

ORIGINAL DIRECT

REC'D T. Shrestha/mm

JUL 2 - 1975

TE 311/1 PAKISTAN

27 June 1975

VIA POUCH

Dear Mr. Jansson,

We have noted that the Second Country Programme for Pakistan is due for submission to the UNDP Governing Council in June 1976. As in the past, we wish to offer the full co-operation of the United Nations in your efforts to assist the Government in preparing the most effective programme of UNDP assistance, consistent with national social and economic development priorities and objectives, and we feel that short-term missions by U.N. interregional advisers, technical advisers or other staff from the Headquarters will be our best means to assist.

If you and the Government so request, we are in a position to offer such services for assistance in the preparation of the overall country programme, including adjustment of priorities among project proposals. As you know, development planning is within UN's field of competence and we have considerable experience in taking an integrated view of development programme requirements and programming assistance of this type has also been provided by us to many countries in the past.

Given the UNDP emphasis on in-depth sectoral studies and project proposals based upon them for the second programming cycle, the Government and your office may soon be giving attention to the selection of specific sectors requiring detailed analysis. Again, at your request, we can arrange short-term advisory missions to give sectoral advice and suggest project proposals within the U.N. fields of competence which are selected for special attention in the country which your office serves. In view of the wide range of substantive fields within our terms of reference, you may also determine that a multidisciplinary mission consisting of more than one adviser will be required.

/... .

Mr. Kurt Jansson
UNDP Resident Representative
in Pakistan
P.O. Box 1051
Islamabad, Pakistan

In some cases, there may be a U.N. expert assigned to a specific project in your country who, in your opinion and that of the Government, could carry out the necessary work on the sector for country programming purposes. In such an event, after discussion with the expert in question and your consultation with the Government, I would appreciate your informing us and requesting our concurrence for his utilization in this manner, since this may have implications for the Work Plan of his project.

It should also be recalled that regional advisers and other staff members of the UN Economic and Social Commission for Asia and the Pacific may have special knowledge of the country served by your office and the specific sectors of concern or may be appropriate for an overall country programming mission. If you know of such personnel, it would be appropriate to make a direct request to the Economic and Social Commission for Asia and the Pacific for their services. We ourselves will be writing to the Executive Secretary of the Commission in order to co-ordinate our activities.

Besides project proposals which result from U.N. short-term advisory missions, you may expect to receive from UN/OTC some project proposals in U.N. fields of activity which are not the subject of sectoral advisory missions but which our substantive offices consider to be important for inclusion in the Second Country Programme.

In general, we expect U.N. advisory missions for country programming purposes will be financed from country IPFs.

We hope that the experience of the first programming cycle has brought you also to the view that the above propositions represent the most useful form of assistance which the United Nations can provide during the preparation of the Second Country Programme.

Yours sincerely,

Nicholas V. Gleboff
Deputy Director
Asia and Middle East Branch
Office of Technical Co-operation

RECEIVED

JUN 2 1975

PRE/AME/OTC

RECORDS CONTROL

JUN 1 1975

INCOMING

ACTION

TO

FILE NO.

TE 311 PAKI

☒ ACTION COMPLETED

INITIALS

b.k.

Return to Records Control Room 2074

AY-24 IA-15 UNDP ISLAMABAD 17/16 02 0700Z-

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UNATIONS

NEWYORK=

257 BASU YOUR 332 REF PAK/75/031 HYDROPOWER CROSSED MY 240

23 MAY=

JANSSON+

COL 257 PAK/75/031 240 23+++++

C. C. McBarley
W Washoff
M Bouchard
M Dinkelmann
2/6/75

UNITED NATIONS
CABLE OPERATIONS
1976 JUN -2 AM 8:47

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JUN 1 1975

TO *Kamehanagan*
FILE NO. *TE 311/PAK*
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27/5
240 BASU YOUR 332 PAK/75/081 HYDROPOWER GOVERNMENT HAS DROPPED
REQUEST ASSISTANCE THIS FIELD FOR PRESENT STOP NO MISSION NOW
NEEDED=

JANSSON++

COL 240 332 PAK//75/081++

*C.C. Mr. Woskoff
Mr. Bailey
Mr. Bouchardeau
Mr. Ditchburn
for information
27/5/75*

RECEIVED

MAY 27 1975

PRS/AME/OTC

1976 MAY 26 AM 3:5

UNITED NATIONS
CARLETON COLLEGE

1976

UN

UNITED NATIONS
DEVELOPMENT PROGRAMME

UNITED NATIONS
FUND FOR POPULATION ACTIVITIES



UNITED NATIONS
NEW YORK

PROGRAMME DES NATIONS UNIES
POUR LE DEVELOPPEMENT

FONDS DES NATIONS UNIES
POUR LES ACTIVITES EN MATIERE DE POPULATION

TELEPHONE: 754-1234

INTEROFFICE MEMORANDUM

CABLE ADDRESS: UNDEVPRO • NEW YORK

TO: *KW* 29 MAY 1975
Mr. Kenneth Watts, Officer-in-Charge for OTC
Operational and Management Matters, ESA

Date: 28 May 19 75

FROM: *W. Hart*
C. Hart Schaaf
Deputy Executive Director, Operations

FILE NO.: PAK/74/P11

SENDER'S TELEPHONE EXTENSION:

SUBJECT: PAKISTAN: Workshop on Fertility Control on behalf of
the Population Planning Council of Pakistan

RECEIVED

30 MAY 1975

This refers to your interoffice memorandum of 29 April on
the above-mentioned Workshop.

We have informed our Coordinator in Pakistan, Mr. Jan
Ørner of your interest who will be glad, we are sure, to forward
the requested documentation to you.



cc Mr Perez Ramirez
3/6/75

OFFICE OF TECHNICAL CO-OPERATION
Human Resources Section
Asia and Mid/East Branch

- 2 JUN 1975

openheim

96-1315175
DC/LG cc: B. Villanueva

TE 311/1 PAKi

Dear Mr. Kamp,

PAK/75/033 - Local Government Training

Thank you for your letter of 7 April 1975 to Mr. Gleboff together with a draft project document, seeking our views, for the above-mentioned project.

We feel that the project document does convey the need for the training of an officer who can help develop appropriate training programmes for local authorities in Punjab province. Therefore, we would support an official Government request for the required fellowship grant.

However, we would hesitate to see the fellowship grant tied to a formal academic degree. What appears to be needed is practical expertise in the development of training programmes, and this could probably be obtained through a year's programme of work, at the longest. We have no objection if such a programme should qualify the candidate for a formal degree, but the grant itself should be focused on the attainment of practical expertise.

With my best regards,

Sincerely yours,

96-1315175
Sheila M. Albuquerque
Chief

Human Resources Projects Section
Asia and the Middle East Branch
Office of Technical Co-operation

Mr. G. Jan Kamp
UNDP Resident Representative, a.i.
P.O. Box 1051
Islamabad, Pakistan

dr: W. Iversen/mch

TE 311/PAKISTAN

7 May 1975

Dear Mr. Jansson:

Please refer to Mr. Kamp's cable no. 200 of 7 May 1975 concerning Mr. Iversen's forthcoming visit to Pakistan to discuss with you, the Project Managers and government authorities concerned, project activities concerning all projects for which this section is responsible, i.e. housing, and physical planning, water resources and power and energy development, transport and mineral development.

Mr. Iversen is departing from New York on 30 May 1975 for home leave to Norway. He will arrive at Islamabad (Rawalpindi) on 19 July 1975 at 9:20 a.m. from Karachi, Flight PAK300, leaving Islamabad on 24 July 1975 for Karachi at 9:15 p.m. Flight PAK309. He is departing from Karachi on 25 July 1975 at 7:05 a.m. for Rangoon.

I would be grateful if you would arrange for hotel accommodation for Mr. Iversen at the Intercontinental Hotel in Rawalpindi.

Yours sincerely,

R.K. Basu
Chief

Physical Resources Projects Section
Asia and Middle East Branch
Office of Technical Co-operation

Mr. K. Jansson
UNDP Resident Representative
P.O. Box 1051
Islamabad, Pakistan

ORIGINAL DIRECT

cc: Nancy Bella

BMV/jdm

Miss Sheila M. Albuquerque, Chief
Human Resources Projects Section, AMEB/OTC

29 April 1975

TE 311/1/PAK

B.M. Villanueva, Development Programme Management Section
Division of Public Administration and Finance

PAK/75/033 Local Government Training

1. Please refer to your memorandum of 23 April to Mr. Muhammad on subject project. The supporting project document does convey the need for the training of an officer who can help develop appropriate training programmes for local authorities in Punjab province. Therefore, we would support an official Government request for the required fellowship grant.

2. We would hesitate to see the fellowship grant tied, however, to a formal academic degree. What appears to be needed is practical expertise in the development of training programmes, and this could probably be obtained through a year's programme of work, at the longest. If such a programme should qualify the candidate for a formal degree, well and good. But the grant itself should be focused on the attainment of practical expertise.

.....
3. The project document transmitted with your memorandum of 23 April is returned herewith.

TE 311/1 PAK

Reg

NNNN

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105 GLEBOFF

RECEIVED

10 MAR 1975

TG/311/1 Pak

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DP101 INFO TSIEH

RECEIVED

MAR 11 1975

ERS/AME/OTC

GOVERNMENT REQUESTING ASSISTANCE LOCATION AND GEOLOGICAL STUDIES
FOR INSTALLATION SMALL HYDROPOWER STATIONS NWFP ON PRIORITY
BASIS STOP AS TIME SHORT REQUEST VISIT SPECIAL TECHNICAL ADVISER
BOUGHARDEAU APPRAISE REQUEST AND FORMULATE POSSIBLE PROJECT STOP
GOVERNMENT PROGRAMME INVOLVED PLANS INVESTMENT DOLLARS TWENTY
MILLION IN ONE HUNDRED STATIONS=

JANSSON+

5527 C. Mr. Deagappan
Miss Habbabani (DAFO) (242 ulin) jmb

C. Mr. Ditchelien
w/le
up. 13/3-75

1975 MAR 10 AM 7:54

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191 BASU YOUR 274 PAK/75/031 GEOLOGICAL STUDIES STOP CROSSED
OURLET 25 APRIL GIVING TERMS OF REFERENCE AND ACCEPTABILITY
SHALLOW=

JANSSON+

COL 191 274 PAK/75/031 25+++++

RECEIVED

MAY 6 1975

PRS/AME/OTC

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1975 MAY 11 150
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Return to Records Control Room 2074

8- JAN 1976

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INITIALS

Return to Records Control Room 2074

ORIGINAL DIRECT

DC/LG

24/4/75

Mr. Faqir Muhammad, Deputy Director-in-Charge of
Research and Development, DPAF

23 April 1975

TE 311/1 PAK

RECORDS CONTROL

MAY 5

Sheila M. Albuquerque, Chief
Human Resources Projects Section, AMEB/OTC

PAK/75/033 - Local Government Training

- 1. I am enclosing a copy of alletter dated 7 April 1975 from
Mr. C. Jan Kamp, Resident Representative, a.i., in Pakistan, together
with a copy of a project request from the Government seeking our views.
2. Since I cannot find the Local Government Section in the Division
of Public Administration and Finance in the telephone directory
anymore, I am taking the liberty to send you the documents to seek
your substantive comments at your earliest convenience.

MS
24/4/75

cc: Mr. Adib (Att: Mr. Bailey)

CK/mn

TE 311/1 PAK

RECORDS CONTROL

MAY 20 1975

22 April 1975

Via Pouch

Dear Mr. Kamp,

PAK/75/005 - Energy Economics, Administration and Planning

In reply to your letter of 7 March, 1975, please refer to our letter of 11 April expressing our views on this matter. There is however, one other point that we would like to raise and that is, that the draft Project Document mentions only the London School of Economics, whereas your letter of 7 March indicates that four universities are under consideration.

Yours sincerely,

R.K. Basu, Chief
Physical Resources Projects Section
Asia and the Middle East Branch, OTC

Mr. C.J. Kamp, Deputy Resident Representative
c/o UNDP Office
P.O. Box 1051
Islamabad, Pakistan

UNITED NATIONS
DEVELOPMENT PROGRAMME
IN PAKISTAN



P.O. BOX 1051, ISLAMABAD, PAKISTAN

TELEPHONE : 20141

REFERENCE : PAK/75/031

CABLE ADDRESS : UN DEV PRO, ISLAMABAD

STREET ADDRESS : NO. 18, 6TH AVENUE

RAMNA 5, ISLAMABAD

RECEIVED

5 MAY 1975

25 April 1975

TE 311/PAKI

Dear Mr. Gleboff,

PAK/75/031 Hydropower Geological Study

Further to your cables 168 of 18 March 1975 and 177 of 20 March 1975, we have discussed the proposed mission with the Government and they have agreed upon the following terms of reference for it:

- to review the requirements for geological and locational studies connected with the installation of 100 small hydropower (low-head bulb type) stations in the Northern Areas and NWFP;
- to assist in developing a work plan for geological and locational studies; and
- examine the possibilities of, and specifications for, international technical assistance in this field.

In addition we have discussed the possibility of Mr. Peter Shallow's undertaking the mission and we have been informed by the Government that Mr. Shallow would be very acceptable. We would appreciate it, therefore, if you could arrange for Mr. Shallow to undertake the project preparation mission.

Yours sincerely,

[Signature]

C. Jan Kamp
Deputy Resident Representative

Mr. Nicholas Gleboff
Deputy Director
Asia and Middle East Branch
Office of Technical Co-operation
United Nations
New York.

RECEIVED

MAY 6 1975

PRS/AME/OTC

CONTROL NO.	5-41
OFFICIAL CORRESPONDENCE	PAK/75/031 TO 18 MAR 1975

[Handwritten notes:]
C.C. ✓
Mr. Dittman
Mr. Fano
Mr. Wasscoff
8/5/75
Mr. Shallow ✓

UNITED NATIONS



NATIONS UNIES

INTEROFFICE MEMORANDUM

MEMORANDUM INTERIEUR

TO: Mr. W. Iversen, Acting Chief
A: Physical Resources Projects Section
Asia and the Middle East Branch, OTC

THROUGH: Mr. N. Adib, Chief
S/C DE: Energy Section
Energy and Mineral Development Branch, CNRET/ESA

FROM: D. G. Fallen Bailey, Technical Adviser
DE: Energy Section
Energy and Mineral Development Branch, CNRET/ESA

SUBJECT: PAK/75/005 - Energy Economics, Administration and Planning
OBJET:

DATE: 15 April 1975

REFERENCE: TE 311/1 PAK

I refer to your memorandum of 9 April transmitting Mr. Jan Kamp's letter of 7 March on the subject of a fellowship for Mr. Zafar Iqbal. This letter mentions four universities, whereas the draft Project Document mentioned only the London School of Economics.

Apart from drawing attention to this discrepancy, there is nothing further to add to the comments on the draft Project Document already sent to you.

SE/CAI

cl: Mr. Tomita
cc: Mr. Schaaf
Dr. Sadik
Mr. Van Arendonk
Mr. Tomita
Ms. Osinski
Mr. Orner
ResRep
✓ Mr. Oppenheim - UNOTC
Readers/chron

PAK/74/PL1

28 March 1975

TE 311/1 PAKI

Dear Alex,

Subject: Pakistan: UNFPA Support for a National Seminar on Research and Evaluation Studies Related to Population Planning and Interdisciplinary Fields and for Workshops on the Population Situation and the Leadership Role of Teachers.

.....
Please find enclosed a copy of a letter dated 14 March 1975, received at UNFPA Headquarters on 20 March 1975, from Ms. Petra Osinski, UNFPA Projects Officer in the UNDP Office in Islamabad, Pakistan. The letter conveys a request of the Government of Pakistan for UNFPA support under the Government of Pakistan/UNFPA Country Agreement, for the above-mentioned National Seminar and Workshops due to commence in April, 1975.

UNFPA is proceeding to take urgent action to consider the request in view of the expressed starting dates. This letter is being sent to you, and to UNOTC, New York, at this time for information. However, we would be pleased to receive any comments you may wish to make on the activities, and would endeavor to convey your comments to the Government of Pakistan when received.

Yours sincerely,

C. Hart Schaaf
Deputy Executive Director
Operations

Mr. Alexander Graham
Acting Director
Population, Research and Co-ordination Unit
Department of Social Sciences
UNESCO
7, Place de Fontenoy
F 75700 PARIS

OFFICE OF TECHNICAL CO-OPERATION
Human Resources Section
Asia and Mid/East Branch

cc Mr. Saldanha
for comments
3/4/75
2 - APR 1975
Oppenheim

UNITED NATIONS
DEVELOPMENT PROGRAMME

UNITED NATIONS
FUND FOR POPULATION ACTIVITIES



PROGRAMME DES NATIONS UNIES
POUR LE DEVELOPPEMENT
FONDS DES NATIONS UNIES
POUR LES ACTIVITES EN MATIERE DE POPULATION

UNITED NATIONS
NEW YORK

TELEPHONE: 754-1234

INTEROFFICE MEMORANDUM

CABLE ADDRESS: UNDEVPRO • NEW YORK

TO: Mr. Robert J. Crooks
Director, Office of Technical Cooperation
Economic and Social Affairs

Date: 1 April 1975

FROM: Mr. C. Hart Schaaf
Deputy Executive Director, Operations, UNFPA

FILE NO.: PAK/74/P11

SENDER'S TELEPHONE EXTENSION: 5305

SUBJECT: Pakistan: UNFPA Support for a National Seminar on Research and
Evaluation Studies Related to Population Planning and
Interdisciplinary Fields and for Workshops on the
Population Situation and the Leadership Role of Teachers

- 1. Please find enclosed a copy of a letter dated 14 March 1975, received at UNFPA Headquarters on 20 March 1975, from Ms. Petra Osinski, UNFPA Projects Officer in the UNDP Office in Islamabad, Pakistan. The letter conveys a request of the Government of Pakistan for UNFPA support under the Government of Pakistan/UNFPA Country Agreement, for the above-mentioned National Seminars and Workshops due to commence in April, 1975.
2. UNFPA is proceeding to take urgent action to consider the request in view of the expressed starting dates. This memorandum is being sent to you and to UNESCO, Paris, at this time for information. However, we would be pleased to receive any comments you may wish to make on the activities, and would endeavor to convey your comments to the Government of Pakistan when received.

