

[B CONFIDENTIAL]

UN ARCHIVES

SERIES	<u>5-1002</u>
BOX	<u>124</u>
FILE	<u>1</u>
ACC.	<u>1990/0283</u>

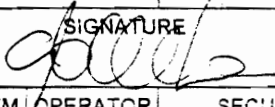
LINE 1			
LINE 2			
LINE 3			GR
LINE 4			MESSAGE INSTRUCTIONS
LINE 5			
PRECEDENCE - ACTION  PRIORITY	PRECEDENCE - INFO  ROUTINE	DATE - TIME GROUP  27 1100B FEB 95	SIC/ORIG NO  LOG 127/95
ROUTING INDICATORS	FROM: HQ UNAMIR II G4 LOGISTICS		
INTERNAL:	TO: TAC HQ BUTARE AUSMED INDBATT INDENGR COY 95 FLSG ETHIOBATT FRAFBATT GHANBATT TUNBATT ZAMBATT MALICOY MALAWICOY NICOY SUP PL BUTARE		

SUBJECT: LOG CONFERENCE - TUESDAY 28 FEB 95

1. ONE OF THE MOST PRESSING NEEDS FACED BY ALL CONTINGENTS IS THAT OF REPAIR PARTS AND TOOLS.
2. THOUGH IT IS ACCEPTED THAT MOST CONTINGENTS HAVE ALREADY SUBMITTED PARTS AND TOOLS REQUIREMENTS, ALL LOG OFFRS COMING IN FOR THE LOG CONFERENCE ARE TO BE PREPARED TO GIVE DETAILED REQUIREMENTS FOR REPAIR PARTS AND TOOLS.
3. IT WILL NOT BE SUFFICIENT TO STATE "WE NEED 25 BATTERIES". YOU WILL NEED TO BE ABLE TO GIVE ALL DETAILS SUCH AS "WE NEED 25 12 VOLT 120 AMP/HOUR BATTERIES FOR MAN DIESEL 5 TONNE TRUCK".

SUJET: REUNION LOGISTIQUE - MARDI 28 FEV 95

1. L'UN DES PLUS GRANDS PROBLEMES DANS TOUS LES CONTINGENTS EST CELUI DES PIECES DE RECHANGE ET DES OUTILS D'ATELIER.
2. BIEN QUE LA PLUPART DES CONTINGENTS ONT DEJA SCUMIS LEURS BESOINS, TOUS LES OFFICIERS DE LA LOGISTIQUES SONT PRIES DE NOUS TRANSMETTRE LEUR BESOINS DETAILLES EN PIECES DE RECHANGE ET EN OUTILS D'ATELIER.
3. EXEMPLE : "BATTERIES QUANTITIE 25" EST UNE DEMANDE INCOMPLETE. IL VOUS FAUT NOUS AVISER D'UNE FACON PRECISE ET DETAILLEE - EXEMPLE "BATTERIES 12 VOLT 120 AMPERE POUR CAMION MAN DIESEL 5 TONNE".

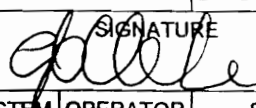
PAGE NO 1	DRAFTER'S NAME AND TITLE CLARKE SO LOGISTICS		PHONE 11118	REF FILE NO LOG 127/95							
NO OF PAGES 1	RELEASER'S NAME AND TITLE CLARKE SO LOGISTICS	BRANCH/UNIT G4 LOG COORD	SIGNATURE 		DATE 26 FEB 95						
FOR OPS	R	DATE	TIME	SYSTEM	OPERATOR	n	DATE	TIME	SYSTEM	OPERATOR	SECURITY CLASSIFICATION

LINE 1			
LINE 2			
LINE 3			GR
LINE 4			MESSAGE INSTRUCTIONS
LINE 5			
PRECEDENCE - ACTION PRIORITY	PRECEDENCE - INFO ROUTINE	DATE - TIME GROUP 21 1530B FEB 95	SIC/ORIG NO LOG 109/95
ROUTING INDICATORS	FROM: HQ UNAMIR II G4 LOGISTICS		
INTERNAL:  CILM CLOGO	TO: TAC HQ BUTARE SUP PL BUTARE  INFO: 95 FLSG		

SUBJECT: SIGNIFICANT SHORTAGES

REFERENCE:


- A. LOGISTICAL WEEKLY REPORT 5-11 FEB 95
- B. LOGISTICAL WEEKLY REPORT 12-18 FEB 95
1. REFERENCES A AND B INDICATE AS SIGNIFICANT SHORTAGES ENGINE OIL, GEAR OIL, BRAKE FLUID, RATIONS AND WATER.
2. WHAT EXACTLY IS THE CONCERN WITH THESE ITEMS?
3. THERE ARE SIGNIFICANT STOCKS OF ENGINE OIL.
4. GEAR OIL AND BRAKE FLUID, THOUGH HELD IN LESS QUANTITY ARE IN SUFFICIENT STOCK TO SERVICE THE SMALL NUMBER OF VEHICLES HELD BY TAC HQ/SUP PL. THESE ITEMS CAN BE REQUESTED THROUGH 95 FLSG AT ANY TIME.
5. I ACCEPT THAT THERE ARE SOME STORAGE PROBLEMS WITH WATER. I HAVE ADVISED YOU OF THE IMMINENT PURCHASE OF MORE 9000 LITRE PLASTIC TANKS, WHICH WILL BE DISTRIBUTED TO YOU AS SOON AS THEY ARRIVE.
6. I DO NOT ACCEPT RATIONS AS BEING A SIGNIFICANT SHORTAGE OF SUPPLIES THAT MAY AFFECT THE ACCOMPLISHMENT OF THE MISSION. THE STAFF OFFICERS OF TAC HQ RECEIVE A MEAL ALLOWANCE. SUP PL STAFF RECEIVE THE SAME RATION ALLOCATION, AT THE SAME RATE, DELIVERED TO YOUR LOCATION EACH WEDNESDAY, AS THE REMAINDER OF THE FORCE.

PAGE NO 1		DRAFTER'S NAME AND TITLE CLARKE SO LOGISTICS				PHONE 11118		REF FILE NO LOG 109/95			
NO OF PAGES 2		RELEASER'S NAME AND TITLE CLARKE SO LOGISTICS		BRANCH/UNIT G4 LOG COORD		SIGNATURE 		DATE 21 FEB 95			
FOR OPS USE	R	DATE	TIME	SYSTEM	OPERATOR	D	DATE	TIME	SYSTEM	OPERATOR	SECURITY CLASSIFICATION RESTRICTED

SECURITY CLASSIFICATION  
RESTRICTED

8. PLEASE ACCEPT FOR FUTURE REPORTS.

G1/G4  
Take note  
Kamm  
27/2

PAGE NO 2		DRAFTER'S NAME AND TITLE CLARKE SO LOGISTICS					PHONE 11118		REF FILE NO LOG 109/95		
NO OF PAGES 2		RELEASER'S NAME AND TITLE CLARKE SO LOGISTICS			BRANCH/UNIT G4 LOG COORD		SIGNATURE 		DATE 21 FEB 95		
FOR OPS USE	R	DATE	TIME	SYSTEM	OPERATOR	D	DATE	TIME	SYSTEM	OPERATOR	SECURITY CLASSIFICATION RESTRICTED

UN RESTRICTED

TO : MR ALLY H GOLD  
OFFICER-IN-CHARGE ADMINISTRATION

FROM : COL CSAE-ADDAE  
COC, TAC HQ, BUTARE

DATE : 8 FEBRUARY, 1995

SUBJECT : FURTHER VEHICLE ALLOCATIONS

Reference:

A. Your letter dated 6 February, 1995.

1. The desired information along with justification (attached as appendix) is forwarded herewith.

2. Regards.

UN RESTRICTED

## VEHICLE ESTABLISHMENT PROPOSAL

DESCRIPTION	PRESENT HOLDING	PRESENT REQUIREMENT	FUTURE REQUIREMENT	SHOW JUSTIFICATION FOR EACH VEHICLE
SEDAS MEDIUM	UNAMIR 1093	ONE		UNAMIR 1093 is being used by the COC Tac B.
Jeep 4x4	UNAMIR 3000, 3014			UNAMIR 3014 is being used by Ghana Supply Platoon at Butare and 3000 is being used by the Senior Duty Officer Duty Officer.
PICK-UP DOUBLE CABIN	UNAMIR 470	TWO		UNAMIR 470 is being used by two officers of Logistics Branch.
AMBULANCE		ONE		

**REMARKS:** In the column titled " present requirement" the additional vehicle required for this HQ have been listed out.

UN RESTRICTED

APPENDIX  
REFER TO PARA 2  
DATED 8 FEB 95

JUSTIFICATION FOR THE DEMAND - ADDITIONAL VEHICLE

1. A SEDAN MEDIUM is required for the G3 (Ops), Tac HQ, Butare. This vehicle shall also be used by two other staff officers posted here in the ops branch.
2. A dedicated pick-up (double cabin) is required for the officer nominated to look after all the activities concerning OPERATION RETOUR. The officer is required to make frequent visits to various IDPs camps being targeted under OPERATION RETOUR.
3. A pick-up is required for the G2, Tac HQ as he is required to move around the area of responsibility to gather real time information.
4. An ambulance vehicle is required to be located at Tac HQ/Ghana Supply Platoon location in order to cater for the emergency evacuation of both military and civilian staff working in this area. As ~~of~~ now, there is no dedicated ambulance vehicle for this purpose.

UN RESTRICTED

UN RESTRICTED

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TO : MR ALLY H GOLD  
OFFICER-IN-CHARGE, ADMINISTRATION

FROM : COL OSAE-ADDAE  
COO, TAC HQ, BUTARE

DATE : 8 FEBRUARY, 1995

SUBJECT : FURTHER VEHICLE ALLOCATIONS

Reference:

A. Your letter dated 6 February, 1995.

1. The desired information along with justification (attached as appendix) is forwarded herewith.

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UN RESTRICTED

VEHICLE ESTABLISHMENT PROPOSAL

DESCRIPTION	PRESENT HOLDING	PRESENT REQUIREMENT	FUTURE REQUIREMENT	SHOW JUSTIFICATION FOR EACH VEHICLE
SEDAN MEDIUM	UNAMIR 1093	ONE		UNAMIR 1093 is being used by the COO, Tac HQ
Jeep 4x4	UNAMIR 3000,3024			UNAMIR 3024 is being used by Ghana Supply Platoon at Butare and 3000 is being used by the Senior Duty Offr/Duty Offr
PICK-UP, DOUBLE CABIN	UNAMIR 470	TWO		UNAMIR 470 is being used by two offrs of Logistics Branch.
AMBULANCE		ONE		

REMARKS: In the column titled " present requirement" the additional vehicle required for this HQ have been listed out.

MAJ Cooper

UN RESTRICTED

TAC HQ  
BUTARE

15 JANUARY, 1995

OPS/12

See Distribution:

**CONVENING ORDER**  
**BOARD OF INQUIRY INTO ROAD TRAFFIC ACCIDENT**  
**INVOLVING BROWN AND ROOT WATER TANKER**  
**NO BR 62 ASSIGNED TO GHANAIAN SUPPLY PLATOON**  
**ON 17 NOVEMBER 1994 BY ORDER OF**  
**COL H OSAE-ADDAE (M1215) jsc, psc**  
**CHIEF OPERATION OFFICER**

**GENERAL**

1. A Board of Inquiry as composed below is to meet at a time and place convenient to the President, but not later than 24 January 1995, to investigate the circumstances leading to the involvement of BROWN and ROOT water tanker (BR 62), assigned to Ghanaian Supply Platoon and driven by Sgt CK Nani (M1338) in a road traffic accident between Butare and Gikongoro on 27 November 1994.

**COMPOSITION**

2. The Board will be composed as below:

- |    |                          |   |                  |
|----|--------------------------|---|------------------|
| a. | Maj AY Assane (M6643)    | - | President        |
| b. | Maj SMG Sadungu (M6447)  | - | Member           |
| c. | Maj Alick Mhone (M4799)  | - | Member           |
| d. | Capt S Choudhary (M7442) | - | Member/Secretary |

**TERMS OF REFERENCE**

3. The Board will fully investigate circumstances leading to the road traffic accident, express opinions, make findings and recommendations.

4. The Board will establish the following facts:

- a. Whether the vehicle was on authorised route.
- b. Who authorised the journey.
- c. The nature of duty the driver was performing.
- d. Whether the trip ticket was properly booked.
- e. Who signed the trip ticket.
- f. Whether the driver holds a current UNAMIR Driving Permit.
- g. Whether the driver holds his country's current national driving license.

UN RESTRICTED

- h. Whether the driver holds his country's current military driving license/permit.
- i. Whether the driver was sober prior to and after the accident.
- j. The conditions of the road at the time of the accident.
- k. Visibility at the time of the accident.
- l. Defects on the vehicle prior to the accident
- m. The speed at which the vehicle was travelling at the time of the accident.
- n. Extent of damage on the vehicle after the accident.
- o. Estimated cost of damage to the vehicle.
- p. Whether the proper procedure for reporting accidents was followed after the accident.
- q. Was there any passenger(s) on board the vehicle at the time of the accident.
- r. Was there any injury or injuries to any of the passengers.

**WITNESSES**

5. The following witnesses will appear before the board to give evidence. All evidence will be given on oath.

- a. Maj Cooper-Glawu (M718)
- b. Capt J Kweifio-Okai (M721)
- c. WOI Addo-Kwakyie (M1356)
- d. Sgt CK Nani (M1338)
- e. Cpl Oppong-Boakye (M1341)

6. The Board is authorised to call any other person (s) whose evidence will be relevant to the Board.

**DOCUMENTS**

7. The under-listed documents should be attached to the report:

- a. Damage and discrepancy report (if any)
- b. Military Police accident report.
- c. Trip Ticket for the period.
- d. Medical Report (in respect of victim (s)).

**FINDINGS**

8. The Board will make findings as to:

- a. Time, date and place of the accident.
- b. Cause(s) of the accident.
- c. Who was responsible for the accident.
- d. Whether there was any civilian casualty.
- e. Whether there was any military casualty.
- f. Any other civilian interest.

UN RESTRICTED

OPINION

9. The Board is free to express its opinion as it deems fit.

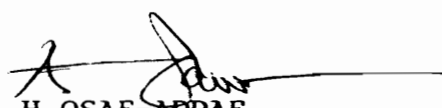
RECOMMENDATIONS

10. The Board will make recommendations on:

- a. Who is to be blamed for the accident.
- b. Who should bear the cost of repairs of the accident vehicle.
- c. Whether any compensation is due to whom.
- d. Measures to prevent occurrences of such accidents in the future.

