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M.B. 1 March 2012

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GP HQ

(OPS)

FORCE

HQ

ORDERS

IN

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MIKOB GP HQ

FROM: UNAMIR HQ (OPS)

3000.15 (Ops)

Distribution : Lists A, B and C

28 DEC 95

Info : A/FC
COS

Subject : WARNING ORDER

ATTACHED: - UNAMIR FORCE ORGANISATION
- SECTOR MAP DEPLOYMENT

SITUATION

1. The Security Council Resolution 1029 dated 12 DEC 95 decided to extend UNAMIR Mandate until 08 MARCH 96 and to reduce the force level strength to 1,200 troops. The reduction of the strength to the required number is to be achieved by 31 JAN 96.

MISSION

2. UNAMIR is to redeploy in its AOR with reduced strength, with the view to assist UNHCR in the return of refugees to RWANDA.

3. NICOY With a strength of 133, be ready to redeploy on orders in the two Log Bases at NYUNDO and SHAGASHA to assist in the repatriation of the refugees.

4. GHANCOY 2 With a strength of 135 will continue providing protection to the ITR and provide security guards to UN premises in KIGALI.

5. INDBATT With a strength of 540, will continue providing security guards to UN premisses in KIGALI and be prepared also for downsizing.

6. ENGR COY, SIGCOY With respectively 202 and 90 troops strength, will continue providing engr and communications support.

7. MALICOY, MALAWICOY, GHANCOY 1

A. Be prepared for phasing out.

B. Begin all survey procedures in conjunction with the local FSA.

C. Be ready to move your units 24 hrs before the dates mentioned in the next para.

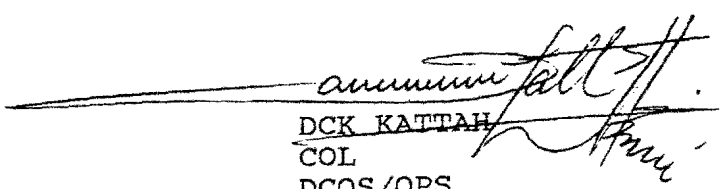
SCHEDULE OF DEINDUCTION

8. The tentative schedule for the repatriation of the contingents is as follows:

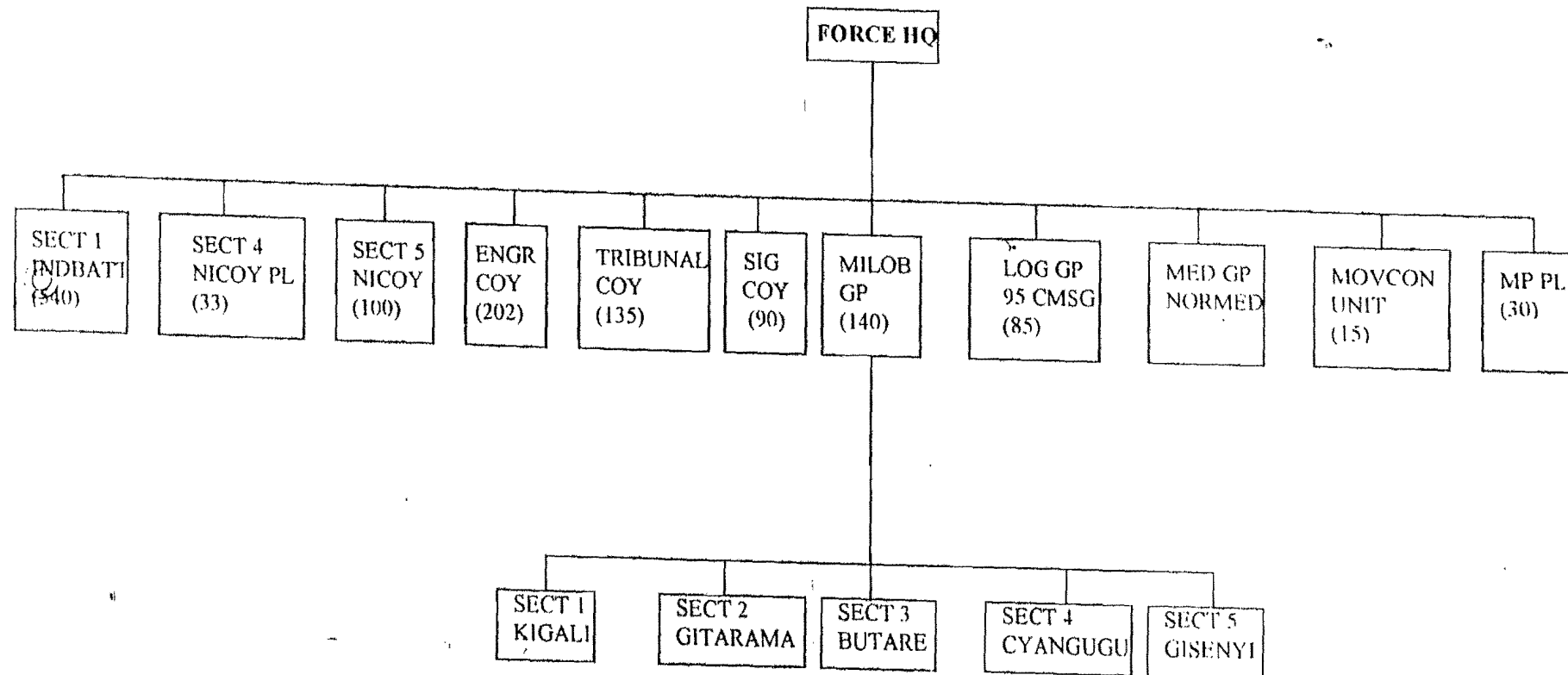
A.	<u>MALICOY</u>	-	07 JAN 96 - 16 JAN 96
B.	<u>MALAWICOY</u>	-	17 JAN 96 - 26 JAN 96
C.	<u>GHANCOY 1</u>	-	27 JAN 96 - 30 JAN 96
D.	<u>ELEMENTS OF INDBATT</u>	-	30 JAN 96 (ST)

9. COORDINATION INSTRUCTIONS. For any queries or admin issues, please refer to this office.

10. Ack Instructions Ack.


DCK KATTAN
COL
DCOS/OPS

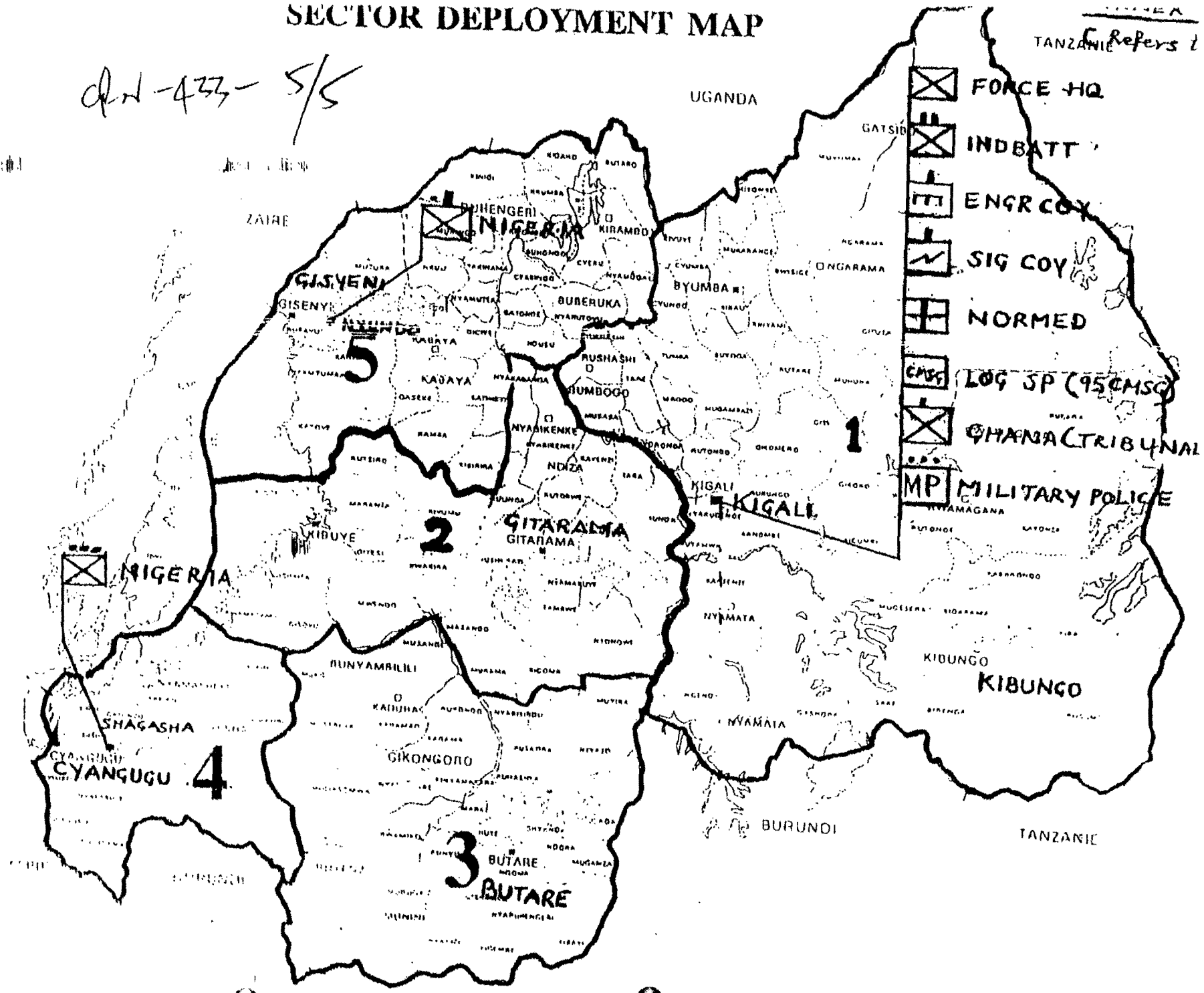
UNAMIR FORCE ORGANISATION



SECTOR DEPLOYMENT MAP

Ref 433-5/5

Refers to



M/106 GP 1703



UNITED NATIONS
ASSISTANCE MISSION IN RWANDA

NATIONS UNIES
MISSION POUR L'ASSISTANCE AU RWANDA

FROM : UNAMIR HQ OPS *PKMable 43 Plans* 5000.26 (Plans)
TO : DISTRIBUTION LIST
DATE : 29 Dec 95
SUBJECT : DRAW DOWN/ROTATION OF TROOPS

1. Reference letter No 5000.26 (Plans) dated 28 Dec 95 on the above subject.
2. Please replace the Annex A of the above mentioned document with the page attached along with this letter.

Distribution :

Action :

LIST B
LIST D
LIQUIDATION CELL --- OCISS, G 3 PLANS (SO PLANS), SO LOG
MOVCON
CFSA
MIL OB GP HQ

Info:

LIST A
LIST E

Annex A
(Refers to Para 2)

UNAMIR DOWN SIZING PLAN

SER NO	CONTINGENT	FLIGHT DATES	PERS DEPARTING	PERS ARRIVING	FORCE STR REMAINING	REMARKS
					1702	Less MP Coy , Staff and Mil Obs
1.	MALICOY	08 Jan 96	132	---	1570	
2.	MALAWICOY	17 Jan 96	132	---	1438	
3.	95 CMSG	26 Jan 96	86	85	1437	Rotation of 85 pers
4.	GHANCOY-1	28 Jan 96	151	---	1286	
5.	INDCON ELEMS	30 Jan 96	86	---	1200	Formed troops str reached by 31 Jan 96.
6.	MP COY	By Commercial	15	---	1231	31 Remain
7.	STAFF	By Commercial	08	05	1258	27 Remain
8.	Mil Obs	By Commercial	107	---	1400	142 Remain .by 07 Jan 96
					1400	Str reached by 31 Jan 96

STR REMAINING

NICOY	---	133
GHANCOY	---	135
(TRIBUNAL)		
ENGR COY	---	202
SIG COY	---	90
95 CMSG	---	85
INDBATT	---	540
MOVCON	---	15

		1200
HQ STAFF	---	27
MIL POLICE	---	31
MIL OBS	---	142

		1400

MILOB GROUP HQ

C M O
SO TO CMO

(140)

OPS BRANCH (8) S O O OPS OFFR 1 OPS OFFR 2 SIG OFFR SENIOR D O D O x 3	ADM/PERS BRANCH (3) SMPO SO (PERS) SO(FIN)	LOG BRANCH (2) SLOGO ALOGO	FCT,NAIROBI (2)
---	---	-------------------------------------	--------------------

(17)

SECT 1 KIEUNGO/ KIGALI HQ STAFF - 3 * TEAMS(3) x 7 (24)	SECT 2 GITARAMA HQ STAFF - 3 * TEAMS(3) x 7 (24)	SECT 3 BUTARE HQ STAFF - 3 * TEAMS(3) x 4 (15)	SECT 4 CYANGUGU HQ STAFF - 3 * TEAMS(3) x 9 (30)	SECT 5 GISENYI HQ STAFF - 3 * TEAMS(3) x 9 (30)
---	---	---	---	--

NOTE :

* HQ STAFF

SECT CDR
OPS OFFR
LOG/PERS OFFR



FROM : UNAMIR HQ OPS *Handwritten signature* 5000.26 (Plans)
TO : DISTRIBUTION LIST
DATE : 28 Dec 95
SUBJECT : DRAW DOWN/ROTATION OF TROOPS

1. The Security Council has revised the UNAMIR mandate vide resolution 1029. The revised mandate will require UNAMIR to reduce its formed troops strength to 1200. Additionally UNAMIR is to maintain 140 Mil Obs, 30 MP personnel and 30 staff officers. It also specifies that UNAMIR will liquidate with in six weeks after 08 March 1996.
2. To achieve the above UNAMIR will down size as shown in Annex A to this letter. The down sizing will be achieved by 31 Jan 1996.
3. It will involve all the activities as specified in the ' Liquidation Instructions ' as some sectors will close down and therefore all the ' Groups ' mentioned there in will require to be activated. The date wise schedule of activities is attached as Annex B. The "Operations and Support Liquidation Instructions" have been issued to all concerned. All contingents are required to commence preparations accordingly.

Distribution :

Action :

LIST B
LIST D
LIQUIDATION CELL --- OCISS, G 3 PLANS (SO PLANS), SO LOG
MOVCON
CFSA
MIL OB GP HQ

Info:

LIST A
LIST E

Handwritten signature
20/12

UNAMIR DOWN SIZING PLAN

SER NO	CONTINGENT	FLIGHT DATES	PERS DEPARTING	PERS ARRIVING	FORCE STR REMAINING	REMARKS
					1702	Less MP Coy and Staff
1	MAI COY	08 Jan 96	132	---	1570	
2	MAI AWICOY	17 Jan 96	132	---	1438	
3	95 CMSG	26 Jan 96	86	85	1437	Rotation of 85 pers
4	GHANCOY-1	28 Jan 96	151	--	1286	
5	INDCON FILMS	30 Jan 96	86	---	1200	Formed Troops Str Reached by 31 Jan 96.
6	MP COY	By Commercial	16	---	1230	30 Remain
7	STAFF	By Commercial	09	05	1256	26 Remain
8	Mil Obs	By Commercial	110	---	1396	140 Remain by 07 Jan 96
					1396	Str reached by 31 Jan 96

STR REMAINING

NICOY	---	133
GHANCOY	---	135
(TRIBUNAL)		
ENGR COY	---	202
SIG COY	---	90
95 CMSG	---	85
INDBATT	---	540
MOVCON	---	15

		1200
HQ STAFF	---	26
MIL POLICE	---	30
MIL OBS	---	140

		1396

MASTER LIQUIDATION SCHEDULE - PHASE TWO

Annex B
(Refers to Para 3)

SER	ACTIVITY		SECTOR 3		SECTOR 2	SECTOR 5		SECTOR 4	SECTOR 1				REMARKS
			MALICOY	MILOB	MILOB	MILOB	MILOB	MALANGBOY	MP COY	SS CMBO	GHANCOY 1	BLMB INDIAN	
				QIKONGORO	BYUMBA	KIMUYA	RUMINGORI		REDUCTION	ROTATION		CONTINGENT	
1	COORD OF LIQUIDATION PROCESS		02-Jan	02-Jan	03-Jan	08-Jan	08-Jan	10-Jan	11-Jan	16-Jan	22-Jan	27-Jan	
2	MOV SEA CNTRS TO SITES		30-Dec					08-Jan		N/A	21-Jan	N/A	
3	CEASE WATER SUPPLY		27-Dec	31-Dec	29-Dec	03-Jan	03-Jan	01-Jan	10-Jan	N/A	17-Jan	N/A	CONTINGENTS AUTH'D L WATER AFTER CONSUMING BLACK RES
4	CEASE POL SUPPLY		28-Dec	31-Dec	29-Dec	03-Jan	03-Jan	05-Jan	10-Jan	N/A	18-Jan	N/A	POL TKS MOV WITH GEN CEASE UNARM'D DELIVERY AT D
5	CEASE FRESH RATS DEL		28-Dec					03-Jan		N/A	17-Jan	N/A	CONTINGENTS AUTH'D RATS AFTER CONSUMING FRESH RES.
6	OUT SURVEY OF COE	FROM	03-Jan					11-Jan		17-Jan	23-Jan	N/A	
		TO	05-Jan					14-Jan		23-Jan	25-Jan		
7	OUT SURVEY DOCS	FROM	06-Jan					15-Jan		24-Jan	26-Jan	N/A	
		TO	07-Jan					18-Jan		25-Jan	27-Jan		
8	PACKING AND DOCUMENTATION COMPLETED		08-Jan					14-Jan		N/A	26-Jan	N/A	
9	BOARDS OF INQUIRY / WRITE OFFS	FROM	08-Jan	08-Jan	05-Jan	11-Jan	09-Jan	18-Jan	13-Jan	25-Jan	28-Jan	N/A	
		TO	09-Jan	09-Jan	06-Jan	12-Jan	12-Jan	17-Jan	14-Jan	26-Jan	29-Jan		
10	UNOE CLEARANCE	FROM	06-Jan	07-Jan	04-Jan	09-Jan	09-Jan	15-Jan	12-Jan	20-Jan	26-Jan	N/A	
		TO				10-Jan	10-Jan	16-Jan		22-Jan	27-Jan		
11	PICK UP WATER CONTAINERS	FROM	04-Jan	05-Jan	05-Jan	11-Jan	13-Jan	14-Jan	12-Jan	N/A	24-Jan	N/A	
		TO											
12	PICK UP POL CONTAINERS	FROM	08-Jan	08-Jan	05-Jan	11-Jan	13-Jan	15-Jan	12-Jan	N/A	28-Jan	N/A	AT FINAL CLOSURE LIMITS TO USE 40 GAL DRUMS
		TO						16-Jan					
13	PICK UP COMMS EQPT	FROM	04-Jan	07-Jan	04-Jan	06-Jan	12-Jan	12-Jan	12-Jan	N/A	24-Jan	N/A	
		TO	06-Jan			10-Jan		15-Jan			26-Jan		
14	PICK UP GENERATORS	FROM	08-Jan	08-Jan	05-Jan	11-Jan	13-Jan	15-Jan	12-Jan	N/A	28-Jan	N/A	
		TO											
15	PICK UP DEF STORES	FROM	08-Jan	08-Jan	05-Jan	11-Jan	13-Jan	15-Jan	12-Jan	N/A	28-Jan	N/A	
		TO											
16	MOVE COE		06-Jan					15-Jan		N/A	26-Jan	N/A	
17	MOVE UNOE		07-Jan	07-Jan	04-Jan	12-Jan	11-Jan	16-Jan	12-Jan	N/A	27-Jan	N/A	
18	MOV WPNS AND AMMO CNTRS TO KIGALI		05-Jan					14-Jan		N/A	25-Jan	N/A	
19	ADVANCE PARTY MOV TO TRANSIT CAMP		05-Jan					14-Jan		N/A	25-Jan	N/A	
20	MOVE PAX TO KIGALI (LESS REAR PARTIES)		09-Jan					15-Jan		N/A	26-Jan	N/A	
21	REPAIR & HAND OVER ACCOM		FROM	06-Jan	an	04-Jan	10-Jan	12-Jan	16-Jan	11-Jan	N/A	26-Jan	N/A

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02 JAN 94

		TO	06-Jan	06-Jan	05-Jan	11-Jan	13-Jan	17-Jan	12-Jan		28-Jan		
22	DISMANTLING WEATHER HAVENS/RUBHALLS	FROM	06-Jan					15-Jan		N/A	26-Jan	N/A	
		TO						17-Jan			28-Jan		
23	DESTRUCTION/TRANSFER OF MATERIEL		07-Jan	07-Jan	05-Jan	11-Jan	13-Jan	16-Jan	12-Jan	23-Jan	28-Jan	N/A	
24	ENVIRONMENTAL CLEAN UP	FROM	07-Jan	08-Jan	05-Jan	11-Jan	13-Jan	16-Jan	12-Jan	N/A	27-Jan	N/A	
		TO	08-Jan					17-Jan					
25	RETURN UN VEHs TO HVY (IVECO) WKSP		07-Jan					16-Jan		N/A	27-Jan	N/A	
26	HAND OVER CONTINGENT VEHs		07-Jan					16-Jan		N/A	27-Jan	N/A	
27	CUSTOM SEC CHECK PAX		07-Jan					16-Jan		27-Jan	27-Jan	28-Jan	
28	REAR PARTY/SECUR TM RETURNS		08-Jan	08-Jan	05-Jan	11-Jan	13-Jan	17-Jan	12-Jan	N/A	28-Jan	N/A	
29	CUSTOM SEC CHECK COE	FROM	07-Jan					16-Jan		N/A	28-Jan	N/A	
		TO	12-Jan					21-Jan			02-Feb		
30	CUSTOM SEC CHECK UNOE	FROM								N/A			
		TO											
31	MOV MAIN PAX TO HOME LOCS FROM KIA		08-Jan					17-Jan		26-Jan	28-Jan	30-Jan	
32	DESPATCH REAR PARTIES		14-Jan					22-Jan		N/A	03-Feb	N/A	
33	MOV OF COE TO POE	FROM											
		TO											
34	MOV OF UNOE TO POE	FROM											
		TO											
35	RES DAY		09-Jan					16-Jan		N/A	29-Jan	31-Jan	
36	SECUR TM MOV TO LOC		04-Jan					12-Jan		N/A	03-Feb	N/A	
37	DISPOSAL OF SCRAP	FROM											
38		TO											
39	CEASE OPS FROM									N/A	N/A	N/A	
40	MOV HQ TO TRAFIPRO												
41	CORE GP & REAR PTY MOV TO MERIDIEN												

28/12 SO copy to - Branches Head - Sect/Chiefs EMO
SLOGO to review with a

UNITED NATIONS
ASSISTANCE MISSION IN RWANDA



NATIONS UNIES
MISSION POUR L'ASSISTANCE AU RWANDA

FROM : UNAMIR HQ OPS *Handwritten signature* 5000.26 (Plans)
TO : DISTRIBUTION LIST
DATE : 28 Dec 95
SUBJECT : DRAW DOWN/ROTATION OF TROOPS

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2. To achieve the above UNAMIR will down size as shown in Annex A to this letter. The down sizing will be achieved by 31 Jan 1996.
3. It will involve all the activities as specified in the ' Liquidation Instructions ' as some sectors will close down and therefore all the ' Groups ' mentioned there in will require to be activated. The date wise schedule of activities is attached as Annex B. The "Operations and Support Liquidation Instructions" have been issued to all concerned. All contingents are required to commence preparations accordingly.