Heleor Gelo

*cc Mr. Perez Ramirez
for comments. Please
E. Oppenheim
15/4/75*

OFFICE OF TECHNICAL CO-OPERATION
Human Resources Section
Asia and Mid/East Branch

14 APR 1975

Oppenheim

*MSD
14/4/75*

UNITED NATIONS
DEVELOPMENT PROGRAMME
IN PAKISTAN

اداره ترقیات اقوام متحدہ
پاکستان

Telephone : 20141

Reference : PA/74/P18

RECEIVED
U.N.D.P. / U.
P.O. BOX 1031, ISLAMABAD, PAKISTAN.

20 MAR 1975

Cable Address : UNDEVPRO, Islamabad

Street Address : United Nations Offices
No. 18, 6th Avenue
Ramna 5, Islamabad

TO

Dr. Sadik

☐ Action Completed ☐ Acknowledged
☐ No Action Required INITIALS

24 March 1975

Dear Dr. Sadik,

Subject: National Seminar on Research and Evaluation Studies
Related to Population Planning and Interdisciplinary
Fields and workshops on the Population Situation and
the Leadership Role of Teachers

Further to Mr. M.A. Sheikh's letter of 10 February which was forwarded to you under cover of my letter of 14 February I am stating, below, additional information on the meetings for which UNFPA financing is being requested by the Population Planning Council:

- (1) National Seminar on Research and Evaluation Studies
Related to Population Planning and Interdisciplinary
Fields

The meeting will be convened by the National Research Institute for Fertility Control on behalf of the Population Planning Council of Pakistan. It will be held in Karachi from 7 to 9 April 1975 as part of a continuing series of meetings on research and programme evaluation.

The objectives of the meeting are

- (a) to discuss recent evaluation studies with special emphasis on programme operations in CMS areas;
- (b) to discuss research strategies for basic biomedical, clinical and sociological research, as relevant to the Pakistan Population Planning Programme, with a special emphasis on contract research.

Participation at the meeting has been invited from the Central Council, the four Provincial Boards and the Training, Research and Evaluation Centre of the Population Planning Programme, departments of sociology, Social work, Statistics, Physiology and Reproductive Biology of universities in all 4 provinces and researchers involved in contract research for the Population Planning Council of Pakistan.

Dr. Nafis Sadik
Chief, Projects Division
UNFPA, New York



- 2 -

The cost of the Seminar will be Rs. 50,000 or \$5050 to cover travel allowances and per diem for 100 participants for 4 days.

(2) Workshops on Population Situation and the Leadership
Role of Teachers

An intensive training programme for in-service teachers will be launched in April 1975 by the Population Planning Council in collaboration between DPARC and TREC. The Ministry of Education will collaborate in the programme by instructing teacher training centres at the district level to cooperate with the programme.

The objectives of the meetings are

- (a) to introduce in-service teachers and teacher trainers at provincial and district levels to the field of Population Education and Population Dynamics;
- (b) to discuss the need for smaller families with an important group of opinion leaders and front line workers.

The meetings will be organized as one-day workshops at district headquarters under the responsibility of Senior Population Planning Officers. In organizing the workshops a two-step approach will be followed, through initial orientation of Senior Population Planning Officers and subsequent orientation of Population Planning Officers.

The first workshops are to be held in April. A first round of workshops will be held in one urban and one rural centre in each of the provinces, followed by an evaluation. The further programme of workshops will be organized in the light of experiences gained.

It is planned to invite 100 teachers from primary schools, secondary schools and colleges from 40 districts. Participants will each be paid Rs 100 as travel allowance and per diem. The costs for ~~forty~~ workshops, *four* including miscellaneous expenses will be Rs. 445,000 or \$44,950. ✓

I hope that this additional information will permit UNFPA to proceed with the appraisal of this programme component. As in the case of the local procurement of medicines, I do not think that the preparation of a full project document should be required for headquarters assessment. I have consulted with the Administrative Officer of UNDP concerning the amounts budgeted as local cost per diem/travel allowances and was informed that the allowances budgeted were appropriate, if on the low side. I therefore hope that UNFPA can approve the project budget of \$50,000 for this programme component at an early date. I think that ⁴ad-hoc and one-time

11



- 3 -

activities, such as meetings, detailed expenditure information should be made available by the Council after completion of the project activities, rather than at year-end. I would appreciate confirmation of this point in UNFPA's letter of approval.

Best regards.

Yours sincerely,

Petra

Petra Osinski
Projects Officer

cc: Mr. Kurt Jansson, Resident Representative

Reginty

5-20-13080

IP-132-330-4566

\$ 963.11

75-13080

TE 311/1 Pakistan

PADCO
1834 Jefferson Place, N.W.
Washington, D.C. 20036

20 March 1975

Done

INTERNAL

Please obligate.....\$963.11

to fund consultant services of Dr. John
Herbert of PADCO in Pakistan for UNDP
27 May 1974 through 29 May 1974.

.....lcc Leblanc/Ditto.....

LH/
SC

\$963.11

D. Hussey, Chief
Contracts Section.

Mr. R.K. Basu, Chief
PRPS, Asia & Middle East Branch, OTC

Howard Brand, Acting Assistant Director
Energy & Mineral Development Branch, CNRET

Geoffrey Robson, Acting Chief
Minerals Section, EMDB, CNRET

PAKISTAN: UN Programming Mission

9 December 1974

1. The substantive office endorses the request for a mission to review the mineral sector and to identify projects within the Government's mineral exploration and development planning during the fifth five-year plan and the next UNDP country programme.

2. In addition, the need for consultancy on the execution of the ongoing Saindak porphyry copper project has been apparent for some time, and formed the underlying reason for the proposal submitted by CNRET for the 1975 first quarter travel by Mr. L.Z. Makowiecki. This major programme is an integral element of any future planning in the mineral development sector, and though the CNRET proposal has not, apparently, been endorsed by OTC, the present request offers an opportunity to provide this necessary assistance to the Government.

3. We would note that the timing of the mission (January-February 1975) is acceptable, but the proposed duration (six weeks) appears unnecessarily long. On the basis of previous experience three to four weeks would be sufficient. Our candidate for this mission is Mr. L.Z. Makowiecki, Technical Adviser in the Minerals Section, EMDB.

C. Zarkow

cc: Mr. Brand
Mr. Woskoff
Mr. Shrestha

Mr. O. Robson, Acting Chief, Mineral Section
Energy and Mineral Development Branch, CNRET

5 December 1974

R. K. Basu, Chief, PRPS/AMEB
Office of Technical Co-operation

PAKISTAN: UN Programming Mission

.....

Please find attached copy of cable No. 539 received from the Resident Representative in Islamabad concerning the possibility of sending a UN mission to Pakistan for the purpose of reviewing and identifying projects in the mineral sector.

I would appreciate having the substantive comments of your office in respect of terms of reference and timing for such a mission, as well as the name of a proposed candidate willing to undertake this mission.

End. attached (w.r.)

UNITED NATIONS



NATIONS UNIES

ECONOMIC AND SOCIAL COMMISSION FOR ASIA AND THE PACIFIC (ESCAP)
ECONOMIC COMMISSION FOR ASIA AND THE FAR EAST
SALA SANTITHAM
BANGKOK 2, THAILAND.

TELEPHONE : 813544
CABLE : **ECAFE BANGKOK**
ESCAP BANGKOK

TEC 124/74

29 November 1974

Dear Miss Albuquerque,

.....
Enclosed please find 4 copies of the Advisory Services Report on a visit to Pakistan which was prepared by Mr. Wolfgang Raible, Regional Adviser on Data Processing, for the period 18-28 July 1974.

With kind regards,

Yours sincerely,

Jr
J.M. Van der Most
Chief
Technical Co-operation Unit

Miss Sheila M.T. Albuquerque
Chief, Section for Human Resources
Asia and Middle East Branch
Office of Technical Co-operation
United Nations, New York

VDM/PH/ph

NATIONAL PROGRESS THROUGH REGIONAL CO-OPERATION
JUNE 1947 - JUNE 1972

*Acknowledged
and sent for comments
9/12/74
LC*

OFFICE OF TECHNICAL CO-OPERATION
Human Resources Section
Asia and Mid/East Branch

4 DEC 1974

*V. Ten Nijnt
Coleman?
MS
4/12/74
cc Coleman*

*9/12/74
LC*

Report
on a visit to
Pakistan
18 July to 28 July, 1974

by

Wolfgang Raible
Regional Adviser on Data Processing
United Nations

Economic and Social Commission for Asia and the Pacific

Bangkok

Thailand

Contents

Terms of Reference

Annex : UNDP Project of the Government of Pakistan

UNITED NATIONS DEVELOPMENT PROGRAMME

Project of the Government of

PAKISTAN

Title: Statistical Division, Sind Bureau of Statistics

Number: PAK/73/004/A/01/01

Duration: Three years and four months.

Sector: General economic and social policy and planning (20)

Subsector: Statistics (2011)

Government Co-operating

Executing Agency:

Agency: Statistical Division,
Ministry of Finance, Planning
and Development, Government
of Pakistan

United Nations (UN)

and

Bureau of Statistics,
Planning and Development
Department, Government of
Sind, Karachi

Date of submission:

Starting date:

Government contribution:

UNDP contribution: \$ 98,100

(Pak. Rupees)

(US Dollars)

Approved:

on behalf of the Government

Designation

Date

on behalf of the Executing Agency

Designation

Date

on behalf of UNDP

Designation

Date

On request of the United Nations Development Programme Islamabad, Pakistan, I visited Islamabad from 18 July to 23 July, and Karachi from 24 July to 28 July, 1974, coming from a mission to Teheran, Iran, on my way to the next assignment at New Delhi, India.

During previous visits to Pakistan in 1973 and another visit in April/May 1974 I had been assigned to the Statistical Division, Ministry of Finance, Government of Pakistan to give a course in FORTRAN and to assist the Statistical Division in selecting officers suited on basis of their performance in the above course for an advanced training abroad, and the Sind Bureau of Statistics, Government of Sind, to evaluate its requirement of computing capacity for the processing of presently manually compiled statistics on a computer by means of a feasibility study. As in this study the identifiable load on an even small capacity computer was found being too small to justify acquisition and installation of computing equipment through the Sind Bureau of Statistics and to operate it economically, I recommended to select and/or recruit pertinent professional staff and assign these, after proper training, the responsibility of developing the required programs and process these using leased computer time readily available in Karachi. In pursual of this recommendation, UNDP Islamabad elaborated a Preparatory Project Document for a joint project of technical assistance to the Statistical Division and the Sind Bureau of Statistics, to which I was asked for assistance and advice. My visit at Islamabad served mainly the purpose to formulate the portions of this project document pertinent to my experience with the above agencies, whereas my subsequent visit at Karachi was aimed to discuss the chosen formulations with the interested parties and to check on their accuracy and comprehensiveness.

I. BACKGROUND AND SUPPORTING INFORMATION

A. Justification for the project

1. In pursuance of the recommendations of the IBRD Statistical Mission which visited Pakistan during 1969, the Central Statistical Office has been converted into Statistical Division of the Central Secretariat. In view of the conversion of this office to the status of Statistical Division, its responsibilities have also been increased manifold.
2. The statistical system of the Province of Sind in Pakistan needs complete reorganization to improve the quality of processed statistical data and provide a regular flow of data to planners, policy makers and administrators. On the basis of recommendations of the IBRD Statistical Mission given as a result of its above visit to Pakistan, and recommendation by the National Income Commission, the Government of Sind approved in 1971 a development scheme, "Development of Statistical Services and Reorganization of Sind Bureau of Statistics".
3. The Government of Pakistan has submitted for the Statistical Bureau of Sind a request for UNDP assistance for acquisition of computer equipment. As UN adviser on Data Processing from ECAFE was requested to visit Pakistan to evaluate this request for its technical feasibility, the existing related arrangements and resources to support this project.
4. The result of this study was, that an electronic computer installed at the Sind Bureau of Statistics even of only small production capacity could not be utilized with more than only a marginal load. Furthermore, it was found that professional staff able to develop programmes to be processed on this computer, and to operate this and related transcription equipment are not available. In view of this situation it was felt necessary to strengthen first the local manpower before any sophisticated equipment will be acquired for the Sind Bureau of Statistics. It was, therefore, decided that preparatory assistance, consisting in training of staff and officers, and advice in organizational and methodological questions, would be given to the Sind Bureau of Statistics.

This can be effectuated within the frame of a programme directed mainly at the Statistical Division. During the time of this preparatory assistance the Sind Bureau of Statistics would undertake the necessary preparations and draw up a more detailed proposal and a long-term projection for the use of computing equipment (as it was possible so far.) Any data processing activities emerging meanwhile from the Sind Bureau of Statistics can, because of their small volume, be well handled on computing equipment installed and accessible in Karachi. This approach will avoid the (undesirable) underutilization of expensive equipment for a foreseeable extended time, at the same time providing Sind Bureau of Statistics with the required computing capability and experience without further delay.

5. To cope with the expanded functions, it is essential to familiarize the staff of the Statistical Division and the Sind Bureau of Statistics with the latest statistical techniques followed in various advanced countries with a view to equip them better to handle professional responsibilities. It is, therefore, imperative to have training facilities and advisory services, and to support the acquisition of equipment. The project in question has to be intensified for two major reasons. In the first place, the magnitude of assignments is increasing very rapidly for which additional trained manpower is required. In the second place, the subject matter i.e. statistics itself is developing very rapidly and institutions within the country are comparatively slow in incorporating the results on the practical side in their curricula. The present training tempo to produce more trained statistical personnel would have to be enlarged further in view of increasing demands on more reliable and up-to-date data for development, planning and evaluation of various government policies and projects.

B. Institutional framework

6. Central Statistical Office which was established in 1950 has grown from strength to strength and it is now in a position to handle professional statistical work with efficiency and timeliness. It has been engaged during the past ten years in regular production of various types of statistics, many of which are obtained through socio-economic and demographic surveys. Similar

surveys in the near future will have to be organized, and present ones expanded. For this it will be necessary to have adequate personnel trained in demographic statistics and advanced sampling methods. For the improvement of data needed by the Government, it is essential that training facilities should be procured for adequate number of persons in national accounts, flow-of-funds accounts, demography and computer methods. IBRD Statistical Mission, which visited this country during 1969 recommended, among other things, reorganization of Central Statistical Office along scientific lines and to upgrade it into a Statistical Division under the Central Secretariat. Accordingly the Central Statistical Office has been raised to the status of a fullfledged Division under the Ministry of Finance, Planning and Development. Moreover, the revised functional reorganization of Statistical Division has been completed and a couple of sections have been put under the direct charge of Joint Secretary and Director-General.

7. The Statistical Division is housed in a large building in which a computer has also been installed. A large number of officers of this Division have received training in other countries and have participated in international meetings/seminars in the field of statistics. The main outline for the improvements in the statistical system of Pakistan has also been recently completed.

8. Since the Statistical Division is also serving as the co-ordinator of national statistics, it would be engaged in the development of statistical services and effecting improvements in the statistical system. It is, therefore, pertinent to train staff and officers who will be associated in developing better statistical practices in accordance with standards, concepts and definitions for national and international feeding.

9. The Sind Bureau of Statistics was newly established in March 1971. As its responsibility has been defined to collect and compile economic statistics, which will be required by the Sind Government for planning and administrative policy making purposes. The statistics derived from various sectors of the economy are needed with least possible delay for appraisal of pace and extend of development and for further planning into the future. It

is, therefore, imperative that data is collected quickly and accurately as well as processed by modern methods, quick and efficiently.

10. At present, results of the censuses of manufacturing industry, agricultural surveys and related studies become available only after a time lag of two to three years. Based on this experience it will be necessary to have adequate personnel trained, most of all, in computer methods and facilities, adequate to the growing load, should be procured to enable the Sind Bureau of Statistics to accelerate the processing of collected data in an economical manner. This will have further consequence for the organizational structure of Sind Bureau of Statistics. It is, therefore, necessary to train staff and officers who will be associated with or otherwise affected through this programme of internal development, to enable them to appraise and utilize the conveyed knowledge and methodology.

C. Provision for Government follow-up

11. The Government of Pakistan plans to further expand the Statistical Division in accordance with the recommendations of the IBRD Statistical Mission, for which more funds are expected to be allocated in the Rupee Budget for the Statistical Division.

12. The Government of Sind will establish within the Sind Bureau of Statistics a Data Processing Division, furnished with sufficient competency enabling this Division to implement changes of presently manually exercised methods of statistics compilation and adapting instead the necessary procedure for application of mechanized processes on electronic computers. It will select or recruit for this Division personnel experienced in the application of computers or suited for an according professional training, preferably with a background in statistics. It will subsequently select and/or recruit personnel for operating data transcription equipment, and provide for its training.

D. Other related activities

13. Experts assigned to the project will render advice to either one or both, the Statistics Division and the Sind Bureau of Statistics.

E. Future UNDP assistance

14. A request will be submitted to assist Sind Bureau of Statistics in the acquisition of transcription equipment for the preparation of computer input files.