REPORT

11. The Board is to submit twelve (12) copies of board of inquiry proceedings to this HQ by 10 February, 1995.

  
H OSAE-ADDAE  
Col  
Chief Operation Officer

Distribution List

External:

Action:

Maj AY Assane  
Maj SMG Sadungu  
WOI Addo-Kwakyie  
Sgt CK Nani  
Cpl Oppong-Boakye

Information:

FC  
DFC  
DCO (Log)  
OIC Administration  
Legal  
CGSO (Claims)  
CTO  
CIVPOL  
Brown and Root

Internal:

Information:

Maj V Cooper-Glawu ✓  
Maj Alick Mhone  
Capt J Kweifio-Okai  
Capt S Choudhery

MESSAGE FORM NOT : Shaded areas are for COMMCEN/SIGS use only.

LINE 1		SECURITY CLASSIFICATION AND SPECIAL HANDLING INSTRUCTIONS <b>RESTRICTED</b>	
LINE 2			
LINE 3			
LINE 4		OUT 078/26/94	
LINE 5			
PRECEDENCE - ACTION <b>PRIORITY</b>	PRECEDENCE - INFO ROUTINE	DATE - TIME GROUP <b>261010Z 2 AUG 94</b>	MESSAGE INSTRUCTIONS
ROUTING INDICATORS	NOTE: Write only one addressee per line		SIG/ORIG NO
	FROM <b>ADSMED</b>		<b>E3L/I40</b> <b>OPS 78</b>
	TO <b>HQ UNAMIR</b>		
			GR
	REQ FOR TAC HQ UNAMIR STAFF ACTION TO SECURE ADSMED FACIL IN BUTARE		
	1. IF THE RPA COMD IN BUTARE WILL NOT ALLOW ADSMED TREATMENT SECTION TO ESTB ITSELF IN THE TEACHERS COLLEGE FACIL, AS PREVIOUSLY APPROVED BY PREFECTURE. RPA COMD WAS NOT INFORMED OF THE DECISION AND HAS SIGHTED HIS HQ VIC THE PROPOSED LOCATION.		
	2. THE DC OF THE TREATMENT SECTION, TAC HQ UNAMIR STAFF, RPA LO AND CARE AUSTRALIA REP HAVE IDENTIFIED AN ALTERNATE PREM THAT SUITS ALL PARTYS. LOC VIC UNIVERSITY HOSPITAL.		
	3. REQ TAC HQ UNAMIR, STAFF THE NECESSARY APPROVALS, TO THE RWANDESE GOVT, FOR ADSMED AND CARE AUSTRALIA TO ESTABLISH ITSELF IN THE NEW LOC AND CONTINUE OPERATIONS FROM THAT AREA FOR A PERIOD OF SIX MONTHS.		
	4. APPROVALS, IN HARD COPY FORMAT, ARE ESSENTIAL. REQ STAFF ACTION BE PULSED AS A MATTER OF PRIORITY AND FINALIZED, IF POSSIBLE, BY NLT 1 SEP 94. REQ HARD COPY AVAIL TO CMHQ BY THAT DATE.		
	5. ACK		
	- A WRITTEN REQUEST AND WRITTEN APPROVAL FOR OUR GUYS TO OCCUPY THE UNIVERSITY HOSP BUILDINGS FOR 6 MONTHS.		
PAGE NO <b>1</b>	DRAFTER'S NAME AND TITLE <b>GROUND OPS</b>		REF FILE NO
	BRANCH/INIT	SIGNATURE <b>[Signature]</b>	DATE

UNAMIR RESTRICTED

TO : CLOGO UNAMIR HQ

FROM : G4 TAC HQ BUTARE

DATE 26 AUG 94

SUBJECT: POL FILLING STATION FOR TAC HQ BUTARE

1. I wish to inform you that POL filling stations are operating in Butare and will be of immense advantage to the Tactical HQ when taking proximity and storage into consideration.
2. The question of travelling all the way to Kigali for replenishment will be ruled out when a contract is made with any of the distributors in Butare to forestall quick delivery and rapid reaction.
3. Submitted for consideration and prompt action.

(2)  
G4 Tac HQ  
your proposal makes  
sense but what is the  
price of POL in Butare?  
Jico  
G4  
26/8

UNAMIR RESTRICTED

UN SECRET

Copy No 14. of 15

UNAMIR  
FORCE HQ  
Kigali

8 August 94

4000.1 (Log)

See Distribution

SUBJECT: AMENDMENTS TO LOGISTICS INSTRUCTION TO OPS ORDER 16

Reference: Modification No 1 to Ops Order 16

1. The following amendments have been made to the Logistics Instruction.

a. Supported UNAMIR Forces. Para 3 d should read as follow:

- (1) GHANBATT - Sector 4A (HQ in GIKONGORO),
- (2) Mechanized Bn Two - Sector 4B (HQ KIBUYE),
- (3) Mechanized Bn Three - Sector 5 (HQ RUHENGIERI)
- (4) Motorized Bn - Sector 4C (HQ CYANGUGU),
- (5) Independent Motorized Coy 1 - Sector 2 (HQ KIGAKI)
- (6) Independent Motorized Coy 2 - Sector 3 (HQ GITARAMA)
- (7) Independent Motorized Coy 3 - Sector 1 (HQ BYUMBA)

b. The remainder of UNAMIR Forces remains unchanged.

2. A Chief Medical Officer (C Med O) has now been appointed. Col W.P. Ramsay from the Australian Contingent will now be the C Med O for UNAMIR II. Para 5 a of reference should be deleted and replaced by the following:

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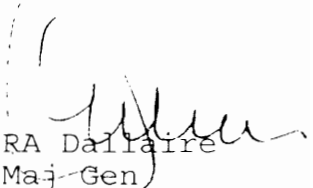
a. prior to the arrival of the Australian Medical Support Force (AS MSF) the medical plan for UNAMIR II is has follow:

- (1) Level One. All casualties are to be assessed and treated initially by unit medical staff. The Canadian Contingent's Medical Element will provide level one medical support to units without medical staff in Kigali area. Movement of non urgent casualties to this location will be under unit arrangements.
- (2) Level Two. All units should hold low dependent care patients in own facilities for up to 48 hr.
- (3) level Three. Initial wound surgery for trauma casualties will be undertaken by either the Medecin Sans Frontiere (MSF) or ICRC. surgical teams in Kigali.
- (4) Level Four. Definitive care will be provided at the Nairobi hospital under the arrangements of the UNAMIR CMO.

b. Casualty Evacuation. Casualty Evacuation (CASEVAC) will be coordinated by CMO using Aeromedical Evacuation (AME) or road transport as required. Request for CASEVAC are to be submitted through the C Med O and Chief Operation Officer (COO) at FHQ. The Canadian Medical Element will provide a Medical Assistant for AME that originates from Kigali. Request for evacuation will be by coordinated by C Med O.

c. Location. Key locations are as follows:

- (1) C Med O, - Force HQ;
- (2) Canadian Med Element - Amahoro Stadium; and
- (3) MFS - King Fisal Hospital.
- (4) AME- aircraft - Kigali Airport
- (5) Others loc to be advised

  
 RA Dallaire  
 Maj Gen  
 Force Commander

## Distribution:

## External:

## Action:

MILOB GP HQ	1
GHANBATT	2
Mechanized Bn 2	3
Mechanized Bn 3	4
Motorized Bn	5
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Indep Motorized Coy 2	7
Indep motorized Coy 3	8
Force Engr Coy	9
Force Sig Sqn	10
Force Field Hospital	11
UNCIVPOL	12

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UN SECRET

Copy No            of

UNAMIR  
FORCE HQ  
Kigali

30 July 1994

4000.1 (Log)

See Distribution:

SUBJECT: LOGISTICS INSTRUCTION TO OPS ORDER 16

Reference: Operation Order 16 dated 25 July 94

SITUATION

1. a. General. As per Operation Order 16.
- b. Attachment. In support of UNAMIR - USA deployed forces in Rwanda.

MISSION

2. To support UNAMIR forces in the ceasefire monitoring, the replacement of the French-led Coalition Force (FCF) in the Humanitarian Protection Zone (HPZ) by 22 August, and the assistance in the security and support of humanitarian efforts with a view to bring lasting peace in Rwanda.

EXECUTION

3. General Outline.
  - a. Support will be provided by the Force Support Elements (FSE). These elements will include:
    - (1) Transport - UK sub-unit (NE of Amahoro Stadium)
    - √ (2) Supply - CA sub unit (Log Base)  
GH sub unit (Log Base)

1/8

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UN SECRET

- (3) Maintenance - UK sub unit (Log Base/Iveco Complex)
  - (4) Medical - AS Field Hospital (King Faysal Hospital or Kigali Hospital)
  - (5) Gen Log Svcs - Brown and Root Services Corporation (Brown & Root)
  - (6) Coordination - Logistics Coordination Centre (LCC) in UNAMIR HQ. This is a combined military and civilian staff Log Ops
- b. Support to the Force will be done in cooperation between the military elements and the civilian contractor at all levels. Work in the areas for which Brown & Root provides services and which are outside the capabilities of the FSE to deal with should be addressed as directed in Logistic Directive 1.
- c. **Deployment.** As per Operation Order 16.
- (1) Phase I. Deployment of MILOBs.
  - (2) Phase II. Relief in place operation in sector 4. GHANBATT to deploy with 14 days of combat supplies at Coy level and support its own move. Refuelling will be in situ on completion of the move. Details for other battalion deployments will follow.
  - (3) Phase III. Relief in Sector 4 completed, all UNAMIR forces become fully operational.
  - (4) Phase IV. Handing over of responsibilities in Sector 4 to Rwandan government under general security assistance by UNAMIR.
- d. **Supported UNAMIR Forces.** The following forces should constitute UNAMIR at endstate:
- (1) GHANBATT - Sector 4A (HQ in GIKONGORO),
  - (2) Mechanized Battalion Two - Sector 4B (HQ in KIBUYE),  
*French Coalition Force (Chad, Senegal & 1090)*
  - (3) Motorized Battalion - Sector 4C (HQ in CYANGUGU),  
*Chadian*
  - (4) Independant Motorized Company One - Sector 2 (HQ in

UN SECRET

Kigali),

- (5) Independant Motorized Company Two - Sector 3 (HQ in GITARAMA),
- (6) Independant Motorized Company Three - Sector 5 (HQ in RUHENGARI),
- (7) Force Engineer Company - Sector 1 (HQ in BYUMBA),
- (8) Force Signal Squadron - AMAHORO Stadium,
- (9) MILOB Group - 320 personnel located throughout the country,
- (10) CIVPOL - 130 personnel generally located in the vicinity of the MILOBs,
- (11) Force Composite Helicopter and Fixed Wing Squadron - KIGALI AIRPORT,
- (12) Field Ambulance - Sector 5A (HQ in RUHENGARI), and
- (13) FSE - as mentionned in paragraph 3a.

**MATERIAL AND SERVICES.**

4. a. **Supply.**

(1) General.

- (a) Due to the lack of historical data, consumption rates for all commodities can only be estimated. Adjustment to stock level will be made to reflect new Bn strength in sector.
- (b) Local procurement can only be done through the CAO, and his authorized delegates, or by Brown & Root when applicable. All Force units/independant sub-unit that are located outside the KIGALI area will have a CAO representative in their HQ location. The CAO representative with GHANBATT will join the unit shortly after its deployment to Sector 4. No UNAMIR reimbursement will be approved unless this procedure is followed.

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(2) Sup Class I.

- (a) Compo Rations. 14 days brought into Rwanda as part of the unit initial stock. Then 3 days maintained as safety stock held at unit level.
- (b) Fresh Rations. Fresh rations will be delivered, by a contractor, directly to the unit HQ locations mentionned in paragraph 3d 14 days after the arrival of the main body. Units are to confirm the exact location the rations are to be delivered before delivery will commence. Unit to hold fresh dry, and canned goods, at sub Unit level. Fresh meat will be provided as soon as refrigeration containers have been made available. Initially two refrigeration units per Coy will be allocated.
- (c) Drinking Water (Bottled). 14 days brought into Rwanda as part of the unit initial stock. Then 3 days are maintained as safety stock held at unit level.

(3) Sup Class II.

- (a) General and Technical Stores. As per unit SOP.
- (b) Clothing, Personal Issue Items. UN accoutrements to be worn at all times. Shortfalls to be identified to C Log O immediately.

(4) Sup Class III.

- (a) POL. Initially POL will on the pull system. It is estimated that bulk fuel will be sent to unit, sub unit locations every two days. A POL farm (barrels) should be established in unit HQ location. All vehicles are to top-up before any major move. Quantities held in location outside the KIGALI area to be determined.

(5) Sup Class IV.

- (a) Construction Materials. Units to submit consolidated demands to FSU. If items not in

UN SECRET

stores it will be forwarded to CBMS for appropriate action.

- (b) Defensive Stores. COO is the releasing authority. Demands must be submitted to COO office for approval.
  - (6) Sup Class V. Ammunition quantities held at unit level are as per national directives. Expenditures to be recorded IAW form "Ammunition Expended For Operational Reason". The criteria, and form for reimbursement of ammunition is attached at annex a.
  - (7) Sup Class VI. FSE (Supply) to coordinate personnel demand items, distribute and account. Acquisition to be coordinated by CAO staff.
  - (8) Sup Class VII. Major Ends Items are to be held by FSE (Supply), and Brown & Roots once established.
  - (9) Sup Class VIII. Medical Supplies are to be held at unit level as per national standard.
  - (10) Sup Class IX. Limited first line repair parts held at unit level. Second line parts held by FSE (Supply), and Brown & Root once established.
  - (11) Water. One water trailer per Sub Unit will be allocated. Unit Recce party to identify local water point for resupply.
  - ✓ (12) Garbage. To be burned to the extent possible. Use of local dump site to be coordinated by unit. No payment is authorized to local authority unless coordinated with CAO or his staff.
  - ✓ (13) Laundry. Unit responsibility. Local contract will be established by CAO staff.
- b. TRANSPORTATION.
- (1) Unit to be self sufficient. Demands for additional support to be coordinated by FSE (Transport).
  - (2) R and R Tpt outside theater to be coordinated by Welfare Officer and Mov Con.
  - (3) All traffic accidents to be reported to the closest

UN SECRET

CIVPOL organisation.

c. **MAINTENANCE.**

(1) Repairs. Priority of repairs to be determined by COO/C Log O.

(a) First Line. Limited capability exist within GHANBATT to proceed with first line repair on tracked vehicle. Units are to undertake only repairs on UN vehicles for which they have been trained for. First line repairs not done by the unit must be reported to FSE (Maint) for coordination with REME Coy or Brown & Root.

(b) Second and Third Line Repairs. They will only be undertaken by FSE (Maint) or Brown & Root once in theater. Repairs to be conducted as far forward as possible, in order to minimize backloading.

(c) Recovery.

i. Backloading Point (BLP). BLP to be determined in conjunction with FSE (Maint) and Brown & Root.

ii. Main Recovery Location. IVECO complex.

iii. Recovery Vehicle. One per unit. GHANBATT to have one M578.

