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UN ARCHIVES

SERIES 51002

BOX 134

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ACC. 1998/0283

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UNAMIR  
FORCE HQ  
Kigali

30 July 1994

4000.1 (Log)

See Distribution:

SUBJECT: LOGISTICS INSTRUCTION TO OPS ORDER 16

Reference: Operation Order 16 dated 25 July 94

SITUATION

1. a. General. As per Operation Order 16.
- b. Attachment. In support of UNAMIR - USA deployed forces in Rwanda.

MISSION

2. To support UNAMIR forces in the ceasefire monitoring, the replacement of the French-led Coalition Force (FCF) in the Humanitarian Protection Zone (HPZ) by 22 August, and the assistance in the security and support of humanitarian efforts with a view to bring lasting peace in Rwanda.

EXECUTION

3. General Outline.
  - a. Support will be provided by the Force Support Elements (FSE). These elements will include:
    - (1) Transport - UK sub-unit (NE of Amahoro Stadium)
    - (2) Supply - CA sub unit (Log Base)  
GH sub unit (Log Base)

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- (3) Maintenance - UK sub unit (Log Base/Iveco Complex)
  - (4) Medical - AS Field Hospital (King Faysal Hospital or Kigali Hospital)
  - (5) Gen Log Svcs - Brown and Root Services Corporation (Brown & Root)
  - (6) Coordination - Logistics Coordination Centre (LCC) in UNAMIR HQ. This is a combined military and civilian staff Log Ops
- b. Support to the Force will be done in cooperation between the military elements and the civilian contractor at all levels. Work in the areas for which Brown & Root provides services and which are outside the capabilities of the FSE to deal with should be addressed as directed in Logistic Directive 1.
- c. **Deployment**. As per Operation Order 16.
- (1) Phase I. Deployment of MILOBs.
  - (2) Phase II. Relief in place operation in sector 4. GHANBATT to deploy with 14 days of combat supplies at Coy level and support its own move. Refuelling will be in situ on completion of the move. Details for other battalion deployments will follow.
  - (3) Phase III. Relief in Sector 4 completed, all UNAMIR forces become fully operational.
  - (4) Phase IV. Handing over of responsibilities in Sector 4 to Rwandan government under general security assistance by UNAMIR.
- d. **Supported UNAMIR Forces**. The following forces should constitute UNAMIR at endstate:
- (1) GHANBATT - Sector 4A (HQ in GIKONGORO),
  - (2) Mechanized Battalion Two - Sector 4B (HQ in KIBUYE),
  - (3) Motorized Battalion - Sector 4C (HQ in CYANGUGU),
  - (4) Independant Motorized Company One - Sector 2 (HQ in

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Kigali),

- (5) Independant Motorized Company Two - Sector 3 (HQ in GITARAMA),
- (6) Independant Motorized Company Three - Sector 5 (HQ in RUHENGIERI),
- (7) Force Engineer Company - Sector 1 (HQ in BYUMBA),
- (8) Force Signal Squadron - AMAHORO Stadium,
- (9) MILOB Group - 320 personnel located throughout the country,
- (10) CIVPOL - 130 personnel generally located in the vicinity of the MILOBs,
- (11) Force Composite Helicopter and Fixed Wing Squadron - KIGALI AIRPORT,
- (12) Field Ambulance - Sector 5A (HQ in RUHENGIERI), and
- (13) FSE - as mentionned in paragraph 3a.

MATERIAL AND SERVICES.

4. a. Supply.

(1) General.

- (a) Due to the lack of historical data, consumption rates for all commodities can only be estimated. Adjustment to stock level will be made to reflect new Bn strength in sector.
- (b) Local procurement can only be done through the CAO, and his authorized delegates, or by Brown & Root when applicable. All Force units/independant sub-unit that are located outside the KIGALI area will have a CAO representative in their HQ location. The CAO representative with GHANBATT will join the unit shortly after its deployment to Sector 4. No UNAMIR reimbursement will be approved unless this procedure is followed.

(2) Sup Class I.

- (a) Compo Rations. 14 days brought into Rwanda as part of the unit initial stock. Then 3 days maintained as safety stock held at unit level.
- (b) Fresh Rations. Fresh rations will be delivered, by a contractor, directly to the unit HQ locations mentioned in paragraph 3d 14 days after the arrival of the main body. Units are to confirm the exact location the rations are to be delivered before delivery will commence. Unit to hold fresh dry, and canned goods, at sub Unit level. Fresh meat will be provided as soon as refrigeration containers have been made available. Initially two refrigeration units per Coy will be allocated.
- (c) Drinking Water (Bottled). 14 days brought into Rwanda as part of the unit initial stock. Then 3 days are maintained as safety stock held at unit level.

(3) Sup Class II.

- (a) General and Technical Stores. As per unit SOP.
- (b) Clothing, Personal Issue Items. UN accoutrements to be worn at all times. Shortfalls to be identified to C Log O immediately.

(4) Sup Class III.