II. OBJECTIVES OF THE PROJECT

1. With the growth and diversification of the economy and the greater responsibilities of the Government, there is an increasing need for more reliable data for planning and administrative purposes. Accordingly, the Central as well as Provincial Governments intend to develop their statistical services. The Statistical Division is well established but is now undergoing re-organization along the lines recommended by IBRD Statistical Mission. To increase the capacity of the organizations, to produce basic data for national planning and national accounts, as well as on the provincial level, advisory assistance for on-the-job training in specific areas and advanced training facilities will be required.
2. The project aims at training of officers first within the country with the help of foreign experts and technicians. The training will consist of courses of ten to twelve weeks duration in the fields of computer methods, statistics, national accounts, flow of funds accounts, advanced sampling methods and statistical model building.
3. It is planned to train 10-15 officials in each field in the Statistical Division supplemented by an advanced training in computer methods of at least five carefully preselected officials of the Sind Bureau of Statistics, this selection e.g. effectuated through an introductory training in computing techniques, by the computer expert. On the completion of this training two or three more capable and suitable officials on the basis of their performance in the course will be selected for intensive and on-the-job training abroad for a period of 6-12 months. This approach, it is hoped, will equip the Statistical Division and the Sind Bureau of Statistics with a team of officers who would then render all assistance in the development of statistics and for conducting research in related fields.

III. WORK PLAN

A. Description of project activities

In pursuance of the implementation of the specialized training under the foregoing experts, the persons of the level of Chief/Statistical Officer and Statistical Investigators are expected to be training in the fields as per schedule below:

<u>Project activities</u>	<u>Location</u>	<u>Proposed duration and starting date</u>
a. <u>Specialized in-service training in the following fields with the assistance of UNDP experts:</u>		
i. Computer Methods	Statistical Division	3 months from Sept. 74
ii. National Accounts	-do-	-do- 76
iii. Flow of Funds Accounts	-do-	3 months from May 1976
iv. Statistical Model Building	-do-	3 months from Jan. 1976
v. Advanced Sampling Methods	-do-	3 months from July 1975
b. <u>Training abroad of officers in the following fields spread over the period Sept. 1975 to December 1977:</u>	USA/UK/Canada /Australia	Training facilities of approximately 9 months each
i. Computer Methods (4 fellowships)	USA/UK/Canada /Australia	Not later than August 1975
ii. National and Regional Accounts	-do-	Not later than March 1977
iii. Flow of Funds Accounts (2 fellowships)	-do-	Not later than Jan. 1977
iv. Statistical Model Building (1 fellowship)	-do-	Not later than May 1976
v. Advanced Sampling Methods (2 fellowships)	-do-	Not later than Jan. 1976

- c. Five advisers i.e. one each in the training field indicated in (b) above for a period of 3 months each. The experts will work in close collaboration with their Pakistani counterparts and it is hoped that the staff working in close relation to the project in Statistical Division and Sind Bureau of Statistics will be greatly benefitted through the expert advice imparted in the related fields.

The proposal also envisages supply of logistic support as relevant to the above training proposals/expertise requested, e.g., supply of books, training materials, calculators etc. by the Statistical Division. Details of the proposed incoming experts, such as, qualifications, duration of assignments, proposed starting date, job descriptions and counterparts to be made available in Statistical Division and in Sind Bureau of Statistics have been briefly discussed in B-I.

- d. Work programme of Computer Expert at the Sind Bureau of Statistics

Karachi

Introductory training in computer methods for selected staff and officers, with performance appraisal.

2 weeks

Training in programme design and programming, using a Cobol Compiler, with special regard to actual problems within Sind Bureau of Statistics and practical exercises on a computer, with performance appraisal.

Participants are high performance selection of introductory training.

Practical advice and assistance for Sind Bureau of Statistics for methodological preparation and programming of a sample problem, a small statistical application of the Sind Bureau of Statistics, with evaluation of success. Report. 2 months

- B. Description of UNDP inputs
- 1. Assignment of international staff

The experts as proposed in the work plan should have side experience in related fields so that the staff working in close collaboration with them must be benefitted to the maximum extent to guide and supervise the staff working in the subject matter sections. The experts will get close co-operation with their Pakistani counterparts i.e. officers directly concerned with the field and those who have got foreign training. The experts will be stationed at the Headquarters of Statistical Division. Details of the proposed experts are given hereafter:

i. Computer Methods:

1. Qualification

University degree in Mathematics, Statistics, or Computer Science, with experience in computerized data collection procedures and techniques preferably acquired through active participation in statistical investigations.

2. Job description:

- a. To organize and run various training courses consisting of an introduction into computing techniques, system design, programming and the use of compilers like COBOL, FORTRAN and/or PL/1 and to evaluate and appraise each participants performance.
- b. To conduct a feasibility study on the application of computer methods at the Sind Bureau of Statistics.
- c. To assist and advise the Sind Bureau of Statistics in implementing computerized methods.

/d.

d. To advise on computer applications on compilation of sampling errors of survey data.

3. The expert will be required to take up his assignment around September, 1974.

ii. Advanced Sampling Methods:

1. Qualification:

Degree in Statistics from a recognised university or specialized institution; several years of experience in the design, organization and conduct of advanced sampling plans and procedures in socio-economic surveys.

2. Job description:

- a. To assist in reviewing the sample designs of different Sample Survey of Pakistan's Labour Force and its Selected Characteristics, Household Income and Expenditure Survey and Population Growth Survey conducted during the period 1968-71.
- b. To advise for developing new sample design(s) integrating the above sample surveys and proposed new sample surveys in the field of construction, distributive trade, joint stock companies, household and small-scale industries, etc.
- c. To assist in constructing appropriate cost functions and models for specific sample surveys with a view to developing optimum sample sizes.
- d. To provide guidance for developing appropriate methodology for updating of frames used for different sample surveys.
- e. To assist in the setting up of a research unit for undertaking research on survey methodology, frequency of survey, choice of sampling units, estimates of sample size, sampling procedures, non-response and their effect, post-enumeration quality check, improved estimation procedures, enumerators bias and their measurement.

3. The expert will be required to take up his assignment around July 1974.

/iii.

iii. Statistical Model Building:

1. Qualification:

- a. University education in Statistics and Mathematics and advanced training in statistical model building.
- b. Experience in the organization and running of modern statistical system.

2. Job description:

- a. To assist in bringing into being an organized statistical system in Pakistan capable of meeting the fast increasing needs of a developing economy.
 - b. To suggest and lay down definitions, standards and procedural techniques for collection and processing of data to be universally followed by the various agencies/offices in Pakistan.
 - c. To suggest measures for the effective co-ordination between the various provinces of Pakistan in the field of statistics.
3. The expert will be required to take up his assignment around January 1975.

iv. Flow of Funds Accounts:

1. Qualification:

Economist with considerable experience of the preparation of Flow of Funds Accounts in advanced countries such as Canada, USA, USSR, Australia etc.

2. Job description:

- a. To advise regarding the preparation of Flow of Funds Accounts under various sectors.
- b. To advise in the preparation of National Balance Sheets for Pakistan.

c. To study the various statistical series related to flow of funds accounts in Pakistan and to advise about improving their adequacy, reliability etc.

3. The expert will be required to take up his assignment around May 1975.

v. National Accounts Statistics:

1. Qualifications:

Economist with considerable experience in preparation of National Accounts as recommended by the United Nations.

2. Job description:

In close co-operation with his local counterpart, the adviser is expected to recommend suitable framework for the implementation and adoption of the Revised System of National Accounts in Pakistan. He will make methodological recommendations and assist in the interpretation and clear understanding of the U.N's Revised System of National Accounts and the compilation and preparation of various accounts recommended therein in order to construct an up-to-date system of National Accounts of Pakistan.

3. The expert will be required to take up his assignment around September 1975.

2. Provision of subcontractual services. None.

3. Training provisions.

4. UNDP-provided supplies and equipment.

C. Description of Government inputs

1. Pre-requisites

The Government of Sind will have at least formally to establish a Data Processing Division in its Bureau of Statistics, located at the appropriate level of hierarchical competency, and to make the budgetary provisions for the operation of this unit. It will select and/or recruit personnel already

/experienced

experienced in computer applications or at least through an aptitude test proven suitable for training in this proficiency, with a sufficient background in statistics, and assign this personnel to the above unit. A person with established and relevant experience will be assigned full responsibility to develop this unit towards identified and established objectives. This person will be named as counterpart for the UNDP expert in Computer Methods.

2. Assignment of national staff

The Government will provide a full time counterpart for the expert. It is expected, furthermore, that staff and officers participating in training courses will be made available for uninterrupted attendance of lectures, and the emerging selection of high score trainees will then be full time available for the programming of a practical application of the Sind Bureau of Statistics and will actively participate in it. One full time secretary will be provided.

Preparatory arrangements for each training course will be completed prior to the actual start of the training programme. Efforts will be made to obtain sanction of the Ministry of Finance, Planning and Development for more budget and staff for Statistical Division in the years 1973-76. Increased budgetary allocations will be required in particular because Statistical Division will be expected to provide space and secretarial assistance to the UNDP advisors assigned to the Statistical Division during the operation of UNDP programme. In addition, internal travel costs of the advisors will be borne by the Statistical Division.

- i. All preparatory arrangements for each in-service training programme will be completed prior to the arrival of the experts to take up their assignments.
- ii. Adequate number of officers will be deputed to act as trainers. The number will depend upon the training needs of each course.
- iii. Upon return from training abroad, the fellows will be given specific assignments and increased responsibilities in their respective fields of training.

3. Government-provided supplies and equipment

The Government will provide office accommodation as well as office supplies, printing costs for reports etc., and local transportation, as required.

- i. The project will be accommodated in the premises of the Statistical Division which will offer adequate office accommodation for the experts and other supporting services.
- ii. The Government will provide necessary local transport services to the experts in connexion with their project activities.
- iii. Adequate space and equipment facilities for the training courses will be made available in the Statistical Division.

Project budget covering Government of Pakistan counterpart is given in the Annex.

Project Budget - Covering UNDP Contribution
(in US Dollars)

Country: Pakistan

Project No.: PAK/73/004/A/01/01

Title: Statistical Division/Sind Bureau of Statistics

		1974		1975		1976		1977		Total	
		m/m	\$	m/m	\$	m/m	\$	m/m	\$	m/m	\$
10.	<u>PROJECT PERSONNEL COMPONENT</u>										
11.	<u>Experts</u>										
11.01	Computer Methods	3	7,500							3	7,500
02	National Accounts					3	7,500			3	7,500
03	Flow of Funds Accounts					3	7,500			3	7,500
04	Statistical Model Building					3	7,500			3	7,500
05	Advanced Sampling			3	7,500					3	7,500
11.99	Sub-code Total	3	7,500	3	7,500	9	22,500			15	37,500
19.	Component Total		7,500		7,500		22,500				37,500
30.	<u>TRAINING COMPONENT</u>										
31.	<u>Fellowships</u>										
31.01	Computer Methods	5	3,250	4	1,800					9	5,050
02	Computer Methods	5	3,250	4	1,800					9	5,050
03	Computer Methods	5	3,250	4	1,800					9	5,050
04	Computer Methods	5	3,250	4	1,800					9	5,050
05	Advanced Sampling Methods					9	5,050			9	5,050
06	Advanced Sampling Methods					9	5,050			9	5,050
07	Statistical Model Building					7	4,150	2	900		
08	National Accounts Statistics							9	5,050	9	5,050
09	National Accounts Statistics							9	5,050	9	5,050
10	National Accounts Statistics							9	5,050	9	5,050
11	Flow of Funds Accounts							9	5,050	9	5,050
12	Flow of Funds Accounts							9	5,050	9	5,050
31.99	Sub-code Total	20	13,000	16	7,200	25	14,250	47	26,150	108	60,600
39.	Component Total		13,000		7,200		14,250		26,150		60,600

Project Budget Covering UNDP Contribution

(in US Dollars)

Country: Pakistan

Project No.: PAK/73/004/A/01/01 -

Title: Statistical Division/Sind Bureau of Statistics

	<u>1974</u>	<u>1975</u>	<u>1976</u>	<u>1977</u>	<u>Total</u>
	m/m \$	m/m \$	m/m \$	m/m \$	m/m \$
50. <u>MISCELLANEOUS COMPONENT</u>					
52. Reporting Costs					
53. Sundry	205	147	368	262	982
59. Component Total	205	147	368	262	982
99. <u>GRAND TOTAL</u>	<u>20,705</u>	<u>14,847</u>	<u>37,118</u>	<u>26,412</u>	<u>99,082</u>

DRAFT JOB DESCRIPTION

Request from the Government of Pakistan

Post Title: Adviser on Computing Methods

Duty Station: Karachi

Duration: 3 months, with possibility of extension

Date required: 1 September 1974

The adviser will work under the general direction of the Joint Secretary, Statistical Division, Federal Ministry of Finance, Planning and Development. His chief counterpart will be

However, it is expected that the adviser will work in close collaboration with all other professional staff of the Statistical Division and the Sind Bureau of Statistics. The objective of the preparatory assistance is two-fold: a) to train, and select by training, a sufficient number of suitable personnel for programming of statistical applications on a computer, and thus assist the National and the Sind Government in enhancing their capacity to process and exploit statistical data by computers. b) to assist the Sind Bureau of Statistics in identifying their computing requirements for processing of statistical data and to identify and initiate the related subsequent changes of methods and procedures of data collection to adapt these to the envisaged mechanical processing.

More specifically, the adviser will be expected to perform the following duties:

- a) Prepare lecture material and run introductory lecture on computing methods for staff and officers of Sind Bureau of Statistics. Evaluate participants performance by means of frequent tests, assist in selection of those best suited for further training. Duration of this course estimated at two weeks, with daily lectures.

- b) Prepare lecture material and run lecture on program design, programming and documentation techniques, referring to actual statistical applications exercised within Sind Bureau of Statistics, using COBOL, for selected staff and officers of Sind Bureau of Statistics. Evaluate participants performance by means of frequent tests. Appraise participants performance and assist in selection of two best suited participants for granting fellowship abroad. Practical exercises on a computer will be an essential element of training. Duration of this course is estimated at least at one month, with daily lectures.
- c) Prepare lecture material and run an advanced course on FORTRAN for selected participants from the Statistical Division and Sind Bureau of Statistics. Reference is possible to lecture material used earlier for an introductory lecture in FORTRAN. Evaluate participants performance by means of frequent tests. Appraise participants performance and assist both agencies in selection of two best suited participants for granting fellowship abroad. Practical exercises on a computer will be an essential element of training. Duration of this course is estimated at least at one month, with daily lectures.
- d) Advise on organizational and procedural arrangements required for the computerization of at present exercised and for the near future for implementation planned statistical applications of the Sind Bureau of Statistics.
- e) Evaluate requirements for manpower, transcription equipment and computing time, to process the above applications.
- f) Assist in the preparation of requests for further UNDP and bilateral technical assistance, and
- g) Carry out all other duties and responsibilities in connection with the above.

Qualifications: Advanced academic degree in Mathematics and/or statistics with considerable additional training and experience in organization and programming of data collection and exploitation systems of preferably statistical nature. Experience in training will be appreciated.

Language: English

Background information:

The statistical system of the Province of Sind in Pakistan needs complete reorganization to improve the quality of processed statistical data and provide a regular flow of data to planners, policy makers and administrators. The Government of Pakistan has submitted for the Sind Bureau of Statistics a request for UNDP assistance for acquisition of computer equipment. As no professional staff is available at present to operate such sophisticated equipment at the Sind Bureau of Statistics, the immediate objectives of UNDP technical assistance is to enhance the capabilities of the Sind Bureau of Statistics to utilize mechanized computing techniques on an electronic computer and to develop the pertaining methods and procedures on a sustaining basis. Expert assistance is also necessary to advise the Provincial Government of Sind on necessary organizational changes in conjunction with the implementation of electronic data processing activities. The adviser will be provided to the Government through a UNDP preparatory assistance project in the expectation that a technical assistance project will be formulated and submitted by the Pakistan Government in the near future. The adviser will be expected to assist the Provincial Government of Sind in enhancing their capacity to implement this technical assistance project and actively participate in the preparation of the Government's request.

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Dear Jerry,

It appears that the Government of Pakistan has now expressed its interest in the Task Force on Human Environment Project. Please advise us on how to fit Pakistan into your forthcoming mission.

..... Attached please find copies of memoranda on this subject.

Yours sincerely,

V. Kandaswamy

Chief

Technical Co-operation Section
(Asia, Europe and the Middle East)
Centre for Housing, Building and Planning

Prof. Jerrold R. Voss, Chairman
City and Regional Planning School of Architecture
171 Brown Hall
Ohio State University
190 West 17th Avenue
Columbus, Ohio 43210

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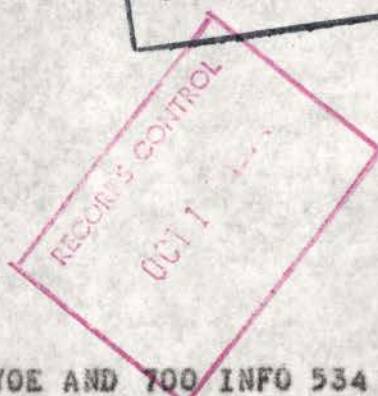
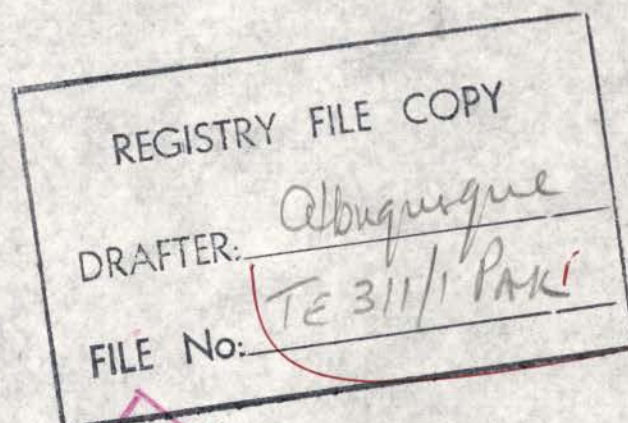
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IF YOU AGREE, WE WILL AUTHORISE RESIDENT REPRESENTATIVE SIGN
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FOR RECRUITMENT EVALUATION MISSION=

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cc: Mr. Basu
Miss Albuquerque

Cleared: Mr. Basu C. Reid/mm

Mr. B. Coomaraswamy, Assistant Administrator
and Director, Regional Bureau for Asia and
Far East, UNDP

27 June 1974

TE 311/1 PAKISTAN

R.J. Crooks, Director
Office of Technical Co-operation

PAKISTAN - Regional Planning (PAK/74/004)

We refer to the request, submitted by the Government of Pakistan through the Resident Representative (memo of 8 June 1974) for assistance in regional planning (PAK/74/004).

