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ETHIOPIA, FEDERAL DEMOCRATIC REPUBLIC OF ETHIOPIA
ANNUAL REQUESTS FOR TECHNICAL ASSISTANCE

1 FEB 1973 - 1 NOV 1977

UNCLASSIFIED

VP/WG SEPT 2014

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ORIGINAL ORDER

UN ARCHIVES

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ACC.	<u>TE 311/1</u>

INDEX AND RECORDS CONTROL FORM

COMMUNICATION FROM: bernander

Date: 15/9/78

Reference: _____

Addressed to: Chhor

FILE NUMBER: FE 311/15thiophia Part _____

CCF or FD No. 10/80

Cross-References: _____

CHARGED TO: Chhor

Date: 5/10/78

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INDEX AND RECORDS CONTROL FORM

COMMUNICATION FROM: S. Demissie.

Date: 8.12.76

Reference: _____

Addressed to: _____

FILE NUMBER: TE 311/1 ERK

Part _____

CCF or FD No. 12/192

Cross-References: _____

CHARGED TO: Burns

Date: 16.12.76

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TE 322/1 ETH (113-1)

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UNITED NATIONS
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TE 311/1 ETH

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SECTION 10
AFRICA AND REGIONAL PROJECTS
AFRICA BRANCH
1978

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UNITED NATIONS
DEVELOPMENT PROGRAMMEAddis Ababa
ETHIOPIAPROGRAMME DES NATIONS UNIES
POUR LE DEVELOPPEMENTENCLOSURE ATTACHEE *RM*

Reference: 5376/77/PRO 301/25

RECEIVED

NOV 10 1977

SECTION FOR EAST SOUTHERN
AFRICA AND REGIONAL PROJECTS
AFRICA BRANCH
OTC

Dear Mr. Chhor,

Statistics and Data Processing for Crop
Forecasting Purposes

1 November 1977

RECEIVED IN RECORDS CONTROL	
NOV 1977	
ACTION TO:	
1	MR. CHHOR
2	Mr. Kylin
3	PUT AWAY
Cables: UNDEVPRO	
P. O. Box 5580	
Telephone: 44 80 75-76-77	
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I have received an informal enquiry from the Government with regard to the possibility of providing UN assistance in strengthening the statistics and data processing unit established within the Central Statistics Office, as part of the Government's crop and food forecasting programme.

In the wake of 1973/74 famines in Ethiopia, the Government established a special Food and Nutrition Surveillance Programme as part of its disaster preparedness planning. This programme attempts to co-ordinate the activities of several departments and agencies that collect and possess relevant information, with a view to instituting an Early Warning System to sound the alarm with respect to looming food deficits.

This Early Warning System sets out to re-inforce relevant sectoral Government data systems by establishing a simple reporting system on the main determinants of food production, distribution and consumption in Ethiopia viz: climate, crop performance, livestock production, food commodity prices and flows and human nutritional parameters. The programme is being implemented in collaboration with the Agro-meteorological Department, the Planning and Programming Department in the Ministry of Agriculture and Forestry, the Livestock and Meat Board, the Ethiopian Nutrition Institute and the Central Statistical Office. Other Government agencies are also involved in a non-operational capacity.

A central office has been established under the aegis of the Relief and Rehabilitation Commission to provide a point of coordination and certain central service facilities for participating Government agencies. As part of these functions, under the technical direction of the Central Statistical Office, a Statistics and Data Processing Unit has been established. This unit has a number of responsibilities which may be summarized as follows:-

- (a) Design:
- the collection of existing basic data e.g. meteorological records to establish predictive indices of rain failure
 - the coordination of sectoral design activities to ensure inter-sectoral design integration
 - the construction and evaluation of food supply system models as a basis for the analysis and interpretation of data.

Mr. Kylin Chhor,
Chief, East, Southern Africa and
Regional Projects Section,
UNOTC, New York.

OFFICIAL CORRESPONDENCE	
MUST BE RETURNED TO	
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CONTROL NO. 11/129	

cc Mr. Kylin Chhor for comments
W4 Ethiopia - Country Programme



-2-

- (b) Data Processing:
- the maintenance of the existing manual data processing system
 - the preparation of computer programmes
 - the design and setting up of data bank facilities
 - the setting up and management of a computer based data processing system.
- (c) Reporting:
- the preparation of periodic inter-sectoral reports on the status of food production (its quantity, quality and availability on a region by region basis).

The Unit will be staffed by a Senior Statistician, a Deputy Statistician, three Assistant Statisticians, a Data Processing Manager, a Computer Programmer/Systems Analyst and ten Data Processing Assistants/Coders and Editors. Of these all but the Data Processing Manager and Computer Programmer are in post. The professional staff are well qualified and of considerable experience.

The assistance being requested is, therefore, of a specific nature. The Government would expect from the Statistics Adviser competence in the following fields:

- biological models - their construction and validation
- the design of monitoring systems (or at least extensive experience in survey design and the ability to translate this experience into the context of 'surveillance') and
- extensive experience of multivariate analysis as applied to biological data.

From the Data Processing Adviser, the Government would expect competence and experience in the setting up and management of a computer based data processing system, including data bank facilities. His work would include the preparation of 'scientific' computer programmes to deal with the statistical analysis of a matrix of some forty variables over time. If recruiting procedures follow the course, the Government expects this man would second an experienced Ethiopian professional on the 'management' side.

The Food and Nutrition Food programme has, in the past, received technical and operational assistance from UNICEF, USAID and SIDA. There is also considerable interest in the activities of the programme on the part of FAO and WHO. Indeed, the Government

UNITED NATIONS
DEVELOPMENT PROGRAMME



PROGRAMME DES NATIONS UNIES
POUR LE DEVELOPPEMENT

-3-

.... has welcomed the fielding of a joint UNICEF/WHO/FAO mission to review and advise on the work of the programme. This mission will take place in the latter part of November, and I enclose a copy of its terms of reference which will assist you in assessing the scope of the programme.

I would appreciate it if you could inform me at an early date of your views regarding possible UN assistance in the statistics and data processing field, and if positive, what you would expect to be the time delays in fielding the expert assistance requested. I am asking this question as it seems to me that you have been experiencing considerable difficulty in locating computer experts for the Ethiopian Water Resources project.

Yours sincerely,

With kind regards!

A handwritten signature in blue ink, appearing to read "Bernt Bernander".

Bernt Bernander
Resident Representative

FOOD & NUTRITION SURVEILLANCE PROGRAMME
PROPOSED TERMS OF REFERENCE FOR JOINT WHO-FAO-UNICEF MISSION
TO ETHIOPIA

Introduction

This government inter-agency activity is being implemented in order to monitor the production, distribution and consumption of food so that food availability at household level can be estimated and changes predicted.

The participating agencies in the Programme are the Relief and Rehabilitation Commission, Meteorological Department of the Civil Aviation Authority, the Planning and Programming Department and the Livestock and Meat Board of the Ministry of Agriculture and Settlement, the Ethiopian Nutrition Institute of the Ministry of Health and the Central Statistics Office of the Planning Commission. The Relief and Rehabilitation Commission, being the sponsor and coordinator of the Programme, is making funds available to the participating agencies and is also providing secretariat facilities.

The users of the data are mainly the participating agencies as well as the Agricultural Marketing Corporation and the Ethiopian Grain Agency.

The Programme is being financially assisted by a consortium of donors: SIDA, UNICEF and USAID. The British ODM has promised to provide technical assistance. In addition the market surveillance component of the Programme inter-locks with a segment of an IBRD assisted project. UNDP, WHO and FAO have followed the progress of the programme. The latter two agencies which have declared interest and, together with UNICEF, have a mandated responsibility in food supply monitoring. It is within the terms of this responsibility that the Government is requesting a Joint WHO-FAO-UNICEF Mission to Ethiopia.

The Ethiopian Food and Nutrition Surveillance Programme is in its first year of formal implementation but planning and preparatory activities have been carried out since 1974 when the need for a more consistent and effective means of food supply management was recognized.

These terms of reference have been drafted in order to:

- a) define topics where the technical advice of the mission would be helpful,
- b) offer opportunity for discussion of implementation strategy and progress,
- c) offer opportunity for the identification of ways in which mechanisms could be created or strengthened for technical exchanges between Ethiopia and other countries interested in Food and Nutrition Surveillance,
- d) offer opportunity for improving technical exchange between the Programme and concerned international agencies,
- e) offer opportunity for the identification of assistance particularly from WHO and FAO.

It is proposed that if the timing can be arranged, the 'mission' might act as the 'independent technical' component of the first tri-partite review in September 1977.