- (a) POL. Initially POL will on the pull system. It is estimated that bulk fuel will be sent to unit, sub unit locations every two days. A POL farm (barrels) should be established in unit HQ location. All vehicles are to top-up before any major move. Quantities held in location outside the KIGALI area to be determined.

(5) Sup Class IV.

- (a) Construction Materials. Units to submit consolidated demands to FSU. If items not in

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stores it will be forwarded to CBMS for appropriate action.

(b) Defensive Stores. COO is the releasing authority. Demands must be submitted to COO office for approval.

- (6) Sup Class V. Ammunition quantities held at unit level are as per national directives. Expenditures to be recorded IAW form "Ammunition Expended For Operational Reason". The criteria, and form for reimbursement of ammunition is attached at annex a.
- (7) Sup Class VI. FSE (Supply) to coordinate personnel demand items, distribute and account. Acquisition to be coordinated by CAO staff.
- (8) Sup Class VII. Major Ends Items are to be held by FSE (Supply), and Brown & Roots once established.
- (9) Sup Class VIII. Medical Supplies are to be held at unit level as per national standard.
- (10) Sup Class IX. Limited first line repair parts held at unit level. Second line parts held by FSE (Supply), and Brown & Root once established.
- (11) Water. One water trailer per Sub Unit will be allocated. Unit Recce party to identify local water point for resupply.
- (12) Garbage. To be burned to the extent possible. Use of local dump site to be coordinated by unit. No payment is authorized to local authority unless coordinated with CAO or his staff.
- (13) Laundry. Unit responsibility. Local contract will be established by CAO staff.

b. TRANSPORTATION.

- (1) Unit to be self sufficient. Demands for additional support to be coordinated by FSE (Transport).
- (2) R and R Tpt outside theater to be coordinated by Welfare Officer and Mov Con.
- (3) All traffic accidents to be reported to the closest

CIVPOL organisation.

c. **MAINTENANCE.**

(1) **Repairs.** Priority of repairs to be determined by COO/C Log O.

(a) **First Line.** Limited capability exist within GHANBATT to proceed with first line repair on tracked vehicle. Units are to undertake only repairs on UN vehicles for which they have been trained for. First line repairs not done by the unit must be reported to FSE (Maint) for coordination with REME Coy or Brown & Root.

(b) **Second and Third Line Repairs.** They will only be undertaken by FSE (Maint) or Brown & Root once in theater. Repairs to be conducted as far forward as possible, in order to minimize backloading.

(c) **Recovery.**

i. **Backloading Point (BLP).** BLP to be determined in conjunction with FSE (Maint) and Brown & Root.

ii. **Main Recovery Location.** IVECO complex.

iii. **Recovery Vehicle.** One per unit. GHANBATT to have one M578.

5. **MEDICAL AND EVACUATION.**

a. **Policy.** Medical and Evacuation plan will be through the FCF initially and then through the UNAMIR medical units when they are operational are operational. Unit resources to be utilized to maximum extent possible. Unit will be deploying with the unit MO and an ambulance. Local NGO medical facilities or expertise to be utilized in case of emergency. A UNAMIR helicopter will be on standby throughout the deployment. Air Evac to be coordinated and authorized by COO.

b. **Hygiene and Sanitation.** As per unit SOP. Portable toilet to be deployed when available.

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6. PERSONNEL.

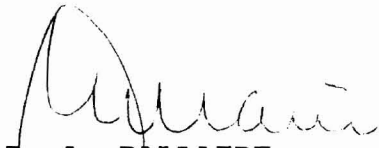
- a. Amenities. Force Welfare Officer to coordinate resupply of amenities with FSU.
- b. Messes and Institutes. As authorized by Force Commander.
- c. Out of Bound Policy. As determined by Force Commander.
- d. Finance. As per unit SOP. UN pay to done in location.
- e. Postal. Mail collection and distribution will be done by FSE (Transport) in one central point on a daily basis. Distribution of mail within unit line, is unit responsibility.

COMMAND AND SIGNALS

7. a. Location of HQ.

- |              |                         |
|--------------|-------------------------|
| (1) Force HQ | AMAHORO HOTEL           |
| (2) C Log O  | AMAHORO HOTEL ROOM 3021 |
| (3) FSE      | As per paragraph 3a     |

b. Communications. CEOI to be issued separately by Force Signal Officer.

  
R. A. DALLAIRE  
Maj Gen  
Force Commander

Annex

A. Ammo Expenditure Form and Criteria

Distribution (page 8)



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Distribution:

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Force Composite Sqn	10
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UNITED NATIONS