Mr. Robert Truck, Senior Economic Affairs Officer, DPAS/CDPPP, in the course of his mission to Pakistan in May 1974 held discussions with Government officials concerning two previous requests for assistance in planning in the North-West Frontier Provinces (PAK/74/003) and in the Sind (PAK/74/004). The present request for regional planning is a result of these discussions.

It is expected that the present request for preparatory assistance could eventually lead to a comprehensive large-scale project to assist the Government in regional planning on a national basis. We support this approach and attach, hereto, three copies of the project document for your approval.

.....

INCOMING

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cc: Mr. Vassiliou
Miss Albuquerque
Mr. Basu, Mr. Bell

Mr. V. Kandaswamy, Chief
Technical Co-operation Section
Asia, Europe and Middle East, CHBP

W. van der Heide, Acting-Deputy Director
Asia and Middle East Branch, OTC

W. van der Heide/mm

26 June 1974

TE 311/1 PAKI

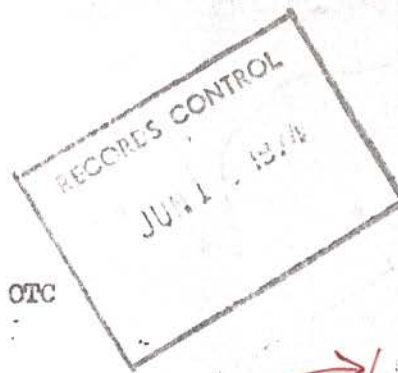
Handwritten: TE 311/1 PAKI (100-7)

PAK/73/003 and PAK/74/004

I refer to your memorandum of 10 June 1974 concerning the above projects.

..... We have, meanwhile, received from the Resident Representative, Mr. Jansson, the attached draft document for preparatory assistance in regional planning. This document for the time being supersedes the two draft Prodocs mentioned in your memorandum. You will note that on it, the Government is asking only for preparatory assistance through two advisers in regional economic planning. We shall, therefore, be looking to DPAS for substantive support in its operation and DPAS will, under the established arrangements, be consulting with CHBP on physical planning aspects of the project. Decisions concerning the responsibility for substantive support to the project that will ultimately result from this preparatory project will be taken when the necessary information on its contents is at hand.

In view of the above, it would not be useful for Mr. Ergun to discuss the two prodocs referred to in your memorandum in the course of his mission to Pakistan in connexion with the Karachi Development project. However, we would have no objection if, after appropriate briefing by DPAS, he were on that occasion to discuss the relation between that project and the one dealt with in the attached draft prodoc.



10 June 1974

Mr. W. van der Haide
Acting Deputy-Director
Asia and Middle East Branch, OTC

V. Kandaswamy, Chief
Technical Co-operation Section
(Asia, Europe and Middle East)CHBP

PAK/73/003 and PAK/74/004 - Draft Prodocs

→ TE 311/PAK1
Ref TE 322/PAK1 (100-7)

Please refer to cable no. 228 of 25 May, from UNDP Islamabad to you, on the above matter. We note UNDP's statement that these projects "are basically regional economic planning oriented with physical planning aspects limited primarily to larger cities." This view is contrary to the facts which are set out in our memorandum of 2 May 1974 and the Resident Representative's contention is not supported by the substantive contents of the draft PRODOCS.

The facts are that project PAK/74/003 provides for 36 man-months of expert advice, of which 30 man-months are for physical planning services and 6 man-months are for economic planning services (see pp.14-15 of the draft PRODOC).

On the question of project PAK/74/004, there is a provision in the draft PRODOC for 14 defined experts. One of these experts is a regional economist, one is a social services expert, one is a public finance expert, one is a regional transportation economist, and the other 10 experts are from the physical planning field. We are, therefore, unable to understand the basis on which the Resident Representative says that this is primarily an economic planning project.

We have already proposed that Mr. Ergun should visit Islamabad in July and suggest that these aspects should be discussed before a decision on the substantive support to the project including the preparation of the PRODOC for these projects.

Mr. R.K. Basu, Chief
Physical Resources Projects Section
Asia and Middle East, OTC

V. Kandaswamy, Chief
Technical Co-operation Section
(Asia, Europe and Middle East)CHBP

Pakistan Country Programme

Please refer to Mr. Jansson's memorandum of 17 May to Mr. Coomaraswamy on the subject of Pakistan's Integrated Rural Development Programme. In this memorandum, which was copied to us on 28 May, we see that the Resident Representative refers to a \$20 million IDA credit to provide a range of assistance which includes "housing and related facilities for the markaz centres (and) social services, particularly health centres and dispensaries". We note, also, that the Special Technical Adviser on Rural Development is to visit Pakistan shortly in connexion with this work.

Since part of this programme falls entirely within our expertise, we would like to contribute to the formulation of any project which is to assist the Government in these areas. As it happens, we have already made a request that Mr. Ergun should stop-over in Pakistan in mid-July to discuss other projects, and we think it would be useful to extend his Islamabad stay by two days, to allow him to contact the counterpart officials responsible for the IRDP. Would you, please, amend his travel authorization to provide for this.

ORIGINAL DIRECT



29 May 1974

UNITED NATIONS
DEVELOPMENT PROGRAMME
IN PAKISTAN

P.O. BOX 1051, ISLAMABAD, PAKISTAN.

اداره ترقیات اقوام متحدہ
پاکستان

Telephone : 20141

Reference : PAK/72/013

RECORDS CONTROL	
73 JUN 1974	
ACTION TO:	
1	MRS. Korn
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<input type="checkbox"/>	BRING FORWARD
ON	DAY MONTH YR.
TO:	

Cable Address : UNDEVPRO, Islamabad

Street Address : United Nations Offices
No. 18, 6th Avenue
Ramna 5, Islamabad

28 May 1974

TE311/1 PAKI

Dear Mrs. Korn,

PAK/72/013 - NWFP Bureau of Statistics

Please refer to your cable 109 of 5 March and our letter PRO 300/15.0 dated 14 March 1974.

Mr. S. G. Tiwari's candidature was submitted to the Government for a one-month mission to undertake preparatory work for the above project, but the Government has requested additional candidates in order to provide a choice in selection.

We would appreciate your advising us whether it would be possible for you to suggest the name of a staff member from UN Headquarters whose services could be made available to the NWFP Bureau for one month. If so, please cable his availability and send us his curriculum vitae.

Yours sincerely,

C. Jan Kamp
Deputy Resident Representative

Mrs. Carmen F. Korn
Chief
Human Resources Projects Section
Europe Latin America and
Interregional Projects Branch
Office of Technical Co-operation
New York.

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JUN 14 1974
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228 VANDERHEIDE YOURLET 3 MAY. BOTH PAK/74/003 AND PAK/74/004
 ARE BASICALLY REGIONAL ECONOMIC PLANNING ORIENTED WITH PHYSICAL
 PLANNING ASPECTS LIMITED PRIMARILY TO LARGER CITIES. FOR THIS
 REASON TRUSK WAS ASKED TO DRAFT SINGLE PREPARATORY ASSISTANCE
 DOCUMENT COVERING NWFP, SIND AND CENTRAL GOVERNMENT REGIONAL
 PLANNING REQUESTS. LAHORE URBAN=

P2/27=

PLANNING PROPOSAL WILL BE DISCUSSED WITH GOVERNMENT AND IBRD
 MISSION TO DETERMINE PRIORITY AND SCOPE OF ASSISTANCE REQUIRED
 AND WILL ADVISE YOU OF RESULT=

UNDEVPRO+

OOL 228 3 PAKX74/003 PAK/74/004

PAKISTAN

PAKISTAN (100-7)

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TO Shrestha

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INITIALS

RETURN TO
REGISTRY
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cc Mr. Basu
 Mr. Kandaswamy
 Mr. Visselion
 WF
 Sent 28.5.74

1974 MAY 23 13:07

Mr. Jansson

cc. Mr. Woskoff

BH/IEL

6 May 1974

ORIGINAL DIRECT

RECORDS CONTROL

MAY 8 - 1974

Mr. R. Basu, Chief
Physical Resources Project Section
Asia and Middle East Branch, OTC

TE 311/1 PAKI

V. Kandaswamy, Chief
Technical Co-operation Section
(Asia, Europe and the Middle East), CHBP

Pakistan Country Programme

1. Please refer to Ms. Foulton's letter of 12 April from IBRD to Mr. Coomaraswamy (copies to us on 2 May), referring to the proposed Lahore Urban project. You may, also, wish to refer to our memorandum of 18 April which has a comment on this same subject. Following our recent meeting with Mr. Woskoff on this matter, we have set down some preliminary thoughts, based on the IBRD suggestion that the Lahore project should have the same general objectives as our Karachi project. However, a Lahore project would have the considerable advantage of already expressed interest on the part of IBRD, so that we should have less difficulty in shaping the project towards action-oriented goals.

2. At the present time, Lahore has a population in the order of 2 million people, i.e., it is about half the size of Karachi, but it is by contrast to Karachi, the centre of a prosperous and productive hinterland which would, also, have to be taken into account in any planning exercise. The Punjab administrative apparatus is quite well developed, and we understand that the level of planning skills is encouraging. Furthermore, the planning problems in Lahore have not yet become overwhelming in scale or complexity, so that the time is opportune to act in anticipation of need.

3. If we were to undertake such a project, we would build on the excellent experience we have obtained in Karachi and would, undoubtedly, produce a better output. In hindsight, we can identify various shortcomings of the Karachi operation which we should now be able to avoid, and we can see the need for slightly different emphases on certain parts of the work. Fundamentally, we see such a study as having three distinct phases:-

- i) Organizational and preparatory
- ii) Planning and programming, and
- iii) Implementation and revision

These phases exclude, of course, any preliminary activities involved in the setting up of the project itself. These might include advice on establishing an appropriate co-operating agency and on drafting the Request documentation.

/...

Organizational and Preparatory

4. This stage encompasses two slightly different activities. First, there is the need to begin preliminary surveys and data collection, in order to prepare the ground for the planning work proper. At this stage, the bulk of the work would be done by the counterparts, with direction and training by a small international group. In Karachi, this period occupied about three years, but the time depends on the skills of the counterpart professionals and the amount of data already available. Ideally it should not last longer than six months.

5. Overlapping and continuing on from this setting-up period, it is desirable to undertake a preliminary scan of the metropolitan constraints and opportunities and to come up with a short-term proposal for urgent actions which will guide decision-making during the plan preparation stage. There is always a difficult tendency to divert planning attention from important issues to urgent day-to-day problems, and this seriously hampers the orderly consideration of crucial, inter-disciplinary plan components. Consequently, it is desirable to give preliminary attention to urgent problems before embarking on comprehensive studies, so that there will be established guidelines to short-term action and investment without interfering with the methodical consideration of longer-term options. Depending on the complexity of the urgent problems and the skilled manpower available to study them, this period might cover about six months.

Planning and Programming

6. The first step in the planning process proper is to establish a framework for the development of the urban area. This involves the identification of national/regional policies on urbanization and the evaluation of national goals and strategies which affect metropolitan roles. These strategy directions can then be applied to the actual physical shape of the developing city and to the social and economic priorities of the community. Depending on the goals and constraints which the Government has defined, there may be a large or a small number of physical development options. However, the experience in Karachi was that the constraints, particularly of resources, were so restrictive that the number of options was fairly limited.

7. After the Government has selected its preferred plan, the immediate implications of the plan will be detailed, and a schedule of actions and expenditures can be drawn up. The desirable end-result will be a multi-agency programme for coordinated development activities, plus a programme of capital investments carried to the project pre-feasibility level. During the preceding phase, preliminary contact can be made with potential funding agencies, and, during this stage, more concrete negotiations can be opened with a view to concentrating effort on the development elements most likely to attract investment support.

8. This stage will, also, include a detailed study of the legislative, administrative and financial mechanisms which are available for plan implementation. As a result, the final recommendations will also recommend necessary changes in existing procedures to put the development procedures on a rational and efficient footing. In Karachi, this stage has occupied about three years but, in favourable circumstances, it might be reduced to two.

Implementation and Revision

9. What has been described above represents only the first round in an ongoing cycle of feedback and revision which has to be maintained so that the planning horizon is continually advanced on a rolling basis, as the immediate development works are executed and those next in line move into the detailing phase prior to execution. Some carry-over is normally necessary to put this process on an operating basis.

10. At the same time, it is necessary to move the immediate action proposals into the implementation phase. Some of these action proposals may represent organizational changes or reallocations of operating budgets; some of them will call for capital commitments from national and international sources. To justify capital investments, the identified projects will have to be carried from the pre-feasibility to the feasibility level, and this will involve the writing of feasibility study briefs and the monitoring of the studies themselves. This stage will require a minimum of six months and can be extended indefinitely until there is full capability, on the part of the counterpart staff, to undertake the work independently.

Cost

11. In Karachi, the total process described above will come to a cost of about \$1.7 million. Since Lahore is a smaller city, some economy of input might be possible, but cost escalations since the start of work in Karachi in 1968 might make even this figure inadequate. On the other hand, assuming that the work could be begun in mid-1975, only about half this amount - say \$800,000 - need be programmed within the existing IPF.

12. We understand that funds can be provided for this work, either by over-programming within the existing budget or by deferring project obligations until after the new Country Programme is formulated and approved. We think this should be taken up at an early date with the Government or the Resident Representative.

Conclusion

13. Given the known interest in this project and the fact that funds can, apparently, be made available, we would recommend a mission to Islamabad and Lahore, to discuss the formulation of a Request with the authorities. Such a mission would have to be funded through a Preparatory Budget. We estimate that the cost would be about \$6,000 and we would request that you forward a submission to the Resident Representative, setting out our views on this matter and asking him to take up the question of a mission with the Government. If the Government's response is favourable and the Resident Representative can draft the Request, we shall nominate an expert to undertake the work.

6 May 1974

14. We should add that an IBRD mission will be visiting Lahore from 20 to 27 May for further discussions with the authorities. This mission will consist of Mr. Engelmann of IBRD, together with three consultants - Messrs. Georgoulas, Bierstein and Herbert (of PADCO). Mr. Herbert is, apparently, undertaking this mission in association with a Karachi visit to wind up work on PAK/65/540. If we can act quickly enough, our representative can join this mission and can, then, spend subsequent time in assisting with the completion of documentation on projects PHI/74/003 and PHI/74/004. We suggest cabling the Resident Representative with this proposal.

2 E V F O V W B O U D

Mr. R.K. Basu, Chief
Physical Resources Projects
Asia and Middle East, OTC

V. Kandaswamy, Chief
Technical Co-operation Section
(Asia, Europe and Middle East) CHHP

PAK/74/003 and PAK/74/004 - Draft PRODOCS

not in R.C. Please refer to the Resident Representative's cables nos. 160 and 172 to Mr. van der Heide and Mr. van der Heide's cable no. 156 to Mr. Jansson, as well as the draft PRODOCS for the two subject projects which were handed over to me in light of our discussions on this. You may, also, wish to refer to Mr. Hyland's Mission Report of 9-28 February and our memoranda of 25 March and 18 April which are relevant to this matter, not in R.C.

First, we would like to say that we are disturbed by the whole train of events which have led to the present situation, by the procedures followed in dealing with the exchange of communications. Mr. Jansson's cable of 12 April, requesting CDPF assistance with the Sind Regional Planning project, was responded to within four days, despite the fact that there was no substantive basis for the request, no indication of funding arrangements, and no terms of reference. It now turns out, from the draft PRODOCS that the appropriate expertise relating to the substance of the projects are in the physical planning field.

Mr. Jansson's second cable, of 18 April, is more confusing than his first one, and although there is a numerical reference at the top which refers to two projects, the text refers to only one, and this time, it is to the North-West Frontier Province Regional Planning project and not the Sind project. The reference to Mr. Herbert in this cable apparently arises from the fact that the Resident Representative has requested Mr. Herbert to visit Islamabad between 27 and 29 May as a UNDP consultant, to advise on the N.W.F.P. project. Mr. Herbert is travelling to Karachi to wind up work on the PAK/65/540 project and is, then, joining an IBRD mission to Lahore. Mr. Jansson has taken advantage of the opportunity to have Mr. Herbert's advice, which is, of course, his prerogative and which we welcome, since we hope Mr. Herbert will bring some realism to bear on the final product. We now wish to deal only with the technical aspects of the two draft PRODOCS.