Distribution :

Action :

LIST B
LIST D
LIQUIDATION CELL --- OCISS, G 3 PLANS (SO PLANS), SO LOG
MOVCON
CFSA
MIL OB GP HQ

Info:

LIST A
LIST E

UNAMIR DOWN SIZING PLAN

SER NO	CONTINGENT	FLIGHT DATES	PERS DEPARTING	PERS ARRIVING	FORCE STR REMAINING	REMARKS
					1702	Less MP Coy and Staff
1	MAI COY	08 Jan 96	132	---	1570	
2	MAI AWI COY	17 Jan 96	132	---	1438	
3	95 CMSG	26 Jan 96	86	85	1437	Rotation of 85 pers
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7	STAFF	By Commercial	09	05	1256	26 Remain
8	Mil Obs	By Commercial	110	---	1396	140 Remain .by 07 Jan 96
					1396	Str reached by 31 Jan 96

STR REMAINING

NICOY	---	133
GHANCOY	---	135
CHIRUNAL		
ENGR COY	---	202
SIG COY	---	90
95 CMSG	---	85
INDVAL	---	540
MOVCON	---	15

		1200
HQ STAFF	---	26
MIL POLICE	---	30
MIL OBS	---	140

		1396

MASTER LIQUIDATION SCHEDULE - PHASE TWO

Annex B
(Refers to Para 3)

SER	ACTIVITY	SECTOR 3		SECTOR 2		SECTOR 6		SECTOR 4	SECTOR 1				REMARKS
		MALICOT	MILOB	MILOB	MILOB	MILOB	MILOB	MALAMICOT	MP COY	16 CMSQ	GHANGCOY	ELMS INDIAN	
			GIKONGORO	BYUMBA	KHUYE	RUMENGERI			REDUCTION	ROTATION		CONTINGENT	
1	COORD OF LIQUIDATION PROCESS	02-Jan	02-Jan	03-Jan	08-Jan	08-Jan		10-Jan	11-Jan	16-Jan	22-Jan	27-Jan	
2	MOV SEA CNTRS TO SITES	30-Dec						08-Jan		N/A	21-Jan	N/A	
3	CEASE WATER SUPPLY	27-Dec	31-Dec	29-Dec	03-Jan	03-Jan		01-Jan	10-Jan	N/A	17-Jan	N/A	CONTRACTANTS AUTH'D BY WATER AGENCY CONSUMING BLANKETS
4	CEASE POL SUPPLY	28-Dec	31-Dec	29-Dec	03-Jan	03-Jan		05-Jan	10-Jan	N/A	18-Jan	N/A	POL TRS MOV W/TH GEN CEASE UNARMED DELIVERY AT 0
5	CEASE FRESH RATS DEL	28-Dec						03-Jan		N/A	17-Jan	N/A	CONTRACTANTS AUTH'D BY RATS AFTER CONSUMING FRESH MEAT
6	OUT SURVEY OF COE	FROM											
		TO	03-Jan					11-Jan		17-Jan	23-Jan	N/A	
7	OUT SURVEY DOCS	FROM	05-Jan					14-Jan		23-Jan	29-Jan		
		TO	06-Jan					15-Jan		24-Jan	26-Jan	N/A	
8	PACKING AND DOCUMENTATION COMPLETED		06-Jan					14-Jan		N/A	26-Jan	N/A	
9	BOARDS OF INQUIRY / WRITE OFFS	FROM	08-Jan	08-Jan	05-Jan	11-Jan	09-Jan	16-Jan	13-Jan	25-Jan	28-Jan	N/A	
		TO	09-Jan	09-Jan	06-Jan	12-Jan	12-Jan	17-Jan	14-Jan	26-Jan	29-Jan		
10	UNOE CLEARANCE	FROM	08-Jan	07-Jan	04-Jan	09-Jan	09-Jan	15-Jan	12-Jan	20-Jan	26-Jan	N/A	
		TO				10-Jan	10-Jan	16-Jan		22-Jan	27-Jan		
11	PICK UP WATER CONTAINERS	FROM	04-Jan	08-Jan	05-Jan	11-Jan	13-Jan	14-Jan	12-Jan	N/A	24-Jan	N/A	
		TO											
12	PICK UP POL CONTAINERS	FROM	08-Jan	08-Jan	05-Jan	11-Jan	13-Jan	15-Jan	12-Jan	N/A	28-Jan	N/A	AT FINAL CLOSURE UNITS TO USE ANIMAL DRUMS
		TO						16-Jan					
13	PICK UP COMMS EQPT	FROM	04-Jan	07-Jan	04-Jan	05-Jan	12-Jan	12-Jan	12-Jan	N/A	24-Jan	N/A	
		TO	06-Jan			10-Jan		15-Jan			28-Jan		
14	PICK UP GENERATORS	FROM	08-Jan	08-Jan	05-Jan	11-Jan	13-Jan	15-Jan	12-Jan	N/A	26-Jan	N/A	
		TO											
15	PICK UP DEF STORES	FROM	08-Jan	08-Jan	05-Jan	11-Jan	13-Jan	15-Jan	12-Jan	N/A	28-Jan	N/A	
		TO											
16	MOVE COE		06-Jan					15-Jan		N/A	26-Jan	N/A	
17	MOVE UNOE		07-Jan	07-Jan	04-Jan	12-Jan	11-Jan	16-Jan	12-Jan	N/A	27-Jan	N/A	
18	MOV WPNS AND AMMO CNTRS TO KIGALI		05-Jan					14-Jan		N/A	25-Jan	N/A	
19	ADVANCE PARTY MOV TO TRANSIT CAMP		05-Jan					14-Jan		N/A	25-Jan	N/A	
20	MOVE PAX TO KIGALI (LESS REAR PARTIES)		06-Jan					15-Jan		N/A	26-Jan	N/A	
21	REPAIR & HAND OVER ACCOM	FROM	06-Jan	07-Jan	04-Jan	10-Jan	12-Jan	16-Jan	11-Jan	N/A	26-Jan	N/A	

		TO	06-Jan	08-Jan	09-Jan	11-Jan	13-Jan	17-Jan	12-Jan		28-Jan		
22	DISMANTLING WEATHER HAVENS/RUBHALLS	FROM	06-Jan					15-Jan		N/A	26-Jan	N/A	
		TO						17-Jan			28-Jan		
23	DESTRUCTION/TRANSFER OF MATERIEL		07-Jan	07-Jan	08-Jan	11-Jan	13-Jan	16-Jan	12-Jan	23-Jan	28-Jan	N/A	
24	ENVIRONMENTAL CLEAN UP	FROM	07-Jan	08-Jan	09-Jan	11-Jan	13-Jan	16-Jan	12-Jan	N/A	27-Jan	N/A	
		TO	08-Jan					17-Jan					
25	RETURN UN VEHs TO HVY (IVECO) WKSP		07-Jan					16-Jan		N/A	27-Jan	N/A	
26	HAND OVER CONTINGENT VEHs		07-Jan					16-Jan		N/A	27-Jan	N/A	
27	CUSTOM SEC CHECK PAX		07-Jan					16-Jan		27-Jan	27-Jan	29-Jan	
28	REAR PARTY/SECUR TM RETURNS		08-Jan	08-Jan	09-Jan	11-Jan	13-Jan	17-Jan	12-Jan	N/A	28-Jan	N/A	
29	CUSTOM SEC CHECK COE	FROM	07-Jan					18-Jan		N/A	28-Jan	N/A	
		TO	12-Jan					21-Jan			02-Feb		
30	CUSTOM SEC CHECK UNOE	FROM								N/A			
		TO											
31	MOV MAIN PAX TO HOME LOCS FROM KIA		08-Jan					17-Jan		28-Jan	28-Jan	30-Jan	
32	DESPATCH REAR PARTIES		14-Jan					22-Jan		N/A	03-Feb	N/A	
33	MOV OF COE TO POE	FROM											
		TO											
34	MOV OF UNOE TO POE	FROM											
		TO											
35	RES DAY		09-Jan					18-Jan		N/A	29-Jan	31-Jan	
36	SECUR TM MOV TO LOC		04-Jan					12-Jan		N/A	03-Feb	N/A	
37	DISPOSAL OF SCRAP	FROM											
38		TO											
39	CEASE OPS FROM									N/A	N/A	N/A	
40	MOV HQ TO TRAFIPRO												
41	CORE GP & REAR PTY MOV TO MERIDIEN												



LIQUIDATION / STAFPLAN.DIR

1 Nov 95

Dist List

STAFF PLANNING DIRECTIVE 1/95

Refs: A. SRSG Memo dated 10 October 1995.
B. DCOS Sp Memo 4000.1/LOG-28/1 dated 13 Oct 95.

BACKGROUND

1. The present mandate comes to an end on 08 Dec 95. Should the mandate not be extended or the mission be restructured, a "worst case" liquidation plan needs to be developed. Such a process requires an immense degree of planning and preparation as well as a systematic approach to enable as smooth a liquidation as possible. A well thought out plan is a pre-requisite if we are to achieve a cost effective and professional de-induction.

AIM

2. The aim of this directive is to define the staff planning actions required to implement the liquidation of UNAMIR

SCOPE

3. The magnitude of the task at hand is large. An ops and sp liquidation instruction (OSLI) must be developed to discipline the liquidation process. In consultation with the Force Commander, the SRSG has directed at ref A the establishment of a Liquidation Task Force (LTF) at the director level. This will be jointly chaired by the ED and the DFC and have as permanent members the COS and CAO. The LTF's executive arm will be the Liquidation Team (LT) and be established under the joint chairmanship of the DCOS Sp and the CISS. The LT will also include members as reqr to effect the liquidation in the most effective and efficient manner. Working Groups (WG) will assemble in order to develop an OSLI which will subsequently be staffed through the G3 Plans. CISS and G4. The OSLI is to be developed during the 01 Nov to 01 Dec time frame. The following general points while not an exhaustive list need to be addressed in the OSLI

- a. Role & tasks
- b. Operational readiness
- c. Closure element structure
- d. Comd & Con
- e. Personnel plan included
- f. Maint and eqpt plan.

- g. Supply plan for the return of materiel;
- h. Timings and phasing;
- i. Transport and movement plan for forces and materiel;
- j. Finalization of Boards of Inquiries and Write Offs;
- k. Infrastructure rationalization Plan; and
- l. Special Requirements.

LTF GUIDANCE.

Concept of Ops. Self protection will be retained while meeting the liquidation schedule as directed by UNNY. Sector Commanders are to maintain their flexibility to conduct current ops, mainly in support of humanitarian activities, to the extent possible. The liquidation of sectors will conform to the prevailing security situations in effect at the time of closure. UNAMIR will retain the capability to perform current ops until such a time as their individual areas of responsibility/accountability are terminated. The provision of security to UNAMIR pers and mat will be retained until full liquidation is achieved.

4 UNAMIR will liquidate all outlying sectors beginning with sector 3 followed by sector 2, 5, 4 and 1. Each sector will be completely closed out prior to activating the next scheduled sector although as much concurrent activity as possible will occur to minimize the time necessary for closure. The drawdown of all UNAMIR elements will be phased in accordance with (IAW) the liquidation schedule attached as Annex A. Each UNAMIR contingent or element will designate a rear party of approximately five personnel to cater to final administrative arrangements necessary for the liquidation. This operation will be executed in four phases as follows:

- a **Phase 1 (D to D+30).** UNAMIR contracting phase to incl all movement and support contracting in support of the closure. Special liquidation procedures will also be initiated in order to accelerate the closure process;
- b **Phase 2 (D+30 to D+52).** Liquidation of all outlying sectors;
- c **Phase 3 (D+49 to D+97).** Liquidation of Sector 1; and
- d **Phase 4 (Phase 2 onwards).** Movement of all UNAMIR materiel to final destinations and final liquidation activity.

5 **Assumptions.**

- a the liquidation will occur in a controlled and progressive manner, to not start before the 08 Dec 95 although some thinning out of UN warehouse stores may commence prior to this date. Planning must take into consideration a possible compression of the time lines should UNNY accept the risks involved;
- b all of UNAMIR will be liquidated and no elements will be retained once liquidation is completed; and
- c UNNY will provide explicit liquidation guidelines to UNAMIR prior to the initiation of the closure

TASKS

6. **LTF**. The LTF will be responsible for all policy decisions relating to the liquidation process. It will be responsible for issuing all directives concerning the OSLI, deal directly with UNNY/FALD on related matters, monitor the liquidation process and resolve any closure issues which the LT bring to their attention. They will also be responsible to brief the SRSG and the Force Commander on the liquidation's progress.

7. **LT**. The LT will be responsible to execute the liquidation plan. Through its members, they will be responsible for the production of the OSLI and will control and coordinate all aspects of its implementation. As such, they are responsible to the LTF for the complete day to day management of the liquidation process. They will also be responsible to brief the LTF on the progress of the liquidation as well as deal directly with UNNY on any working level related matters.

8. **SPECIFIC TASKS**

a **Liquidation Cell**

(1) **Tasks**

- (a) Develop activities checklist;
- (b) Chair WG/Management Board secretariat;
- (c) Report to the LT chairmen;
- (d) Prepare the agenda for LT meetings;
- (e) Prepare the OSLI;
- (f) Control and coord the liquidation process;
- (g) Control the day to day management of liquidation activities.
- (h) Coordinate the implementation of sequencing; and
- (i) Ensure security of the liquidation process.

(2) **Participants**. OCISS, SO PLANS, G3 OPS, G4 LOG

b **Asset Management Working Group**

(1) **Tasks**

- (a) Structure/deploy COE out-survey team;
- (b) Structure/deploy UNOE clearance team.
- (c) Structure/deploy comms decommissioning team;
- (d) Structure/deploy generator decommissioning team.
- (e) Structure/deploy accommodation and repair decommissioning team

- (f) Coordinate/prepare COE/UNOE for shipping; and
 - (g) Implement a donation/sale program.
- (2) **Participants.** OCISS, SO PLANS, G4 LOG, SO SUP, SO MAINT, SO ACCN, SO TPT/MOV, FEO, CPCIU, CCO, CPO, CGEN, CBMES Co- Chairmen CO 95 CMSG and CFSA.
- c. **Property Control Working Group.**
 - (1) **Tasks.**
 - (a) Develop a straight-line mechanism between disposing party / PSB / procurement;
 - (b) Standardization of documentation - packing lists and customs documentation;
 - (c) Process COE/UNOE UNAMIR clearance documentation. and
 - (d) Issue instructions/documentation for the disposition of COE/UNOE
 - (2) **Participants.** OCISS, SO PLANS, G4 LOG, SO TPT/MOV, CPO, CFO, CPSB, C MOV CON. Co-Chairmen SO SUP and CPCIU.
- d. **Facilities Management Working Group.**
 - (1) **Tasks.**
 - (a) Survey UNAMIR rental/lease properties;
 - (b) Develop site-specific recommendations for effecting sign-over.
 - (c) Prepare standardized sign-over documentation;
 - (d) Structure/deploy sign-over documentation team;
 - (e) Secure storage lot/vehicle park for liquidation effort. and
 - (f) Manage/maintain liquidation facilities.
 - (2) **Participants.** OCISS, SO PLANS, G4 LOG, CFSA, CPO CFO Legal Officer Co-Chairmen SO Accn and CBMES.
- e. **Transportation Management Working Group.**
 - (1) **Tasks.**
 - (a) Coordinate/assess transport requirements for the liquidation
 - (b) Ensure availability of the transport fleet for the liquidation

- (c) Organize the return/deployment of COE/UNOE vehicle assets;
 - (d) Coordinate the movement of COE/UNOE within Rwanda;
 - (e) Arrange/manage contractor movement of COE/UNOE;
 - (f) Coordinate the movement of military/civilian staff within Rwanda;
 - (g) Arrange/manage repatriation of military/civilian staff; and
 - (h) Process COE/UNOE/Pax customs clearances.
 - (2) **Participants.** OCISS, SO PLANS, G4 LOG, G3 PLANS, SO TPT/MOV, SO MAINT, G1, BRSC, CMC, CITMM, CCPO, CFO, CPO. **Co-Chairmen CO 95 CMSG and C MOV CON.**
- f. **DCOS Ops.** Based on LTF direction, DCOS Ops will provide the fol ops input into the OSLI:
 - (1) **G3 Ops**
 - (a) An assessment of the security concerns during the process of liquidating the mission;
 - (b) Security arrangements in the sectors while each sector is closing down. A security team consisting of approx one section is to be dispatched during the last stages so as to enable all contingent personnel to carry out their various closure responsibilities. This team will only be responsible for perimeter security until all accommodations have been handed over;
 - (c) Prepare the schedule for the close down of various security posts in accordance with (IAW) the closure plan;
 - (d) Provision of security for KIA;
 - (e) Provision of security for materiel being brought back from all liquidation activities;
 - (f) Provision of security arrangements for key activities and locations within Kigali including materiel consolidation areas and for the movement of critical materiel during all phases. These will be lucrative targets and may cover large areas which will reqr effective security;
 - (g) Maintenance of a force level reserve during the period of the liquidation in the form of an RRF,
 - (h) Maintain the duty ops centre with duty officers drawn from the DCOS Ops and DCOS Sp Branches, until the Core Gp moves to Trafipro during phase 3;
 - (2) **G3 Air.** Provide helicopter support for Phases 1 and 2 until such a time as the CHU ceases ops and subsequently transfer to the Ops Centre as the senior duty officer;

- (3) **FEO.** Plan for and execute the destruction of materiel and the provision of engr sp on an as reqr basis; and
 - (4) **G3 Plans.** Prepare instructions for the implementation of a contingency security evacuation plan. Also provide SO PLANS to be a member of the LT and Liquidation Cell (LC).
 - (5) **FSO / CCO.** Develop the Force Signals plan in support of the liquidation to address the fol specific concerns:
 - (a) Provision of continued comms sp until the last UNAMIR elms are repatriated;
 - (b) develop the comms liquidation plan IAW the schedule laid out at Annex A, and
 - (c) Provide input to the OSLI for all signals related matters.
- g. **DCOS Sp / CISS.** Based on LTF direction, provide the necessary support input to the OSLI as follows:
- (1) Based upon the Concept of Ops, define the sp requirement;
 - (2) Co-chair the LT;
 - (3) Ensure during all liquidation phases the sustainability of UNAMIR;
 - (4) Monitor the preparation of the OSLI;
 - (5) Monitor and provide advice as reqr on the implementation of the liquidation plan for all admin sp reqr. Provide input to the OSLI for all CAO related matters;
 - (6) Identify funding sources for the provision of this liquidation plan;
 - (7) Ensure that provisions to allow financial resources are allocated as a priority to the core liquidation group;
 - (8) Monitor during the implementation phase the management of O & M costs and
 - (9) Provide the G4 LOG and Ops O ISS to be members of the LT and LC
- h. **G4.**
- (1) Develop and coord the sp portion of the OSLI to include roles & tasks
 - (2) Coord with the G4, G1 and FMO staff to obtain their portion of the OSLI, and
 - (3) Monitor and coord liquidation activity as it relates to the G4 portion of the liquidation;

i. **G1 / CCPO.**

- (1) Develop the liquidation policy concerning the return of all UN civilian and military personnel in sp of the liquidation plan and coord as reqr with the Transportation Management WG to coord the repatriation of individual pers not att to a contingent;
- (2) Develop the military police plan in support of the liquidation.
- (3) Develop and monitor, in conjunction with the CCPO, the implementation of the pers plan to include all fin. welfare and pers matters related to the liquidation; and
- (4) Provide input to the OSLI for all pers related matters.

j. **SO Tpt/Mov / CO 95 CMSG / C Mov Con.**

- (1) Develop the policy concerning the use of all in theatre transport assets in sp of the liquidation plan. Coord and estb priorities for the use of all sector tpt reqr with 95 CMSG;
- (2) Coord the use of the Indian Mov Con unit with the UNAMIR Mov Con Cell in sp of the closure plan. This is to incl coord the overall mov reqr for each of the sector repatriations for pers. COE and UNOE. and
- (3) Monitor and provide advice as reqr on the implementation of the liquidation plan for all tpt/mov sp reqr. Provide input to the OSLI for all tpt/mov related matters;

k. **SO Sup / CPCIU.**

- (1) Develop the policy concerning the return, conditioning, cataloguing and disposal of all in theatre materiel assets in sp of the liquidation plan as part of the Property Control WG. Coord and estb the priorities for the use of all UNAMIR materiel with 95 CMSG;
- (2) Coord the write off of UNOE and COE materiel with PCIU, Procurement and PSB to streamline the process and ensure that all components of UNAMIR are assisted in their departure to the max extent possible. and
- (3) Monitor and provide advice in conjunction with SUMMO, on the implementation of the liquidation plan for all supply sp reqr. Provide input to the OSLI for all supply related matters.

l. **SO Maint / CITMM.**

- (1) Develop the policy concerning the return and serviceability of all in theatre maint assets in sp of the liquidation plan. Coord and estb the repair priorities with 95 CMSG;
- (2) Coord the use of maint resources in sp of the liquidation plan. This is to incl coord of the overall maint and recovery reqr for each of the sector repatriations for both COE and UNOE. and
- (3) Monitor and provide advice on the implementation of the liquidation plan for all maint sp reqr. Provide input to the OSLI for all maint related matters;

m **SO Accn / CBMES.**

- (1) Develop the policy concerning the return of all in theatre accn in sp of the liquidation plan. Coord and estb the priorities for the return of all sector accn with the Facilities Management WG;
- (2) Coord the return and repair of accn either rented or leased by UNAMIR; and
- (3) Monitor and provide advice as reqr on the implementation of the liquidation plan for the return of all accn. Provide input to the OSLI for all accn related matters.

n **SO Foods.**

- (1) Develop the policy concerning the use of all in theatre ration sp (cbrt and fresh) for the liquidation plan. Coord and estb issue and return priorities for all UNAMIR elms;
- (2) Coord the return and/or destruction of cbrt rations and bottled water which will not be used in theatre and transfer them to other missions as reqr; and
- (3) Monitor and provide advice, in conjunction with CMC, as reqr on the implementation of the liquidation plan for all ration reqr. Provide input to the OSLI for all food related matters

- o. **PAFFO.** Develop the Public Affairs plan to support the liquidation plan and provide advice as reqr on the implementation of the closure plan for all public affairs reqr. Provide input to the OSLI for all public affairs related matters.

p. **FMO.**

- (1) Develop the policy concerning the provision of med svcs in sp of the liquidation plan. Coord and estb the med priorities for UNAMIR with NORMED;
- (2) Coord the use of med resources in sp of the liquidation plan. This is to incl coord the overall med and evac reqr for UNAMIR both before and after NORMED's return; and
- (3) Monitor and provide advice as reqr on the implementation of the liquidation plan for all reqr med sp. Provide input to the OSLI for all med related matters.

q **MILOB and CIVPOL HQs.**

- (1) MILOB and CIVPOL HQs are to provide a liaison officer to op con C LOG O to assist in the development of the OSLI until liquidation is completed, and
- (2) Nominate a POC for this issue

COORD INSTRS

9. **Deliverables.** The draft of the OSLI is at Annex C. All of the Working Groups (WG), their respective sub-WG and/or teams plus the various staff within the combined UNAMIR HQ are to write their applicable portion of the OSLI. Co-Chairmen of each WG are responsible to coord their submissions which are to be provided IAW the schedule at para 11. Submissions are to include an insert for the main document of a general policy nature. Specific details are to be kept within the Annexes to the main document. Requests for additional Annexes are to be passed to the G4 LOG.

10. **Format.** All submissions for the OSLI, whether from the various WG, their sub-teams or other staff within the combined UNAMIR HQ are to be provided to the G4 LOG in both electronic format along with two hard copies. The electronic format is to be saved as a WordPerfect 5.1 file and provided in the form of a diskette identified as impl-XXX.XXX where the Xs ident the originator's short titles. As an example, the G4 LOG would ident the file as impl-g4l.og. Returns are to be provided as they become available but no later than **20 Nov 95 0900 Hrs**. The format to be used is contained either at Annex C or at Annex A to Annex C which is attached.

11. **Timings.** The fol staff action is to occur as fol:

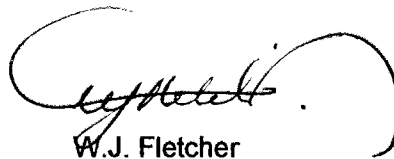
- a. 01 Nov 95 Issue the staff planning dir;
- b. 20 Nov 95 Deadline for all UNAMIR staff returns to G4 LOG;
- c. 24 Nov 95 Present a rough draft of the OSLI to the LT;
- d. 30 Nov 95 Brief LTF and obtain endorsement of the OSLI;
- e. 1 Dec 95 SRSG and Force Commander's decision brief; and
- f. 1 Dec 95 Issue OSLI.

12. **Liaison.** The LC is the point of contact for all info and will coord all aspects of this implementation. Direct liaison is auth between all staff levels as well as staff-to-UNAMIR elms. The LC is to be kept informed of all such liaisons and their decisions.



W. Clive

Chief Integrated Support Services



W.J. Fletcher

Colonel

Deputy Chief of Staff Support

Annex A: Decommissioning Schedule.
Annex B: Liquidation Schedules by Elm.
Annex C: Draft Implementation Directive
Format.