NATIONS UNIES

FIELD OPERATIONS DIVISION

UNAMIR

JCF1010

94 JUN 28 03 25

Outgoing Fax #: <b>OPS/ADH-671</b>	Date: 27 June 1994
To: ALL MISSIONS	From: BEISSEL/ACT.DIRECTOR FOD/DPKO/UNHQ-NEWYORK
Att: CAO'S/OIC'S	
Fax #: OSGAP-I - 92-51-261-232 OSGAP-K - 92-51-851292 UNARDOL - 3-3008 DIAL 5538 UNAVEM II - 3-3011 UNDOF - 3-3005 UNFICYP - 357-2-359753 UNIFIL - 972-4-825228 UNOSGI-T - 873-150-5132 UNMOGIP-R 3-3020 UNTSO 3-3012 UNIKOM II 3-2679 ONUSAL 503-790325 MINURSO 3-1952/3/4/5 x247 UNGCI 873-1754223 UNTAC 855-23-26836 UNSCOM 973-322-695 UNPROFOR 3-2655 UNOSOM 3-3082 UNOMSA 27-11-331-5533 ONUMOS 3-2672 MICIVUH 874-151-1543 UNOMUR 256-486-23817 UNOMIG 873-151-3370 UNOMIL 231-798 906 UNAMIR 3-2672	FAX #: (212) 963-2116
Number of transmitted pages: 3	Ref.:
Subject: <b>AMMUNITION</b>	

THE IS CRITERIA FOR REIMBURSEMENT OF AMMUNITION IS OUTLINED  
AS FOLLOWS:

# REIMBURSEMENT OF AMMUNITION

## GENERAL

FE OIC (CLOGO)

SO Sup  
a. info. P/s return  
to me. *[Signature]*  
MAS  
DELO  
29-6-94

1. AS STATED IN ANNEX A, IT IS A UNIT'S RESPONSIBILITY TO OBTAIN AMMUNITION FROM THE HOME COUNTRY.
2. AMMUNITION USED FOR TRAINING PURPOSES IS A UNIT'S RESPONSIBILITY AND WILL NOT BE PAID FOR BY THE UNITED NATIONS.
3. ADDITIONAL AMMUNITION FOR PERSONAL WEAPONS (WHICH IS REIMBURSED THROUGH THE USAGE FACTOR, THE USD 5.00 PER MAN PER MONTH FOR PERSONAL WEAPONS AND AMMUNITION) WILL NOT BE PAID FOR BY THE UNITED NATIONS.

AMMUNITION REIMBURSED BY UNITED NATIONS

4. AMMUNITION USED FOR THE FOLLOWING PURPOSES IS TO BE REIMBURSED BY THE UNITED NATIONS.
  - A. WHEN SO INSTRUCTED BY THE MISSION (OPERATIONS BRANCH WILL IN ALL CASES SUBMIT WRITTEN ORDERS TO THE UNITS CONCERNED IN ADVANCE).
  - B. AMMUNITION USED IN INCIDENTS INCLUDING USE OF WEAPONS, LOSS OF AMMUNITION.
  - C. PYROTECHNICS, FLARES ETC. USED AS SURVEILLANCE MEANS IN ACTION OR WHEN PATROLLING.
  - D. SPECIAL AMMUNITION NECESSARY FOR DEMOLITION PURPOSES.

PROCEDURES

5. CLAIMS FOR AMMUNITION EXPENDED IN ACCORDANCE WITH PARA. 4A D ABOVE SHOULD BE RAISED BY THE HOME COUNTRY'S AUTHORITIES AND FORWARDED TO NEW YORK.
6. ATTACHED TO THE CLAIM MUST BE AT LEAST ONE OF THE FOLLOWING DOCUMENTS:
  - A. A WRITTEN ORDER FROM THE MISSION FOR USE OF THE SAME AMOUNT OF AMMUNITION.
  - B. "QUARTERLY REPORT OF AMMUNITION HOLDINGS" WHICH ARE CERTIFIED BY THE MISSION THAT THE AMOUNT OF AMMUNITION IN THE COLUMN QUANTITY EXPENDED (OPS) HAS BEEN REALLY EXPENDED FOR OPERATIONAL PURPOSES.
7. THE DIFFERENT CONTINGENTS OR UNIT COS ARE RESPONSIBLE THEMSELVES FOR COLLECTING THE NECESSARY DOCUMENTS AND SUBMITTING THEM TO THEIR HOME COUNTRIES (SEE ANNEX C AMMUNITION REPORT).

\*FOD REQUESTS COMMENTS ON THE ABOVE PROCEDURES/CERTIFICATION  
PROCEDURES NO LATER THAN 5 JULY 1994.

AMMUNITION EXPENDED FOR OPERATION REASONS

(THIS FORM MUST BE FORWARDED TO UNITED NATIONS HQ FOR  
REIMBURSEMENT)

Contingent: \_\_\_\_\_

Date: \_\_\_\_\_

Period Covered: \_\_\_\_\_

Serial No.	Type of Ammunition	Unit Price US\$	Quantity Expended (OPS)

OPS APPROVAL: \_\_\_\_\_

Date: \_\_\_\_\_

Signature

LOG APPROVAL: \_\_\_\_\_

Date: \_\_\_\_\_

Signature

CPO CERTIFICATION: \_\_\_\_\_ Certification: \_\_\_\_\_

ACKNOWLEDGE RECEIPT:

Contingent: \_\_\_\_\_

Signature

Date

Copy to:

REGARDS

Drafted/Cleared by: DIVERS

Authorized by: B. WALDRUM