5. **MEDICAL AND EVACUATION.**

a. **Policy.** Medical and Evacuation plan will be through the FCF initially and then through the UNAMIR medical units when they are operational are operational. Unit resources to be utilized to maximum extent possible. Unit will be deploying with the unit MO and an ambulance. Local NGO medical facilities or expertise to be utilized in case of emergency. A UNAMIR helicopter will be on standby throughout the deployment. Air Evac to be coordinated and authorized by COO.

b. **Hygiene and Sanitation.** As per unit SOP. Portable toilet to be deployed when available.



6. PERSONNEL.

- a. Amenities. Force Welfare Officer to coordinate resupply of amenities with FSU.
- b. Messes and Institutes. As authorized by Force Commander.
- c. Out of Bound Policy. As determined by Force Commander.
- d. Finance. As per unit SOP. UN pay to done in location.
- e. Postal. Mail collection and distribution will be done by FSE (Transport) in one central point on a daily basis. Distribution of mail within unit line, is unit responsibility.

COMMAND AND SIGNALS

7. a. Location of HQ.

- |              |                         |
|--------------|-------------------------|
| (1) Force HQ | AMAHORO HOTEL           |
| (2) C Log O  | AMAHORO HOTEL ROOM 3021 |
| (3) FSE      | As per paragraph 3a     |

b. Communications. CEOI to be issued separately by Force Signal Officer.

  
R. A. DALLAIRE  
Maj Gen  
Force Commander

Annex

A. Ammo Expenditure Form and Criteria

Distribution (page 8)

UN SECRET

Distribution:

External:

Action:	Copy No
MILOB GP HQ	1
GHANBATT	2
Mechanized Bn 2	3
Motorized Bn	4
Indep Mor Coy 1	5
Indep Mor Coy 2	6
Indep Mor Coy 3	7
Force Engr Coy	8
Force Sig Sqn	9
Force Composite Sqn	10
Force Field Amb	11
FSE (Transport)	12
FSE (Supply)	13
FSE (Maintenance)	14
FSE (Fd Hosp)	15

Information:

UNDPKO (Msn Planning Service)	16
French Coalition Force	17

Internal:

DFC	18
CAO	19
COO	20
CMO	21
C PLANS	22
HAC	23
CMPO	24
FSO	25
CSS	26
CC Log O	27
Spare	28-30

ANNEX A TO  
4000.1 (LOG)  
DATED JULY 94

The attached documents are to be used when requesting reimbursement for ammunition.

UNITED NATIONS



NATIONS UNIES

FIELD OPERATIONS DIVISION

UNAMIR

JKE1010

94 JUN 28 03 25

Outgoing Fax #: <b>OPS/ADH-671</b>	Date: 27 June 1994
To: ALL MISSIONS	From: BEISSEL/ACT. DIRECTOR FOD/DPKO/UNHQ-NEWYORK
Att: CAO'S/OIC'S	
Fax #: OSGAP-I 92-51-261-232 OSGAP-K 92-51-851292 UNARDOL 3-3008 DIAL 5538 UNAVEM II 3-3011 UNDOF 3-3005 UNFICYP 357-2-359753 UNIFIL 972-4-825228 UNOSGI-T 873-150-5132 UNMOGIP-R 3-3020 UNTSO 3-3012 UNIKOM II 3-2679 ONUSAL 503-790325 MINURSO 3-1952/3/4/5 x247 UNGCI 873-1754223 UNTAC 855-23-26836 UNSCOM 973-322-695 UNPROFOR 3-2655 UNOSOM 3-3082 UNOMSA 27-11-331-5533 ONUMOZ 3-2672 MICIVUH 874-151-1543 UNOMUR 256-486-23817 UNOMIG 873-151-3370 UNOMIL 231-798 906 UNAMIR 3-2672	FAX #: (212) 963-2116
Number of transmitted pages: 3	Ref.:
Subject: <b>AMMUNITION</b>	

THE IS CRITERIA FOR REIMBURSEMENT OF AMMUNITION IS OUTLINED  
AS FOLLOWS:

### REIMBURSEMENT OF AMMUNITION

#### GENERAL

FE OIC (CLOGO)

SO Sup  
a. info. P/s return  
to me. /M  
MAS  
DELO  
29-6-94

1. AS STATED IN ANNEX A, IT IS A UNIT'S RESPONSIBILITY TO OBTAIN AMMUNITION FROM THE HOME COUNTRY.
2. AMMUNITION USED FOR TRAINING PURPOSES IS A UNIT'S RESPONSIBILITY AND WILL NOT BE PAID FOR BY THE UNITED NATIONS.
3. ADDITIONAL AMMUNITION FOR PERSONAL WEAPONS (WHICH IS REIMBURSED THROUGH THE USAGE FACTOR, THE USD 5.00 PER MAN PER MONTH FOR PERSONAL WEAPONS AND AMMUNITION) WILL NOT BE PAID FOR BY THE UNITED NATIONS.

#### AMMUNITION REIMBURSED BY UNITED NATIONS

4. AMMUNITION USED FOR THE FOLLOWING PURPOSES IS TO BE REIMBURSED BY THE UNITED NATIONS.
  - A. WHEN SO INSTRUCTED BY THE MISSION (OPERATIONS BRANCH WILL IN ALL CASES SUBMIT WRITTEN ORDERS TO THE UNITS CONCERNED IN ADVANCE).
  - B. AMMUNITION USED IN INCIDENTS INCLUDING USE OF WEAPONS, LOSS OF AMMUNITION.  
PYROTECHNICS
  - C. PYROTECHNICS, FLARES ETC. USED AS SURVEILLANCE MEANS IN ACTION OR WHEN PATROLLING.
  - D. SPECIAL AMMUNITION NECESSARY FOR DEMOLITION PURPOSES.

#### PROCEDURES

5. CLAIMS FOR AMMUNITION EXPENDED IN ACCORDANCE WITH PARA. 4A D ABOVE SHOULD BE RAISED BY THE HOME COUNTRY'S AUTHORITIES AND FORWARDED TO NEW YORK.
6. ATTACHED TO THE CLAIM MUST BE AT LEAST ONE OF THE FOLLOWING DOCUMENTS:
  - A. A WRITTEN ORDER FROM THE MISSION FOR USE OF THE SAME AMOUNT OF AMMUNITION.
  - B. "QUARTERLY REPORT OF AMMUNITION HOLDINGS" WHICH ARE CERTIFIED BY THE MISSION THAT THE AMOUNT OF AMMUNITION IN THE COLUMN QUANTITY EXPENDED (OPS) HAS BEEN REALLY EXPENDED FOR OPERATIONAL PURPOSES.
7. THE DIFFERENT CONTINGENTS OR UNIT COS ARE RESPONSIBLE THEMSELVES FOR COLLECTING THE NECESSARY DOCUMENTS AND SUBMITTING THEM TO THEIR HOME COUNTRIES (SEE ANNEX C AMMUNITION REPORT).

\*FOD REQUESTS COMMENTS ON THE ABOVE PROCEDURES/CERTIFICATION  
PROCEDURES NO LATER THAN 5 JULY 1994.

AMMUNITION EXPENDED FOR OPERATION REASONS

(THIS FORM MUST BE FORWARDED TO UNITED NATIONS HQ FOR  
REIMBURSEMENT)

Contingent: \_\_\_\_\_

Date: \_\_\_\_\_

Period Covered: \_\_\_\_\_

Serial No.	Type of Ammunition	Unit Price US\$	Quantity Expended (OPS)

OPS APPROVAL: \_\_\_\_\_

Date: \_\_\_\_\_

Signature

LOG APPROVAL: \_\_\_\_\_

Date: \_\_\_\_\_

Signature

CPO CERTIFICATION: \_\_\_\_\_

Certification: \_\_\_\_\_

ACKNOWLEDGE RECEIPT:

Contingent: \_\_\_\_\_

Signature

Date

Copy to:  
REGARDS

Drafted/Cleared by: DIVERS	Authorized by: B. WALDRUM
----------------------------	---------------------------

FILE

UN SECRET

Copy No. 25 of 31

UNANIR  
FORCE HQ  
Kigali

3000.15 (Ops)

6 August, 94.

See Distribution

SUBJECT: MODIFICATION NO. 1 TO OPERATION ORDER NO. 16

Reference:

A. Operation Order No. 16 dated 25 July 94.

1. The following amendments have been made to OPO 16.

a. EXECUTION. Para 6b must now read "UNAMIR Forces engaged in the Relief in Place Operations will work under Chapter VI during all Phases".

b. Para 6c must now read "Four Infantry battalions (three mechanized and one motorized)"

c. Para 7b. Phase II must now read as follow:

(1) Relief in Place Operation. Relief in Place operation with a view to replace FCF in Sector 4 by UNAMIR troops. In that, GHANBATT (Bn+) will deploy in Sector 4A, One Mechanized Inf Battalion (Bn (+)) in Sector 4B, One Motorized Inf Battalion (Bn(+)) in Sector 4C.

(2) At the same time, deployment of one motorized battalion in Sector 5, one Engineer Company in Sector 1 and two Independent Infantry Companies in Sectors 2 and 3 will continue, accompanied by the deployment of supporting elements, UNMOs and UNCIVPOL.

d. Para 8a. Delete second sentence. Para will now read: "Grouping. Full strength of 800 personnel and 50 APCs.

e. Para 9a. Delete the second sentence. Para will now read as follows:

1 of 9

UN SECRET

"**Grouping**. As per UN Table of Organisation and equipment (approx strength - 800 personnel)".

f. Para 10 will now be as follows:

10. **Mechanized Battalion Three.**

a. **Grouping**. As per UN Table of Organization and equipment (approximate strength 800 personnel).

b. **Deployment**. The Battalion will be deployed at Sector 5 after detailed recce by own troops and based on information received from MILOBs. Sector HQ will be located at RUHENGIERI. A suggested deployment is shown at Annex B.

c. **Tasks**.

(1) **Phase I**. Carry out necessary ground recce prior to commencing Phase-II.

(2) **Phase-II**. Deploy as per plan in Sector 5.

(3) **Phase-III**.

(a) Be fully operational.

(b) Provide armed escorts on requirement.

(c) Establish safe haven areas for displaced persons and secure these camps by static guards/mobile patrolling.

(d) Conduct exchange of refugees/displaced persons on orders from Force HQ Humanitarian Cell.

(e) Provide escorts on order to provide security to humanitarian aid convoys and distribution points.

(f) Participate in security operations with local authorities such as Communal Police and Gendarmerie.



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(g) Undertake, control measures (road blocks, cordon and search, etc) in conjunction with local authorities.

(h) Undertake deterrent operations with local authorities against illegal groups.

(i) Control the main axis in Sector 5.

(j) Monitor border crossing by refugees and armed individual/groups in own area of responsibility.

(k) Control and monitor all movements from ZAIRE to own area of responsibility.

(l) Provide security in large towns.

(m) Protect airfield/strip(s) in own area.

(n) Detain/arrest any suspected individual/groups and hand them over to local authority.

(o) Guard UN installations in own area.

(4) **Phase-IV**. Handover all responsibilities to Rwandese Armed Forces.

g. Para 11 will now be as follows:

11. **Motorized Battalion**

a. **Grouping**. As per UN Table of Organization and equipment (Approx strength 800 personnel).

b. **Deployment**. The battalion will be deployed in Sector 4c after detailed recce by own troops and based on information received from MILOBs. Sector HQ will be at CYANGUGU. A suggested deployment is shown at Annex B.

c. **Tasks**.

(1) **Phases I**. Carry out necessary ground recce prior to commencing Phase-II.

UN SECRET

(2) **Phase-II**. Conduct "RELIEF IN PLACE" Operation and deploy as per plan after replacing French troops in Sector 4C.

(3) **Phase-III**

(a) Be fully operational.

(b) Provide armed escorts on requirement.

(c) Establish safe haven areas for displaced persons and secure these camps by static guards/mobile patrolling.

(d) Conduct exchange of refugees/displaced persons on orders from Force HQ Humanitarian Cell.

(e) Provide escorts on order to provide security to humanitarian aid convoys and distribution points.

(f) Participate in security operations with local authorities such as Communal Police and Gendarmerie.

(g) Undertake, control measures (road blocks, cordon and search, etc) in conjunction with local authorities.

(h) Undertake deterrent operations with local authorities against illegal groups.

(i) Control the main axis in Sector 4c.

(j) Monitor border crossing by refugees and armed individuals/groups in own area of responsibility.

(k) Provide security in large towns.

(l) Protect airfield/strip(s) in own area.

(m) Detain /arrest any suspected individual/groups and hand them over to local authority.

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(n) Secure the road passing through the forest in the area of responsibility by patrolling.

(o) Ensure that RGF troops are not in defensive positions.

(p) Guard UN installations in own area.

(q) Maintain close liaison with FCF till their departure.

(4) **Phase-IV**. Handover all responsibilities to Rwandese Armed Forces.

h. Para 12 will now read: 12. "**Independent Motorized Company One**".

i. Para 13 will now read: 13. "**Independent Motorized Company Two**".

j. Para 13b, will now read:

b. **Deployment**. The Company will be deployed in Sector 2 after detailed recce by own troops and based on information received from MILOBs. Sector HQ will be located at KIGALI. A suggested deployment is shown at Annex B.

k. Para 13 c(2) will now read " (2) **Phase-II**. Deploy as per plan in Sector 2.

l. Para 14 will now read as follows:

14. **Independent Motorized Company Three**

a. **Grouping**. As per UN Table of Organization and equipment (max strength 200 personnel).

b. **Deployment**. The Company will be deployed in Sector 1 after detailed recce by own troops and based on information received from MILOBs. Sector HQ will be located at BYUMBA. A suggested deployment is shown at Annex B.

c. **Tasks**.

(1) **Phases I**. Carry out necessary ground recce prior to commencing Phase-II.

UN SECRET

(2) **Phase-II**. Deploy as per plan in Sector 1.

(3) **Phase-III**

(a) Be fully operational.

(b) Provide armed escorts on requirement.

(c) Establish safe haven areas for displaced persons and secure these camps by static guards/mobile patrolling.

(d) Conduct exchange of refugees/displaced persons on orders from Force HQ Humanitarian Cell..

(e) Provide escorts on order to provide security to humanitarian aid convoys and distribution points.

(f) Participate in security operations with local authorities such as Communal Police and Gendarmerie.

(g) Undertake, control measures (road blocks, cordon and search, etc) in conjunction with local authorities.

(h) Undertake deterrent operations with local authorities against illegal groups.

(i) Control the main axis in Sector 1.

(j) Monitor border crossing by refugees and armed individual/groups in own area of responsibility.

(k) Provide security in large towns.

(l) Protect airfield/strip(s) in own area.

(m) Detain/arrest any suspected individual/groups and hand them over to local authority.

UN SECRET

(n) Monitor/guard RPF sites in own area.