Distribution List

Action

UNAMIR HQ//COS/ CAO/ DCOS Ops
DCOS Sp/ CISS
DCMO/ Commissioner CIVPOL
CO 95 CMSG//

Info

UNNY//FALD//
UNAMIR HQ//SRSG/ FC
Ops O ISS/ SO PLANS/ G4 LOG
File//

DE-COMMISSIONING SCHEDULE

ANNEX A
TO LIQUIDATION/STAFFPLAN.DIR
DATED 1 NOV 95

SER	ACTIVITY		SECTOR 3		SECTOR 2		SECTOR 5		SECTOR 4		SECTOR 1 (KIGALI)															REMARKS
			MALICOY	OTHER	GHANCOY 1	OTHER	NGCOY	OTHER	MALAMCOY	OTHER	OTHERS MP & CIVPOL	ENGR COY	GANCOY 2	ELMS INCBAT	CHU	TPT WKSP	TPT WKSP	SIG COY	COMMS	NORMED	TRANSIT CAMP	B & R	TPT WKSP	SS CMS-G	INDBAT & CORE GP	
																BUTARE	LIGHT						HUY			
21	REPAIR & HAND OVER ACCOM	FROM	34	32	39	37	44	40	51	49	52	61	N/A	64	63	36	42	64	81	73	78	86	86	93	95	ACCN / BME TMS
		TO	36	33	41	38	46	43	52	50	53	62		65	64	37	45	71	83	74		87	89	97	97	
22	DISMANTLING WEATHER HAVENS/RUBHALLS	FROM	34		39				49		N/A	60	58	61	N/A	N/A	N/A	70	N/A	N/A	73	N/A	N/A	93	93	DISMANTLING TMS
		TO							52				67	62				71			77			96	95	
23	DESTRUCTION/TRANSFER OF MATERIEL		35	32	40	37	45	43	51	47	52	61	65	N/A	63	36	43	70	81	73	77	87	87	93-97	96	AT WKSP VEH TRANSFERS WONT OCCUR UNTIL HWY WKSP CLOSE S
24	ENVIRONMENTAL CLEAN UP	FROM	35	32	40	37	45	43	51	47	52	60	N/A	60	63	36	43	70	81	73	74	86	86	93	96	ENGR TMS
		TO	36		41				52			61		61			44		82		75	87	88	97		
25	RETURN UN VEHs TO HWY (IVECO) WKSP		35		40		45		51		58	61	65	N/A	62	38	22	71	81	73	N/A	85	88	88	88	AT WKSP VEHs UNDER REPAIR TRANSFERRED TO HWY WKSP CCR E GP RETAINS VEHs UNTIL DEP
26	HAND OVER CONTINGENT VEHs		35		40		45		51		N/A	61	65	N/A	N/A	N/A	N/A	71	N/A	N/A	N/A	N/A	N/A	88	88	
27	CUSTOM SEC CHECK PAX		35		40		45		51		N/A	61	65	61	62	N/A	N/A	71	82	74	N/A	88	87	96	96	
28	REAR PARTY/SECUR TM RETURNS		36	33	41	38	46	43	52	50	53	62	N/A	N/A	64	37	45	N/A	83	N/A	N/A	87	89	N/A	N/A	
29	CUSTOM SEC CHECK COE	FROM	36		41		46		51		N/A	59	64	N/A	N/A	N/A	N/A	70	N/A	71	N/A	N/A	N/A	88	88	
		TO	40		46		51		56			64	68					75		74				95	95	
30	CUSTOM SEC CHECK UNOE	FROM									N/A						25	67		N/A	72	65	86	87		
		TO															42		80		90	90	95	95		
31	MOV MAIN PAX TO HOME LOGS FROM KIA		36		41		46		52		59	62	66	62	63	N/A	43	72	82	75	N/A	86	87	97	97	
32	DESPATCH REAR PARTIES		42		47		52		57		N/A	72	70	N/A	69	N/A	N/A	99	N/A	80	N/A	91	91	99	99	
33	MOV OF COE TO POE	FROM																								
		TO																								
34	MOV OF UNOE TO POE	FROM																								
		TO																								
35	RES DAY		37		42		47		53		N/A	63	68	63	64	38	44	73	83	76	78	87	88	N/A	N/A	
36	SECUR TM MOV TO LOC		32		37		42		47		N/A	60	N/A	57	N/A	34	N/A	70	WITH CORE	N/A	N/A	N/A	N/A	N/A	N/A	
37	DISPOSAL OF SCRAP	FROM															0					0	0	0		
38		TO																45				85	85	89		
39	CEASE OPS FROM										49	52	61	N/A	61	35	21	66	81	71	73	71	71	86	87	
40	MOV HQ TO TRAFIPRO																	62								
41	CORE GP & REAR PTY MOV TO MERIDIEN																								94	

G4 Plans

DE-COMMISSIONING SCHEDULE

ANNEX A
TO LIQUIDATION/STAFF PLAN L/P
DATED 1 NOV 98

SER	ACTIVITY	SECTOR 3		SECTOR 2		SECTOR 5		SECTOR 4		SECTOR 1 (KIGALI)																REMARKS
		MALACOY	OTHER	GHANCOY 1	OTHER	NGCOY	OTHER	MALAWACOY	OTHER	OTHERS MP & CIVPOL	ENGR COY	GANCY 2	ELMS UNBAT	CMU	TPT WKSP		SIG COY	COMMS	NORMED	TRANSIT CAMP	B & R	TPT WKSP		95 CMSSG	INDEX & CORE GP	
															BUTARE	LIGHT						N/A				
1	COORD OF LIQUIDATION PROCESS	30		36		40		45		49	51	60	54	56	34	20	63	63	70	72	71	64	85	86		
2	MOV SEA CNTRS TO SITES	36		31		39		44		49	48	59	N/A	53	33	17	62	61	69	N/A	69	60	82	83		
3	CEASE WATER SUPPLY	30	30	30	30	35	33	37	40	43	54	N/A	51	56	30	N/A	63	60	71	71	67	68	79	81	CONTINGENTS AUTH STL WATER AFTER CONSUMING BULK RES. SECTOR 3 ON STL WATER ON D DAY	
4	CEASE POL SUPPLY	30	30	31	30	35	33	40	38	43	N/A	N/A	N/A	30	30	N/A	N/A	N/A	N/A	71	0	0	N/A	N/A	POL TRS MOV WITH GEN. CEASE UNARMED DELIVERY AT D	
5	CEASE FRESH RATS DEL	32		30		31		38		53	47	N/A	60	N/A	N/A	N/A	59	N/A	74	N/A	63	84	91	91	CONTINGENTS AUTH CST RATS AFTER CONSUMING FRESH RES	
6	OUT SURVEY OF COE	FROM	31	36		41		46		N/A	52	61	N/A	N/A	N/A	N/A	66	N/A	N/A	N/A	N/A	N/A	88	89		
		TO	33	38		43		49			58	63					69						94	94		
7	OUT SURVEY DOCS	FROM	34	39		44		50		N/A	59	64	N/A	N/A	N/A	N/A	70	N/A	N/A	N/A	N/A	N/A	95	95		
		TO	35	40		45		51			60	65					71						96	96		
8	PACKING AND DOCUMENTATION COMPLETED	34		39		44		49		N/A	59	64	59	61	37	42	70	80	73	73	80	86	95	95		
9	BOARDS OF INQUIRY / WRITE OFFS	FROM	36	33	41	39	46	42	51	48	52	61	66	N/A	58	38	43	72	81	73	73	88	86	95	95	
		TO	37	34	42	40	47	43	52	49	53	62	67		59	39	47	73	85	74	74	88	90	96	96	
10	UNOE CLEARANCE	FROM	34	32	39	37	44	41	48	47	50	59	64	N/A	56	35	21	70	67	71	N/A	72	65	88	87	WKSP CLOSURE STARTS ONE WEEK PRIOR TO CEASE OPS.
		TO					45	43	49		61				57	36	41		60	72		85	85	88	88	
11	PICK UP WATER CONTAINERS	FROM	32	32	37	37	40	41	42	47	50	57	N/A	56	62	32	44	65	62	73	73	80	80	81	83	
		TO						42																		
12	PICK UP POL CONTAINERS	FROM	36	33	41	38	46	41	50	48	53	62	N/A	63	63	35	45	N/A	N/A	N/A	73	87	89	89	88	AT FINAL CLOSURE UNITS TO USE 40 GAL DRUMS
		TO						43	51																	
13	PICK UP COMMS EQPT	FROM	32	32	37	37	43	40	47	49	62	60	62	63	63	36	41	61	61	71	68	71	71	94	94	
		TO	34		39			42	50									69	66							
14	PICK UP GENERATORS	FROM	36	33	41	38	46	41	50	48	53	62	N/A	63	63	36	45	71	83	71	73	87	89	96	96	
		TO						43	51																	
15	PICK UP DEF STORES	FROM	36	33	41	38	46	43	50	48	53	61	N/A	62	63	N/A	42	71	82	N/A	74	87	89	96	96	
		TO							61									83								
16	MOVE COE	34		39		44		50		N/A	59	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
17	MOVE UNOE	35		40	37	46	46	51	51	51	59	N/A	N/A	58	37	42	71	81	73	N/A	86	86	N/A	N/A		
18	MOV WPNS AND AMMO CNTRS TO KIGALI	33		38		43		49		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
19	ADVANCE PARTY MOV TO TRANSIT CAMP	33		38		43		49		53	61	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	NO MOVE TO TRAFIPRO AT D + 83
20	MOVE PAX TO KIGALI (LESS REAR PARTIES)	34		39		44		50		N/A	61	N/A	N/A	N/A	37	N/A	N/A	N/A		N/A	N/A	N/A	N/A	N/A	N/A	

LIQUIDATION SCHEDULE											
SECTOR 3											
OTHERS			MOV UNOE	DEF STORES							
			COMMS	REAR PTY MOV							
			REPAIR ACCOM	HAND OVER ACCOM							
	CEASE POL		UNOE CLR	GEN MOV							
			ENV CLEAN UP								
			DESTR / TRANS OF MAT	BOI / WRITE OFF	>>						
	CEASE WATER		WATER BLADDER	POL CNTR MOV							
DAYS	D+30	D+31	D+32	D+33	D+34	D+35	D+36	D+37	D+38	D+39	D+42
MALICOY	COORD MTG	OUT SURVEY	>>	>>	OUT SURVEY DOCS	>>	REAR PTY MOV	RES DAY			REAR PTY FLT
	MOV CNTRS TO SITE		WATER BLADDER	ADV PTY MOV	CNTR MOV	ENV CLEAN UP	>>				
	CEASE WATER		COMMS	>>	>>	DESTR / TRANS OF MAT	DEF STORES				
	CEASE POL		SECUR TM MOV IN LOC	AMMO/WPNS MOV	UNOE CLR	RTN/ HAND OVER VEHS	POL CNTR MOV				
			CEASE FRESH RATS		PAX MAIN MOV	CUSTOMS PAX	GEN MOV				
					REPAIR ACCOM	HANDOVER ACCOM	>>				
					DISMANTLE TM	CUSTOMS MAT	>>	>>	>>	>>	
					PACKING COMPLETE	MOV UNOE	BOI / WRITE OFF	>>			
							PAX MAIN FLT				

LIQUIDATION SCHEDULE											
SECTOR 2											
OTHERS					MOV UNOE						
					COMMS						
					REPAIR ACCOM	HAND OVER ACCOM					
					UNOE CLR	REAR PTY MOV					
					DESTR / TRANS OF MAT	DEF STORES					
	CEASE POL				ENV CLEAN UP	GEN MOV					
	CEASE WATER				WATER BLADDER	POL CNTR MOV	BOI / WRITE OFF	YY			
DAYS	D+30	D+31	D+35	D+36	D+37	D+38	D+39	D+40	D+41	D+42	D+ 47
GHANCOY 1	CEASE WATER	MOV CNTRS TO SITE	COORD MTG	OUT SURVEY	YY	YY	OUT SURVEY DOCS	YY	PAX MAIN FLT	RES DAY	REAR PTY FLT
	CEASE FRESH RATS	CEASE POL			WATER BLADDER	ADV PTY MOV	REPAIR ACCOM	HANDOVER ACCOM	YY		
						AMMO/ WPNS MOV	UNOE CLR	MOV UNOE	POL CNTR MOV		
					COMMS	YY	YY	DESTR / TRANS OF MAT	GEN MOV		
							CNTR MOV	ENV CLEAN UP	YY		
					SECUR TM MOV IN LOC		PAX MAIN MOV	RTN/ HAND OVER VEHs	REAR PTY & SECURITY TM MO		
							DISMANTLE TM	CUSTOMS PAY	BOI / WRITE OFF	YY	
							PACKING COMPLETE		CUSTOMS MAT	YY	YY
									DEF STORES		

LIQUIDATION SCHEDULE													
SECTOR 5													
OTHERS					COMMS	--	--	DEF STORES					
					REPAIR ACCOM	HAND OVER ACCOM	--	REAR PTY MOV					
						GEN MOV	--						
						UNOE CLR	--						
						POL CNTR MOV	--						
							BOI / WRITE OFF						
		CEASE WATER						DESTR / TRANS OF MAT					
		CEASE POL				WATER BLADDER	--	ENV CLEAN UP			MOV UNOE		
DAYS	D+31	D+33	D+35	D+39	D+40	D+41	D+42	D+43	D+44	D+45	D+46	D+47	D+ 52
NICOY			CEASE WATER	MOV CNTRS TO SITE	COORD MTG	OUT SURVEY	--	--	OUT SURVEY DOCS	--	PAX MAIN FLT	RES DAY	REAR PTY FLT
	CEASE FRESH RATS		CEASE POL		WATER BLADDER		SECUR TM MOV IN LOC	ADV PTY MOV	REPAIR ACCOM	HANDOVER ACCOM	--		
								AMMO/WPNS MOV	UNOE CLR	--	MOV UNOE		
								COMMS		DESTR / TRANS OF MAT	GEN MOV		
									CNTR MOV	ENV CLEAN UP	POL CNTR MOV		
									PAX MAIN MOV	RTN HAND OVER VEHs	REAR PTY MOV		
									DISMANTLE TM	CUSTOMS PAX	BOI / WRITE OFF	--	
									PACKING COMPLETE		CUSTOMS MAT	--	--
											DEF STORES		

LIQUIDATION SCHEDULE															
SECTOR 4															
OTHER								ENV CLEAN UP	GEN MOV						
								UNOE CLR	DEF STORES	COMMS					
								DESTR / TRANS OF MAT	BOI / WRITE OFF	--	REAR PTY MOV				
		CEASE POL	CEASE WATER					WATER BLADDER	POL CNTR MOV	REPAIR ACCOM	HAND OVER ACCOM	MOV UNOE			
DAYS	D+37	D+38	D+40	D+42	D+44	D+45	D+46	D+47	D+48	D+49	D+50	D+51	D+52	D+53	D+57
MALAWI COY	CEASE WATER	CEASE FRESH RATS	CEASE POL	WATER BLADDER	MOV CNTRS TO SITE	COORD MTG	OUT SURVEY	--	--	--	OUT SURVEY DOCS	--	PAX MAIN FLT	RES DAY	REAR PTY FLT
								SECUR TM MOV IN LOC	UNOE CLR	--	PAX MAIN MOV	BOI / WRITE OFF	--		
								COMMS	--	--	--	DESTR / TRANS OF MAT	REAR PTY MOV		
										PACKING COMPLETE	CNTR MOV	REPAIR ACCOM	HANDOVER ACCOM		
										AMMO/ WPNS MOV	POL CNTR MOV	--			
										ADV PTY MOV	GEN MOV	--			
												MOV UNOE			
										DISMANTLE TM	--	--	--		
												ENV CLEAN UP	--		
												RTN/ HAND OVER VEHs			
												CUSTOMS PAX			
												CUSTOMS MAT	--	--	--
											DEF STORES	--	--		

LIQUIDATION SCHEDULE								
SECTOR 1								
DAYS	D+43	D+49	D+50	D+51	D+52	D+53	D+58	D+59
MILOB 1A MILOB 1B MILOB HQ CIVPOL HQ MP COY	CEASE WATER	COORD MTG	UNOE CLR	>>	BOI / WRITE OFF	>>	RTN VEHS	PAX M. JIN F. 1
	CEASE POL	MOV CNTRS TO SITE	WATER BLADDER	MOV UNOE	COMMS	POL CNTR MOV		
		CEASE OPS			DESTR / TRANS OF MAT	GEN MOV		
					ENV CLEAN UP	DEF STORES		
					REPAIR ACCOM	HANDOVER ACCOM		
						REAR PTY MOV		
						ADV PTY MOV		

LIQUIDATION SCHEDULE														
SECTOR 1														
DAYS	D+47	D+48	D+51	D+52	D+54	D+57	D+58	D+59	D+60	D+61	D+62	D+63	D+64	D+72
ENGR COY	CEASE FRESH RATS	MOV CNTRS TO SITE	COORD MTG	OUT SURVEY	>>	>>	>>	OUT SURVEY DOCS	>>	RTN/ HAND OVER VEHS	GEN MOV	RES DAY		REAR PTY FLT
				CEASE OPS	CEASE WATER	WATER BLADDER		CNTR MOV	DISMANTLE TM	REPAIR ACCOM	HANDOVER ACCOM			
								UNOE CLR	ENV CLEAN UP	>>				
								PACKING COMPLETE	SECUR TM MOV IN LOC	DESTR / TRANS OF MAT	POL CNTR MOV			
								MOV UNOE	COMMS	PAX MAIN MOV	SECUR TM RTN			
										CUSTOMS PAX	PAX MAIN FLT			
										BOI / WRITE OFF	>>			
										DEF STORES				
								CUSTOMS MAT	>>	>>	>>	>>	>>	
										ADV PTY MOV				

1 Nov 95

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LIQUIDATION SCHEDULE												
SECTOR 1												
DAYS	D+53	D+59	D+60	D+61	D+62	D+63	D+64	D+65	D+66	D+67	D+68	D+70
GHANCOY 2	CEASE FRESH RATS	MOV CNTRS TO SITE	COORD MTG	OUT SURVEY	>>	>>	OUT SURVEY DOCS	>>	BOI / WRITE OFF	>>	RES DAY	REAR PTY FLT
					COMMS		PACKING COMPLETE	DESTR / TRANS OF MAT	DISMANTLE TM	>>		
							UNOE CLR	RTN/ HAND OVER VEHS	PAX MAIN FLT			
								CUSTOMS PAX				
							CUSTOMS MAT	>>	>>	>>	>>	>>

1 Nov 95

C. DATA RELEASE REQUEST 11/04

ANNEX B
TO LIQUIDATION / STAFFPLAN DIR
DATED 01 NOV 95

LIQUIDATION SCHEDULE											
SECTOR 1											
DAYS	D+51	D+54	D+56	D+57	D+59	D+60	D+61	D+62	D+63	D+64	D+65
ELMS INDBAT	CEASE WATER	COORD MTG	WATER BLADDER	SECUR TM MOV IN LOC	PACKING COMPLETE	CEASE FRESH RATS	CUSTOMS PAX	DEF STORES	POL CNTR MOV		
						ENV CLEAN UP	>>	PAX MAIN FLT	COMMS	REPAIR ACCOM	HANDOVER ACCOM
							DISMANTLE TM	>>	GEN MOV		
									RES DAY		

1 Nov 95

LIQUIDATION SCHEDULE												
SECTOR 1												
DAYS	D+30	D+53	D+55	D+56	D+57	D+58	D+59	D+61	D+62	D+63	D+64	D+ 69
CHU	CEASE POL	MOV CNTRS TO SITE	COORD MTG	CEASE WATER		BOI / WRITE OFF	--	PACKING COMPLETE	CUSTOMS PAX	PAX MAIN FLT	RES DAY	REAR PTY FLT
				UNOE CLR	--	MOV UNOE		CEASE OPS	RTN UN VEHs TO WKSP	REPAIR ACCOM	HANDOVER ACCOM	
									WATER BLADDER	DESTR OF MAT	TRANS	SECUR TM MOV OUT
										GEN MOV		
										POL CNTR MOV		
										ENV CLEAN UP		
										COMMS		
										DEF STORES		

LIQUIDATION SCHEDULE									
SECTOR 1									
DAYS	D+30	D+32	D+33	D+34	D+35	D+36	D+37	D+38	D+39
WKSP BUTARE	CEASE WATER	WATER BLADDER	MOV CNTRS TO SITE	COORD MTG	UNOE CLR	--	MOV UNOE	BOI / WRITE OFF	--
	CEASE POL			SECUR TM MOV IN LOC	CEASE OPS	POL CNTR MOV	PAX MAIN MOV	RTN UN VEHS	
						GEN MOV	REAR PTY MOV	RES DAY	
						COMMS	PACKING COMPLETE		
						REPAIR ACCOM	HANDOVER ACCOM		
						DESTR / TRANS OF MAT			
						ENV CLEAN UP			

LIQUIDATION SCHEDULE												
SECTOR 1												
DAYS	D	D+17	D+20	D+21	D+22	D+25	D+41	D+42	D+43	D+44	D+45	D+47
TPT WKSP LIGHT		MOV CNTRS TO SITE	COORD MTG	UNOE CLR	>>	>>	>>	PACKING COMPLETE	PAX MAIN FLT	WATER BLADDER	SECUR TM RTNS	
				CEASE OPS	RTN VEHS	CUSTOMS MAT	>>	>>	ENV CLEAN UP	>>	POL CNTR MOV	
							COMMS	MOV UNOE	DESTR / TRANS OF MAT	RES DAY	GEN MOV	
								REPAIR ACCOM	>>	HANDOVER ACCN	>>	
								DEF STORES	BOI / WRITE OFF	>>	>>	>>
	SCRAP DISPOSAL	>>	>>	>>	>>	>>	>>	>>	>>	>>	>>	

LIQUIDATION SCHEDULE														
SECTOR 1														
AMAHORO BLDG			COMMS	>>	>>									
					REPAIR ACCOM	>>	>>	HAND OVER ACCOM	>>	>>				
					GEN MOV	>>	>>							
					DESTR / TRANS OF MAT									
			WATER BLADDER		POL CNTR MOV	ENV CLEAN UP		DEF STORES	DISMANTLE TM	>>				
	CEASE WATER		TRANS HQ TO TRAFIPRO	>>	REPAIR ACCOM	>>	>>	>>	HANDOVER ACCOM	>>				
DAYS	D+59	D+61	D+62	D+63	D+64	D+65	D+66	D+69	D+70	D+71	D+72	D+73	D+75	D+99
SIGS COY	CEASE FRESH RATS		MOV CNTRS TO SITE	COORD MTG		WATER BLADDER	OUT SURVEY	>>	OUT SURVEY DOCS	>>	PAX MAIN FLT	RES DAY		REAR PTY FLT
				CEASE WATER					UNOE CLR	MOV UNOE	BOI / WRITE OFF	>>		
									DESTR / TRANS OF MAT	GEN MOV				
		COMMS	>>	>>	>>	>>	>>		ENV CLEAN UP	RTN/ HAND OVER VEHS				
					REPAIR ACCOM	>>	>>		SECUR TM MOV IN LOC	CUSTOMS PAX				
									CUSTOMS MAT	>>	>>	>>	>>	
									PACKING COMPLETE	DEF STORES				

LIQUIDATION SCHEDULE												
SECTOR 1												
DAYS	D+60	D+61	D+62	D+63	D+66	D+67	D+80	D+81	D+82	D+83	D+85	D+99
COMMS UNIT & GEN UNIT	CEASE WATER	MOV CNTRS TO SITE	WATER BLADDER	COORD MTG		UNOE CLR	>>	MOV UNOE	PAX MAIN FLT	RES DAY		REAR PTY FLT
		COMMS	>>	>>	>>	SECUR TM MOV IN LOC	PACKING COMPLETE	ENV CLEAN UP	>>	REAR PTY REMAIN WITH CORE GP		
		CEASE OPS				CUSTOMS MAT	>>	REPAIR ACCOM	HANDOVER ACCN	>>		
							RTN UN VEHS	DESTR / TRANS OF MAT	GEN MOV	>>		
									CUSTOMS PAX	SECUR TM RTN		
								BOI / WRITE OFF	>>	>>	>>	
										DEF STORES		

LIQUIDATION SCHEDULE									
SECTOR 1									
DAYS	D+69	D+70	D+71	D+72	D+73	D+74	D+75	D+76	D+80
NORMED	MOV CNTRS TO SITE	COORD MTG	CEASE OPS		PACKING COMPLETE	CEASE FRESH RATS	PAX MAIN FLT	RES DAY	REAR PTY FLT
			UNOE CLR	>>	MOV UNOE	HANDOVER ACCOM			
			CEASE WATER		BOI / WRITE OFF	>>			
			GEN MOV		WATER BLADDER	CUSTOMS PAX			
			COMMS		REPAIR ACCOM				
					DESTR / TRANS OF MAT				
					ENV CLEAN UP				
					RTN UN VEHS				
			CUSTOMS MAT	>>	>>	>>			

LIQUIDATION SCHEDULE								
SECTOR 1								
DAYS	D+66	D+71	D+72	D+73	D+74	D+75	D+77	D+78
TRANSIT CAMP	COMMS	CEASE WATER	COORD MTG	PACKING COMPLETE	DEF STORES		DESTR / TRANS OF MAT	RES DAY
		CEASE POL		WATER BLADDER	ENV CLEAN UP	YY		REPAIR/HANDOVER ACCN
				BOI / WRITE OFF	YY			
				POL CNTR MOV				
				GEN MOV				
				DISMANTLE TM	YY	YY	YY	
				CEASE OPS				

LIQUIDATION SCHEDULE													
SECTOR 1													
DAYS	D	D+63	D+67	D+69	D+71	D+72	D+80	D+85	D+86	D+87	D+88	D+90	D+91
B & R	CEASE POL	CEASE FRESH RATS	CEASE WATER	MOV CNTRS TO SITE	COORD MTG		WATER BLADDER	RTN/ HAND OVER UN VEHs	BOI / WRITE OFF	>>	>>		REAR PTY FLT
					COMMS	UNOE CLR	>>	>>	MOV UNOE	RES DAY			
					CEASE OPS				REPAIR ACCOM	HANDOVER ACCOM			
									PAX MAIN FLT	POL CNTR MOV			
									ENV CLEAN UP	>>			
									CUSTOMS PAX	DESTR / TRANS OF MAT			
						CUSTOM S MAT	>>	>>	>>	>>	>>		
									PACKING COMPLETE	SECUR TM RTN			
										GEN MOV			
	SCRAP DISPOSAL	>>	>>	>>	>>	>>	>>	>>		DEF STORES			

LIQUIDATION SCHEDULE														
SECTOR 1														
DAYS	D	D+60	D+64	D+65	D+68	D+71	D+80	D+85	D+86	D+87	D+88	D+89	D+90	D+91
TPT WKSP HVY	CEASE POL	MOV CNTRS TO SITE	CEASE FRESH RATS		CEASE WATER	COMMS	WATER BLADDER		PACKING COMPLETE	PAX MAIN FLT	RES DAY	REAR PTY SECUR TM MOV		REAR PTY FLT
			COORD MTG	UNOE CLR	>>	>>	>>	>>	MOV UNOE	DESTR TRANS OF MAT		DEF STORES		
						CEASE OPS			REPAIR ACCOM	HANDOVER ACCN	>>	>>		
									ENV CLEAN UP	>>	>>	GEN MOV		
									HANDOVER UN VEHS	CUSTOMS PAX		POL CNTR MOV		
	SCRAP DISPOSAL	>>	>>	>>	>>	>>	>>	>>	BOI / WRITE OFF	>>	>>	>>	>>	
				CUSTOMS MAT	>>	>>	>>	>>	>>	>>	>>	>>	>>	

LIQUIDATION SCHEDULE															
SECTOR 1															
DAYS	D	D+79	D+81	D+82	D+85	D+86	D+88	D+89	D+91	D+93	D+94	D+95	D+96	D+97	D+99
95 CMSG		CEASE WATER	WATER BLADDER	MOV CNTRS TO SITE	COORD MTG	CEASE OPS	OUT SURVEY	--	--	--	--	OUT SURVEY DOCS	--		REAR PTY FLT
	SCRAP DISPOSAL	--	--	--	--	--	--	--	CEASE FRESH RATS	REPAIR ACCOM	HANDOVER ACCOM	--	--	--	
							RTN/ HAND OVER VEHS			DISMANTLE TM	--	--	--		
						UNOE CLR	--			DESTR / TRANS OF MAT	--	--	--	--	
							POL CNTR MOV			ENV CLEAN UP	--	--	--	--	
											COMMS	PACKING COMPLETE	GEN MOV		
												BOL / WRITE OFF	--		
													DEF STORES		
													CUSTOMS PAX		
						UNOE/COE CUSTOMS MAT	--	--	--	--	--	--		PAX MAIN FLT	

LIQUIDATION SCHEDULE													
SECTOR 1													
DAYS	D+81	D+83	D+86	D+87	D+88	D+89	D+91	D+93	D+94	D+95	D+96	D+97	D+99
INDBAT MAIN	CEASE WATER	WATER BLADDER	COORD MTG	UNOE CLR	--		CEASE FRESH RATS		CORE GP & REAR PTY MOV TO MERIDIEN	REPAIR ACCOM	HANDOVER ACCOM	--	REAR PTY FLT
		MOVE CNTRS TO SITE			POL CNTR MOV			DISMANTLE TM	--	--	DESTR / TRANS OF MAT	MAIN PAX FLT	
					RTN ALL VEHS			COMMS		PACKING COMPLETE	ENV CLEAN UP		
						OUT SURVEY	--	--	--	OUT SURVEY DOCS	--		
											GEN MOV		
											CUSTOMS PAX		
										BOI / WRITE OFF	--		
											DEF STORES		
				UNOE/COE CUSTOMS MAT	--	--	--	--	--	--			

LIQUIDATION SCHEDULE										
SECTOR 1										
DAYS	D+62	D+63	D+79	D+87	D+91	D+92	D+93	D+94	D+98	D+99
CORE GROUP	MOVE TO TRAFIPRO	→	CEASE WATER	COORD MTG	CEASE FRESH RATS	REPAIR ACCOM	HANDOVER ACCOM	MOVE TO MERIDIEN	DESTR TRANS OF MAT	PAY MAIN F/T
									COMMS	
									UNOE CLR	
									RTN/ HAND OVER VEHs	
									CUSTOMS FAX	
									CUSTOMS MAT	
									PACKING COMPLETE	



ANNEX C
LIQUIDATION / STAFPLAN.DIR
DATED 01 NOV 95

4000.1/LOG-28/1 (SRSG/FC)

01 December 1995

Distribution List

UNAMIR OPERATIONS AND SUPPORT LIQUIDATION INSTRUCTION 1/95

References: A. SRSG Memo dated 10 October 1995
B. UNNY XXXXXXXX
C. UNAMIR HQ 4000.1/LOG-28/1 dated 13 Oct 95
D. UNAMIR BUDGET ALLOCATION XXX dated XX XXX XX
XX. XXXXX

AIM

1. The aim of this directive is to implement specific UNAMIR Liquidation policies and provide resource allocations to close down all UNAMIR elements, both civilian and military.