In fact, the proposal now submitted was substantially drawn up by the project team and submitted to the National Policy Advisory and Planning Commission on 12 April 1973. We have consistently advocated the establishment of such a project in all our memoranda on the Country Programming exercise, dating back to 1972. Given this background and our intimate involvement in the technical details and personalities associated with the project, we would suggest that the project should be referred to CDPF. Continued

PAK/74/003 - NWFP Regional Development Project

This project is an outgrowth of the unsuccessful bilateral project for Peshawar Valley which was mounted by the Netherlands Government but which failed to achieve any worthwhile results and was terminated at the time of the Indo-Pakistan War. The budget, however, is a reallocation of the funds which were earmarked for a national Regional Development project, formulated by Mr. Gruchman of the Social Development Division. Project PAK/74/003 was discussed by Mr. Hyland with Mr. Jansson and with Mr. Sandani of the Pakistan Government, during his February mission, and it was indicated to Hyland that the Government wished to reorient the Peshawar project, to give it a stronger urban bias. Our memorandum of 18 April, in fact, already suggests a follow-up for this purpose.

In the draft PRODOC as submitted, nine immediate objectives are listed, but they are, somewhat ambiguously worded and confusingly presented. Rather than attempt to paraphrase them, the real substance of the project is much more clearly expressed in the description of Project Activities which appear on pages 10, 11, 13 and 14, and this furthermore becomes clearer when the list of international experts is examined. Out of the three experts to be financed by this project, the senior member (24 months) is a regional physical planner, the second member is a city planner (6 months), and the third member is a regional resource planner (6 months). This project is, in almost every aspect, primarily oriented to physical planning.

This being the situation, the Centre's involvement in any evaluation mission is inescapable. We therefore suggest that a cable be sent to the Resident Representative, expressing this viewpoint. Given that Mr. Herbert is to be in Islamabad from 27 to 29 May, this seems like an appropriate period to fix for mission meetings. If this is agreed to, CHSP's representative might, also, be able to participate in the INO mission to Lahore in the previous week, if this arrangement is made in time.

We consider this project to be one of the most clear-cut examples of primary CHSP responsibility and would welcome DPAS collaboration where appropriate inputs can be made. We have constantly advocated divisional co-operation on these projects and have always been the ones to initiate interoffice contacts.

PAK/74/004 - Sind Regional Planning Project

This project is an outgrowth of our extremely successful PAK/65/540 project. In fact, the proposal now submitted was substantially drawn up by our project team and submitted to the National Policy Advisory and Steering Committee on 18 April 1973. We have consistently advocated the establishment of such a project in all our memoranda on the Country Programming exercise, dating back to 1972. Given this background and our intimate involvement with all the technical details and personalities associated with the project, it is strange to suggest that the project should be referred to CDPP.

Nevertheless, it is, of course, clear that the document in its present state is unacceptable. A great deal of technical input is still require to come to concrete grips with the purposes and activities of the project, and we would like to follow this up with a mission as quickly as possible. Since the discussions must take place with the Sind Department of Planning and Development in Karachi and since Mr. Herbert is to be in Karachi in the first week of June, it would be useful to have our mission there at the same time, to have the benefit of his input.

Conclusions

Both of these projects are almost entirely oriented to physical planning, and we request that Mr. Jansson be cabled for a Preparatory PRODOC which will provide for CHRP's participation. We therefore suggest that the CHRP representative should arrive in Pakistan on 19 May and travel to Lahore on 20 May in conjunction with the IBRD mission. He could, then, meet Mr. Trusk in Islamabad from 26-30 May for preliminary discussions and inspections. He should, then, travel to Karachi for meetings with Sind Government officials in the first week of June and return to Islamabad for final discussions up to about 10 June.

ORIGINAL FILED



BH/dg

18 April 1974

Mr. R. K. Basu, Chief
Physical Resources Section, AME/OTC

TE 311/1 PAKI

V. Kandaswamy, Chief
Technical Co-operation, Section for Asia, Europe and the Middle East

Pakistan Country Programme

1. Please refer to our memorandum of 25 March, forwarding Bruce Hyland's report on his February mission to Karachi, and to our memorandum of 3 April on the question of short-term consultant inputs to the Karachi plan. We would like to remind you that we now have no expert representation of any kind in Pakistan, while, at the same time, there are great needs and great opportunities in the planning field. A brief description of some of our areas of concern follows:

2. First, the World Bank is mounting a mission to Karachi and Islamabad, commencing on 12 May. In order to provide technical inputs to this mission, we have requested the fielding of two consultants, and you have forwarded this recommendation to the Government. However, there must be some doubt that a response will be received in time for us to act in concert with the IBRD group. Even if this is managed, we must point out that these two experts will be purely concerned with technical details of specific investments. We shall have no participation by anybody concerned with the broader questions of the relationship between the IBRD programme and our project or with the coordination of future project activities (if any) and the detailed feasibility work required by the funding agencies. An association with the Bank at this stage could provide us with badly needed leverage in obtaining adequate consideration by Government of our claims to Country Programme resources, and we think it would be in the best interests of follow-up action to make the most of this opportunity.

3. Secondly, we have been informed that there is very great interest on the part of the Lahore planning authorities in formulating a project along the lines of our Karachi regional study. Given the strength of the Lahore professional team and the known interest of IBRD in participating in the city's development, we believe there could be a unique opportunity to build on our Karachi experience to produce an even better project in Lahore, if only we could make the needed inputs now. Failing our action, we believe the IBRD might pick up this request by default.

4. Thirdly, you will note that paragraph 42 of Bruce Hyland's report refers to Dr. Samdani's unofficial intimation that Country Programme funds might be utilized to initiate a similar project in Peshawar. We think that some action is needed to capitalize on this possibility, since Dr. Samdani is probably not capable of developing the necessary support without our guidance. We need hardly point out the impact of having three projects operating simultaneously in such important urban centres and the possibilities for further involvement thus presented.

5. Fourthly, the above possibilities relate directly to the Resident Representative's suggestion, alluded to in paragraphs 40 and 41 of Bruce Hyland's report, of a multi-agency project to attack the whole question of urbanization policy and strategy in Pakistan. We can foresee many agencies claiming the prime responsibility for such a project, but, at the moment, the Resident Representative seems to envisage OTC as the coordinating body. While we have this kind of support, we should be thinking of initial steps for developing a preparatory programme in anticipation of full operations starting in 1977. This implies sufficient funding for at least one full-time expert and a series of position papers by short-term consultants.

6. Fifthly, Bruce Hyland refers in paragraph 43 of his report, to the question of technical assistance to the Resident Representative in formulating, evaluating and coordinating planning actions. We believe an expert should be appointed for this purpose and that such an expert might well fulfill the preparatory functions mentioned in the previous paragraph. Consequently, we see the need for better discussions with the Resident Representative on this point and, possibly, some Draft Documentation suggestions which might crystallize the idea in the Resident Representative's mind.

7. Sixthly, the question of elaborating the investment proposals of the Karachi project is, at present, entirely in the hands of the Resident Representative who, despite his interest and concern, lacks the technical expertise necessary to follow through with full effectiveness. The already expressed interest of bilateral and multilateral funding agencies in picking up some of these proposals should ensure the maximum support for a Request to UNDP, if it were thoroughly documented and pressed forward from the provincial level. The UNDP office has neither time nor direct interest in mustering this kind of support for an allocation of IPF funds. In fact, UNDP is specifically interested in obtaining the funding from other sources--a very unsatisfactory procedure from our viewpoint. Our interest in maximizing the use of the project findings calls for an input now, to try to bring about this action by Government.

8. Seventhly, even the continued minimal level of assistance to the Master Plan Department is in jeopardy because of the Government's failure to submit the needed Project Revision Form. It appears that the bottleneck is in the Department of Planning and Development in Karachi, and some direct action is called for to try to clear this obstruction.

9. As action on these issues cannot be delayed, can we discuss these with the UNDP and see how best we could contribute to the formulation of the follow-up action? We would request your immediate action in convening this meeting.

ORIGINAL DIRECT



10 April 1974

Mr. R. K. Basu, Chief
Physical Resources Projects Section
SAFE/OTC

V. Kandaswamy, Chief
Technical Co-operation Section
Asia, Europe and Middle East, CHBP

TE 311/PAKI

Submission of a Mission Report to Pakistan by Mr. A. Gonzalez Gandolfi

We are submitting 10 copies of the Mission Report to Pakistan prepared by Mr. A. Gonzalez-Gandolfi, Chief, Building Section, CHBP.

1. Mr. Gonzalez-Gandolfi visited Pakistan from 31 December - 18 January to assist the Government, through the Office of the Director of Architecture, Capital Development Authority, in the design and layout of 500 housing units for a settlement of repatriates in Rawalpindi.

2. The report covers a model low cost housing project in Rawalpindi which, with certain modifications could be used as a prototype for the other similar projects to be carried out at other sites. The model, therefore covers design concepts and approaches for site layout, circulation, dwelling construction specifications, and street, roads and parks, etc. The model is supported by the time schedule for preparation of plans, drawings and implementation of the project as by the cost estimates.

3. The planning approach and design concepts presented in the report have been developed during the adviser's visit in cooperation with the local professionals and have been accepted, in principle, by the Government official in charge of the project.

4. The plan is based on the "neighbourhood" concept which is self-contained community with proper circulation, open space, public utility and services within the community. The suggested layout is an improvement on the proposed scheme for "Rehabilitation of Homeless Repatriates from Bangladesh/India" prepared by the Government. The proposed density will be approximately 40 dwelling units per acre (gross) which is comparable to those obtaining in Western Europe and North America. Unit cost for housing will be approximately \$1,000, excluding site and service costs, which will cost another \$200/per unit.

5. The report identifies the problems that will be faced by the Government in implementing the project, but does not spell out measures for their solution. The report emphasizes lack of commitment to self-help methods, both by the private sector as well as the Government; the absence of a proper institution dealing with low-cost housing and also the absence of legislative framework for land development, will delay the implementation of the project and also raise the unit cost of the dwelling.

6. Therefore, simultaneous with the approval of the layout and design, the Government should look into the problems of implementation of the project so that the project becomes a reality early.

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UNDEVPRO

ISLAMABAD (PAKISTAN) =

156 JANSSON YOUR 160 WE AGREE SEND TRUSK. FOR DURATION THREE
WEEKS TO UNDERTAKE MISSION TO PAKISTAN IN FIRST WEEK
OF MAY AS REQUESTED IN YOU CABLE. PLEASE FORWARD PREPARATORY
ASSISTANCE DOCUMENT AND CABLE PROJECT NUMBER IN ORDER FINALIZE
TRAVEL ARRANGEMENTS =

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APR 19 1974

REGISTRY FILE COPY
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Shrestha
TE 311/1
Pakistan

157 APR 16 PM 6-33

EO/CI

Mr. S. Gold, Senior Administrative Officer
for Technical Co-operation Finance Matters, DAAFO

20 March 1974

TE 311/1 PAK

Sheila M. Albuquerque, Chief
Human Resources Projects Section- AMEB/OTC

PAKISTAN/ECAFE : Training Course on Fertility and Family Planning
Evaluation - PAK/74/PO1

-
1. Please see the attached copy of the approval of \$23,100 by UNFPA to implement the project cited above.
 2. I should be grateful for your help to sub-allot the total amount, \$23,100 to ECAFE, in time for them to implement this project commencing in April 1974.

c.c. Mr. Siddiqui
Mr. Jansson(UNDP Pakistan)
Mr. Van der Most
Mr. Frisen



ZCZC UN UN

RECEIVED

MAR 7 1974

PRS/AME/OTC

TE 311/1 PAKISTAN

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PAKISTAN AN INTERNATIONAL INSTITUTE OF HYDROLOGY. PLEASE
ADVISE BASIC DATA AND STATUS=

UNDEVPRO+

(1) MR. Alagappan (Director) (Mr. RAO)

~~Miss fluckstein~~

w/le

4/3/74

In resume
list.

COL 110+

RECEIVED

MAR - 7 1974

OTC

Miss A -

Ag. van der Heide
15-3-74

UNITED NATIONS
DEVELOPMENT PROGRAMME

UNITED NATIONS
FUND FOR POPULATION ACTIVITIES



PROGRAMME DES NATIONS UNIES
POUR LE DEVELOPPEMENT

FONDS DES NATIONS UNIES
POUR LES ACTIVITES EN MATIERE DE POPULATION

UNITED NATIONS
NEW YORK

TE311/PAKI

TELEPHONE: 754-1234

INTEROFFICE MEMORANDUM
Office of Technical Cooperation
Asia and Mid/East Branch

CABLE ADDRESS: UNDEVPRO • NEW YORK

TO: Mr. Robert J. Crooks, Director
Office of Technical Cooperation
Department of Economics and Social Affairs

18 MAR 1974

Date: 26 February 1974

PAK/74/P01

FILE NO: DP/212/45

FROM: Rafael M. Salas
Executive-Director

h

Oppenheim

SENDER'S TELEPHONE EXTENSION: 5301

SUBJECT: PAKISTAN/ECAFE - Training Course on Fertility and Family Planning Evaluation

Reference is made to the above-mentioned subject.

We are pleased to inform you that the sum of \$23,100 has been approved for the Training Course on Fertility and Family Planning Evaluation in Pakistan, according to the attached project summary.
....

A computerized project budget will be issued in due course.
This memorandum represents your authority to incur expenditure.

c. Mr Siddiqui } 20/3
Mr Gold

Short Title: Training Course on Family Planning Evaluation Work Plan Category 420

Date Budget (or Revision) prepared by UNFPA: 5 February 1974 Revision No. _____

CODE COMPONENT 197⁴ 197__ 197__

10	Project Personnel (show m/m)		
11.01-3	Lecturers	3/4	5,300
11.01	ECAFE Consultants	4/4	3,700

19	Component total		9,000
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20	Subcontract		3,550
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29	Component total		3,550
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30	Training (show m/m)		
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32.05	Course (5 weeks)		8,250
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39	Component total		8,250
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40	Equipment		
	Training Materials		1,000

49	Component total		1,000
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50	Miscellaneous		
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52	Reporting Cost		1,000
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53	Sundry		300
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59	Component total		1,300
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99	Grand total		23,100
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RECORDS CONTROL

12 MAR 1974

UNITED NATIONS



NATIONS UNIES

OFFICE OF TECHNICAL CO-OPERATION

Human Resources Section

Asia and Mid/East Branch

ECONOMIC COMMISSION FOR ASIA AND THE FAR EAST

SALA SANTITHAM

BANGKOK 2, THAILAND

22 FEB 1974

POP 70/2(5)-PAK
81(7)-FFPRECEIVED
464
FEB 21 1974TELEPHONE : 813544
CABLE : ECAFE BANGKOK

12 February 1974

TE 311/1 PAKI

OTC

Dear Mr. van der Heide,

With reference to your letter of 24 January 1974 to Mr. C. Jan Kamp, UNDP in Islamabad, about the Training Course on Fertility and Family Planning Evaluation to be held in Lahore, Pakistan during 11 April to 15 May 1974, we are in a position to provide you the following information on the details of the course. These are based on the discussions we had in August last year between staff members of Population Division, ECAFE, and the Government of Pakistan. Many of the details such as the names of trainees to be participating in the course are expected to be finalized in March 1974 after the approval from UNFPA is received.

(a) Trainees. The training course is aimed at increasing the capability of personnel involved in fertility analysis and family planning evaluation working with the Government or academic institutions in Pakistan. It has been decided that the trainees will be drawn from the following institutions in Pakistan: (i) Population Planning Division, (ii) Census Commission, (iii) Statistics Division, (iv) Pakistan Institute of Development Economics, (v) Training, Research and Evaluation Centre, (vi) Family Planning Association, (vii) National Research Institute of Fertility Control, (viii) Social Science Department of University of Pakistan, and (ix) Institute of Hygiene and Preventive Medicine.

The trainees are expected to have an educational background at a graduate level in statistics, mathematics or in any field of biological or social sciences with academic knowledge of statistics, and working in the field of family planning evaluation or research.

/(b) Work plan

Mr. W. van der Heide
Acting Deputy Director
Asia and the Middle East Branch
Office of Technical Co-operation
United Nations
New York, N.Y. 10017

cc: Mr. Tabah
Mr. Salas
UNDP, Islamabad
Dr. S. Wiqar H. Zaidi
Mr. K.J.W. Lane



TWENTY-FIFTH ANNIVERSARY OF THE UNIVERSAL DECLARATION OF HUMAN RIGHTS

10 DECEMBER 1973

(b) Work plan. The detailed curriculum of the course is under discussion with the officials of the Government of Pakistan. However, the curriculum is expected to be very similar to the one used in the training course in the Republic of Korea, a copy of which is sent under separate cover for your information. The training course will be of five weeks duration and on every working day, Monday through Friday, there will be four sessions, each of 90 minutes duration. Among these, the first three sessions will be devoted to lecture discussions, seminars or group work, and the last session for laboratory exercise. In addition, the forenoons of Saturdays will be devoted to field visits. It is expected that there will be 80 sessions devoted for lecture discussions, seminars and course assignment and 20 sessions for laboratory exercises. There will be four field visits. The list of topics to be included in the curriculum is as follows:

1. Elementary statistics
2. Sources of population data
3. Demography indices and variables
4. Population projections
5. Implications of population planning for economic and social development
6. Population planning programme in Pakistan and in a few other countries
7. Contraceptive methods in relation to reproductive physiology
8. System and procedure of maintaining service statistics and clinical record cards
9. Use and distribution of contraceptives
10. Cost effectiveness and cost benefit analysis of population planning programme
11. Problems of measurement concerning the impact of population planning
12. Evaluation of population planning programme on different kinds and various aspects
13. Developing an evaluation procedure at various levels of the programme.