(o) Guard UN installations in own area.

m. Change subsequent paras as follows:

- (1) Para 14 to Para 15.
- (2) Para 15 to Para 16.
- (3) Para 16 to Para 17.
- (4) Para 17 to Para 18.
- (5) Para 18 to Para 19.
- (6) Para 19 to Para 20.
- (7) Para 20 to Para 21.
- (8) Para 21 to Para 22.
- (9) Para 22 to Para 23.
- (10) Para 23 to Para 24.
- (11) Para 24 to Para 25.
- (12) Para 25 to Para 26.
- (13) Para 26 to Para 27.
- (14) Para 27 to Para 28.
- (15) Para 28 to Para 29 (Note change in bdry between Sector 4B and 4A).
- (16) Para 29 to Para 30.
- (17) Para 30 to Para 31.
- (18) Para 31 to Para 32.
- (19) Para 32 to Para 33.
- (20) Para 33 to Para 34.
- (21) Para 34 to Para 35.

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(22) Para 35 to Para 36.

(23) Para 36 to Para 37.

(24) Para 37 to Para 38.

(25) Para 38 to Para 39.

(26) Para 39 to Para 40.

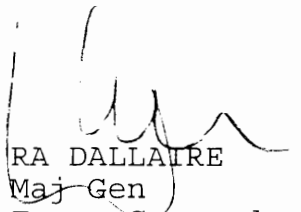
(27) Para 40 to Para 41.

(28) Para 41 to Para 42.

o. All other paragraphs of Reference A remain unchanged.

p. In the Distribution please insert "Mechanized Bn 3 after Mechanized Bn 2.

2. All are requested to make the necessary amendments.

  
RA DALLAIRE  
Maj Gen  
Force Commander

Annex:

B. Revised Inter Battalion Boundaries.

Distribution:

External:

Action:	<u>Copy No</u>
MILOB GP HQ	1
GHANBATT	2
Mechanized Bn 2	3
Mechanized Bn 3	4
Motorized Bn	5
Indep Motorized Coy 1	6
Indep Motorized Coy 2	7
Indep Motorized Coy 3	8

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Force Engr Coy	9
Force Sig Sqn	10
Force Field Hospital	11
UNCIVPOL	12

Information:

UNDPKO ( Mission Planing Service )	13
French Coalition Force	14

Internal:

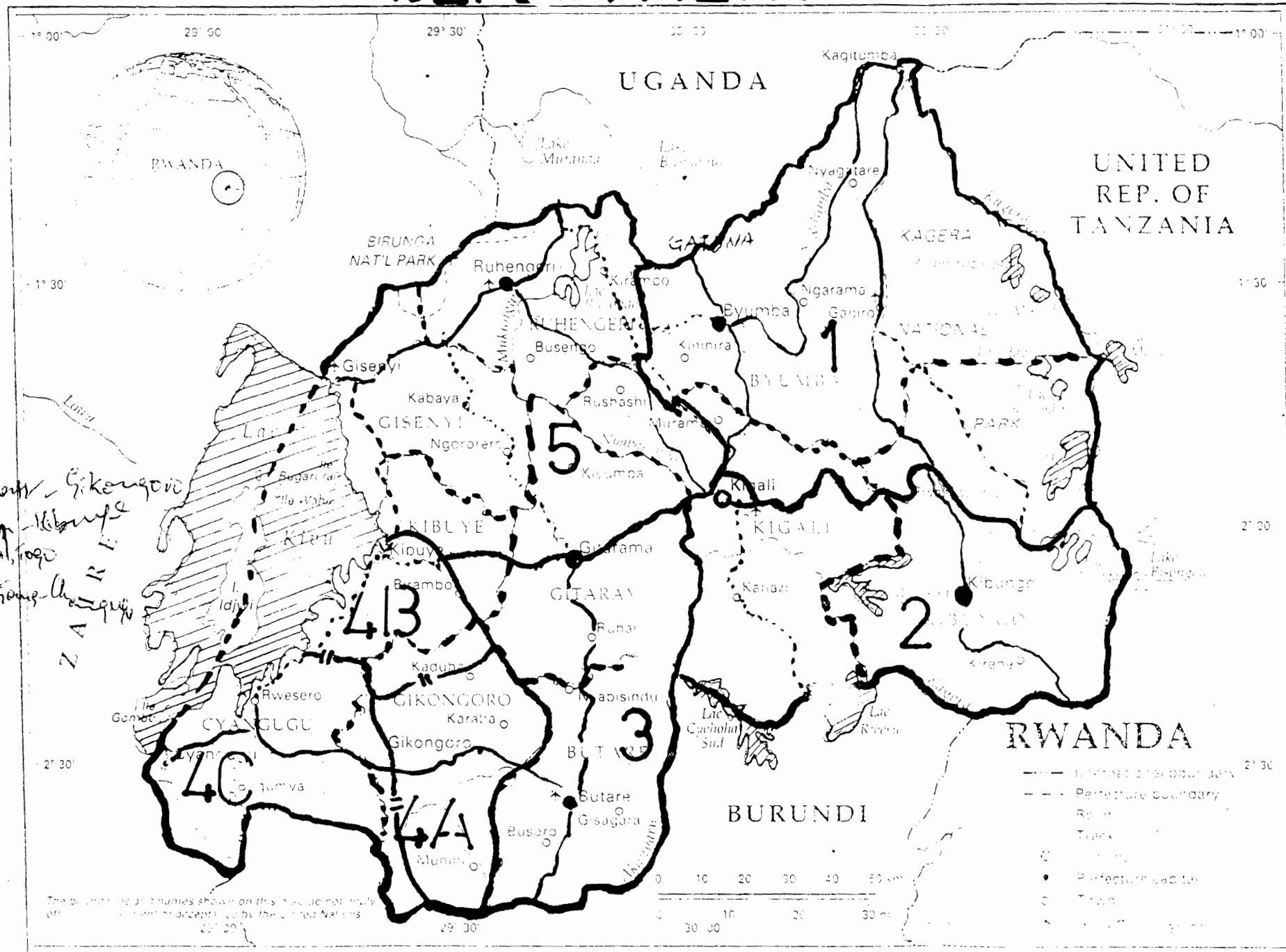
Action:

DFC	15
CAO	16
COO	17
HAC	18
C Plans	19
C Log O	20
CMPO	21
FSO	22
Camp Comdt	23

Information:

SRSG's Office	24
File	25
Spare	26-31

MODIFICATION NO. 1  
TO OPO 16 DATED 5 AUG 94



MAP NO. 3717 UNITED NATIONS  
DECEMBER 1990

NOTE: FOR EXACT BOUNDARY - DRAW TRACE FROM OPS ROOM



UN SECRET

Copy No. 10 of 30

UNAMIR  
FORCE HQ  
Kigali

25 July 94

3000.15 (Ops)

See Distribution:

SUBJECT: OPERATION ORDER NO. 16

References:

- A. Operation Order no 14 dated 23 June 94
- B. Operation Directive no 10 dated 18 July 94

**SITUATION**

1. **Military**. Overall military situation in RWANDA has greatly changed to a positive direction and in favour of Rwandese Patriotic Army (RPA). With the capture of GISENYI, the last stronghold of Rwandese Government Force (RGF) not under French coalition surveillance, RPA now controls entire country excluding Humanitarian Protection Zone (HPZ) at the South-West. However, a considerable number of ex-government forces and its associated elements are presently sheltered inside HPZ and also in GOMA and BUKAVU, border towns in ZAIRE. RPF declared a unilateral cease-fire on midnight 18/19 July 94. RGF also being not in a position to continue fighting any more, is likely to respond RPF action with favour. On the other hand, the French-led Coalition Force (FCF) is continuing to disarm members of militia and other illegal elements in addition to their humanitarian role. FCF's willingness to pull out by 22 August 1994 seems to be standing.

2. **Political**. Changes in military field is influencing political sector as well. The Broad Based Government of National Unity (BBGNU) has already been formed at CND Complex on 19 July 1994 with 22 ministers appointing Mr. PASTEUR BIZIMUNGU as the President, Maj Gen PAUL KAGAME as Vice President/ Defence Minister, Mr. FAUSTIN TWAGIRAMUNGU as Prime Minister and Colonel ALEXIS KANYARWENGE as Deputy Prime Minister of the country. This government has stated that it will be in the office for next five years and work to create a favourable atmosphere for next general election. It is expected that the principles outlined in ARUSHA PEACE AGREEMENT will be progressively materialised in near future.

3. **Humanitarian**. The rapidly changing situation in military and

UN SECRET

political arena has naturally been influencing and creating social problems. In front of the RPA advance, a huge portion of the population have been and still are fleeing towards ZAIRE causing an incredible exodus of refugees. It is estimated that GOMA, a small border town of ZAIRE currently holds over 1 million refugees which is constantly increasing. A great number of people have also taken shelter in HPZ. On the other hand, influx of large number of refugees from UGANDA has been noticed particularly in north-east. The potential for an even more serious disaster in the south west, should the over 2 million displaced persons flee through the forest to Cyangugu, Bukavu and Zaire, is very real and all stabilizing efforts must be made to halt this option.

4. **UNAMIR**. Changes in military, political and humanitarian aspect have also made UNAMIR to alter its working procedure. In general UNAMIR's job has become a lot more easier now. Under expanded mandate of Security Council, UNAMIR is now expected to deploy overwhelming force in RWANDA with an aim to contribute largely in military, political and humanitarian fields.

**MISSION**

5. The mission of UNAMIR is to implement the cease fire monitoring, to replace the French led Coalition Force in the Humanitarian Protection Zone by 22 August 94, and assist in the security and support of humanitarian efforts with a view to bring lasting peace in RWANDA.

**EXECUTION**

6. **Concept of Operations**

a. Under such multidimensional and variable scenario, UNAMIR greatly needs to re-adjust its modus-operandi and the process is already ongoing. It now requires to conduct a full scale "Relief in Place" operation to replace the French led Coalition Forces in HPZ and deploy UNAMIR forces including MILOBs and CIVPOLs throughout RWANDA. It is of imperative importance that once deployed, UNAMIR forces not only be overwhelming in strength, but also be able to demonstrate determination to effectively use force (of course, minimum required) once need arises. This is particularly true for Sector 4. Confidence building activities among the population, extensive assistance in carrying out humanitarian tasks by different agencies, monitoring cease-fire, assisting in formation and continuation of a government of national unity and subsequent transition to peace in RWANDA is also of obvious importance.

b. UNAMIR forces engaged in the Relief in Place operation

UN SECRET

in sector 4 only will work under Chapter VII during Phase-II (Phases are described later). All other activities will be conducted under Chapter VI.

c. Three Infantry battalions (two mechanized and one motorized), three Independent Motorized Companies and one composite Engineer Company, one HQ and Signal Squadron, one Composite Helicopter and Fixed Wing Squadron, one Transport Company and a Field Hospital along with UNMOs and CIVPOLs will be deployed. Each battalion will be structured in three-line companies and a combat-support coy which is to include a mortar platoon, an assault pioneer platoon and a recce platoon with snipers. All infantry battalions will be deployed in Sector-4 ; only sector being divided into Sub-Sectors A, B and C. Three independent Infantry companies will be deployed in Sectors 2, 3 and 5. Sector 1 will have the composite Engineer Company deployed (see annex A). Besides, all Sectors and Sub-Sectors will have MILOBs and CIVPOL deployed.

d. GHANBATT is presently operating in KIGALI and expected to be a fully equipped 800 men strong Mechanized Infantry Battalion with M113 APC. Priorities of the deployment effort will be the replacement of FCF first by GHANBATT at Sector 4A. Sector 4B and Sector 4C will have one Mechanized Battalion and one Motorized Battalion respectively. Deployment of Independent Infantry Companies including composite Engineer Company will then follow with priority to sector 5. MILOBs and UNCIVPOL will be deployed in all Sectors/ Sub-Sectors prior and during the deployment of formed force.

e. The critical element that must be maintained under constant monitoring is the French/RPA possible confrontation. The extensive deployment of liaison teams between the FCF HQ and the UNAMIR Force HQ, the daily personal contacts between personnel of Operation TURQUOISE and UNAMIR senior staff (OPS) and the commanders are being well maintained and have proved to be effective. The transparency of the relations between the FCF and UNAMIR before the RPA, the timely passage and follow-up of operational and humanitarian information among all these through UNAMIR's pivotal role, the immediate deployment of MILOB teams to Ops TURQUOISE Bn HQs in Sector 4 for the monitoring of the on-going French actions there-in, and partly the maintenance of even tenuous links with the RGF through our GOMA Liaison Team. All these actions guide our near-term operations.

7. **Deployment**. The overall deployment will be conducted in four phases as follows.

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a. **Phase-I.** Deployment of MILOB teams to Bn HQs in Sector-4. The continuing deployment of MILOBs in sectors 1 and 2. The patrolling along HPZ border in sectors 3 and 5.

b. **Phase-II.**

(1) **Relief in Place Operation.** Relief in Place operation with a view to replace FCF in Sector 4 by UNAMIR troops. In that GHANBATT (Bn+) will deploy at Sector 4A, One Mechanized Infantry Battalion (Bn-) at Sector 4B and one Motorized Infantry Battalion at Sector 4C. MILOB and CIVPOLs will also be deployed per sub sectors. Relief in Place Operation is normally carried out between forces under unified command. In this situation the operation will be carried out between FCF and UNAMIR forces under different command. As such prior coordination and detailed discussion between the FCF and UNAMIR forces at all levels must be carried out to successfully conduct the relief in place operation. However following guidelines are given for planning:

(a) **Timing.** Relief in Place to begin by 31 July 94 (move of advance/recce party) and completed by 22 August 94.

(b) **Route**

i. **For Sector 4A.** KIGALI-GITARAMA-BUTARE-GIKONGORO.

ii. **For Sector 4B.** KIGALI-GITARAMA-KIBUYE.

iii. **For Sector 4C.** KIGALI-GITARAMA-BUTARE-GIKONGORO-CYANGUGU.

(c) **Report Line**

i. **For Sectors 4A and 4B.** Eastern line of HPZ.

ii. **For Sector 4C.** Eastern boundary of own Sector.

(2) At the same time, deployment of one Engineer Company in Sector 1, three Independent Infantry Companies at Sectors 2, 3 and 5 will continue accompanied by deployment of supporting elements, UNMOs and UNCIVPOL. Platoon in sector 5 will be relieved by Coy on a priority basis.