SCOPE

2. At reference B, UNNY has directed that UNAMIR cease ops with effect from XXXXX and that all of its inherent components be liquidated no later than (NLT) XXXXX. The liquidation activities will be constrained by planned expenditure reductions identified by UNNY at reference XX and enunciated in our allocated Budget (reference D). UNAMIR Operations and Support Liquidation Instruction (OSLI) 1/95 will give effect to this policy and provide direction on those activities which will be required to effect the liquidation as well as provide resource allocations in the following categories:

- a. mission reductions and liquidation as directed by UNNY and further rationalization as a repercussion of liquidation and resource depletion in other categories;
- b. movement of personnel and materiel regardless of the means used;
- c. materiel returns for both COF and UNOF
- d. personnel policies in effect during the liquidation of UNAMIR;
- e. contractor use resulting from both infrastructure liquidation and as a consequence of liquidation and resource depletion in other categories;

- f. military reductions resulting from liquidation activity as a distinct component of UNAMIR;
- g. civilian reductions resulting from liquidation activities as a distinct component of UNAMIR;
- h. MILOB and CIVPOL reductions resulting from liquidation activities as two distinct components of UNAMIR;
- i. financial policies to be in effect during the liquidation of UNAMIR;
- j. administration policies to be in effect during the liquidation of UNAMIR; and
- k. funding reductions to specific programme elements (SPE) such as construction costs, contract management, miscellaneous requirements (MR), procurement and personnel.

3. The underlying theme and objectives of this directive represent a conscious decision by UNAMIR to maximize its available liquidation resources in compliance with our operational and fiscal imperatives. The consequence of this decision is that the capacity of our support infrastructure will be drastically reduced, occasioning a shift towards a methodology which will streamline existing UNAMIR methods of operation, remove administrative impediments to liquidating the mission and provide the Liquidation Task Force (LTF) and its Liquidation Team (LT) with the resources and means to effectively complete its closure tasks within the limitations assigned by UNNY.

4. It is essential that all leaders and administrators recognize the resource management challenge presented by a liquidation of this magnitude. This OSLI will provide direction by linking objectives, resources and desired results.

LIQUIDATION STRATEGY

5. Outlook. There is a requirement for commanders and resource managers to look downstream in their operating plans, with a view to building-in flexibility and manoeuvre room as a precaution against additional budgetary/resource restrictions.

6. Compression of liquidation. The confusion caused by the early identification of a compressed liquidation is acknowledged as a factor which impairs the ability of leaders and managers to assess the impact of reductions and make timely plans for its implementation. This directive will serve to provide a clear picture of the full liquidation programme using a time line which is more realistic.

7. Speed of Execution. The reduction plan contained in this directive is driven by UNNY's need to obtain cash savings over a pre-determined phase line. The heavy burden of personnel adjustments in the early portion of the programme along with the liquidation of infrastructure in the latter portion should allow for the orderly liquidation of the mission. The strategy to be adopted for implementation of the liquidation will be based on:

- a. Fastest possible achievement of reduction targets. Where possible,

commanders and resource managers shall take action to realize projected savings in advance of the phase-lines; and

- b. Eclipsing of reduction targets. UNAMIR is burdened by inefficient and costly systems and infrastructure. The impact of this burden on a much reduced support structure is substantial. Commanders and resource managers are instructed and encouraged to surpass the targets contained in this directive, particularly as they apply to surplus infrastructure, redundant command and control elements, and excess support capacity. Resource managers, as stewards of all UNAMIR resources assigned to their area of responsibility, are expected to reallocate resources to stabilize and balance their structures and systems. In this respect, CAO retains full discretionary authority to arbitrate resource allocation issues.

OBJECTIVES

8. Financial Reductions. UNAMIR's funding allocation is to be reduced from its current levels. The UNAMIR model at Annex A indicates a net deficiency of \$XX Million to meet all of our requirements, a shortfall which is to be absorbed by all components of UNAMIR. Annex A provides a breakdown of reduction targets by categories.
9. Personnel Adjustments - Military Component. Adjustments to the military component of UNAMIR are described in detail at Annex C. Starting at D + 30, these reductions will be applied over a 67 day period, IAW the overall liquidation plan. This plan includes the completion of UNAMIR liquidation activities by D + 99.
10. Personnel Adjustments - Civilian Component. Adjustments to the civilian component of UNAMIR will occur as directed by the SRSG and the CAO and as described in detail at Annex C. Reductions to the local employees will be coordinated with the Liquidation Cell (LC) in keeping with the directives received by the LT.
11. Infrastructure Rationalization. A general assessment of the state of UNAMIR leased or rented infrastructure is required. The cost of maintaining the infrastructure will only be drastically reduced once clear direction has been received from UNNY as to the actual D day.
12. Infrastructure Maintenance Strategy. Infrastructure and its maintenance will be rationalized so that all work of an operational, emergency and/or safety related nature and those constituting health hazards are to continue. In the short-term, all other work needs to be scrutinized by both BMES and SO Accn to ensure that our limited resources are not needlessly expended.
13. Directed infrastructure adjustments are described at Annex B, including site specific data related to savings targets, liquidation milestones and other guidance. These reductions have been incorporated in the liquidation model at Annex C.
14. Streamlining of C² System. The policy basis for streamlining of the C² system, calls for a reduction by at least one-third of the resources committed to HQ functions by D+30, and the elimination of two layers of HQs through the liquidation of MILOB and CIVPOL HQs by D+59. UNAMIR HQ will conclude operations in Amahoro on D+62 and transfer to Trafipro until D+94 IAW the De-Commissioning Schedule at Annex C.

DELIVERABLES

15. Impact Assessment - Readiness. The readiness levels and ability to retain an operational response capability must be maintained throughout the liquidation process. Conversely, the availability of resources to achieve the required readiness levels will be significantly reduced as the liquidation occurs. The overall impact must be assessed in detail as soon as practicable so that corrective action can be taken and a cohesive plan developed. The initial assessment of the proposed tasks indicates that many of the tasks will be difficult to achieve based on projected constrained resource allocations. There is a requirement to review all of the stated and implied tasks to determine achievability and, as necessary, establish priorities within the available resource envelope. The G3 Ops and G3 Plans will conduct a detailed assessment of the security requirements. The planning directive to accomplish this task is attached at Annex D.

16. Cost Capturing. Recent initiatives directed that a disciplined approach to liquidation must be imposed throughout UNAMIR. Every activity associated with liquidation must be carefully costed and rigorously controlled so as to maximize the value of each event. Under the current fiscal climate this will be essential to ensure that standards and capability do not suffer.

17. C² Adjustment Strategy. With the elimination of UNAMIR HQ by D+62, a new combined Military/Civilian UNAMIR Core Group will be formed to handle remaining liquidation activities. This group will be based in Trafipro until integral liquidation activity is initiated for the remaining units at D+94 at which time the Core Gp will move to the Meridien Hotel. The exact composition of the Core Gp is to be determined by the LT Co-Chairmen.

18. Infrastructure Reduction Strategy. The infrastructure liquidation will temporarily increase the number of sites isolated from Kigali's main support structure. With drastically shrinking personnel resources, the support services provided by the existing network must be rationalized. Some process re-engineering of the provision of support must therefore occur within UNAMIR.

19. The following premises will apply to implementation of the liquidation directed reductions:

- a. the bottom line must be met IAW the phasing time lines at Annex C. There is no flexibility in this matter;
- b. sector closures must take place not later than the announced time lines (sooner, if possible); and
- c. flexibility of transferring funding between allotments will be limited and coordinated through the CAO.

20. All UNAMIR elements must develop their own integral transition plans which will meet the stated liquidation directives. In order to provide as much flexibility as possible to the various liquidation working groups, the maximum use of rental or contracting to supplant/supplement UNAMIR resources will be authorized.

21. Support Services Strategy. The liquidation of infrastructure, as well as the severity of the reduction to the UNAMIR funding envelope, will impose significant and far-reaching constraints on our ability to provide support to the liquidation process. As a result, UNAMIR will:

- a. consolidate on Sector 1; and
- b. reduce UNAMIR assets to the absolute minimum required to support our dependencies once executive direction concerning the actual D Day is received. This does not preclude a gradual thinning out of second and third line resources prior to the announcement.

22. This may result in a number of changes in the way support is provided. Relative to the existing situation, there will be cases where the level of support or the responsiveness of that support is reduced. Nevertheless, UNAMIR will ensure the well-being of all dependencies on an equitable basis.

23. Annex K establishes general parameters and principles to govern the development of UNAMIR's support plans. Sector and HQ staffs must use Annex K in conjunction with existing support SOPs to develop their own support plans.

24. Information Systems (IS) Strategy. All tactical and non-tactical IS materiel will be relocated to Sector 1 once liquidation occurs. UNAMIR detachments which are closing may be allowed to transfer those IS assets to other UN agencies, NGOs or to the local government as directed at Annex K. Sector Log Os will liaise with UNAMIR FSO/CCO to ensure that they maintain the minimum viable level of IS services until full liquidation occurs.

25. Human Resource Management Strategy. The effects of the liquidation will significantly reduce UNAMIR's available human resources between now and D + 97. Recognizing that local personnel and budget allocations will be the principal tools for the implementation of the liquidation, that personnel policy is for the most part controlled by UNNY, and that both military and civilian members deserve to be kept fully informed and be consulted about matters affecting their futures, our human resource management strategy will incorporate three principal elements:

- a. allowance of maximum flexibility to resource managers to achieve their liquidation targets in the manner which is best suited to their local circumstances;
- b. close cooperation between the military and civilian components of UNAMIR as well as with UNNY who are responsible for the design and implementation of policies aimed at minimizing the impact of the liquidation on our people; and
- c. comprehensive, clear and timely communication to all personnel of programme objectives and implementation methodologies as well as consultation at all levels with regard to the design of these methodologies where they affect UNAMIR's workforce.

26. Human Resource Management Plan. Details of the plan are found at Annex H.
27. Welfare / Personnel Support Programmes (PSP). It is anticipated that:
- the essential quantity and quality of PSP will be preserved until the final liquidation occurs; and
 - adequate local control of PSP will be maintained and that all items will be returned for redistribution to other missions.
28. Communications Strategy. UNAMIR will be pro-active in communicating the developments of liquidation policies and the subsequent resource redistribution. It is particularly important to keep our internal audience well-informed, as well as those external audiences directly affected by the liquidation. Details may be found at Annex I.

MILESTONES

29. Milestones for specific activities are contained in the appropriate annex. Critical staff coordination milestones are as follows:

SERIAL	DTG	EVENT
001	01 Dec 95	ISSUE OSLI
002	15 DEC 95	UNAMIR ELEMENT COMMENTS ON THE OSLI DUE UNAMIR HQ
003	01 Jan 96	SECTOR LIQUIDATION PLANS DUE UNAMIR HQ
004	D	ISSUE TERMINATION NOTICES TO CIV PERSONNEL AND CONTRACTORS. ACTION OSLI
005	D + 1	PANIC
006	D + 7	WEEKLY BRIEFING TO LTF.

COORDINATION AND APPROVALS

30. SRSG and Force Commander retains approval authority for all policies and plans originating from this directive. Implementation of the liquidation shall be effected through the LT. In coordinating the liquidation, adjustments and strategies contained in this directive, the Chairmen of the LTF and LT shall liaise closely with UNNY on resource allocations. UNAMIR OPIs listed below shall be responsible for the staffing of plans and monitoring of progress through the LC as follows.

- financial resource reductions and allocations - CAO & CFO;
- infrastructure closures plan - CBMES & SO Accn;

- c. de-commissioning schedule and operational con and coordination of the liquidation - Ops O ISS, SO Plans & G4 Log;
- d. human resource management plan - CCPO & G1;
- e. support services plan - CISS & G4;
- f. C² adjustment plan - G3 Plans;
- g. IS plan - CCO & FSO;
- h. communications strategy and plan - PAFFO;
- i. OSLI development - Ops O ISS, SO Plans & G4 Log;
- j. transportation plan - C MOV CON & CO 95 CMSG

31. Working Group Co-Chairmen shall inform the LC of the composition of their sub-teams NLT 24 Nov 95.

REPORTING

32. In addition to the critical staff coordination milestones listed above, the requirement to report progress on a daily basis has been identified. After the initial daily report, all subsequent meetings must provide:

- a. information on Human Resources (military and civilian personnel). The actual numbers of civilian personnel laid off as a result of the liquidation. Reporting on civilian personnel must include details of the category under which an employee is employed (ie. Expat, LN etc). Military personnel will be reported by type (i.e. MILOB, staff, contingent etc);
- b. shortfalls and failure to meet milestones and/or assigned taskings;
- c. proposed corrective action;
- d. progress towards the achievement of directed liquidations must be specifically mentioned; and
- e. any one time costs encountered.

Shaharyar Khan
Special Representative
of the Secretary General

G. Tousignant
Major General
Force Commander

Annexes: Annex A - Finance
Annex B - Infrastructure liquidation

Annex C - De-Commissioning Schedule
Annex D - Readiness and Security Directive
Annex E - Transportation Plan
Annex F - TBI
Annex G - IS Support Plan
Annex H - Human Resource Management Plan
Annex I - Communications Plan
Annex J - TBI
Annex K - Support Plan

Distribution List

Action

Sector 1//CO INDBAT/MILOB Comds 1A & 1B/CO 95 CMSG/CO GHANCOY 2/ CO
MP COY/ F Engr Coy/ F Sigs Coy//
Sector 2//CO GHANCOY 1/MILOB Comds 2A & 2B//
Sector 3//CO MALICOY/MILOB Comds 3A & 3B//
Sector 4//CO MALAWICOY/MILOB Comd//
Sector 5//CO NICOY/MILOB Comds 5A, 5B & 5C//
MILOB HQ//DCMO//
CIVPOL HQ//Commissioner//
UNAMIR HQ//DFC/ED/COS/CAO/DCOS Ops/DCOS Sp/CISS/CMPO/CCPO/G2
G3 Ops/CSO/G3 Plans/CFSA/C LOG O/CPO/CFO/CCU/CPSU/FSO/CCO/CMS
SO PLANS/OPS O ISS/G4 LOG/SO TPT/MOV/C MOV CON/SO MAINT/CITMM
SO SUP/SUMMO/CPCIU/FEO/CBMES/SO ACCN/CMCO/SO FOODS/CGEN
CHAO/FMO/FPM//

Information

UNNY//FALD/XXXX//
UNAMIR HQ//AA SRSG/MA FC//
CONTRACTORS//B & R/CHU/NORMED//

AIM

1. This Annex contains the specific funding reductions and savings targets as a result of UNAMIR's liquidation.

GENERAL

2. This is an example of the type of paragraph that should be used when preparing your specific response for the OSJI.
 - a. the paragraph and sub-paragraph numbering should follow the same format as that for Annex C and finish with a ; except for those sub-paragraphs that end the paragraph which end with a period; and.
 - b. as an aside the last sub-paragraph should include the word and so that we know this is your last sub-paragraph.

3.

4.

RATIONALE FOR ALLOCATIONS

5. The use of headers is encouraged as this will assist the reader in readily identifying the particular subject discussed.

BUDGET REDUCTIONS

6.

CONCLUSION

12. The magnitude of liquidation will certainly require the use of Appendices since it is unlikely that just using the Annexes will allow you to include all of the potential info you may wish to pass on. These should be added to the bottom of the Annex and identified as shown. As well, all of the pages should be identified at the bottom left hand corner of each page by using footers and having the format 1/2 where 1 is the present page and two is the total amount of pages which the doc (Annex or Appendix) has.

List of Appendices:

Appendix 1 Recapitulation of Reductions by Fiscal Year
Appendix 2 Summary of Reductions by Programme
Appendix 3 Site Closure/Reduction Summary



UNITED NATIONS ASSISTANCE MISSION
IN RWANDA
(UNAMIR)

TO: DCMO
A:

- | | | |
|-----------------|-------------------------------------|-----------------------|
| FOR ACTION | <input type="checkbox"/> | POUR SUITE A DONNER |
| FOR APPROVAL | <input type="checkbox"/> | POUR APPROBATION |
| FOR SIGNATURE | <input type="checkbox"/> | POUR SIGNATURE |
| FOR COMMENTS | <input type="checkbox"/> | POUR OBSERVATIONS |
| YOUR ATTENTION | <input checked="" type="checkbox"/> | VOTRE ATTENTION |
| AS DISCUSSED | <input type="checkbox"/> | COMME CONVENU |
| AS REQUESTED | <input type="checkbox"/> | SUITE A VOTRE DEMANDE |
| NOTE AND RETURN | <input type="checkbox"/> | NOTER ET RETOURNER |
| FOR INFORMATION | <input checked="" type="checkbox"/> | POUR INFORMATION |

[Handwritten signature]

Date:
4/9/95

FROM: N.V.L.
DE: CITMM



ROUTINE

OUTGOING FAX NO. 6359

MIR NO.

MISC NO. 2726

PAGE 1 OF 1

TO: MR. Y. DIMETROS CALO, UNAMIR NAIROBI, KENYA	FROM: S. MATHEW CHIEF ADMINISTRATIVE OFFICER, UNAMIR KIGALI, RWANDA
ATTN: MAJ. S. PRATAP	DATE: 1 SEPTEMBER 1995
INFO: FAX:	INT. DISTN: DFC, COS, DCOS(SP), CAO, CISS, CITMM
FAX NO: 254-2-622668	PHONE: 212-963-3582, FAX NO: 212-963-3090
DRAFTED BY: N. JORSLING, CITMM N.J.	If all pages are not received in good order please contact number listed above
RELEASED BY: W. CLIVE W.C.	SECTION: CISS
SUBJECT: FORCE COORDINATION TEAM WEEKLY REPORT AS OF 26 AUG. 1995	

AAA PARA 7(B) OF SUBJECT REPORT REQUESTS AN ADDITIONAL VEHICLE FOR THE FCT TO
COPE WITH AN INCREASED WORKLOAD.

BBB THE VEC AT ITS MEETING OF 16 AUG. 1995 APPROVED 16 (SIXTEEN) VEHICLES FOR
USE BY UNAMIR NAIROBI OFFICES. UNAMIR NAIROBI HAS A STAFF OF SIX DRIVERS.

CCC SINCE AS INDICATED, THE ADDITIONAL VEHICLE REQUESTED IS TO DEAL PRIMARILY
WITH A TEMPORARY SITUATION. (I.E REPATRIATION OF AUSMED AND DAILY
FLIGHTS TO KIGALI). THE FCT MUST COORDINATE ITS TRANSPORTATION
REQUIREMENTS WITH THE CALO NAIROBI WHO WILL BE ABLE TO FULFIL THEM
FROM HIS CURRENT TRANSPORTATION RESOURCES.

REGARDS.

CAO CISS DFC COS DCOS (SP) CITMM

26 SEP - 2
17 1995

UNITED NATIONS

ASSISTANCE MISSION IN RWANDA



NATIONS UNIES

MISSION POUR L'ASSISTANCE AU RWANDA

FROM : G 3 PLANS *for* 5000.45 (Plans)
 TO : DISTRIBUTION LIST
 DATE : 24 Aug 95
 SUBJECT : DIRECTIVE ON THE LEGAL JURISDICTION APPLICABLE TO UNAMIR AND RWANDAN AUTHORITIES

1. The updated directive on the legal jurisdiction applicable to UNAMIR and Rwandan authorities, is forwarded herewith. It will be effective from the date of receipt. It supersedes the version issued on 25 July 95.

2. Acknowledge.

Distribution :

Action :

LIST B, C AND D (less spares)
 UNHFOR (UN Human Rights Field Operations in Rwanda)
 CISS
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 STO
 CSO
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 CCO

Information :

LIST A AND E (less spares)

20
20



File No 2000-1 (FC)

14 August 1995

Distribution List

**FORCE COMMANDER'S DIRECTIVE ON THE LEGAL JURISDICTION
APPLICABLE TO UNAMIR AND RWANDAN AUTHORITIES**

References: A. UNAMIR SOPs, Part 3, Section 17, Rules of Engagement dated 24 July 1995.
B. FC Directive on Conduct, Dress and Weapon Carriage Policy dated 26 April 1995.

INTRODUCTION

1. This updated Directive is effective on receipt and cancels the earlier version which was issued on 25 July 1995. It has the support of the SRSG's office, ICRC and UNHRCFOR.

GENERAL

2. In the conduct of their duties, UNAMIR personnel may be required to hand over individuals to the Government of Rwanda. This hand over may occur as a result of Rwandan authorities seeking legal jurisdiction over foreign or Rwandan nationals.

DEFINITIONS

3. The following definitions shall apply to this Directive:

- a. "Appropriate authority" at this stage, refers only to the Prosecutor's Office. Further changes to this definition will be notified in writing by the FC.
- b. "Civilian component" consists of UN officials and other persons assigned by the Secretary-General to assist the SRSG or made available by participating States to serve as part of UNAMIR.

- c. "Detainee" is any person who is held for committing a hostile act or hostile intent against any of the categories of people referred to in paragraphs 7d and 7e below.
- d. "Legal Jurisdiction" includes but is not limited to those situations where Rwandan authorities seek to take a foreign or Rwandan national into custody.
- e. "Military personnel of national contingents" includes military staff at UNAMIR HQ.
- f. "Official capacity" for UNAMIR troops is any time soldiers are in uniform or in civilian clothes for official functions (see Reference B).
- g. "UNHRFOR" is the United Nations Human Rights Field Operations in Rwanda.
- h. "Visitors" includes, but is not limited to, journalists, tourists, dignitaries representing national governments and non-UNAMIR personnel permitted to enter UNAMIR premises.

AIM

4. The aim of this Directive is to outline the procedures for handing over individuals or groups of people to the Rwandan authorities.

FOREIGN NATIONALS AND RWANDAN JURISDICTION

5. Rwandan authorities may seek jurisdiction over the following categories of foreign nationals:

- a. SRSG, Force Commander and the Police Commissioner of CIVPOL;
- b. UN civilian officials assigned to the civilian component to serve with UNAMIR;
- c. United Nations Military Observers (UNMOs), Civilian Police (CIVPOL) and civilian personnel from overseas who are employed by the UN specifically for the mission but who are not UNAMIR staff (see consultants) (hereinafter referred to as "experts on mission");
- d. military personnel of national contingents who are part of UNAMIR;
- e. personnel of UN specialised agencies;

- f. personnel of NGOs; and
- g. visitors.

6. The legal status of these categories of personnel and the hand over procedures for them are detailed at Annexes A and C respectively.

RWANDAN NATIONALS AND RWANDAN JURISDICTION

7. Rwandan authorities may seek jurisdiction over the following categories of Rwandan nationals:

- a. Locally recruited personnel who are working for the UN.
- b. Rwandans who seek UNAMIR protection.
- c. Rwandans who are detained by UNAMIR personnel for committing or who are suspected of committing a hostile act or display hostile intent (as defined in Reference A) or a serious criminal offence against Rwandan or International Humanitarian law.
- d. Rwandans who are detained for stealing and/or damaging property, or are suspected of stealing and/or damaging property belonging to, or in the care of, UNAMIR, UN humanitarian organisations or UN protected sites (see Reference A).

8. The legal status and hand over for Rwandan nationals is at Annexes A and D respectively.

9. Witnesses. Rwandan nationals who request the protection of UNAMIR because they have witnessed and/or have been the subject of serious physical abuse may be provided with such protection if their circumstances fall within the mandate and/or it is considered that a moral obligation exists for the provision of such assistance. The decision to offer such assistance will only be provided by the express authorization of UNAMIR HQ. A request for such assistance should be made as soon as possible after the initial request is made.

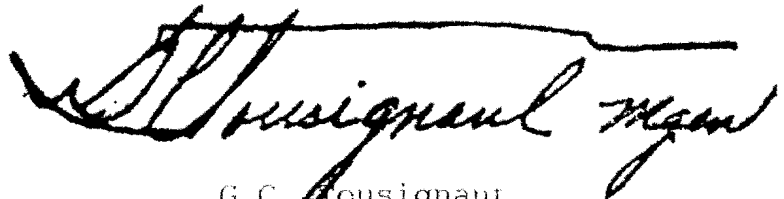
10. Any person in the care of UNAMIR troops are to be treated humanely, ensuring that they are provided with food, drinking water and that they are afforded safeguards in terms of health, hygiene and protection against the rigours of climate and the dangers of armed conflict.

MEMBERS OF THE RWANDAN PATRIOTIC ARMY (RPA)

11. It is not within the mandate of UNAMIR to provide protection to members of the RPA. Should a member of the RPA seek protection the member is to be advised that protection will not be given.

12. Should the person seeking protection request the assistance of UNAMIR to liaise with the appropriate RPA authority for his handover, he should be informed that UNAMIR is unable to provide protection and HQ UNAMIR is to be informed in order to coordinate all actions. HQ UNAMIR will ensure that the appropriate local and UNAMIR RPA Liaison officer are informed.

13. The person seeking protection is not to be treated as a detainee and as such may have leave UNAMIR property at any time.