(c) Instructors. About 60 per cent of the total teaching load including laboratory exercises is expected to be covered by local instructors; the remaining 40 per cent will be covered jointly by local experts and experts from outside the country, namely, those from ECAFE or from other countries. An ECAFE staff member will be on hand in Pakistan for co-ordination and supervision of the training course throughout the five-week period. Staff members from the General Demography Section will assist in teaching for a total of two weeks during the first half of the course, and staff from the Fertility and Family Planning Section will assist for two weeks in the second half.

/The

The Government of Pakistan will nominate a full-time course director who will be supported by a few administrative assistants (we understand that "five local instructors" mentioned in the cost-plan means "five local administrators", even though this number is yet to be justified by UNDP).

(d) Cost-plan. It is not feasible to submit the names of the three international experts at this time as they cannot be formally approached before the project is approved. However, we have been informally making enquiries to (i) Dr. Sirageldin, Johns Hopkins University; (ii) Prof. Bogue, University of Chicago; (iii) Prof. Mohammad Rafique, Pahlavi University; (iv) Prof. Amani, Teheran University; (v) Dr. J.H. Choi, Yonsei University, Korea. In the budget estimate, we have allowed for maximum travelling distance of these experts to Pakistan.

I understand that a statement on average per diem for participants, sent by ECAFE to the Government of Pakistan as illustrative only, was mistakenly enclosed along with their request to UNFPA. In principle, the trainees drawn from the town where the training course is held are not paid any allowances. However, in the previous training courses held in other countries, a nominal sum was paid to those trainees to cover their local transportation expenses. The proposed rate of per diem in the cost plan is an average figure on proforma basis, taking into account such needs. In any case, UNDP/Islamabad should justify the rate of per diem based on the local situation.

Regarding the basic books for the course, these too depend on the local situation, background of the trainees and the preference of the lecturers. ECAFE usually recommends that the following books be purchased through project funds:

1. Techniques of Population Analysis, by Barclay
2. Methods and Materials of Demography (Vol. I and II)
by Shayock and Siegal

Other reading and reference materials will be provided by ECAFE.

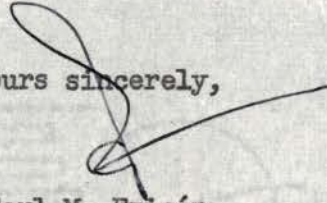
/While

While we understand that the UNDP and the Government of Pakistan might have also communicated with you in response to your letter, we discussed the above items with Dr. Maqbul Ahmad Sheikh, Director-General, Policy and Planning, Population Planning Council of Pakistan, and Mr. Iftikhar Ali, Director, Training, Research and Evaluation Centre, when they were in Bangkok last week to attend the Seminar on Role of Surveys and Studies for Family Planning Programme Management and Development. They are in general agreement with the contents of this letter and Dr. Sheikh has promised to give his immediate attention to this matter on his return.

We hope that the project will be approved on time with your kind support.

With best regards,

Yours sincerely,



Carl M. Frisén
Chief
Population Division

UNITED NATIONS



NATIONS

ECAFE SECRETARIAT
SALA SANTITHAM
BANGKOK 2, THAILAND.

POP 70/2(5)-PAK
81(7)-FFP

Mr. W. van der Heide
Acting Deputy Director
Asia and the Middle East Branch
Office of Technical Cooperation
United Nations
New York, N.Y. 10017

VIA POUCH

Jo

ORIGINAL DIRECT

RECORDS CONTROL *Mr. Frisan*
JAN 24 1974

EO/CI

TE 311/1 PAKI


24 January 1974

Dear Mr. Pao,

PAKISTAN: Training Course on Fertility
and Family Planning Evaluation

..... Please see the attached material on the above subject. You may wish to discuss with the office concerned in ECAFE how to deal with the points raised in our letter to Mr. Kamp.

Yours sincerely,


Sheila M. Albuquerque
Chief
Human Resources Projects Section
Asia and Middle East Branch
Office of Technical Co-operation

Mr. T.C. Pao
Officer-in-Charge
Technical Assistance Unit
ECAFE
Sala Santitham
Bangkok, Thailand

EO/CI Cleared: S.M. Albuquerque

Mr. Pao
Mr. Frisen
Mr. Siddiqui
Mr. Salas

TE 311/1 PAKI

24 January 1974

Dear Mr. Kamp,

**PAKISTAN: Training Course on Fertility
and Family Planning Evaluation**

Thank you for your letter FP/ECAFE/10 of 28 December 1973 forwarding a copy of the revised version of the Government's request for a training course on fertility and family planning.

On examination of the material, some points were raised as follows:

"In order to complete our assessment and to expedite the processing of the project, we would appreciate having some more information on the following:

Trainees: The project document indicates that the training programme will be designed for 25 trainees drawn mainly from the organizations working for Pakistan population planning programmes. It would be appreciated if more specific information is provided on trainees' educational background, their work experience, designation and the institutions they are affiliated to.

Work Plan: More information is required on the design and curriculum of the course including the number of session, duration of lectures, laboratory exercises, and the time devoted to different topics of the training programme. This will be particularly needed to justify the participation of 3 international experts, 4 staff members from Population Division, ECAFE, 5 local instructors and course director for a 5-week training course of 25 trainees.

Cost Plan: Cost plan on the expert post, as the document indicates, is based on assumption. Probably it would be more appropriate to revise the cost plan on the basis of what may have been finalized by now. We would also like to get the opinion of the Resident Representative on the cost plan of "participants" and "basic books for trainees." This is due to the fact that the document indicates that as a principle, trainees from the same city where course is held cannot be paid any stipend. The project proposal also does not provide information on basic books and their availability in Pakistan.

Mr. C. Jan Kamp
UNDP Deputy Resident Representative
P.O. Box 1051
Islamabad, Pakistan

We note that you have forwarded a copy of the letter No. 15 (51) IER/73 dated 27 December 1973 of the Economic Affairs Division, Government of Pakistan, addressed to the Chief of Fertility and Family Planning Section, ECAFE, Bangkok.

However, we are not certain whether your office has submitted the final project request to UNFPA for funding or not. This needs to be confirmed by you. We should receive ten copies from you of the request as submitted to UNFPA.

We are copying this letter to ECAFE, concurrently, and hope that it will be possible to prepare a text satisfying the points raised above, to make a positive recommendation to UNFPA, in time for the scheduled starting date.

Your help in this matter will be greatly appreciated.

Yours sincerely,

W. van der Heide
Acting Deputy Director
Asia and Middle East Branch
Office of Technical Co-operation

ORIGINAL DELETED
Clearance: L. Lyubimov
(in draft)
R.J. Crooks

cc: V. Lemon

Mr. N. Beredjick
Deputy Director
United Nations Relief Operation in Bangladesh

10 December 1973

V. Kandaswamy, Chief
Technical Co-operation Section
(Asia, Europe and the Middle East), CHBP

Mission to Pakistan

TE 311/PAKI

.....

In continuation of my telephonic conversation on Friday, I am enclosing herewith the biodata of: (i) Mr. Henric Ramic, former Inter-regional Adviser on Building Materials and Construction and (ii) Mr. Gonzalez-Gandolfi, Chief, Building Section, Centre for Housing, Building and Planning, one of whom could undertake the mission to Pakistan. While we are waiting for the precise terms of reference and the exact date for the mission, taking into account that the advisory services required are in the field of house design and construction, either one of the above experts could undertake the mission. Both Mr. Gonzalez and Mr. Ramic will be available after Christmas but neither of them will be available if the mission is postponed beyond February, as they have other commitments after that. Furthermore, if the mission does not commence before the end of the year, we will have to find the necessary resources for this mission out of next year's allocation for inter-regional advisory services for 1974 in consultation with OTC.

19 DEC 1973

Miss Sheila
Olse 3rd yr
Works file.
COPY

POP 70/2(5)-PAK

7 December 1973

Dear Octavio,

RECORDS CONTROL
JAN 5 - 1974
TE 311/1 PAKI
JAN 12/1973
Same

We would like to inform you that the Government of Pakistan is now preparing a request for assistance from ECAFE to organize a five-week national training course on fertility and family planning evaluation. The proposed dates of the course are from 11 April to 15 May 1974.

The Government of Pakistan officially expressed their interest to hold a national training course, with the assistance of ECAFE, at the 29th Commission Session in Tokyo, April 1973. Since then, ECAFE has been providing advisory services in formulating the country's request for the course through our staff visits and the follow-up correspondence.

We have sent a draft project proposal to Dr. S. Wiqar H. Zaidi, Director (Demography), Government of Pakistan and a copy to Mr. Kurt Jansson, UNDP, Islamabad for the Government of Pakistan/ECAFE Training Course on Fertility and Family Planning Evaluation. After reviewing and modifying the draft proposal, a formal request to UNFPA for funding will be submitted by UNDP, Islamabad. A copy of our draft proposal is being sent under separate cover for your information to prepare the ground for an early clearance when it reaches your office through normal channels.

As the Government of Pakistan prefers to hold this training course in April/May 1974 or at least before the World Population Conference in August, we would appreciate it very much if your office could take appropriate action to expedite the application for UNFPA funding.

With best wishes,

Yours sincerely,

Carl M. Frisén
Chief
Population Division

Mr. Octavio Cabello
Associate Director
Population Programmes & Project Office
Population Division
United Nations
New York, N.Y. 10017

cc: Miss M. Sheila Albuquerque, ✓
OTC
UNDP, Islamabad

SB/ST/vr

اداره ترقیات اقوام متحدہ
پاکستان

Telephone : 20141

Reference : FP/ECAFE/10

Cable Address : U N D E V P R O, Islamabad

Street Address : United Nations Offices
No. 18, 6th Avenue
Ramna 5, Islamabad

28 December 1973

Dear Mr. Van der Heide, TO:

This is with reference to your cable 532 and our 533 regarding the Government of Pakistan Project Request for the proposed Training Course on Fertility and Family Planning Evaluation for Statisticians and Demographers to be held in Lahore, Pakistan, during April/May 1974.

We are pleased to forward herewith a copy of the Economic Affairs Division's letter No. 15(51)IBR/73 dated 27 December 1973, together with the revised version of the Government of Pakistan Project Request for the above project.

Human Resources Section
Asia and Mid/East Branch

Sincerely yours,

8 JAN 1974

C. Jan Kamp

Deputy Resident Representative

Mr. W. van der Heide
Acting Deputy Director
Asia and Middle East Branch
Office of Technical Co-operation
United Nations, New York

cc: UNFPA, New York, w/enclosures

ECAFE, Bangkok, w/enclosures

RECEIVED

JAN 7 - 1974

от

From: Mr. M. Hamid Mohiuddin,
Deputy Chief.



GOVERNMENT OF PAKISTAN
~~XXXXXXXXXXXXXXXXXXXX~~
ECONOMIC AFFAIRS DIVISION

Telegram "ECONOMIC"

No. 15(51)IER/73.

Islamabad, December 27, 1973.

Dear Mr. Sook Bang,

In continuation of our letter No. 15(51)IER/73 dated the 15th December, 1973 enclosing a copy of the Project request regarding National Training Course on Family Planning Evaluation for Statisticians and Demographers to be held in Pakistan during April/May, 1974, we are herewith forwarding a revised version of the Project request as desired by you for further necessary action.

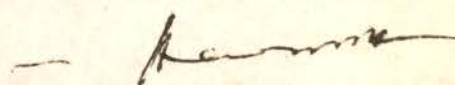
We shall be grateful if you kindly keep us posted with the progress being made in this regard.

Yours sincerely,

(M. Hamid Mohiuddin)

Mr. Sook Bang, Chief,
Fertility and Family Planning Section,
SCAPE, Bangkok.

✓
Copy forwarded to Mr. K. Jansson, Resident Representative, UNDP, Islamabad for his kind information.


(M. Hamid Mohiuddin)
Deputy Chief.

UNITED NATIONS
ECONOMIC COMMISSION FOR ASIA AND THE
FAR EAST

SALA SANTITHAN
BANGKOK, THAILAND

POP 70/2(5)-PAK

7 December 1973

Dear Dr. Zaidi,

Thank you very much for sending us a copy of your memorandum of 23 November 1973 to Mr. Mohiuddin along with the draft proposal of holding a five-week national training course on population planning evaluation. In this connection, you have requested Mr. Mohiuddin to forward your draft proposal to UNDP for further transmission to ECAFE.

As you may be aware, the proposed training course is to be held with the financial assistance from the UNFPA. Even though this project will be organized jointly by Government of Pakistan and ECAFE, normal procedure in making such a request is to prepare the proposal in Form 19 (as prescribed by UNFPA) and to be submitted by the UNDP, Islamabad, Pakistan directly to UNFPA.

I am sending a copy of the draft project request in required form, based on your draft proposal as well as our discussions previously. I am suggesting that you may modify and revise this project request in consultation with UNDP, Pakistan and request them to forward the final request to UNFPA for funding as a country project in collaboration with ECAFE. Please also send a copy of final request to the Population Division, UN Headquarters, New York as well as to ECAFE for further action.

Yours sincerely,

Sd/-
for (Carl M. Frisen
Chief
Population Division.

Dr. S. Wiqar H. Zaidi,
Director (Demography),
Population Planning Council,
Islamabad.

D R A F T

PROJECT REQUEST

FOR

UNITED NATIONS FUND FOR POPULATION ACTIVITIES

Date of submission:

Project number:

Country: *Islamic* Republic of Pakistan

Regions: Asia and the Far East

Project Title: TRAINING COURSE ON FERTILITY AND FAMILY
PLANNING EVALUATION -- PAKISTAN,

UNFPA Work Plan
Categories: Family Planning

Requested by: Government of Pakistan and Economic
Commission for Asia and the Far East
(ECAFE)

Executing Agency: Economic Commission for Asia and the
Far East (ECAFE) and the Government
of Pakistan.

Project Duration: Five weeks.

Starting Date: 11 April to 15 May 1974

UNFPA Contribution: US\$23,100.00

I. BACKGROUND AND SUPPORTING INFORMATION

A. Justification for the Project

Since 1958 the Government of Pakistan has been directly involved in the administration of Population Planning Programme. Initially, the programme was administered through hospitals and dispensaries and health centres where the medical personnel in charge was supposed to distribute conventional contraceptives. Realizing ineffectiveness of such an arrangement and recognizing the adverse effect of rapid population growth, the Government of Pakistan launched a massive country-wide Population Planning Programme as a part of their Third Five Year Plan (1965) to approach each married couple and make available to them conventional and clinical contraceptives. A Statistical Cell was created within the Family Planning Council and a Central Evaluation Unit was established and some research units were also involved in evaluation work. On request of Government of Pakistan, the United Nations sent a team to evaluate the programme in 1967 and a National Impact Survey was launched in 1968-1969 to measure the effect of the programme.

During this period, much advancement has been made around the world in developing evaluation techniques and methods of demographic analysis suited to the countries where an adequate system is not yet established. Only a limited number of persons in Pakistan have been trained abroad and they are not always informed on all techniques appropriate to the need of the country as they have to fulfil the requirements of specific universities. The Government of Pakistan also does not feel very enthusiastic about sending a large number of middle level personnel for training abroad. It seems appropriate and desirable, as has been done in some other countries of the region, to train the local functionaries actually involved in statistical, demographic and evaluation work by conducting a short course within the country. Under these circumstances, it is necessary to organise short-term training courses in

.../ -

techniques of fertility analysis and evaluation of family planning programmes for the personnel working in this field in order to improve their efficiency and programme effectiveness. At the request of the Governments in the ECAFE region, Population Division of ECAFE has been organizing a series of such courses at national or sub-regional levels. ECAFE has gained much experiences from those training courses and could effectively and efficiently provide useful assistance to the Government of Pakistan in organizing the training course. Therefore, Government of Pakistan requests the financial assistance from UNFPA in holding the ECAFE/Government of Pakistan jointly sponsored training course on fertility and family planning evaluation during 11 April - 15 May 1974.

B. Institutional Background

The Ministry of Health, Social Affairs, and Population Planning, Government of Pakistan and the Population Division of ECAFE will jointly organize this course. The Population Planning Division of the Ministry has been nominated by the Government to collaborate with ECAFE in this regard.

C. Provision for Government Follow-up

The training course has been requested by the Government mainly for the purpose of strengthening evaluative potential within the country and it is expected that the trainees will be able to function more effectively in their evaluative task after the course. As a follow-up, the materials used in the course will be published in a form of manual so that those who do not attend the course will also be benefited. It is also hoped that this training course will ~~also~~ bring momentum in Pakistan to the extent that the research funds and grants available with the Government will be used specifically to launch demographic and evaluative studies with the participation of those trainees attended the

course.

D. Other Related Activities

To prepare for the training course in Pakistan, the reading and reference materials and laboratory exercises used in those previous training courses in other countries will be reviewed and modified to meet the needs of Pakistani's programme.

The current programme activities supported by UNFPA, AID and other international agencies will also be taken into account in such modifications.

E. Future UNFPA Assistance

Further assistance may be needed from the UNFPA if the Pakistan Government requests for a follow-up or refresher course at a later date.

II. OBJECTIVES OF THE PROJECT

A. Long Rang Objective

The Government of Pakistan, in December 1972, resolved to expand the population/family planning programme to the extent that programme could reach 74 per cent of the population with intensified services and follow-up aiming at reducing the birth rate from 45⁴³ per thousand by the end of 1975.

In reaching this goal along with personnel and material inputs to the programme, the Government is concerned over current weakness in management and operational area of the programme especially in the field of processing of data, collection, analysis and use in management decision-making. Government has requested the assistance of ECAFE in training key personnel working in the field of family planning evaluation in order to improve the programme efficiency and effectiveness. By providing this assistance the evaluation potential and capability both at national and provincial level would be greatly strengthened.

B. Immediate Objective

The immediate objective is to train the personnel involved in the evaluation of family planning programme working in governmental organizations and voluntary or academic institutions.

