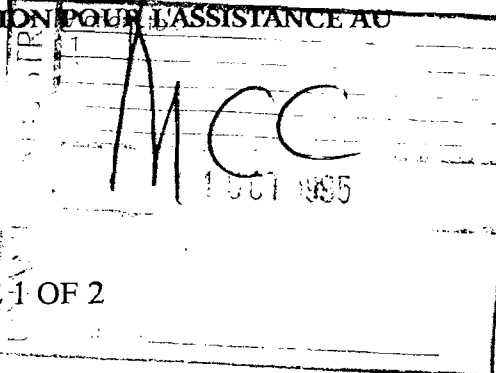


SE OCT 10 1995

UNAMIR-MINUAR

ROUTINE

NATIONS UNIES
MISSION POUR L'ASSISTANCE AU



OUTGOING FAX NO. *5416*

MIR NO. *3554*

MISC NO. _____

PAGE 1 OF 2

| | |
|--|---|
| TO: MR H. MEDILI DIRECTOR , FALD/DPKO NEW YORK | FROM: S. MATTHEW CAO UNAMIR KIGALI, RWANDA |
| ATTN: A. WALDRUM R. PUES | DATE: 10 OCT 1995 |
| INFO: | INT DIST'N: MCC, PROC |
| FAX NO: 212-963-2116 | PHONE : 212-963-3582 Ext. 11719 FAX NO: 212-963-3090 |
| DRAFTED BY: KEL GLEESON CMOVCON | If all pages are not received in good order please contact number listed above. |
| RELEASED BY: W.V. CLIVE CISS | SECTION: MOVCON, REF: MC/BUD/889 |
| SUBJECT: UNAMIR WITHDRAWAL BUDGET UPDATE | |

1. AS REQUESTED VIDE YOUR FAX THE FOLLOWING IS THE PROGRESSIVE
COSTS INCURRED TO DATE ON THE MILITARY WITHDRAWAL.:

A. ETHIOBATT:

- (1) MOVEMENT COSTS - \$926,300
- (2) DEMURRAGE COSTS - \$844,000
- (3) PORT COSTS - \$90,000
- (4) TOTAL - \$1,860,300

CAO CISS CMOVCON MCC PROC

2/2

B. AUSMED:

(1) MOVEMENT COSTS - \$592,000
(2) DEMURRAGE COSTS - \$350,000
(3) PORT COSTS - \$90,000
(4) TOTAL : - \$1,032,000

C. SEN/TUN:

(1) MOVEMENT COSTS - \$210,000
(2) DEMURRAGE COSTS - \$90,000
(3) PORT COSTS - \$90,000
(4) TOTAL : - \$390,000

D. ZAMBIA :

(1) MOVEMENT COSTS - \$68,000
(2) PORT COSTS - \$70,000
(3) TOTAL - \$138,000

E. GHANA :(PROJECTED) :

(1) MOVEMENT COSTS - \$75,000
(2) PORT COSTS - \$70,000
(3) TOTAL: - \$145,000

2. THE MOVEMENT PLAN WAS DIVIDED INTO TWO PHASES, THE 1ST PHASE BEING THE COLLECTION AND CONSOLIDATION OF UNIT COE AT A CONCENTRATION POINT IN KIGALI BEFORE BEING MOVED TO THE PORTS, WHICH WAS THE 2ND PHASE. THE FIRST PHASE COSTS WERE \$140,100.

3. THE LARGE AMOUNT OF DEMURRAGE AROSE FROM EXCEPTIONALLY LONG DELAYS CAUSED BY THE RPA AND RWANDAN CUSTOMS OFFICIALS IN THE CLEARING OF OUR EQUIPMENT FOR EXPORT.

4. REGARDS.

UNITED NATIONS
ASSISTANCE MISSION FOR RWANDA

NATIONS UNIES
MISSION POUR L'ASSISTANCE AU RWANDA

UNAMIR - MINUAR

OUTGOING FAX NO

5414

MIR NO

3552

95 OCT 10 10 17 07

IMMEDIATE

MISC NO

PAGE 01 OF 03

| | |
|--|--|
| TO: MR HOCINE MEDILI DIRECTOR, FALD/DPKO, UNHQ NEW YORK | FROM: SUSAN MATTHEW CAO, UNAMIR KIGALI, RWANDA <i>Susan Matthew</i> |
| ATTN: A. WALDRUM INFO: OBRIEN | DATE: 10 OCTOBER 1995 |
| TEL NO: 212-963-1744 FAX NO: 212-963-8655 | TEL NO: 212-963-3582 FAX NO: 212-963-3090 |
| ORIGINATOR: T. BALSUBRAMANIAN, OIC/PROC <i>T. Balsubramanian</i> | SECTION: PROCUREMENT |
| DRAFTER: JOEL SANWIDI <i>Joel Sanwidi</i> | |
| SUBJECT: RENTAL OF CRANES AND FORKLIFTS LCC UNAMIR/95/17 CASE 3 | |

AAA. REFERENCE IS MADE TO OUR FACSIMILE TRANSMISSION MIR 3516 DATED 06 OCTOBER 1995 IN CONNECTION WITH THE SUBJECT MATTER.

BBB. PLEASE BE ADVISED THAT MAGASINS GENERAUX DU RWANDA WILL STOP ALL OPERATIONS IF NO PAYMENT IS MADE BEFORE THE 16 OCTOBER 1995. A COPY OF THE LETTER RECEIVED FROM MAGERWA IS ENCLOSED.

CCC. IT SHOULD BE NOTED THAT AS PER PARA 3 OF THE PRESENTATION TO THE LCC AN ADVANCE PAYMENT IN THE AMOUNT OF US\$ 50,500.00 WAS MADE ON 29 JUNE 1995 AND THAT, THE BALANCE OF THE OUTSTANDING INVOICES AMOUNT TO US\$ 106,490.00.

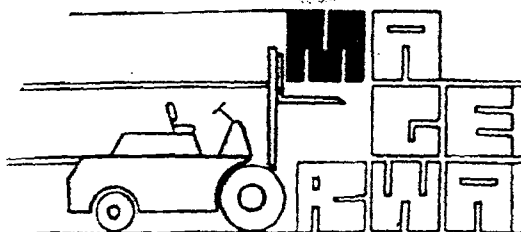
CAO GAS GTO CLO

2/3

DDD. WE WILL APPRECIATE IF YOU COULD ADVISE US AT THE EARLIER WHEN THE APPROVAL OF THE CASE IS OBTAINED FROM THE HCC.

EEE. IF THE APPROVAL OF THE HCC IS NOT OBTAINED BEFORE THE DEADLINE GIVEN BY MAGERWA, WILL APPRECIATE HAVING YOUR ADVICE ON A POSSIBLE ADVANCE PAYMENT TO MAGASINS GENERAUX DU RWANDA WHICH WOULD ENABLE US THE CONTINUAL USE OF THE CRANES AND FORKLIFTS.

REGARDS.



MAGASINS GÉNÉRAUX DU RWANDA S.A.
B.P. 380 KIGALI

32-9.10

3/3

Tél.: 8 53 25 / 7 52 12 / 7 55 43
R.C. A 071 Kigali

N/réf.. 01/..534.../N.S/17/95
V/réf..

Kigali, le 09th October 1995

PRO

To: MOVECOM
UNAMIR

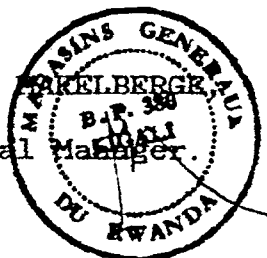
Concerning: Delay of our invoices.

Dear Sir,

Please note that we shall be obliged to stop all your goods going out of Magerwa depots. We will also call our two forklifts back, now operating at your Trafipro yard, if no payments are made before the 16/10/1995.

Yours faithfully,

Willy KARLBERGER
General Manager



RECEIVED

09 OCT 1995
PROCUREMENT SECTION
UNAMIR

Département Commissariat d'Avaries - Bureaux d'Expertises Henry Voet-Genicot
représentant de Lloyd's pour le Rwanda

UNITED NATIONS
ASSISTANCE MISSION TO RWANDA



UNAMIR-MINUAR

95 OCT 10 ROUTINE

5413

OUTGOING FAX NO: _____

MIR NO. _____

MSC-3147

NATIONS UNIES
MISSION D'ASSISTANCE AU RWANDA

95 OCT 10 10 21 1995

PAGE 1 OF 7.

| | |
|---|---|
| TO: Mr. William Victor Clive Grand Condotel c/o House 58 Clan Promwang, Thailand | FROM: J. Lombardo Special Task Officer UNAMIR Kigali, Rwanda |
| | DATE: October 10, 1995 |
| FAX NO: 663-8-251-029 | INT DISTN: No Internal Distribution |
| If all pages are not received in good order please contact number listed beside. | PHONE : 212-963-3582 Ext. 11221 FAX NO: 212-963-3090 |
| SUBJECT: LCC MINUTES | |

Included in this transmission are the documents you requested. If there are no changes on your part, then please sign the last page and fax that page only back to me.

Glad you had a good trip back, the mission is running much better without you. All my best to your family.

Cheers!

STO



2/2

Minutes of the UNAMIR
Local Committee on Contracts Meeting 95/28
Held on Thursday October 5, 1995

The Committee

| | |
|-----------------|--|
| Mr. W. V. Clive | Chief, Integrated Support Services and Chairman of the LCC |
| Mr. M. M. Ncube | Administrative/Legal Officer and member of the LCC |
| Mr. M. Sobec | OIC Building Management Services and Interim BMS Representative on the LCC |
| Mr. P. McNeill | Chief Finance Officer and member of the LCC |
| Mr. J. Lombardo | Special Task Officer and Secretary of the LCC |

In Attendance

| | |
|---------------------------|-------------------------|
| Mr. T. S. Balasubramanian | OIC Procurement |
| Mr. K. Gaba | Contracts Assistant |
| Mr. J. Sandwidi | Contracts Assistant |
| Mr. A. Abdalla | Accommodation Officer |
| Ms. M. McElmon | Property Survey Officer |

Cases Presented to the UNAMIR LCC (All supporting Documents Attached)

UNAMIR/95/28, Case 1 **SYSTEM CONTRACT FOR THE SUPPLY OF JET A1 AVIATION FUEL FOR UNAMIR AIRCRAFT AT JOMO KENYATTA INTERNATIONAL AIRPORT (JKIA), NAIROBI, KENYA**

Background

On 13 March 1995 the Local Committee on Contracts (LCC) during its meeting UNAMIR/95/02, reviewed case number three presented by the Procurement Section and awarded, on the basis of financial rule 110.21, lowest bidder, a contract to Esso Kenya Ltd. (Esso Kenya) for the supply of Jet A1 fuel for UNAMIR Aircraft at JKIA, Nairobi, Kenya in the amount of US\$255,500.00, at the rate of US\$0.71 per US Gallon (USG). The contract was for a period of four months commencing the 20 March 1995 and ending 20 July 1995. It should be noted at the time of the award the limit of the LCC for a series of related requisitions was US\$300,000.00.

However, it was noted that, the requirement, as estimated for the contract period at the time of the award was beyond the actual needs of the mission. As a result, the total expenditure between 20 March, 1995 and 20 July 1995 amounted to only US\$180,602.58, leaving a balance of US\$74,897.42. The average monthly cost for the four month period starting 20 March 1995 to 20 July 1995 is US\$45,150.64.

The balance remaining was used to continue Esso Kenya's services in order to avoid any interruption of Esso Kenya services while a new bidding exercise was conducted by the Procurement Section under requisition AIROPS/SS/0010 submitted on 3 August, 1995. It should be noted that the Esso Kenya has extended the same terms and conditions as stipulated in the original contract including the price per USG.

Present Situation

On 6 September, 1995, the Procurement Section requested from all companies supplying Jet A1 fuel at JKIA a sealed tender with a closing date of 11 September, 1995. 3/7

Upon analysis of the bids, Esso Kenya emerged as the lowest bidder quoting US\$0.71 per USG for the period of 1 September, 1995 through 31 October, 1995 and US\$0.73 from 1 November, 1995 to March 1996.

The Committee is advised that the provision of the Jet A1 fuel for UNAMIR aircraft is to be made on an as required basis and this was clearly mentioned in the invitation to bid. In addition UNAMIR does not commit itself to either meet or exceed the quantities stated in the ITB.

The Committee is also advised that UNAMIR is operating one L-382 aircraft and one Beechcraft 200C. The computation of Jet A1 fuel requirement is ascertained as follows:

L-382: 711 USG per hour x 125 hours per month = 88,875 USG per month.

Beechcraft 200C: 89 USG per hour x 75 hours per month = 6,675 USG per month.

Based on the above, the total monthly requirement is 95,550 USG. The requirement for a period of six months from 21 September, 1995 through 20 March, 1996, that is, - 182 days - is 573,300 USG, giving an average daily requirement of 3,185 USG, with an estimated value of US\$415,926.00.

LCC Deliberations

The Chief Finance Officer suggested, and the Committee agreed, that in order to have mutuality of obligation, UNAMIR must commit itself to purchase a minimum amount of fuel in order for the contract to be valid. It was decided that UNAMIR would commit itself to purchase the amount of fuel already delivered by Esso Kenya.

After discussion, the LCC decided to recommend the partial *ex-post facto* award of the contract to Esso Kenya for the supply of Jet A1 fuel for UNAMIR aircraft at JKIA, be extended for a new period from 21 September 1995 to 20 March 1996, total contract price for the period is not to exceed US\$415,926.00. Justification for the award is financial rule 110.21, lowest bidder.

4/7

Background

The Procurement Section received on 18 July, 1995 the Requisition number BM-ACC-950031 Amendment 1 which was raised on 13 July, 1995 whereby the Building Management Section requested the extension of the Contract for the provision of room accommodation at the Hotel Umubano, Kigali, Rwanda by Societe Mixte de Promotion Hoteliere et Touristique (SOPROTEL) for a further period of one year commencing on 22 September, 1995 and ending on 21 September, 1996.

A presentation was made to the Local Committee on Contracts on 11 April, 1995 requesting the advice of the Committee on the partial *ex-post facto* award to SOPROTEL in the amount of US\$1,185,300.00 for the provision of room accommodation at the Hotel Umubano, for the period from 22 September, 1994 to 21 September, 1995. The Local Committee on Contracts reviewed the case at its meetings UNAMIR/95/06 Case 1 and UNAMIR/95/08 Case 2. The case was therefore forwarded to the Headquarters Committee on Contracts (HCC) for advice on recommendation of the partial *ex-post facto* award to SOPROTEL in the amount of US\$1,224,530.00 for the provision of room accommodation for the period 22 September, 1994 to 21 September, 1995. This amount was recalculated based on a three hundred and sixty five day year instead of the previous three hundred and sixty day year.

The HCC at its meeting HCC/95/39 (A) held on 16 May, 1995 recommended the award on a partial *ex-post facto* basis for an overall sum not to exceed US\$1,224,530.00 to Societe Mixte de Promotion Hoteliere et Touristique for the provision of room accommodation at the Hotel Umubano, Kigali, Rwanda, for the period from 22 September, 1994 to 21 September, 1995, in accordance with Financial Rule 110.19 (d) - exigency and Financial Rule 110.19 (h) - bidding does not give satisfactory results.

A contract was therefore entered into with SOPROTEL on 29 May, 1995 for the provision of room accommodation at the Hotel Umubano, Kigali, Rwanda, for a period beginning on 22 September, 1994 and ending on 21 September, 1995. The Section III Article 4 of the Contract stipulates the option of renewal for a further period of one year by mutual written agreement between the two parties one month before its expiration on the same terms and conditions except for the rent.

LCC Deliberations

The Chairman opened the case by listing the following points:

At the time the contract for staff accommodation with the Umubano Hotel (Hotel) was entered into, there was a perceived need to provide incoming staff with accommodation, as the local economy was not capable of absorbing the amount of new staff members and staff members that were being brought back to Kigali. As well, at the time the Hotel was secured by UNAMIR troops and could provide security for staff in the volatile security situation that prevailed in Kigali at the time. Since then, the Chairman stated, the security situation has improved and stabilized, and the local economy is no longer saturated. The Hotel is no longer secured by UNAMIR or Government troops and cannot be considered as a secure location in the event that the security situation deteriorates. UNAMIR has facilities which are secured by its own troops and can accommodate staff members in the event of a security crisis: The Brown and Root Camp and the Transit Camp (which

are within one kilometer of Headquarters), the Headquarters building itself, the Trafipro Complex, and the Chez Lando Complex. 5/7

UNAMIR rooms at the Hotel include 2 executive suites, 5 junior suites and 61 single rooms. Currently, 1 executive suite, 4 junior suites and 15 single rooms remain unoccupied. This figure represents a 29% vacancy rate. The rooms that remain unoccupied must still be paid for by UNAMIR. The total cost of the Hotel Umubano to UNAMIR on a monthly basis breaks down as follows:

COST OF UNOCCUPIED ROOMS

| Room Category and Cost per day | Cost per Month | Amount Recoverd by Staff MSA Deductions per Month (US\$810/month/staff member) |
|-----------------------------------|----------------|--|
| 15 Single Rooms @ US\$55.00/room | US\$24,750.00 | n/a |
| 4 Junior Suites @ US\$100/suite | US\$12,000.00 | n/a |
| 1 Executive Suite @ US\$140/suite | US\$ 4,200.00 | n/a |
| Sub-Total | US\$40,950.00 | US\$0.00 |
| Total Cost of Unoccupied Rooms | US\$40,950.00 | |

COST OF OCCUPIED ROOMS

| Room Category and Cost per day | Cost per Month | Amount Recoverd by Staff MSA Deductions per Month (US\$810/month/staff member) |
|-----------------------------------|----------------|--|
| 46 Single Rooms @ US\$55.00/room | US\$75,900.00 | US\$37,260.00 |
| 1 Junior Suite @ US\$100/suite | US\$ 3,000.00 | US\$ 810.00 |
| 1 Executive Suite @ US\$140/suite | US\$ 4,200.00 | US\$ 810.00 |
| Sub-Total | US\$83,100.00 | US\$38,880.00 |
| Total Cost of Occupied Rooms | US\$44,220.00 | |

TOTAL COST OF HOTEL UMUBANO TO UNAMIR PER MONTH

| | |
|--------------------------------|----------------------|
| Total Cost of Unoccupied Rooms | US\$40,950.00 |
| Total Cost of Occupied Rooms | US\$44,220.00 |
| Grand Total per Month | US\$85,170.00 |

The Chairman further stated his desire to move the military staff officers that currently reside within the Hotel to the Brown and Root camp, leaving unoccupied an additional 9 single rooms.

6/7
The Chairman concluded his opening remarks by stating that he felt that the Hotel contract be terminated as quickly as possible. Given the clause in the contract, one month's notice would be required from UNAMIR to the Hotel owners. This, the Chairman stated, would give the UNAMIR staff members enough time to find alternate accommodation. The Chairman stated that the termination of the contract with the Hotel Umubano would be in line with the rationalization and economic streamlining that was requested to be undertaken by New York. The Chairman then opened the discussion to the members.

Mr. McNeill and Mr. Sobec both agreed with the Chairman's opinion that the Hotel should be given notice as quickly as possible.

Mr. Ncube disagreed with this option and presented the following three points:

1. In response to the Chairman's point on the security situation having ameliorated and stabilized, Mr. Ncube stated that New York had not yet changed the phase the mission operates under, that is, Phase III.
2. Mr. Ncube felt that one month's time was not enough to permit UNAMIR staff members to find new accommodation. Further, he stated that the mandate as we know it would cease to exist in December and the Committee's decision to terminate the Hotel contract would result in 47 staff members having to find alternate accommodations for only a six week period. Assuming that the Committee proceeds with its recommendation, the CAO concurs and the HCC approves the termination, notice could be given to the Hotel by the middle of October. This would require UNAMIR staff members to find alternate accommodation from the middle of November to the end of December. Staff members would be severely constrained by the uncertainty of their continued presence in the mission after December 31, 1995.
3. Mr. Ncube's final point centered on the fact that UNAMIR has one other site where staff accommodation is provided, the Chez Lando Hotel. He stated that it would not be fair to terminate the Hotel Umubano contract and not the Chez Lando Hotel contract. In Mr. Ncube's opinion, all subsidized housing should be terminated at the same time in order for the policy to be fair and even-handed with all staff members. The Chairman responded to this point by stating that the MSA that is collected from the staff members living in the Chez Lando Hotel covers the cost of renting the accommodation portion of the facility.

The Committee noted Mr. Ncube's remarks. The Committee discussed the fact that even though the contract is terminated, staff members could continue to live at the hotel if they agree to pay the regular (non-subsidized) room rate. The Committee then voted by a margin of three to one to recommend the termination of the Hotel Umubano contract as quickly as possible. Mr. Clive, Mr. McNeill, and Mr. Sobec were in favour. Mr. Ncube was against the recommendation to terminate based on the three points listed above.

The Committee then unanimously asked the Chief Procurement Officer to present the Chez Lando Hotel contract to the Committee for review and possible termination as well.

7/7

W. V. Clive
Chief, Integrated Support Services

M. M. Ncube
Administrative/Legal Officer

P. Mc Neill
CFO

M. Sobec
OIC Building Management Services ai

J. N. Lombardo
Special Task Officer

Remarks:

Approved/Not Approved

S. Matthew
Chief Administrative Officer

Date_____

UNITED NATIONS



NATIONS UNIES

ASSISTANCE MISSION FOR RWANDA

MISSION POUR L'ASSISTANCE AU RWANDA

95 007 10 UNAMIR - MINUAR

Post Office Box 749
Kigali, Rwanda
Voice (250) 84265
Fax (250) 86877

OUTGOING FAX NO 5411
UNAMIR NO 750
MISC NO _____

PAGE 1 OF 3

ROUTINE/PRIORITY/IMMEDIATE/MOST IMMEDIATEUNCLASSIFIED/CONFIDENTIAL/RESTRICTED/ONLY

| | |
|--|---|
| TO: Mr. Hocine Medili, Dir FALD, DPKO, UN-NY FAX: (1-212) 963-0383 | FROM: Ms. Susan Matthew, CAO FAX: (1-212) 963-3090 |
| ATTN: Mr. Amir Dossal, Chief Field Finance & Budget FALD, DPKO, UN-NY FAX: (1-212) 963-0642 | DATE: 10 October 1995 |
| ORIGINATOR: Mr. Paul McNeill Chief Finance Officer VOICE: Ext. 11742 | |
| SUBJECT: Rations | |

Attached is a FAX regarding UNAMIR's purchase of rations. Paragraph 2 of that FAX directs us to make payment from a headquarters allotment pursuant to guidelines which were to follow.