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c. **Phase-III**. Takeover from the FCF by UNAMIR in Sector 4 completed and all UNAMIR forces in all Sectors become fully operational.

d. **Phase-IV**. Handing over responsibilities of Sector 4 to Rwandese Government Forces, withdrawal of Infantry Bns in sector 4 except for Motorized Bn which will deploy throughout sector 4.

e. The essence of the deployment is based on the flexibility of concentrating forces for the humanitarian security or support tasks and being able to monitor an eventual cease-fire. Protected sites will be constituted through armed/formed elements of the force at locations where Rwandese are in need of security, be they isolated pockets in and around built-up areas, or temporary displaced persons camps, or more permanent/settled refugee camps. The mobility and protection afforded the Battalions and the inherent flexibility of the MILOBs permit convoy escorts, quick re-deployments to threatening situations, temporary security sites at distribution points, secure transfer by vehicle or on foot of persons returning to their places of origin. These activities will be directed from either force level decisions from within the Sectors or in transit between sectors. Routine monitoring/patrolling will be implemented in each Sector in complete coordination between formed troops (Battalions), MILOB HQs, CIVPOL HQs, FCF, RGF and RPA, dependant on threat.

8. **GHANBATT**.

a. **Grouping**. Full strength of 800 personnel and 50 APCs. One Mechanized Company attached from Mechanized Battalion Two of Sector 4B.

b. **Deployment**. Will deploy its Companies in Sector 4A area after carrying out detail recce and on getting report from MILOBs. A suggested deployment of the Battalion with HQ at GIKONGORO is shown at Annex B.

c. **Tasks**.

(1) **Phases I**. Carry out necessary ground recce prior to commencing Phase-II. Send advance party in your sector by 31 July 94.

(2) **Phase-II**.

(a) Conduct "RELIEF IN PLACE" operation and deploy as per plan after replacing French troops in Sector 4A.

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(b) Deploy 2 x Coys with Bn HQ (Main) in Sector 4A by 7 Aug 94.

(c) Continue to provide 1 x Coy in KIGALI with Bn HQ (Rear).

(3) **Phase-III**

(a) Be fully operational.

(b) Provide armed escorts on requirement.

(c) Establish safe haven areas for displaced persons and secure these camps by static guards/mobile patrolling.

(d) Conduct exchange of refugees/displaced persons on orders from Force HQ Humanitarian Cell.

(e) Provide escorts on order to render security to humanitarian aid convoys and distribution points.

(f) Participate in security operations with local authorities such as Communal Police and Gendarmerie.

(g) Undertake, control measures (road blocks, cordon and search, etc) in conjunction with local authorities.

(h) Undertake deterrent operations with local authorities against illegal groups.

(i) Monitor border crossing by refugees and armed individual/groups in own area of responsibility.

(j) Control the main axis in Sector 4A.

(k) Monitor Eastern boundary of HPZ in own area of responsibility.

(l) Provide security in large towns.

(m) Protect airfield/ strips(s) in own area.

(n) Ensure that RGF troops are not in defensive position.

(o) Detain /arrest any suspected individual/

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groups and hand them over to local authority.

(p) Guard UN installations in own area.

(q) Maintain close liaison with FCF till their departure.

(4) Phase-IV. Handover all responsibilities to Rwandese Armed Forces.

9. Mechanized Battalion Two.

a. Grouping. As per UN Table of Organization and equipment (approximate strength 800 personnel). One Mechanized Company detached to GHANBATT.

b. Deployment. Will deploy Companies within Sector 4B area after detailed recce and after getting report from MILOBs. Sector HQ to be located at KIBUYE. A suggested deployment is shown at annex B.

c. Tasks

(1) Phases I. Carry out necessary ground recce prior to commencing Phase-II.

(2) Phase-II. Conduct "RELIEF IN PLACE" operation and deploy as per plan after replacing French troops in Sector 4B.

(3) Phase-III

(a) Be fully operational.

(b) Provide armed escorts on requirement.

(c) Establish safe haven areas for displaced persons and secure these camps by static guards/mobile patrolling.

(d) Conduct exchange of refugees/displaced persons on orders from Force HQ Humanitarian Cell.

(e) Provide escorts on order to provide security to humanitarian aid convoys and distribution points.

(f) Participate in security operations with local authorities such as Communal Police and Gendarmerie.

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- (g) Undertake, control measures (road blocks, cordon and search, etc) in conjunction with local authorities.
- (h) Undertake deterrent operations with local authorities against illegal groups.
- (i) Control the main axis in Sector 4B.
- (j) Monitor Eastern boundary of HPZ in own area of responsibility.
- (k) Monitor border crossing by refugees and armed individual/groups in own area of responsibility.
- (l) Provide security in large towns.
- (m) Protect airfield/strip(s) in own area.
- (n) Ensure that RGF troops are not in defensive position.
- (o) Detain /arrest any suspected individual/groups and hand them over to local authority.
- (p) Guard UN installations in own area.
- (q) Maintain close liaison with French Forces till their departure.

(4) **Phase-IV**. Handover all responsibilities to Rwandese Armed Forces.

10. **Motorized Battalion**

- a. **Grouping**. As per UN Table of Organization and equipment (approximate strength 800 personnel).
- b. **Deployment**. The Battalion will be deployed at Sector 4C after detailed recce by own troops and based on information received from MILOBs. Sector HQ will be located at CYANGUGU. A suggested deployment is shown at annex B.
- c. **Tasks**
  - (1) **Phases I**. Carry out necessary ground recce prior to commencing Phase-II.
  - (2) **Phase-II**. Conduct "RELIEF IN PLACE" operation and deploy as per plan after replacing French troops in



Sector 4C.

(3) **Phase-III**

- (a) Be fully operational.
- (b) Provide armed escorts on requirement.
- (c) Establish safe haven areas for displaced persons and secure these camps by static guards/mobile patrolling.
- (d) Conduct exchange of refugees/displaced persons on orders from Force HQ Humanitarian Cell.
- (e) Provide escorts on order to provide security to humanitarian aid convoys and distribution points.
- (f) Participate in security operations with local authorities such as Communal Police and Gendarmerie.
- (g) Undertake, control measures (road blocks, cordon and search, etc) in conjunction with local authorities.
- (h) Undertake deterrent operations with local authorities against illegal groups.
- (i) Control the main axis in Sector 4C.
- (j) Monitor border crossing by refugees and armed individual/groups in own area of responsibility.
- (k) Control and monitor all movements from Burundi to own area of responsibility.
- (l) Secure the road passing through the forest in the area of responsibility by patrolling.
- (m) Provide security in large towns.
- (n) Protect airfield/strip(s) in own area.
- (o) Ensure that RGF troops are not in defensive position.
- (p) Detain/arrest any suspected individual/groups and hand them over to local

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authority.

(q) Guard UN installations in own area.

(r) Maintain close liaison with FCF till their departure.

(4) **Phase-IV**. Handover all responsibilities to Rwandese Armed Forces.

11. **Independent Motorized Company One**

a. **Grouping**. As per UN Table of Organization and equipment (maximum strength 200 personnel).

b. **Deployment**. The Company will be deployed at Sector 2 after detailed recce by own troops and based on information received from MILOBs. Sector HQ will be at KIGALI. A suggested deployment is shown at annex B.

c. **Tasks**

(1) **Phases I**. Carry out necessary ground recce prior to commencing Phase-II.

(2) **Phase-II**. Deploy as per plan in Sector 2.

(3) **Phase-III**

(a) Be fully operational.

(b) Provide armed escorts on requirement.

(c) Establish safe haven areas for displaced persons and secure these camps by static guards/mobile patrolling.

(d) Conduct exchange of refugees/displaced persons on orders from Force HQ Humanitarian Cell.

(e) Provide escorts on order to provide security to humanitarian aid convoys and distribution points.

(f) Participate in security operations with local authorities such as Communal Police and Gendarmerie.

(g) Undertake, control measures (road blocks, cordon and search, etc) in conjunction with local authorities.

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(h) Undertake deterrent operations with local authorities against illegal groups.

(i) Control the main axis in Sector 2.

(j) Monitor border crossing by refugees and armed individual/groups in own area of responsibility.

(k) Provide security in large towns.

(l) Protect airfield/strip(s) in own area.

(n) Detain /arrest any suspected individual/groups and hand them over to local authority.

(o) Monitor/guard RPF sites in own area.

(p) Guard UN installations in own area.

(4) **Phase-IV.** Handover all responsibilities to Rwandese Armed Forces.

12. **Independent Motorized Company Two**

a. **Grouping.** As per UN Table of Organization and equipment maximum strength 200 personnel).

b. **Deployment.** The Company will be deployed at Sector 3 after detailed recce by own troops and based on information received from MILOBs. Sector HQ will be located at GITARAMA. A suggested deployment is shown at annex B.

c. **Tasks**

(1) **Phases I.** Carry out necessary ground recce prior to commencing Phase-II.

(2) **Phase-II.** Deploy as per plan in Sector 3.

(3) **Phase-III**

(a) Be fully operational.

(b) Provide armed escorts on requirement.

(c) Establish safe haven areas for displaced persons and secure these camps by static guards/mobile patrolling.

(d) Conduct exchange of refugees/displaced

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persons on orders from Force HQ Humanitarian Cell.

(e) Provide escorts on order to render security to humanitarian aid convoys and distribution points.

(f) Participate in security operations with local authorities such as Communal Police and Gendarmerie.

(g) Undertake, control measures (road blocks, cordon and search, etc) in conjunction with local authorities.

(h) Undertake deterrent operations with local authorities against illegal groups.

(i) Control the main axis in Sector 3.

(j) Help monitoring Eastern boundary of HPZ by troops deployed in Sector 4 by providing information of own area of responsibility.

(k) Monitor border crossing by refugees and armed individual/groups in own area of responsibility.

(l) Provide security in large towns.

(m) Protect airfield/strip(s) in own area.

(n) Detain/arrest any suspected individual/groups and hand them over to local authority.

(o) Monitor/guard RPF sites in own area.

(p) Guard UN installations in own area.

(4) Phase-IV. Handover all responsibilities to Rwandese Armed Forces.

13. Independent Motorized Company Three

a. Grouping. As per UN Table of Organization and equipment (maximum strength 200 personnel).

b. Deployment. The Company will be deployed in Sector 5 after detailed recce by own troops and based on information received from MILOBs. Sector HQ will be located at

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RUHENGERI. A suggested deployment is shown at annex B.

c. **Tasks**

- (1) **Phases I**. Carry out necessary ground recce prior to commencing Phase-II.
- (2) **Phase-II**. Deploy as per plan in Sector 5 and relieve GHANBATT platoon.
- (3) **Phase-III**
  - (a) Be fully operational.
  - (b) Provide armed escorts on requirement.
  - (c) Establish safe haven areas for displaced persons and secure these camps by static guards/mobile patrolling.
  - (d) Conduct exchange of refugees/displaced persons on orders from Force HQ Humanitarian Cell.
  - (e) Provide escorts on order to provide security to humanitarian aid convoys and distribution points.
  - (f) Participate in security operations with local authorities such as Communal Police and Gendarmerie.
  - (g) Undertake, control measures (road blocks, cordon and search, etc) in conjunction with local authorities.
  - (h) Undertake deterrent operations with local authorities against illegal groups.
  - (i) Control the main axis in Sector 5.
  - (j) Render assistance to troops of Sector 4 by monitoring Northern boundary of HPZ in own area of responsibility.
  - (k) Monitor border crossing by refugees and armed individual/groups in own area of responsibility.
  - (l) Provide security in large towns.
  - (m) Protect airfield/strip(s) in own area.

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(n) Detain/arrest any suspected individual/groups and hand them over to local authority.

(o) Monitor/guard RPF sites in own area.

(p) Guard UN installations in own area.

(4) Phase-IV. Handover all responsibilities to Rwandese Armed Forces.

14. Force Engineer Coy

a. Grouping. As per UN Table of Organization and equipment.

b. Deployment. The Company will be deployed at Sector 1 after detailed recce by own troops and based on information received from MILOBs. Sector HQ will be located at BYUMBA. A suggested deployment is shown at annex B.

c. Tasks

(1) Phases I. Carry out necessary ground recce prior to commencing Phase-II.

(2) Phase-II. Deploy in Sector 1 as per plan.

(3) Phase-III

(a) Plan and carry out mine clearing operation in own area .

(b) Carry out disposal of Explosive Ordnance Device (EOD) on order.

(c) Assist local Authority in building bridges/culverts.

(d) Render assistance to construction works in own area.

(e) Be fully operational.

(f) Provide armed escorts on requirement.

(g) Establish safe haven areas for displaced persons and secure these camps by static guards/mobile patrolling.

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(h) Purify water and distribute to the local population on requirement in RWANDA.

(i) Conduct exchange of refugees/displaced persons on orders from Force HQ Humanitarian Cell.

(j) Provide escorts on order to provide security to humanitarian aid convoys and distribution points.

(k) Participate in security operations with local authorities such as Communal Police and Gendarmerie.

(l) Undertake, control measures (road blocks, cordon and search, etc) in conjunction with local authorities.

(m) Undertake deterrent operations with local authorities against illegal groups.

(n) Control the main axis in Sector 1.

(o) Monitor border crossing by refugees and armed individual/groups in own area of responsibility.

(p) Provide security in large towns.

(q) Protect airfield/airstrip(s) in own area.

(r) Ensure that RGF troops are not in defensive position.

(s) Detain/arrest any suspected individual/groups and hand them over to local authority.

(t) Monitor/guard RPF sites in own area.

(u) Guard UN installations in own area.

(4) **Phase-IV.** Handover all responsibilities to Rwandese Armed Forces.

15. **Force Signal Squadron**

a. **Grouping.** As per UN Table of Organization and equipment approximate strength 440 personnel).

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b. Deployment. The Company will be deployed within Sector 2 and be located at AMAHORO STADIUM Complex in KIGALI.

c. Tasks (In All Phases)

(1) Carry out tasks mentioned in the COMMS Instr 100.1/FC (Comms) dated 17 May 94.

(2) Prepare and issue Sig Instructions as per OPO 16.

(3) Provide own security at the Amahoro Stadium.

(4) Be responsible for the administration of the Force HQ.

16. MILOB GROUP

a. Strength. 320 personnel by Phase II.

b. Location

(1) MILOB GROUP HQ. Former SRSG's House, KIGALI.

(2) MILOB Sector 1. HQ at BYUMBA.

(3) MILOB Sector 2. HQ at Former MILOB GP HQ, KIGALI with some elements at KIBUNGO.

(4) MILOB Sector 3. HQ at GITARAMA with some elements at BUTARE.

(5) MILOB Sector 4

(a) Sector 4A. HQ at GIKONGORO.

(b) Sector 4B. HQ at KIBUYE.

(c) Sector 4C. HQ at CYANGUGU.

(6) MILOB Sector 5. HQ at GISENYI to start with some elements at RUHENGARI.

(7) Force Humanitarian Cell. HQ at KIGALI.

c. Tasks

(1) Phase-I.

(a) Organize the Sectors and deploy as per plan in all Sectors.



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(b) Be fully operational.

(c) Carry out extensive ground recce, monitor social, political, military and security situation in own area of responsibility with a view to provide maximum information to formed forces before their deployment.

(2) Phases II and III

(a) Provide MILOB escorts to VIPs on requirement.

(b) Provide escorts to humanitarian aid convoys and distribution points.