G.C. Gousignaut
Major-General
Force Commander

Annexes:

Annex A - Foreign Nationals and Rwandan Jurisdiction
Annex B - Rwandan Nationals and Rwandan Jurisdiction
Annex C - Procedures for Handing Over Foreign Nationals
Annex D - Procedures for Handing Over Rwandan Nationals
Annex E - Prosecutors Offices in Rwanda
Annex F - ICRC Representatives In Rwanda
Annex G - Hand Over Proforma

DISTRIBUTION LIST

Action:

Lists B, C and D (less spares)
HRL/UNHRFO
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STO
CSO
MCC
CITMM
BMES

CCO

Information:

Lists A and E (less spares)

FOREIGN NATIONALS AND THEIR LEGAL STATUS IN RWANDA

SER	CATEGORY	LEGAL IMMUNITY	AUTHORITY FOR HAND OVER
1.	SRSG, FC, Police Comm of CIVPOL	. Accorded Diplomatic immunity and privilege under International Law.	. Not to be handed over to Rwandan authorities under any circumstance.
2.	UN Civilian officials assigned to the Civilian Component to serve with UNAMIR	. Immune from legal process for all acts performed by them in their official capacity.	. Only to be handed over with the concurrence of the SRSG.
3.	UNMO, CIVPOL and Consultants	. Immune from legal process for all acts performed by them in their official capacity. . Immune from personal arrest or detention and seizure of their personal baggage	. Only to be handed over with the concurrence of the FC and/or the SRSG.
4.	Military Pers of National Contingents who are a part of UNAMIR	. Immunity from legal process in respect of acts performed by them in their official capacity.	. Only to be handed over with the concurrence of the FC and the Contingent Commander.
5.	Personnel of UN Specialist Agencies	. Immunity from legal process in respect of acts performed by them in their official capacity.	. Only to be handed over with the concurrence of the head of the Agency.
6.	International Personnel of NGOs	. No immunity unless they have entered in to a bilateral arrangement with the Rwandan Government.	. To be handed over on demand of proper legal authority with the concurrence of the head of the NGO.

7.	International Personnel of UNAMIR Contractors	. No immunity unless they have entered in to a bilateral arrangement with the Rwandan Government.	. To be handed over on demand of proper legal authority.
8.	Visitors	. No immunity from legal process in respect of acts performed by them in their official capacity.	. To be handed over on demand of proper legal authority.

ANNEX B TO
2000-1 (FC)
DATED 14 AUG 95

RWANDAN NATIONAL AND THEIR LEGAL STATUS IN RWANDA

SER	CATEGORY	LEGAL IMMUNITY	AUTHORITY FOR HAND OVER
1.	Locally recruited personnel	<p>. Immune from legal process in respect of all acts performed by them in their <u>official</u> capacity.</p> <p><u>Note:</u> This protection does not extend to acts committed before their employment with the UN.</p>	<p>. Only to be handed over with the concurrence of the SRSG.</p>
2.	Rwandan National detained by UNAMIR authorities	<p>. Treat humanely.</p>	<p>. Only to be handed over at an office of the prosecutor.</p>

PROCEDURES FOR HANDING OVER FOREIGN NATIONALS

UN CIVILIAN ASSIGNED TO THE CIVILIAN COMPONENT TO SERVE WITH UNAMIR

1. As soon as a Rwandan authority seeks legal jurisdiction over a UN civilian assigned to the civilian component to serve with UNAMIR, the SRSG, or his representative, HQ UNAMIR, and the International Committee of the Red Cross (ICRC) and UNHRCFOR must be notified. HQ UNAMIR is to dispatch Military Police (MP).

2. UNAMIR soldiers are not to allow the Rwandan authority(s) to take custody of the UN civilian unless the SRSG has given permission for this to occur. UNAMIR troops are to allow MP to liaise with the Rwandan authority(s).

3. If the Rwandan authority(s) uses force to attempt to take custody of the UN civilian, UNAMIR troops are authorised to use force in accordance with Reference A.

4. If authority is given for the hand over, the UN civilian must be taken to the appropriate Prosecutor's Office (details of these offices are at Annex E). The ICRC and UNHRCFOR are to be notified as far as possible in advance and, if possible, are to be present during the hand over. The proforma at Annex G is to be completed and signed by the UNAMIR person conducting the hand over and the person in the Prosecutor's Office to whom the hand over is made.

A report detailing the following is to be submitted to UNAMIR HQ, attention G1 Pers, G2, G3 Ops and the Force Provost Marshall:

- a. name of person handed over,
- b. location where the Rwandan Government sought jurisdiction,
- c. crime person was accused of,
- d. name of the UNAMIR person(s) who was present when the Rwandan Government sought jurisdiction,
- e. date, time and place the person was handed to the Prosecutor's Office, and
- f. whether an ICRC and UNHRCFOR representative was present during the handover and if not, why not.

UNMOs, CIVPOL AND EXPERTS ON MISSION

6. As soon as Rwandan authority seeks legal jurisdiction over an UNMO, CIVPOL or an Expert on Mission, the FC or his representative, the SRSG or his representative and the ICRC and UNHRCFOR must be notified. HQ UNAMIR is to dispatch MP or CIVPOL to the site. The Rwandan authority is to be reminded that these members are, under Rwandan and international law, immune from arrest, detention or the seizure of their baggage. .

7. UNAMIR soldiers are not to allow the Rwandan authority(s) to take custody of an UNMO, CIVPOL or an Expert on Mission unless the FC and/or the SRSG has given permission for this to occur. UNAMIR troops are to allow MP or CIVPOL to liaise with the Rwandan authority(s).

8. If the Rwandan authority(s) uses force to attempt to take custody of the UNMO, CIVPOL or Expert on Mission, UNAMIR troops are authorised to use force in accordance with Reference A.

9. If authority is given for the hand over, the UNMO, CIVPOL or Expert on Mission must be taken to the appropriate Prosecutor's Office (details of these offices are at Annex E). The ICRC and UNHRCFOR are to be notified as far as possible in advance and, if possible, are to be present during the handover. The proforma at Annex G is to be completed and signed by the UNAMIR person conducting the hand over and the person in the Prosecutor's Office to whom the hand over is made.

10. A report detailing the following is to be submitted to UNAMIR HQ, attention G1 Pers, G3 Ops, and the Force Provost Marshall:

- a. name of person handed over,
- b. location where the Rwandan Government sought jurisdiction,
- c. crime person accused of,
- d. name of the UNAMIR person(s) who was present when the Rwandan Government sought jurisdiction,
- e. date, time and place the person was handed to the Prosecutor's Office, and
- f. whether an ICRC and UNHRCFOR representative was present during the hand over and if not, why not.

MILITARY PERSONNEL OF NATIONAL CONTINGENTS WHO ARE A PART OF UNAMIR

11. As soon as a Rwandan authority seeks legal jurisdiction over military personnel of national contingents who are part of UNAMIR, the FC or his representative, the appropriate contingent commander and the ICRC must be notified. HQ UNAMIR is to dispatch MP to the site. The Rwandan authority should be reminded that military members of the military component of UNAMIR shall be subject to the exclusive

jurisdiction of their respective participating states in respect of any criminal offences which may have been committed by them in Rwanda. •

12. UNAMIR soldiers are not to allow the Rwandan authority(s) to take custody of another UNAMIR soldier unless the FC and the appropriate contingent commander have given permission for this to occur. UNAMIR troops are to allow MP to liaise with the Rwandan authority(s).

13. If the Rwandan authority(s) uses force to attempt to take custody of the UNAMIR soldier, UNAMIR troops are authorised to use force in accordance with Reference A.

14. If authority is given for the hand over, the UNAMIR soldier must be taken to the appropriate Prosecutor's Office (details of these offices are at Annex E). The ICRC and UNHRCFOR are to be notified as far as possible in advance and, if possible, are to be present during the hand over. The proforma at Annex G is to be completed and signed by the UNAMIR person conducting the hand over and the person in the Prosecutor's Office to whom the hand over is made.

15. A report detailing the following is to be submitted to UNAMIR HQ, attention G1 Pers, G3 Ops, and the Force Provost Marshall:

- a. name of person handed over,
- b. location where the Rwandan Government sought jurisdiction,
- c. crime person accused of,
- d. name of the UNAMIR person(s) who was present when the Rwandan Government sought jurisdiction,
- e. date, time and place the person was handed to the Prosecutor's Office, and
- f. whether an ICRC and UNHRCFOR representative was present during the hand over and if not, why not.

PERSONNEL OF UN SPECIALISED AGENCIES

16. As soon as a Rwandan authority seeks legal jurisdiction over a member of a UN specialised agency, the SRSG or his representative, the appropriate head of agency and the ICRC and UNHRCFOR must be notified. HQ UNAMIR is to dispatch MP to the site.

17. UNAMIR soldiers are not to allow the Rwandan authority(s) to take custody of a member of a UN specialised agency unless the SRSG and the appropriate head of the agency have given permission for this to occur. UNAMIR troops are to allow MP to liaise with the Rwandan authority(s).

18. If the Rwandan authority(s) uses force to attempt to take custody of a member of a UN specialised agency, UNAMIR troops are authorised to use force in accordance with Reference A.

19. If authority is given for the handover, the person must be taken to the appropriate Prosecutor's Office (details of these offices are at Annex E). The ICRC and UNHRCFOR are to be notified as far as possible in advance and, if possible, are to be present during the hand over. The proforma at Annex G is to be completed and signed by the UNAMIR person conducting the hand over and the person in the Prosecutor's Office to whom the hand over is made.

20. A report detailing the following is to be submitted to UNAMIR HQ, attention G1 Pers, G3 Ops, and the Force Provost Marshall and the UN agency concerned:

- a. name of person handed over and the agency they work for,
- b. location where the Rwandan Government sought jurisdiction,
- c. crime person accused of,
- d. name of the UNAMIR person(s) who was present when the Rwandan Government sought jurisdiction,
- e. date, time and place the person was handed to the Prosecutor's Office, and
- f. whether an ICRC and UNHRCFOR representative was present during the hand over and if not, why not.

INTERNATIONAL PERSONNEL OF NGOS

21. As soon as a Rwandan authority seeks legal jurisdiction over an international member of an NGO, HQ UNAMIR, the appropriate head of the NGO agency and the ICRC and UNHRCFOR must be notified. HQ UNAMIR is to dispatch MP to the site.

22. UNAMIR soldiers are to allow the Rwandan authority(s) to take custody of a international member of an NGO if that person(s) is identified as having legal authority (ie., (ie Gendarme, Prosecutors). UNAMIR troops are to allow MP to liaise with the Rwandan authority(s).

23. Should handover take place, the person must be taken to the appropriate Prosecutor's Office (details of these offices are at Annex E). The ICRC and UNHRCFOR are to be notified as far as possible in advance and, if possible, are to be present during the hand over. The proforma at Annex G is to be completed and signed by the UNAMIR person conducting the hand over and the person in the Prosecutor's Office to whom the hand over is made.

24. A report detailing the following is to be submitted to UNAMIR HQ, attention G1 Pers, G3 Ops, and the Force Provost Marshall:

- a. name of person handed over and the NGO they work for,

- b. location where the Rwandan Government sought jurisdiction,
- c. crime person accused of,
- d. name of the UNAMIR person(s) who was present when the Rwandan Government sought jurisdiction,
- e. date, time and place the person was handed to the Prosecutor's Office, and
- f. whether an ICRC and UNHRCFOR representative was present during the hand over and if not, why not.

INTERNATIONAL PERSONNEL OF UNAMIR CONTRACTORS

25. As soon as a Rwandan authority seeks legal jurisdiction over an international member of a UNAMIR contractor, HQ UNAMIR, the appropriate head of the UNAMIR contractor and the ICRC and UNHRCFOR must be notified. HQ UNAMIR is to dispatch MP to the site.

26. UNAMIR soldiers are to allow the Rwandan authority(s) to take custody of a international member of an UNAMIR contractor if that person(s) is identified as having legal authority (ie., Gendarme, Prosecutors). UNAMIR troops are to allow MP to liaise with the Rwandan authority(s).

27. Should handover take place, the person must be taken to the appropriate Prosecutor's Office (details of these offices are at Annex E). The ICRC and UNHRCFOR are to be notified as far as possible in advance and, if possible, are to be present during the hand over. The proforma at Annex G is to be completed and signed by the UNAMIR person conducting the hand over and the person in the Prosecutor's Office to whom the hand over is made.

3. A report detailing the following is to be submitted to UNAMIR HQ, attention G1 Pers, G3 Ops, and the Force Provost Marshall:

- a. name of person handed over and the UNAMIR contractor they work for,
- b. location where the Rwandan Government sought jurisdiction,
- c. crime person accused of,
- d. name of the UNAMIR person(s) who was present when the Rwandan Government sought jurisdiction,
- e. date, time and place the person was handed to the Prosecutor's Office, and
- f. whether an ICRC and UNHRCFOR representative was present during the hand over and if not, why not.

VISITORS

29. As soon as a Rwandan authority seeks legal jurisdiction over a visitor, HQ UNAMIR, UNHRCFOR and the ICRC should be notified. HQ UNAMIR is to dispatch MP to the site.

30. UNAMIR soldiers are to allow the Rwandan authority(s) to take custody of a visitor if that person(s) is identified as having legal authority (ie Gendarme, Prosecutors). UNAMIR troops are to allow MP to liaise with the Rwandan authority(s).

31. If possible the person should be taken to the appropriate Prosecutor's Office (details of these offices are at Annex E). The ICRC and UNHRCFOR are to be notified as far as possible in advance and, if possible, are to be present during the hand over. The proforma at Annex C is to be completed and signed by the UNAMIR person conducting the hand over and the person in the Prosecutor's Office to whom the hand over is made.

32. A report detailing the following is to be submitted to UNAMIR HQ, attention G1 Pers, G3 Ops, and the Force Provost Marshall:

- a. name of person handed over and their affiliation or nationality,
- b. location where the Rwandan Government sought jurisdiction,
- c. crime person accused of,
- d. name of the UNAMIR person(s) who was present when the Rwandan Government sought jurisdiction,
- e. date, time and place the person was handed to the Prosecutor's Office, and
- f. whether an ICRC and UNHRCFOR representative was present during the hand over and if not, why not.

PROCEDURES FOR HANDING OVER RWANDAN NATIONALS

LOCALLY RECRUITED PERSONNEL

1. As soon as a Rwandan authority seeks legal jurisdiction over any locally recruited personnel, the SRSG or his representative and the ICRC must be notified. HQ UNAMIR is to dispatch MP to the site. UNHRCFOR is to be notified immediately.
2. UNAMIR soldiers are not to allow any Rwandan authority(s) to take custody of locally recruited personnel unless the SRSG has given permission for this to occur. UNAMIR troops are to allow MP to liaise with the Rwandan authority(s).
3. If the Rwandan authority(s) uses force to attempt to take custody of locally recruited personnel, UNAMIR troops are authorised to use force in accordance with Reference A.
4. UNHRCFOR is to be permitted to speak to the locally recruited person.
5. If authority is given for the hand over, the person must be taken to the appropriate Prosecutor's Office (details of these offices are at Annex E). The ICRC are to be notified as far as possible in advance and, if possible are to be present during the hand over. UNHRCFOR is to be present during the hand over. (Note: No hand over is to be delayed more than 24 hours without UNAMIR HQ permission on the sole basis that the ICRC and/or UNHRCFO are not present.) The proforma at Annex G is to be completed and signed by the UNAMIR person conducting the hand over and the person in the Prosecutor's Office to whom the hand over is made.
6. A report detailing the following is to be submitted to UNAMIR HQ, attention G1 Pers, G2, G3 Ops, and the Force Provost Marshall:
 - a. name of person handed over,
 - b. location where the Rwandan Government sought jurisdiction,
 - c. crime person accused of,
 - d. name of the UNAMIR person(s) who was present when the Rwandan Government sought jurisdiction,
 - e. date, time and place the person was handed to the Prosecutor's Office, and

- f. whether an ICRC and/or UNHRCFOR representative was present • during the hand over and if not, why not.

RWANDANS SEEKING PROTECTION OF UNAMIR

7. It is not within the UNAMIR mandate to give Rwandan nationals protection. Circumstances may arise where protection to an individual or a group of individuals will be given under International Humanitarian Law because they are about to suffer death or serious bodily injury and there are no appropriate Rwandan authorities available to offer timely assistance. Such circumstances will be rare and in such cases UNAMIR HQ is to be notified immediately.

PERSONS DETAINED BY UNAMIR TROOPS

8. They are to be searched, disarmed and segregated. At all times they are to be treated in accordance with the principals of minimum force as detailed at Reference A. UNAMIR HQ is to be notified immediately of the circumstances surrounding the detention. HQ UNAMIR is to dispatch MP to the site. UNAMIR troops are to allow the MP to liaise with the Rwandan authority(s).

9. The detainee(s) is to be told the reason for his detention.

10. They are to be identified and their personal details recorded. The reason for the detention is also to be recorded.

11. A safe and secure place is to be arranged as a temporary place of custody. Detainees are to be kept in custody by UNAMIR troops for the minimum time necessary. A detainee is to be kept in custody for no more than 24 hours unless they have the permission of UNAMIR HQ. Detainees are to be provided with food, water, shelter and medical attention as required. ICRC is to be informed immediately and is to be allowed to have access to these detainees.

12. Detainees and the property found in their possession are to be handed to the appropriate Prosecutor's Office (details of these offices are at Annex E). The detainee is to be allowed to keep all property essential for his/her comfort and survival (eg food and water).

13. The ICRC (if possible) and the UNHRCFOR are to be notified and present during the hand over. The proforma at Annex E is to be completed and signed by the UNAMIR person conducting the hand over and the person in the Prosecutor's Office to whom the hand over is made.

14. Detainees are not to be handed to any other RPA authorities. A Prosecutor's Office is the only authorised office for the processing and handing over of detainees in Rwanda.

15. A report detailing the following is to be submitted to UNAMIR HQ, attention G1 Pers, G2, G3 Ops and the Force Provost Marshall:

- a. name of the detainee,

- b. location where the person was detained,
- c. crime person accused of,
- d. name of the UNAMIR person who detained the detainee,
- e. date, time and place the detainee was handed to the Office of the Prosecutor, and
- f. whether an ICRC and/or UNHRFOR representative was present during the hand over and if not, why not.

ANNEX E TO.
2000-1 (FC)
DATED 14 AUG 95

PROSECUTOR OFFICES IN RWANDA

TOWN	PROSECUTOR'S NAME	ADDRESS
KIBUNGO	MUSHUMBA, Jean Baptiste	
KIGALI	NSANZUWERA, Sylere	
RWANAGANA	GATAMBIYE, Cyprien	
KIBUYE	TUYISENGE, Celestin	
GITARAMA	KAYIBANDA, Simon	
NYANZA	HARELIMANA, Callixte	
BUTARE	HAVUGIYAREMYE, Aloys	
GIKONGORO	NYANDWI, Viateur	
CYANGUGU	HARERIMANA, Charles	
GISENYI	UWIYINGOMA, David	
RUHENGERI	MUSUHUKE, Francois	
BYUMBA		

NOTE: It is the duty of all Sector Commanders to know exactly where the above offices are located.

ANNEX F TO
2000-1 (FC)
DATED 14 AUG 95

ICRC REPRESENTATIVES IN RWANDA

TOWN	ICRC REPRESENTATIVE	ADDRESS
KIBUNGO	Francois SENECHAUB	
KIGALI	Laurent FELLAY	
RWANAGANA	Francois SENECHAUB	
KIBUYE	Cristophe LOSEY	
GITARAMA	Laurent FELLAY	
NYANZA	Fereydoun AALAU	
BUTARE	Aalame FEREYDOUN	
GIKONGORO	Franz RUSCHENSTEIN	
CYANGUGU	Iris WITTNER	
GISENYI	Johanna GROBASH	
RUHENGARI	Johanna GROBASH	
BYUMBA	Hugo GISLER	

NOTE: It is the duty of all Sector Commanders to know exactly where the above offices are located.

ANNEX G TO
2000-1 (FC)
DATED 14 AUG 95

HAND OVER PROFORMA

I, _____ (1), A MILITARY MEMBER OF
UNAMIR/MINUAR HAVE HANDED OVER _____ (2)
TO THE OFFICE OF THE PROSECUTOR OF _____ (3)
AT _____ (4)

SIGNED THIS DAY _____ OF _____ 199 _____

UNAMIR

OFFICE OF THE PROSECUTOR

- (1) Insert here the name of the UNAMIR person conducting the hand over
- (2) Insert here the name of the person being handed over
- (3) Insert here the name of the Prosecutor's Office.
- (4) Insert here the time of hand over.

4/ 08/8

SO

a) be sure we (MILOB sectors) are on the distribution list
b) file with SOB.

UNITED NATIONS
ASSISTANCE MISSION IN RWANDA



UNAMIR-MINUAR

NATIONS UNIES
MISSION POUR L'ASSISTANCE AU RWANDA

File: 5000.1 (Plans)

To: See Distribution

From: FC

Date: 7 Aug 95

Subject: SECTOR COMMANDERS

References:

A. FRAGO 18 to OPORDER 20 dated 29 Jun 95

B. Annex A to UNAMIR SOPs Part 2 dated 24 Jul 95

1. Effective 3 Aug 95 the new UNAMIR sectors were adopted as per Reference A

2. The five sectors are now commanded by the Commanding Officers of the four independent companies and the one battalion. All references to subsectors by MILOB GP HQ are for internal administration only. All sector MILOBs are under direct command and control of the formed troop Commanding Officer.

3. The command and control structure of UNAMIR may be referred to at Reference B.

Distribution List

List A (less spares)

List B (less spares)

List C (less spares)

600
14/8
500

File From HQ Order

UNITED NATIONS
ASSISTANCE MISSION IN RWANDA



UNAMIR-MINUAR

NATIONS UNIES
MISSION POUR L'ASSISTANCE AU RWANDA

File: 5000. 1 (Plans)

To: See Distribution

From: FC

Date: 7 Aug 95

Subject: SECTOR COMMANDERS

A handwritten signature in black ink, appearing to read "J. Chaignon", written over a horizontal line.

References:

- A. FRAGO 18 to OPORDER 20 dated 29 Jun 95
- B. Annex A to UNAMIR SOPs Part 2 dated 24 Jul 95

1. Effective 3 Aug 95 the new UNAMIR sectors were adopted as per Reference A.
2. The five sectors are now commanded by the Commanding Officers of the four independent companies and the one battalion. All references to subsectors by MILOB GP HQ are for internal administration only. All sector MILOBs are under direct command and control of the formed troop Commanding Officer.
3. The command and control structure of UNAMIR may be referred to at Reference B.

Distribution List

List A (less spares)
List B (less spares)
List C (less spares)

file Fare HQ odon

Go 14/8

From: MILOB HQ Sector 4
To: UNAMIR HQ/G3 Plans
Info: MILOB GP HQ/SOO

10 August 1995


SECURITY AND EVACUATION PLAN - CYANGUGU PRÉFECTURE

Refs: A. UNAMIR 5000.46 (PLANS) dated 18 Apr 95
B. MILOB HQ Sector 4 Evacuation Plan dated Jun 95 (Draft)

1. NGOs and UN agencies have been requesting for some time now a formal evacuation plan, firstly from the two ETHIOBATT units and secondly, from the former Malawi company in Sector 4. No formal plan to this date has yet been produced.

2. It is imperative that such a plan be produced by the Commanding Officer of the Malawi Company, as soon as possible, with adequate guidance provided by UNAMIR HQ. The drafting of the plan must take into account the valuable input of all UN agencies and NGOs in the Cyangugu Préfecture. The formulation of an evacuation plan is foremost in their minds and quickly becoming a sensitive issue with the NGOs and UN agencies.

3. You are requested to keep MILOB HQ Sector 4 informed on this matter.


V.S. Dadhwal
Lieutenant-Colonel
MILOB Commander Sector 4

MILOB GP HQ

UNITED NATIONS
ASSISTANCE MISSION IN RWANDA



NATIONS UNIES
MISSION POUR L'ASSISTANCE AU RWANDA

UNAMIR - MINUAR

4/ 200 copy to Mr. B-4
sector clear

File No 3000.15 (OPS)

To: DISTRIBUTION LIST

From: DCOS Ops

Date: 21 Jul 95

Subject: AMENDMENTS TO FRAGO 18

Reference: A. FRAGO 18 to OPORDER 20 dated 29 Jun 95

1. The following amendments are required to Reference A:

- a. Paragraph 41 b. to read "Sector 2 (GHANCOY 1) - KIBUNGO."
- b. Paragraph 41 c. to read "Sector 5 (NICOY) - NYUNDO.", and
- c. Replace Appendix A with new Appendix.

2. Ack.

Appendix: A. Sector Map

Distribution List

Action

LIST D (less spares)

Info

LIST A (less spares)

LIST B (less spares)

LIST E

MILOB GP HQ

Map of Rwanda showing the locations of various military units and the GHANA (TRIBUNAL). The map includes labels for neighboring countries (BURUNDI, TANZANIE, MALI) and various towns (KIBUNGO, KIGARAMA, etc.). A large number '2' is prominently displayed in the center of the map.

ZAIRF

MALAWI

SELAGASHA

MALI

ANDANIE

TANZANIE

PHANA

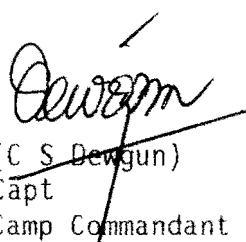
From : Camp Commandant

To : All Military & Civilian Staff
UNAMIR HQS -(Amahoro Hotel)

Date : 27 July 95

Subject :- Security of Offices

1. It has been observed over the past few days that an increasingly large number of offices are being left open during the night.
2. Although a guard is present at the Headquarters round the clock and maximum security of the Headquarters is being ensured at night, it is not possible for the guard to account for each and every equipment in the office when it is left open.
3. May I thus request all office bearers to ensure that their offices are locked when not in use. The guard in no way can be made responsible for any thefts which may occur in such cases.
4. Thank you for your co-operation. Regards.