To date, we have not received the above guidelines, and we urgently need to finalize our procurement of these goods.

So in the absence of guidelines and in order to process this purchase, we have issued a purchase order in the field, a copy of which is attached. Please issue a sub-allotment to our field account RNA-30410-474 to cover this amount.

Also, we will request sufficient cash from UN Treasury to pay the invoices as they become due.

Regards.

CAO CFO

2/3

UNITED NATIONS ASSISTANCE MISSION FOR RWANDA
KIGALI - RWANDA

PURCHASE ORDER

NO. MIR5-1928

| | | | |
|-------------------------------------|-----------------|----------------------|---|
| Req. No. | Account Code | Amount | IMPORTANT ALL SHIPMENTS ALL INVOICES ALL CORRESPONDENCE MUST SHOW THIS NUMBER DATE: 15 September 1995 |
| | RNA-30410-474 | US\$ 4,138,401.20 | |
| Requisitioner: Logistics Section | Freight Account | | |

To: ES - KO international inc
Le MILLEFIORI, 1 rue des Genets
Mc 98000, MONACO
Fax/Tel 76054

Deliver to: UNAMIR Logistics
Attn. Mr. Rupert Lewis

Attn. Mr Mario Gavagnin, Local Representative

Tel. 250 84265/70 Ext. 11118

| No. | Articles or Services | Quantity | Unit | Unit Price | Amount |
|-----|---|----------|------|------------|--------------|
| | <p>Internal</p> <p>This internal Purchase Order is raised to obligate funds to cover the cost of the supply of foodstuff and related services to UNAMIR for the period from 26 June 1995 to 25 December 1995</p> <p>Contract No. PTS/CON/145/95 signed Mr Roger Adams, OIC, Purchase and transportation Service, OCSS on 26 June 1995</p> <p>Total contract period: Twelve (12) months, from 26 June 1995 to 25 June 1996.</p> <p>Rates: All rates are listed in Appendix K & M of the contracts</p> <p>Deliveries: As per the delivery terms in the contract.</p> <p>Total amount required to be obligated under this Purchase Order is 4,138,401.20</p> <p>Payment terms: Payment shall be made to the Contractor in accordance with paragraph 25, 26, and 27 of the contracts.</p> <p>Case approved by HCC meeting number HCC/95/28 held on 04 April 1995 (copy of the minute attached)</p> <p><i>Case Ref: FAX FAX MIR 365 dated 26 Sep 95</i></p> | | | US\$ | US\$ |
| | | | | | 4,138,401.20 |

Kafui K. GABA, Ext. 11679

TOTAL US\$ 4,138,401.20

[Signature]
T. S. Balasubramanian
OIC, Procurement Section

UNITED NATIONS



NATIONS UNIES

9-30.9 3/3

F/IN-2470

FACSIMILE TRANSMISSION

Baloo
Contract

| | |
|--|---|
| Outgoing FaxNo.: <i>MIR 365</i> | Date: 28 September 1995 |
| To: MS. SUSAN MATTHEW CHIEF ADMINISTRATIVE OFFICER UNAMIR | From: HOCINE MEDILI DIRECTOR, FALD, DPKO |
| Fax: 963-3090 | Fax: 212-963-2116 |
| Number of transmitted pages: one | Ref.: PTS/CON/145/95- RATIONS |
| Attn: BALASUBRAMANIAN, OIC, PROCUREMENT | |
| Subject: PTS/CON/145/95 - RATIONS | |

PLEASE REFER TO YOUR FAX 5068 OF 26 SEPTEMBER 1995 ON THIS SUBJECT.

1. SINCE THE INVOICE WAS PRICED IN ACCORDANCE WITH THE CONTRACT AND IS CLEARLY WITHIN THE TIMEFRAME OF THE CONTRACT, WE SUGGEST YOU APPLY THE 4% DISCOUNT - FOR THE MOMENT. AS THIS ISSUE IS ONE OF CONTRACT INTERPRETATION, WE WILL, IN THE MEANTIME, SEEK THE ADVICE OF PTS ON THIS MATTER AND ADVISE YOU ACCORDINGLY.

2. LCS HAS CONSULTED WITH FMSS ON THE ISSUE OF ALLOTMENT ACCOUNTS TO BE CHARGED. THEIR REPLY IS:

PLEASE MAKE PAYMENT FROM ACCOUNT RNA-30400-474. FMSS WILL PROVIDE, UNDER SEPARATE COVER, SPECIFIC GUIDELINES TO YOUR FINANCE OFFICER ON HOW TO PROCESS PAYMENTS IN THE FIELD. SUFFICIENT FUNDING IS AVAILABLE IN THE HQ RATIONS ACCOUNT TO ACCOMMODATE ANY OVER-RUNS THAT MAY OCCUR IN THE FIELD RATIONS ACCOUNT PENDING FINALIZATION OF SPECIFIC PROCEDURES IN THIS CONNECTION. THEREFORE, GIVEN THE LATITUDE PROVIDED BY THE CONTROLLER IN THE ADMINISTRATION OF ALLOTMENTS (MEMO DATED 1 FEBRUARY 1995) DISBURSEMENTS IN THE FIELD ACCOUNT ARE ACCEPTABLE GIVEN THE BALANCE OF FUNDS AVAILABLE AT HQ UNDER THIS SAME OBJECT OF EXPENDITURE WILL NOT BE FULLY UTILIZED.

3. PTS HAS CONFIRMED VERBALLY THAT NO OBLIGATION (P.O.) HAS BEEN RAISED BY HQ FOR THIS CONTRACT.

| | |
|--|--|
| Drafted by: ELLEN AAMODT/TVAN KULOV, SUPPLY SECTION <i>[Signature]</i> | Authorized By: A. WALDRUM, OIC, LCS, FALD <i>[Signature]</i> |
| Cleared by: John Chien, FMSS <i>[Signature]</i> | |

*CAD eiss**[Signature]*
30/9/95

| |
|---------------------|
| RECEIVED |
| 30 SEP 1995 |
| PROCUREMENT SECTION |
| UNAMIR |

UNITED NATIONS



NATIONS UNIES

95 OCT 1995
ASSISTANCE MISSION FOR RWANDA

MISSION POUR L'ASSISTANCE AU RWANDA

UNAMIR - MINUAR

11 OCT 1995

OUTGOING FAX NO.:

MIR NO.:
MISC NO.:

3145

| | |
|--|---|
| TO: NEWS EDITORS AFP | FROM: ZOUAOUI BENAMADI HEAD OF RADIO UNAMIR, KIGALI |
| | DATE: 10-10-95 |
| FAX NO: TEL NO: 254-2-230649 | PHONE: 212 963 3093 FAX: 212 963 3090 |
| ORIGINATOR: JULIAN BEDFORD RADIO UNAMIR | SECTION: OSRSG RADIO UNAMIR, RWANDA |
| SUBJECT: RADIO UNAMIR DAILY NEWS BULLETIN | |

PLEASE CREDIT RADIO UNAMIR
FOR FURTHER INFORMATION CONTACT ZOUAOUI BENAMADI ex 11074
OR PATRICIA TOME OR JULIAN BEDFORD ex 11077

Spokesman

news 10.10

2/3

The President of Ireland, Mrs Mary Robinson, started her four-day visit to Rwanda with a visit to Nyarabuye church, a memorial to the genocide of up to one million Rwandans last year.

President Robinson also visited her Rwandan counterpart, President Pasteur Bizimungu, before being briefed by UNAMIR Force Commander Major-General Guy Tousignant, its Chief of Staff, Colonel Shiva Kumar and the Deputy-Prosecutor of the International Tribunal, Judge Honore Rakotomanana.

General Tousignant told her the country had made great progress in the year since her last visit. However, since a quarter of Rwanda's population were still living in exile, there was much still to do. He added it was a source of regret that so many were still in the refugee camps.

President Robinson was told by Colonel Kumar that since June, the U.N. military was fulfilling a solely humanitarian mandate and accordingly, it was time they withdrew from the country.

She was asked by Judge Rakotomanana to appeal for extra funding for the international tribunal as the financial and personnel constraints they were working under made their task -- preparing indictments against the ringleaders of the genocide -- more difficult. The added constraints brought on by the financial crisis in the U.N. had only exacerbated their problems.

Judge Rakotomanana was received yesterday by Prime Minister Pierre Celestin Rwigema and was promised the government's full cooperation with the tribunal's work. Prime Minister Rwigema said such cooperation was important to end the culture of impunity in Rwanda.

The reverberations over Kenyan President Daniel arap Moi's recent statement continue. Yesterday on Radio Rwanda, Rwanda's Vice-President Major-General Paul Kagame said Kenya should not interfere in Rwanda's affairs and that the genocide and the assassination of Juvenal Habyarimana were two separate issues.

Last week President Moi said Kenya would not cooperate with the international tribunal until the Habyarimana assassination, which he believed was the root cause of the genocide, had been investigated.

Human rights monitors have been informed of the torture of 13 women in an overcrowded communal cachot at Mugina, Gitarama prefecture. In the cachot were 20 people who had recently been detained on suspicion of crimes of genocide.

Seven suspected militia have been found in an illegal detention centre in Venga, Gisenyi prefecture.

3/3

The World Health Organisation has donated six ambulances and one other vehicle to the Rwandan Minister of Health. The WHO also handed over diptheria and measles vaccine.

The two health bodies continue to investigate the outbreak of a mysterious disease in northern Rwanda. At least seven people have died in the outbreak and more than 800 others have been infected.

459 Rwandan refugees returned from Zaire yesterday. A follow-up tripartite commission meeting between Rwanda/Zaire and the U.N. refugee agency has been scheduled for Sunday to try and impliment the agreements reached at the last meeting in Geneva. UNHCR has said it hopes to repatriate some 600,000 refugees before the December 31 deadlines set by Zaire in August.

And finally, the World Food Programme will distribute food to 570,000 Rwandans this month.



UNITED NATIONS ASSISTANCE MISSION FOR RWANDA

UNAMIR

P.O. Box 749, Kigali, Rwanda

Tel: 250-84265/6/8/9 Fax: 250-86877 [Rwanda]

Fax: 212-963-3090 [USA]

95 OCT 11 5 TELEFAX COVER SHEET

COPY

Action to:

1

2

[Rwanda]

| | |
|---|---|
| OUTGOING FAX NO: 5396 | DATE: 10 OCTOBER 1995 |
| TO: MR. H. MEDILI DIRECTOR FALD, FALD/DPKO, UNHQ-NY | FROM: SUSAN MATTHEW CAO, UNAMIR KIGALI, RWANDA <i>S. Matthew</i> |
| ATTN: WALDRUM/LOWDON | |
| FAX: 212-963-2116/8655 ✓ | REPLY FAX: 212-963-3090 |
| INFO: | SUBJECT: FLIGHT SAFETY COURSES |

MIR-3545

REFERENCE YOUR AIR 2975 OF 6 OCTOBER 1995, THIS IS TO CONFIRM MESSAGE LEFT ON LOWDON'S ANSWERING MACHINE 9 OCTOBER 1995 THAT IN LIGHT OF USG CONNOR'S MEMORANDUM DATED 15 SEPTEMBER 1995, MESSRS S. SMITH AND D. DRIGGERS ARE NOT REPEAT NOT AUTHORIZED TO TRAVEL TO FLIGHT SAFETY COURSES TO BE HELD IN WINNIPEG 16-20 OCTOBER AND 23 OCTOBER - 01 NOVEMBER 1995.

REGARDS.

CAO GSS Awofe ✓

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| DRAFTED BY: | CLEARED BY: |
| NUMBER OF TRANSMITTED PAGES INCLUDING COVER SHEET: | |

UNITED NATIONS
ASSISTANCE MISSION FOR RWANDA



NATIONS UNIES
MISSION POUR L'ASSISTANCE AU RWANDA

UNAMIR - MINUAR

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95 OCT 15 15 15

OUTGOING FAX NO.: *5395*

MIR NO.: *3544*

MISC NO.: *3544*

UNAMIR
PAGE 1 OF 1
95 OCT 10 15 15

| | |
|---|---|
| TO: MR. AMIR A DOSSAL, CHIEF FMSS/FALD, OPS/DPKO UNHQ, NEW YORK | FROM: SUSAN MATTHEW CHIEF ADMINISTRATIVE OFFICER <i>Susan Matthew</i> |
| ATTN: MR. GLEN STAFFORD MS. TANA LAMBRAKOS | DATE: October 10, 1995 |
| FAX NO.: 212-963-0642 212-963-4365 | FAX NO.: 212-963-3090 |
| DRAFTED BY: S. GAETZ BUDGET OFFICER <i>S. Gaetz</i> | CLEARED BY: PAUL MCNEILL, CFO <i>Paul McNeill</i> |
| SUBJECT: CLARIFICATIONS OF REVISED FOURTH MANDATE BUDGET | |

1. FURTHER TO OUR FAX OF 6 OCTOBER 1995 (FAX NO. 5342/MIR NO. 3512) IT HAS COME TO OUR ATTENTION THAT OUR SUBMISSION FOR RECURRENT MEDICAL SUPPLIES IN OUR REVISED BUDGET MAY NOT BE ADEQUATE. INITIALLY WE HAD INDICATED THAT SOME \$85,000 WOULD SUPPLY UNAMIR TO 31 DECEMBER 1995. THIS REQUEST WAS BASED ON THE UNDERSTANDING THAT NORMED WOULD COME FULLY EQUIPPED WITH THE REQUIRED SUPPLIES AND MEDICINES. SINCE NORMED ONLY SET UP DURING THE LAST STAGES OF THE BUDGET PREPARATION PHASE THERE WAS NO TIME TO ACCURATELY DETERMINE WHAT RESOURCES THEY BROUGHT WITH THEM;
2. HOWEVER, IN THE INTERIM WE HAVE BEEN ABLE TO ASSESS MORE ACCURATELY OUR REQUIREMENTS. INITIALLY, THE \$85,000 WOULD HAVE BEEN ADEQUATE, HOWEVER, WE HAVE HAD TO PURCHASE SOME \$60,000 WORTH OF VACCINES FOR THE CONTINGENTS WHICH WAS NOT PLANNED FOR. AS WELL, THERE WERE SOME VACCINES EXPECTED FROM EX UNOSOM RESOURCES BUT DUE TO THE DELAY IN SHIPMENT AND INADEQUATE REFRIGERATION, THEY WERE SPOILED.
3. THEREFORE OUR REVISED REQUIREMENTS FOR RECURRENT MEDICAL SUPPLIES ARE ESTIMATED TO BE APPROXIMATELY \$150,000 (AS OPPOSED TO \$85,000) FOR THE PERIOD 9 JUNE 1995 TO 31 DECEMBER 1995. THIS TOTAL DOES NOT REFLECT THE \$50,000 REQUESTED FOR HUMANITARIAN ASSISTANCE.
4. FINALLY, WE WOULD BE GRATEFUL ~~FOR~~ IF WE COULD HAVE A COPY OF THE BUDGET THAT WILL BE PRESENTED TO THE ACABQ ON OUR BEHALF.
5. THANK YOU.

CAO *CF*

UNITED NATIONS



NATIONS UNIES

UNAMIR II

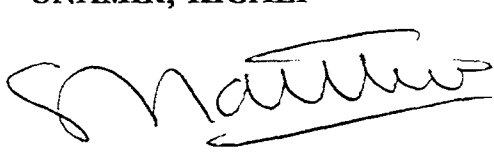
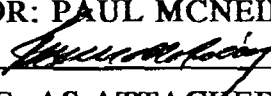
United Nations Assistance Mission for Rwanda

95 OCT 10

95 OCT 10

10 OCT 1995

TELEFAX TRANSMISSION

| | |
|---|--|
| OUTGOING FAX NO: 594 | DATE: 10 OCTOBER 1995 |
| TO: MR. COMPTON PERSAUD CHIEF ADMINISTRATIVE OFFICER UNTSO, JERUSALEM | FROM: MS. SUSAN MATTHEW CHIEF ADMINISTRATIVE OFFICER UNAMIR, KIGALI  |
| INFO: LUIZ DA COSTA CPMSS/FALD/DPKO/HQNY | |
| FAX NO: 02 735 282 TEL NO: 02 734 223 | ORIGINATOR: PAUL MCNEIL, CFO  |
| TOTAL NO. OF PAGES: 4 | REFERENCE: AS ATTACHED |
| SUBJECT: FSO THEODOROS MISSAILIDIS - LUMPSUM HOME LEAVE TRAVEL JUNE-JULY 1995. | |
| FAX NO: 212-963-3090/212-963-3097 FOR ANY QUERIES MR-3543 MLC-3135 | |

PLEASE FIND HERewith THE COMPLETED PT 165 FORM AND ACCOUNT JOURNAL IN CONNECTION WITH FSO T. MISSAILIDIS DEPENDANTS 1995 HOME LEAVE TRAVEL FOR YOUR RECORDS AND RECONCILIATION.

BEST WISHES.

| | |
|--|---|
| DRAFTED BY: H. BRIDGEMAN  | RELEASED BY: KOFFI KETEMEPY  |
|--|---|

CAO cdo CFO

UNAMIR

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HELD JOURNAL LISTING

Page 1

Printed 09/10/1995

15:38

Journal Type: ALL
To:Journal Source: HAM
To:Journal Ref: 5576
To: *27/50**3/4*

| Line Account | Account Name | Trans Date | Due Date | Debit Amount | Credit Amount | Analysis | Codes |
|--------------|--------------|------------|-----------|--------------|---------------|-----------------|-------|
| No. Code | Description | Period | Reference | Other Amount | Other Amount | EX/AD Mand. OFF | CUR |

Journal Ref: 0005576 Type: REGJV Name: Regular JV Entries Entry Date: 09/10/1995 Source: HAM

| | | | | | | | |
|-------------|--------------------------------|--------------------|--|----------|----------|------------|-------------|
| 1 3429017 | DEFERRED CHGS-IOVS PNDG CLRNCE | 06/10/1995 | | | 1,566.50 | 141 RN04 | |
| | HLT/LUMP SUM 5-06-12054 | 22/1994 JV54510011 | | | 1,566.50 | \$NON Rate | 1.000000000 |
| 2 520013184 | THEODOROS MISSAILIDIS | 06/10/1995 | | 1,566.50 | | 141 RN04 | |
| | HLT/LUMP SUM DEPENDANTS | 22/1994 JV54510011 | | 1,566.50 | | \$NON Rate | 1.000000000 |
| 3 520013184 | THEODOROS MISSAILIDIS | 06/10/1995 | | | 1,566.50 | 141 RN04 | |
| | HLT/LUMP SUM DEPENDANTS | 22/1994 JV54510011 | | | 1,566.50 | \$NON Rate | 1.000000000 |
| 4 8200017 | DISBURSEMENTS (CURRENT) | 06/10/1995 | | 1,566.50 | | 141 RN04 | |
| | HLT/LUMP SUM 05-06-12054 | 22/1994 JV54510011 | | 1,566.50 | | \$NON Rate | 1.000000000 |

Journal Totals

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Report Totals

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| 3,133.00 | 3,133.00 |

Prepared By: *[Signature]*

Certified By: _____

Approved By: *[Signature]*KOFF KETEMEPI, CPA
APPROVING OFFICER

END OF REPORT

UNITED NATIONS
ASSISTANCE MISSION FOR RWANDA



NATIONS UNIES
MISSION POUR L'ASSISTANCE AU RWANDA

UNAMIR - MINUAR

MINUAR - REGISTRAR

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11 OCT 1995

OUTGOING FAX NO 5393

PAGE 1 OF 2

MIR NO 3542

MISC NO 1

| | |
|--|--|
| TO: MR. HOCINE MEDILI DIRECTOR, FALD/DPKO/UNHQ | FROM: SUSAN MATTHEW, CAO UNAMIR, KIGALI |
| ATTN: MR. LUIZ DA COSTA | DATE: 7 OCTOBER 1995 |
| FAX NO: (212) 963-0664 | PHONE: 212-963 3091 FAX: 212-963 3090 |
| ORIGINATOR: J. AGUIRRE, OIC CIVILIAN PERSONNEL OFFICE | SECTION: PERSONNEL |
| SUBJECT: <u>ATTENDANCE RECORD - MR. HUGO VALDES</u> | |

FURTHER TO YOUR FAX DATED 6 OCTOBER 1995, PLEASE BE INFORMED THAT MR. VALDES ARRIVED IN NAIROBI ON 10 AUGUST 1995. HOWEVER, DUE TO UNAVAILABILITY OF UNAMIR FLIGHT, HE WAS OBLIGED TO DEPART FOR KIGALI ONLY ON 12 AUGUST 1995. HIS ATTENDANCE CARD WAS COMPLETED BY PERSONNEL SECTION ON THE BASIS OF HIS ATTACHED AUGUST 1995 ATTENDANCE SHEET SIGNED BY HIM AND CERTIFIED BY THE THEN-CAO.

BEST REGARDS.