Because the Programme is concerned with a number of fields of interest, the first part of this paper deals with general issues and the second identifies specific topics in each sector of the programme to which the Government invites the mission's attention.

TERMS OF REFERENCE - GENERAL

1. The mission will review with the staff of the central unit, the conceptual basis of the programme, its general design features, and with technical representatives of the participating agencies, the specific design features of each part of the programme.
2. The mission will be invited to participate in technical discussions at all levels and to comment on the selection of monitoring indicators, field structure, data collection, data processing methods and the general management of the central unit.

3. The mission is requested to pay particular attention to the definition of interpretive criteria in relationship to the identification of adverse effects from the performance of predictive food supply system indicators.
4. The mission will be invited to review and comment on research activities going on within the secretariat and within other Ethiopian agencies related to the Programme. It is requested to be prepared to assist the technical staff in identifying work being done outside Ethiopia which would contribute to the understanding of food supply system dynamics in relation to human nutrition.
5. The mission will review the output of the Programme and be invited to comment on its relevance to food and nutrition policy planning, food supply management, marketing management, national food security and the management of acute food shortage. It is requested that the mission be prepared to advise on ways in which the Programme's output can be made more intelligible and useful to 'non-technical' administrators.
6. The mission will review the Programme's work plan and, on the basis of targets set, assist the staff in making an assessment of implementation status.

At the end of the mission, the following topics will be discussed with senior programme staff within the central unit and other participating agencies.

- a) specific ways in which technical exchanges with other countries (developing and developed) would enhance the work of the programme and contribute to general experience of food and nutrition surveillance.
- b) specific assistance which would strengthen the programme's activities within the context of the WHO-FAO-UNICEF collaborative efforts.
- c) agreement on ways to improve technical exchanges between the programme and WHO, FAO and UNICEF.

TERMS OF REFERENCE -- SPECIFIC (SECTORAL)

It is assumed in the drafting of this section that the members of the mission from FAO will be interested in and qualified for discussion on topics related to agrometeorology, the measurement and forecasting of agricultural production, market dynamics and food availability; that the members of the mission from WHO will be interested in and qualified for discussion on topics related to the relationships between and assessment of food availability at household level, disease and nutritional status, and that the members of the mission from UNICEF particularly and the mission as a whole will be qualified to give advice on the data requirements for food and nutrition policy planning, food supply management and other specific programmes for improving the availability of food to vulnerable sections of the population. The breakdown suggested here is not intended to divide the mission but to indicate topics of interest to the Programme which should receive particular attention from specialists in the mission team.

1. The mission will review methods of crop forecasting and the estimation of production, including the use of climate-yield models, which are relevant to the programme.
2. The mission will review and advise on the definitions of criteria for adequate and minimum crop production per household under Ethiopian conditions.
3. The mission will advise on the problem of defining production market supply elasticities in 'subsistence' cropping systems.

Relevant Ethiopian Agencies:

Ministry of Agriculture and Settlement
 Institute of Agricultural Research
 Central Unit of the Programme

4. The mission will review and advise on methodology and techniques suitable for monitoring grain market flows and prices and their interpretation with respect to food availability in urban areas.

Relevant Ethiopian Agency:

Ethiopian Grain Agency
Agricultural Marketing Corporation
Planning and Programming Department, MOAS
Central Unit of the Programme

5. The mission will review and advise on relevant techniques for rangeland monitoring.
6. The mission will review and advise on relevant techniques for monitoring flows and prices in livestock markets.

Relevant Ethiopian Agency:

Livestock and Meat Board
Central Unit of the Programme

7. The mission will advise on appropriate techniques for monitoring food availability at household level in subsistence and market dependent communities.
8. The mission will review and advise on simple techniques for the estimation of family level and individual dietary intake, the assessment of health status and the assessment of nutritional status and the relevance of these measurements to the programme as a whole.

Relevant Ethiopian Agency:

Ethiopian Nutrition Institute
Central Unit of the Programme

9. The mission will review and advise on data processing procedures and analytical techniques

Central Unit of the Programme

10. The mission will review and advise on possible applications of remote sensing to the Programme. This aspect of the mission's work might be covered by inviting the participation of the ECA Remote Sensing Advisor based in Addis Abeba.
11. The mission will review with the Programme's technical staff, data held on file from surveillance and surveys in areas affected by acute food shortage and assist in identifying additional research objectives which could be met by the analysis of this data.

12

ARRANGEMENTS

In order to facilitate the mission's work, arrangements will be made to ensure the necessary opportunities to meet with representatives of the following government agencies:

- all agencies participating in the Programme
- the Commission for Science and Technology
- the Institute of Development Research
- the Ethiopian Grain Agency
- the Planning Commission

In addition opportunities will be given for the mission to meet with international agencies assisting the Programme and staff members from the International Livestock Centre for Africa and the Economic Commission for Africa who have and do provide the Programme with consultative technical advice.

COMPOSITION OF THE MISSION TEAM

It is proposed that the mission team includes the following:

From Ethiopia

One Ethiopian national of professional status to act as coordinator for the mission team

From FAO

One agro-meteorologist

One econometrician

One nutrition planner

From WHO

One nutritionist

One bio-statistician

From UNICEF

One nutritionist/statistician

In addition to Headquarters staff, it is recommended that professional staff from Regional Institutions in Africa might be invited to join the mission in order to strengthen follow-up capacity to the mission's recommendations.

It is understood that the precise composition of the mission team will become a matter to be agreed between the government and the agency concerned.

LENGTH OF MISSION

It is proposed that the mission time be about 20 days.

Rec. 27 OCT 1975 DAFU

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P2/11

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JEFFREYCOKER +

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Rec. 27 OCT 1975 DAFU

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UNITED NATIONS
AFRICAN
OPERATIONS

Ms. Jane Weidlund, Chief
ESAS/Africa Branch/OTC

RECORDS CONTROL

2 January 1976

EC 132/226

ETH (20)

9 JAN 1976

Vladimir Skliarov, Officer-in-Charge
Minerals Section, EMDB/CNRET

ETH/71/537 - Tripartite Review - Mission
of Technical Adviser

TE 311/1 ETHI
TE 322/1 GHANA (111-5)
TE 311/1 GHANA
TE 322/1 SOMAL (111-3)
TE 322/1 TANZA (111-1)
TE 311/1 NIGERIA

1. We refer to Mr. Philips letter of 11 November to Mr. Al-Futeih which was forwarded to us by your office on 26 November 1975 for comments regarding the participation of Mr. Fozzard at this Tripartite meeting.
2. With respect to this, please refer to our Memorandum of 4 December 1975 where it was wholeheartedly agreed that Mr. Fozzard should indeed participate in this meeting.
3. Please also refer to our Memorandum of 10 November 1975 requesting authorization for the travel of Mr. Fozzard to Paris, Accra (Ghana), Addis Ababa (Ethiopia), Dar-es-Salaam (Tanzania) and Mogadiscio (Somalia). It was foreseen in this Memorandum that a tripartite review should be scheduled to coincide with Mr. Fozzard's mission to Ethiopia.
4. We consider this normal backstopping exercise to be extremely important. Wherever possible, projects must be visited at least annually by the responsible Technical Adviser. In the case of Ethiopia, the Mission is very strongly called for due to a variety of circumstances beyond normal technical backstopping requirements : the Project has not been visited since a change of Project Manager in May 1975; there have been substantial changes in counterpart personnel since the last Technical Advisory Mission in January 1975; the entire future of the Project beyond June 1976 will be discussed and finalized at the Tripartite Review Meeting; technical advice is needed not only on the overall aspects of the project but in the specific areas of the mineralogy laboratory (newly acquired), the chemical laboratory, drilling and future work in the Adola Goldfields area.

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ary 1976

Arr, New York 12 March 1976

cc: Mr. Ernst Oppenheim, Chief
WAS/Africa Branch/OTC

ORIGINAL DIRECT

Drafted by: M. Marchal/sk

MM
RECORDS CONTROL

cc. Mr. Cabello
Mr. Perez-Ramirez

JAN 19 1976

14 January 1976

TO 3 11/2 CON

Dear Mr. Ghansah,

Subject: UNFPA approval of regional projects

Further to our cable on the above subject sent to you on 7 January 1976, and signed by Messrs. Burns and Tabah, I am herewith forwarding to you Mr. Gille's memorandum to Mr. Van Laethem, dated 31 December 1976, discussing regional projects approvals.