(c) Assist and monitor conduct of exchanging refugees/ displaced persons and their return/resettlement.

(d) Constantly monitor security situation in own area.

(e) Monitor activities by all parties along boundary of HPZ in own area of responsibility (if applicable).

(f) Monitor border crossing by refugees and armed individual/groups in own area of responsibility.

(g) Monitor RPF sites in own area (if applicable).

(h) Coordinate with UNREO representatives attached to UNAMIR and ensure their coordination with all other NGOs working in RWANDA.

(i) Monitor the observance of the cease fire.

(j) Assist in the coordination of humanitarian assistance in conjunction with Humanitarian Relief Agencies.

(k) Investigate any case of violations in conjunction with local authorities through:

i. Mobile Patrolling.

ii. Static Check Points.

iii. Investigation of complaints.

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iv. Continuous Liaison with all parties.

(l) Investigate and report on any incidents of harassment of refugees/displaced persons by illegal gangs or individuals.

(m) Collect as much information as possible from border areas.

(3) Phase-IV. Cease all functioning.

17. CIVPOL.

a. Strength. 130 police officers under command of Force Commander. Will be under command CMO till strength is brought up to operational level.

b. Deployment. CIVPOL Sector will be with the MILOB Sectors. Their HQs will also be with MILOB Sector HQs.

c. Tasks

(1) Phase-I.

(a) Prepare for deployment after studying informations provided by MILOBs.

(b) Be prepared to assist BBGNU to build new Gendarmerie.

(2) Phases II and III

(a) Deploy police teams in Phase-II as per deployment plan.

(b) Monitor the process of the return of Rwandese refugees/displaced persons and their resettlement.

(c) Monitor the police/gendarmerie security situation.

(d) Investigate any cases of violations in conjunction with local authorities through:

i. Mobile patrolling.

ii. Investigation of complaints.

iii. Continuous Liaison with all the parties.

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iv. Investigate and report on any incidents of harassment of refugees/displaced persons by illegal gangs Or individuals.

v. Investigate cases of human rights violations.

vi. Assist local authorities in maintaining law and order.

vii. Assist MILOBs and ground troops in police matters.

(3) **Phase-IV**. Handover all police responsibilities to local law enforcing agencies (such as Gendarmerie once formed/ organized).

18. **Force Transport Company**

a. **Grouping**. As per UN Table of Organization and equipment (maximum of 60 major vehicles and 200 personnel).

b. **Deployment**. The Company will be deployed at Sector 2 in RWANDEX complex.

c. **Tasks**

(1) **Phases I**. Carry out necessary ground recce prior to commencing Phase-II.

(2) **Phases II and III**

(a) Deploy in Ops Area as per plan.

(b) Provide transport support.

(c) Provide upto second line repair and maintenance facilities of transport.

(3) **Phase IV**. Cease all function on order from Force HQ.

19. **Force Composite Helicopter and Fixed Wing Squadron**

a. **Grouping**. As per UN Table of Organization and equipment (capable of lifting 250 personnel at one time).

b. **Deployment**. Wing HQ to be located at KIA.

c. **Tasks**

(1) Be prepared to carry out CASEVAC on order.

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- (2) Be prepared to perform air reconnaissance on orders.
- (3) Remain standby to lift up to a coy of troops for rapid deployment.
- (4) Be prepared to provide close support to ground troops.
- (5) Be prepared to lift humanitarian aid to urgently required areas and where roads are not passable.
- (6) Provide logistic support to ground troops on orders.
- (7) Be prepared to carry out command and liaison tasks on order.
- (8) Be prepared to provide helicopter support to UNAMIR.
- (9) Overwatch/monitor convoy and provide security/protection on order.

20. **Force Field Hospital**

- a. **Grouping.** As per UN Table of Organization and equipment (approximate 300 personnel including self defence element).
- b. **Deployment.** Establish Field Hospital at King Faisal Hospital, KIGALI.
- c. **Tasks (All Phases)**
  - (1) Provide medical treatment including limited surgery to all UNAMIR personnel.
  - (2) Provide medical treatment to local population in emergency case to a limited scale.
  - (3) Establish a Hospital with 100 beds.

**Coordinating Instructions.**

21. **Timings**

- a. **Phase-I.** To begin on 26 July 94.
- b. **Phase-II.** To begin on 31 July 94.
- c. **Phase-III.** To begin on 22 August 94.

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- d. Phase IV. Will be intimated later.
- e. All Tac HQs to be operational 5 days after arrival of advance party.
- f. Main HQs to be operational 3 days after the arrival of the last flight.
- g. Battalions/ Companies to be operational within 7 days after the deployment of its total strength.

22. Deployment Adjustments

- (a) Depending on the situation/information later, Force HQ is to be notified of any adjustments/modification to Sector plan outlined in orders.
- (b) Sector final deployment details to be submitted to Force HQ 7 days on arrival of last chalk.

23. Reinforcements. Battalion is to maintain an adequate Rapid Reaction Force (RRF) capable of influencing critical unforeseen situations.

24. Ops/CHPs. The establishment of OPs and CHPs must be of high professional standards.

25. Improvisation. Improvisation is essential in area ops due to lack of adequate logistics.

26. Explosive Ordnance Devices. All unexploded EODs and unsafe ammo should be disposed fwd to Force Engineer Company who will take necessary action after intimation to Force HQ for necessary disposal action.

27. Reports.

- (a) Daily SITREPS covering the past 24 hrs are to be submitted to Force HQ by 1830 hrs each day.
- (b) Weekly SITREP/INTREP to be submitted by 0700 hrs on Monday.
- (c) Other reports (SHOOTREPS, VIREPS, INCREPS) are to be submitted as soon as occurrence takes place.

28. Inter Sector Boundaries. Annex B.

29. Rules of Engagement. Being issued separately.

SERVICE SUPPORT.

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30. Food/Water. 10 days min rations/water to be maintained at all levels.
31. Accommodation. Incoming units to bring own tentage.
32. Dress. As per UNAMIR dress instructions. Flak jackets will be worn in sectors 3, 4 and 5 until further order.
33. Weapons/Ammo. Troops of formed units will carry their personal weapons and first line ammo at all times. MILOBs will remain unarmed.
34. Medical. The Force Base Hospital will be located at KIGALI Hospital in KIGALI. Until established, all must be medically self-sufficient.
35. Medevac. All serious medical cases will be evacuated to the Force Field Hospital.
36. Force Log Base. To be loc at old Bangladesh Log Base - Industrial Area.
37. KIGALI Airhead Log Office. Office to be based in warehouse at KIA.
38. Log Instruction. Detail Log instructions to be issued by C Log O

COMMAND AND SIGNAL

39. Locations of HQ

- |                                   |                  |
|-----------------------------------|------------------|
| a. Force HQ                       | - AMAHORO HOTEL. |
| b. Tac HQ                         | - BUTARE.        |
| c. GHANBATT HQ                    | - GIKONGORO.     |
| d. Mechanized Battalion Two HQ    | - KIBUYE.        |
| e. Motorized Battalion HQ         | - CYANGUGU.      |
| f. Motorized Company One HQ       | - KIGALI.        |
| g. Motorized Company Two HQ       | - GITARAMA.      |
| h. Motorized Company Three HQ     | - RUHENGIRI.     |
| i. Force Engineer Company HQ      | - BYUMBA.        |
| j. Transport and Logistic Base HQ | - RWANDEX.       |

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40. Communication. Signal instructions being issued separately.
41. Detailed Orders. All under command units of the Force to issue detailed order.

  
R A DALLAIRE  
Maj Gen  
Force Commander

Annexes

- A. Grouping.
- B. Inter Sector Boundaries and Suggested Deployment.
- C. SOP for Road Moves.

Distribution:

External:

Action:	<u>Copy No</u>
MILOB GP HQ	1
GHANBATT	2
Mechanized Bn 2	3
Motorized Bn 1	4
Indep Mor Coy 1	5
Indep Mor Coy 2	6
Indep Mor Coy 3	7
Force Engr Coy	8
Force Sig Sqn	9
Force Field Hospital	10
UNCIVPOL	11

Information:

UNDPKO ( Mission Planing Service )	12
French Coalition Force	13

Internal:

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Action:

DFC	14
CAO	15
COO	16
HAC	17
C Plans	18
C Log O	19
CMPO	20
FSO	21
Camp Comdt	22

Information:

SRSG's Office	23
File	24
Spare	25-30



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Annex A  
To OPO 16  
Dated 25 Jul 94

GROUPING

1. GHANBATT

- a. Bn HQ.
- b. 4 x Mech Coys (1 x Mech Coy attached from Mech Bn Two).
- c. 1 x Combat Support Coy (Mor Pl, Recce Pl, Asslt Pnr Pl)
- d. 1 x Support Coy (Maint Pl, MT Platoon, QM Pl).

2. Mech Bn Two

- a. Bn HQ.
- b. 2 x Mech Coys (1 x Mech Coy detached to GHANBATT).
- c. 1 x Combat Support Coy (Mor Pl, Recce Pl, Asslt Pnr Pl).
- d. 1 x Support Coy (Maint Pl, MT Pl, QM Pl).

3. Motorized Bn One

- a. Bn HQ.
- b. 3 x Rifle Coys.
- c. 1 x Combat Support Coy (Mor Pl, Recce Pl, Asslt Pnr Pl).
- d. 1 x Support Coy.

4. Motorized Bn Two

- a. Bn HQ.
- b. 3 x Rifle Coys (On 3/5 Ton Trucks).
- c. 1 x Combat Support Coy (Mor Pl, Recce Pl, Asslt Pnr Pl).
- d. 1 x Support Coy.

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5. Indep Mor Coy 1. Integral
6. Indep Mor Coy 2. Integral
7. Indep Mor Coy 3. Integral
8. Force Signal Squadron
  - a. Sqn HQ.
  - b. 1 x Radio Troop.
  - c. 1 x Access Troop.
  - d. 1 x Support Troop.
  - e. 1 x Defence Coy.
9. Force Engr Coy
  - a. Coy HQ.
  - b. Construction Pl.
  - c. Fd Engr Pl.
  - d. Plant/Resources Pl.
  - e. Workshop Pl.
10. Force Medical Coy
  - a. Coy HQ.
  - b. 1 x Out Patients Section.
  - c. 1 x Amb Section.
  - d. 1 x Surgery Section.
  - e. 1 x Ward Section.
  - f. 1 x Dental Section.
11. MILOB GROUP
  - a. MILOB Group HQ.
  - b. MILOB Sector HQ.
  - c. Mi
12. Forec Helicopter Squadron

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- a. Recce Flight - 8 x Lt Hels.
  - b. Troop Lift Flight - 8 x Utility Hels.
13. Force Military Police Coy.
- a. Coy HQ.
  - b. 2 x Military Police Platoons.
14. UNCIVPOL. Teams in sectors.

Annex C  
To OPO 16  
Dated 25 July 94

STANDING OPERATING PROCEDURES (SOP)  
UNMAIR ROAD MOVES

GENERAL

1. These SOP are designed to ensure that all UNAMIR convoys operate under a clear and unambiguous guidelines to ensure their safety and efficiency within RWANDA and any of the neighoburing countries. Under the present conditions, these guidelines cover all aspects and to that end, common sense and good judgement are essential.

AIM

2. The aim of this SOP is to provide convoy commanders with direction and to also outline his duties in order to conduct the safe movement of convoys in and outside RWANDA.

3. TERMS OF REFERENCE

a. CONVOY

(1) All UNAMIR vehicles carrying Humanitarian Aid, with the intention to off load, or empty with the intention to load at a wirehouse.

(2) All military resupply, rotation and/or deployment movement of more than three (3) vehicles.

(3) Every single vehicle movement that is oversized and/or carrying a special or dangerous road.

(4) Convoy should not excused 15 vehicles.

b. Convoy commander is responsible for the discipline of the drivers and the convoy. The documentation of the vehicles and load as well as any negotiations on aspects affecting the convoy. The convoy commander will ensure any even facility during any critical time.

c. DOCUMENT. Means the list of the convoy personnel, UN ID card, general description of weapon carried, general description of ammunitions carried, list of military vehicles and general description per veh.

d. BORDER CROSSING POINT. The dividing point between two

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states.

e. CHECK POINT (WF). A control point established by control movement with in AOR>

f. REPORT LINES. The establishment of permanent and visibly marked report lines has greatly enhanced the ability of the operations rooms to monitor and control convoys. All convoys crossing Report Lines to report to Ops Room.

ROUTES

4. These will be determined in movement instructions prior to the move, depending on the situation at the time.

SPEED

5. The following speed limits will be strictly adhered to:

a. Day

- (1) First Class Roads - Not more than 60km/hr.
- (2) Second Class Roads - Not more than 50km/hr.
- (3) Hilly Areas - Not more than 40km/hr.
- (4) Through Built up - Same as (3) above.

b. Night. Unless emergency, no move will be undertaken during night. However, if under taken, speed limits are as under:

- (1) First Class Roads - 60km/hr.
- (2) Second Class Roads - 50km/hr.
- (3) Hilly Areas - Same as (2) above.
- (4) Built up Areas - Same as (2) above.

VEHICLE DENSITY

6. The gap between vehicles will be as follows:

- a. Day. 80-100 meters between vehicles.
- b. Night. 25-40 meters between vehicles.
- c. Hilly Terrain. 30-50 meters between vehicles.

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DOCUMENTS

7. Personnel travelling in the convoy will carry their ID cards at all times. Drivers will carry their Drivers Permits and Vehicle Trip Tickets in addition to their ID cards.

8. For convoys proceeding outside RWANDA, all will carry their passports and International Vaccination Certificates in addition to the documents mentioned in paragraph 6 above.

DRESS

9. Dress will be as per UNAMIR dress regulations. Flak jackets and steel helmets will be worn by all.

WEAPONS

10. Personnel weapons will be carried by all military personnel (those in possession of weapons) on convoys within RWANDA. For convoys going outside RWANDA, all personnel weapons will be handed over to personnel at the last UNAMIR position closest to the border. The convoy commander will ensure that the weapons are properly received and documented. Weapons will be collected on the return trip into RWANDA.

SAFETY MEASURES

11. Before Move. All vehicles in the convoy needs to have detail checking by CTO/Unit MT. Following to be ensured:

- a. Load Table for each vehicle has to be prepared and load the vehicle accordingly.
- b. All vehicle should not be over loaded. Some space to be kept for unforcene.
- c. UNAMIR MT Unit must ensure all the cargo are loaded properly and in cases sufficient lashing should be done.
- d. CTO/Unit vehicle mechanic to inspect all the vehicles before the move.
- e. All drivers should be physically fit.
- f. CTO/Unit to detail a vehicle Technical Team for each convoy.
- g. Ensure sufficient fuel for the journey with the requisite reserve capacity and check the fitness of the vehicle.