CAO (CCPD (AGUIRRE))

11 OCT 1995
UNAMIR

UNITED NATIONS

ASSISTANCE MISSION FOR RWANDA



NATIONS UNIES

MISSION POUR L'ASSISTANCE AU RWANDA

UNAMIR - MINUAR

F/O-5392

COL Diarra

| | |
|--|--|
| POUR: Lieutenant Colonel Mamadou Doucouré Ministère des Forces Armées et des Anciens Combattants | DE: Colonel Cheick Oumar Diarra UNAMIR - CIVPOL <i>Diarra</i> |
| DATE: 10 octobre 1995 | |
| FAX: (223) 231641 <i>AK</i> | FAX: (250) 86877 |
| OBJET: | |
| NOMBRE DE PAGES, Y COMPRIS CELLE LA: | |
| <p>1. - Honneur vous adresser mes sincères félicitations à l'occasion votre promotion au grade de Colonel. STOP. Vous serais reconnaissant transmettre aussi mes félicitations au Colonel Amadou Tall. STOP. Colonel Sirima Keïta. STOP. Lieutenant Colonel Siaka Sangaré. STOP. Lieutenant Colonel Sirakoro Sangaré. STOP. Suis toujours dans l'attente des copies de documents relatifs aux avancements en vue de l'information des éléments du contingent et des autorités de la MINUAR. STOP. Référence mon Fax du 6 octobre 1995. STOP. Salutations. STOP et fin.</p> | |

195 OCT 10 12:01

UNAMIR

col C.O. DIARRA



UNAMIR - MINUAR

UNAMIR - RECIS
PAGE 1 OF 1

OUTGOING FAX NO.: 5388

MIR NO.: 3539

MISC NO.: 3134

| | |
|---|--|
| TO: MR. C. PERSAUD, CAO UNTSO, JERUSALEM | FROM: S. MATTHEW, CAO UNAMIR, KIGALI |
| INFO: MR. LUIZ DA COSTA, CHIEF PMSS/FALD/DPKO/UNHQ | DATE: 07 OCTOBER 1995 |
| FAX NO: 02-735-282 212-963-0664 | PHONE: 1 212 963 9906 FAX: 1 212 963 3090 |
| ORIGINATOR: T. SALIB CLEARED BY: J. AGUIRRE | SECTION: PERSONNEL |
| SUBJECT: END OF ASSIGNMENT - FSO CLAUDIO VALENZUELA | |

FURTHER TO YOUR FAX NO. 1083 OF 28 SEPTEMBER 1995, PLEASE BE ADVISED THAT FSO VALENZUELA DOES NOT WISH TO TAKE ANY ANNUAL LEAVE PRIOR TO HIS RETURN TO DUTY STATION. HOWEVER STAFFMEMBER IS REQUESTING TO DEFER HIS FOURTH QUARTER 1995 HOME LEAVE TO 1996.

WILL REVERT SOON ON STAFFMEMER'S TRAVEL DETAILS.

REGARDS.

CAO (AGUIRRE)

35 OCT 10 12 56

UNITED NATIONS
ASSISTANCE MISSION TO RWANDA

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MISSION POUR L'ASSISTANCE AU RWANDA

OUTGOING FAX MESSAGE

11 OCT 1995

OUTGOING FAX NO.

5387

PAGE 1 OF 1 PAGES

MIR NO.

3538

MISC NO.

| | | | |
|-------------|---|----------|---|
| TO: | MR. MAXIME TORTEL DIRECTOR, RECRUITMENT & PLACEMENT DIVISION OHRM, UNHQ, NEW YORK | FROM: | SUSAN MATTHEW CAO, UNAMIR KIGALI, RWANDA <i>S. Matthew</i> |
| INFO: | MR. LUIZ DA COSTA CHIEF, FPMSS/FALD/DPKO | FAX NO: | 212-963-3090 |
| FAX NO: | 1(212) 963-3134 1(212) 963-0664 <i>OK</i> | DATE: | 09 OCTOBER 1995 |
| DRAFTED BY: | E. SILVESTRE <i>ES</i> | SECTION: | PERSONNEL |
| CLEARED BY: | J. AGUIRRE, OIC <i>JA</i> | | |
| SUBJECT: | VACANCY ANNOUNCEMENTS | | |

WE ACKNOWLEDGE RECEIPT OF VACANCY ANNOUNCEMENTS OF
29 SEPTEMBER 1995 FOR 11 VACANCIES, AS TRANSMITTED IN YOUR FAX
MESSAGE OF 2 OCTOBER 1995. PLEASE BE ASSURED THAT THE
ANNOUNCEMENTS WERE DISSEMINATED TO ALL STAFF IN UNAMIR.

REGARDS.

CAD

CCPD (AGUIRRE)

E. SILVESTRE (PER)

05 OCT 10 10 1995
UNAMIR

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UNITED NATIONS
ASSISTANCE MISSION TO RWANDA



PRIORITY

NATIONS UNIES
MISSION POUR L'ASSISTANCE AU RWANDA

11 OCT 1995

Initial: *[Signature]*

NUMBER OF PAGES: 54

OUTGOING FAX NO. 5386
MIR NO. 3537
MISC NO. CMC 098

| | |
|--|--|
| TO: H. MEDILI DIRECTOR FALD/DPKO UN HQ, NEW YORK | From: <i>[Signature]</i> S. MATTHEW CAO UNAMIR KIGALI, RWANDA |
| ATTN: WALDRUM/KILOV | DATE: 10 OCTOBER 1995 |
| FAX NO: 212-963-2116 | PHONE: 212-963-3582 Ext. 11627 FAX NO: 212-963-3090 |
| DRAFTED BY: G. BRIERE CCM | If all pages are not received in good order please contact number listed above. |
| CLEARED BY: G. BRIERE CCM | SECTION: CONTRACT MANAGEMENT CELL |
| INTERNAL DISTRIBUTION: CAO, CISS, CCM | |
| REFS: PTS/CON/184/95 DATED 09 AUG 95 | |
| SUBJECT: COST ESTIMATE - UNAMIR 3RD LINE SERVICES CONTRACT | |

1. IN ACCORDANCE WITH ARTICLE 4.4 OF UNAMIR 3RD LINE SERVICES CONTRACT, BRSC HAS SUBMITTED A COST ESTIMATE FOR SUBJECT CONTRACT. A THOROUGH REVIEW OF THIS DOCUMENT HAS BEEN CARRIED OUT BY UNAMIR CMC STAFF.
2. PLEASE FIND WITH THIS FAX A COPY OF THE MAIN DOCUMENT AND ALL THE ATTACHMENTS EXCEPT THE SOW AND THE SOR.
3. THE COMPLETE PACKAGE WITH THE ORIGINAL OF ALL THE DOCUMENTS WILL BE SENT TODAY TO UN NY VIA DHL.
4. PLEASE CONTACT THE CCM, GILLES BRIERE AT EXTENSION 11627 IN UNAMIR IF YOU HAVE ANY QUESTIONS CONCERNING THIS ISSUE.
5. YOUR URGENT ATTENTION TO THIS MATTER WOULD BE VERY MUCH APPRECIATED.

C:\DATA\FAX\CMC_098.FAX

CAO CISS CCM

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MIR 3537

10 October 1995

To: Mr. Alexander Waldrum
OIC Logistics and Communications Section
FALD/DPKO/UNHQ

Through: Ms. S. Matthew
Chief Administrative Officer UNAMIR

From: G. Brière
Responsible Officer, Chief Contract Management UNAMIR

Subject: BRSC COST ESTIMATE - CONTRACT PTS/CON/184/95

- References:
- A. SOR dated 19 August 1995 (enclosed)
 - B. SOR Amdt #1 dated 23 September 1995 (enclosed)
 - C. SOW dated 06 March 1995 (enclosed)
 - D. UNAMIR FAX MIR 2697 dated 25 July 1995 (enclosed)
 - E. BRSC Cost Estimate dated 29 September 1995 (enclosed)
 - F. Local National wages and bonuses tables (enclosed)
 - G. UNNY FAX No 32893-08 dated 30 August 1995 (enclosed)
 - H. UNAMIR FAX MIR 3396 dated 26 September 1995 (enclosed in part)
 - I. UNAMIR FAX MIR 3424 dated 29 September 1995 (enclosed in part)

GENERAL

1. The subject Contract is a Cost plus Fee type Contract between Brown and Root Services Corporation (BRSC) and the UN. As per the terms of subject Contract, UNAMIR has produced a Statement Of Requirements (SOR) for the period 01 June 1995 to 31 May 1996 (Reference A). An amendment to the SOR (Reference B) was published on 23 Sep 95 with slight modifications to Task Orders # 11, 12 & 13. BRSC has submitted the first version of the Cost Estimate on 31 August 1995 after a delay of two days was granted (the estimate was due 10 days after the reception of the SOR published on 19 August 1995). UNAMIR has carried out a thorough examination of the BRSC Cost Estimate during the past few weeks. During the review period, the estimate has been rewritten/reviewed seven times. The final version was submitted by BRSC on 01 October 1995, just a few hours before the first of two coded faxes (on the future of the Mission) were received from the USG Peace Keeping Operations.

2. It is extremely difficult to validate an estimate such as this one, since the parameters and the framework of the problem change constantly. The fact that this Contract was signed four months behind schedule also contributed to complicating the assessment. Despite this, UNAMIR has made a lot of efforts to complete this exercise. This final version of the Cost

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Estimate was based on the likely scenario that the support of this services contract will be required until the end of the Contract. However, we have made some contingency planning in the event that the Mission is asked to withdraw when the current mandate expires. This plan is based on our experiences of the past few months when we went through a demobilization phase.

3. During the course of this review, BRSC has agreed to implement most of the changes recommended by UNAMIR. However, some areas still remain where BRSC will not accept any further modification. The areas where UNAMIR is not in agreement with BRSC are clearly indicated in this analysis.

4. As you know, the subject Contract has been divided into two phases: phase I - 1 June to 31 August 1995 (called the transition period), and phase II - 1 September 1995 to 31 May 1996. The Cost Estimate for phase I is the most realistic set of figures since they were produced with actual expenditures. The Cost Estimate for phase II, however is based on the extrapolation of the level of activity for the month of September throughout the nine months of this phase.

5. The Statement of Work (Reference C) published on 06 March 1995 was developed with the assumption that the various levels of activity would remain fairly stable throughout the Contract period. The Request for Proposal, the Contractor proposal and the Contract were based on this assumption. However, four months into this Contract it now appears that the assumptions made during the Contract negotiation process were far from accurate.

6. On 08 June 1995, the Security Council introduced a new resolution which drastically altered the mandate of UNAMIR. Since the middle of June, the requirements of the 3rd Services Contract has evolved and fluctuated considerably. Although the troop strength has dropped significantly from 5500 to 1800, the support by the Contractor has increased due to the requirement to move troops and material from Sectors to Kigali during the demobilization period. The demobilization of these troops generated a lot of additional work. For example, the following tasks typified the nature of the work:

- a. vacated troop locations had to be brought back in their original conditions;
- b. equipment had to be inspected, repaired and transported;
- c. troops movement had to be coordinated and executed; and
- d. construction of new camps in the new Sectors and several major construction projects such as the BRSC camp, the transit camp and Trafipro complex requiring a lot of resources had to be completed.

7. Because UNAMIR will have achieved most of its objectives above by the end of October, we will then be able to reach a relatively stable pattern of Contractor activity. Pending the completion of all these major projects at the end of October, UNAMIR will be able to demobilize four Expats and 170 Local Nationals. These additional personnel (which were not included in BRSC Proposal) were hired due to urgent requirements described at Reference D. Despite the fact that the troop strength has been reduced to 1,800, the services

required have increased. The main reason is due to the rotation of the Canadian Contingent (95FLSG to 95CMSG). Under their new configuration, several services could not be provided mainly in the sectors of Equipment and Maintenance, and Warehouse Management. This translated into a significant increase in the work load for BRSC in these areas.

PHASE I

8. The Cost Estimate is \$282,293 above the Not To Exceed cost (NTE) for this phase. As stated in several faxes to FALD, many factors have influenced the increase or decrease of the estimate of the Contract during the transition period. Expat labor costs have increased in almost every Contract Line Item Numbers (CLIN) due to the late signature of the Contract. However, savings in TCN labor are shown in all CLINs for the same reason since mobilization of these employees took place much later. Included at Reference E is a breakdown of each delta with their justifications.

9. Unexpected expenses of approximately \$308,100 US (\$279,090 plus fee, see page 1 of Reference F) can be attributed to the pay adjustment for the Local National employees as per the directions of OHRM UN NY (Reference G). We are currently making the detailed calculations of this pay adjustment program as explained in one our Logrep (Reference H). However, no payment will be made to the Local National employees until this estimate is approved and the Contract is amended. These costs have been factorized in the Cost Estimate. The Cost Estimate for Phase I can then be summarized as follows:

| | CONTRACT APPROVED NTE (A) | BRSC PROPOSED COST ESTIMATE (B) | UNAMIR RECOMMENDATION (C) | DELTA (B-C) |
|-----------|------------------------------------|---|---------------------------------|----------------|
| All CLINs | \$3,599,066.00 | \$3,881,359.00 | \$3,881,359.00 | \$0.00 |
| Total | \$3,599,066.00 | \$3,881,359.00 | \$3,881,359.00 | \$0.00 |

PHASE II

10. The Cost Estimate for this phase is \$3,606,400 US (69%) over the budgeted cost in the Contract. A good part of this increase (\$1,840,455 US) is once more due to the pay adjustment for the Local Nationals employees. OHRM has issued a directive that Local National employee salaries in Rwanda be increased by 81.4% for the period of 1 June to 30 September 1995. Provisions have been made in the BRSC Cost Estimate since it is anticipated that this pay adjustment to the Local National employees will prevail until the end of the Contract. Also factorized in the estimate is the payment of social benefits to the Rwandese Government for which clarification from UN NY (Reference I) has been outstanding for more than six months. In the event that a decision is made to approve this payment, recovering the employee portion becomes almost impossible due to constant changes in the work force. For this reason, the estimate includes the employer (5%) and the employee (3%) portions. Not including these two costs, the Cost Estimate would be reduced by \$1,171,027 US (24%).

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11. As you know, the BRSC camp is still not fully operational which implies that \$196,462 US will be required to accommodate BRSC Expat employees until the termination date. This task and other important construction projects are schedule to terminate at the end of October as mentioned before. It is expected that \$91,279 US will be spent in phase II for this additional work load. Also in both the BRSC cost proposal and the Contract, costing was not provided in the Personnel Support Task Order for Special Labor. It is anticipated that \$52,170 US will be required during phase II for special labor.

12. The changes in UNAMIR Integrated Support Services Organization due to the rotation of the Canadian Contingent account for most of the remaining differences between the Cost Estimate and the Contract NTE. A small portion of the increase can be related to the changes of the workload factors between the SOW and the SOR. A detailed breakdown of each delta is provided with explanations at Reference E.

13. As shown in the cost table for phase II, UNAMIR does not support the requirement for the Cost Engineer, the Accountant and the Subcontract Administrator under CLIN A. Furthermore, UNAMIR does not agree that two Expats are required for heavy recovery tasks since it is our view that this task can be performed by two TCN employees. The Cost Estimate for Phase II can then be summarized as follows:

| CLIN | CONTRACT APPROVED NTE (A) | BRSC PROPOSED COST ESTIMATE (B) | UNAMIR RECOMMENDATION (C) | DELTA (B-C) |
|-------|------------------------------------|---|---------------------------------|----------------|
| A | \$1,703,411.00 | \$2,410,389.00 | \$2,197,475.00 | \$212,914.00 |
| B | \$169,069.00 | \$245,048.00 | \$245,048.00 | |
| C | \$1,267,131.00 | \$2,955,911.00 | \$2,955,911.00 | |
| D | \$9,260.00 | \$0.00 | \$0.00 | |
| E | \$86,351.00 | \$204,561.00 | \$204,561.00 | |
| F | \$370,337.00 | \$597,433.00 | \$543,545.00 | \$53,888.00 |
| H | \$85,619.00 | \$232,847.00 | \$232,847.00 | |
| I | \$138,475.00 | \$314,156.00 | \$314,156.00 | |
| J | \$376,759.00 | \$941,317.00 | \$941,317.00 | |
| K | \$114,273.00 | \$198,152.00 | \$198,152.00 | |
| L | \$121,776.00 | \$135,864.00 | \$135,864.00 | |
| M | \$8,073.00 | \$0.00 | \$0.00 | |
| N | \$391,124.00 | \$212,380.00 | \$212,380.00 | |
| Total | \$4,841,658.00 | \$8,448,058.00 | \$8,181,256.00 | \$266,802.00 |

CONTINGENCY PLANNING

14. There are indications from the two coded faxes received last week that the Mission will start to scale down at the end of the present mandate (8 December 1995). As mentioned earlier, it is extremely difficult to develop a Cost Estimate without clear guidelines at this stage. However, based on our experience during the last draw down (June to August), we can make the following **Rough Order Magnitude (ROM) Estimate**:

| Month | Level of activities | ROM cost (with LN pay change) | ROM cost (without LN pay change) | Remarks |
|---------------------|---------------------|-------------------------------|----------------------------------|-----------------------------------|
| Phase I | | \$3,881,359 | \$3,573,259 | |
| Sept 95 | 106% | \$966,081 | \$749,316 | Include extra Construction work. |
| Oct 95 | 106% | \$966,081 | \$749,316 | Include extra Construction work. |
| Nov 95 | 100% | \$911,397 | \$706,902 | |
| Dec 95 | 106% | \$966,081 | \$749,316 | |
| Jan 96 | 50% | \$455,699 | \$353,451 | |
| Feb 96 | 15% | \$136,610 | \$106,035 | |
| Mar 96 | 2% | \$18,028 | \$14,138 | Labor cost for Contract close-out |
| Apr 96 | 0% | \$0 | \$0 | |
| May 96 | 0% | \$0 | \$0 | |
| Demob | N/A | \$139,295 | \$139,295 | Demobilization cost of Employees |
| Total ¹² | | \$8,440,629 | \$7,141,029 | |

CONCLUSIONS

15. The budgeted cost of the Contract was based on the SOW which was finalized in early March 1995. The level of activities as well as the operational requirements have changed considerably since then considering the demobilization of a large number of troops, the reconfiguration of our Sectors and the infrastructures that support them.

16. This Cost Estimate is very close to the actual cost incurred for phase I and the projections for phase II are based on the current level of activities throughout the nine months. UNAMIR expects that more changes will occur at the end of this mandate but it is impossible at this stage to produce a detailed Cost Estimate to reflect an accurate scenario of thing to come.

¹ This is only a ROM estimate so if the conditions are changed and activities are reduced, not all of this money will be spent.

² If the Mission closes, article 14 of Annex A1 of the Contract will apply and no extra cost will be incurred. However, if the Mission only scales down, article 4.1 of the Contract will prevail and the UN will need to negotiate the terms and the costs of the reduction.

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RECOMMENDATIONS

17. In the event that the current mandate is extended to the end of the Contract period with a similar level of activities as experienced now:

- a. For phase I, it is recommended that the present NTE be increased to \$3,881,359 US. However, if UNNY does not approve OHRM's pay adjustment to the Local Nationals, the Contract NTE for phase I should be maintained at the currently authorized level; and
- b. For phase II, it is recommended the NTE be increased to \$8,181,256 if UNNY approves OHRM's pay adjustment to the Local Nationals or to \$6,340,801 (\$8,181,256 minus \$1,840,455) if UNNY does not approve this pay adjustment.

18. In the event that the Mission closes at the end of the current mandate, it is recommended that the total NTE remains as stated in the Contract since the total funding required with or without the Local National pay adjustment would be less than the NTE approved on 09 August 1995 (\$8,440,629 or \$7,141,029 versus \$8,440,687). However, some funds would need to be transferred from phase II to the phase I budget in order not to exceed the NTE of phase I. In so doing, the NTE for both phases as well as the total NTE would not be exceeded, thus removing the need to consult HCC.

19. Whatever option is retained, only the actual cost plus the appropriate fees will be charged since this is a Cost Plus Fee type service contract. Finally, it is reminded that PTS will need to consult with BRSC Houston, in accordance with article 4.4 (c) of the Contract, in order to find a mutually acceptable solution concerning the contentious issues mentioned at paragraph 13 of this Cost Estimate.

Attachments: 09

cc.: Mr. P. McNeil, Chief Finance Officer UNAMIR (less Attachments)
Mr. M. Haner, Integrated Support Services Staff Officer UNAMIR (less Attachments)



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MOST IMMEDIATE

OUTGOING FAX NO. 5209
MIR NO. 2657
MISC NO. CMC 073

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| TO: H. MEDILI DIRECTOR FALD/DPKO UNHQ, NEW YORK | From: C. OUZIEL CAO UNAMIR KIGALI, RWANDA |
| ATTN: KULOV, HAMON | DATE: 25 JULY 1995 |
| FAX NO: 212-963-2116 | PHONE: 212-963-3582 Ext. 11133 FAX NO: 212-963-3090 |
| DRAFTED BY: G. BRIERE, CCM | If all pages are not received in good order please contact number listed above. |
| CLEARED BY: W. CLIVE, CISS | SECTION: CONTRACT MANAGEMENT CELL |
| INTERNAL DISTRIBUTION: CAO, CISS, CCM | |
| REF: A. CMC 063 DATED 23 JUNE 95 B. CMC 067 DATED 10 JULY 95 C. CMC 068 DATED 13 JULY 95 D. CMC 070 DATED 15 JULY 95 E. CMC 072 DATED 22 JULY 95 | |
| SUBJECT: UNAMIR 3RD LINE SERVICES CONTRACT - WEEKLY LOGREP - W/E 23 JULY 95 | |

1. THIS WEEKLY LOGREP IS SUBMITTED FOR THE FIRST TIME SINCE 23 JUNE 95. UNAMIR REGRET FOR NOT HAVING SUBMITTED ANY REPORT SINCE THAT TIME BUT THIS IS DUE TO THE ENORMOUS WORK LOAD GENERATED BY THE VERY DIFFICULT TRANSITION BETWEEN THE PREVIOUS AND THE NEW SERVICE CONTRACTS.

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2. **BRSC PERSONNEL REPORT.**

| | | EXPAT | TCN | LN |
|----|---|-------|-----|------|
| A. | PREVIOUS ASSIGNED STRENGTH (FROM LAST LOGREP DATED 23 JUNE 95) | 69 | 0 | 826 |
| B. | ARRIVALS | 1 | 14 | |
| C. | DEMOBILIZATIONS | 1 | 0 | |
| D. | CURRENT STRENGTH | 61 | 14 | |
| E. | R&R | 4 | 0 | |
| F. | HOSPITALIZED/CONVALESCENT LEAVE | 0 | 0 | |
| G. | EMERGENCY LEAVE | 0 | 0 | |
| H. | PRESENT FOR DUTY | 57 | 14 | 1019 |

3. **WORK ORDERS STATUS REPORT.**

| DESCRIPTION | LAST REPORT * | THIS REPORT 23 JULY 95 * | DIFF. * |
|--|------------------|--------------------------------|------------|
| # OF ACTIVE WORKS | N/A | 367 | N/A |
| # OF CLOSED WORKS | N/A | 0 | N/A |
| # OF CANCELLED, PENDING AND REJECTED WORKS | N/A | 122 | N/A |
| TOTAL | N/A | 489 | N/A |

* NO DATA IS PROVIDED IN THE LAST REPORT AND DIFFERENCE COLUMNS SINCE THIS IS THE FIRST REPORT UNDER THE NEW CONTRACT.