Yours truly,



Igor Radovic
Acting Deputy Director
Africa Branch
Office of Technical Co-operation

Mr. Ghansah
Economic Commission for Africa
P.O. Box 3001
Addis Ababa
Ethiopia

ORIGINAL DIRECT

GANR/ic

RE 311/1 ETHi

Ms. Jane Weidlund, Chief
East and Southern Africa Section

28 July 1976

EC132/226ETH(22)

Mr. K. Szesztay, Officer-in-Charge
Water Resources Branch, CNRET

K-5.

G.A.N. Rao, Technical Adviser
Water Resources Branch, CNRET



Ethiopia - Ethiopian Programme 1976/77

1. We refer to letter dated 28 June 1976 from Mr. Phillips regarding projections of expenditure for 1966/77 for our projects ETH/72001 - Water Resources, Phase I, ETH/75/005 - Water Resources Phase II and ETH/74/009 - Regional Water Co-ordinator. The explanations given in the letter for the minor changes proposed are acceptable.
2. ETH/72/001: Please refer to the Project Revision G attached to his letter of 29 June 1976. It may be accepted as the variation is minor.
3. ETH/75/005: Please refer to the Tables attached to Mr. Phillip's letter of 21 June 1976 and the Project Revision B attached to his letter of 16 July 1976. The total amount budgetted for the year 1976 is reduced from 360,000 to 308,400 mainly by postponing recruitment of Engineering Adviser, Planning to 1977. We have no objection to this.
4. The projected budget figure for 1977 is fixed as 457,100 as per the Project Revision B, though this was noted as 455 200 in the Tables attached to his earlier letter of 21 June 1976. Our estimated figure for 1977 was 456 930, vide our statements for 1977 budget requirements. The differences in each of the subheads are not significant, and the total difference is negligible. We may accept the figure in the Budget Revision B. It is difficult to work out project requirements for 1978 and 1979 at this stage with reasonable accuracy. However, the figures indicated in the Project Revision B seem to be reasonable. Project Revision B may be accepted.
5. ETH/74/009: As per the Tables (letter of 21 June 1976) and Budget Revision C attached to his letter of 21 June 1976, the budget figure for 1976 is reduced from 200 000 to 83,700 by eliminating the amounts under fellowships and equipment. It was stated that the continuation was costed under the project ETH/75/005. It is presumed that this remark applies to fellowships and equipment also.
6. For the year 1977 the provision for Water Engineer is only for 7.3 man-months. Further work in this region will presumably be done from the head office (project ETH/75/005).
7. Subject to the above remarks we have no objection to the figures in the Budget Revision C which may be accepted.

Jane Weidlund/VM

Mr. Morales
cleared in draft by: Mr. Al-Futaih
Mr. Mortensen
Mr. Ben Aissa
Mr. Bourjolly

ORIGINAL DRAFT

ETH/GEN

TO 311/1 ETH/1

4 - AUG 1976

27 July 1976

Dear Mr. Phillips,

Subject: Trust Fund Posts for Ethiopian Highway Authority

I refer to your letter of 10 March on the above subject addressed to the Director of Technical Assistance Recruitment Service and copied to me, and to Mr. Morales' reply dated 25 June, as well as your related letter of 10 June to Mr. Morales.

..... Mr. Victor Mill, Chief of the Economic, Social and Humanitarian Section of the UN Budget Division (referred to in Mr. Morales' cable 197 of 13 May to Mr. Saunders) has sent this correspondence to me with the observation that it looks like a possible project Trust Fund which should be handled in the first instance by OTC. He also states that if there is to be any direct UN involvement, it should be handled under paragraph 7 of ST/SGB/146, a copy of which I attach for your reference. As you will, of course realize, the "model" Agreement has no standing and is a purely internal working paper.

It is unclear to me where the money is coming from. Some correspondence states rather clearly that the experts will be financed from loans made by the IBRD to the Ethiopian Government. In this case, the procedure would be for the Ethiopian Government to deposit the funds to the UN account, submit job descriptions to OTC and for TARS to recruit candidates whose CV's would be submitted by OTC in much the same way as we handle any other recruitment for a Trust Fund post.

I have shown this letter to Mr. Morales of TARS and we both agree that the next step is for the Ethiopian Government to enter an exchange of letters agreement with the OTC (Mr. Findley Burns, Jr., Director); the Government letter should state the posts to be recruited (job descriptions attached),

Mr. John C. Phillips,
Deputy Regional Representative
UNDP
P.O. Box 5580
Addis Ababa
Ethiopia

cc.: Mr. A. Morales, Assistant Chief, TARS
Mr. Victor Mills, Chief, Economic, Social + Humanitarian Section, Budget Div.
Budget Division

the intention to deposit funds of a magnitude to be determined by the UN on the basis of examination of job descriptions, and the appropriate level of remuneration for the experts concerned, and request the UN Agreement to undertake the recruitment. It should be pointed out to the Government in this connexion that the normal overhead of 14% will be payable to the UN for this service. As soon as the OTC has replied and the funds have been deposited, recruitment can proceed. Mr. Morales has assured me, however, that preliminary searching of candidates is now being undertaken.

I look forward to hearing from you concerning the Government's wishes.

Yours sincerely

Jane Weidlund
Chief, Section for East and Southern Africa
Africa Branch
Office of Technical Co-operation

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UNITED NATIONS
DEVELOPMENT PROGRAMME



Addis Ababa
ETHIOPIA

PROGRAMME DES NATIONS UNIES
POUR LE DEVELOPPEMENT

Reference: 4072/76/PRO/304/1 UN

18 AUG 1976
ACTION TO:
1. WEIDLUND
2. Pikin
3. Cables: UNDEVPRO
P. O. Box 5580
Telephone: 448075-76-77
INITIALS
☐ BRING FORWARD
ON / /
TO: / /
DAY MONTH YEAR

11 August 1976

Dear Miss Weidlund,

TE 311/1 ETHI

Subject: Request of the Ethiopian Highway Authority
for UN Experts under Funds-in-Trust Arrangement

This is to acknowledge receipt of your letter of 27th July
and the enclosed correspondence on the above subject, and Mr.
Pikin's cable 281.

The matter is being discussed with Government and we shall
contact you as soon as possible.

Yours sincerely,

J. Saunders

John M. Saunders
Assistant Administrator and
Regional Representative

Miss Jane Weidlund
Chief
Section for East and Southern Africa
Africa Branch
UNOTC
New York

W.F. Funds-in-Trust.

RECEIVED

AUG 19 1976

EAST & SOUTHERN AFRICA SECTION
AFRICA BRANCH
UIC

OFFICIAL CORRESPONDENCE
MUST BE RETURNED TO
RECORDS CONTROL, ROOM 2874
CONTROL NO.
81 288

ORIGINAL DIRECT

RECORDS CONTROL

SEP 29 1976

TC/RK/HE

Mr. Eugene Pikin, Officer-in-Charge
Section for East and Southern Africa
Office of Technical Co-operation, ESA

20 September 1976

Evner Ergun, Chief
Technical Co-operation Section
(Africa and the Americas), CHBP, ESA

15311/1 ETHH

Technical Assistance to Ethiopia in the field of Housing
Investment Policy GF/TETH/76/01

1. Please refer to your memorandum of 16 August 1976 asking us to comment on the above Project and on the report prepared by Mr. D. Hanson who has already accomplished a duty tour in Ethiopia as one of the two consultants of the Project.
2. The Project Document for GF/TETH/76/01 seems to be too ambitious for the ~~mm~~ months allocated and somewhat too general and perhaps not defined enough in its goals when various statements in different parts of the Project Document are concerned. The way we understood the Project, the Technical Co-operation requested implies the following major areas of intervention:
 - (a) Ranking of Housing among national development priorities.
 - (b) Long-range Housing Investment Policies.
 - (c) Preparation of low-cost housing pilot projects for immediate development, with emphasis on identification of financial resources.
3. As stated earlier, we think the above programme is too ambitious for a three-week assignment of two consultants as provided for in the Project. Actually, point 3 alone would have required the full-time and simultaneous participation of the two consultants and the scheme may have still proven too ambitious, depending on the state of preparedness of the Government.
4. It may be objected here that immediate action projects should be consistent with the long-term policies. Although the principle is unquestionable, choices have to be made when technical assistance resources are as limited as in the project discussed here. Moreover, meeting of immediate high-level priorities could well be one of the major elements of a long-term policy. Assistance to the formulation of the latter could therefore legitimately start from the identification and formulation of immediate action projects consistent with major Government objectives.
5. Mr. D. Hanson's mission was related to the first two major points above and it is clear that his report treats only the second one, as it contains no comparative study of inter-sectoral priorities implied in the first task ("ranking of housing within national priorities"). Actually, his "Chart I" on "Housing Within National Development" deals only with existing housing

/...

investment ratios as compared to the United Nations World Target and Parameters, with no reference to other major sectors. This is not meant as a criticism, as he had most likely been obliged to concentrate on one of the major tasks of his assignment for sheer lack of time.