(C. S. Dewgun)
Capt
Camp Commandant

HQ UNAMIR
Ops Branch
Kigali

3000.15(Ops)

29 Jun 95

Distribution list

FRAG ORDER NO 18

References :

- A. FRAG ORDER 16 Dated 14 Jun 95
- B. OPOD 20 Dated 6 Oct 95

Appendices:

- A. MAP Showing the New Boundaries
- B. UNAMIR Drawdown and Rotation Plan

Situation

1. There is a requirement for redeployment of various contingents and reforming the sectors in order to meet the drawdown and commitments of the new mandate. Rwanda will be organized into five sectors as shown on the map attached as Appendix A.

Mission

2. Contingents are to rotate/repatriate from Rwanda, redeploy within Rwanda, adopt the new boundaries and occupy the sectors by 5 Aug 95

Execution

3. **General Outline.** The operation will be conducted in two phases as under

a. **Phase 1.**

i. NIBATT to form an independent company of 135 personnel and occupy reformed sector 5 by 7 Jul 95. Excess personnel will be repatriated over the period 12 - 13 Jul 95

ii. GHANBATT to form two independent company groups of 135 personnel each and occupy reformed sector 2 by 10 Jul 95. One independent company

group (commanded by a Major) is to prepare for Tribunal protection duties. The Platoon already in Kigali (part of the Tribunal company) is to remain in place. The excess personnel will be repatriated over the period 6 - 9 Sep 95.

iii. MALAWICOY to form an independent coy of 135 personnel and occupy reformed Sector 4 by 18 Jul 95. The excess personnel will be repatriated or the coy rotated over the period 6 - 7 Aug 95.

iv. Reorganization of Indian Engineer and Signal excess personnel into a composite company and placed under command of INDBATT by 20 Jul 95.

v. INDBATT to secure all UN facilities in Kigali (less Tribunal) by 25 Jul 95

b. **Phase 2.**

i. MALICOY to form an independent company of 135 personnel and occupy reformed sector 3 by 3 Aug 95. The excess personal will be repatriated/coy rotated over the period 1 - 3 Sep 95

ii. INDBATT to occupy the complete reformed Sector 1 by 3 Aug 95.

iii. GHANBATT Tribunal Coy to move to Kigali by 13 Jul 95 for Tribunal protection duties. It will take on other security duties until such time as the Tribunal task require the complete company.

4. **Delineation of The Reformed Sector Boundaries.** Refer to Appendix A.

NIBATT

5. **Phase 1.**

a. **Grouping.** No change

b. **Tasks.**

i. Form one independent company group

ii. Conduct relief in place with UNBATT by 7 Jul 95 and a hand over of responsibilities from MALAWICOY by 18 Jul 95

iii. Adopt the new boundaries and occupy the reformed sector 5 by 18 Jul 95

iv. Carry out the tasks laid down in Reference A

v. Prepare the excess personnel for repatriation over the period

12 - 13 Jul 95 as per Appendix B

6. Phase 2.

- a. Grouping. Reformed independent company group.
- b. Tasks. No change.

GHANBATT

7. Phase 1.

- a. Grouping. No change.
- b. Tasks.
 - i. Form two independent company groups of 135 personnel each.
 - ii. Conduct a hand over of responsibilities from NIBATT by 7 Jul 95
 - iii. Carry out the tasks laid down in Reference A.
 - iv. Hand over responsibility for the southwest portion of the AOR (the communes of Gikoro, Bicumbi, Kanzenze, Gashora and Ngenda) to INDBATT by 13 Jul 95.
 - v. Adopt the new boundary and occupy reformed Sector 2 by 13 Jul 95.
 - vi. The platoon in Kigali is to remain in place and be prepared to join the Tribunal company in Phase 2.
 - vii. Prepare the Tribunal company (-) for move to Kigali in phase 2.

8. Phase 2.

- a. Grouping. No change
 - b. Tasks.
 - i. Move the Tribunal company (-) to Kigali by 13 Jul 95
 - ii. Tribunal company to take on other security tasks until such time as the Tribunal security task requires the complete company
 - iii. Tribunal company to take on the protection of Tribunal when ordered by the Force HQ
-

- iv Carry out the tasks laid down in Reference A.
- v Prepare the excess personnel for repatriation over the period 6 - 9 Sep 95 as per Appendix B.

MALAWICOY

9. Phase 1.

a. **Grouping.** No change

b. **Tasks.**

- i. Form an independent company.
- ii. Conduct relief in place with ETHIOBATT by 18 Jul 95.
- iii. Carry out tasks laid down in Reference A.
- iv. Adopt the new boundary and occupy reformed sector 4 by 18 Jul 95.
- v. Prepare the company for rotation or excess personnel for repatriation over the period 6 - 7 Aug 95 as per Appendix B.

10. **Phase 2.** Grouping and tasks no change.

MALICOY

11. Phase 1.

a. **Grouping.** No change.

b. **Tasks.**

- i. Form an independent company group
- ii. Carry out tasks laid down in Reference A

12. Phase 2.

a. **Grouping.** No change

b. **Tasks.**

- i. Conduct relief in place with ZAMBATT by 3 Aug 95 and a hand over of responsibilities from SENBATT by 12 Aug 95

- ii. Hand over responsibility for current AOR (sector 3B) to INDBATT by 4 Aug 95
- iii. Carry out tasks laid down in Reference A.
- iv. Adopt the new boundary and occupy reformed sector 3 by 3 Aug 95.
- v. Prepare the company for rotation or excess personnel for repatriation over the period 1 - 3 Sep 95 as per Appendix B.

ZAMBATT

13. Phase 1.

- a. Grouping. No change.
- b. Tasks.
 - i. Coordinate recce with MALICOY.
 - ii. Carry out tasks laid down in Reference A.
 - iii. Prepare the contingent for repatriation over the period 1 - 4 Aug 95

14. Phase 2.

- a. Grouping. No change.
- b. Tasks.
 - i. Assist MALICOY in occupation of the reformed sector 3
 - ii. Hand over the AOR to MALICOY by 3 Aug 95
 - iii. Repatriate the contingent over the period 1 - 4 Aug 95 as per Appendix B

SENBATT

15. Phase 1.

- a. Grouping. No change
- b. Tasks.
 - i. Coordinate recce with MALICOY

- ii. Carry out tasks laid down in Reference A.
- ii. Prepare the contingent for repatriation over the period 11 - 13 Aug 95

16. **Phase 2.**

- a. **Grouping.** No change.
- b. **Tasks.**
 - i. Assist MALICOY in occupying the reformed sector 3
 - ii. Hand over the AOR to MALICOY by 12 Aug 95
 - iii. Remain in current locations until required to move to the transit camp for repatriation over the period 11 - 13 Aug 95 as per Appendix B.

ETHIOBATT

17. **Phase 1.**

- a. **Grouping.** No change.
- b. **Tasks.**
 - i. Coordinate recce with MALAWICOY
 - ii. Carry out tasks laid down in Reference A.
 - iii. Assist MALAWICOY in occupation of the sector
 - iv. Hand over the AOR to MALAWICOY by 18 Jul 95
 - v. Prepare the contingent for repatriation over the period 17 - 19 Jul 95 as per Appendix B

18. **Phase 2.** Not applicable

TUNBATT

19. **Phase 1.**

- a. **Grouping.** No change
- b. **Tasks.**
 - i. Coordinate recce with NIBATT

- ii. Carry out tasks laid down in Reference A
- iii. Assist NIBATT company in occupation of sector 5.
- iv. Hand over the AOR to NIBATT company by 7 Jul 95.
- v. Prepare the contingent for repatriation over the period 2 - 8 Jul 95 as per Appendix B.

20. **Phase 2.** Not applicable.

INDBATT

21. **Phase 1.**

a. **Grouping.** Under command one composite company (excess Indian Signal and Engineer personnel).

b. **Tasks.**

- i. Coordinate and carry out recce of the reformed sector 1 AOR with GHANBATT and MALICOY.
- ii. Carry out tasks laid down in Reference A.
- iii. Take over responsibility for the southwest portion of sector 2 (the communes of Gikoro, Bicumbi, Kanzenze, Gashora and Ngenda) from GHANBATT by 13 Jul 95.
- iv. Form a composite company (excess Indian Engineer and Signal personnel) by 20 Jul 95.
- v. Provide security to all UN facilities in Kigali by 25 Jul 95

22. **Phase 2.**

a. **Grouping.** No change

b. **Tasks.**

- i. Take over responsibility for the Gitarama prefecture (old sector 3B) from MALICOY by 3 Aug 95
- ii. Carry out tasks laid down in Reference A
- iii. Assist the move of GHANBATT Tribunal company to Kigali

iv. Be prepared to take over security duties in Kigali allotted to the Tribunal company, on order of the Force HQ.

v. Prepare 65 personnel for repatriation by 8 Oct 95 as per Appendix B.

Force Engr Coy

23. Phase 1.

a. **Grouping.** Less excess personnel placed under command of INDBATT in the composite company

b. **Tasks.**

i. Provide excess personnel to form the composite company.

ii. Carry out tasks laid down in Reference A.

24. **Phase 2.** Grouping and tasks no change.

Force Sig Coy

25. Phase 1.

a. **Grouping.** Less excess personnel placed under command of INDBATT in the composite company.

b. **Tasks.**

i. Provide signal detachments to the independent companies at Gishali, Gikongoro, Shagasha and Matura.

ii. Provide excess personnel to form the composite company

iii. Carry out other tasks laid down in Reference A.

26. **Phase 2.** Grouping and tasks no change

FLSG

27. Phase 1.

a. **Grouping.** No change

b. **Tasks.**

- i. Carry out tasks laid down in Reference A.
- ii. Receive the advance party for Canadian Mission Support Group (CMSG) which is to replace FLSG on 17 - 25 Jul 95.
- iii. Prepare the contingent for rotation over the over the period 25 - 26 Jul 95

28. **Phase 2.** Grouping and tasks no change.

AUSMED

29. **Phase 1.**

a. **Grouping.** No change.

b. **Tasks.**

- i. Carry out tasks laid down in Reference A.
- ii. Prepare for the disengagement from CHK and Academy
- iii. Prepare the contingent for repatriation over the period 21 - 23 Aug 95 as per Appendix B.
- iv. Conduct reconnaissance of green field sites for the possible location for Medical Company (AUSMED replacement) and complete key site plan.

30. **Phase 2.**

a. **Grouping.** No change

b. **Tasks.**

- i. Continue to carry out tasks laid down in Reference A
- ii. Prepare to receive the advance party from the Medical Company over the period 1 - 3 Aug 95
- iii. Continue preparation for repatriation and disengagement from CHK and Academy

Force MP Coy

31. Phase 1. Grouping and tasks no change.
32. Phase 2.
- a. Grouping. No change.
 - b. Tasks.
 - i. Continue to carry out tasks laid down in Reference A.
 - ii. Prepare 21 personnel for repatriation by 9 Oct 95 as per Appendix B

Milob Group

33. Phase 1. Grouping and tasks no change.
34. Phase 2.
- a. Grouping. No change
 - b. Tasks.
 - i. Deploy liaison cell to all prefectures.
 - ii. Collocate sector HQs with Company groups.
 - iii. Be prepared to deploy/support elements in Burundi, Zaire, Tanzania and Uganda.
 - iv. Carry out tasks laid down in Reference A.

HAC

35. Phase 1 and 2. Grouping and tasks no change.

Coordinating Instructions

36. Timings.
- a. Phase 1.
 - i. Commence on 1 Jul 95
 - ii. To be completed by 31 Jul 95

iii. Formation of independent company may commence forthwith but is to be completed before the rotation of the contingents or repatriation of excess personnel.

b. **Phase 2.**

i. Commence on 1 Aug 95.

ii. To be completed by 5 Aug 95.

37. **Structure of Independent Company Group.**

a. The company group will have a strength of 135 personnel consisting of the following:

i. Commanded by a Lt Col.

ii. Three infantry platoons of 30 personnel each

iii. Company HQ plus a Combat Support Platoon of 38 personnel. The Combat Support Platoon is to contain a Transport Section, Maintenance Section, Supply Section, Communication Section and an Engineer Liaison Detachment.

iv. One Medical Section consisting of Medical Officer, Nursing Officer, Preventive Health Assistant and three medics.

b. **Administrative Requirements.** The Company Group will require the following logistics and administrative resource:

i. **Transport.**

1. Four Trucks.

2. 21 Patrolling Vehicles

3. Two Ambulances

ii. **Accommodation and Ancillary Facilities.**

i. Proper living accommodation for the company groups with the facilities for maintenance of vehicles

2. Appropriate sanitation and bathing facilities within the accommodation

3 For Withdrawal/Evacuation Contingencies.

- (i) Nine living tents (16 men tents).
- (ii) One large store tent/two medium size store tents.
- (iii) One kitchen and dining shelter.

iii. Water. One bladder of 100,000 ltr capacity for potable water (including 20 days reserve). The resupply will be from Kigali once a week. Any requirement of non-potable water will have to be gained from local sources.

iv. POL. One tank of 10,000 ltr capacity that will include the reserve of 20 days. Resupply will be from Kigali once a week.

v. Combat Rations. Companies to hold 10 days reserve.

vi Miscellaneous Stores.

- 1. Two generators of 40 KVA capacity
- 2. One reefer (freezer).
- 3. One reefer container (cooling).
- 4. Cooking gas and kerosine supply will be as required.

c. Communications

i All independent company groups are required to provide their own integral communications. The Force Signal Company will provide communication from the Force HQ to the independent company HQ.

ii Any rear link to the home countries is to be provided by the contingents.

38 Handing Over of UN Accommodation. All the contingents will continue providing security to the UN accommodation being occupied by them until handed over to the appropriate authorities or when dismantled and removed. This is also applicable to other UN installations and facilities in the current AOR.

Administration and Logistics

39 Logistics support will be from Kigali

40. Remainder no change from the Reference B

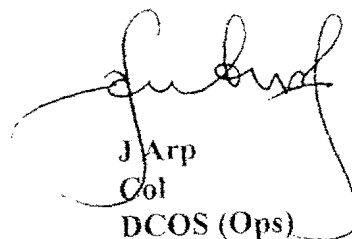
Command and Signals

41 Location of Independent Companies including HQs.

- a. Sector 1 (INDBATT BATTALION GROUP) - Kigali.
- b. Sector 2 (GHANBATT COY) - Gishali.
- c. Sector 3 (MALI COY) - Gikongoro.
- d. Sector 4 (MALAWI COY) - Shagasha.
- e. Sector 5 (NIBATT COY) - Mutura

42. FSO is to carry out an assessment of the requirement for relocating the communication assets.

43. Ack.


J Arp
Col
DCOS (Ops)

Distribution:

Action

LIST D

Info

LIST A

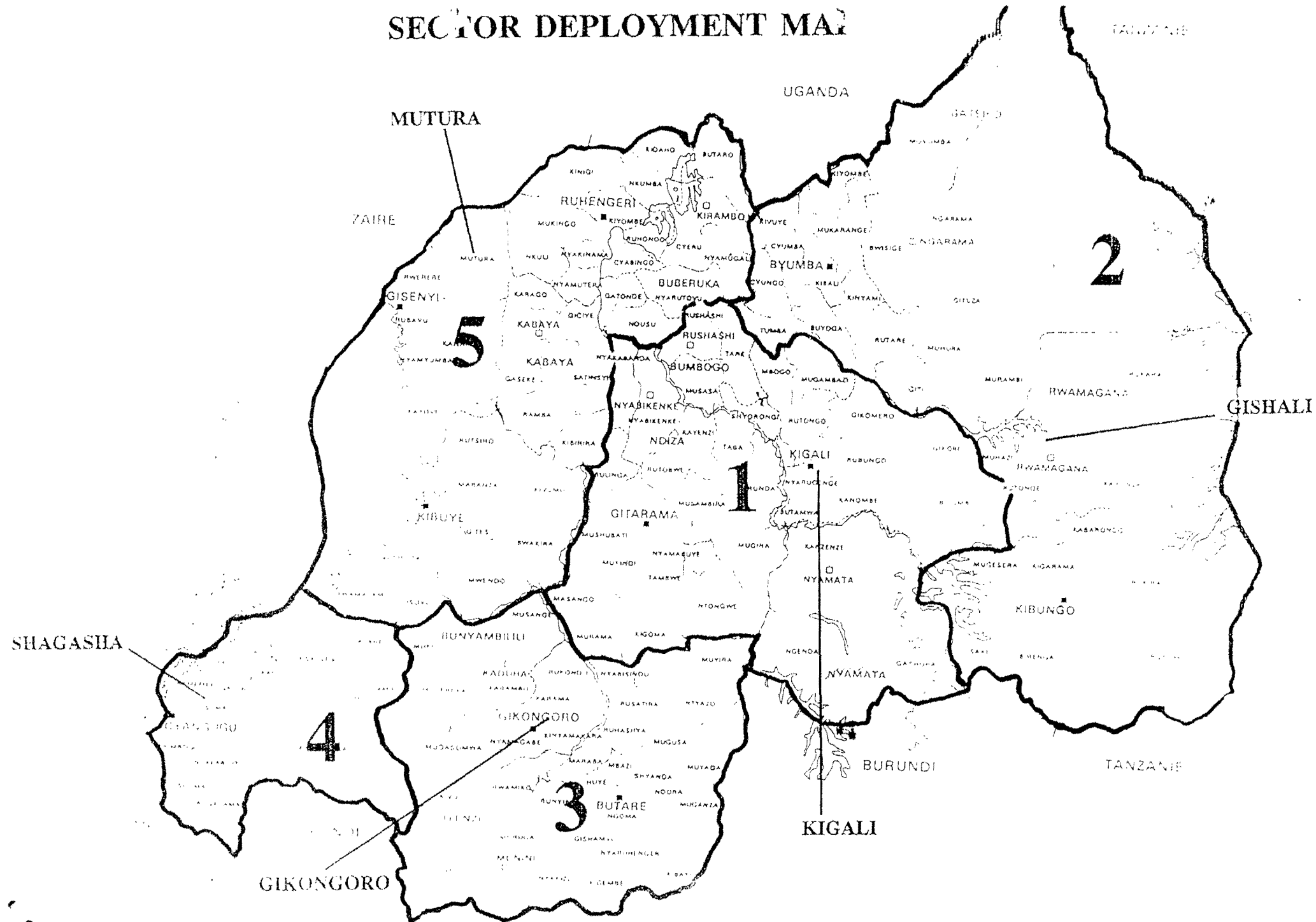
LIST B

LIST E

LIST F

MILOB GROUP HQ

SECTOR DEPLOYMENT MAP



UNAMIR DRAWDOWN AND ROTATION PLAN

SER	CONTINGENT	FLIGHT DATES	PERS DEPARTING	PERS ARRIVING	FORCE STRENGTH (5622)	REMARKS
1.	TUNBATT	28-30 JUN 95 4-8 JUL 95	814	0	4808	ALL PERS GONE (LESS STAFF)
2	MOVCON	3 JUL 95	0	15	4823	TBA
3.	NIBATT	12-13 JUL 95	184	0	4639	135 PERS REMAIN
4	ETHIOBATT	17-19 JUL 95	830	0	3809	ALL PERS GONE (LESS STAFF)
5	95 PLSG	24 JUL 95	91	85	3803	ROTATION
6	ZAMBATT	1-4 AUG 95	795	0	3008	ALL PERS GONE (LESS STAFF) IF NOT DIRECT TO ANGOLA
7	MALAWICOY	6 AUG 95	179	135	2964	ROTATION, REPLACED BY 135 (PLUS STAFF)
8	MEDCOY	9-10 AUG 95	0	100	3064	TBA
9	SENBATT	11-13 AUG 95	237	0	2827	ALL PERS GONE (LESS STAFF)
10	AUSMED	21-23 AUG 95	310	0	2517	ALL PERS GONE
11	MALICOY	1-3 SEP 95	198	135	2454	135 REMAIN OR ROTATION?
12	GHANBATT	6-9 SEP 95	530	0	1924	270 PERS REMAIN (PLUS STAFF)
13	INDBATT	5-8 OCT 95	65	0	1859	660 PERS REMAIN
14	MP COY	9 OCT 95	21	0	1838	45 PERS MP PL REMAINS
15	HQ STAFF	9 OCT 95	23	0	1815	35 STAFF REMAIN
	MOVCON	3 OCT 95	15	0	1800	

INDBATT 660
 GHANBATT 270
 NIBATT 135
 MALAWICOY 135
 MALICOY 135
 HQ STAFF 35
 ENGR COY 125
 SIGNALS 75
 MEDCOY 0
 PLSG 85
 MP COY 45
 HQ STAFF 35

NOTE: MP COY & HQ STAFF WILL COMMENCE DRAWDOWN THROUGH PERIODIC NATURAL ATTRITION TO BE COMPLETED BY 9 OCT 95.



UNITED NATIONS

ASSISTANCE MISSION FOR RWANDA

NATIONS UNIES

MISSION POUR L'ASSISTANCE AU RWANDA


UNAMIR - MINUAR

MILOB GP HQ

TO : SECTORS 1,2,3A,3B,4A,4B,4C,5 AND 6 DATE : 19 JUNE 95
FROM : MILOB GP HQ
SUBJECT : FRAGMENTARY ORDER NO 16.

1. Attached please find a copy of the fragmentary order No 16, dated 14 June 1995, for your information.

2. Best regards.


AHSANULLAH
LTCOL
SOO

17/6

PO 1. CB 1P
800
a) be sure that
all Milob Sector Cells
have their copy!

b) review with me

HQ UNAMIR
Ops Branch
Kigali

3000 I(Plans)

14 June 1995

FRAGMENTARY ORDER NO 16

References:

A OPORD 20 dated 06 Oct 1994

Situation

1 The UNAMIR mandate authorized by the Security Council vide resolution 965(94) of 30 November 1994 ended on 09 June 1995. The Security Council has decided to extend the UNAMIR mandate until 08 Dec 95 and authorized a reduction of force level to 2,330 within three months of the adoption of the resolution and to 1,800 troops within four months. Milobs and Civpol authorized strength remain unchanged throughout at their current levels. The tasks of the revised mandate are significantly different from those of the previous mandate and therefore the tasks for the Milobs and formed troops require to be redefined. On receipt of this FRAGO, the tasks given will be limited to and supersede those laid down in OPORD 20. Accordingly, tasks related to the provision of security to Rwandans, monitoring of border crossings, denying insurgent activities, provision of security in large towns, protection of airfields/strips and assisting the local authorities to maintain law and order in camps are deleted forthwith. Reference A will be amended shortly and will indicate the drawdown methodology and provide details on administration and logistics in addition to reflecting the new tasks. Once UNHQ approves the UNAMIR Concept of Operations and determines the troop contributing nations, a detailed Force Reduction Plan will be issued to indicate troop and equipment rotations.

Mission

2 UNAMIR is to assist in the normalization and stabilization of Rwanda

Execution

3 **General Outline.** The revised mandate has shifted the focus from peace-keeping to a role of assisting in the normalization and stabilization of Rwanda. On that basis, UNAMIR will only undertake tasks specifically required to sustain a UN peace-keeping presence in Rwanda mainly in Kigali and tasks aimed at assisting the Govt of Rwanda in promoting reconciliation and reconstruction and in the promotion of a climate conducive to the stability and to the return of refugees. Taskings below which state "contribute to the security" mean that the primary responsibility for these tasks rests with the RPA. Therefore, UNAMIR will only assist in these

tasks with coordination, liaison and any augmentation (within capability) required to meet the requests

Milob Group

4. ~~**Grouping.**~~ No change.

5. **Tasks.**

- a Continue deployment in all the sectors.
- b Provide escorts as required
- c Assist in the coordination of humanitarian agencies in their operations.
- d Assist in the coordination of NGOs in their operations
- e Be prepared to coordinate and possibly provide transport for the repatriation of refugees.
- g Assist in motivating the persons to return to their homes
- h Monitor refugee movement.
- i Monitor conditions in communes.

NIBATT

6. **Grouping.** No change.

7. **Tasks.**

- a Continue occupying the existing sector
- b Be prepared to provide transport for the movement of refugees as required
- c Assist, where possible, the humanitarian agencies in their operations
- d Provide a focal point for the coordination and provision of humanitarian aid
- e Provide security for U NAMIR personnel and property
- f Contribute to the security of personnel and premises of U N agencies

- g. Contribute to the security of International Tribunal, if required
- h. Contribute to the security of Human Rights offices, where possible.
- i. Contribute to the security of the humanitarian agencies, in case of need

GHANBATT

8. **Grouping.** No change.

9. **Tasks.**

- a. Continue occupying the existing sector.
- b. Be prepared to provide transport for the movement of refugees as required.
- c. Assist, where possible, the humanitarian agencies in their operations.
- d. Provide a focal point for the coordination and provision of humanitarian aid.
- e. Provide security for UNAMIR personnel and property
- f. Contribute to the security of personnel and premises of UN agencies.
- g. Contribute to the security of International Tribunal and be prepared to provide full time protection to the office of the Prosecutor
- h. Contribute to the security of Human Rights offices, where possible.
- i. Contribute to the security of the humanitarian agencies, in case of need

MALAWICOY

10. **Grouping.** No change

11. **Tasks.**

- a. Continue occupying the existing sector
- b. Be prepared to provide transport for the movement of refugees as required

- c Assist, where possible, the humanitarian agencies in their operations
- d Provide a focal point for the coordination and provision of humanitarian aid
- e Provide security for UNAMIR personnel and property
- f Contribute to the security of personnel and premises of UN agencies.
- g Contribute to the security of International Tribunal, if required.
- h Contribute to the security of Human Rights offices, where possible.
- i Contribute to the security of the humanitarian agencies, in case of need

MALICOY

12. **Grouping.** No change.

13. **Tasks.**

- a. Continue occupying the existing sector
- b. Be prepared to provide transport for the movement of refugees as required
- c. Assist, where possible, the humanitarian agencies in their operations.
- d. Provide a focal point for the coordination and provision of humanitarian aid.
- e. Provide security for UNAMIR personnel and property
- f. Contribute to the security of personnel and premises of UN agencies.
- g. Contribute to the security of International Tribunal, if required
- h. Contribute to the security of Human Rights offices, where possible
- i. Contribute to the security of the humanitarian agencies, in case of need

SENBATT

14. **Grouping.** No change

15 **Tasks.**

- a. Continue occupying the existing sector
- b. Be prepared to provide transport for the movement of refugees as required.
- c. Assist, where possible, the humanitarian agencies in their operations
- d. Provide a focal point for the coordination and provision of humanitarian aid.
- e. Provide security for UNAMIR personnel and property
- f. Contribute to the security of personnel and premises of UN agencies
- g. Contribute to the security of International Tribunal, if required
- h. Contribute to the security of Human Rights offices, where possible
- i. Contribute to the security of the humanitarian agencies, in case of need

ZAMBATT

16. **Grouping.** No change.

