

[3 CONFIDENTIAL]

EL/WG JUNE 2009

PLEASE RETAIN
ORIGINAL ORDER

UNARCHIVES

SERIES S-1062BOX 137FILE 1ACC. 1998/0283

TO : GHANCOY-1, SECTOR 2

FILE: 5000.46

FROM: G3 PLANS

INFO: DCOS OPS

DATE : 27 OCT 95

SUB: SECURITY AND EVACUATION PLAN

1. References:

(a) Your letter No GH/060/G (OPS) dated 13 Sep 95 .

(b) This HQ's letter No 5000.46 dated 21 Aug 95 and even No dated 14 Aug 95.

2. The plan forwarded by you has been perused and comments are given in the succeeding paragraphs. Your attention is also directed to the Ops Officers conference held on 27 Sep 95 at this HQ's and the points raised at the conference.

3. The following aspects have not been addressed in your plan:

(a) Identification of all MILOBS and UN Agencies and NGO personnel in your Sector including Byumba.

(b) The method of concentrating these personnel when and if required.

(c) A communications plan integrating the UN Agencies after interaction with the Force Signal Officer.

4. Identification of RV's The AOR of your Sector includes the two MILOBS Sectors viz. Byumba and Kibungo. It is therefore essential that suitable RV's be identified where the UN Agencies and other NGO's have to assemble to be moved to safe areas. While doing so there may also be a requirement of notifying alternate RV's catering for contingency routes of evacuation. Guides will have to earmarked separately who are thoroughly briefed.

5. Actions at Various Stages Duties of key appointments as well as actions to be taken by the coy and sub-units in various alert stages needs to be incorporated in the plan so that battle procedure can commence immediately on receipt of code-word. These should be able to supplement the actions enumerated at Appx H to Ref B above.

6. Administration Details of administration which is specific to the coy, Based on the broad policy given in UNAMIR plan must be included. This should also cover your requirement of

policy given in UNAMIR plan must be included. This should also cover your requirement of additional transport which the coy would require in case of withdrawal from the present location in the disengagement stage.

7. OP Plan NIKE and OP Plan JASON are not to be included in the plan as these have since been superceded .

8. It is also suggested that you incorporate relevent extracts of the mother document (force plan) so that the sector plan becomes a self explanatory document . Implementation of the plan by those affected can then be a smooth affair.

9. The plan forwarded by you is returned herewith for carrying out the above amendments /additions.

10. Best regards.



UNITED NATIONS

NATIONS UNIES

ASSISTANCE MISSION FOR RWANDA

MISSION POUR L'ASSISTANCE AU RWANDA

From: Col W J Fletcher
DCOS (Sp)

Extn 11109

To: List D (less serial 58)

Info: COS, ~~G3 Plans 2~~, G4 Log, G3 Air

File Reference: 4000.1/LOG-28/1

Date: 13 Oct 95

Subject: VISIT OF LIQUIDATION TEAM REPRESENTATIVES

Reference: SRSG Memo dated 10 October 1995

1. At ref, SRSG approved the establishment of a Liquidation Task Force and a Liquidation Team to oversee the proposed closure of UNAMIR and develop closure plans accordingly. Although the Security Council has not made a decision on the future status of UNAMIR, the activities of Liquidation Team are considered to be relevant and essential in developing contingency plans to cater to the options currently placed before the Security Council
2. As an initial step, the Liquidation Team must gather information on the type and amount of equipment and stores to be withdrawn or repatriated with contingents. In that regard members of the Liquidation Team will conduct formal visits to addressees during the week of 16 to 22 Oct to review contingent holdings and to consult with contingent Log Os on the production of equipment and personnel states to enable planning to commence and appropriate tasks and timelines to be promulgated. As Phase 1 of the proposed plan involves the contingents less those in Sector 1, priority of visits will be so coordinated.
3. G4 Log will contact addressees to arrange visits (expected to take one half day). Addressees are free to recommend suitable times and may contact G4 or G4 Log in that regard at 11107.