6. The report constitutes a useful conceptual framework relating the international United Nations standards for housing development to specific national factors such as G.N.P. overall investment in fixed capital formation, investment in housing, needs related to increase in urban and rural population, income groups, land and manpower needs. However, Mr. D. Hanson's approach is restricted to a simplified and modified form of the "Multisectoral Optimizing Model for Housing Policy Formation" (United Nations - E.17.IV.18 - 1973). In fact, although it includes "Building Materials" and "Organization for Implementing Housing Programmes" (financial services), Mr. D. Hanson's model is basically unisectoral and does not allow to identify inter-sectoral priorities.

7. It should also be noted that the document transmitted to us is a preliminary and incomplete version of the report: Chart VII is missing due to "lack of basic data" and Chart VIII is presently hypothetical, as it will "only be completed when all the policy decisions based on the first seven charts have been made and integrated." Moreover, Mr. Hanson does not present the mathematical equations of his model but a descriptive explanation of it.

8. In summary, Mr. Hanson's report in its present form does not allow a final evaluation, and also makes it difficult to assess how it could be used by the other Consultant of the Project, i.e. the "Planner and Programmer."

9. As it appears now, his work would rather feed into Mr. Hanson's findings rather than to take advantage of them. We would refrain, however, from a definitive judgement on the subject before analyzing Mr. Hanson's report in its completed form.

10. Concerning the Consultant in Planning and Programming, we think that his basic task should be kept as it is. However, in view of the tight time constraints, we think that he should concentrate his efforts on financial and organizational mechanisms of the pilot project or projects he is expected to formulate (some of the specifications in the Project Document may appear too ambitious to the extent they are part of the Consultant's duties, which is not clear).

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UNITED NATIONS
DEVELOPMENT PROGRAMME



Addis Ababa
ETHIOPIA

PROGRAMME DES NATIONS UNIES
POUR LE DEVELOPPEMENT

RECEIVED IN RECORDS CONTROL
8 NOV 1976
ACTION TO:
Chlor
Pikin
☒ PUT AWAY
INITIALS
☐ BRING FORWARD
ON _____ DAY _____ MONTH _____ YR.
TO: UNDEVPRO
P. O. Box 5580
Telephone: 448075-76-77

Reference: 5399/76/PRO/304/1

2 November 1976

TE 31/1 ETH

Dear Mr. Chhor,

Subject: Request of the Ethiopian Highway Authority for
UN Experts under Funds-in-Trust Arrangement

I wish to refer you to Miss Weidlund's letter of 27th July 1976 and Mr. Pikin's cable No. 281 of 6th August on the above subject.

The matter has been fully discussed with the Ethiopian Highway Authority and we have been verbally informed that a written reply will be sent directly to Mr. Findley Burns and copied to us, in response to UNOTC's letter of 27th July, 1976.

Yours sincerely,

John M. Saunders
John M. Saunders
Assistant Administrator and
Regional Representative

W.F. Ethiopia Funds in Trust

RECEIVED

NOV 08 1976

Regional/AB/OTC

Mr. K. Chhor
Chief
East, Southern Africa and
Regional Projects Section
Africa Branch
OTC
United Nations
New York

RECEIVED

NOV 08 1976

EAST & SOUTHERN AFRICA SECTION
AFRICA BRANCH
OTC

OFFICIAL RECORDS CONTROL
CONTROL NO. 11/55
RECORDS CONTROL, NOV 20 1976

TE312/1 ETHI

RECORDS CONTROL

JUN 28 1977

TE311/1 ETHI

ORIGINAL DIRECT

E. Kanguatjivi/BL

RECORDS CONTROL

MAY 5 1975

cc : Mr. Ergun
Miss Hanrahan
Mr S Hussain UNDP

TE ³¹¹ 22/1 ETHIOPIA

30 April 1975

Subject : Request for Housing Adviser

Dear Mr. Stedman:

Reference is made to your letter of 19 March 1975 to Miss Weidlund concerning the above request.

We support the request in principle and envisage no difficulty in filling the post when it is officially established. May we suggest that the Government prepare the Project Document in consultation with your office for official submission to this office.

As for your suggestion that we might wish to consider adding 3 or 4 fellowships to the Habitat Conference, the number of places allotted to each delegation has not yet been decided but it is assumed that it will not exceed six. You may wish to discuss this matter with the Planning Commission Office and the Habitat's officials in Addis Ababa.

Since the travel cost and the expenses of delegations to the conference will be the responsibility of Governments, we assume that your inquiry was to ascertain whether the country's IPF could be utilized to defray the cost of the UN Fellowships in the forum of Conference participation.

If this is so, we feel that this is a decision for the Government to make however, the matter should be discussed at an early date as there are implications as to the number of places that will be available to the Ethiopian delegation.

Yours sincerely,

A. Al-Futaih
Acting Chief
Physical Resources Projects Section
Africa Branch
Office of Technical Co-operation

Mr. R. B. Stedman
Resident Representative
UNDP
P. O. Box 5580
Addis Ababa, Ethiopia

ORIGINAL DIRECT

RECORDS CONTROL

MAY 13 1975

Mr. A. Al-Futaih, Acting Chief
PRPS, Africa Branch, OTC

29 April 1975

TE 34/1 ETHI

Geoffrey Robson, Acting Chief
Minerals Section, ENDB/CNRET

ETHIOPIA: Request from the Government for United Nations
assistance for strengthening the office of the Controller
of Mines

1. We refer to Mr. Phillips' cable No. 120 of 25 April.
2. Please refer to page 7, paragraph (k) of the "Report on a Tri-Partite Project Review in Ethiopia (ETH/71/537)" dated January 1975. You will see that at the request of Government and due to the obvious need for expertise in the office of the Controller of Mines, quote: "The Meeting agreed that such an adviser would be most useful." The Meeting's recommendations, fully endorsed on a tripartite basis, are clearly set out on page 5, paragraph 10 of the tripartite review report.
3. Since there will be a continuing need in Ethiopia for the advisory services to be provided by the Mining Policy Adviser, we do not think that a part-time adviser will be effective. We do not therefore share Mr. Groeneveld-Meijer's opinion.

ORIGINAL DIRECT

RECORDS CONTROL

APR 24 1975

Cleared by Phone:
Mr. Cho Padamsee

17 April 1975

Mr. Al-Futaih, Acting-Chief
Physical Resources Projects Section (Africa Branch)
Office of Technical Co-operation

TO 311/1 ETHI

V. Kandaswamy, Officer-in-Charge
Technical Co-operation Section (Africa and the Americas)
Centre for Housing, Building and Planning

Ethiopia - Government Request for Housing Adviser

1. Please refer to your memorandum of 4 April 1975 requesting comments by the Centre on a request by the Government of Ethiopia for a Housing Adviser for a period of two years.
2. We have read the letter of 19 March 1975 on this subject from Mr. Bruce Stedman, Assistant Administrator and UNDP Regional Representative, and also the Government's official request. Mr. Stedman's letter explains recent developments in the country in the field of housing and the kind of assistance which is envisaged.
3. The Government's request has our support in principle, and we would envisage no difficulty in filling the post on a timely basis, once it is officially established. May we assume that the Project Document is being prepared by the Government with the assistance of the UNDP office, or is the Government anticipating some help from the Centre in this connexion?
4. Mr. Stedman has suggested that UN/OTC might wish to consider adding "three or four fellowships to the (1976) Habitat Conference" in Vancouver. The number of places allotted to each delegation has not yet been decided, but it is assumed that it will not exceed six. We would suggest that this matter be discussed between the UNDP office in Addis Ababa and The Planning Commission Office, Habitat's official contact in Ethiopia. Since travel costs and the expenses of delegations to the Conference will be the responsibility of governments, we must assume that the purpose of Mr. Stedman's enquiry was to ascertain whether the country's IPF could be utilized to defray the cost of United Nations fellowships in the form of Conference participation. We feel that this is a decision for the government to make, but the matter should be discussed at an early date as there are implications for the number of places that would be available to the Ethiopian delegation.
5. In our opinion, the information provided in the correspondence is sufficient for the job description to be prepared in the Centre. However, we are not in possession of the data required for preparation of the Project Document and this aspect should be brought to Mr. Stedman's attention.