17 **Tasks.**

- a. Continue occupying the existing sector
- b. Be prepared to provide transport for the movement of refugees as required
- c. Assist, where possible, the humanitarian agencies in their operations
- d. Provide a focal point for the coordination and provision of humanitarian aid
- e. Provide security for UNAMIR personnel and property
- f. Contribute to the security of personnel and premises of UN agencies
- g. Contribute to the security of International Tribunal, if required
- h. Contribute to the security of Human Rights offices, where possible

- i. Contribute to the security of the humanitarian agencies, in case of need

ETHIOBATT

18. **Grouping.** No change.

19. **Tasks.**

- a. Continue occupying the existing sector
- b. Be prepared to provide transport for the movement of refugees as required
- c. Assist, where possible, the humanitarian agencies in their operations.
- d. Provide a focal point for the coordination and provision of humanitarian aid.
- e. Provide security for UNAMIR personnel and property
- f. Contribute to the security of personnel and premises of UN agencies
- g. Contribute to the security of International Tribunal, if required.
- h. Contribute to the security of Human Rights offices, where possible.
- i. Contribute to the security of the humanitarian agencies, in case of need.

TUNBATT

20. **Grouping.** No change.

21. **Tasks.**

- a. Continue occupying the existing sector
- b. Be prepared to provide transport for the movement of refugees as required
- c. Assist, where possible, the humanitarian agencies in their operations
- d. Provide a focal point for the coordination and provision of humanitarian aid
- e. Provide security for UNAMIR personnel and property
- f. Contribute to the security of personnel and premises of UN agencies

- g. Contribute to the security of International Tribunal, if required
- h. Contribute to the security of Human Rights offices, where possible.
- i. Contribute to the security of the humanitarian agencies, in case of need

INDBATT

20. **Grouping.** No change.

21. **Tasks.**

- a. Continue occupying the existing sector
- b. Be prepared to provide transport for the movement of refugees as required
- c. Assist, where possible, the humanitarian agencies in their operations.
- d. Provide a focal point for the coordination and provision of humanitarian aid
- e. Provide security for UNAMIR personnel and property
- f. Contribute to the security of personnel and premises of UN agencies
- g. Contribute to the security of International Tribunal and be prepared to provide full time protection to the office of the Prosecutor
- h. Contribute to the security of Human Rights offices, where possible.
- i. Contribute to the security of the humanitarian agencies, in case of need

Force Engr Coy

24. **Grouping.** No change.

25. **Tasks.**

- a. Provide engr support to UNAMIR principally through maintenance of routes provision of water points and minor construction works
- b. Be prepared to carry out EOD tasks as required
- c. Assist in the restoration of essential services as directed by the UNAMIR HQ

- d. Be prepared to provide expertise to the Govt of Rwanda on engr matters

Force Sig Coy

26. **Grouping.** No change.

27. **Tasks.**

- a. Provide Force communication to the sectors.
- b. Provide sig communication support to HQ UNAMIR.
- c. Provide sig communication to the Milob Group HQ.
- d. Assist UN agencies in sig matters as required.

AUSMED

28. **Grouping.** No change.

29. **Tasks.**

- a. Provide medical support to UNAMIR Force as per the Force medical plan
- b. Maintain a level three facility with
 - i. Initial surgical wound capability
 - ii. Specialist support elements
 - iii. At least 35 beds
- c. Be prepared to deploy a casualty collection post (CCP) as required
- d. Be prepared to deploy a dental section and preventive medicine section as required
- e. Be prepared to provide up to two AME teams
- f. Provide road evacuation service as required
- g. Provide health advice to the FMIO

- h. Provide humanitarian support at CHK and other locations with in spare capacity

Force MP Coy

30. **Grouping.** No change.
31. **Tasks.** No change.

FLSG

32. **Grouping.** No change
33. **Tasks.** No change.

HAC

34. **Tasks.**
- a. Advise the Force Commander on humanitarian assistance operations.
 - b. Advise the UNAMIR Ops branch on humanitarian operations
 - c. Arrange for the security aspects of the humanitarian organizations conducting relief operations in Rwanda in close liaison with the Ops branch of HQ UNAMIR.
 - d. Assist in the coordination of the activities of UN agencies and NGOs
 - e. Conduct humanitarian recce as directed.
 - f. Collect data from sector humanitarian representatives and produce humanitarian reports as required.
 - g. Maintain current data on refugees and displaced persons.
 - h. Effect close liaison with UN agencies and NGOs.
 - i. Inform UN Human Rights officers of any human right abuse reported
 - j. Effect close liaison with the Govt of Rwanda humanitarian representatives

Coordinating Instructions

35. No change

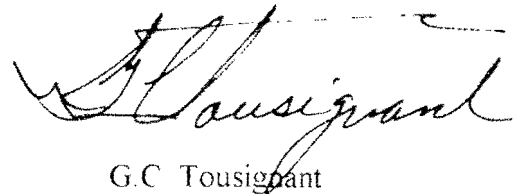
Administration and Logistics

36. No change.

Command and Signals

37. No change.

38. Acknowledge.



G.C. Tousignant
Major General
Force Commander

Distribution List

Action

List A, B & D

For Information

Office of SRSG
CAO
UNDPKO (MPS)
RPA LO

Duplicate

1. ~~Copies sent to all sectors.~~
2. ~~File.~~

O. Mills, 5th

h 06/02

2000-1

Distribution List

31 January 1995

FC DIRECTIVE ON THE LEGAL JURISDICTION APPLICABLE TO UNAMIR AND RWANDAN AUTHORITIES - VERSION II

References:

- A. Section 9: Op Directive No 2 Rules of Engagement
- B. ~~FC Directive for the Handling of Detainees dated 28 Sep 94~~
- C. FC Directive on Conduct, Dress and Weapon Carriage Policy dated 7 Nov 94

Introduction

1. *This updated Directive is effective on receipt and cancels the earlier version which was issued on 3 November 1994. The primary reason for issuing Version II is to direct what UNAMIR troops are to do if a Rwandan national seeks protection from UNAMIR. Note that all amendments are in italics and deletions have been overstruck.*
2. *This Directive has the support of the SRSG's office, ICRC and UNHRCOR.*

General

3. In the conduct of their duties, UNAMIR personnel may be required to hand over individuals to the Government of Rwanda. This hand over may occur as a result of Rwandan authorities seeking legal jurisdiction over foreign or Rwandan nationals.

Definitions.

4. The following definitions shall apply to this Directive:
 - a. "appropriate authority" at this stage, refers only to the Prosecutor's Office. Further changes to this definition will be notified in writing by the FC.
 - b. "Civilian component" consists of UN officials and of other persons assigned by the Secretary-General to assist the SRSG or made available by participating States to serve as apart of UNAMIR.

- c. "Detainee" is any person who is held for committing a hostile act or hostile intent against any of the categories of people referred to in paragraphs 8d or 8e below.
- c. "Hand over" is the formal procedure detailed in Annexes C and D.
- d. "Legal Jurisdiction" includes but is not limited to those situations where Rwandan authorities seek to take a foreign or Rwandan national into custody.
- e. "Military personnel of national contingents" includes military staff at UNAMIR HQ.
- f. "Official capacity" for UNAMIR troops is any time soldiers are in uniform or, by exception, in civilian clothes (see Reference C).
- g. *"UNHRCOR" is the United Nations Human Rights Field Operations in Rwanda.*
- h. "Visitors" includes, but is not limited to, journalists, tourists, dignitaries representing national governments, non-UNAMIR personnel permitted to enter UNAMIR premises *and contractors and sub-contractors employed by the UN.*

Aim

5. The aim of this Directive is to outline the procedures for handing over individuals or groups of people to the Rwandan authorities.

Foreign Nationals and Rwandan Jurisdiction.

6. Rwandan authorities may seek jurisdiction over the following categories of foreign nationals:

- a. SRSG, Force Commander and the Police Commissioner of CIVPOL;
- b. UN civilian officials assigned to the civilian component to serve with UNAMIR;
- c. United Nations Military Observers (UNMOs), Civilian Police (CIVPOL) and civilian personnel from overseas who are employed by the UN specifically for this mission but who are not UNAMIR staff (eg consultants) (hereinafter referred to as "experts on mission");
- d. military personnel of national contingents who are a part of UNAMIR;
- e. personnel of UN specialised agencies;
- f. personnel of NGOs; and
- g. visitors.

7. The legal status of these categories of personnel and the hand over procedures for them are detailed at Annexes A and C respectively.

Rwandan Nationals and Rwandan Jurisdiction

8. Rwandan authorities may seek jurisdiction over the following categories of Rwandan nationals:

- a. Locally recruited personnel who are working for the UN;
- b. Displaced persons, refugees and civilians in sites or among populations under the protection of UNAMIR forces.
- c. *Rwandans who seek UNAMIR protection because they are, or they believe that they are, at risk.*
- d. Rwandans who are detained by UNAMIR personnel for committing or who are suspected of committing a hostile act or a hostile intent (as defined in Reference A) against:
 - (1) One's self and the personnel in one's unit,
 - (2) other UNAMIR military or civilian personnel,
 - (3) non-UNAMIR humanitarian aid personnel,
 - (4) displaced persons, refugees and civilians in sites or among populations under the protection of UNAMIR forces,
 - (5) other UN-authorized military or civilian personnel, and
- e. Rwandans who are detained for stealing and/or damaging property, or are suspected of stealing and/or damaging property belonging to, or in the care of, UNAMIR, UN humanitarian organisations or UN protected sites (see Reference A paragraphs 3.b and 8).

9. The legal status and hand over procedures for Rwandan nationals is at Annexes B and D respectively.

10. Any person in the care of UNAMIR troops are to be treated humanely, ensuring that they are provided with food, drinking water and that they are afforded safeguards in terms of health, hygiene and protection against the rigours of climate and the dangers of armed conflict.

11. Reference B is now cancelled. Annexes E and F will be issued when details are known.



G. C. Tousignant
Major-General
Force Commander

Annexes:

Annex A - Foreign Nationals and Rwandan Jurisdiction

Annex B - Rwandan Nationals and Rwandan Jurisdiction

Annex C - Procedures for Handing Over Foreign Nationals

Annex D - Procedures for Handing Over Rwandan Nationals

Annex E - Prosecutors Offices in Rwanda

Annex F - ICRC Representatives in Rwanda

Annex G - Hand Over Proforma

DISTRIBUTION LIST

Action

Lists B, C and D

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CCO

Information

Lists A and E

ANNEX A TO LEGAL
JURISDICTION
APPLICABLE TO UNAMIR
AND RWANDAN
AUTHORITIES
DATED 1995

FOREIGN NATIONALS AND THEIR LEGAL STATUS IN RWANDA

CATEGORY	LEGAL IMMUNITY	AUTHORITY FOR HAND OVER
SRSG, FC, POLICE COMM OF CIV POL	ACCORDED DIPLOMATIC IMMUNITY AND PRIVILEGE UNDER INTERNATIONAL LAW	NOT TO BE HANDED OVER TO RWANDAN AUTHORITIES UNDER ANY CIRCUMSTANCES
UN CIVILIAN OFFICIALS ASSIGNED TO THE CIVILIAN COMPONENT TO SERVE WITH UNAMIR	IMMUNE FROM LEGAL PROCESS FOR ALL ACTS PERFORMED BY THEM IN THEIR OFFICIAL CAPACITY	ONLY TO BE HANDED OVER WITH THE CONCURRENCE OF THE SRSG
UNMO, CIVPOL AND CONSULTANTS	* IMMUNE FROM LEGAL PROCESS FOR ALL ACTS PERFORMED BY THEM IN THEIR OFFICIAL CAPACITY * IMMUNE FROM PERSONAL ARREST OR DETENTION AND SEIZURE OF THEIR PERSONNEL BAGGAGE	ONLY TO BE HANDED OVER WITH THE CONCURRENCE OF THE FC AND/OR THE SRSG
MILITARY PERS OF NATIONAL CONTINGENTS WHO ARE A PART OF UNAMIR	IMMUNITY FROM LEGAL PROCESS IN RESPECT OF ACTS PERFORMED BY THEM IN THEIR OFFICIAL CAPACITY	ONLY TO BE HANDED OVER WITH THE CONCURRENCE OF THE FC AND THE CONTINGENT COMMANDER
PERSONNEL OF UN SPECIALIST AGENCIES	IMMUNITY FROM LEGAL PROCESS IN RESPECT OF ACTS PERFORMED BY THEM IN THEIR OFFICIAL CAPACITY	ONLY TO BE HANDED OVER WITH THE CONCURRENCE OF THE HEAD OF THE AGENCY
PERSONNEL OF NGOs	NO IMMUNITY UNLESS THEY HAVE ENTERED INTO A BILATERAL ARRANGEMENT WITH THE RWANDAN GOVERNMENT	ONLY TO BE HANDED OVER WITH THE CONCURRENCE OF THE HEAD OF THE NGO

VISITOR	NO IMMUNITY UNLESS THEY HAVE ENTERED INTO A BILATERAL ARRANGEMENT WITH THE RWANDAN GOVERNMENT	ONLY TO BE HANDED OVER WITH THE CONCURRENCE OF THE FC AND/OR SRSG
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ANNEX B TO LEGAL
JURISDICTION
APPLICABLE TO UNAMIR
AND RWANDAN
AUTHORITIES
DATED 1995

RWANDAN NATIONALS AND THEIR LEGAL STATUS IN RWANDA

CATEGORY	LEGAL IMMUNITY	AUTHORITY FOR HAND OVER
LOCALLY RECRUITED PERS	IMMUNE FROM LEGAL PROCESS IN RESPECT OF ALL ACTS PERFORMED BY THEM IN THEIR OFFICIAL CAPACITY NOTE: THIS PROTECTION DOES NOT EXTEND TO ACTS COMMITTED BEFORE THEIR EMPLOYMENT WITH THE UN	ONLY TO BE HANDED OVER WITH THE CONCURRENCE OF THE SRSG
REFUGEES, DISPLACED PERSONS AND CIVILIANS IN SITES OR AMONG POPULATIONS UNDER THE PROTECTION OF UNAMIR	UNDER PROTECTION AS STATED IN ROE IN REFERENCE A	ONLY TO BE HANDED OVER AT AN OFFICE OF THE PROSECUTOR
RWANDAN NATIONAL SEEKING PROTECTION BECAUSE AT RISK	UNDER PROTECTION AS STATED IN ROE IN REFERENCE A	ONLY TO BE HANDED OVER AT THE OFFICE OF THE PROSECUTOR
RWANDAN NATIONAL DETAINED BY UNAMIR AUTHORITIES	TREAT HUMANELY	ONLY TO BE HANDED OVER AT AN OFFICE OF THE PROSECUTOR

PROCEDURES FOR HANDING OVER FOREIGN NATIONALS

I. UN Civilian Assigned to the Civilian Component to Serve with UNAMIR.

- a. As soon as a Rwandan authority seeks legal jurisdiction over a UN civilian assigned to the civilian component to serve with UNAMIR, the SRSG, or his representative, HQ UNAMIR and the International Committee of the Red Cross (ICRC) must be notified. HQ UNAMIR is to dispatch Military Police (MP). ~~or CIVPOL to the site.~~
- b. UNAMIR soldiers are not to allow the Rwandan authority(s) to take custody of the UN civilian unless the SRSG has given permission for this to occur. UNAMIR troops are to allow MP ~~or CIVPOL~~ to liaise with the Rwandan authority(s).
- c. If the Rwandan authority(s) uses force to attempt to take custody of the UN civilian, UNAMIR troops are authorised to use force in accordance with Reference A.
- d. If authority is given for the hand over, the UN civilian must be taken to the appropriate Prosecutor's Office (details of these offices are at Annex E). The ICRC are to be notified as far as possible in advance and, if possible, are to be present during the hand over. The proforma at Annex G is to be completed and signed by the UNAMIR person conducting the hand over and the person in the Prosecutor's Office to whom the hand over is made.
- e. A report detailing the following is to be submitted to UNAMIR HQ, attention G1 Pers, G2, G3 Ops and the Force Provost Marshall
 - (1) name of person handed over,
 - (2) location where the Rwandan Government sought jurisdiction,
 - (3) crime person was accused of,
 - (4) name of the UNAMIR person(s) who was present when the Rwandan Government sought jurisdiction,
 - (5) date, time and place the person was handed to the Prosecutor's office, and

- (6) whether an ICRC representative was present during the hand over and if not, why not.

2. UNMOs, CIVPOL and Experts on Mission.

- a. As soon as a Rwandan authority seeks legal jurisdiction over an UNMO, CIVPOL or an expert on mission, the FC or his representative, the SRSG or his representative and the ICRC must be notified. HQ UNAMIR is to dispatch MP or CIVPOL to the site. The Rwandan authority is to be reminded that these members are, under Rwandan and international law, immune from arrest, detention or the seizure of their baggage.
 - b. UNAMIR soldiers are not to allow the Rwandan authority(s) to take custody of an UNMO, CIVPOL or an expert on mission unless the FC and/or the SRSG has given permission for this to occur. UNAMIR troops are to allow MP or CIVPOL to liaise with the Rwandan authority(s).
 - c. If the Rwandan authority(s) uses force to attempt to take custody of the UNMO, CIVPOL or expert on mission, UNAMIR troops are authorised to use force in accordance with Reference A.
 - d. If authority is given for the hand over, the UNMO, CIVPOL or consultant must be taken to the appropriate Prosecutor's Office (details of these offices are at Annex E). The ICRC are to be notified as far as possible in advance and, if possible, are to be present during the hand over. The proforma at Annex G is to be completed and signed by the UNAMIR person conducting the hand over and the person in the Prosecutor's Office to whom the hand over is made.
 - e. A report detailing the following is to be submitted to UNAMIR HQ, attention G1 Pers, G2, G3 Ops, and the Force Provost Marshall.
 - (1) name of person handed over,
 - (2) location where the Rwandan Government sought jurisdiction,
 - (3) crime person accused of,
 - (4) name of the UNAMIR person(s) who was present when the Rwandan Government sought jurisdiction,
 - (5) date, time and place the person was handed to the Prosecutor's office, and
 - (6) whether an ICRC representative was present during the hand over and if not, why not.
-

3. Military Personnel of National Contingents Who are a Part of UNAMIR.

- a. As soon as a Rwandan authority seeks legal jurisdiction over military personnel of national contingents who are a part of UNAMIR, the FC or his representative, the appropriate contingent commander and the ICRC must be notified. HQ UNAMIR is to dispatch MP ~~or CIVPOL~~ to the site. The Rwandan authority should be reminded that military members of the military component of UNAMIR shall be subject to the exclusive jurisdiction of their respective participating states in respect of any criminal offences which may have been committed by them in Rwanda.
- b. UNAMIR soldiers are not to allow the Rwandan authority(s) to take custody of another UNAMIR soldier unless the FC and the appropriate contingent commander have given permission for this to occur. UNAMIR troops are to allow MP ~~or CIVPOL~~ to liaise with the Rwandan authority(s).
- c. If the Rwandan authority(s) uses force to attempt to take custody of the UNAMIR soldier, UNAMIR troops are authorised to use force in accordance with Reference A.
- d. If authority is given for the hand over, the UNAMIR soldier must be taken to the appropriate Prosecutor's Office (details of these offices are at Annex E). The ICRC are to be notified as far as possible in advance and, if possible, are to be present during the hand over. The proforma at Annex G is to be completed and signed by the UNAMIR person conducting the hand over and the person in the Prosecutor's Office to whom the hand over is made.
- e. A report detailing the following is to be submitted to UNAMIR HQ, attention G1 Pers, G2, G3 Ops, and the Force Provost Marshall:
 - (1) name of person handed over,
 - (2) location where the Rwandan Government sought jurisdiction.
 - (3) crime person accused of.
 - (4) name of the UNAMIR person(s) who was present when the Rwandan Government sought jurisdiction,
 - (5) date, time and place the person was handed to the Prosecutor's office, and
 - (6) whether an ICRC representative was present during the hand over and if not, why not.

4. Personnel of UN Specialised Agencies.

- a. As soon as a Rwandan authority seeks legal jurisdiction over a member of a UN specialised agency, the SRSG or his representative, the appropriate head of the agency and the ICRC must be notified. HQ UNAMIR is to dispatch MP ~~or CIVPOL~~ to the site.
- b. UNAMIR soldiers are not to allow the Rwandan authority(s) to take custody of a member of a UN specialised agency unless the SRSG and the appropriate head of the agency have given permission for this to occur. UNAMIR troops are to allow MP ~~or CIVPOL~~ to liaise with the Rwandan authority(s).
- c. If the Rwandan authority(s) uses force to attempt to take custody of a member of a UN specialised agency UNAMIR troops are authorised to use force in accordance with Reference A.
- d. If authority is given for the hand over, the person must be taken to the appropriate Prosecutor's Office (details of these offices are at Annex E). The ICRC are to be notified as far in possible in advance and, if possible, are to be present during the hand over. The proforma at Annex G is to be completed and signed by the UNAMIR person conducting the hand over and the person in the Prosecutor's Office to whom the hand over is made.
- e. A report detailing the following is to be submitted to UNAMIR HQ, attention G1 Pers, G2, G3 Ops, the Force Provost Marshall and the UN agency concerned:
 - (1) name of person handed over and the agency they work for.
 - (2) location where the Rwandan Government sought jurisdiction,
 - (3) crime person accused of,
 - (4) name of the UNAMIR person(s) who was present when the Rwandan Government sought jurisdiction,
 - (5) date, time and place the person was handed to the Prosecutor's office, and
 - (6) whether an ICRC representative was present during the hand over and if not, why not.

5. Personnel of NGOs.

- a. As soon as a Rwandan authority seeks legal jurisdiction over a member of an NGO, HQ UNAMIR, the appropriate head of the NGO agency and the ICRC must be notified. HQ UNAMIR is to dispatch MP ~~or CIVPOL~~ to the site.

- b. UNAMIR soldiers are not to allow the Rwandan authority(s) to take custody of a member of an NGO unless the appropriate head of the NGO has given permission for this to occur. UNAMIR troops are to allow MP ~~or CIVPOL~~ to liaise with the Rwandan authority(s).
- c. If the Rwandan authority(s) uses force to attempt to take custody of a member of an NGO, UNAMIR troops are authorised to use force in accordance with Reference A.
- d. If authority is given for the hand over, the person must be taken to the appropriate Prosecutor's Office (details of these offices are at Annex E). The ICRC are to be notified as far as possible in advance and, if possible, are to be present during the hand over. The proforma at Annex G is to be completed and signed by the UNAMIR person conducting the hand over and the person in the Prosecutor's office to whom the hand over is made.
- e. A report detailing the following is to be submitted to UNAMIR HQ, attention G1 Pers, G2, G3 Ops and the Force Provost Marshall:
 - (1) name of person handed over and the NGO they work for,
 - (2) location where the Rwandan Government sought jurisdiction,
 - (3) crime person accused of,
 - (4) name of the UNAMIR person(s) who was present when the Rwandan the Government sought jurisdiction,
 - (5) date, time and place the person was handed to the Prosecutor's office, and
 - (6) whether an ICRC representative was present during the hand over and if not, why not.

6. Visitors

- a. As soon as a Rwandan authority seeks legal jurisdiction over a visitor, HQ UNAMIR and the ICRC must be notified. HQ UNAMIR is to dispatch MP ~~or CIVPOL~~ to the site.
- b. UNAMIR soldiers are not to allow the Rwandan authority(s) to take custody of a visitor unless the FC or his representative and/or the SRSG or his representative has given permission for this to occur. UNAMIR troops are to allow MP ~~or CIVPOL~~ to liaise with the Rwandan authority(s).
- c. If the Rwandan authority(s) uses force to attempt to take custody of a visitor UNAMIR troops are authorised to use force in accordance with Reference A.

- d. If authority is given for the hand over, the person must be taken to the appropriate Prosecutor's Office (details of these offices are at Annex E). The ICRC are to be notified as far as possible in advance and, if possible, are to be present during the hand over. The proforma at Annex G is to be completed and signed by the UNAMIR person conducting the hand over and the person in the Prosecutor's office to whom the hand over is made.
- e. A report detailing the following is to be submitted to UNAMIR HQ, attention G1 Pers, G2, G3 Ops and the Force Provost Marshall:
- (1) name of person handed over and their affiliation or nationality,
 - (2) location where the Rwandan Government sought jurisdiction,
 - (3) crime person accused of,
 - (4) name of the UNAMIR person(s) who was present when the Rwandan the Government sought jurisdiction,
 - (5) date, time and place the person was handed to the Prosecutor's office, and
 - (6) whether an ICRC representative was present during the hand over and if not, why not.

PROCEDURES FOR HANDING OVER RWANDAN NATIONALS

1. Locally Recruited Personnel.

- a. As soon as a Rwandan authority seeks legal jurisdiction over any locally recruited personnel, the SRSG or his representative and the ICRC must be notified. HQ UNAMIR is to dispatch MP ~~or CIVPOL~~ to the site. *UNHRCFOR is to be notified immediately.*
- b. UNAMIR soldiers are not to allow any Rwandan authority(s) to take custody of locally recruited personnel unless the SRSG has given permission for this to occur. UNAMIR troops are to allow MP ~~or CIVPOL~~ to liaise with the Rwandan authority(s).
- c. If the Rwandan authority(s) uses force to attempt to take custody of locally recruited personnel, UNAMIR troops are authorised to use force in accordance with Reference A.
- d. *UNHRCFOR is to be permitted to speak to the locally recruited person.*
- e. If authority is given for the hand over, the person must be taken to the appropriate Prosecutor's Office (details of these offices are at Annex E). The ICRC are to be notified as far as possible in advance and, if possible, are to be present during the hand over. *UNHRCFOR is to be present during the hand over. NOTE: NO HAND OVER SHOULD BE DELAYED MORE THAN 24 HOURS WITHOUT UNAMIR HQ PERMISSION ON THE SOLE BASIS THAT THE ICRC AND OR UNHRCFOR ARE NOT PRESENT.* The proforma at Annex G is to be completed and signed by the UNAMIR person conducting the hand over and the person in the Prosecutor's Office to whom the hand over is made.
- f. A report detailing the following is to be submitted to UNAMIR HQ, attention G1 Pers, G2, G3 Ops, and Force Provost Marshall:
 - (1) name of person handed over,
 - (2) location where the Rwandan Government sought jurisdiction,
 - (3) crime person accused of,

- (4) name of the UNAMIR person(s) who was present when the Rwandan Government sought jurisdiction,
- (5) date, time and place the person was handed to the Prosecutor's office, and
- (6) whether an ICRC *and/or* UNHRCFOR representative was present during the hand over and if not, why not.