12. During Move.

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- a. Ensure that the convoy is properly manned and all personnel are correctly equipped to meet the task.
- b. Route should be maintain as per move plan.
- c. Vehicle should maintain speed and spacing.
- d. 360 degree observation must be guaranteed at all time.

ACTION AT HALTS

13. At short halts vehicles will park off the road. Convoy escorts will dismount and take position for all round defence.

14. At long halts, vehicles will be parked in a harbour area off the main road. The harbour area will be determined by the convoy commander.

15. Troops escorting the convoy will dismount and be deployed for all round defence of the harbour area.

POL

16. All vehicles will fill full tank before the start of the journey. All vehicles will carry 2 x spare jerricans, filled will be carried on all vehicles.

FIRST AID KIT

17. All vehicles will carry a first aid kit at all times.

18. DUTIES AND RESPONSIBILITIES

a. Convoy Commander. The convoy commander is responsible for the safety and security of the convoy. When operating, his decision is final. However advice and assistance should be sought from higher HQ. The convoy commander is responsible for:

(1) Ensuring that the convoy is properly manned and that personnel are correctly equipped to that the task.

(2) The behavior, conduct and security of convoy personnel, vehicles and equipment under the change of the convoy commander.

(3) Route planning - convoy commander should use only authorised route, that have been fully evaluated and secured.

(4) Briefing the convoy PRIOR to departure. The briefing should not be given by radio and should cover

UN RESTRICTED

the following points:

- (a) Route.
  - (b) Enroute weather/road condition.
  - (c) Security situation both general and local en route.
  - (d) Convoy marching order.
  - (e) Role of escorts and escort procedures.
  - (f) Safety measures.
  - (g) Action to be taken in the event of hostile action.
  - (h) Action to be taken in the event of a break down.
  - (i) Vehicle speeds and spacing.
  - (j) Radio procedure and action to be taken in the event of communication failure.
  - (k) Convoy chain of command.
- (5) Ensuring that all convoy personnel carry their UNAMIR ID cards and are properly dressed.
- (6) Ensuring that convoy vehicles are serviceable and have been inspected PRIOR to departure.
- (7) The safe loading and unloading of the convoy vehicles.
- (8) Maintain convoy speed, spacing, position of escort vehicles, communication, action on when coming under fire.
- (9) Checking that load manifests are correct and distributing them in accordance to vehicle availability.
- (10) Submit the convoy planning to the coordinating authority prior to move.
- (11) Submit the convoy report on completion of the tasks.
- (12) Ensure all accident reports are compiled and promptly submitted to the controlling authority.



UN RESTRICTED

(13) In the event of a security incident involving hostile action send an immediate incident report covering time, type and location of incident and ensure a detail report is prepared subsequently and submitted to the authority.

b. Deputy Convoy Commander. The role of the deputy convoy commander to assist the convoy commander in the execution of his duties, take over as convoy commander in case of convoy commander is sick or unable to perform his duties. The deputy convoy commander is to familiarize himself with the duties of the convoy commander is to advise him on all safe driving techniques. he should also ensure that all personnel driving. Vehicles know driving and aware of their duties.

c. Drivers

(1) To follow the instruction of the convoy commander at all times.

(2) To be responsible for the basic care, maintenance, cleanliness and good order of the vehicles in his charge.

(3) To be responsible for the loading and unloading of the vehicle and for the security of the road whilst en route.

(4) Conduct daily vehicle checks and take the necessary remedial actions.

ACTION ON BREAKDOWN

19. In case of a breakdown en route, mechanics accompanying the convoy will attempt to rectify the fault. Should the repairs be beyond the mechanics, vehicles will be parked off the road and secured before leaving it action should also be taken to immobilize the vehicle before being left behind. This is to prevent the vehicle falling into the wrong hands.

20. For convoys travelling outside RWANDA, all efforts must be made to repair the vehicle before moving.

TRAFFIC REGULATIONS

21. Drivers of vehicles will obey the traffic regulations pertaining to the country the convoy is driving in.

TRAFFIC ACCIDENTS

22. The following action will be taken by the convoy commander. Should any vehicle in the convoy be involved in an accident:

UN RESTRICTED

- a. Administer First aid to any injured parties.
- b. Evacuate wounded to the nearest hospital.
- c. Make a report to the nearest local police (UNAMIR).
- d. Report by radio (if possible) to UNAMIR Military Police/Ops Room.
- e. Ensure all measurements are taken before the convoy proceeds.
- f. Should the above mentioned procedure delay the convoy, some troops and another vehicle are left at the scene to witness the police procedures.
- g. The vehicle should be driven away if possible. Should this not be possible, the vehicle should be moved off the road before the convoy proceeds.
- h. Submit a written report to the Military Police/UNCIVPOL and the CTO on the return of the convoy to its destination.

ACTION WHEN FIRED UPON

23. The following actions will be taken by the convoy commander should the convoy be fired upon:

- a. Move fast and get out of the ambush area.
- b. Give a sitrep by radio if within range.
- c. The convoy commander will halt the convoy at a safe distance from the area, take up defensive positions and to check if there are any injuries or damages.
- d. If there are no injuries, the convoy will proceed and a full report submitted to the COO on reaching your destination. The report will include the following:
  - (1) Time and location of incident.
  - (2) A brief description of the incident.
  - (3) Action taken.
  - (4) Possible reasons and which party fired at the convoy.
- e. Should there be injuries, first aid will be administered and the injured quickly evacuated to the nearest hospital and a full reported as per sub para 'c'

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above.

24. Should the situation demand the return of fire, the UNAMIR Rules of Engagement will apply. Remember to stay calm at all times.

ACTION AT CHECK POINTS

25. The following procedure will be followed at Check Points:

- a. All personnel on board the vehicles must be prepared to identify themselves with their ID cards. Under no circumstances should ID cards be surrendered.
- b. Vehicles in the convoy will maintain 10-15 meters distance.
- c. Drivers will keep their engines running.
- d. Remember to be polite and calm and cheerful at all times.

COMMUNICATIONS

26. All vehicles in the convoy should remain in radio contact with each other. The convoy commander will issue call signs before the move commences. The convoy commander will remain in radio contact with the HQ (Ops Room) at all times. The Simplex Channels (1-5) will be used by vehicles in the convoy in order not to overburden the operational channel. Comm must be maintained all time between first and last vehicle. Convoy commander to be in comm with duty officer throughout the move. SDO in his brief will give in channel.

for info

UNITED NATIONS  
ASSISTANCE MISSION FOR RWANDA



NATIONS UNIES  
MISSION POUR L'ASSISTANCE AU RWANDA

UNAMIR - MINUAR

TO: Jan Karlsson  
FSA, Sector 4

DATE: 27 August 1994

FROM: Peter Hornsby  
Chief Support Services

A handwritten signature in black ink, appearing to be 'Peter Hornsby'.

SUBJECT: ACCOMMODATION ETHIOBATT

1. Refer to letter from **UNAMIR TACHQ BUTARE**, copy attached, concerning hard accommodation facilities for the **Ethiopian battalion**, headquartered in **Cyangugu**.

2. On your return to Cyangugu you are to:

- (a) Identify the structure referred to at para 3 of the attached letter. Pending identification of the owner/responsible agency, carry out an assessment of the refurbishment necessary to make this facility useable. Pending resolution of ownership, Ethiobatt should undertake a self-help project to at least clean the structure to allow them to occupy the premises, and should proceed to move in as quickly as possible. BRSC support as required is to be requested through CBES.
- (b) Visit those sites where other Ethiopian elements are located and identify any potential structures which could be used as accommodation. As in Cyangugu, all efforts should be made to identify ownership and, where possible at least strike verbal agreements for use of the premises. These verbal agreements should be immediately followed up with the necessary advice to CBES to allow formal leases/contracts/agreements to drawn up.
- (c) Ethiobatt should be urged to commence cleanup of identified facilities on a self-help basis. CBES is to be requested for BRSC support where necessary.

/..

3. You should be aware that a number of 4 man, 20 man and 30 man tents are expected to be received in the mission shortly. These, in requisite quantities, will be provided to Ethiobatt as interim accommodation, pending any move into hard accommodation.

4. In the longer term, weatherhaven structures are to be received from UNOSOM and may be installed in the Ethiobatt area to either supplement or replace earlier identified facilities. You should also seek to identify potential sites for this type of structure.

**Distribution:**

OIC Administration  
G3 Plans  
G4 Logistics  
CBES  
AO Sector 4  
TACHQ, Butare

FC

UNAMIR RESTRICTED

TO : CLOGO UNAMIR HQ  
FROM : G4 TAC HQ BUTARE *[Signature]*  
INFO : LOGO ETHIOPIAN BN  
DATE : 26 AUG 94

SUBJECT: PERMANENT ACCN FOR ETHIO BATT HQ - CYANGUGU

1. Presently the Bn HQ of Ethio Batt is accommodated in tentage in Cyangugu. So also are majority of the troops in the battalion.
2. With the advent of the rainy season, it is considered that the continuous stay of troops in these tents will cause serious health problems and adversely affect the overall performance of the unit.
3. Presently a school complex has been located at Cyangugu. The facility is large enough and is considered suitable for use as a Bn HQ.
4. Consequently it is hereby requested that hasty action is taken to ensure that the school complex is acquired by UNAMIR for immediate occupation by Ethio Batt HQ.
5. It is further requested that without prejudice to its operational effectiveness, strenuous efforts be made to acquire suitable permanent accn for use by the various Coys in Ethio Batt.
6. Please treat as urgent.

②  
CSS  
as discussed, two RUBENHILLS  
have been provided today. This  
takes care of 75-100 pers. There is  
still a requirement to shelter 700 pers.  
is more suitable accn. Best solution  
is to empower FSA to obtain  
locally available facilities.  
UNAMIR RESTRICTED  
*[Signature]*  
26/8

UN SECRET

Copy No of

UNAMIR  
FORCE HQ  
Kigali

30 July 1994

Amended 1400  
mod 1 4000.1 8 Aug 94  
Q  
can

4000.1 (Log)

See Distribution:

SUBJECT: LOGISTICS INSTRUCTION TO OPS ORDER 16

Reference: Operation Order 16 dated 25 July 94

SITUATION

1. a. General. As per Operation Order 16.
- b. Attachment. In support of UNAMIR - USA deployed forces in Rwanda.

MISSION

2. To support UNAMIR forces in the ceasefire monitoring, the replacement of the French-led Coalition Force (FCF) in the Humanitarian Protection Zone (HPZ) by 22 August, and the assistance in the security and support of humanitarian efforts with a view to bring lasting peace in Rwanda.

EXECUTION

3. General Outline.
  - a. Support will be provided by the Force Support Elements (FSE). These elements will include:
    - (1) Transport - UK sub-unit (NE of Amahoro Stadium)
    - (2) Supply - CA sub unit (Log Base)  
GH sub unit (Log Base)

1/8

UN SECRET

UN SECRET

- (3) Maintenance - UK sub unit (Log Base/Iveco Complex)
  - (4) Medical - AS Field Hospital (King Faysal Hospital or Kigali Hospital)
  - (5) Gen Log Svcs - Brown and Root Services Corporation (Brown & Root)
  - (6) Coordination - Logistics Coordination Centre (LCC) in UNAMIR HQ. This is a combined military and civilian staff Log Ops
- b. Support to the Force will be done in cooperation between the military elements and the civilian contractor at all levels. Work in the areas for which Brown & Root provides services and which are outside the capabilities of the FSE to deal with should be addressed as directed in Logistic Directive 1.
- c. **Deployment.** As per Operation Order 16.
- (1) Phase I. Deployment of MILOBs.
  - (2) Phase II. Relief in place operation in sector 4. GHANBATT to deploy with 14 days of combat supplies at Coy level and support its own move. Refuelling will be in situ on completion of the move. Details for other battalion deployments will follow.
  - (3) Phase III. Relief in Sector 4 completed, all UNAMIR forces become fully operational.
  - (4) Phase IV. Handing over of responsibilities in Sector 4 to Rwandan government under general security assistance by UNAMIR.
- d. **Supported UNAMIR Forces.** The following forces should constitute UNAMIR at endstate:
- (1) GHANBATT - Sector 4A (HQ in GIKONGORO),
  - (2) Mechanized Battalion Two - Sector 4B (HQ in KIBUYE),
  - (3) ~~Mechanized Battalion Three~~ - Sector 5 (HQ in KIGALI)
  - (4) Motorized Battalion - Sector 4C (HQ in CYANGUGU),
  - (4) Independant Motorized Company One - Sector 2 (HQ in



UN SECRET

Kigali),

- (5) Independant Motorized Company Two - Sector 3 (HQ in GITARAMA),
- (6) Independant Motorized Company Three - Sector <sup>1</sup>~~3~~ (HQ in ~~RUHENGARI~~  
BYUMBA),
- (7) Force Engineer Company - Sector 1 (HQ in BYUMBA),
- (8) Force Signal Squadron - AMAHORO Stadium,
- (9) MILOB Group - 320 personnel located throughout the country,
- (10) CIVPOL - 130 personnel generally located in the vicinity of the MILOBs,
- (11) Force Composite Helicopter and Fixed Wing Squadron - KIGALI AIRPORT,
- (12) Field Ambulance - Sector 5A (HQ in RUHENGARI), and
- (13) FSE - as mentionned in paragraph 3a.

MATERIAL AND SERVICES.

4. a. Supply.

(1) General.

- (a) Due to the lack of historical data, consumption rates for all commodities can only be estimated. Adjustment to stock level will be made to reflect new Bn strength in sector.
- (b) Local procurement can only be done through the CAO, and his authorized delegates, or by Brown & Root when applicable. All Force units/independant sub-unit that are located outside the KIGALI area will have a CAO representative in their HQ location. The CAO representative with GHANBATT will join the unit shortly after its deployment to Sector 4. No UNAMIR reimbursement will be approved unless this procedure is followed.

UN SECRET

(2) Sup Class I.

- (a) Compo Rations. 14 days brought into Rwanda as part of the unit initial stock. Then 3 days maintained as safety stock held at unit level.
- (b) Fresh Rations. Fresh rations will be delivered, by a contractor, directly to the unit HQ locations mentionned in paragraph 3d 14 days after the arrival of the main body. Units are to confirm the exact location the rations are to be delivered before delivery will commence. Unit to hold fresh dry, and canned goods, at sub Unit level. Fresh meat will be provided as soon as refrigeration containers have been made available. Initially two refrigeration units per Coy will be allocated.
- (c) Drinking Water (Bottled). 14 days brought into Rwanda as part of the unit initial stock. Then 3 days are maintained as safety stock held at unit level.

(3) Sup Class II.

- (a) General and Technical Stores. As per unit SOP.
- (b) Clothing, Personal Issue Items. UN accoutrements to be worn at all times. Shortfalls to be identified to C Log O immediately.

(4) Sup Class III.