8/4/75 ORIGINAL DIRECT

E. Kanguatjivi/BL

RECORDS CONTROL

Mr. Evner Ergun, Chief,
Section for Africa and the Americas, CHDP 1975

4 April 1975

ETHIOPIA Housing

A. Al-Futaih, Acting Chief,
Physical Resources Projects Section,
Africa Branch, Office of Technical Co-operation
Ethiopian Government Request for a Housing Adviser

16 3 11 / 18741

- 1. Please find herewith attached letter dated 19 March 1975 from Mr. R. B. Stedman, Resident Representative in Ethiopia concerning the Ethiopian Government's request for a Housing Adviser.
2. We would appreciate your forwarding us your comments on this proposal.

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A.C. 3/4 He. Al-Tubail / He. Kanyo / 3/4/15

UNITED NATIONS
DEVELOPMENT PROGRAMME



PROGRAMME DES NATIONS UNIES
POUR LE DEVELOPPEMENT

RECORDS CONTROL

Addis Ababa
ETHIOPIA

APR 8 1975

RECEIVED

- 3 APR 1975

Reference: 1391/75/PRO 300 OTC

19 March 1975

PRO/SECTION FOR AFRICA/NTC

Cables: UNDEVPRO

P. O. Box 5580

Telephone: 448075-76-77

Dear Miss Weidlund,

Subject: Ethiopian Government Request for a Housing Adviser

The Government of Ethiopia has requested the services for two years of a Housing Adviser to be posted in the Ministry of Public Works and Housing, which is responsible for the formulation of housing policies and also entertains plans to launch its own low-cost housing schemes.

....

Action

The official letter of request (copy enclosed) gives the impression that the Adviser will be required to look into almost all aspects of housing. From our talks with the Head of the Housing Department of the Ministry we have understood, however, that what is really wanted in the first place is someone to advise on (1) overall policies*and (2) financing of housing schemes. The Adviser is not expected to act as a statistician, nor as an architect or building engineer.

It would appear that Government interest in pursuing an active housing policy has been on the increase over the last couple of years although, admittedly, there is not yet much physical evidence. Organizationally, the trend is much clearer. In early 1971, there was a Public Housing Section in the Ministry of Public Works and Water Resources. One year later the section had been upgraded to a department but, according to an expert report from that time, the department had still only one professional. It has now expanded to eleven professionals (chief, 2 architects, 4 draftsmen, 2 surveyors and 2 electrical engineers) and with plans to increase the professional staff to eighteen by the end of this year, adding a town planner, a quantity surveyor, a sanitary engineer etc. The latest event dates from this month: responsibility for development of natural resources such as water was split off from the Ministry, which was renamed Ministry of Public Works and Housing.

Miss Jane Weidlund
Chief
Human Resources Projects Section
Africa Branch
OTC
United Nations
New York

* with special reference to
urban land policies

cc Mr Ergun for Comments
with a 8th Memo.

W/F

SKO 4/4/75
4 April 1975 BL

UNITED NATIONS
DEVELOPMENT PROGRAMMEPROGRAMME DES NATIONS UNIES
POUR LE DEVELOPPEMENT

- 2 -

In housing finance, the latest development is that all financing institutions have been "nationalized." This has not actually meant any transfer of ownership as far as the two main housing finance institutions, ESHOPA and SMC, are concerned; both were already Government-owned. However, the larger one, SMC, which is a subsidiary of the Commercial Bank of Ethiopia, has hitherto been run purely as a business enterprise, has had no working relations whatsoever with the Ministry, and has not financed low-cost housing. The decision to nationalize financing institutions presumably was taken in order to submit their activities to a more active Government guidance, and we see it as a distinct possibility that SMC can become an instrument for Government housing policies in due time.

The Government hopes to be able to solicit international finance for housing programmes, and this would probably be very necessary for low-cost housing schemes of any significance. However, we cannot report any encouraging signs for the time being. An IBRD mission programmed for late 1974 or early 1975 was put off indefinitely, and no bilateral loans appear to be in the pipeline right now.

There has been some technical assistance relating to housing, particularly in the field of building techniques and materials. A certain amount of knowledge should be stored in the College of Building Technology and, perhaps, in the Ministry of Education's Elementary School Building Unit. On the financing side, SMC is presently receiving bilateral advice on its banking operations, and ESHOPA has previously received short-term UNDP assistance, although with little effect.

To sum up, there has been up to now no real Government policy in housing, at least not in the sense that the Housing Department has had real political and financial backing. The build-up of the Department seems to indicate that a change is underway, however, and a policy document is reportedly pending for consideration. We therefore feel that there is now justification for a new, modest but not too short-term attempt to assist. We would, however, appreciate your substantive comments on the proposal. One idea that you might wish to consider is to add three or four fellowships to the Habitat Conference in Vancouver 1976. We imagine this Conference could offer some rather unique opportunities to see and learn, and we would think it useful if several professionals would get the chance.

Yours sincerely,

R.B. Stedman
Assistant Administrator and
Regional Representative

Ed.
Please take
up with
CHDP



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IMPERIAL ETHIOPIAN GOVERNMENT
MINISTRY OF PLANNING & DEVELOPMENT
P. O. BOX 1037 ADDIS ABABA

Dear Mr. Stedman,

Subject: Request for a Housing Adviser

The demand for housing has been increasing and at present the problem has become more acute especially to low and low-middle income families. In order to alleviate this problem, the Ministry of Public Works and Natural Resources, through its Department of Housing is in the process of formulating housing policies and programmes. To assist in this task the Ministry is in need of a qualified person, who has experience in the establishment and development of housing schemes. The services of the expert is required for a period of two years.

His duties include:-

1. Acting as personal adviser to the Minister of Public Works and Natural Resources in all matters concerning housing and urbanization.
2. Collecting the pertinent information and data leading towards the establishment of the necessary housing policy in accordance with the Government Plan.
3. Proposing housing projects which can provide adequate housing to a full range of income groups and especially to low and low-middle income families.
4. Investigating the conditions in Ethiopia for the introduction of new or improved mechanism for financing housing programmes either from local or international resources.
5. Investigating and recommending on matters of design, building techniques, use of building materials, finance, and legislation for housing projects.

We endorse the above request and hope that UNDP will finance it from the Country Programme allocations.

Mr. R.B. Stedman,
Assistant Administrator &
Regional Representative,
UNDP,
Addis Ababa.

Ref. No. 291/ka/1/51

19 DEC 1974

Addis Ababa, Date 18 DEC 1974

DATE	19 DEC 1974
TO	ADDIS ABABA
FROM	ADDIS ABABA
SUBJECT	HOUSING ADVISER
INITIALS	
DATE	

RECEIVED

- 3 APR 1975

PR/SECTION FOR AFRICA/OTC

Ethiopia Tikdem

VICE MINISTER

Mr. Kenneth Watts



H. Radu
H. Flinders
13/9/74

With the Compliments of the
Assistant Administrator and
Regional Representative of the
United Nations Development Programme
in Addis Ababa, Ethiopia

SEP 17 1974

TE 311/1 5TH

Register
Pat onay
L. Flinders
16-9-74

4th Floor, Regional Telecommunications
Churchill Road
Addis Ababa

P. O. Box 5580
Tel. 44 80 75, 76, 77, 78, 79

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UNITED NATIONS
DEVELOPMENT PROGRAMME



Addis Ababa
ETHIOPIA

PROGRAMME DES NATIONS UNIES
POUR LE DEVELOPPEMENT

RECEIVED

13 SEP 1974

SEP 17 1974

PR/SECTION FOR AFRICA/OTC

Reference: 4163/74/

Cables: UNDEVPRO
P. O. Box 5580
Telephone: 448075-76-77

5 September 1974

Dear Shahid,

Subject: Relief and Rehabilitation Commission for areas
affected by natural disaster - Ethiopia

You would be interested in the enclosed copy of the Negarit Gazeta of Ethiopia, which sets up the terms of reference, authorities and responsibilities of the Relief and Rehabilitation Commission, headed by H.E. Ato Shimelis Adugna. As you will see the scope of the Commission is very broad extending to long range rehabilitation and disaster prevention and its authorities are extraordinary. Your special attention is invited to para 6 through 9 of the Gazeta.

As you will see the Order gives the Commission, inter-alia, the power to request and receive assistance from the United Nations. It will be up to the Commission and this office to maintain a proper degree of coordination of such requests within the Government and the UN system.

I am sure that Abebe Ambatchew and Michel Doo Kingue would be interested in seeing this document.