4. **WEEKLY COST MANAGEMENT REPORT.** FIND ATTACHED THE LATEST REVISED ESTIMATE (LRE) REPORT (PAGES 9 AND 10) FOR OBLIGATED AND EXPENDED COSTS THRU 31 MAY 95. THIS LRE IS REFLECTING A TOTAL EXPECTED COST OF \$22,222,426. THIS REPRESENTS 90.8% OF THE UNAMIR TOTAL FUNDING FROM JUL 94 TO 31 MAY 95. THIS LRE INCLUDES ALL EXPECTED COSTS WHICH ARE ASSOCIATED WITH PREVIOUS CONTRACT CLOSE-OUT INCLUDING A PROVISION OF \$200,000 FOR SOCIAL BENEFITS (SEE PARA 8 H OF THIS REPORT). NO REPORTS ARE AVAILABLE FOR THE PERIOD 01 JUNE TO NOW SINCE THE NEW CONTRACT HAS NOT YET BEEN SIGNED.

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5. **BRSC LOGISTICS REPORT.** REPORTS FOR WEEKS 25 JUNE TO 01 JULY, 02 TO 08 JULY, 09 TO 15 JULY AND 16 TO 22 JULY 95 ARE ATTACHED WITH THIS REPORT (PAGES 11 TO 14).
6. **BRSC VEHICLES AVAILABILITY REPORT.** REPORTS FOR WEEKS 25 JUNE TO 01 JULY, 02 TO 08 JULY, 09 TO 15 JULY AND 16 TO 22 JULY 95 ARE ATTACHED WITH THIS REPORT (SEE PAGES 15 TO 18). THE AVAILABILITY RATE DURING THIS PERIOD HAS VARIED BETWEEN 67 % AND 72 %. THE HIGH VOR RATE IS DUE TO A MAJOR PROBLEM OF AVAILABILITY OF SPARE PARTS.
7. **PREVIOUS REPORT AND SPECIAL REPORTS.** SEVERAL PROBLEMS WERE BROUGHT TO YOUR ATTENTION UNDER COVER OF REFS A TO C. NO ANSWER HAS BEEN RECEIVED ON ANY OF THESE REPORTS. YOUR IMMEDIATE ATTENTION IS REQUESTED ON THE ISSUES RAISED IN THESE REPORTS. PLEASE ADVISE BY PHONE OR FAX IF YOU HAVE NOT RECEIVED ANY OR SOME OF THESE REPORTS. (REF A IS 35 PAGES WITH THE ATTACHMENTS OF WHICH 9 PAGES DESCRIBED IN DETAILS THE PROBLEMS FACED BY UNAMIR, REF B IS A CODED FAX SENT BY THE SRSG TO THE USG AND REF C IS A TWO PAGES FAX).
8. **ADDITIONAL INFORMATION.** THE FOLLOWING ADDITIONAL INFORMATION ON THE POINT RAISED UNDER COVER OF REF A TO C IS PROVIDED:
 - A. **NEW CONTRACT (POINT 7 OF REF A, REF B AND C).** THE FACT THAT WE STILL DO NOT HAVE A SIGNED CONTRACT CAN NOT BE OVER EMPHASIZED. THIS SITUATION IS CREATING AN ENORMOUS AMOUNT OF PROBLEMS. BRSC PGM INFORMED US ON 24 JULY THAT THEIR CORPORATE HEAD OFFICE HAVE NOTIFIED HIM THAT THEY HAVE RECEIVED THE DRAFT CONTRACT. THIS IS VERY GOOD NEWS AND WE NOW HOPED THAT THE SIGNATURE OF THIS CONTRACT (WHICH IS NOW THREE AND A HALF MONTHS OVERDUE FROM THE ORIGINAL PLANNED SIGNATURE DATE) WILL OCCUR VERY SHORTLY.
 - B. **DEMOBILIZATION (POINT 7 A OF REF A AND REF C).** ALL THE DETAILS ON THIS ISSUE HAVE BEEN PROVIDED IN THE TWO PREVIOUS REPORTS ON THIS SUBJECT. THE 10 OF THE 11 DEMOBILIZATIONS MENTIONED IN THE PREVIOUS REPORT HAVE BEEN RECEIVED AND THESE EXPATRIATE EMPLOYEES WILL BE LEAVING WITHIN THE NEXT FEW DAYS. THE FIRST GROUP OF 14 TCN HAS ARRIVED FROM PHILIPPINE ON 22 JULY 95. GOVERNMENTS OF PHILIPPINE AND RWANDA HAVE ACCEPTED THE EXPLANATIONS PROVIDED WRT THE FACT THAT NO CONTRACT WAS SIGNED AS OF YET. THE

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INDIVIDUALS WERE AUTHORIZED TO TRAVEL AND VISAS WERE ISSUED ON ARRIVAL. ANOTHER GROUP OF 15 TCN IS DUE TO ARRIVE ON 26 JULY AND A GROUP OF 14 TCN IS ALSO SCHEDULED TO ARRIVE ON 29 JULY 95. BRSC HAS AGREED TO EXPEDITE THE HIRING OF THESE TCN CONSIDERING THE EXTREME DIFFICULT SITUATION THAT UNAMIR FACES ACTUALLY EVENTOUGH THEY STILL DO NOT HAVE A SIGN CONTRACT.

C. EXTENSION OF THE TRANSITION PERIOD (POINT 7 B OF REF A AND REF C). THIS SUBJECT HAS ALSO BEEN THE OBJECT OF SEVERAL OCCASIONS. EVENTOUGH WE ARE STARTING TO RECEIVE SOME TCN AND SOME MORE ARE DUE TO ARRIVE IN THE NEXT FEW WEEKS, IT IS ESSENTIAL THAT THE TRANSITION PERIOD BE EXTENDED UNTIL 31 AUGUST 95. FAILING TO EXTEND THE TRANSITION PERIOD, BRSC WILL HAVE NO OTHER CHOICE THAN TO IMPLEMENT THE BASE LINE OF THEIR PROPOSAL ON 31 JULY 95. THIS BASE LINE WOULD TRANSLATE IN THE DEMOBILIZATION OF 27 EXPATRIATES AND ONLY 23 EXPATRIATE EMPLOYEES WOULD REMAIN HERE. THIS WOULD CREATE A LOT OF PROBLEMS IN A SITUATION WHICH IS ALREADY EXTREMELY COMPLEX. BRSC HAS PROVIDED US AN ESTIMATE OF THE COST FOR THE EXTENSION OF THE TRANSITION PERIOD BY ONE MONTH (01 TO 31 AUG 95). THE COST WOULD BE \$391,312 AND A COPY OF THIS ESTIMATE IS ATTACHED TO THIS REPORT (PAGES 19 TO 21) . A COPY SHOULD BE FORWARDED SHORTLY ALSO BY BRSC HOUSTON TO PTS UN NY. BRSC HAS NOTIFIED US THAT A DECISION ON THIS MATTER IS REQUIRED NLT 27 JULY 95 OR THEY WILL DEMOBILIZE ALL THE EXPATRIATE EMPLOYEES NOT INCLUDED IN THE BASE LINE OF THEIR PROPOSAL.

D. INCREASED WORK LOAD (POINT 7 C OF REF A). AS EXPLAINED IN OUR PREVIOUS LOGREP, THERE IS A TREMENDOUS AMOUNT OF ADDITIONAL WORK MAINLY IN THE CONSTRUCTION AREA DUE TO THE PREPARATION OF THE SITES FOR THE NEW COMPANIES POSITIONS AND THE CLOSURE OF THE ACTUAL BATTALION POSITIONS. AS DISCUSSED OVER THE PHONE, WE HAVE DONE AN ANALYSIS TO DETERMINE THE NUMBER OF SUPPLEMENTARY PERSONNEL REQUIRED TO MEET THIS ADDITIONAL WORK LOAD. IT WAS DETERMINED THAT 170 ADDITIONAL LN AND 4 MORE EXPATRIATE EMPLOYEES WERE REQUIRED UNTIL 31 OCT 95 IN ADDITION TO THE STAFF IDENTIFIED IN THE BASE LINE OF THE CONSTRUCTION CLIN (CONTRACT LINE ITEM NUMBER) IN THE BRSC PROPOSAL. EVENTOUGH THE CONTRACT IS STILL NOT SIGNED, BRSC HAS

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MIR 3537

AGREED TO HIRE THESE PEOPLE TO MEET THIS IOR. IN THE OTHER SECTOR ACTIVITIES, OVERTIME IS AUTHORIZED TO MEET THE ADDITIONAL WORKLOAD AND TO COMPENSATE THE LACK OF RESOURCES DUE TO THE FACT THAT ONLY A FEW TCN HAVE ARRIVED IN THEATER. UNAMIR HAS DEVELOPED PROCEDURES TO MONITOR ALL THESE ADDITIONAL EXPENDITURES AND WE WILL BE ABLE TO PROVIDE THE JUSTIFICATIONS TO UN NY IN DUE COURSE. THE ADDITIONAL WORK LOAD HAS BEEN INCLUDED IN THE SOR (STATEMENT OF REQUIREMENT) THAT WE HAVE PREPARED. THIS SOR WILL BE ISSUED TO BRSC TO PREPARE THE ROM (ROUGH ORDER MAGNITUDE) ESTIMATE ONCE THE CONTRACT HAS BEEN SIGNED IN ORDER THAT THE MONEY IS APPROVED UP FRONT. EVENTOUGH, THIS SHOULD HAD BEEN DONE AT THE BEGINNING OF THE PROJECT, UNAMIR HAD NO OTHER CHOICE THAN TO PROCEED THIS WAY CONSIDERING THE DELAYS IN THE SIGNATURE OF THE CONTRACT.

- E. BRSC ACCOMMODATION (POINT 7 L (4) OF REF A). THE CONSTRUCTION OF THE STANDARD UNITS OF THE BRSC CAMP HAS PROGRESSED DURING THE PAST MONTH. IT IS EXPECTED THAT THIS PORTION OF THE CAMP WILL BE READY APPROXIMATELY 15 AUG 95. FURNITURE WILL ALSO BE PURCHASED WITHIN THE NEXT FEW DAYS IN NAIROBI AND SHIPPED TO KIGALI. WRT THE DE LUXE UNITS FOR THE BRSC SENIOR STAFF, WE HAVE RECEIVED SO FAR ONLY THREE UNITS FROM DAR ES SALAAM. THE UNITS RECEIVED ARE IN VERY BAD SHAPE AND THEY WILL REQUIRE EXTENSIVE REPAIRS. WE EXPECT TO RECEIVE THE OTHER NINE UNITS WITHIN THE NEXT FEW DAYS AND WE ESTIMATE THAT THIS PORTION OF THE CAMP WILL ALSO BE COMPLETED BY END OF AUGUST. BRSC HAS BEEN NOTIFIED ON 25 JULY 95 TO GIVE A THIRTY DAYS NOTICE TO HOTEL MILLES COLLINES AND TO THE OWNERS OF THE VILLAS TO THE EFFECT THAT THEY WILL VACATE THESE PREMISES NLT 30 AUGUST 95. IT IS TO BE NOTED THAT BRSC HAS EXPRESSED THEIR CONCERNS ABOUT THE STANDARD OF THE CAMP PROVIDED BY THE UN FOR THEIR TCN AND SENIOR STAFF VERSUS THE STANDARD OF THE CAMP WHICH WAS INCLUDED IN THEIR PROPOSAL (COPY OF THEIR LETTER IS ATTACHED TO THIS REPORT - SEE PAGES 22 AND 23)). BRSC HAS BEEN NOTIFIED THAT UNAMIR WAS DIRECTED BY UN HQ TO BUILD A CAMP WITH THE UNITS WHICH CAME FROM UNOSOM AND THAT UNAMIR WOULD DO ITS UTMOST TO IMPROVE THE STANDARD OF THE CAMP. HOWEVER, THEY HAVE BEEN INFORMED THAT IT WILL NOT BE POSSIBLE TO MEET THE STANDARD OF THE CAMP IN THEIR PROPOSAL. BRSC WAS



Brown & Root Services Corporation
United Nations Assistance Mission in Rwanda

P13/59
MIR 3537

TO: Gilles Briere, UNAMIR CMC CO

FROM: Tim Sheppard, BRSC Controls. *TPS*

DATE: 29 September 1995

SUBJ: Cost Estimate

REF: A. Your Memo 26th September (attached)

- Please find the attached Cost Estimate for Phase 1 and Phase 2 of the Contract for the Provision of Logistics and Related Support Services for UNAMIR. Your comments and changes at Ref A have been included, with the exception of removing the budget for one additional Cost Engineer (Expat) and one additional Accountant (Expat).

In reply to paragraph 2.a. of Ref.A additional narrative has also been attached to this Cost Estimate.

cc: T. Woods V. Tompkins G. Hillman D. Smith

Contract for the Provision of Logistics and Related Support Services for UNAMIR

CONTRACT #: MIR5-200017/CF; PTS/CON/184/95

SUMMARY ORIGINAL BUDGET

| TASK | DIRECT LABOR | DIRECT ODC | TOTAL DIRECT | INDIRECT COSTS | FEE | TOTAL FIXED FEE + INDIRECT COSTS | TOTAL |
|------|--------------|------------|--------------|----------------|--------------|-------------------------------------|--------------|
| 01 | \$ 894,769 | \$ 8,900 | \$ 903,669 | \$ 2,237,727 | \$ 517,040 | \$ 2,754,767 | \$ 3,658,436 |
| 02 | \$ 199,736 | \$ 19,726 | \$ 219,462 | \$ - | \$ 26,336 | \$ 26,336 | \$ 245,798 |
| 03 | \$ 1,558,965 | \$ 81,352 | \$ 1,640,317 | \$ - | \$ 196,838 | \$ 196,838 | \$ 1,837,155 |
| 04 | \$ 20,540 | \$ 3,700 | \$ 24,240 | \$ - | \$ 2,909 | \$ 2,909 | \$ 27,149 |
| 05 | \$ 111,768 | \$ 10,563 | \$ 122,331 | \$ - | \$ 14,680 | \$ 14,680 | \$ 137,011 |
| 06 | \$ 478,556 | \$ 37,239 | \$ 515,795 | \$ - | \$ 61,895 | \$ 61,895 | \$ 577,690 |
| 07 | \$ 115,028 | \$ 6,550 | \$ 121,578 | \$ - | \$ 14,589 | \$ 14,589 | \$ 136,167 |
| 08 | \$ 187,250 | \$ 9,250 | \$ 196,500 | \$ - | \$ 23,580 | \$ 23,580 | \$ 220,080 |
| 09 | \$ 514,465 | \$ 29,600 | \$ 544,065 | \$ - | \$ 65,288 | \$ 65,288 | \$ 609,353 |
| 10 | \$ 139,586 | \$ 8,713 | \$ 148,299 | \$ - | \$ 17,796 | \$ 17,796 | \$ 166,095 |
| 11 | \$ 158,070 | \$ 12,413 | \$ 170,483 | \$ - | \$ 20,458 | \$ 20,458 | \$ 190,941 |
| 12 | \$ 14,157 | \$ 1,850 | \$ 16,007 | \$ - | \$ 1,921 | \$ 1,921 | \$ 17,928 |
| 13 | \$ 533,902 | \$ 16,889 | \$ 550,791 | \$ - | \$ 66,095 | \$ 66,095 | \$ 616,886 |
| | \$ 4,926,792 | \$ 246,745 | \$ 5,173,537 | \$ 2,237,727 | \$ 1,029,425 | \$ 3,267,152 | \$ 8,440,689 |

SUMMARY REVISED BUDGET

| TASK | DIRECT LABOR | DIRECT ODC | TOTAL DIRECT | INDIRECT COSTS | FEE | TOTAL FIXED FEE + INDIRECT COSTS | TOTAL |
|------|--------------|------------|--------------|----------------|--------------|-------------------------------------|---------------|
| 01 | \$ 1,095,533 | \$ 229,745 | \$ 1,325,278 | \$ 2,705,949 | \$ 674,265 | \$ 3,380,214 | \$ 4,705,492 |
| 02 | \$ 283,161 | \$ - | \$ 283,161 | \$ - | \$ 33,979 | \$ 33,979 | \$ 317,140 |
| 03 | \$ 3,219,029 | \$ 8,000 | \$ 3,227,029 | \$ - | \$ 387,243 | \$ 387,243 | \$ 3,614,272 |
| 04 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 05 | \$ 229,252 | \$ - | \$ 229,252 | \$ - | \$ 27,510 | \$ 27,510 | \$ 256,762 |
| 06 | \$ 740,992 | \$ - | \$ 740,992 | \$ - | \$ 88,919 | \$ 88,919 | \$ 829,911 |
| 07 | \$ 274,281 | \$ 500 | \$ 274,781 | \$ - | \$ 32,974 | \$ 32,974 | \$ 307,755 |
| 08 | \$ 357,307 | \$ - | \$ 357,307 | \$ - | \$ 42,877 | \$ 42,877 | \$ 400,184 |
| 09 | \$ 1,049,968 | \$ - | \$ 1,049,968 | \$ - | \$ 125,996 | \$ 125,996 | \$ 1,175,964 |
| 10 | \$ 218,057 | \$ - | \$ 218,057 | \$ - | \$ 26,167 | \$ 26,167 | \$ 244,224 |
| 11 | \$ 159,457 | \$ - | \$ 159,457 | \$ - | \$ 19,135 | \$ 19,135 | \$ 178,592 |
| 12 | \$ 9,199 | \$ - | \$ 9,199 | \$ - | \$ 1,104 | \$ 1,104 | \$ 10,303 |
| 13 | \$ 257,872 | \$ - | \$ 257,872 | \$ - | \$ 30,945 | \$ 30,945 | \$ 288,817 |
| | \$ 7,894,108 | \$ 238,245 | \$ 8,132,353 | \$ 2,705,949 | \$ 1,491,114 | \$ 4,197,063 | \$ 12,329,416 |

11/3/95
MIR557

Contract for the Provision of Logistics and Related Support Services for UNAMIR

CONTRACT #: MIR5-200017/CF; PTS/CON/184/95

| SUMMARY DELTA BETWEEN ORIGINAL & REVISED BUDGETS | | | | | | | |
|--|--------------|-------------|--------------|----------------|-------------|-------------------------------------|--------------|
| TASK | DIRECT LABOR | DIRECT ODC | TOTAL DIRECT | INDIRECT COSTS | FEE | TOTAL FIXED FEE + INDIRECT COSTS | TOTAL |
| 01 | \$ 200,764 | \$ 220,845 | \$ 421,609 | \$ 468,222 | \$ 157,225 | \$ 625,447 | \$ 1,047,056 |
| 02 | \$ 83,425 | \$ (19,726) | \$ 63,699 | \$ - | \$ 7,643 | \$ 7,643 | \$ 71,342 |
| 03 | \$ 1,660,064 | \$ (73,352) | \$ 1,586,712 | \$ - | \$ 190,405 | \$ 190,405 | \$ 1,777,117 |
| 04 | \$ (20,540) | \$ (3,700) | \$ (24,240) | \$ - | \$ (2,909) | \$ (2,909) | \$ (27,149) |
| 05 | \$ 117,484 | \$ (10,563) | \$ 106,921 | \$ - | \$ 12,830 | \$ 12,830 | \$ 119,751 |
| 06 | \$ 262,436 | \$ (37,239) | \$ 225,197 | \$ - | \$ 27,024 | \$ 27,024 | \$ 252,221 |
| 07 | \$ 159,253 | \$ (6,050) | \$ 153,203 | \$ - | \$ 18,385 | \$ 18,385 | \$ 171,588 |
| 08 | \$ 170,057 | \$ (9,250) | \$ 160,807 | \$ - | \$ 19,297 | \$ 19,297 | \$ 180,104 |
| 09 | \$ 535,503 | \$ (29,600) | \$ 505,903 | \$ - | \$ 60,708 | \$ 60,708 | \$ 566,611 |
| 10 | \$ 78,471 | \$ (8,713) | \$ 69,758 | \$ - | \$ 8,371 | \$ 8,371 | \$ 78,129 |
| 11 | \$ 1,387 | \$ (12,413) | \$ (11,026) | \$ - | \$ (1,323) | \$ (1,323) | \$ (12,349) |
| 12 | \$ (4,958) | \$ (1,850) | \$ (6,808) | \$ - | \$ (817) | \$ (817) | \$ (7,625) |
| 13 | \$ (276,030) | \$ (16,889) | \$ (292,919) | \$ - | \$ (35,150) | \$ (35,150) | \$ (328,069) |
| | \$ 2,967,316 | \$ (8,500) | \$ 2,958,816 | \$ 468,222 | \$ 461,689 | \$ 929,911 | \$ 3,888,727 |

8/1/95
MIR/3537

Contract for the Provision of Logistics and Related Support Services for UNAMIR

CONTRACT #: MIR5-200017/CF; PTS/CON/184/95

PHASE 1 ORIGINAL BUDGET (01JUN95 THRU 31AUG95)

| TASK | DIRECT LABOR | DIRECT ODC | TOTAL DIRECT | MGMT FEE | FEE | TOTAL FIXED FEE | TOTAL PHASE 1 |
|------|--------------|------------|--------------|--------------|------------|-----------------|---------------|
| 01 | \$ 276,673 | \$ - | \$ 276,673 | \$ 1,408,816 | \$ 269,536 | \$ 1,678,352 | \$ 1,955,025 |
| 02 | \$ 60,407 | \$ 8,100 | \$ 68,507 | | \$ 8,221 | \$ 8,221 | \$ 76,728 |
| 03 | \$ 470,050 | \$ 38,900 | \$ 508,950 | | \$ 61,074 | \$ 61,074 | \$ 570,024 |
| 04 | \$ 13,873 | \$ 2,100 | \$ 15,973 | | \$ 1,917 | \$ 1,917 | \$ 17,890 |
| 05 | \$ 42,082 | \$ 3,150 | \$ 45,232 | | \$ 5,428 | \$ 5,428 | \$ 50,660 |
| 06 | \$ 172,537 | \$ 12,600 | \$ 185,137 | | \$ 22,216 | \$ 22,216 | \$ 207,353 |
| 07 | \$ 41,482 | \$ 3,650 | \$ 45,132 | | \$ 5,416 | \$ 5,416 | \$ 50,548 |
| 08 | \$ 67,611 | \$ 5,250 | \$ 72,861 | | \$ 8,743 | \$ 8,743 | \$ 81,604 |
| 09 | \$ 190,873 | \$ 16,800 | \$ 207,673 | | \$ 24,921 | \$ 24,921 | \$ 232,594 |
| 10 | \$ 44,170 | \$ 2,100 | \$ 46,270 | | \$ 5,552 | \$ 5,552 | \$ 51,822 |
| 11 | \$ 57,554 | \$ 4,200 | \$ 61,754 | | \$ 7,411 | \$ 7,411 | \$ 69,165 |
| 12 | \$ 7,781 | \$ 1,050 | \$ 8,831 | | \$ 1,060 | \$ 1,060 | \$ 9,891 |
| 13 | \$ 200,523 | \$ 1,050 | \$ 201,573 | | \$ 24,189 | \$ 24,189 | \$ 225,762 |
| | \$ 1,645,616 | \$ 98,950 | \$ 1,744,566 | \$ 1,408,816 | \$ 445,684 | \$ 1,854,500 | \$ 3,599,066 |