- (a) POL. Initially POL will on the pull system. It is estimated that bulk fuel will be sent to unit, sub unit locations every two days. A POL farm (barrels) should be established in unit HQ location. All vehicles are to top-up before any major move. Quantities held in location outside the KIGALI area to be determined.

(5) Sup Class IV.

- (a) Construction Materials. Units to submit consolidated demands to FSU. If items not in

UN SECRET

stores it will be forwarded to CBMS for appropriate action.

- (b) Defensive Stores. COO is the releasing authority. Demands must be submitted to COO office for approval.
- (6) Sup Class V. Ammunition quantities held at unit level are as per national directives. Expenditures to be recorded IAW form "Ammunition Expended For Operational Reason". The criteria, and form for reimbursement of ammunition is attached at annex a.
- (7) Sup Class VI. FSE (Supply) to coordinate personnel demand items, distribute and account. Acquisition to be coordinated by CAO staff.
- (8) Sup Class VII. Major Ends Items are to be held by FSE (Supply), and Brown & Roots once established.
- (9) Sup Class VIII. Medical Supplies are to be held at unit level as per national standard.
- (10) Sup Class IX. Limited first line repair parts held at unit level. Second line parts held by FSE (Supply), and Brown & Root once established.
- (11) Water. One water trailer per Sub Unit will be allocated. Unit Recce party to identify local water point for resupply.
- (12) Garbage. To be burned to the extent possible. Use of local dump site to be coordinated by unit. No payment is authorized to local authority unless coordinated with CAO or his staff.
- (13) Laundry. Unit responsibility. Local contract will be established by CAO staff.

b. TRANSPORTATION.

- (1) Unit to be self sufficient. Demands for additional support to be coordinated by FSE (Transport).
- (2) R and R Tpt outside theater to be coordinated by Welfare Officer and Mov Con.
- (3) All traffic accidents to be reported to the closest

CIVPOL organisation.

c. **MAINTENANCE.**

- (1) Repairs. Priority of repairs to be determined by COO/C Log O.
  - (a) First Line. Limited capability exist within GHANBATT to proceed with first line repair on tracked vehicle. Units are to undertake only repairs on UN vehicles for which they have been trained for. First line repairs not done by the unit must be reported to FSE (Maint) for coordination with REME Coy or Brown & Root.
  - (b) Second and Third Line Repairs. They will only be undertaken by FSE (Maint) or Brown & Root once in theater. Repairs to be conducted as far forward as possible, in order to minimize backloading.
  - (c) Recovery.
    - i. Backloading Point (BLP). BLP to be determined in conjunction with FSE (Maint) and Brown & Root.
    - ii. Main Recovery Location. IVECO complex.
    - iii. Recovery Vehicle. One per unit. GHANBATT to have one M578.

5. **MEDICAL AND EVACUATION.**

- a. ~~Policy. Medical and Evacuation plan will be through the FCF initially and then through the UNAMIR medical units when they are operational are operational. Unit resources to be utilized to maximum extent possible. Unit will be deploying with the unit MO and an ambulance. Local NGO medical facilities or expertise to be utilized in case of emergency. A UNAMIR helicopter will be on standby throughout the deployment. Air Evac to be coordinated and authorized by COO.~~
- b. ~~Hygiene and Sanitation. As per unit SOP. Portable toilet to be deployed when available.~~

- a. prior to the arrival of the Australian Medical Support Force (AS MSF) the medical plan for UNAMIR II is as follows:
- (1) Level One. All casualties are to be assessed and treated initially by unit medical staff. The Canadian Contingent's Medical Element will provide level one medical support to units without medical staff in Kigali area. Movement of non urgent casualties to this location will be under unit arrangements.
  - (2) Level Two. All units should hold low dependent care patients in own facilities for up to 48 hr.
  - (3) Level Three. Initial wound surgery for trauma casualties will be undertaken by either the Medecin Sans Frontiere (MSF) or ICRC. surgical teams in Kigali.
  - (4) Level Four. Definitive care will be provided at the Nairobi hospital under the arrangements of the UNAMIR CMO.
- b. Casualty Evacuation. Casualty Evacuation (CASEVAC) will be coordinated by CMO using Aeromedical Evacuation (AME) or road transport as required. Request for CASEVAC are to be submitted through the C Med O and Chief Operation Officer (COO) at FHQ. The Canadian Medical Element will provide a Medical Assistant for AME that originates from Kigali. Request for evacuation will be by coordinated by C Med O.
- c. Location. Key locations are as follows:
- (1) C Med O - Force HQ;
  - (2) Canadian Med Element - Amahoro Stadium; and
  - (3) MFS - King Faisal Hospital.
  - (4) AME- aircraft - Kigali Airport
  - (5) Others loc to be advised
- d. Hygiene and Sanitation: As per unit SOP. Portable toilet to be deployed ~~2/3~~ when available.

CA/8

6. **PERSONNEL.**

- a. **Amenities.** Force Welfare Officer to coordinate resupply of amenities with FSU.
- b. **Messes and Institutes.** As authorized by Force Commander.
- c. **Out of Bound Policy.** As determined by Force Commander.
- d. **Finance.** As per unit SOP. UN pay to done in location.
- e. **Postal.** Mail collection and distribution will be done by FSE (Transport) in one central point on a daily basis. Distribution of mail within unit line, is unit responsibility.

**COMMAND AND SIGNALS**

7. a. **Location of HQ.**

- |              |                         |
|--------------|-------------------------|
| (1) Force HQ | AMAHORO HOTEL           |
| (2) C Log O  | AMAHORO HOTEL ROOM 3021 |
| (3) FSE      | As per paragraph 3a     |

b. **Communications.** CEOI to be issued separately by Force Signal Officer.

  
R. A. DALLAIRE  
Maj Gen  
Force Commander

**Annex**

A. Ammo Expenditure Form and Criteria

Distribution (page 8)

## Distribution:

## External:

Action:	Copy No
MILOB GP HQ	1
GHANBATT	2
Mechanized Bn 2	3
Motorized Bn	4
Indep Mor Coy 1	5
Indep Mor Coy 2	6
Indep Mor Coy 3	7
Force Engr Coy	8
Force Sig Sqn	9
Force Composite Sqn	10
Force Field Amb	11
FSE (Transport)	12
FSE (Supply)	13
FSE (Maintenance)	14
FSE (Fd Hosp)	15

## Information:

UNDPKO (Msn Planning Service)	16
French Coalition Force	17

## Internal:

DFC	18
CAO	19
COO	20
CMO	21
C PLANS	22
HAC	23
CMPO	24
FSO	25
CSS	26
CC Log O	27

Spare	28-30
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ANNEX A TO  
4000.1 (LOG)  
DATED JULY 94

The attached documents are to be used when requesting reimbursement for ammunition.



UNITED NATIONS



NATIONS UNIES

FIELD OPERATIONS DIVISION

UNAMIR

JKE1010

94 JUN 28

03-25

Outgoing Fax #: <b>OPS/ADM-671</b>	Date: 27 June 1994
To: ALL MISSIONS	From: BEISSEL/ACT.DIRECTOR FOD/DPKO/UNHQ-NEWYORK
Attn: CAO'S/OIC'S	
Fax #: OSGAP-I - 92-51-261-232 OSGAP-K - 92-51-851292 UNARDOL- 3-3008 DIAL 5538 UNAVEM II - 3-3011 UNDOF - 3-3005 UNFICYP - 357-2-359753 UNIFIL - 972-4-825228 UNOSGI-T- 873-150-5132 UNMOGIP-R 3-3020 UNTSO 3-3012 UNIKOM II 3-2679 ONUSAL 503-790325 MINURSO 3-1952/3/4/5 x247 UNGCI 873-1754223 UNTAC 855-23-26836 UNSCOM 973-322-695 UNPROFOR 3-2655 UNOSOM 3-3082 UNOMSA 27-11-331-5533 ONUMUZ 3-2672 MICIVUH 874-151-1543 UNOMUR 256-486-23817 UNOMIG 873-151-3370 UNOMIL 231-798 906 UNAMIR 3-2672	FAX #: (212) 963-2116
Number of transmitted pages: 3	Ref.
Subject: AMMUNITION	

THE IS CRITERIA FOR REIMBURSEMENT OF AMMUNITION IS OUTLINED  
AS FOLLOWS:

### REIMBURSEMENT OF AMMUNITION

#### GENERAL

SO Sup  
a. info. Plc return  
to me

1. AS STATED IN ANNEX A, IT IS A UNIT'S RESPONSIBILITY TO OBTAIN AMMUNITION FROM THE HOME COUNTRY.
2. AMMUNITION USED FOR TRAINING PURPOSES IS A UNIT'S RESPONSIBILITY AND WILL NOT BE PAID FOR BY THE UNITED NATIONS.
3. ADDITIONAL AMMUNITION FOR PERSONAL WEAPONS (WHICH IS REIMBURSED THROUGH THE USAGE FACTOR, THE USD 5.00 PER MAN PER MONTH FOR PERSONAL WEAPONS AND AMMUNITION) WILL NOT BE PAID FOR BY THE UNITED NATIONS.

#### AMMUNITION REIMBURSED BY UNITED NATIONS

4. AMMUNITION USED FOR THE FOLLOWING PURPOSES IS TO BE REIMBURSED BY THE UNITED NATIONS.
  - A. WHEN SO INSTRUCTED BY THE MISSION (OPERATIONS BRANCH WILL IN ALL CASES SUBMIT WRITTEN ORDERS TO THE UNITS CONCERNED IN ADVANCE).
  - B. AMMUNITION USED IN INCIDENTS INCLUDING USE OF WEAPONS, LOSS OF AMMUNITION.
  - C. PRYOTECHNICS, FLARES ETC. USED AS SURVEILLANCE MEANS IN ACTION OR WHEN PATROLLING.
  - D. SPECIAL AMMUNITION NECESSARY FOR DEMOLITION PURPOSES.

#### PROCEDURES

5. CLAIMS FOR AMMUNITION EXPENDED IN ACCORDANCE WITH PARA. 4A D ABOVE SHOULD BE RAISED BY THE HOME COUNTRY'S AUTHORITIES AND FORWARDED TO NEW YORK.
6. ATTACHED TO THE CLAIM MUST BE AT LEAST ONE OF THE FOLLOWING DOCUMENTS:
  - A. A WRITTEN ORDER FROM THE MISSION FOR USE OF THE SAME AMOUNT OF AMMUNITION.
  - B. "QUARTERLY REPORT OF AMMUNITION HOLDINGS" WHICH ARE CERTIFIED BY THE MISSION THAT THE AMOUNT OF AMMUNITION IN THE COLUMN QUANTITY EXPENDED (OPS) HAS BEEN REALLY EXPENDED FOR OPERATIONAL PURPOSES.
7. THE DIFFERENT CONTINGENTS OR UNIT COS ARE RESPONSIBLE THEMSELVES FOR COLLECTING THE NECESSARY DOCUMENTS AND SUBMITTING THEM TO THEIR HOME COUNTRIES (SEE ANNEX C AMMUNITION REPORT).

\*FOD REQUESTS COMMENTS ON THE ABOVE PROCEDURES/CERTIFICATION  
PROCEDURES NO LATER THAN 5 JULY 1994.

AMMUNITION EXPENDED FOR OPERATION REASONS

(THIS FORM MUST BE FORWARDED TO UNITED NATIONS HQ FOR  
REIMBURSEMENT)

Contingent: \_\_\_\_\_

Date: \_\_\_\_\_

Period Covered: \_\_\_\_\_

Serial No.	Type of Ammunition	Unit Price US\$	Quantity Expended (OPS)

OPS APPROVAL: \_\_\_\_\_  
Signature

Date: \_\_\_\_\_

LOG APPROVAL: \_\_\_\_\_  
Signature

Date: \_\_\_\_\_

CPO CERTIFICATION: \_\_\_\_\_ Certification: \_\_\_\_\_

ACKNOWLEDGE RECEIPT:

Contingent: \_\_\_\_\_

Signature

Date

Copy to:  
REGARDS

Drafted/Cleared by: DIVERS

Authorized by: B. WALDRUM

UN SECRET

Copy No 14 of 15

UNAMIR  
FORCE HQ  
Kigali

8 August 94

4000.1 (Log)

See Distribution

SUBJECT: AMENDMENTS TO LOGISTICS INSTRUCTION TO OPS ORDER 16

Reference: Modification No 1 to Ops Order 16

1. The following amendments have been made to the Logistics Instruction.

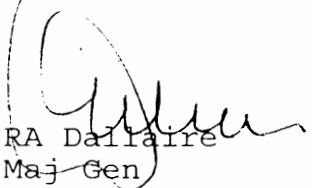
a. Supported UNAMIR Forces. Para 3 d should read as follow:

- (1) GHANBATT - Sector 4A (HQ in GIKONGORO),
- (2) Mechanized Bn Two - Sector 4B (HQ KIBUYE),
- (3) Mechanized Bn Three - Sector 5 (HQ RUHENGARI)
- (4) Motorized Bn - Sector 4C (HQ CYANGUGU),
- (5) Independent Motorized Coy 1 - Sector 2 (HQ KIGAKI)
- (6) Independent Motorized Coy 2 - Sector 3 (HQ GITARAMA)
- (7) Independent Motorized Coy 3 - Sector 1 (HQ BYUMBA)

b. The remainder of UNAMIR Forces remains unchanged.

2. A Chief Medical Officer (C Med O) has now been appointed. Col W.P. Ramsay from the Australian Contingent will now be the C Med O for UNAMIR II. Para 5 a of reference should be deleted and replaced by the following: *added to relevant order...*

UN SECRET



RA Dailaire  
Maj Gen  
Force Commander

## Distribution:

## External:

## Action:

MILOB GP HQ	1
GHANBATT	2
Mechanized Bn 2	3
Mechanized Bn 3	4
Motorized Bn	5
Indep Motorized Coy 1	6
Indep Motorized Coy 2	7
Indep motorized Coy 3	8
Force Engr Coy	9
Force Sig Sqn	10
Force Field Hospital	11
UNCIVPOL	12

## Information:

UNDPKO ( Mission Planning Services)	13
French Coalition Force	14

## Internal:

DFC	15
CAO	16
COO	17
HAC	18
C Plans	19
Log O	20
CMPO	21
FSO	22
Camp Comdt	23

## Information:

SRSG's Office	24
File	25
Spare	26-31

3/3

UNAMIR RESTRICTED

TO : CLOGO UNAMIR HQ

FROM : G4 TAC HQ BUTARE

DATE : 26 AUG 94

SUBJECT: POL FILLING STATION FOR TAC HQ BUTARE

1. I wish to inform you that POL filling stations are operating in Butare and will be of immense advantage to the Tactical HQ when taking proximity and storage into consideration.

2. The question of travelling all the way to Kigali for replenishment will be ruled out when a contract is made with any of the distributors in Butare to forestall quick delivery and rapid reaction.

3. Submitted for consideration and prompt action.

UNAMIR RESTRICTED