Yours sincerely

R.B. Stedman
Assistant Administrator and
Regional Representative

Mr. Shahid Husain
Acting Deputy Director
Regional Bureau for Africa
UNDP
New York

cc: Mr. Andrew J. Joseph, FAO
Mr. Antony Cuomo, WFP
Mr. A.H. Taba, WHO
Mr. Kenneth Watts, UN



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Addis Ababa, 29th August, 1974

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Order No. 93 of 1974

Relief and Rehabilitation Commission Order . . Page 133

ORDER NO. 93 OF 1974

AN ORDER TO ESTABLISH A RELIEF AND REHABILITATION COMMISSION FOR AREAS AFFECTED BY NATURAL DISASTER

CONQUERING LION OF THE TRIBE OF JUDAH
HAILE SELASSIE I
ELECT OF GOD, EMPEROR OF ETHIOPIA

WHEREAS, the recent drought and other natural disasters in Our country have occasioned hardship to Our beloved people;

WHEREAS, to cope with this problem it has become necessary to co-ordinate the relief and rehabilitation aid obtained from domestic and foreign sources and distribute the same to the needy; to conduct programmes of rehabilitation and to prevent the occurrence of future disasters;
and

WHEREAS, the establishment of an autonomous Commission is expedient to achieve this purpose;

NOW, THEREFORE, in accordance with Article 27 of Our Constitution and upon the advice of Our Council of Ministers, We hereby order as follows:-

1. Short Title

This Order may be cited as the "Relief and Rehabilitation Commission Order, 1974."

2. Definitions

In this Order:-

- (1) "Disaster" shall mean any flood, drought, fire, whirlwind, earthquake, or any other catastrophe which in the determination of the Commission warrants assistants by the government.

- (2) "Government Office" shall mean any organ, branch, or any central or local office of the State, any of its agencies, public corporations, or any other organization in which the state has 51% financial interest, but shall not include the courts.

Establishment

It is hereby established a Relief and Rehabilitation Commission (hereinafter the "Commission") as an autonomous Public Authority, having separate juridical personality.

Principal and Branch Offices

The Commission shall have its principal office in Addis Ababa and may establish branch offices elsewhere.

Purposes

The purposes of the Commission shall be:-

- (1) to identify and make known the problems and their degree in the areas of the country that are affected by natural disaster,
- (2) to take or cause to be taken short and/or long term measures to solve these problems, and
- (3) in as much as possible, to prevent the occurrence of natural disaster.

Scope of Activities

The Commission shall:-

- (1) in the case of relief, carry out the supply of the basic necessities of life, such as food, water, medicine, clothing and shelter;
- (2) in the case of rehabilitation, prepare and implement or cause to be implemented programmes which will enable the disaster-affected people to be self-supporting and to be able to protect themselves from future disaster; and
- (3) in the case of prevention, study the causes of natural disasters and take short and long-term measures to stop their occurrence.

Powers and Duties

The Commission shall have, in accordance with the law, all powers necessary for the achievement of its purposes. Without limiting the generality of the foregoing, the Commission shall have the following powers and duties:-

- (1) to ask and receive any kind of assistance from domestic and foreign sources and for this purpose to consult with the appropriate government institutions, Ambassadors of friendly nations, the United Nations and similar organizations and with domestic and foreign charitable institutions;
- (2) to register any and all money, medicine, grain, tools, manpower and any other assistance obtained from domestic and foreign sources;

- (3) to ensure and supervise that immediate assistance reaches the affected people and regions; and to decide priorities for assistance after detailed study;
- (4) to study the causes of the problem and to devise short and long-term solutions and to implement and/or cause the same to be implemented;
- (5) to inform the public through mass media of its purposes, duties, problems and solutions thereof, and the amount and kind of domestic and foreign assistance obtained and the manner in which the same has been used;
- (6) to co-ordinate, direct and supervise the relief, rehabilitation and prevention activities of any government office, charitable institutions and organizations;
- (7) to advise the Government to declare any relevant part of the country a disaster area;
- (8) to enter into contracts;
- (9) to buy, sell, own and lease any movable or immovable property as its activities may require;
- (10) to sue and be sued in its own name;
- (11) to administer the fund established herein;
- to establish and enforce such policies and programmes as are necessary for the attainment of its purposes;
- (12) to seize or cause to be seized and use for the purpose of fulfilling its duties under this Order any food, clothing, equipment or any other property it obtained from domestic or foreign sources which it finds in the hands or under the control of any natural or juridical person not authorized to own, possess or keep the same;
- (14) to discharge such other functions as may be vested in it by law.

3. *Special Powers*

In addition to the powers specified in Article 7 of this Order the Commission shall have the following special powers in parts of the country declared disaster areas:-

- (1) to directly administer such areas;
- (2) notwithstanding any law, to make use of the services of any personnel, property, budget and equipment of any government office where it deems it necessary for the proper carrying out of its duties and to take any disciplinary measures against such personnel where appropriate.

9. *Priority to the Requests of the Commission*

The requests of the Commission shall be given priority over all other activities of all government offices.

10. *Composition of the Commission*

The Commission shall have:-

- (1) an advisory body;
- (2) a High Commissioner and such number of Commissioners as may be necessary; and
- (3) the necessary personnel.

Composition of the Advisory Body

- 1) The advisory body shall be composed of:-
 - (a) 4 persons appointed from appropriate government offices and
 - (b) 3 persons who have secured the confidence and esteem of the people
- 2) All members of the advisory body shall be appointed by the Prime Minister.

Duties of the Advisory Body

- (1) The advisory body shall without interfering in the detailed activities of the Commission:-
 - (a) advise the Commission and the relevant government office on how they can cooperate and work together;
 - (b) appoint qualified auditors and have audited once a year the book of accounts and financial affairs of the Commission and publish the result thereof together with its comments.
- (2) In addition to what is specified in sub-article (1) of this Article, the members of the Advisory Body mentioned in Article 11 (1) (b) of this Order, shall whenever necessary, give report to the public on the purposes, duties and the financial affairs of the Commission.

The High Commissioner

- (1) The High Commissioner shall be:-
 - (a) appointed by Us upon the recommendation of the Prime Minister.
 - (b) the chief executive officer of the Commission and, subject to the supervision and direction of the Prime Minister, shall be responsible for the proper administration and operation of the activities of the Commission.
- (2) All powers and functions of the Commission provided herein and in other laws shall be vested in the High Commissioner.
- (3) Without limiting the generality of the foregoing, the High Commissioner shall:-
 - (a) prepare and submit to the Prime Minister detailed proposals for the annual budget of the Commission;
 - (b) employ, transfer, promote and discharge personnel, notwithstanding the Central Personnel Agency and Public Service Order (Order No. 23 of 1961) as amended and regulations issued thereunder;
 - (c) effect all expenditures in accordance with the approved annual budget and the work programmes of the Commission;
 - (d) perform such other functions as are assigned to him by the Prime Minister.
- (4) The High Commissioner may delegate his functions and powers to employees of the Commission or to any other official subject to the Provisions of this Order, to the extent necessary for the efficient management of the activities of the Commission.

Fund

- (1) There shall be established a fund which shall consist of the following:-
 - (a) any donations received by the Commission and any proceeds obtained from sales of property; and

- (1) government subsidy based on an estimate prepared by the High Commissioner and approved by the Prime Minister which shall be included as a separate subhead under the Prime Minister's Office in the annual budget of the Government.
- (2) The fund established herein shall be lodged in the National Bank of Ethiopia or in a bank designated by it, in a separate account in the name of the Commission.

15. Budget

- (1) The Budget of the Commission shall be framed in two parts; one dealing with ordinary expenditures and the other with capital expenditures.
- (2) The High Commissioner may in accordance with the law, establish such reserves as may be necessary to meet unforeseen expenses.
- (3) The fiscal year of the Commission shall begin on the 1st day of Hamle and end on the 30th day of Sene of the following year.

16. Accounts and Reports

- (1) The Commission shall keep full and accurate accounts of its income and expenditure and shall submit to the Prime Minister:
 - (a) quarterly statements of same together with written reports of its operational results, and
 - (b) an audited annual report of its income and expenditures, and an annual report of its activities.
- (2) The Commission shall publish a quarterly statement of its income and expenditures and an annual report of its activities.

17. Audit

- (1) The book of accounts and the financial affairs of the Commission shall be audited annually by duly qualified auditors appointed by the Advisory Body.
- (2) The Auditor General may at any time review and verify the financial affairs of the Commission.

18. Power to Issue Regulations

The High Commissioner may issue regulations for the better carrying out of this order.

19. Effective Date

This order shall enter into force on the date of its publication in the Negarit Gazeta.