2. Refugees, Displaced Persons and Civilians in sites or among populations under the protection of UNAMIR.

- a. As soon as a Rwandan authority seeks legal jurisdiction over refugees, displaced persons, and/or civilians in sites or among populations under the protection of UNAMIR, the FC or his representative and the ICRC must be notified. HQ UNAMIR is to dispatch MP ~~or CIVPOL~~ to the site. *UNHRCFOR is also to be notified immediately.*
- b. UNAMIR soldiers are not to allow any Rwandan authority(s) to take custody of refugees, displaced persons and/or civilians in sites or amongst populations under the protection of UNAMIR unless the FC has given permission for this to occur. UNAMIR troops are to allow MP ~~or CIVPOL~~ to liaise with the Rwandan authority(s).
- c. If the Rwandan authority(s) uses force to attempt to take custody of refugees, displaced persons and/or civilians in sites and or among populations under the protection of UNAMIR, UNAMIR troops are authorised to use force in accordance with Reference A.
- d. *UNHRCFOR is to be permitted to speak to the refugee, displaced person and/or civilian.*
- e. If authority is given for the hand over, the person must be taken to the appropriate Prosecutor's Office (details of these offices are at Annex E). The ICRC are to be notified as far as possible in advance and, if possible, are to be present during the hand over. *UNHRCFOR is to be present during the hand over. NOTE: NO HAND OVER SHOULD BE DELAYED MORE THAN 24 HOURS WITHOUT UNAMIR HQ PERMISSION ON THE SOLE BASIS THAT THE ICRC AND OR UNHRCFOR ARE NOT PRESENT.* The proforma at Annex G is to be completed and signed by the UNAMIR person conducting the hand over and the person in the Prosecutor's Office to whom the hand over is made.
- f. A report detailing the following is to be submitted to UNAMIR HQ. attention G1 Pers, G2, G3 Ops and the Force Provost Marshall:
 - (1) name of person handed over,
 - (2) location where the Rwandan Government sought jurisdiction,

- (3) crime person accused of,
- (4) name of the UNAMIR person(s) who was present when the Rwandan Government sought jurisdiction,
- (5) date, time and place the person was handed to the Prosecutor's office, and
- (6) whether an ICRC *and or* UNHRCFOR representative was present during the hand over and if not, why not.

3. Rwandans Seeking Protection From UNAMIR

- a. *Any person who seeks protection from UNAMIR troops is to be afforded that protection. UNAMIR HQ is to be notified immediately of the circumstances surrounding the protection. HQ UNAMIR is to dispatch MP to the site. UNAMIR troops are to allow the MP to liaise with the Rwandan authority(s). UNHRCFOR is also to be notified immediately.*
- b. *UNAMIR soldiers are not to allow any Rwandan authority(s) to take custody of the Rwandan seeking protection unless the IC has given permission for this to occur.*
- c. *If the Rwandan authority(s) use force to attempt to take custody of the Rwandan, UNAMIR troops are authorised to use force in accordance with Reference A.*
- d. *The Rwandan who has sought protection should be notified as soon as possible that he can only be protected by UNAMIR on a temporary basis. No UNAMIR member should undertake to protect the person indefinitely. UNAMIR may give protection for 24 hours. This period may only be extended with the permission of UNAMIR HQ. It must also be explained to the Rwandan that one condition of affording protection is that he is handed over to the nearest Office of the Prosecutor. The national is to be informed that he should explain his case to the Prosecutor.*
- e. *UNHRCFOR is to be permitted to speak to the individual seeking protection.*
- f. *If the person decides that he wants to be handed over to the nearest Office of the Prosecutor (details of these offices are Annex E). The ICRC are to be notified as far in advance as possible and, if possible, are to be present during the hand over. UNHRCFOR is to be present during the hand over. NOTE: NO HAND OVER SHOULD BE DELAYED MORE THAN 24 HOURS WITHOUT UNAMIR HQ PERMISSION ON THE SOLE BASIS THAT THE ICRC AND/OR UNHRCFOR ARE NOT PRESENT. The proforma at Annex G is to be completed and signed by the UNAMIR person conducting the hand over and the person in the Prosecutor's Office to whom the hand over is made.*
- g. *If the person seeking protection does not want to be handed over to the Office of the Prosecutor, UNAMIR is to allow the individual to leave the site that he has sought*

protection in. If the person refuses to leave he should be told that UNAMIR has no option but to take him to the Office of the Prosecutor.

- h. If there is a Rwandan authority(s) seeking custody of the national, that authority should be notified that the person will be handed over as soon as possible to the nearest Office of the Prosecutor.*
- i. A report detailing the following is to be submitted to UNAMIR HQ, attention G1 Pers, G2, G3 Ops and the Force Provost Marshall:*
 - (1) name of the seeking protection,*
 - (2) location where person sought protection,*
 - (3) crime person accused of,*
 - (4) name of the UNAMIR person who provided the protection,*
 - (5) circumstances reason why person sought protection,*
 - (6) date, time and place the person seeking protection was handed to the Office of the Prosecutor, and*
 - (7) whether an ICRC and or UNHRCFOR representative was present during the hand over and if not, why not.*

4. Persons detained by UNAMIR troops

- a. They are to be searched, disarmed and segregated. At all times they are to be treated in accordance with the principles of minimum force as detailed at Reference A. UNAMIR HQ is to be notified immediately of the circumstances surrounding the detention. HQ UNAMIR is to dispatch MP ~~or CIVPOL~~ to the site. UNAMIR troops are to allow the MP ~~or CIVPOL~~ to liaise with the Rwandan authority(s).*
- b. The detainee(s) is to be told the reason for his detention.*
- c. They are to be identified and their personal details recorded. The reason for the detention is also to be recorded.*
- d. A safe and secure place is to be arranged as a temporary place of custody. Detainees are to be kept in custody by UNAMIR troops for the minimum time necessary. A detainee is to be kept in custody for no more than 24 hours unless they have the permission of UNAMIR HQ. Detainees are to be provided with food, water, shelter and medical attention as required. ICRC is to be informed immediately and is to be allowed to have access to these detainees.*

- f. Detainees and the property found in their possession are to be handed to the appropriate Prosecutor's Office (details of these offices are at Annex E). The detainee is to be allowed to keep all property essential for his/her comfort and survival (eg food and water).
- g. The ICRC *and the UNHRI/OR* are to be notified and, if possible, are to be present during the hand over. The proforma at Annex G is to be completed and signed by the UNAMIR person conducting the hand over and the person in the Prosecutor's Office to whom the hand over is made.
- h. Detainees are not to be handed to any other RPA authorities. A Prosecutor's Office is the only authorised Office for the processing and handing over of detainees in Rwanda.
- i. A report detailing the following is to be submitted to UNAMIR HQ, attention G1 Pers, G2 , G3 Ops and the Force Provost Marshall:
 - (1) name of the detainee,
 - (2) location where person was detained,
 - (3) crime person accused of,
 - (4) name of the UNAMIR person who detained the detainee,
 - (5) date, time and place the detainee was handed to the Office of the Prosecutor, and
 - (6) whether an ICRC *and or UNHRI/OR* representative was present during the hand over and if not, why not.

ANNEX E TO LEGAL
JURISDICTION
APPLICABLE TO UNAMIR
AND RWANDAN
AUTHORITIES
DATED 1995

PROSECUTOR OFFICES IN RWANDA

<u>TOWN</u>	<u>PROSECUTOR'S NAME</u>	<u>ADDRESS</u>
KIBUNGO	MUSHUMBA, Jean Baptiste	
KIGALI	NSANZUWERA, Francois	
RWANAGANA	GATAMBIYE, Sylere	
KIBUYE	TUYISENGE, Cyprien	
GITARAMA	KAYIBANDA P. Celestin	
NYANZA	HARELIMANA, Simon	
BUTARE	GATSIMBANYI, Callixte	
GIKONGORO	HAVUGIYAREMYE, Aloys	
CYANGUGU	NYANDWI, Viateur	
GISENYI	HARERIMANA, Charles	
RUHENGERI	UWIYINGOMA, David	
BYUMBA	MUSUHUKE, Francois	

NOTE: IT IS THE DUTY OF ALL SECTOR COMMANDERS TO KNOW EXACTLY WHERE THE ABOVE OFFICES ARE LOCATED.

ANNEX F TO LEGAL
JURISDICTION
APPLICABLE TO UNAMIR
AND RWANDAN
AUTHORITIES
DATED 1995

ICRC REPRESENTATIVES IN RWANDA

<u>TOWN</u>	<u>ICRC REPRESENTATIVE'S NAME</u>	<u>ADDRESS</u>
KIBUNGO	FRANCOIS SENECHAUB	
KIGALI	LAURENT FELLAY	
RWANAGANA	FRANCOIS SENECHAUB	
KIBUYE	CHRISTOPHE LOSEY	
GITARAMA	LAURENT FELLAY	
NYANZA	FEREYDOUN AALAU	
BUTARE	AALAME FEREYDOUN	
GIKONGORO	FRANZ RAUSCHEN STEIN	
CYANGUGU	IRIS WITTNER	
GISENYI	JOHANNA GROMBASH	
RUHENGERI	JOHANNA GROMBASH	
BYUMBA	HUGO GISLER	

NOTE: IT IS THE DUTY OF ALL SECTOR COMMANDERS TO KNOW EXACTLY
WHERE THE ABOVE OFFICES ARE LOCATED.

HAND OVER PROFORMA

I,(1), A MILITARY MEMBER OF
UNAMIR/MINUAR HAVE HANDED OVER.....(2)
TO THE OFFICE OF THE PROSECUTOR OF(3)
AT.....(4)

SIGNED THIS DAY OF 19

.....
UNAMIR

.....
OFFICE OF THE PROSECUTOR

- (1) Insert here the name of the UNAMIR person conducting the hand over.
- (2) Insert here the name of the person being handed over.
- (3) Insert here the name of the Prosecutor's Office.
- (4) Insert here the time of hand over.



HQ MIN OBS GP

INTER-OFFICE MEMORANDUM - MEMORANDUM INTERIEUR

To: LIST A and LIST D
Info: COS; AMA/FC; ADC/FC
From: MA/FC *[Signature]*
Date: 13 May 95
Subject: FC VISITS TO UNITS AND MEDALS PARADES

SO to DCNO

*- 1 copy to soo
to inform sector chiefs concerned
- 1 copy for me*

The attached calendar provides a schedule for the Force Commander's visits to UNAMIR Units for the remainder of May. As per the end started over the past two months, there is no desire to change the purpose of these visits. Major General Musigant remains very interested in getting a "hands-on" perspective of what the soldier does daily. Please note that UNAMIR Medals Parades which are known at the time of publishing, now appear on this schedule as well.

For the Wednesday visits, the duration of the stay will be four to five hours, and will normally start at 10:00 hrs. The Friday visits tend to be less formal and each unit should anticipate that the FC will want to spend about 60 minutes at your location. Security details will be finalized in advance but in most cases, one of the FC's vehicle with his Close Protection party will be dispatched to provide local transport. Space limitations within the vehicle will preclude all local dignitaries. All Units are reminded that itineraries for each visit should reach the ADC to FC's office at least two days in advance. This is to allow final coordination between the Unit Visit Coordinator and the ADC. Thank you for your assistance in ensuring our past successes. The ADC, Captain Tim Isberg, can be reached at UNAMIR extension 11008.

3. Your help and cooperation in preparing for the next Commander's visit to your location is appreciated. We are looking forward to our next "rendez-vous".

Enclosure: May 1995 Visits and Medals Parade Schedule

info B-H-

UNAMIR FORCE HQ

OUTGOING FACSIMILE NO:-

MIR NO:-

MISC NO:-

MAY 11, 1995

<p>TO: UN SECUR SECT CIVPOL HQ MILOB GP HQ TAC HQ (BUTARE) GHANBATT ETHIOBATT SENBATT ZAMBATT TUNBATT INDBATT MALAWICOY MALICOY NIBATT AUSMED UNAMIR MAIN FILE 95 FLSG FORCE ENGR COY CHAO SECT 3 HQ FORCE MP COY DCOS SP HRL G3 PLANS G2 B&R UNDP SECUR FMO CMCO IOC AIROPS</p>	<p>FROM: UNAMIR HQ OPS KIGALI, RWANDA.</p> <p><i>[Signature]</i> DCOS OPS</p>
<p>SUBJECT: DAILY INFOSUM FOR 10 MAY 95</p>	
<p>NUMBER OF PAGES, INCLUDING THIS ONE: SIX</p>	

DIRECT

1. PLEASE FIND ATTACHED THE DAILY INFOSUM MENTIONED ABOVE.
2. REGARDS

1. OVERVIEW. RPA RELATED ROBBERIES CONTINUE. RPA ARREST 2 UNCHR CROSSING FROM GOMA. A DEADLY VIRUS HAS BROKEN OUT IN ZAIRE.

2. RPA.

A. SECTOR 3. 10 MAY, CHIEF OF INSPECTEUR POLICE JUDICIAL (IPJ) WAS ARRESTED. HE WAS RESPONSIBLE FOR THE INVESTIGATION INTO ACCUSATIONS OF GENOCIDE AND OTHER CRIMINAL ACTS FOR PROSECUTION.

B. SECTOR 4A. KIBEHO: RPA HAVE BEGUN TO THIN OUT OF KIBEHO AND NDAGO AREAS, LEAVING ONLY COMPANY STRENGTH

C. SECTOR 5. GISENYI: 11 MAY: LATE AFTERNOON 2 UNHCR MEMBERS WERE ARRESTED WHEN CROSSING INTO GISENYI FROM ZAIRE. THE REASON BEING THAT THEY WERE IN POSSESSION OF BANNED POLITICAL DOCUMENTS. THE TWO WERE ALLOWED TO SPEND THE NIGHT AT THE UNHCR HOUSE IN GISENYI AND ARE TODAY (12 MAY) TO MOVE TO KIGALI FOR INVESTIGATION INTO THE MATTER BY RWANDAN AUTHORITIES.

3. FRGF/MILITIA/BANDITRY.

A. SECTOR 4C: REFERENCE THE REPORT OF THE MURDER OF THE WIFE OF BOURGEMESTRE KAGANO. MILOB INVESTIGATIONS IDENTIFIED MURDERER AS A BOY RECRUITED BY THE FRGF.

4. REFUGEES/IDPS. NSTR.

5. POLITICAL. NSTR.

6. MISC:

7. REGIONAL. ZAIRE: KIKWIT: AN OUTBREAK OF EBOLA HAEMORRHAGIC FEVER VIRUS. A SEPARATE BRIEFING NOTE WILL BE DISSEMINATED BY FMO. FMO ASSESSES THREAT TO UNAMIR PERSONNEL AS VERY LOW, WITH THE THREAT TO NGO/UN AGENCIES MOVING INTO ZAIRE AS marginally higher, BUT STILL LOW.

8. OWN MILITARY ACTIVITIES.

A. SECTOR 1.

(1) CONDUCTED PTLs AND SY DUTIES IN AOR.

(2) NIBATT PROVIDED A TRUCK TO THE PREFECT OF BYUMBA TO MOVE SPARE PARTS FROM KIGALI TO GITI.

(3) NIBATT REPORTED THAT AN ANTI-TANK MINE WAS LOCATED AT KIBALI COMMUNE GR 0528. ANOTHER OBJECT SUSPECTED TO BE A MINE WAS REPORTED AT RUHENDA GR 0228. EOD TEAM INFORMED.

(4) MED STAFF TREATED 105 LOCALS IN AOR.

(5) MILOBS REPORTED THAT AN UNEASY CALM CONTINUED TO PREVAIL DURING THE PERIOD.

(6) THE PREFECT OF BYUMBA VISITED MILOB HQ SEEK ASSISTANCE REGARDING A CONFERENCE TO BE ORGANISED FOR ALL NGOs OPERATING IN THE AREA.

B. SECTOR 2.

(1) CONDUCTED PTLs AND SY DUTIES IN AOR.

(2) GHANBATT OUTGOING AND INCOMING COs PAID A WORKING VISIT TO 'D' COY HQ AND PLATOON LOCALITIES.

(3) BRIEFINGS BETWEEN GHANBATT OUTGOING AND INCOMING OCs IN PROGRESS.

(4) MILOBS REPORTED THAT IN RUKARA (6501) COMMUNE SOME PEOPLE WERE NOTICED SHOUTING ANTI-UNAMIR SLOGANS.

C. SECTOR 3 (KIBUYE AND GITARAMA)

(1) CONDUCTED PTLs AND SY DUTIES IN AOR.

(2) MALAWICOY PTL TO RUSENGESI GR 4266 REPORTED THAT THE AREA WAS SHORT OF FOOD. HAC INFORMED.

(3) MALAWICOY TRANSPORTED RELIEF FOOD FROM KIBUYE GR 2772 TO RUTSIRO COMMUNE.

(4) MALAWICOY SIGNALLERS WERE WITHDRAWN FROM TAC HQ BUTARE TO COY LOC.

(5) MALAWICOY MED STAFF TREATED 7 LOCALS IN AOR.

(6) AT RUNDA COMMUNE A MILOB PTL TEAM WAS DENIED ACCESS TO THE COMMUNE CELL IN SPITE OF WRITTEN PERMISSION FROM THE RPA BN COMD AND CONSENT OF THE BOURGEMESTRE.

(7) ONE MILOB PATROL VISITED BWAKIRA COMMUNE AND MUGUNDA TOWN (4369) AND REPORTED THAT SECTOR CHIEF HAS BEEN ARRESTED. INVESTIGATION IN PROGRESS.

(8) MILOB REPORTED THAT A CIVPOL TEAM WENT TO MUGANERO GR 2158 TO INVESTIGATE AN ALLEGED SHOOTING INCIDENT WHICH TOOK PLACE ON 06 MAY. THE TEAM SPOKE TO ADRA HOSPITAL PERS WHO SAID THAT IT WAS AGAINST THEIR POLICY TO DIVULGE ANY INFO REGARDING THEIR PATIENT. THIS IS SIGNIFICANT SINCE THIS IS THE FIRST TIME THAT THEY HAVE REFUSED INFO TO UNAMIR. IT WAS HOWEVER LEARNT FROM OTHER SOURCES THAT THE SHOOTING DID TAKE PLACE WHEN A DETAINEE TRIED TO ESCAPE. SIX OTHER LOCALS HAVE BEEN ARRESTED.

(E) MILOBS REPORTED THAT THE CHIEF OF IPJ (INSPECTEUR POLICE JUDICIAL HAS BEEN ARRESTED FOR UNKNOWN REASONS. IT IS INTERESTING TO NOTE THAT HE WAS RESPONSIBLE FOR INVESTIGATING ACCUSATIONS OF AND OTHER CRIMINAL ACTS FOR THE PROSECUTOR. HR INFORMED.

D. SECTOR 4A.

- (1) CONDUCTED PTLs AND SY DUTIES IN AOR.
- (2) ZAMBATT TPS AT RWAMIKO HOLDING A LOCAL SUSPECTED TO HAVE INJURED ANOTHER LOCAL DURING AN ARMED ROBBERY ATTEMPT. HE WILL BE HANDED OVER TO THE LOCAL PROSECUTOR.
- (3) ZAMBATT REPORTED THAT ANOTHER MAN SUSPECTED TO BE A MEMBER OF FRGF WAS PICKED UP IN AN ABANDONED HOUSE IN KARAMA. OWN TROOPS ARE HOLDING HIM FOR HIS PERSONAL SECURITY. LOCALS ARE THREATENING HIS LIFE.
- (4) MILOB PTLs TO TARE REPORTED THAT 158 IDPs HAVE SO FAR RETURNED TO THE SECTOR. THEY WERE EITHER STAYING IN THEIR OWN HOMES OR WITH RELATIVES.
- (5) A MILOB PTL TM WAS INFORMED THAT ON 5 MAY 95, THAT 5 DEAD BODIES WERE SEEN AT MATA. ZAMBATT PATROLS ALSO NOTICED COLLAPSED BANKS OF THE RIVER AKAVUGUTU AT 8 PLACES WHERE PORTIONS OF DEAD BODIES WERE EXPOSED. THESE APPEARED TO BE MASS GRAVES. INVESTIGATIONS IN PROGRESS.
- (6) AT MATYAZO MILOB TEAM WAS INFORMED ABOUT FREQUENT HARASSMENT OF LOCALS BY THE RPA. ABOUT 150 RETURNEES WERE REPORTED TO HAVE LEFT THE COMMUNE FOR BURUNDI EARLY MORNING THROUGH THE NYUNGWE FOREST. THIS IS PROBABLY DUE TO RPA HARASSMENT.

E. SECTOR 4B.

- (1) CONDUCTED PTLs AND SY DUTIES IN AOR.
- (2) MILOBS REPORTED A TOTAL OF 222 IDPs FROM BURUNDI ARRIVED AT BUTARE WAY STATION ON 10 AND 11 MAY 95. THEY WERE DESPATCHED TO THEIR HOME COMMUNES.

F. SECTOR 4C.

- (1) CONDUCTED PTLs AND SECURITY DUTIES IN AOR.
- (2) THE CO CONDUCTED AN AERIAL RECCE OF THE DEPLOYMENT OF ETHIOBATT TROOPS ALONG BORDER.
- (3) ETHIOBATT MED STAFF TREATED 23 LOCALS IN AOR.
- (4) AN INVESTIGATION CONDUCTED BY A MILOB PTL TEAM

REVEALED THAT THE BANDIT WHO KILLED THE BOURGEMESTRE'S WIFE WAS IDENTIFIED AS A BOY RECRUITED BY FRGF.

G. SECTOR 5.

- (1) CONDUCTED PTLs AND SY DUTIES IN AOR.
- (2) MILOBS PATROLS TO NYAMUTERA (6019) AND RUSORO (7609) REPORTED THAT ROAD WAS NOT PASSABLE DUE TO HEAVY RAINS.

H. SECTOR 6

- (1) CONDUCTED PTLs AND SECURITY DUTIES IN AOR.
- (2) INDBATT PROVIDED ESCORT FOR UNHCR PETROL TANKER FROM KIGALI TO GISENYI AND BACK.
- (3) 356 IDPs ARRIVED AT NDERA CAMP FROM BUTARE AND KIBUNGO. 147 EVAC BY UNHCR TO GASHORA, KIBUNGO, GISENYI AND KANZENZE.
- (4) INDBATT PROVIDED ONE TRUCK TO KIGALI CENTRAL PRISON TO ASSIST IN ADMIN DUTIES OF THE PRISON.
- (5) INDBATT MED STAFF TREATED 30 LOCALS IN AOR.
- (6) MILOBS VISITED GIKOMERO COMMUNE AND GICACA PRISON (2693) AND TALKED TO ICRC MEMBERS INVESTIGATING THE STATE OF PRISONERS IN GISHAKA PRISON (1695).
- (7) MILOB PTL TO NYARUGENGE COMMUNE CONFIRMED THAT SIT WAS CALM. THEY ALSO ARRANGED AN APPOINTMENT WITH DIRECTOR, CENTRAL PRISON KIGALI.

I. FORCE ENGR COY.

- (1) CONTINUED TO PROVIDE ENGR SP TO UNAMIR.
- (2) CARRIED OUT RECCE OF BRIDGE AT GR 863384 IN SECTOR 4B.
- (3) PROVIDED FORK LIFT TO CBMS.
- (4) ALSO PROVIDED DUMPERS TO B&R FOR CONVEYANCE OF MATERIAL TO KIBUYE.

J. AUSMED.

- (1) PROVIDED MEDICAL SPT TO UNAMIR AND HUMANITARIAN MED SPT TO THE PEOPLE OF RWANDA.
- (2) AUST FORCES AT CHK TREATED 66 OUT-PATIENTS, 3 DENTAL PATIENTS AND CURRENTLY HOLDING 19 IN-

PATIENTS.

K. AIR OPS. NORMAL UNAMIR AND COMMERCIAL FLIGHTS WERE IN OPERATION AT THE KIA DURING THE PERIOD. TOTAL OF 19 FLIGHTS DEPARTED AND ARRIVED KIA.

L. UN MP COY.

(1) UNAMIR MP COY CONTINUED TO PROVIDE CLOSE PROTECTION TO A RWANDESE LOCAL AND TO THE NIBATT SOLDIER SUSPECTED OF MURDER.

(2) PROVIDED ESCORT FOR MEMBERS OF THE INTERNATIONAL COMMISSION.

(3) INVESTIGATED A TRAFFIC ACCIDENT AT UNAMIR FILLING STATION INVOLVING UNAMIR 6065 WHICH WAS TRYING TO NEGOTIATE A CURVE.

(4) AT 111500HRS MAY 95, AN MP PATROL SPOTTED A STOLEN YAMAHA GENERATOR WITH UN SERIAL NO. 78N551432 AT A WELDER'S SHOP IN KIGALI. EFFORTS TO RETRIEVE IT FAILED. GENDARMERIE INFORMED.

M. 95 FLSG.

(1) NORMAL RESUPPLY WAS CARRIED OUT TO ETHIOBATT.

(2) TPT SP WAS GIVEN TO INDENGR TO MOVE A TRENCH DIGGER IN SECTOR 5.

(3) MOVED TWO SEA CONTAINERS FOR ARC IN SECTOR 1.

(4) REC VEHS MOVED FUEL TANKS FOR ETHIOBATT AND MALICOY.

7. HUMANITARIAN ASSISTANCE CELL. UNAMIR CONTINUED TO PROVIDE HUMANITARIAN ASSISTANCE TO IDPs FORCIBLY EJECTED FROM DPCs IN SECTOR 4A.