III. WORK PLAN

ECAFE staff paid a brief visit to Pakistan in August 1973 to discuss the feasibility of holding the training course in Pakistan. Since then, ECAFE and the Ministry of Health, Social Affairs and Population Planning of the Government of Pakistan are in correspondence with each other on the details of the course. It is proposed to make a one week preliminary visit to Pakistan by the ECAFE staff member working on evaluation in order to finalise with the Government officials the selection of trainees, administrative matters connected with the organization of the course, curriculum development, reading and reference materials to be used etc. The course will be conducted between 11 April to 15 May 1974 at the Social Sciences ^{Research} Reference Centre of the University of Punjab and/or Training, Research and Evaluation Centre in Lahore, Pakistan and the staff member of ECAFE working in the field of evaluation will stay in Pakistan for the entire period of the course as a counterpart to the National Course Director in order to provide continuous organizational and substantive assistance.

Description of UNFPA Input

1. Assignment of international staff

The course is organized to provide training ground for 25 trainees drawn mainly from the institutions and organizations working for Pakistani population planning programmes. Four staff members from Population Division, ECAFE, will visit Pakistan for a total period of 60 man-days.

to assist in the teaching programmes. In addition three international experts from universities and academic institutions, to be recruited by ECAFE in consultation with the Government of Pakistan, will be requested to give lectures and assist in the training programme.

2. Provision of sub-contractual services

Honoraria for the local Course Director and lecturers as well as secretarial workers.

3. Training provisions

5-week training course of 25 trainees.

4. Equipment

The Pakistan Government is providing training accommodation and transportation, stationery and equipment, audio-visual and calculating machines, computer time for trainees, printing of the final report, etc. to a total value of US\$5,000.00. Budget provision for this has already been made in the 1974 budget of the Population Planning Division, Ministry of Health, Social Welfare and Population Planning of Pakistan.

Work Plan - Bar Chart

[illegible]

UNFPA PROJECT BUDGET

SUBJECT: 01 UN- ESCAPE SENT (COLS. 6-7)

SCHEDULED START YEAR: 74

BUDGET TYPE (COL. 18)

PROJECT NUMBER _____ (COLS. 8-15)

(COLS. 16-17)

BUDGET LINE	DESCRIPTION	AGENCY TOTALS	BUDGET - 1974		BUDGET - 1974		BUDGET - 1975		BUDGET - 1976	
			Man Months	Amount	Man Months	Amount	Man Months	Amount	Man Months	Amount
10	<u>Project personnel</u>									
11-01	Lecturer	2,300		2,300						
11-02	Lecturer	1,100		1,100						
11-03	Lecturer	1,900		1,900						
11-04	SAFE experts (4)	3,700		3,700						
11-99	Sub-total	9,000		9,000						
19	Component total	9,000								
20	<u>Subcontract</u>									
21	Subcontract	2,550		2,550						
29	Component total	2,550		2,550						
30	<u>Training</u>									
32-05	Training course	8,250		8,250						
39	Component total	8,250		8,250						
40	<u>Equipment</u>									
42-98	Training materials	1,000		1,000						
49	Component total	1,000		1,000						
50	<u>Miscellaneous</u>									
52	Supporting cost	1,000		1,000						
53	Salary	300		300						
	Component total	1,300		1,300						
77	GRAND TOTAL	23,100		23,100						

**TENTATIVE COST PLAN FOR
THE ECAFE/GOVERNMENT OF PAKISTAN SPONSORED
TRAINING COURSE ON FERTILITY & FAMILY PLANNING EVALUATION**

1. Expert Post

3 experts/lecturers ^{1/}		
- travel	1) New York (USA)	1,600
	ii) Tehran (Iran)	400
	iii) Seoul (Korea)	1,200
- per diem (28 x 15 x 3)		1,260
- honorarium (30 x 7 x 3)		630
		<u>5,090</u>

2. Participants

25 participants for 35 days		
- travel (50 x 25)	2/	1,250
- stipend (8 x 25 x 35)		7,000
		<u>8,250</u>

3. Equipment, supplies and materials

a. Basic books for trainees	1,000	
b. Reproduction of documents and reference material, translation costs.	1,000	2,000
		<u>2,000</u>

4. Administrative support and miscellaneous

a. Local staff

- Course Director		
honorarium	400	
pre-selection travel	300	700
- Instructors		
fees (5 x 240 hrs)	1,200	
travel (50 x 7 prs.)	350	
per diem (28 x 3 x 7)	588	2,138
- Administrative staff(honorarium)		
one programme assistant	200	
two typists	350	
one machine operator	150	3,680

b. ECAFE staff

- travel (4 staff members)	2,000	
- per diem (28 x 60)	1,680	3,680

a. c. Miscellaneous

postage, cables etc.	150	150	7,368
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5. Contingency

300	300
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Total amount to be requested from UNFPA	<u>23,008</u>
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P.T.O

6. Local costs to be borne by Government

a. Training, accommodation and transport	2,000	
b. Stationery and equipment	1,000	
c. Audio-visual and calculating equipment	500	
d. Computer time for training (2 hours)	200	
e. Opening and closing ceremonies.	500	
f. Final report.	800	5,000

FINAL TOTAL

US\$ 28,008
=====

Notes

- 1/ The cost of travel has been worked out on the assumption that three expert/lecturers will come from USA, Iran and Republic of Korea (one from each country).
- 2/ U.N. stipend rate for local participants in Pakistan is ~~Rs.2,300~~ Rs.2,300 for the first month and 2,100 for the subsequent months. Based on this, an average figure of US\$ has been used. In case, trainees are to be paid more than this, some justifications and consultations with UNDP are required. Also, as a principle, trainees from the same city where course is held cannot be paid any stipend.
- 3/ In calculating the per diem for the instructors coming from places other than Lahore, U.N. rate for per diem has been used.

RECORDS CONTROL
AUG 23 1973

REGISTRY FILE COPY

DRAFTER:

FILE No:

TE 311/1 Paki

YA43 NEWYORK 40/38 27 2109Z =

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326 JANSSON YOUR 322 FOR HANSSON MATTER FOLLOWED-UP WITH UNDP
AS REQUESTED BUT YOU MAY WISH TO COMMUNICATE TO THEM AGAIN THAT
TITLE QUOTE FORESTRY AND WATERSHED MANAGEMENE UNQUOTE WELL
DESCRIBES CONTENTS EARLIER VERSION =

VANDERHEIDE +

COL 326 322 +

1973 SEP 27 PM 8:42

UNITED NATIONS
SECRET

ORIGINAL DIRECT



Drafted: Shrestha/pl
cc: Mr. Basu
Mr. Lastovka

22 August 1973

Dear Mr. Kamp,

Further to our letter of 27 June 1973 concerning the Government's request for Special Advisory Services in the fields of (1) Limestone Quarrying and (2) Cost Analysis and Project Appraisal, we have the following observations to make.

(1) Limestone Quarrying

We have carefully reviewed the document with regard to this proposal and we feel that the assignment of an expert to the Associate Cement Quarry at Rohri for 2 or 3 months is not the best way to solve the problem. The methods of blasting limestone are fairly standardized and in our opinion what is needed here is to try out various patterns and depths of blast holes, and of timing the firing of charges, until a method most suitable for local conditions has been determined. Such experiments are likely to take longer than the envisaged 8 to 12 weeks and can be carried out by the quarry staff itself on the basis of suggestions communicated to them in writing, and, consequently, we do not believe that the physical presence of an expert on the quarry site is totally necessary.

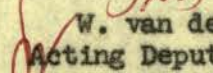
.....
In this connexion, we have also obtained preliminary advice from a Canadian firm of high repute in the field of quarry blasting. The attached letter and sketch give recommended patterns and firing delays expressed in milliseconds. The "Blaster's Handbook" mentioned in the last paragraph will be forwarded as soon as it has been received by us. If necessary, further advice can be made available through correspondence on receipt of a report on the results obtained from these experiments. If expert services on the quarry site are needed at the later stage, we will be glad to reconsider the matter.

(2) Cost Analysis and Project Appraisal

With regard to this proposal, we are unable to suggest experts without learning more about the nature, terms of reference and duration of the services required for the expert. It seems to us that in this case a short-term adviser (i.e. for 3 months or less) may not be able to do the job, and a longer term expert may be required.

I look forward to receiving your further advice in this regard.

Yours sincerely,


W. van der Heide
Acting Deputy Director
Asia and Middle East Branch
Office of Technical Co-operation

Mr. C. Jan Kamp
Deputy Resident Representative of the
UNDP in Pakistan
PO Box 1051
Islamabad, Pakistan

RECORDS CONTROL
AUG 14 1973

6 August 1973

TE 344/1 PAKI

Mr. W. van der Heide, Acting Deputy Director
Asia & the Middle East Branch/OTC

Z. Lastovka, Officer-in-Charge
Resources and Transport Division, ESA

Miriam Malach, Officer-in-charge
Geology and Mining Section, RTD

PAKISTAN: Request for Expert Services (SAS) - Limestone Quarrying

1. The Government request dated 21 May 1973 refers to expert services for 8 to 12 weeks, to be financed by the Regular Programme, outside the Country Programme IPF.

2. Assistance is sought for the Associated Cement quarry at Rohri in solving a problem in blasting the limestone rock, as defined in a note attached to the request.

3. In the view of the Substantive Division, the assignment of an expert for 2 or 3 months is not the best way to solve this problem. The methods of blasting limestone are fairly standardized and ~~what~~ what is needed to obtain a product of suitable size is to try out various patterns and depths of blast holes, and of timing the firing of charges, until a method most suitable for local conditions has been determined. These experiments are likely to take longer than the envisaged period of expert's assignment, and they can be carried out by the quarry staff on the basis of suggestions communicated to them in writing. We do not believe that the physical presence of an expert on the quarry site is necessary.

..... 4. Preliminary advice has been obtained from a Canadian firm of high reputation in the field of quarry blasting. The enclosed letter and sketch gives recommended patterns and firing delays expressed in milliseconds. Experimentation can be initiated on this basis. The "Blaster's Handbook" mentioned in the last paragraph will be forwarded as soon as it has been received.

5. If necessary, further advice can be made available on receipt of a report on the results obtained from these experiments. We believe this can also be made by correspondence. Should, however, the need for expert services on the quarry site become apparent at that stage, the matter can be reconsidered.

..... 6. We also enclose a reprint of an article which maybe of interest to the company operating the quarry.

cc: Mr. N. Falzon, RTD

add # 9040 COUNTRY Pakistan July 1973

Mr. Kandaswamy,

Please excuse the informality of this note as my secretary is on home leave and other stenographic staff is at the moment not available. TE 311/PAKI

TO:	Mr. Kandaswamy
1	
2	
JUL 17 1973	
<input type="checkbox"/> Action taken	
<input type="checkbox"/> Acknowledged	
<input type="checkbox"/> No Action necessary	
INITIALS	

You will find enclosed a proposed Prodoc for minimum additional UNDP assistance and a planning implementation statement dealing with legislative, financial, organizational, staffing, and administrative matters (in the form of a letter drafted for transmittal by the Resident Representative's office to the government) as requested in your letter of 27 June, received just this week. Both items are in the hands of appropriate government officials. Action concerning these issues is to be reported at the Steering Committee meetings during the week of July 30th.

No action. Further work and fuller response to your letter will be forwarded next week.

RECEIVED

JUL 18 1973

Cordially,

Bob Rogers

4586

CHBP

P.S. Can you send with Bruce or by pouch a desk flag for Pakistan to match the UN Flag - as in UN Gift Shop?

Draft letter to Mr. S.A. Kazmi, Joint Secretary, Ministry of Production and Presidential Affairs

It appears from my inspection of the Karachi Master Plan Project and the discussions of the Project at the meeting of the Policy Advisory and Steering Committee 18 April 1973, that some additional support beyond the current project is essential if there is to be an effective metropolitan planning agency for the Karachi metropolitan region. However, as I explained in the Steering Committee the Country Programme for projects in Pakistan undertaken with the support of the United Nations Development Programme is now complete. No additional projects or project extensions would be possible except under the most unusual circumstances.

Any change in the Programme would require a decision by the Government at a very high level to displace or reduce some other project or projects already in the Programme. A Programme change might be considered in the annual review of 1974 which could make funds available in 1975. The gap in support between the end of the current project, early in 1974 and any implementation support in 1975, might be filled in part by a limited amount of expert services from other funds.

For UNDP funding it would be necessary to justify both the interim support in 1974/1975 and the implementation support beginning in 1975/1976 with Government actions indicating the intent to utilize effectively the results of the current project. In addition any consideration of a large scale project in support of planning for other areas of Sind would have to follow a substantial record of effective planning implementation for the Karachi metropolitan region.

In a letter to this office from the Economic Affairs Division, No.23(5)TA2/72, the Government indicated an interest in extending the Karachi project to cover planning in all of Sind. In order for such an extension to be considered, it is desirable first to establish a substantial record of effective planning and implementation for the Karachi Metropolitan Region. A successful follow-up of the Karachi project itself (with any available technical assistance as described above) is therefore the first priority in facilitation of UNDP support.

It would seem appropriate that any project proposal by the Government for interim and subsequent technical assistance for Karachi development planning should include a statement on the actions to be taken by Government to utilize the findings of the current Karachi Master Plan Project. Approval for funding for technical assistance would be likely only after a significant proportion of such actions have been taken. These actions might include the following

1. Establishment of the Master Plan Department as a permanent agency of the KDA or elsewhere in the Provincial Government during 1973. The permanence of the Department is considered essential to the achievement of effective metropolitan planning.
2. Provision of permanent funding for the operations of the Planning Department. Sustained metropolitan planning for an urban area as large and complex as Karachi cannot be funded successfully on an ad hoc basis nor can the operations of such a planning Department be directly self-financing.
3. Permanent staffing for the Department at a level sufficient to sustain effective metropolitan planning. Because the level of international expert assistance in the future will in any event be lower than that available for the present Karachi project, the Department's own staff should be augmented to cover some of the functions which have been provided by international experts.
4. A directive or other appropriate form of instruction, perhaps issued by the President and endorsed by the provincial Chief Minister, directing all relevant agencies to collaborate with the Master Plan Department as required for effective planning and implementation in the Karachi Region. This provision should make it possible for the Department to interact effectively with Federal and Provincial agencies as well as local agencies as provided in the Draft Federal and Draft Provincial Urban and Regional Planning Acts prepared by the Karachi Project in 1972. It is desirable that it enable the Department to obtain relevant data from other agencies, review development proposals by other agencies that are likely to affect the region significantly, submit programmes and projects to be considered for inclusion in annual plans at the Federal and Provincial levels, review and make recommendations concerning the development budgets of local agencies, and monitor actual development.

- 73-
5. Advisory responsibilities of the planning Department should be made clear, specifying the Provincial and Central Ministers to be advised which are in a position to facilitate coordinated planning and development for the metropolitan region.
 6. It is desirable that explicit provision be made for appropriate functions and responsibilities for the planning Department, which could be based on those indicated in the Draft Model Provincial Urban and Regional Planning Act, 1972.

It may be desirable to have a permanent advisory board, council or committee established to guide the planning agency: the membership of that board, council or committee might evolve naturally from the ad hoc Policy Advisory and Steering Committee established for the Karachi project.

The specific actions suggested above might be taken before the full enactment of the Urban and Regional Planning Acts. It is certainly desirable that they be taken during 1973 if interim technical assistance is to be provided in 1974 so that the benefits of the Karachi project, which promise to be considerable, can be realised fully.

Very truly yours

Deputy Resident Representative
United Nations Development Programme

METROPOLITAN PLANNING IMPLEMENTATION PROJECT

PROPOSED PROJECT OF THE GOVERNMENT OF PAKISTAN

DRAFT

PROPOSED PROJECT OF THE GOVERNMENT OF PAKISTAN

Title: Metropolitan Planning Implementation Project

Duration: Two years

Sector: Infrastructure

Sub-sector: Regional and Urban Development

Government Co-operating Agency: Department of Housing, Town Planning and Local Government, Province of Sind

Starting Date: 1 January 1975

Project Studies

1. A considerable improvement has been made already by the Ministry of Development in planning for the Metropolitan Region through National Urban Board No. 3 of 1960.
2. The National Urban Board No. 3 is expected to provide the basis for the primary development program.
3. As stated in the Project No. 3 is expected to provide the basis for the Metropolitan Region, which is the initial phase in the development of a permanent metropolitan planning agency and provide a framework for the implementation of the master plan. It is also expected to establish the initial institutional procedures that will be necessary for the implementation of effective permanent planning for the Metropolitan Region.
4. The National Urban Board No. 3, with UNDP assistance, has been able to identify the factors that are affecting the course of the development of the Metropolitan Region; these initial results include:
 - a. Preparation of Draft Federal Urban and Regional Development Bill, 1974 (the Bill is now pending in the National Assembly)
 - b. Preparation of Draft Provincial Urban and Regional Development Bill, 1974 (the Bill is now pending in the Provincial Assembly)
 - c. Preparation of Draft Metropolitan Planning Legislation, 1974 (the Bill is now pending in the Provincial Assembly)

I. BACKGROUND AND SUPPORTING INFORMATION

A. Justification for the Project

1. The City and its Role

Just two decades ago plans for Karachi indicated that the metropolitan area would have a population of 3 million by the year 2000 - its present population is estimated to be 4 million.

Foreseeable rapid growth is now estimated to continue, with an urban population in the Karachi Region of between 11 million and 15 million by the year 2000 (with an average compound annual growth rate slowing down to an average below 5 per cent).