Done at Addis Ababa, this 29th day of August, 1974.

MIKAEL IMRU

Prime Minister and Minister of Pen

Copy given to Mr. Radovic 22/8/74.

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UNITED NATIONS
DEVELOPMENT PROGRAMME



Addis Ababa
ETHIOPIA

PROGRAMME DES NATIONS UNIES
POUR LE DEVELOPPEMENT

Reference: 3854/74/1-3B-02
ETH/71/005
ETH/71/010
ETH/72/001
ETH/71/537

16 August 1974

21 AUG 1974
ACTION TO:
1. Mr. Watts
2. Mr. Relanne
3. Mr. Radovic
4. Mr. Gold
5. Mr. [unclear]
6. Mr. [unclear]
7. Mr. [unclear]
8. Mr. [unclear]
9. Mr. [unclear]
10. Mr. [unclear]
11. Mr. [unclear]
12. Mr. [unclear]
13. Mr. [unclear]
14. Mr. [unclear]
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96. Mr. [unclear]
97. Mr. [unclear]
98. Mr. [unclear]
99. Mr. [unclear]
100. Mr. [unclear]

Cables: UNDEVPRO
Box 5580
Telephone: 448075-76-77

Dear Mr. Watts,

Subject: UN-Executed Projects in Ethiopia; Rephased Budgets

We have been requested by our Headquarters to scrutinize the re-phased budgets which, based on figures supplied by the Executing Agencies, are transmitted to us from time to time in the form of computer sheets.

In the rephased budgets dated April 1974 we have certain observations to make:

1. ETH/71/005 - Assistance to the Municipality

Budget line 11-03 gives the impression that the expert interrupted his assignment for three months in 1973, which was not the case.

It would appear that this budget could be revised for accuracy. However, the matter is one of records only, since total project expenditure within the IPF period and current programming resources are not affected.

2. ETH/71/010 - Public Administration

This budget includes a couple of errors. One is the period of service of the Civil Service Training Expert. In connection with a project revision we invited your attention to these, and a revised budget was sent to us under cover of Miss Weidlund's letter of 29 April 1974. This latter budget correctly showed allocations for the post until mid-March 1974 (besides adding the six-months extension then requested).

Mr. K.A. Watts
Deputy Director
Africa Branch, OTC
United Nations
New York

.../

OFFICIAL CORRESPONDENCE	CONTROL NO.
MUST BE RETURNED TO RECORDS CONTROL, ROOM 2074	8/387

original to
Mr. Radovic - 22/8/74

c- Mr. Gold with routing slip on ETH/71-005 &
ETH/71-010

UNITED NATIONS
DEVELOPMENT PROGRAMME



PROGRAMME DES NATIONS UNIES
POUR LE DEVELOPPEMENT

- 2 -

It should be added that 12 unutilized man-months for an O & M Adviser have been simply cancelled, although no request has been made for this. This is, however, not so important as this post will not be filled anyhow. The Civil Service Training Expert is nowadays also working on O & M. We therefore suggest that the latest project revision sheet, as signed by all parties, be used for all purposes.

3. ETH/72/001 - Activation of the Executive Organ of the National Water Resources Commission

Budget line 31-02 is an apparent misprint, indicating a higher - than - proforma allocation for a fellowship not yet implemented.

4. ETH/71/537 - Strengthening of the Geological Survey

In our letter 5027 of 19 December 1973, we pointed out a number of question marks and apparent errors in an earlier budget sheet. We never received any reply to this letter, and some of the apparent errors (apparent mix-up of expert posts) remain in the April 1974 budget.

Again, our office has decided not to attach importance to the matter, as the total budget approximates that of the Project Document.

Yours sincerely,

Cecile I.G. Davis

Cecile I.G. Davis
Regional Representative a.i.

c.c. Mr. Flanders, OTC
Miss Rozanski, PAFD

ORIGINAL DIRECT

MAB/xc

mb

Miss Jane Weidlund, Officer-in-Charge 8 August 1974
Africa Branch, Office of Technical Cooperation

TE 311/1 ETH/

Tse-Chun Chang, Director
Public Administration and Finance Division

ETHIOPIA: ETH/72/021: National Water Resources Commission
Comments on Consultant's Draft Report

RECORDS CONTROL

AUG 19 1974

This is in reference to your memorandum dated
16 July 1974 inviting my comments on the above-mentioned
report prepared by the Public Administration Service.

Substantively, I believe that the report should
be reviewed by the Resources and Transport Division.

J. Crooks



H. Matcusey
Arundate

RK

With the Compliments of the
Assistant Administrator and
Regional Representative of the
United Nations Development Programme
in Addis Ababa, Ethiopia

1. Mr. K. K. K. K. K.
2. Mr. K. K. K. K. K.

RECEIVED
28 AUG 1974
PR/SECTION FOR AFRICA/OTC

4th Floor, Regional Telecommunications
Churchill Road
Addis Ababa

P. O. Box 5580
Tel. 44 80 75, 76, 77, 78, 79

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H. Knowles
H. Rector
28/8/74

UNITED NATIONS
DEVELOPMENT PROGRAMME



Addis Ababa
ETHIOPIA

PROGRAMME DES NATIONS UNIES
POUR LE DEVELOPPEMENT

RECORDS CONTROL
Mr. Crook
20.8.74
DEC 18 1974

Reference:

3620/74

5 August 1974

Cables: UNDEVPRO
P. O. Box 5580
Telephone: 48075-76-77

Dear Mr. Doo Kingue,

Implementation of Projects in Ethiopia

TE 311/1 8741

The present situation in this country has led to a variety of unusual problems including widespread administrative uncertainties and a "caretaker" atmosphere which inhibits senior civil servants from taking high level decisions which, in normal circumstances, would not require referral to the Council of Ministers.

Fortunately July and August are normally times of relative low activity in Ethiopia due to heavy rains and the fact that most people endeavour to take leave at this time. This has meant that the effect of delays in decision-making have not been as serious as might otherwise be the case. It appears that the Government of Lij. Michael Imru considers as its top priority the completion and implementation of the new Constitution that is presently being drafted by a select committee. It is likely that only when this has been done that real action is likely to take place on "the development front".

Regarding project implementation generally speaking two main problems which are affecting most projects are:

- a) an uncertainty about counterpart budgets and whether all commitments listed in project documents can be met.
- b) the difficulty senior advisers are having in making contact with the senior officials with whom they should principally be working.

Mr. M. Doo Kingue
Assistant Administrator and Director
Regional Bureau for Africa
UNDP
New York

UNITED NATIONS
DEVELOPMENT PROGRAMME



PROGRAMME DES NATIONS UNIES
POUR LE DEVELOPPEMENT

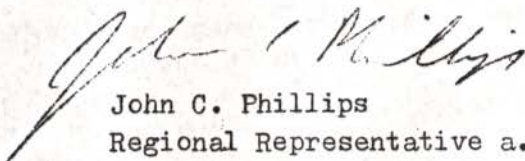
- 2 -

An additional problem is a growing difficulty in expediting customs clearance of UNDP goods and the personal effects of experts. In particular we have a serious problem in obtaining permission for experts to import a private automobile duty free, due to a unilateral decision by the Chief of the Department of Protocol in the Ministry of Foreign Affairs to hold up permission to import these vehicles. The Convention on Privileges and Immunities of the United Nations does not clearly state the general understanding that a private automobile is included in the definition of personal effects. We have requested a high level meeting to regularise our agreement with Government but so far this has not been possible.

The attached notes provide an up-to-date assessment of individual project problems directly attributable to the present situation. Normal operational problems are not mentioned.

A copy of this letter together with relevant project comments is being sent to all Specialized Agencies who are executing projects in Ethiopia.

Yours sincerely,


John C. Phillips
Regional Representative a.i.

Notes on the effects that recent events
have caused on the Implementation of the
Projects

Executing Agency: United Nations

ETH/71/537

Geological Survey: No serious problems. Two working weeks list in connection with ministerial crisis. Work in Eritrea at a complete standstill (will affect Geothermal). Certain leadership difficulties, as counterparts are being assigned to political/labour committees.

ETH/72/001

Water Resources Commission: No serious problems. Change of Head has instilled a new dynamism into NWRCEO.

ETH/68/024

Community Water Supply: No serious problems as yet. Certain delivery delays due to market shortage. However, for the near future a great risk that money will be lacking for the activities expert is supposed to support, since second German loan has got stuck in Gov (MPD?). It is not signed (much less ratified by Parliament) and bids for construction works are coming in.