OFFICE OF THE CHIEF ADMINISTRATIVE OFFICER

DATE: 10 October 1995

TO: Attached Distribution List

FROM: Shaharyar Khan, SRSG

Shaharyar Khan

SUBJECT: Establishing formal structures for the possible liquidation of UNAMIR

1. In view of the need to prepare for the possible phase-out or closure of UNAMIR, I have decided to establish formal structures to plan liquidation of the mission. These bodies will operate in line with the Guidelines for the Liquidation of Field Missions, issued by DPKO in August 1995, and attached for your reference.

2. To this effect, I hereby:

(a) Instruct the Chief Administrative Officer to develop a comprehensive plan for the liquidation of the mission envisioning all scenarios from immediate closure to phased drawdown;

(b) Establish a Liquidation Task Force, comprised of the Executive Director, Chief Administrative Officer, Deputy Force Commander, and Chief of Staff, who together will serve as the principal policy-making body for issues of fundamental importance to liquidation of the mission;

(c) Name the Executive Director and Deputy Force Commander as Co-Chairmen of the Liquidation Task Force and designate the Chief Administrative Officer and Chief of Staff as members of full standing;

(d) Request the Chief Administrative Officer to establish a Liquidation Team, comprised of the Chief of Integrated Support Services, Deputy Chief of Staff (Support), and a sufficient number of civilian and military Staff, who together will implement the decisions of the Liquidation Task Force and otherwise take effective control of the day-to-day management of the liquidation of the mission, including the submission of regular reports to my office and the Liquidation Task Force. The Chief of Integrated Support Services and the Deputy Chief of Staff (Support) will serve as Co-Chairmen of the Liquidation Team.

3. Furthermore, I entrust to the Chief Administrative Officer the responsibility for organizing all necessary administrative actions in order to support the Liquidation Task Force and the Liquidation Team.

4. As a final note, all UNAMIR services, and units, both civilian and military, are requested to provide the necessary assistance and cooperation, including delegation of essential staff, to the Liquidation Task Force and Liquidation Team in the execution of their above-stated duties and responsibilities.

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①

G3 PLANS

- 2 -

1. You are a C-opted member of the Liquidation Team working with A8.
2. You will be by and large responsible for plans drawing and in consultation with G3 Ops, security issues that might affect the work of the LTF and LI

/WLL
12/10

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G3 OPS

See paragraph 2 above
to note 1

/WLL
12/10



UNITED NATIONS

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ASSISTANCE MISSION FOR RWANDA

MISSION POUR L'ASSISTANCE AU RWANDA

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DCOS (Sp)

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UNAMIR-MINUAR

HQ UNAMIR MED BR
File: 593-1-1
MED: 942/95

To: A/DCOS OPS

From: FMO/Med Ops

Date: 31 Aug 95

Subject: MEDICAL SUPPORT DURING EVACUATION

Reference;

A. SECURITY AND EVACUATION PLAN dated 21 Aug 95.

GENERAL

1. The contingency plan is prepared in anticipation of hostile activities, where UN personnel and property could be targeted, necessitating withdrawal/evacuation from the RWANDA.

2. The threat could be internal or external. However, since the relationship between UNAMIR personnel and the local force (RPA) has been cordial, the threat would most likely be external from FRGF operating from Zaire and Burundi borders.

3. The medical support to the UN personnel must not be disrupted and in fact better state of medical preparedness is deserved.

MEDICAL SUPPORT VIDE STAGES OF ALERTNESS

4. Alert Stage 1 & 2. This is a phase - 1 precautionary during which movements to essential activities is restricted. The level one medical support by the individual unit RAP's and levels 2 & 3 medical care by NORMED remain the same. Procedures for CASEVAC and MEDIVAC also remain the same.