The significance of Karachi in Pakistan is dramatically measured in the following 1970 estimates:

- 20.8% of Pakistan's urban population
- 14.7% of Pakistan's product value
- 42% of the value added in large-scale manufacturing in Pakistan (1967/68)
- 25% of all government revenues (Federal, Provincial and Local)
- 44% of revenues of Sind Province

2. Key Issues for the Region

- Rapid population growth, relative to public resources available and implementing capacity for public services and facilities
- Potential water crisis for the urban population if present water technology and waste management policies continue
- Extremely skewed income distribution (approximately 80% of all households have monthly income of Rs.500/- or less)
- 53% illiteracy in the age group 5 and above
- High rate of unemployment and underemployment
- Major deficits in health facilities (only 1.7 hospital beds per 1000)
- Extremely inequitable distribution of land tenure
- Less than 20% of dwelling units with ~~water connections~~ ^{water connections}
- Barely over 15% of dwelling units with sewerage connexion
- Severe overcrowding in housing (with as many as 4.7 persons per habitable room in the lower-income groups)
- Inefficient land use structure and an absence of any effective urban land policy
- No permanent metropolitan planning agency

3. Prior Studies

- (a) A considerable investment has been made already by the United Nations Development Programme in planning for the metropolitan region through National Pilot Project No. 3 \$1,300,000.
- (b) National Pilot Project No. 3 is expected to provide the basis for the project now being proposed
- (c) National Pilot Project No. 3 is expected to produce a Master Plan for the Metropolitan Region, establish the initial skills needed for the creation of a permanent metropolitan planning agency and provide guidance for immediate implementation of the master plan. It is also expected to establish the initial institutional processes that will be necessary for the development of effective permanent planning for the metropolitan region.
- (d) National Pilot Project No. 3, with UNDP assistance, has already produced useful results that are affecting the course of the development of the metropolitan area; these initial results include:
 - The preparation of Draft Federal Urban and Regional Planning Legislation (the first such legislation for Pakistan; now being taken to the Council of Ministers)
 - Draft Provincial Urban and Regional Planning Legislation (printed and circulated by the Federal Government and now being considered by the Provincial Governments)

- Participation in the development of National Housing Policy (drafts of which reflect the major housing strategy recommendations of the First Cycle of the Master Plan Project)
- Changes in government policy regarding slum amelioration and shifting of unauthorised settlements reflecting recommendations of the Master Plan Project
- Acceptance by government of certain other project recommendations regarding transportation and land reclamation projects now being executed.
- Government action to implement recommendations regarding steel plant site selection and related development as recommended by the Master Plan Project

Among the important recommendations to be made during the Second or Third Cycle of the present project will be a recommendation for the permanent institutional setting for metropolitan planning. The nature of the recommendations made will depend partly upon changes in governmental organisations that are still under way, including the outcome of proposals for changes in Local Government in the Karachi area that are embodied in the Sind People's Local Government Ordinance of 1972.

Recent changes in the institutional framework which are indicative of an increased Federal and Provincial concern with urban development include the creation of the Ministry of Production and Presidential Affairs with the portfolio of the Minister including Town Planning and Agrovilles and the establishment of the Ministry of Housing, Town Planning and Local Government (previously the Ministry for Local Government) in the Government of Sind Province.

B. Provisions for Government Follow-up

Various actions are being taken to implement recommendations of the Master Plan Project (PAK-68-540 National Pilot Project No. 3) for the effective operation of metropolitan planning including the following:

1. Establishment of the Master Plan Department as a permanent agency of the Provincial Government
2. Provision of permanent funding for the operations of the Planning Department
3. Permanent staffing for the Department at a level sufficient to sustain effective metropolitan planning
4. A directive or other appropriate form of instruction, directing all relevant agencies to collaborate with the Master Plan Department is being processed as required for effective planning and implementation in the Karachi Region. This should enable the Department to obtain relevant data from other agencies, review development proposals by other agencies that are likely to affect the region significantly, submit programmes and projects to be considered for inclusion in annual plans at the Federal and Provincial levels, review and make recommendations concerning the development budgets of local agencies, and monitor actual development.
5. Advisory responsibilities of the planning Department will be made clear, specifying the Provincial and Central Ministers to be advised which are in a position to facilitate co-ordinated planning and development for the metropolitan region.
6. Explicit provisions will be made for appropriate functions and responsibilities for the planning Department, which will be based on those indicated in the Draft Model Provincial Urban and Regional Planning Act, 1972.
7. It is expected that a permanent advisory board, council or committee will be established to guide the planning agency. The membership of that board, council or committee might evolve naturally from the ad hoc Policy Advisory and Steering Committee established for the Karachi project.

C. Other Related Activities

1. Regional planning and development (included in the draft Country Programme for July 1973 to December 1976)
2. National Pilot Project No. 2, being undertaken with UNDP assistance (the Peshawar project)
3. Joint Research Project No. IV (the Slum Project in Karachi)
4. People's Works Programme
5. Agricultural Works Programme
6. Agrovilla Programme
7. Work of the Planning Cell for the Phitti Creek Port
8. Planning work being undertaken or to be undertaken in Hyderabad, Sukkur and Larkana.

II. OBJECTIVES OF THE PROJECT

A. Long-range Objectives

The establishment of a permanent metropolitan planning agency responsible for continued planning for the Karachi Metropolitan Region and assistance to the Government of Sind in the planning of other urban centres. This planning agency should be developed with the institutional base, skilled staff and facilities necessary for both long-range and immediate-action planning for the rapidly-growing metropolis.

B. Immediate Objectives

1. Planning guidance to executing agencies in the implementation of the Master Plan prepared in National Pilot Project No. 3 - in particular, in the development of individual skills in planning for low-income housing, in planning for additional utilities, and in transportation planning.
2. The establishment and maintenance of a permanent data base for long-range and immediate-action planning, for guidance to both public and private agencies concerned with the use of metropolitan data for planning and development.
3. The development of additional skills for metropolitan planning, to supplement the skills developed already through National Pilot Project No. 3, in particular:
 - additional skills in urban economic development and project evaluation including cost-benefit analysis
 - additional skills in the planning and implementation of proposed low-income housing schemes including experimental sites and services schemes
 - additional skills in metropolitan transportation planning and operations as well as contemporary traffic engineering concepts and applications
 - additional skills in detailed physical planning for land use and site development schemes
 - additional skills needed for financing of urban development
 - additional skills for administrative and legislative implementation of metropolitan planning and development
4. The further development of institutional links that are essential for the implementation of the master plan being prepared in National Pilot Project No. 3, including support for effective collaboration between the public and private sectors, as well as the further development of appropriate links and procedures in the public sector.

III. WORK PLAN

<u>A. Project Activities</u>	<u>Location</u>	<u>Starting date and duration</u>
1. Establishment of procedures for continued planning, programming, budgeting and project evaluation, as part of the implementation of the Master Plan for the Karachi Metropolitan Region.	Karachi	January 1975; two years
2. Detailed planning and budgeting for low-income housing and assistance to executing agencies in implementing the housing programme recommended in the Master Plan for the Karachi Metropolitan Region	Karachi	January 1975; two years
3. Co-ordination of metropolitan transportation planning and operation, and the establishment of a permanent metropolitan transportation planning function	Karachi	January 1975; two years
4. Preparation of detailed transportation projects and traffic engineering, implementing the transportation component of the Master Plan for Karachi Metropolitan Region.	Karachi	January 1975; two years
5. Assistance to executing agencies in physical planning for individual land development projects, as part of the implementation of the Master Plan.	Karachi	January 1975; two years
6. The development of additional financing for metropolitan development.	Karachi	January 1975; two years
7. Preparation of administrative and legislative recommendations for metropolitan planning and development.	Karachi	January 1975; two years

B. Timing for the transfer of Project Responsibility and reporting schedule for Technical Reports and Terminal Report:

<u>Project Activities</u>	<u>Duration and Starting Date</u>	<u>Reporting Schedule</u>
1. The establishment for procedures for continuing planning, programming, budgeting and post-project evaluation	Responsibility to be taken over by government staff in January 1976; technical assistance to be provided, as required, after this period.	Technical Report in February 1976
2. Detailed planning and budgeting for low-income housing and assistance to executing agencies in implementing the housing programmes recommended in the Master Plan for the Karachi Metropolitan Region	Responsibilities to be taken over by the government in November 1976	Technical report January 1977
3. Co-ordination of metropolitan transportation planning and operations and the establishment of a permanent metropolitan transportation planning function.	Responsibility to be taken over by government, November 1976	Technical report January 1977

4. Detailed transportation planning and traffic engineering, implementing the Master Plan for the Karachi Metropolitan Region	Responsibility to be taken over by government in January 1976; (continued assistance in special projects, as required)	Technical report June 1976
5. Assistance to executing agencies in physical planning for individual projects, implementing the Master Plan for the Karachi Metropolitan Region	Responsibilities to be taken over by government in December 1975 (continued assistance through December 1976, if required)	Technical report March 1976 (second report in March 1977 if required)
6. Development of additional skills for financing of metropolitan development	Responsibility to be taken over by government December 1976	Technical report January 1977
7. Preparation of Administrative and Legislative recommendations for metropolitan planning and development	Responsibility to be taken over by government December 1976	Technical report January 1977

C. Description of UNDP Inputs

1. Assignment of International Staff

<u>Title</u>	<u>Location</u>	<u>Starting Date</u>	<u>Duration and Cost</u>
Project Coordinator experienced in all aspects of metropolitan planning and development.	Karachi		24 man-months \$60,000

2. Sub-contracts

Single sub-contract for all the posts below, with the sub-contractor fully responsible for co-ordination:

Cost \$348,000

1. Chief Planner/Housing Expert to undertake detailed planning and budgeting for low income housing and assist executing agencies in implementing low cost housing programmes. Also to be responsible for assisting in the continued development of planning, methodology, in coordinating the planning of individual projects, in the updating of long range planning and maintaining continuity in the management of expert services-	Karachi	January 1975	24 months
2. Regional and Urban Economist to assist in detailed programming, budgeting and project evaluation in the Karachi Region.	Karachi	March 1975	12 months
3. Land Use Planning Expert to assist in lay-out planning and decisions on land use allocations, densities, etc. as a part of the implementation of the Master Plan	Karachi	March 1975	12 months
4. Urban Transportation Planning Expert to support continuing urban transportation analysis and prepare a programme for traffic engineering	Karachi	June 1975	12 months
5. Expert in Planning Law and Administration to assist in developing the legal instruments needed for urban and Regional Planning and the administrative set up required as a follow up of the present project.	Karachi	Jan. 1976	6 months

6. Public Financing Expert to propose measures for the financing of urban development	Karachi	March 1976	9 months
7. Urban Information System Expert to assist in the development and maintenance of a data system for metropolitan planning and development	Karachi	March 1976	6 months
8. Short Term specialists This would consist of short-term experts, as required, who will assist in detailed planning in various fields such as industrial location, mass transit, housing finance, and utility system planning.	Karachi	Jan. 1973	6 months
Total:			87 man-months

3. Training provisions Cost \$18,350

Fellowships

- Three fellowships of six months each in urban economics (cost benefit analysis), housing construction (sites and services), and transport management.
- Five travel fellowships of one month each in site planning, urban survey methods, data management, social services programming, as well as utilities services and financing systems.

4. UNDP-Provided Supplies and Equipment

(a) Office supplies	\$3,000
(b) Equipment	\$5,500
(c) Computer Services	\$16,000

5. Miscellaneous

(a) Administrative and Secretarial Services	\$8,000
(b) Experts' travel	\$3,200
(c) Operations and maintenance of equipment	\$ 800
(d) Reports	\$5,000
(e) Sundry (telephone, cables, mail, contingencies)	\$2,500

D. Description of Government Inputs

Government inputs include Rs.16,00,000 at the rate of Rs.8,00,000 per year to cover costs of the Planning Department, provide suitable space and services for international staff. National staff will be reduced and altered from the prior Master Plan Department to the following schedule:

<u>Assignment of National Staff</u>	<u>Number</u>
Director of Planning	1
Programme Assistant	1
Deputy Directors	7
Assistant Directors	7
Administrative Officer	1
Librarian	1
Research Assistants and Draftsmen	16
Stenographers	4
Stenotypists	5
Senior Clerks	6
Typists	3
Photographer	1
Receptionist, telephone operator	1
Machine operators	3
Drivers	4
Messengers and service staff	15

UNITED NATIONS
DEVELOPMENT PROGRAMME



PROGRAMME DES NATIONS UNIES
POUR LE DEVELOPPEMENT

866 UNITED NATIONS PLAZA
NEW YORK, N.Y. 10017

INTEROFFICE MEMORANDUM

TO:

Mr. Bahgat A. El-Tawil
Acting Director
Office of Technical Co-operation
Department of Economic and Social Affairs

FROM:

Rajendra Coomaraswamy
Assistant Administrator and Director
Regional Bureau for Asia and the Far East

SUBJECT:

Pakistan - Coal Production and Management

.....

We enclose a copy of Dr. Joubin's report on this project proposal which he reviewed during his recent mission to Pakistan on behalf of UNDP.

We endorse Dr. Joubin's recommendation that coal production and management problems be investigated as part of the proposed comprehensive energy survey for which we expect a formal request in the near future.

Ref: 22/6

22/6 ~~Mr. Vande Heide~~
Shrutha

RECORDS CONTROL
JUN 29 1973

TE 311/PAKI

Date: 21 June 19 73

FILE NO.: PAK/CP, PAK/71/568

SENDER'S TELEPHONE EXTENSION: _____

[Handwritten signature]

22/6 cc Mr. Basu
Mr. Subba Rao

Mission Report

Modernization of Coal Production and Management

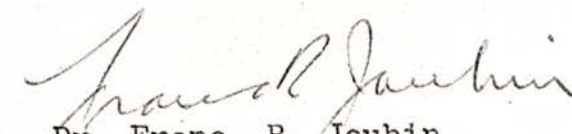
May 31, 1973

Franc. R. Joubin
D. Robertson

Modernization of Coal Production and Management

1. The mission to Pakistan, consisting of Dr. Francis R. Joubin, Senior Consultant to UNDP and Mr. Donald Robertson, Inter-Regional Adviser, seconded as Consultant to UNDP were asked to review the several ongoing and proposed mineral projects and advise the Government and UNDP on the merits of these activities particularly in terms for follow-up investment.
2. Among two new project proposals submitted to the Government's draft Country Programme is one entitled as above, citing the desirability of securing a resident adviser in this specialty for a period of one year.
3. An alternate suggestion is that, in lieu of this there be provided a short-term high-level consultant who could undertake a number of visits of a continuing check-up nature, over probably a longer total period.
4. Since all policy direction and much of the management in regard to coal production is a responsibility of the Pakistan Central Government, the Resident Representative (Mr. Jansson) attempted to arrange interviews for the mission with the Secretary, Ministry of Fuel Power and Natural Resources in Islamabad.
5. An interview was possible on May 10th and attended by Dr. Joubin, Mr. Robertson of the mission being occupied on another aspect of the mission in Quetta. The meeting was with Mr. K.M. Cheema, a Joint Secretary of the Ministry.
6. Mr. Cheema's prime responsibility in the Ministry is in the sector of oil/gas and he was unable to discuss the problem areas as related to coal production. He did, however, offer me an interesting insight into the accelerating interest and activity developing in regard to oil/gas exploration in Pakistan, both as regard onshore and off-shore potentials. Several major oil industry companies, of several nations, are, or shortly will undertake exploration programmes in joint-account with the Pakistani Government (usually on a 50% - 50% basis). He confirmed my own impression that Pakistan may well have an important hydrocarbon potential, almost totally untested to the present.
7. In further discussion with the Resident Representative it was revealed that the Pakistan Government had requested preparatory assistance for "A Comprehensive Survey of Energy Resources in Pakistan" (PRO Number Pak-71-568) and there appeared a good probability that this would materialize although mission dates were not yet known. In the light of this information it was decided not to further press the enquiries in regard to Coal Production Problems as this should, logically, comprise a part of the wider-scope study.

8. The mission recommendation is that this request be made an item for attention by the above - mentioned "Comprehensive Survey of Energy Resources in Pakistan".


Dr. Franc. R. Joubin
Senior Consultant, UNDP

Donald Robertson
Inter-Regional Adviser and
seconded Consultant to UNDP

May 31, 1973

UNITED NATIONS
DEVELOPMENT PROGRAMME
IN PAKISTAN



P. O. BOX 1051, ISLAMABAD, PAKISTAN

ادارة ترقیات اقوام متحدہ
پاکستان

TE 311/1 PAKI

Telephone : 20141

Reference : FG/2C

Cable Address : UNDEVPRO, Islamabad

Street Address : House Nos. 226 & 227
18th Street, F-6/2 Islamabad

19 June 1973

RECORDED
JUL 17 1973

Dear Dr. Taba:

..... Attached for your information and use is a copy of Memorandum of Meeting prepared on 12 June, 1973, under the terms of the 1970 Project Agreement between the Government of Pakistan and United Nations Fund for Population Activities (UNFPA) during the recent UNFPA Mission's extensive consultations with the Government in Islamabad for future UNFPA assistance to the Pakistan Population Planning Programme.

Sincerely yours,

C. Jan Kamp
Resident Representative a.i.

Dr. A.H. Taba, Director
WHO Regional Office for the Eastern Mediterranean
P.O. Box 1517, Alexandria
A.R. Egypt

cc: Dr. A. Tabibzadeh, WHO/Islamabad, w/attachment
Dr. A. Zahra, WHO, Geneva, w/attachment
Mr. George Gogel, UNICEF/Islamabad, w/attachment
Mr. N.L. Abeywira, ILO/Islamabad, w/attachment
UNESCO/Paris, w/attachment
UNOTC, New York, w/attachment
ILO, Geneva, w/attachment

RECEIVED BY UNFPA ON
28/6/73