PHASE 1 REVISED BUDGET (01JUN95 THRU 31AUG95)

| TASK | DIRECT LABOR | DIRECT ODC | TOTAL DIRECT | MGMT FEE | FEE | TOTAL FIXED FEE | TOTAL PHASE 1 |
|------|--------------|------------|--------------|--------------|------------|-----------------|---------------|
| 01 | \$ 251,256 | \$ 90,450 | \$ 341,706 | \$ 1,623,786 | \$ 329,611 | \$ 1,953,397 | \$ 2,295,103 |
| 02 | \$ 64,368 | \$ - | \$ 64,368 | | \$ 7,724 | \$ 7,724 | \$ 72,092 |
| 03 | \$ 579,823 | \$ 8,000 | \$ 587,823 | | \$ 70,539 | \$ 70,539 | \$ 658,362 |
| 04 | \$ - | \$ - | \$ - | | \$ - | \$ - | \$ - |
| 05 | \$ 46,608 | \$ - | \$ 46,608 | | \$ 5,593 | \$ 5,593 | \$ 52,201 |
| 06 | \$ 207,570 | \$ - | \$ 207,570 | | \$ 24,908 | \$ 24,908 | \$ 232,478 |
| 07 | \$ 66,382 | \$ 500 | \$ 66,882 | | \$ 8,026 | \$ 8,026 | \$ 74,908 |
| 08 | \$ 76,811 | \$ - | \$ 76,811 | | \$ 9,217 | \$ 9,217 | \$ 86,028 |
| 09 | \$ 209,506 | \$ - | \$ 209,506 | | \$ 25,141 | \$ 25,141 | \$ 234,647 |
| 10 | \$ 41,136 | \$ - | \$ 41,136 | | \$ 4,936 | \$ 4,936 | \$ 46,072 |
| 11 | \$ 38,150 | \$ - | \$ 38,150 | | \$ 4,578 | \$ 4,578 | \$ 42,728 |
| 12 | \$ 9,199 | \$ - | \$ 9,199 | | \$ 1,104 | \$ 1,104 | \$ 10,303 |
| 13 | \$ 68,247 | \$ - | \$ 68,247 | | \$ 8,190 | \$ 8,190 | \$ 76,437 |
| | \$ 1,659,056 | \$ 98,950 | \$ 1,758,006 | \$ 1,623,786 | \$ 499,567 | \$ 2,123,353 | \$ 3,881,359 |

17/05/97
MIR537

Contract for the Provision of Logistics and Related Support Services for UNAMIR

CONTRACT #: MIR5-200017/CF; PTS/CON/184/95

| PHASE 1 DELTA BETWEEN ORIGINAL & REVISED BUDGETS (01JUN95 THRU 31AUG95) | | | | | | | |
|---|--------------|-------------|--------------|------------|-------------|-----------------|---------------|
| TASK | DIRECT LABOR | DIRECT ODC | TOTAL DIRECT | MGMT FEE | FEE | TOTAL FIXED FEE | TOTAL PHASE 1 |
| 01 | \$ (25,417) | \$ 90,450 | \$ 65,033 | \$ 214,970 | \$ 60,075 | \$ 275,045 | \$ 340,078 |
| 02 | \$ 3,961 | \$ (8,100) | \$ (4,139) | \$ - | \$ (497) | \$ (497) | \$ (4,636) |
| 03 | \$ 109,773 | \$ (30,900) | \$ 78,873 | \$ - | \$ 9,465 | \$ 9,465 | \$ 88,338 |
| 04 | \$ (13,873) | \$ (2,100) | \$ (15,973) | \$ - | \$ (1,917) | \$ (1,917) | \$ (17,890) |
| 05 | \$ 4,526 | \$ (3,150) | \$ 1,376 | \$ - | \$ 165 | \$ 165 | \$ 1,541 |
| 06 | \$ 35,033 | \$ (12,600) | \$ 22,433 | \$ - | \$ 2,692 | \$ 2,692 | \$ 25,125 |
| 07 | \$ 24,900 | \$ (3,150) | \$ 21,750 | \$ - | \$ 2,610 | \$ 2,610 | \$ 24,360 |
| 08 | \$ 9,200 | \$ (5,250) | \$ 3,950 | \$ - | \$ 474 | \$ 474 | \$ 4,424 |
| 09 | \$ 18,633 | \$ (16,800) | \$ 1,833 | \$ - | \$ 220 | \$ 220 | \$ 2,053 |
| 10 | \$ (3,034) | \$ (2,100) | \$ (5,134) | \$ - | \$ (616) | \$ (616) | \$ (5,750) |
| 11 | \$ (19,404) | \$ (4,200) | \$ (23,604) | \$ - | \$ (2,833) | \$ (2,833) | \$ (26,437) |
| 12 | \$ 1,418 | \$ (1,050) | \$ 368 | \$ - | \$ 44 | \$ 44 | \$ 412 |
| 13 | \$ (132,276) | \$ (1,050) | \$ (133,326) | \$ - | \$ (15,999) | \$ (15,999) | \$ (149,325) |
| | \$ 13,440 | \$ - | \$ 13,440 | \$ 214,970 | \$ 53,883 | \$ 268,853 | \$ 282,293 |

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P 10/3/95
MIR 2537

Contract for the Provision of Logistics and Related Support Services for UNAMIR

CONTRACT #: MIR5-200017/CF; PTS/CON/184/95

| PHASE 2 ORIGINAL BUDGET (01SEP95 THRU 31MAY96) | | | | | | | |
|--|--------------|------------|--------------|------------|------------|-----------------|---------------|
| TASK | DIRECT LABOR | DIRECT ODC | TOTAL DIRECT | MGMT FEE | FEE | TOTAL FIXED FEE | TOTAL PHASE 2 |
| 01 | \$ 618,096 | \$ 8,900 | \$ 626,996 | \$ 828,911 | \$ 247,504 | \$ 1,076,415 | \$ 1,703,411 |
| 02 | \$ 139,329 | \$ 11,626 | \$ 150,955 | | \$ 18,115 | \$ 18,115 | \$ 169,070 |
| 03 | \$ 1,088,915 | \$ 42,452 | \$ 1,131,367 | | \$ 135,764 | \$ 135,764 | \$ 1,267,131 |
| 04 | \$ 6,667 | \$ 1,600 | \$ 8,267 | | \$ 992 | \$ 992 | \$ 9,259 |
| 05 | \$ 69,686 | \$ 7,413 | \$ 77,099 | | \$ 9,252 | \$ 9,252 | \$ 86,351 |
| 06 | \$ 306,019 | \$ 24,639 | \$ 330,658 | | \$ 39,679 | \$ 39,679 | \$ 370,337 |
| 07 | \$ 73,546 | \$ 2,900 | \$ 76,446 | | \$ 9,173 | \$ 9,173 | \$ 85,619 |
| 08 | \$ 119,639 | \$ 4,000 | \$ 123,639 | | \$ 14,837 | \$ 14,837 | \$ 138,476 |
| 09 | \$ 323,592 | \$ 12,800 | \$ 336,392 | | \$ 40,367 | \$ 40,367 | \$ 376,759 |
| 10 | \$ 95,416 | \$ 6,613 | \$ 102,029 | | \$ 12,244 | \$ 12,244 | \$ 114,273 |
| 11 | \$ 100,516 | \$ 8,213 | \$ 108,729 | | \$ 13,047 | \$ 13,047 | \$ 121,776 |
| 12 | \$ 6,376 | \$ 800 | \$ 7,176 | | \$ 861 | \$ 861 | \$ 8,037 |
| 13 | \$ 333,379 | \$ 15,839 | \$ 349,218 | | \$ 41,906 | \$ 41,906 | \$ 391,124 |
| | \$ 3,281,176 | \$ 147,795 | \$ 3,428,971 | \$ 828,911 | \$ 583,741 | \$ 1,412,652 | \$ 4,841,623 |

| PHASE 2 REVISED BUDGET (01SEP95 THRU 31MAY96) | | | | | | | |
|---|--------------|------------|--------------|----------------|------------|--------------|---------------|
| TASK | DIRECT LABOR | DIRECT ODC | TOTAL DIRECT | INDIRECT COSTS | FEE | TOTAL FEE | TOTAL PHASE 2 |
| 01 | \$ 844,277 | \$ 139,295 | \$ 983,572 | \$ 1,082,163 | \$ 344,654 | \$ 1,426,817 | \$ 2,410,389 |
| 02 | \$ 218,793 | - | \$ 218,793 | | \$ 26,255 | \$ 26,255 | \$ 245,048 |
| 03 | \$ 2,639,206 | - | \$ 2,639,206 | | \$ 316,705 | \$ 316,705 | \$ 2,955,911 |
| 04 | \$ - | - | \$ - | | \$ - | \$ - | \$ - |
| 05 | \$ 182,644 | - | \$ 182,644 | | \$ 21,917 | \$ 21,917 | \$ 204,561 |
| 06 | \$ 533,422 | - | \$ 533,422 | | \$ 64,011 | \$ 64,011 | \$ 597,433 |
| 07 | \$ 207,899 | - | \$ 207,899 | | \$ 24,948 | \$ 24,948 | \$ 232,847 |
| 08 | \$ 280,496 | - | \$ 280,496 | | \$ 33,660 | \$ 33,660 | \$ 314,156 |
| 09 | \$ 840,462 | - | \$ 840,462 | | \$ 100,855 | \$ 100,855 | \$ 941,317 |
| 10 | \$ 176,921 | - | \$ 176,921 | | \$ 21,231 | \$ 21,231 | \$ 198,152 |
| 11 | \$ 121,307 | - | \$ 121,307 | | \$ 14,557 | \$ 14,557 | \$ 135,864 |
| 12 | \$ - | - | \$ - | | \$ - | \$ - | \$ - |
| 13 | \$ 189,625 | - | \$ 189,625 | | \$ 22,755 | \$ 22,755 | \$ 212,380 |
| | \$ 6,235,052 | \$ 139,295 | \$ 6,374,347 | \$ 1,082,163 | \$ 991,547 | \$ 2,073,710 | \$ 8,448,057 |

* THE DIRECT LABOR BUDGETS FOR PHASE 2 INCLUDE DIRECT LABOR PLUS OVERTIME CONTINGENCY.

10/5/95
MIR3337

UNITED NATIONS ASSISTANCE MISSION IN RWANDA (UNAMIR)
BRSC BUDGET PLAN
30-Aug-95

| WORK BREAKDOWN STRUCTURE | PHASE 1 BUDGET 01JUN95 - 31AUG95 | PHASE 1 ESTIMATE 01JUN95 - 31AUG95 | PHASE 1 VARIANCE | PHASE 2 BUDGET 01SEP95 - 31MAY96 | PHASE 2 ESTIMATE 01SEP95 - 31MAY96 | PHASE 2 VARIANCE |
|-------------------------------------|-------------------------------------|---------------------------------------|---------------------|-------------------------------------|---------------------------------------|---------------------|
| SUMMARY SUPPORT TO UNAMIR (SN10) | | | | | | |
| EXPATRIATE LABOR | \$409,126 | \$489,089 | \$79,963 | \$1,017,130 | \$1,301,803 | \$284,673 |
| SUBCONTRACTED LABOR | \$100,667 | \$476,264 | \$375,597 | \$281,407 | \$623,773 | \$342,366 |
| TCN LABOR | \$568,926 | \$38,321 | (\$530,605) | \$392,630 | \$453,158 | \$60,528 |
| LOCAL LABOR | \$566,902 | \$655,381 | \$88,479 | \$1,590,006 | \$3,856,317 | \$2,266,311 |
| OTHER DIRECT COSTS | \$98,950 | \$98,950 | \$0 | \$147,795 | \$139,295 | (\$8,500) |
| MATERIALS | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| EQUIPMENT | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SERVICES (Subcontracts) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| MANAGEMENT FEE (INDIRECTS) | \$1,408,816 | \$1,623,786 | \$214,970 | \$828,911 | \$1,082,163 | \$253,252 |
| *See Attached Details | | | | | | |
| SUMMARY | \$3,153,387 | \$3,381,791 | \$228,404 | \$4,257,879 | \$7,456,509 | \$3,198,630 |
| BRSC FEE | \$445,684 | \$499,567 | \$53,883 | \$583,741 | \$991,547 | \$407,806 |
| TOTAL SUMMARY | \$3,599,071 | \$3,881,358 | \$282,287 | \$4,841,620 | \$8,448,056 | \$3,606,436 |

P 20/54
MIR 3537

UNITED NATIONS ASSISTANCE MISSION IN RWANDA (UNAMIR)
BRSC BUDGET PLAN

30-Aug-95

| WORK BREAKDOWN STRUCTURE | PHASE 1 BUDGET 01JUN95 - 31AUG95 | PHASE 1 ESTIMATE 01JUN95 - 31AUG95 | PHASE 1 VARIANCE | PHASE 2 BUDGET 01SEP95 - 31MAY96 | PHASE 2 ESTIMATE 01SEP95 - 31MAY96 | PHASE 2 VARIANCE |
|--|-------------------------------------|---------------------------------------|---------------------|-------------------------------------|---------------------------------------|---------------------|
| B0100 SUPPORT TO UNAMIR (SN10) MANAGEMENT & ADMIN. | | | | | | |
| EXPATRIATE LABOR | \$186,100 | \$234,254 | \$48,154 | \$514,239 | \$715,482 | \$201,243 |
| SUBCONTRACTED LABOR | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TCN LABOR | \$80,365 | \$8,835 | (\$71,530) | \$73,221 | \$73,221 | \$0 |
| LOCAL LABOR | \$10,208 | \$8,167 | (\$2,041) | \$30,636 | \$55,574 | \$24,938 |
| OTHER DIRECT COSTS | \$0 | \$90,450 | \$90,450 | \$8,900 | \$139,295 | \$130,395 |
| MATERIALS | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| EQUIPMENT | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SERVICES (Subcontracts) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| MANAGEMENT FEE (INDIRECTS) | \$1,408,816 | \$1,623,786 | \$214,970 | \$828,911 | \$1,082,163 | \$253,252 |
| * See Attached Details | | | | | | |
| MANAGEMENT & ADMIN. | \$1,685,489 | \$1,965,492 | \$280,003 | \$1,455,907 | \$2,065,735 | \$609,828 |
| BRSC FEE | \$269,536 | \$329,611 | \$60,075 | \$247,504 | \$344,654 | \$97,150 |
| TOTAL MANAGEMENT & ADMIN. | \$1,955,025 | \$2,295,103 | \$340,078 | \$1,703,411 | \$2,410,389 | \$706,978 |

QUALIFICATIONS & COMMENTS:

1. A LN wage adjustment of 54% of wages earned for the period 01 Jun 95 through 30 Jun 95 and 84.1% from 01 Jul 95 to end of contract has been included in the ROM.
2. All budgets associated with mob/demob and r&tr have been moved from other taskings to this task, these will be billed at a fee of 12%.
3. The original contract funding did not include a position for subcontracts/procurement. Based on anticipated subcontract/procurement requirements for Phase 2, an expat position has been added starting 01 Oct 95.
4. Management fee and sustainment funding was added to the ODC budget for this tasking per the following TDNs: T0021 - Construction additional Expats/LNs, T0022 - Construction additional Expats/LNs and the August Transition.
5. Expats assigned to this Task Order will be working 9 hrs/day (Mon. - Sat.).
6. Due to adjustments in reporting and billing requirements, 2 additional expats (1 Cost engineer, 1 Accountant) will be required. Estimated start date 1st October.

P24/157
UNIR 5537

Contract for the Provision of Logistics and Related Support Services for UNAMIR

CONTRACT #: MIR5-200017/CF; PTS/CON/184/95

| PHASE 2 DELTA BETWEEN ORIGINAL & REVISED BUDGETS (01SEP95 THRU 31MAY96) | | | | | | | |
|---|--------------|-------------|--------------|------------|-------------|-----------------|---------------|
| TASK | DIRECT LABOR | DIRECT ODC | TOTAL DIRECT | MGMT FEE | FEE | TOTAL FIXED FEE | TOTAL PHASE 2 |
| 01 | \$ 226,181 | \$ 130,395 | \$ 356,576 | \$ 253,252 | \$ 97,150 | \$ 350,402 | \$ 706,978 |
| 02 | \$ 79,464 | \$ (11,626) | \$ 67,838 | \$ - | \$ 8,140 | \$ 8,140 | \$ 75,978 |
| 03 | \$ 1,550,291 | \$ (42,452) | \$ 1,507,839 | \$ - | \$ 180,941 | \$ 180,941 | \$ 1,688,780 |
| 04 | \$ (6,667) | \$ (1,600) | \$ (8,267) | \$ - | \$ (992) | \$ (992) | \$ (9,259) |
| 05 | \$ 112,958 | \$ (7,413) | \$ 105,545 | \$ - | \$ 12,665 | \$ 12,665 | \$ 118,210 |
| 06 | \$ 227,403 | \$ (24,639) | \$ 202,764 | \$ - | \$ 24,332 | \$ 24,332 | \$ 227,096 |
| 07 | \$ 134,353 | \$ (2,900) | \$ 131,453 | \$ - | \$ 15,775 | \$ 15,775 | \$ 147,228 |
| 08 | \$ 160,857 | \$ (4,000) | \$ 156,857 | \$ - | \$ 18,823 | \$ 18,823 | \$ 175,680 |
| 09 | \$ 516,870 | \$ (12,800) | \$ 504,070 | \$ - | \$ 60,488 | \$ 60,488 | \$ 564,558 |
| 10 | \$ 81,505 | \$ (6,613) | \$ 74,892 | \$ - | \$ 8,987 | \$ 8,987 | \$ 83,879 |
| 11 | \$ 20,791 | \$ (8,213) | \$ 12,578 | \$ - | \$ 1,510 | \$ 1,510 | \$ 14,088 |
| 12 | \$ (6,376) | \$ (800) | \$ (7,176) | \$ - | \$ (861) | \$ (861) | \$ (8,037) |
| 13 | \$ (143,754) | \$ (15,839) | \$ (159,593) | \$ - | \$ (19,151) | \$ (19,151) | \$ (178,744) |
| | \$ 2,953,876 | \$ (8,500) | \$ 2,945,376 | \$ 253,252 | \$ 407,806 | \$ 661,058 | \$ 3,606,434 |

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UNITED NATIONS ASSISTANCE MISSION IN RWANDA (UNAMIR)

BRSC BUDGET PLAN

30-Aug-95

| WORK BREAKDOWN STRUCTURE | PHASE 1 BUDGET 01JUN95 - 31AUG95 | PHASE 1 ESTIMATE 01JUN95 - 31AUG95 | PHASE 1 VARIANCE | PHASE 2 BUDGET 01SEP95 - 31MAY96 | PHASE 2 ESTIMATE 01SEP95 - 31MAY96 | PHASE 2 VARIANCE |
|---|-------------------------------------|---------------------------------------|---------------------|-------------------------------------|---------------------------------------|---------------------|
| BOI SUPPLEMENT SUPPORT TO UNAMIR (SN10) MANAGEMENT FEE | | | | | | |
| | AS PER CONTRACT CLAUSE 9.1 (a)(II) | | | | | |
| | JUNE | \$469,605 | | | | |
| | JULY | \$469,605 | | | | |
| | AUGUST | \$469,605 | | | | |
| CATERING SUBCONTRACT | | | | \$446,875 | \$402,791 | (\$44,084) |
| FOOD (Per Delm \$25/Day x 95 Employees for period 01Sep-10Sep) | | | | \$0 | \$24,000 | \$24,000 |
| VILLAS / HOTELS | | | | \$0 | \$188,000 | \$188,000 |
| POSTAGE/EXPRESS MAIL | | | | \$13,500 | \$31,500 | \$18,000 |
| COMMUNICATIONS | | | | \$85,950 | \$85,950 | \$0 |
| CORPORATE CHARGES | | | | \$178,200 | \$178,200 | \$0 |
| OFFICE SUPPLIES | | | | \$18,000 | \$18,000 | \$0 |
| BUSINESS CALLS | | | | \$0 | \$54,000 | \$54,000 |
| ROUND-TRIP TO HOME-OFC (HOU) | | | | \$4,486 | \$4,486 | \$0 |
| MNTHLY FACILITY RENTAL | | | | \$24,300 | \$24,300 | \$0 |
| R&R TRIP TO LONDON | | | | \$57,600 | \$57,600 | \$0 |
| SUBTOTAL CONTRACT | \$1,408,815 | \$1,408,815 | \$0 | \$828,911 | \$1,068,827 | \$239,916 |
| CONSTRUCTION TDN #T0021/22 | \$0 | \$7,919 | \$7,919 | \$0 | \$13,336 | \$13,336 |
| CHANGE #2 -SUSTAINMENT THRU 31AUG | \$0 | \$207,052 | \$207,052 | \$0 | \$0 | \$0 |
| MANAGEMENT FEE | \$1,408,815 | \$1,623,786 | \$214,971 | \$828,911 | \$1,082,163 | \$253,252 |

QUALIFICATIONS & COMMENTS:

1. A food allowance will be required from 01Sep95 to 10Sep95 of \$25/day for 94 employees. After 10Sep95, food will be provided through a Catering Subcontract.
2. Rent for one (1) villa (\$4000/mo) and 25 rooms @ the Mille Des Collines (\$90,000/mo) will be provided through 31Oct95.
3. Postage/Express Mail is for personal and business use.
4. Communications is for all personal international telephone calls.
5. Business Calls is for all business calls, fax and data transmissions only.
6. R&R Trip to London is for all BRSC/SEII/UK employees per personal contracts.