5. Alert Stage 3. This is the phase - 2 security state where all movements are restricted. All UN personnel should have individual or group first aid kits since movements to RAP or Local/NGO's hospital will be restricted. Levels 2 and 3 medical units in Kigali (NORMED should be prepared to receive cas and to carry out AME.

Plans 1
24
3

46

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①
G3 ~~Plans~~
Please add as
supplement to
Ref A on this
Corres.

Any/for FMO

Week 1/9
② Passed to
G3 Plans
B-2-5

6. Disengagement & Consolidation Stages. This is the phase 3 security state during which UN persons and property are relocated in concentration centres in anticipation of evacuation. Individual hygiene and first aid should be maintained at these concentration centres. The RAP in the particular concentration centre continues to provide level one medical support and to ensure good hygiene. RMO to plan for provision of medical support to the convoy on route pending when the order to vacate will come from the UNAMIR HQ.

7. Evacuation Stage 1. This is the phase 4 security state during which all non-essential persons are evacuated to Kigali. The medical support will be provided as follows:

- a. The RMO and 2 Medical Assistances (MA's) are to form rear medical party.
- b. An escort medical team equipped with essential first aid kits is to travel with the convoy.
- c. Level 2 and 3 medical units at Kigali to be on standby for AME and receiving/treatments of cas.

8. Evacuation Stage 2 and 3. - This is a phase - 5 security state when all UN personnel and property are evacuated from the mission area - all to be evacuated to Kigali and then to NAIROBI.

The medical support is as follows:

- a. Rear medical party consisting of the RMO and 2 MA's continue to provide rear medical assistance as well as coordinating medical support during evacuation.
- b. Escort medical team to continue to provide medical support to the convoy on route.
- c. Levels 2 and 3 medical unit NORMED to be on standby for AME and to receive cas - a mass CASEVAC could be anticipated. Therefore 2 AME teams on standby.
- d. Referral medical units in NAIROBI should be on alert, ready to receive cas possibly in mass. Two Medical Liaison Officers to be stationed in NAIROBI to coordinate all medical evacuations.
- e. Levels 2 and 3 medical units in Kigali will continue to operate until in-patient evacuation from RWANDA is completed. NORMED personnel to be evacuated at end of phase 2. Level 1 medical resources to evacuate with support troops.

f. Security must be provided at the level 2 and 3 medical units in Kigali, as well as LZs.

9. Medical Stores/Consumables. All unused medical stores and consumables are to be moved along during evacuation except where the hostilities is so grave that there is no chance to carry them along then they can be given to the Local Medical Units.

10. Transportations: At least one helicopter and one Air Ambulance from Nairobi should be permanently stationed in Kigali for CASEVAC and MEDIVAC respectively.

25/8

UNITED NATIONS
ASSISTANCE MISSION FOR RWANDA



UNAMIR - MINUAR

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MISSION POUR L'ASSISTANCE AU RWANDA

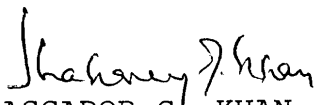
MCC/WD-461/JM
23 AUGUST 1995
ext 11100

See distribution list

DRAWDOWN OF UNAMIR TROOPS

Reference: MCC/WD-312/JM dated 18 July 1995

1. Please find below the revised schedule of drawdown dates for the UNAMIR troops.
2. Details of each move will be advised in the form of a Movement Order when all information has been gained.
 - a. 25 - 31 August 1995 **Indian Movement Unit**
15 Incoming personnel
 - b. 01 & 03 September 1995 **Mali Company**
135 Incoming personnel
198 Outgoing personnel
 - c. 06 - 09 September 1995 **Ghana Battalion**
530 Outgoing personnel
3. Please note that the dates and figures may be amended due to aircraft type and availability.
4. For your information.


AMBASSADOR S. KHAN
SPECIAL REPRESENTATIVE
OF THE SECRETARY GENERAL
HQ UNAMIR
KIGALI RWANDA

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CHIEF OF SECURITY, KIGALI INTERNATIONAL AIRPORT