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UNITED NATIONS ASSISTANCE MISSION IN RWANDA (UNAMIR)

BRSC BUDGET PLAN

30-Aug-95

| WORK BREAKDOWN STRUCTURE | PHASE 1 BUDGET 01JUN95 - 31AUG95 | PHASE 1 ESTIMATE 01JUN95 - 31AUG95 | PHASE 1 VARIANCE | PHASE 2 BUDGET 01SEP95 - 31MAY96 | PHASE 2 ESTIMATE 01SEP95 - 31MAY96 | PHASE 2 VARIANCE |
|---|-------------------------------------|---------------------------------------|---------------------|-------------------------------------|---------------------------------------|---------------------|
| BO200 SUPPORT TO UNAMIR (SN10) WATER DISTRIBUTION | | | | | | |
| EXPATRIATE LABOR | \$24,612 | \$19,278 | (\$5,334) | \$68,667 | \$72,735 | \$4,068 |
| SUBCONTRACTED LABOR | \$13,646 | \$36,333 | \$22,687 | \$38,147 | \$44,421 | \$6,274 |
| TCN LABOR | \$14,043 | \$1,391 | (\$12,652) | \$8,196 | \$17,101 | \$8,905 |
| LOCAL LABOR | \$8,106 | \$7,366 | (\$740) | \$24,318 | \$84,536 | \$60,218 |
| OTHER DIRECT COSTS | \$8,100 | \$0 | (\$8,100) | \$11,626 | \$0 | (\$11,626) |
| MATERIALS | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| EQUIPMENT | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SERVICES (Subcontracts) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| WATER DISTRIBUTION | \$68,507 | \$64,368 | (\$4,139) | \$150,954 | \$218,793 | \$67,839 |
| BRSC FEE | \$8,221 | \$7,724 | (\$497) | \$18,115 | \$26,255 | \$8,140 |
| TOTAL WATER DISTRIBUTION | \$76,728 | \$72,092 | (\$4,636) | \$169,069 | \$245,048 | \$75,979 |

QUALIFICATIONS & COMMENTS:

1. A LN wage adjustment of 54% of wages earned for the period 01Jun95 through 30 Jun 95 and 84.1% from 01 Jul 95 to end of contract has been included in the ROM.
2. All mobilization, demobilization and r&r budgets have been moved from this tasking to Tasking 01 (Management & Administration).
3. Overtime is required due to the uncertainty of availability of raw water and the operational availability of water tankers.
4. Hours of operation requires Expat labor at 8 hrs./day, 7 day week (56 hours work week).
5. Hours of operation requires 1 TCN labor at 8 hrs./day, 7 day week (56 hours work week).
6. Hours of operation requires 10 LN laborers at 8 hrs./day, 6 day week. 5 LNs are required to work an 8 hour day on Sundays.
7. Additional water production facility require adding 1 TCN and 3 LN's from original budget.
8. Includes transition Expat labor for Aug95.

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UNITED NATIONS ASSISTANCE MISSION IN RWANDA (UNAMIR)

BRSC BUDGET PLAN

30-Aug-95

| WORK BREAKDOWN STRUCTURE | PHASE 1 BUDGET 01JUN95 - 31AUG95 | PHASE 1 ESTIMATE 01JUN95 - 31AUG95 | PHASE 1 VARIANCE | PHASE 2 BUDGET 01SEP95 - 31MAY96 | PHASE 2 ESTIMATE 01SEP95 - 31MAY96 | PHASE 2 VARIANCE |
|---|-------------------------------------|---------------------------------------|---------------------|-------------------------------------|---------------------------------------|---------------------|
| B0310 SUPPORT TO UNAMIR (SN10) BUILDING & SERVICES (PART 1) | | | | | | |
| EXPATRIATE LABOR | \$31,597 | \$85,276 | \$53,679 | \$87,568 | \$101,960 | \$14,392 |
| SUBCONTRACTED LABOR | \$31,629 | \$46,191 | \$14,562 | \$88,413 | \$155,520 | \$67,107 |
| TCN LABOR | \$63,195 | \$6,612 | (\$56,583) | \$36,885 | \$42,948 | \$6,063 |
| LOCAL LABOR | \$111,671 | \$146,226 | \$34,555 | \$335,011 | \$909,162 | \$574,151 |
| OTHER DIRECT COSTS | \$22,562 | \$0 | (\$22,562) | \$24,622 | \$0 | (\$24,622) |
| MATERIALS | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| EQUIPMENT | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SERVICES (Subcontracts) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| BUILDINGS (PART 1) | \$260,654 | \$284,305 | \$23,651 | \$572,499 | \$1,209,590 | \$637,091 |
| BRSC FEE | \$35,423 | \$34,117 | (\$1,306) | \$78,743 | \$145,151 | \$66,408 |
| BUILDINGS (PART 1) | \$296,077 | \$318,421 | \$22,344 | \$651,242 | \$1,354,741 | \$703,499 |

QUALIFICATIONS & COMMENTS:

1. A LN wage adjustment of 54% of wages earned for the period 01Jun95 through 30 Jun 95 and 84.1% from 01 Jul 95 to end of contract has been included in the ROM.
2. All mobilization, demobilization and r&r budgets have been moved from this tasking to Task 01 (Management & Administration).
3. TDN# T0022 allowed for an additional Four (4) Expats, and One Hundred Seventy (170) LNs for a period of 108 calendar days ending 31 Oct. 95.
4. Increased work hours through Oct95, 9 hrs/day, 7 days/week.
5. Increased work hours 1Nov95 - 31May96, 9 hrs/day, 6 days/week.
6. Includes transldon Expat labor for Aug95.

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UNITED NATIONS ASSISTANCE MISSION IN RWANDA (UNAMIR)

BRSC BUDGET PLAN

30-Aug-95

| WORK BREAKDOWN STRUCTURE | PHASE 1 BUDGET 01JUN95 - 31AUG95 | PHASE 1 ESTIMATE 01JUN95 - 31AUG95 | PHASE 1 VARIANCE | PHASE 2 BUDGET 01SEP95 - 31MAY96 | PHASE 2 ESTIMATE 01SEP95 - 31MAY96 | PHASE 2 VARIANCE |
|--|-------------------------------------|---------------------------------------|---------------------|-------------------------------------|---------------------------------------|---------------------|
| B0320 SUPPORT TO UNAMIR (SN10) BUILDINGS & SERVICES (PART 2) | | | | | | |
| EXPATRIATE LABOR | \$21,575 | \$0 | (\$21,575) | \$60,123 | \$0 | (\$60,123) |
| SUBCONTRACTED LABOR | \$0 | \$43,999 | \$43,999 | \$0 | \$60,123 | \$60,123 |
| TCN LABOR | \$63,604 | \$6,546 | (\$57,058) | \$40,572 | \$57,000 | \$16,428 |
| LOCAL LABOR | \$146,781 | \$244,973 | \$98,192 | \$440,344 | \$1,312,493 | \$872,149 |
| OTHER DIRECT COSTS | \$16,338 | \$8,000 | (\$8,338) | \$17,830 | \$0 | (\$17,830) |
| MATERIALS | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| EQUIPMENT | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SERVICES (Subcontracts) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SERVICES (PART 2) | \$248,298 | \$303,518 | \$55,220 | \$558,869 | \$1,429,616 | \$870,747 |
| BRSC FEE | \$25,651 | \$36,422 | \$10,771 | \$57,021 | \$171,554 | \$114,533 |
| SERVICES (PART 2) | \$273,949 | \$339,940 | \$65,991 | \$615,890 | \$1,601,170 | \$985,280 |

QUALIFICATIONS & COMMENTS:

1. A LN wage adjustment of 54% of wages earned for the period 01 Jun 95 through 30 Jun 95 and 84.1% from 01 Jul 95 to end of contract has been included in the ROM.
2. All mobilization, demobilization and rstr budgets have been moved from this tasking to Task 01 (Management & Administration).
3. 2 LN's are required to operate septic trucks 7 days a week/8 hours a day instead of standard 48-hour work week.
4. In reference to Section 3.3 Fire Fighting, four (4) TCNs are currently in theater and two (2) TCNs are on hold until the mission requires their services.
5. LN Labor budgeted for Task Order 13 moved to this Task Order per agreement with UNAMIR CMC, this comprises \$287,668 of the Phase 2 estimate.
6. An additional sixty-six (66) LN's will be added under this tasking due to existing work order requirements, this comprises \$187,008 of the Phase 2 estimate.
7. Includes Expat transition labor for Aug95.
8. Contingency for temp. labor added for 1Sept95 - 31May96.

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UNITED NATIONS ASSISTANCE MISSION IN RWANDA (UNAMIR)
BRSC BUDGET PLAN
30-Aug-95

| WORK BREAKDOWN STRUCTURE | PHASE 1 BUDGET 01JUN95 - 31AUG95 | PHASE 1 ESTIMATE 01JUN95 - 31AUG95 | PHASE 1 VARIANCE | PHASE 2 BUDGET 01SEP95 - 31MAY96 | PHASE 2 ESTIMATE 01SEP95 - 31MAY96 | PHASE 2 VARIANCE |
|---|-------------------------------------|---------------------------------------|---------------------|-------------------------------------|---------------------------------------|---------------------|
| B0400 SUPPORT TO UNAMIR (SN10) COMMUNICATIONS SPT | | | | | | |
| EXPATRIATE LABOR | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SUBCONTRACTED LABOR | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TCN LABOR | \$13,873 | \$0 | (\$13,873) | \$6,667 | \$0 | (\$6,667) |
| LOCAL LABOR | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| OTHER DIRECT COSTS | \$2,100 | \$0 | (\$2,100) | \$1,600 | \$0 | (\$1,600) |
| MATERIALS | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| EQUIPMENT | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SERVICES (Subcontracts) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| COMMUNICATIONS SPT | \$15,973 | \$0 | (\$15,973) | \$8,267 | \$0 | (\$8,267) |
| BRSC FEE | \$1,917 | \$0 | (\$1,917) | \$992 | \$0 | (\$992) |
| COMMUNICATIONS SPT | \$17,890 | \$0 | (\$17,890) | \$9,259 | \$0 | (\$9,259) |

QUALIFICATIONS & COMMENTS:

1. All mobilization, demobilization and r&r budgets have been moved from this tasking to Task 01 (Management & Administration).
2. This task has not been activated.

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UNITED NATIONS ASSISTANCE MISSION IN RWANDA (UNAMIR)

BRSC BUDGET PLAN

30-Aug-95

| WORK BREAKDOWN STRUCTURE | PHASE 1 BUDGET 01JUN95 - 31AUG95 | PHASE 1 ESTIMATE 01JUN95 - 31AUG95 | PHASE 1 VARIANCE | PHASE 2 BUDGET 01SEP95 - 31MAY96 | PHASE 2 ESTIMATE 01SEP95 - 31MAY96 | PHASE 2 VARIANCE |
|--|-------------------------------------|---------------------------------------|---------------------|-------------------------------------|---------------------------------------|---------------------|
| B0500 SUPPORT TO UNAMIR (SN10) FUEL OPERATIONS | | | | | | |
| EXPATRIATE LABOR | \$0 | \$1,076 | \$1,076 | \$0 | \$0 | \$0 |
| SUBCONTRACTED LABOR | \$13,646 | \$34,196 | \$20,550 | \$38,147 | \$63,960 | \$25,813 |
| TCN LABOR | \$20,587 | \$315 | (\$20,272) | \$7,991 | \$27,656 | \$19,665 |
| LOCAL LABOR | \$7,849 | \$11,021 | \$3,172 | \$23,547 | \$91,028 | \$67,481 |
| OTHER DIRECT COSTS | \$3,150 | \$0 | (\$3,150) | \$7,413 | \$0 | (\$7,413) |
| MATERIALS | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| EQUIPMENT | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SERVICES (Subcontracts) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| FUEL OPERATIONS | \$45,232 | \$46,608 | \$1,376 | \$77,098 | \$182,644 | \$105,546 |
| BRSC FEE | \$5,428 | \$5,593 | \$165 | \$9,252 | \$21,917 | \$12,665 |
| TOTAL FUEL OPERATIONS | \$50,660 | \$52,201 | \$1,541 | \$86,350 | \$204,562 | \$118,212 |

QUALIFICATIONS & COMMENTS:

1. Three (3) additional Local National Employees and 1 TCN are required due to the addition of a retail fuel point.
2. The wording under Section 5.4 should read as follows: The Contractor is to act as the quality assurance Inspector for UNAMIR, providing Class C Testing capabilities and coordinate with outside laboratories for Class B Testing.
3. The operational hours have increased from an original budgeted of 48 hours per week to 77 hours (for Airport Service) and to 72 hours (SS Kigali).
4. A LN wage adjustment of 54% of wages earned for the period 01Jun95 through 30 Jun 95 and 84.1% from 01 Jul 95 to end of contract has been included in the ROM.
5. All mobilization, demobilization and r&tr budgets have been moved from this tasking to Task 01 (Management & Administration).
6. Includes transition Expat labor for Aug95.

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m/r 35-37

UNITED NATIONS ASSISTANCE MISSION IN RWANDA (UNAMIR)
BRSC BUDGET PLAN
30-Aug-95

| WORK BREAKDOWN STRUCTURE | PHASE 1 BUDGET 01JUN95 - 31AUG95 | PHASE 1 ESTIMATE 01JUN95 - 31AUG95 | PHASE 1 VARIANCE | PHASE 2 BUDGET 01SEP95 - 31MAY96 | PHASE 2 ESTIMATE 01SEP95 - 31MAY96 | PHASE 2 VARIANCE |
|--|-------------------------------------|---------------------------------------|---------------------|-------------------------------------|---------------------------------------|---------------------|
| 80600 SUPPORT TO UNAMIR (SN10) EQUIPMENT MAINTENANCE | | | | | | |
| EXPATRIATE LABOR | \$0 | \$11,849 | \$11,849 | \$0 | \$62,400 | \$62,400 |
| SUBCONTRACTED LABOR | \$41,746 | \$135,721 | \$93,975 | \$116,700 | \$142,171 | \$25,471 |
| TCN LABOR | \$84,350 | \$3,680 | (\$80,670) | \$49,997 | \$58,193 | \$8,196 |
| LOCAL LABOR | \$46,442 | \$56,320 | \$9,878 | \$139,323 | \$270,658 | \$131,335 |
| OTHER DIRECT COSTS | \$12,600 | \$0 | (\$12,600) | \$24,639 | \$0 | (\$24,639) |
| MATERIALS | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| EQUIPMENT | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SERVICES (Subcontracts) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| EQUIPMENT MAINTENANCE | \$185,138 | \$207,570 | \$22,432 | \$330,659 | \$533,422 | \$202,763 |
| BRSC FEE | \$22,216 | \$24,908 | \$2,692 | \$39,679 | \$64,011 | \$24,332 |
| TOTAL EQUIP. MAINT. | \$207,354 | \$232,478 | \$25,124 | \$370,338 | \$597,432 | \$227,094 |

QUALIFICATIONS & COMMENTS:

1. A LN wage adjustment of 54% of wages earned for the period 01 Jun 95 through 30 Jun 95 and 84.1% from 01 Jul 95 to end of contract has been Included in the ROM.
2. All mobilization, demobilization and r&tr budgets have been moved from this tasking to Task 01 (Management & Administration).
3. Add two (2) SEI Expats and two (2) TCNs for providing Heavy Recovery capabilities. (Added Tasking).
4. Add three (3) LNs for providing services to CTO. (Added Tasking).
5. Maintenance Manager has been changed from a SEI position to BRSC.
6. Includes translation Expat labor for Aug95.

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UNITED NATIONS ASSISTANCE MISSION IN RWANDA (UNAMIR)
BRSC BUDGET PLAN

30-Aug-95

| WORK BREAKDOWN STRUCTURE | PHASE 1 BUDGET 01JUN95 - 31AUG95 | PHASE 1 ESTIMATE 01JUN95 - 31AUG95 | PHASE 1 VARIANCE | PHASE 2 BUDGET 01SEP95 - 31MAY96 | PHASE 2 ESTIMATE 01SEP95 - 31MAY96 | PHASE 2 VARIANCE |
|--|-------------------------------------|---------------------------------------|---------------------|-------------------------------------|---------------------------------------|---------------------|
| B0700 SUPPORT TO UNAMIR (SN10) PERSONNEL SUPPORT | | | | | | |
| EXPATRIATE LABOR | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SUBCONTRACTED LABOR | \$0 | \$3,915 | \$3,915 | \$0 | \$0 | \$0 |
| TCN LABOR | \$21,066 | \$402 | (\$20,664) | \$12,294 | \$12,294 | \$0 |
| LOCAL LABOR | \$20,417 | \$62,065 | \$41,648 | \$61,251 | \$195,605 | \$134,354 |
| OTHER DIRECT COSTS | \$3,650 | \$500 | (\$3,150) | \$2,900 | \$0 | (\$2,900) |
| MATERIALS | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| EQUIPMENT | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SERVICES (Subcontracts) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| PERSONNEL SUPPORT | \$45,133 | \$66,882 | \$21,749 | \$76,445 | \$207,899 | \$131,454 |
| BRSC FEE | \$5,416 | \$8,026 | \$2,610 | \$9,173 | \$24,948 | \$15,775 |
| PERSONNEL SUPPORT | \$50,549 | \$74,908 | \$24,359 | \$85,618 | \$232,847 | \$147,229 |

QUALIFICATIONS & COMMENTS:

1. A LN wage adjustment of 54% of wages earned for the period 01 Jun 95 through 30 Jun 95 and 84.1% from 01 Jul 95 to end of contract has been included in the ROM.
2. All mobilization, demobilization and R&R budgets have been moved to Task 01 from other Tasking (Management & Administration).
3. The budget for LN employees for Phase 2 is based upon the current Work Order Requirements. 43% of the estimate comprises requirements additional to the scope of work.

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MIR/3537

**UNITED NATIONS ASSISTANCE MISSION IN RWANDA (UNAMIR)
BRSC BUDGET PLAN**

30-Aug-95

| WORK BREAKDOWN STRUCTURE | PHASE 1 BUDGET 01JUN95 - 31AUG95 | PHASE 1 ESTIMATE 01JUN95 - 31AUG95 | PHASE 1 VARIANCE | PHASE 2 BUDGET 01SEP95 - 31MAY96 | PHASE 2 ESTIMATE 01SEP95 - 31MAY96 | PHASE 2 VARIANCE |
|---|-------------------------------------|---------------------------------------|---------------------|-------------------------------------|---------------------------------------|---------------------|
| B0800 SUPPORT TO UNAMIR (SN10) WAREHOUSE MANAGEMENT | | | | | | |
| EXPATRIATE LABOR | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SUBCONTRACTED LABOR | \$0 | \$35,753 | \$35,753 | \$0 | \$50,310 | \$50,310 |
| TCN LABOR | \$35,381 | \$2,107 | (\$33,274) | \$22,949 | \$21,906 | (\$1,043) |
| LOCAL LABOR | \$32,230 | \$38,951 | \$6,721 | \$96,689 | \$208,280 | \$111,591 |
| OTHER DIRECT COSTS | \$5,250 | \$0 | (\$5,250) | \$4,000 | \$0 | (\$4,000) |
| MATERIALS | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| EQUIPMENT | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SERVICES (Subcontracts) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| WAREHOUSE MANAGEMENT | \$72,861 | \$76,811 | \$3,950 | \$123,638 | \$280,496 | \$156,858 |
| BRSC FEE | \$8,743 | \$9,217 | \$474 | \$14,837 | \$33,660 | \$18,823 |
| TOTAL WAREHOUSE MANAGEMENT | \$81,604 | \$86,029 | \$4,425 | \$138,475 | \$314,155 | \$175,680 |

QUALIFICATIONS & COMMENTS:

1. A LN wage adjustment of 54% of wages earned for the period 01 Jun 95 through 30 Jun 95 and 84.1% from 01 Jul 95 to end of contract has been included in the ROM.
2. All mobilization, demobilization and r&r budgets have been moved to Task 01 from other Tasking (Management & Administration).
3. An SEI Expat has been added to serve as Warehouse Manager per UNAMIR request (see attached letter).
4. Operational hours have increased from original budget of 48 hrs/week to 57 hrs/week.
5. Includes translation Expat labor for Aug 95.

*P 30/54
m/r 25-37*

**UNITED NATIONS ASSISTANCE MISSION IN RWANDA (UNAMIR)
BRSC BUDGET PLAN**

30-Aug-95

| WORK BREAKDOWN STRUCTURE | PHASE 1 BUDGET 01JUN95 - 31AUG95 | PHASE 1 ESTIMATE 01JUN95 - 31AUG95 | PHASE 1 VARIANCE | PHASE 2 BUDGET 01SEP95 - 31MAY96 | PHASE 2 ESTIMATE 01SEP95 - 31MAY96 | PHASE 2 VARIANCE |
|--|-------------------------------------|---------------------------------------|---------------------|-------------------------------------|---------------------------------------|---------------------|
| B0900 SUPPORT TO UNAMIR (SN10) GROUND TRANSPORTATION | | | | | | |
| EXPATRIATE LABOR | \$0 | \$46,452 | \$46,452 | \$0 | \$63,648 | \$63,648 |
| SUBCONTRACTED LABOR | \$0 | \$92,841 | \$92,841 | \$0 | \$44,382 | \$44,382 |
| TCN LABOR | \$116,085 | \$8,093 | (\$107,992) | \$99,228 | \$115,766 | \$16,538 |
| LOCAL LABOR | \$74,788 | \$62,120 | (\$12,668) | \$224,365 | \$616,666 | \$392,301 |
| OTHER DIRECT COSTS | \$16,800 | \$0 | (\$16,800) | \$12,800 | \$0 | (\$12,800) |
| MATERIALS | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| EQUIPMENT | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SERVICES (Subcontracts) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GROUND TRANSPORTATION | \$207,673 | \$209,506 | \$1,833 | \$336,393 | \$840,462 | \$504,069 |
| BRSC FEE | \$24,921 | \$25,141 | \$220 | \$40,367 | \$100,855 | \$60,488 |
| TOTAL GRD TRANSPORTATION | \$232,594 | \$234,647 | \$2,053 | \$376,760 | \$941,317 | \$564,557 |

QUALIFICATIONS & COMMENTS:

1. A LN wage adjustment of 54% of wages earned for the period 01 Jun 95 through 30 Jun 95 and 84.1% from 01 Jul 95 to end of contract has been Included in the ROM.
2. All mobilization, demobilization and r&tr budgets have been moved to Task 01 from other Tasking (Management & Administration).
3. Due to the dynamic nature of this tasking, two (2) Expats have been added (1 - Transportation Manager, 1 - Dispatcher/Scheduler).
4. Assuming that 80% of total transports (68) will be operational at any one time, an additional twenty-three (23) LNs will be required to allow for a minimum of two (2) drivers per vehicle.
5. With current taskings, It is required that the scheduled work hours be 7 days per week (8 hours per day).
6. Includes transition Expat labor for Aug 95.

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M/R 3537

**UNITED NATIONS ASSISTANCE MISSION IN RWANDA (UNAMIR)
BRSC BUDGET PLAN**

30-Aug-95

| WORK BREAKDOWN STRUCTURE | PHASE 1 BUDGET 01JUN95 - 31AUG95 | PHASE 1 ESTIMATE 01JUN95 - 31AUG95 | PHASE 1 VARIANCE | PHASE 2 BUDGET 01SEP95 - 31MAY96 | PHASE 2 ESTIMATE 01SEP95 - 31MAY96 | PHASE 2 VARIANCE |
|--|-------------------------------------|---------------------------------------|---------------------|-------------------------------------|---------------------------------------|---------------------|
| B1000 SUPPORT TO UNAMIR (SN10) AIRFIELD OPERATIONS | | | | | | |
| EXPATRIATE LABOR | \$17,525 | \$14,559 | (\$2,966) | \$48,725 | \$50,310 | \$1,585 |
| SUBCONTRACTED LABOR | \$0 | \$15,466 | \$15,466 | \$0 | \$44,382 | \$44,382 |
| TCN LABOR | \$14,156 | \$340 | (\$13,816) | \$9,222 | \$5,763 | (\$3,459) |
| LOCAL LABOR | \$12,489 | \$10,771 | (\$1,718) | \$37,469 | \$76,466 | \$38,997 |
| OTHER DIRECT COSTS | \$2,100 | \$0 | (\$2,100) | \$6,613 | \$0 | (\$6,613) |
| MATERIALS | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| EQUIPMENT | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SERVICES (Subcontracts) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| AIRFIELD OPERATIONS | \$46,270 | \$41,136 | (\$5,134) | \$102,029 | \$176,921 | \$74,892 |
| BRSC FEE | \$5,552 | \$4,936 | (\$616) | \$12,244 | \$21,230 | \$8,986 |
| TOTAL AIRFIELD OPERATIONS | \$51,822 | \$46,072 | (\$5,750) | \$114,273 | \$198,151 | \$83,878 |

QUALIFICATIONS & COMMENTS:

1. A LN wage adjustment of 54% of wages earned for the period 01 Jun 95 through 30 Jun 95 and 84.1% from 01 Jul 95 to end of contract has been Included in the ROM.
2. All mobilization, demobilization and r&tr budgets have been moved from this tasking to Task 01 (Management & Administration).
3. An additional Expat (SEII) has been added for Passenger Booking due to additional responsibilities added under this tasking.
4. The workload factors (Section 10.6) should be adjusted as follows:
 - a. Flight Booking Center 0700-1730 (Mon.-Fri); 0700-1600 (Sat)
 - b. Airport 0700-1700 (Mon. - Sat).
5. Overtime contingency required due to frequent Sunday operations.
6. Includes transition Expat labor for Aug95.

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UNITED NATIONS ASSISTANCE MISSION IN RWANDA (UNAMIR)

BRSC BUDGET PLAN

30-Aug-95

| WORK BREAKDOWN STRUCTURE | PHASE 1 BUDGET 01JUN95 - 31AUG95 | PHASE 1 ESTIMATE 01JUN95 - 31AUG95 | PHASE 1 VARIANCE | PHASE 2 BUDGET 01SEP95 - 31MAY96 | PHASE 2 ESTIMATE 01SEP95 - 31MAY96 | PHASE 2 VARIANCE |
|--|-------------------------------------|---------------------------------------|---------------------|-------------------------------------|---------------------------------------|---------------------|
| B1100 SUPPORT TO UNAMIR (SN10) ROADS & RUNWAYS | | | | | | |
| EXPATRIATE LABOR | \$22,790 | \$20,856 | (\$1,934) | \$63,540 | \$61,000 | (\$2,540) |
| SUBCONTRACTED LABOR | \$0 | \$10,569 | \$10,569 | \$0 | \$7,245 | \$7,245 |
| TCN LABOR | \$28,177 | \$0 | (\$28,177) | \$17,212 | \$17,212 | \$0 |
| LOCAL LABOR | \$6,588 | \$6,725 | \$137 | \$19,763 | \$35,850 | \$16,087 |
| OTHER DIRECT COSTS | \$4,200 | \$0 | (\$4,200) | \$8,213 | \$0 | (\$8,213) |
| MATERIALS | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| EQUIPMENT | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SERVICES (Subcontracts) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| ROADS & RUNWAYS | \$61,755 | \$38,150 | (\$23,605) | \$108,728 | \$121,307 | \$12,579 |
| BRSC FEE | \$7,411 | \$4,578 | (\$2,833) | \$13,047 | \$14,557 | \$1,510 |
| TOTAL ROADS & RUNWAYS | \$69,166 | \$42,728 | (\$26,438) | \$121,775 | \$135,864 | \$14,089 |

QUALIFICATIONS & COMMENTS:

1. A LN wage adjustment of 54% of wages earned for the period 01Jun95 through 30 Jun 95 and 84.1% from 01 Jul 95 to end of contract has been Included in the ROM.
2. All mobilization, demobilization and r&r budgets have been moved to Task 01 from other Tasking (Management & Administration).
3. One SEII Expat added through 15Oct95 (TDN #T0013).
4. The tasking for Roads & Runways has been activated and BRSC will serve in a QA/QC function only.

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mkr 3537

**UNITED NATIONS ASSISTANCE MISSION IN RWANDA (UNAMIR)
BRSC BUDGET PLAN**

30-Aug-95

| WORK BREAKDOWN STRUCTURE | PHASE 1 BUDGET 01JUN95 - 31AUG95 | PHASE 1 ESTIMATE 01JUN95 - 31AUG95 | PHASE 1 VARIANCE | PHASE 2 BUDGET 01SEP95 - 31MAY96 | PHASE 2 ESTIMATE 01SEP95 - 31MAY96 | PHASE 2 VARIANCE |
|--|-------------------------------------|---------------------------------------|---------------------|-------------------------------------|---------------------------------------|---------------------|
| B1200 SUPPORT TO UNAMIR (SN10) EDP SUPPORT | | | | | | |
| EXPATRIATE LABOR | \$0 | \$9,199 | \$9,199 | \$0 | \$0 | \$0 |
| SUBCONTRACTED LABOR | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TCN LABOR | \$7,022 | \$0 | (\$7,022) | \$4,098 | \$0 | (\$4,098) |
| LOCAL LABOR | \$759 | \$0 | (\$759) | \$2,278 | \$0 | (\$2,278) |
| OTHER DIRECT COSTS | \$1,050 | \$0 | (\$1,050) | \$800 | \$0 | (\$800) |
| MATERIALS | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| EQUIPMENT | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SERVICES (Subcontracts) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| EDP SUPPORT | \$8,831 | \$9,199 | \$368 | \$7,176 | \$0 | (\$7,176) |
| BRSC FEE | \$1,060 | \$1,104 | \$44 | \$861 | \$0 | (\$861) |
| TOTAL EDP SUPPORT | \$9,891 | \$10,303 | \$412 | \$8,037 | \$0 | (\$8,037) |

QUALIFICATIONS & COMMENTS:

1. A LN wage adjustment of 54% of wages earned for the period 01Jun95 through 30 Jun 95 and 84.1% from 01 Jul 95 to end of contract has been included in the ROM.
2. All mobilization, demobilization and r&r budgets have been moved to Task 01 from other Tasking (Management & Administration).

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**UNITED NATIONS ASSISTANCE MISSION IN RWANDA (UNAMIR)
BRSC BUDGET PLAN**

30-Aug-95

| WORK BREAKDOWN STRUCTURE | PHASE 1 BUDGET 01JUN95 - 31AUG95 | PHASE 1 ESTIMATE 01JUN95 - 31AUG95 | PHASE 1 VARIANCE | PHASE 2 BUDGET 01SEP95 - 31MAY96 | PHASE 2 ESTIMATE 01SEP95 - 31MAY96 | PHASE 2 VARIANCE |
|---|-------------------------------------|---------------------------------------|---------------------|-------------------------------------|---------------------------------------|---------------------|
| B1300 SUPPORT TO UNAMIR (SN10) SECTOR SUPPORT | | | | | | |
| EXPATRIATE LABOR | \$104,927 | \$46,290 | (\$58,637) | \$174,268 | \$174,268 | \$0 |
| SUBCONTRACTED LABOR | \$0 | \$21,280 | \$21,280 | \$0 | \$11,259 | \$11,259 |
| TCN LABOR | \$7,022 | \$0 | (\$7,022) | \$4,098 | \$4,098 | \$0 |
| LOCAL LABOR | \$88,574 | \$677 | (\$87,897) | \$155,012 | \$0 | (\$155,012) |
| OTHER DIRECT COSTS | \$1,050 | \$0 | (\$1,050) | \$15,839 | \$0 | (\$15,839) |
| MATERIALS | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| EQUIPMENT | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SERVICES (Subcontracts) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| SECTOR SUPPORT | \$201,573 | \$68,247 | (\$133,326) | \$349,217 | \$189,625 | (\$159,592) |
| BRSC FEE | \$24,189 | \$8,190 | (\$15,999) | \$41,906 | \$22,755 | (\$19,151) |
| TOTAL SECTOR SUPPORT | \$225,762 | \$76,437 | (\$149,325) | \$391,123 | \$212,380 | (\$178,743) |

QUALIFICATIONS & COMMENTS:

1. A LN wage adjustment of 54% of wages earned for the period 01Jun95 through 30 Jun 95 and 84.1% from 01 Jul 95 to end of contract has been included in the ROM.
2. All mobilization, demobilization and r&r budgets have been moved to Task 01 from other Tasking (Management & Administration).
3. One (1) Sector Coordinator added through 31Oct95 (per CMC).
4. Local National labor moved to Task Order 03 per agreement with UNAMIR CMC.

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SUMMARY - STATEMENT OF REQUIREMENT (SOR) - PHASE I

Brown & Root REV Price Proposal vs SOR Cost Estimate - 1 June 1995 - 31 August 1995

| Price Items | Statements of Requirements (SOR) | Task Orders | Dollar Variances | Subtotals | Narrative Explanation of Differences |
|----------------|-------------------------------------|----------------|---------------------|-----------|---|
| A | Management & Administration | 01 | 48,154 | | Expat labor - Transition Period: Includes 3 Cost Estimator personnel for transition work orders; preparation of costs estimates; close-out of SN02 contract; 1 Accountant for Close-Out of SN02 and 1 Timekeeper. |
| | | | (71,530) | | Late TCN mobilization savings. |
| | | | (2,041) | | Reduce Local labor work force. |
| | | | 90,450 | | ODCs - transfer from TOs functional work areas. |
| | | | 214,970 | | Management fee and Sustainment costs for Hotels/Villa accommodations, foods allowance, and construction TDNs T0021 and T0022. |
| | | | | 280,003 | Subtotal |
| B | Water Distribution | 02 | (5,334) | | Expat leave without pay. |
| | | | 22,687 | | Increase work week to meet potable water demands and includes costs associated with for delay of TCN mobilizations. |
| | | | (12,652) | | Savings due to late arrival of TCNs. |
| | | | (740) | | Savings for reduced local labor. |
| | | | (8,100) | | ODC mob costs transferred to Mgmt/Admin TO. |
| | | | | (4,139) | Subtotal |
| C | Buildings & Services | 03.1 | 53,679 | | Retain Expat labor due to late arrival of TCNs. Also, include approved TDN T0022. |
| | | | 14,562 | | Retain Expat labor due to late arrival of TCNs. Also, include approved TDN T0022. |

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SUMMARY - STATEMENT OF REQUIREMENT (SOR) - PHASE I

Brown & Root REV Price Proposal vs SOR Cost Estimate - 1 June 1995 - 31 August 1995

| Price Items | Statements of Requirements (SOR) | Task Orders | Dollar Variances | Subtotals | Narrative Explanation of Differences |
|----------------|---|----------------|---------------------|-----------|--|
| | | | (56,583) | | Savings due to late arrival of TCNs. |
| | | | 34,555 | | Additional local labor to support approved TDN T0022 - 170 LNs. Of the total estimate, \$61,375. is due to the Phase I LN bonus payment by UNNY. |
| | | | (22,562) | | ODC mob costs transferred to Mgmt/Admin TO. |
| | | | | 23,651 | Subtotal |
| C | Buildings & Services | 03.2 | (21,575) | | Reflects no Expat labor which was scaled down consistent with new proposal. |
| | | | 43,999 | | Includes 3 Subcontract Labor positions due to the late arrival of TCNs. One position is a replacement for the former Expat position. |
| | | | (57,058) | | Savings due to late arrival of TCNs. |
| | | | 98,192 | | Includes UNNY approved LN bonus of 54% & 81.4% for \$102,824. The reduce amount is due to an offset for labor moved to Services. |
| | | | (8,338) | | ODC mob costs transferred to Mgmt/Admin TO. |
| | | | | 55,220 | Subtotal |
| D | Communications & Infrastructure Support | 04 | (13,873) | | Reduced costs resulting from inactivation of TO. |
| | | | (2,100) | | Reduced costs resulting from inactivation of TO. |
| | | | | (15,973) | Subtotal |
| E | Fuel Operations | 05 | 1,076 | | Costs for Expat labor due to late arrival of TCNs. |
| | | | 20,550 | | Costs for Subcontract labor due to late arrival of TCNs. |
| | | | (20,272) | | Savings due to late arrival of TCNs. |

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SUMMARY - STATEMENT OF REQUIREMENT (SOR) - PHASE I

Brown & Root REV Price Proposal vs SOR Cost Estimate - 1 June 1995 - 31 August 1995

| Price Items | Statements of Requirements (SOR) | Task Orders | Dollar Variances | Subtotals | Narrative Explanation of Differences |
|----------------|-------------------------------------|----------------|---------------------|-----------|---|
| | | | 3,172 | | Costs for LN due to additional fuel point; increased work hours and UNNY bonus. |
| | | | (3,150) | | ODC mob costs transferred to Mgmt/Admin TO. |
| | | | | 1,376 | Subtotal |
| F | Equipment & Maintenance | 06 | 11,849 | | Costs for Expat labor due to late arrival of TCNs. |
| | | | 93,975 | | Costs for Subcontract labor due to late arrival of TCNs. |
| | | | (80,670) | | Savings due to late arrival of TCNs. |
| | | | 9,878 | | Additional LN as requested by UNAMIR/CTO and UNNY pay bonus. |
| | | | (12,600) | | ODC mob costs transferred to Mgmt/Admin TO. |
| | | | | 22,432 | Subtotal |
| G | Not Used | 00 | 0 | | Non-applicable. |
| H | Personnel Services | 07 | 3,915 | | Costs for Expat labor due to late arrival of TCNs. |
| | | | (20,664) | | Costs for Subcontract labor due to late arrival of TCNs. |
| | | | 41,648 | | Additional costs due to UNNY pay bonus. |
| | | | (3,150) | | ODC mob costs transferred to Mgmt/Admin TO. |
| | | | | 21,749 | Subtotal |
| I | Warehouse Management | 08 | 35,753 | | Costs for Expat labor due to late arrival of TCNs. |
| | | | (33,274) | | Reduced TCN labor costs due to late arrival. |
| | | | 6,721 | | Additional costs due to UNNY pay bonus. |
| | | | (5,250) | | ODC mob costs transferred to Mgmt/Admin TO. |
| | | | | 3,950 | Subtotal |

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SUMMARY - STATEMENT OF REQUIREMENT (SOR) - PHASE I

Brown & Root REV Price Proposal vs SOR Cost Estimate - 1 June 1995 - 31 August 1995

| Price Items | Statements of Requirements (SOR) | Task Orders | Dollar Variances | Subtotals | Narrative Explanation of Differences |
|----------------|-------------------------------------|----------------|---|-----------|--|
| J | Ground Transportation | 09 | 46,452 92,841 (107,992) (12,668) (16,800) | 1,833 | Costs for Expat labor due to late arrival of TCNs. Subcontract labor due to late arrival of TCNs. Savings from late arrival of TCN labor. Reduced number of Local labor requirements. ODC mob costs transferred to Mgmt/Admin TO. Subtotal |
| K | Airfield Services | 10 | (2,966) 15,466 (13,816) (1,718) (2,100) | (5,134) | Reduced base salary. Subcontract labor due to late arrival of TCNs. Savings due to late arrival of TCNs. Reduced Local labor requirement. ODC mob costs transferred to Mgmt/Admin TO. Subtotal |
| L | Roads & Runways | 11 | (1,934) 10,569 (28,177) 137 (4,200) | (23,605) | Reduced base salary and reduced work hours. Subcontract labor due to late arrival of TCNs. Savings due to late arrival of TCNs. Local labor requirement reduced, however, includes an offset for UNNY directed bonus payment of \$2,822.00. ODC mob costs transferred to Mgmt/Admin TO. Subtotal |
| M | EDP Support | 12 | 9,199 (7,022) (759) | | Costs for Expat labor due to late arrival of TCNs. Reduced cost for TCN labor due to late arrival. No Local labor used nor required. |

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SUMMARY - STATEMENT OF REQUIREMENT (SOR) - PHASE I

Brown & Root REV Price Proposal vs SOR Cost Estimate - 1 June 1995 - 31 August 1995

| Price Items | Statements of Requirements (SOR) | Task Orders | Dollar Variances | Subtotals | Narrative Explanation of Differences |
|----------------|-------------------------------------|----------------|---------------------|-----------|---|
| | | | (1,050) | 368 | ODC mob costs transferred to Mgmt/Admin TO. Subtotal |
| N | Sector Support | 13 | (58,637) | | Savings due to Expat leave without pay. |
| | | | 21,280 | | Subcontract labor due to late arrival of TCNs. |
| | | | (7,022) | | Savings due to late arrival of TCNs. |
| | | | (87,897) | | LN costs moved to Item C - Bldgs & Services. |
| | | | (1,050) | | ODC mob costs transferred to Mgmt/Admin TO. |
| | | | | (133,326) | Subtotal |
| | | | (51,598) | | Subtotals: Items B - N |
| | | | 228,405 | | Total: Items A - N |

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SUMMARY - STATEMENT OF REQUIREMENT (SOR) - PHASE II

Brown & Root REV Price Proposal vs SOR Cost Estimate - 1 September 1995 - 31 May 1996

| Price Items | Statements of Requirements (SOR) | Task Orders | Dollar Variances | Subtotal | Narrative Explanation of Differences |
|----------------|-------------------------------------|----------------|---------------------|----------|--|
| A | Management & Administration | 01 | 201,243 | | Includes negotiated positions between BRSC Houston and UNNY for 1 Cost Engr @ \$55,726., 1 Accountant @ \$55,726., and 1 Subcontract Admtr @ \$55,726. Also, include extended work week from 48 to 54 hours. |
| | | | 24,938 | | Includes UNNY directed bonus for LNs at 81.4%. |
| | | | 130,395 | | Mob/Demob costs from Items B-N. |
| | | | 253,252 | 13,336 | Costs for approved TDNs T0021 and T0022 for additional construction workers. |
| | | | | (44,084) | Savings from late start of Catering Subcontract. |
| | | | | 24,000 | Per diem due to late start of Catering Subcontract. |
| | | | | 188,000 | Costs for leasing of villas and hotel rooms due to delay of UN provided camp. |
| | | | | 18,000 | Revised estimate of DHL charges based on prior contract actual costs. Present cost estimated at \$3,500 per month. |
| | | | | | Includes shipping of contract records to Houston. |
| | | | | 54,000 | Business calls not included in original price proposal. |
| | | | | 609,828 | Subtotal of Column D - Dollar Variances. |
| B | Water Distribution | 02 | 4,068 | | Costs for increased work week to 56 hours. |
| | | | 6,274 | | Costs for increased work week to 56 hours. |
| | | | 8,905 | | Costs for increased work week to 56 hours plus 1 additional TCN operating a water purification facility. |

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SUMMARY - STATEMENT OF REQUIREMENT (SOR) - PHASE II

Brown & Root REV Price Proposal vs SOR Cost Estimate - 1 September 1995 - 31 May 1996

| Price Items | Statements of Requirements (SOR) | Task Orders | Dollar Variances | Subtotal | Narrative Explanation of Differences |
|----------------|-------------------------------------|----------------|---------------------|----------|---|
| | | | 60,218 | | Costs for three (3) additional LNs for new water facility. Also include 5 LNs working 8 hours on Sundays to maintain production levels and 81.4% UNNY bonus. |
| | | | (11,626) | | Reflects movement of mobilization/demobilizations costs to Item A, Management & Administration. |
| | | | | 67,839 | Subtotal |
| C | Buildings & Services | 03.1 | 14,392 | | Costs for approved TDN T0022 and for increased work hours for the period November through May. |
| | | | 67,107 | | Costs for approved TDN T0022. |
| | | | 6,063 | | Costs for extended work week. |
| | | | 574,151 | | Costs for UNNY LN bonus of 81.4% and additional LN workers pursuant to TDN T0022 through October. |
| | | | (24,622) | | Reflects movement of mobilization/demobilizations costs to Item A, Management & Administration. |
| | | | | 637,091 | Subtotal |
| C | Buildings & Services | 03.2 | (60,123) | | Reflects deletion of Expat spaces. |
| | | | 60,123 | | Reflects additional SEII position. |
| | | | 16,428 | | Includes transfer of TCN positions for Cobbler Foreman, Laundry Supervisor and Truck Driver for sewage truck from Item H - Personnel Services. |
| | | | 872,149 | | Of this cost, \$505,041. is for UNNY 81.4% bonus payment to LNs; \$155,012. for movement of Section Support labor, and the remaining \$180,000. for increased SOR requirements. |

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SUMMARY - STATEMENT OF REQUIREMENT (SOR) - PHASE II

Brown & Root REV Price Proposal vs SOR Cost Estimate - 1 September 1995 - 31 May 1996

| Price Items | Statements of Requirements (SOR) | Task Orders | Dollar Variances | Subtotal | Narrative Explanation of Differences |
|----------------|---|----------------|---------------------|----------|---|
| | | | (17,830) | | Reflects movement of mobilization/demobilizations costs to Item A, Management & Administration. |
| | | | | 870,747 | Subtotal |
| D | Communications & Infrastructure Support | 04 | (6,667) | | Savings from inactivation of task order/SOR. |
| | | | (1,600) | | |
| | | | | (8,267) | Subtotal |
| E | Fuel Operations | 05 | 25,813 | | Costs for increased work week to 67 hours. |
| | | | 19,665 | | Costs for additional TCN to operate additional Retail Fuel Point and increased operating hours to 56 weekly. |
| | | | 67,481 | | Of the total, \$40,847. is for UNNY 81.4% bonus to LNs and the remaining costs for increased work hours to 77 per week. |
| | | | (7,413) | | Reflects movement of mobilization/demobilizations costs to Item A, Management & Administration. |
| | | | | 105,546 | Subtotal |
| F | Equipment & Maintenance | 06 | 62,400 | | Increased costs due to the late arrival of TCN workers. |
| | | | 25,471 | | Increased costs due to the late arrival of TCN workers. |
| | | | 8,196 | | Increased costs due to the late arrival of TCN workers. |
| | | | 131,335 | | Costs for additional LN workers for CTO with \$23,639. for UNNY bonus of 81.4%. |
| | | | (24,639) | | Reflects movement of mobilization/demobilizations costs to Item A, Management & Administration. |
| | | | | 202,763 | Subtotal |

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SUMMARY - STATEMENT OF REQUIREMENT (SOR) - PHASE II

Brown & Root REV Price Proposal vs SOR Cost Estimate - 1 September 1995 - 31 May 1996

| Price Items | Statements of Requirements (SOR) | Task Orders | Dollar Variances | Subtotal | Narrative Explanation of Differences |
|----------------|-------------------------------------|----------------|---------------------|----------|--|
| G | Not Used | 00 | 0 | | |
| H | Personnel Services | 07 | 134,354 | | Of the total, \$87,774. is for UNNY bonus of 81.4% and the remaining costs for special laborers. |
| | | | (2,900) | | Reflects movement of mob/demobs costs to Item A, Mgmt & Admin. |
| | | | | 131,454 | Subtotal |
| I | Warehouse Management | 08 | 50,310 | | Costs for SEII Manager per request of UNAMIR. |
| | | | (1,043) | | Savings for deleted TCN position. |
| | | | 111,591 | | Of the total, \$23,461. is for UNNY bonus of 81.4% and the remainder for extended work week. |
| | | | (4,000) | | Reflects movement of mobilization/demobilizations costs to Item A, Management & Administration. |
| | | | | 156,858 | Subtotal |
| J | Ground Transportation | 09 | 63,648 | | Costs for Expat Manager per request of UNAMIR. |
| | | | 44,382 | | Reflects the costs for SEII employee as Dispatcher. |
| | | | 16,538 | | Costs for extended work week for TCNs. |
| | | | 392,301 | | Costs for 2 additional LN Drivers for extra long-haul missions and \$276,717. for UNNY bonus of 81.4%. |
| | | | (12,800) | | Reflects movement of mobilization/demobilizations costs to Item A, Management & Administration. |
| | | | | 504,069 | Subtotal |

144/54
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SUMMARY - STATEMENT OF REQUIREMENT (SOR) - PHASE II

Brown & Root REV Price Proposal vs SOR Cost Estimate - 1 September 1995 - 31 May 1996

| Price Items | Statements of Requirements (SOR) | Task Orders | Dollar Variances | Subtotal | Narrative Explanation of Differences |
|-------------|----------------------------------|-------------|------------------|----------|--|
| K | Airfield Services | 10 | 1,585 | | Costs are for overtime requirements due to late departing flights from Airport. |
| | | | 44,382 | | Costs reflect the addition of one each SEII Employee as a replacement for a TCN position as agreed to with UNAMIR. |
| | | | (3,459) | | Reflects savings with reduction of one TCN position. |
| | | | 38,997 | | Provides for overtime for LN workers and UNNY bonus of 81.4%. |
| | | | (6,613) | | Reflects movement of mobilization/demobilizations costs to Item A, Management & Administration. |
| | | | | 74,892 | Subtotal |
| L | Roads & Runways | 11 | (2,540) | | Savings is from the recalculation of a lower salary. |
| | | | 7,245 | | Increase is due to an additional SEII position through the 15th of October. |
| | | | 16,087 | | Although fewer LNs are reflected; the overall increase is due to the UNNY 81.4% bonus totaling \$17,680. |
| | | | (8,213) | | Reflects movement of mobilization/demobilizations costs to Item A, Management & Administration. |
| | | | | 12,579 | Subtotal |
| M | EDP Support | 12 | (4,098) | | Savings due to the inactivation of the TO/SOR |
| | | | (2,278) | | Savings due to the inactivation of the TO/SOR. |
| | | | (800) | | Savings due to the inactivation of the TO/SOR. |
| | | | | (7,176) | Subtotal |

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M1123537

SUMMARY - STATEMENT OF REQUIREMENT (SOR) - PHASE II

Brown & Root REV Price Proposal vs SOR Cost Estimate - 1 September 1995 - 31 May 1996

| Price Items | Statements of Requirements (SOR) | Task Orders | Dollar Variances | Subtotal | Narrative Explanation of Differences |
|----------------|-------------------------------------|----------------|---------------------|-----------|---|
| N | Sector Support | 13 | 11,259 | | The increase is due to retaining an SEII position through 31 October due to the late arrival of TCNs. |
| | | | (155,012) | | LN positions/costs transferred to Buildings & Services. |
| | | | (15,839) | | Reflects movement of mobilization/demobilizations costs to Item A, Management & Administration. |
| | | | | (159,592) | Subtotal |
| | | | 2,759,654 | | Subtotals: Items B - N |
| | | | 3,198,631 | | Total: Items A - N |

P46/34
 M1123537-

PHASE 1

LOCAL NATIONAL WAGES AND BONUS

PHASE 1 - 01JUN95 THRU 31AUG95

| SUB-TASK | TOTAL BASE WAGES | BONUS - 01June to 30June 95 @ (54%) | BONUS - 01July to 31August 95 @ (81.4%) | TOTAL |
|--------------------------------|------------------|-------------------------------------|---|------------------|
| Management & Administration 01 | \$4,740 | \$844 | \$2,585 | \$8,169 |
| Water Distribution 02 | \$4,274 | \$761 | \$2,331 | \$7,366 |
| Building & Services 03 | \$226,997 | \$40,402 | \$123,800 | \$391,198 |
| Communication Support 04 | \$0 | \$0 | \$0 | \$0 |
| Fuel Operations 05 | \$6,395 | \$1,138 | \$3,488 | \$11,021 |
| Equipment Maintenance 06 | \$32,680 | \$5,817 | \$17,823 | \$56,320 |
| Personnel Services 07 | \$36,014 | \$6,410 | \$19,641 | \$62,065 |
| Warehouse operations 08 | \$22,602 | \$4,023 | \$12,327 | \$38,951 |
| Ground Transportation 09 | \$36,046 | \$6,416 | \$19,659 | \$62,120 |
| Airfield Operations 10 | \$6,250 | \$1,112 | \$3,409 | \$10,771 |
| Roads & Runways 11 | \$3,902 | \$694 | \$2,128 | \$6,725 |
| EDP Support 12 | \$0 | \$0 | \$0 | \$0 |
| Sector Support 13 | \$393 | \$70 | \$214 | \$677 |
| TOTAL | \$380,293 | \$67,686 | \$207,404 | \$655,383 |

94/34
 3537

PHASE 2

LOCAL NATIONAL WAGES AND BONUS ESTIMATED TO END OF CONTRACT

(01 September 95 to 31 May 96)

| SUB-TASK | TOTAL ESTIMATED WAGES | BONUS (81.4%) | TOTAL |
|--------------------------------|-----------------------------|--------------------|--------------------|
| Management & Administration 01 | \$30,636 | \$24,938 | \$55,574 |
| Water Distribution 02 | \$40,622 | \$33,066 | \$73,688 |
| Building & Services 03 | \$1,121,636 | \$913,012 | \$2,034,648 |
| Communication Support 04 | \$0 | \$0 | \$0 |
| Fuel Operations 05 | \$50,181 | \$40,847 | \$91,028 |
| Equipment Maintenance 06 | \$149,205 | \$121,453 | \$270,658 |
| Personnel Services 07 | \$107,831 | \$87,774 | \$195,605 |
| Warehouse operations 08 | \$114,818 | \$93,462 | \$208,280 |
| Ground Transportation 09 | \$339,948 | \$276,718 | \$616,666 |
| Airfield Operations 10 | \$42,153 | \$34,313 | \$76,466 |
| Roads & Runways 11 | \$21,720 | \$17,680 | \$39,400 |
| EDP Support 12 | \$0 | \$0 | \$0 |
| Sector Support 13 | \$0 | \$0 | \$0 |
| TOTAL | \$2,018,750 | \$1,643,263 | \$3,662,013 |

P48/576
MIR 3537

For Koffi

ZC KGMF3341 MCX4639
 1 GUG GUB GUG GUF GUT GUC GUA GUJ UIF UIE MBB IBF OSP ROM MTL ADD
 00 KGM
 NEWYORK (UNNY) 38 1539Z

*129/54
 MIR 3537*

| | | |
|-------------------|--------------|-------------------|
| 893-88 | | |
| NWAY/GUG | CORNWELL/GUB | RENLUND/GUG |
| N VINCENTI/LOPEZ/ | BERGGREN/GUT | BARE/GUC |
| TYTIUN/GUF | | |
| LIAM/GATT | BAQUEROT/GUA | PERRIN/GUJ |
| NDERGRAAF/UIF | GOETHEL/UIE | CREYDT/INGRAM/UIF |
| ER/MBB | BOELCKE/MBB | |
| MPAUL/IBF | LAUERTU/OSP | |
| ATER/JUGE/ROM | GOOSSEN/MTL | STUBBS/ADD |
| NES/LOO | OUZIEL/KGM | |

KIGALI LOCAL SALARIES (AAA) PLEASE BE ADVISED THAT,
 SED ON COST OF LIVING MOVEMENT, SPECIAL MEASURE
 4-PENSIONABLE BONUS EQUAL TO 81.4 PER CENT HAS BEEN
 PROVED FOR THE PERIOD ONE JULY THROUGH 30 SEPTEMBER 1995.
 41 IS PAYABLE AGAINST NET SALARIES IN SALARY SCALES
 SS 11 AND MN00 B3. REGARDS.
 (ZAK-METZLER, OJC)
 CKD
 FORTH S2475 M8455 EST

38951784GMT

RTD FROM:KGMS

M

*CAO - C-PO CPO
 31/8/95*

Chris Talbot

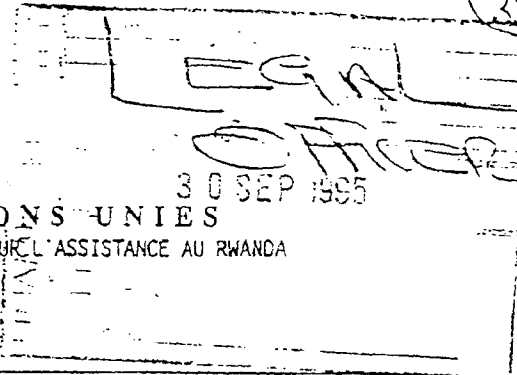
Noted

*for
 31/8*

F/O-5163
MIR-3424

(1)

(3306)



UNITED NATIONS  NATIONS UNIES
ASSISTANCE MISSION FOR RWANDA MISSION POUR L'ASSISTANCE AU RWANDA
UNAMIR - MINUAR

| | |
|--|--|
| TO: MR. HOCINE MEDILI DIRECTOR, FIELD ADMINISTRATION AND LOGISTICS DIVISION UNATIONS, NEW YORK U.S.A. | FROM: WILLIAM CLIVE OFFICER-IN-CHARGE ADMINISTRATION UNAMIR, KIGALI, RWANDA <i>W.C.</i> |
| ATT: MR. L. COOKE INFO: MR. A. WALDRUM, OIC | DATE: 29 SEPTEMBER 1995 |
| FAX: (212) 963-2116 <i>OK</i> | FAX: 212-963-3090 212-963-3582 |
| DRAFTED BY: <i>MM</i> MTSHANA M. NCUBE, CHIEF BOARDS OF INQUIRY UNIT ADMINISTRATIVE/LEGAL OFFICER | Section: ADMINISTRATION/ LEGAL OFFICE |
| SUBJECT: TAXING-SOCIAL SECURITY - CIVILIAN CONTRACTORS | |

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MIR3537

NUMBER OF TRANSMITTED PAGES: 16

I REFER TO YOUR FAX MIR 356 DATED 25 SEPTEMBER 1995. WE OFFER THE FOLLOWING RESPONSES TO YOUR QUESTIONS AND HOPE THAT, WITH THE SUPPORTING DOCUMENTS ATTACHED, YOU WILL HAVE A CLEAR PICTURE OF THE PROBLEMS FOR WHICH WE SEEK SOLUTIONS. THE ISSUES ARE TAKEN UP IN THE SAME ORDER AS THEY ARE RAISED IN YOUR FAX REFERRED TO ABOVE:

1. WE DO NOT USE A DOCUMENT CALLED A 'PROTOCOL' DOCUMENT. ON THE BASIS OF THE STATUS OF MISSION AGREEMENT (SOMA), IN THE CASE OF ALL GOODS FROM OUTSIDE ADDRESSED TO UNAMIR, WE USE THE RELEVANT PURCHASE ORDER AND EXPORT/IMPORT DOCUMENTS TO EFFECT CLEARANCE THROUGH CUSTOMS. BUT WITH REGARD TO GOODS IMPORTED BY LOCAL COMPANIES WHICH UNAMIR IS WILLING TO BUY FROM THEM, WE PRESENT WHAT WE CALL A LETTER OF EXEMPTION. THERE IS ONE FOR EXPENDABLE ITEMS (SEE COPY "A" ATTACHED); AND ANOTHER FOR NON-EXPENDABLES (SEE COPY "B" ATTACHED).

CISS (LEGAL OFFICE (MR. M. NCUBE))

UNITED NATIONS
ASSISTANCE MISSION FOR RWANDA



NATIONS UNIES
MISSION POUR L'ASSISTANCE AU RWANDA

UNAMIR - MINUAR

OUTGOING FAX NO 5/05
MIR NO 3396
MISC NO _____

PAGE1 OF32

| | |
|---|--|
| TO: MR. HOCINE MEDILI DIRECTOR/FALD, DPKO | FROM: WILLIAM V. CLIVE OIC ADMINISTRATION UNAMIR |
| ATTN: CMR. MATT O'GRADY | DATE: 26 SEPTEMBER1995 |
| INFO: | INT.DIST. |
| FAX NO.: 212-963-0383 212-963-2116 | PHONE : 212-963-3582 FAX NO: 212-963-3090 |
| DRAFTED BY: MICHAEL HANER | RELEASED BY: W. CLIVE, CISS |
| Reference: FALD FAX MIR 296 27 JULY 95; FALD FAX 22 AUG 95. | |
| SUBJECT: UNAMIR WEEKLY LOGREP 38/95 18 SEP - 24 SEP 95 | |
| If pages are not received in good order pls. contact above numbers. | |

AAA FIND ATTACHED WEEKLY LOGREP 38/95 COVERING PERIOD
18 SEP - 24 SEP 1995.

BBB BEST REGARDS.

UNAMIR LOGREP 38/95 18 SEP - 24 SEP 95

1

THESE INVOICES FOR PAYMENT AFTER REVIEW TO FALD FOR ACTION WITH PTS UNTIL YOU NOTIFY US DIFFERENTLY.

P59/54
MIR 3537

- B36. TRANSFER OF FUNDS BETWEEN CLIN. STILL WAITING TO RECEIVE YOUR DIRECTIONS ON THIS MATTER.
- B37. PAYMENT OF BONUS/PAY ADJUSTMENTS OF BRSC LN EMPLOYEES. PLAN HAS BEEN DEVELOPED AND PRESENTED AS REQUESTED. PLAN HAS BEEN APPROVED BY UNAMIR. APPROXIMATELY 4,000 ACTUAL AND EX EMPLOYEES WILL HAVE TO BE REACHED. PROGRAM SHOULD BE COMPLETED BY 30 NOVEMBER 95. NO ADDITIONAL PERSONNEL WILL BE REQUIRED. PROGRAM WILL BE ACCOMPLISH WITH THE ACTUAL STAFF DOING OVERTIME. IT IS ESTIMATED THAT IT WILL COST \$6,654 OF OVERTIME OVER THE NEXT TWO MONTHS. THE TOTAL COST OF THIS PAYBACK PROGRAM TO THE LOCAL NATIONAL EMPLOYEES IS BEING ESTABLISHED AND WE WILL INFORM YOU NEXT WEEK. WILL KEEP YOU APPRAISED.
- B38. SUMMONS. BRSC AND UNAMIR APPEARED IN COURT ON 15 SEP 95 WITH LOCAL HIRED ATTORNEYS AS RECOMMENDED BY OLA. WE WERE THEN NOTIFIED THAT INDIAN OCEAN COMPANY ATTORNEY HAD REQUESTED THAT THE HEARING BE POSTPONED. THE EXTENSION WAS GRANTED AND THE CASE WAS POSTPONED TO 27 OCT 95. ON 22 SEP WE WERE NOTIFIED BY INDIAN OCEAN COMPANY ATTORNEY THAT THEY WERE STOPPING ALL THE PROCEDURES AGAINST BRSC PENDING RESULTS OF THE ARBITRATION WITH UN. COPY OF THIS LETTER IS ATTACHED TO THIS LOGREP. PLEASE REFER ALSO TO ITEM B45. WILL KEEP YOU APPRAISED.
- B39. REPORTS TO BE PROVIDED BY BRSC. CORRECTIONS TO BE MADE WHEN AN AMENDMENT TO THE CONTRACT IS PUBLISHED AS EXPLAINED IN ITEM B39 OF LOGREP MIR 3221 DATED 12 SEP 95.
- B40. PRICING SCHEDULE. CORRECTIONS TO BE MADE WHEN AN AMENDMENT TO THE CONTRACT IS PUBLISHED AS EXPLAINED IN ITEM B40 OF LOGREP MIR 3221 DATED 12 SEP 95.
- B41. VARIATION +/- 30% OF THE NTE FOR CLIN B TO N. STILL WAITING TO RECEIVE YOUR DIRECTIONS ON THIS MATTER.
- B42. FEEDING OF BRSC INTERNATIONAL EMPLOYEES. PROBLEM HAS BEEN DISCOVERED WHEN REVIEWING BRSC SUBCONTRACT (SEE ITEM B46). THIS SUBCONTRACT GUARANTEES THE CATERER (MGT) A MINIMUM OF 23 MEALS FOR SENIOR MANAGEMENT STAFF AND 80 FOR TCN. THE NUMBER OF SENIOR MANAGEMENT EMPLOYEES IS CURRENTLY 35 AND THIS NUMBER WILL BE REDUCED TO 32 IN TWO WEEKS AND FURTHER REDUCED TO 28 AT THE END OF OCT. THERE SHOULD BE NO PROBLEM WITH THE MINIMUM FIXED FOR THIS CATEGORY OF STAFF. HOWEVER, WE CURRENTLY HAVE ONLY 63 TCN AND THE NUMBER WILL GROW TO A MAXIMUM OF 80 WHEN MOBILIZATION IS COMPLETED WITHIN THE NEXT TWO WEEKS. THE MINIMUM GUARANTEED OF MEALS FOR THIS

UNITED NATIONS
ASSISTANCE MISSION TO RWANDA



NATIONS UNIES
MISSION POUR L'ASSISTANCE AU RWANDA

OUTGOING FAX NO. 5379

MIR NO. 3130

MISC NO. _____

PAGE 1 OF 1

| | |
|--|--|
| TO: Mr Hocine Medili FALD/DPKO/UNHQ New York | FROM: Ms Susan Mathew Chief Administrative Officer UNAMIR Kigali, Rwanda |
| ATTN: A. Waldrum, OIC. LCS/FALD | DATE: October 9, 1995 |
| THROUGH: | INT DISTN: CAO, CISS, OIC/CPO, SUMMO, DCOS Sup |
| FAX NO: 212 963 4366 | PHONE: 212-963-3582 Ext. 11102 FAX NO: 212-963-3090 |
| DRAFTED BY: Rupert Lewis, SUMMO <i>Rupert Lewis</i> | If all pages are not received in good order please contact number listed above. |
| RELEASED BY: W. Clive, CISS | SECTION: LOGISTICS |
| SUBJECT: <u>ARMOR PLATES FOR FLAK JACKETS</u> | |

IN RESPONSE TO YOUR FAX MIR 374 OF 4 OCTOBER, PLEASE BE ADVISED THAT:

AAA. MANUFACTURER OF THESE FLAK JACKETS:-
TBA INDUSTRIAL PRODUCTS
ROCHDALE, ENGLAND.

BBB. MEASUREMENTS:- 8 INCHES IN LENGTH BY 6 INCHES WIDTH, HALF INCH
THICKNESS,

CCC. QUANTITY:- 1,600 ARMOR PLATES FOR 800 FLAK JACKETS

DDD. REGARDS.

CAO CISS (CPO) DCOS (sup) SUMMO

22 80
01 OCT 10
1995