ETH/68/001

Economic Programming & Projections: The present situation has led directly to a request for an extension of the expert's contract.

ETH/73/011

Development Planning II: Project came to a virtual standstill, a major re-casting may be necessary once the future of MPD is known.

ETH/71/005

Assistance to Municipality: Acting Lord Mayor has taken direct charge of Mondino's proposals and plans. Result: faster implementation of some measures and decision in principle already taken on Mondino's large-scale project proposal. Mondino has lost several of his counterparts due to demissions and "diplomatic leave" but has been given back his original counterpart, who is very good.

ETH/71/010

Public Administration: The new political climate has turned out to increase general interest in PA and in Khosla's reports, which apparently can no longer be ignored (ref.HSIU), Prime Minister has asked for and received from the Institute of Public Administration proposal for reorganization of his own office. The Administrative Reform Committee is dormant, for obvious reasons.

ORIGINAL DIRECT

Mr. Igor Radovic, Chief
Africa Section, OTC

5 August 1974

DC

TE 311/1 ETH/1

Karoly Szesztay, Officer-in-Charge
Water Resources Section, RFD

RECORDS CONTROL

ETH/72/001 - National Water Resources Commission - Report on
Personnel Management prepared by Mr. Philip R. Malone, PAS/6

8 1974

1. We received a copy of the above report from Mr. G. M. Morris, Associate Director of Public Administration Service. This report was prepared by Mr. Malone; it is the last one of three reports prepared under our agreement with PAS in connexion with Project ETH/72/001.

2. Our impression is basically the same we had in relation with the other PAS reports. It is a well prepared document but the proposals are maybe overly ambitious, taking into account the conditions prevailing in the country. We would like to see a more detailed table of contents to make easier the referring to a job description in particular. At page 8 of the report one can read: "It is likely that some of the positions can hereafter be grouped into a lesser number of classes for purposes of personnel administration"; we would appreciate reading some proposals at the end of the report in order to group and lessen the number of posts which presently is obviously too large. An organigramma would be also appreciated. More attention should be paid for the very important job of centralizing data and statistics on water. We recommend payment for the consultant report but maybe part of this payment could be held until final modification will be made.

ENCLOSURE ATTACHED

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UNITED NATIONS
DEVELOPMENT PROGRAMME



Addis Ababa
ETHIOPIA

RECEIVED
9 AUG 1974

PROGRAMME DES NATIONS UNIES
POUR LE DEVELOPPEMENT
8 AUG 1974
ACTION TO:
1 Mr. Watts
2 Mr. Reda
3 Mr. Palajin (for R. Flanders)
1 August 1974 AWAY
INITIALS: [Signature]
BRING FORWARD
CN: /
DAY: / MON: / YR: /
TO: /

Reference: 3517/74/ETH/74/009

Cables: UNDEVPRO
P. O. Box 5580
Telephone: 448075-76-77

9/8/74

TE 311/ETHI

Dear Mr. Watts,

Subject: ETH/74/009 - Regional Water Development
Office (Wollo and Tigre Provinces)

Ref: Our letter 3216/74 of 10 July 1974
Your cable 241 of 22 July 1974
Our cable 207 of 30 July 1974

1. Further to our letter 3216, which regrettably omitted important information, and to our subsequent cable, we wish belatedly to give you the background picture of this project. Originally, when the project was conceived (as one of a series to be financed from the drought fund), it was intended to consist of one water engineer and equipment only. This is what is needed to make the regional office function the way it is intended to.

However, while preparing the drought fund projects, we were also in the midst of our country programming exercise. As our IPF was very heavily committed, we had great difficulty to accommodate important new projects and even well motivated extensions. We therefore agreed with the Government to break out certain elements of the IPF programme and have them charged to the drought fund. One of these elements was the hydrometeorologist attached to ETH/72/001. For two years he would be formally attached to ETH/74/009 but continue to work as before, i.e. over the whole of the country although with some natural concentration in the various drought-affected regions. This would of course require an ETH/72/001 project change to be affected after approval of ETH/74/009, either as a separate action or in connection with the tripartite review of the old project.

Mr. K.A. Watts
Deputy Director
Africa Branch
OTC
United Nations
New York

OFFICIAL CORRESPONDENCE
MUST BE RETURNED TO
RECORDS CONTROL, ROOM 2874
CONTROL NO.
8/215

1 UNITED NATIONS
DEVELOPMENT PROGRAMME



PROGRAMME DES NATIONS UNIES
POUR LE DEVELOPPEMENT

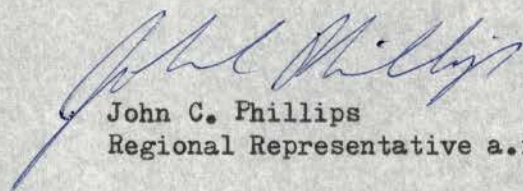
- 2 -

We should of course already have informed you of this proposed arrangement, and we sincerely apologize for the inconvenience that we may cause you. We have to request you to advise WMO officially that no recruitment is necessary. Meanwhile, we copy this letter to WMO for their information.

..... 2. Job description for the water engineer is enclosed.

..... 3. We finally suggest that order for the two landrovers be placed as soon as possible (if not already done), as we understand delivery time is quite long these days. Specifications are enclosed.

Yours sincerely,


John C. Phillips
Regional Representative a.i.

Water Engineer.

Job Description

The water engineer will be attached to the Regional Office in Dessie of the National Water Resources Commission, which office covers the area of the Governorates-General of Tigre and Wollo.

He will be required:

- 1) to assist in the identification of small scale water development projects.
- 2) to assist in the determination of appropriate techniques for providing water for various purposes, taking into account the different natural conditions, and with particular attention to low-cost and labour rather than capital intensive methods.
- 3) to undertake and assist in the design of rural water projects including the estimation of costs, such as small dams, ponds, water spreading works, water conservation works, dug-wells, spring improvements and water storage facilities.
- 4) to assist in the organization, programming, direction and supervision of the construction of above works.
- 5) to give in-service training in the field of surface water development to technicians of various levels.

Qualifications:

The expert should be a graduate from an approved college or University with degree in civil engineering; have experience in the design and construction of water development structures and in the organization of construction activities; or have an equivalent combination of training and experience.

- 1) One Regular Land Rover 109" W.B. Station Wagon 10 Seater, 6 Cylinder Petrol Engine complete with standard equipment and factory set of tools.
- 2) One Regular Land Rover 109" W.B. three-quarter length canvas head, 6 cylinder Petrol Engine complete with standard equipment and factory set of tools, with winch complete with 100 ft. steel cable mounted at the front and having a pull of 1814 kg.

- 1) One Regular Land Rover 109" W.B. Station Wagon 10 Seater, 6 Cylinder Petrol Engine complete with standard equipment and factory set of tools.
- 2) One Regular Land Rover 109" W.B. three-quarter length canvas head, 6 cylinder Petrol Engine complete with standard equipment and factory set of tools, with winch complete with 100 ft. steel cable mounted at the front and having a pull of 1814 kg.

UNITED NATIONS



NATIONS UNIES

Technical Assistance Recruitment Services
United Nations, New York 17, New York

Bureau européen de Recrutement pour l'Assistance
Technique, Palais des Nations, Genève, Suisse

RECORDS CONTROL

AUG 1 1974

TB 311/1 ETH 1

25 July 1974

Request from the Government of the Empire of Ethiopia

Geothermal Exploration

JOB DESCRIPTION

ETH-120-074-X/Recirc. 1

Post title: Drilling Engineer

Duration: One year

Date required: April 1975

Duty station: Addis Ababa

Duties: The expert will be responsible for supervising the drilling of geothermal exploration wells in the three selected areas. The wells will be drilled by a sub-contractor selected from international tender. In addition to the supervision of drilling operations, the expert will be expected to advise on the planning of access roads, the construction and drainage of well cellars, and the provision of water supply.

Qualifications: Experienced geothermal drilling engineer; considerable experience in the drilling and completion of wells for the production of geothermal fluids; knowledge and experience in normal rotary drilling techniques. Knowledge of drilling techniques utilizing air and foam as the circulating media desirable.

Language: English

NOMINATIONS SHOULD BE SUBMITTED BEFORE 20 SEPTEMBER 1974.

74-45656

ORIGINAL DIRECT

RECORDS CONTROL

EF/ic

Mr. Igor Radovic, Chief
Physical Resources Projects Section, Africa Branch

19 July 1974

~~TE 322/1 ETH(112-1)~~

Enzo Fano, Acting Chief
Water Resources Section, RTD

TE 311/1 ETH 1

ETHIOPIA: Drought Relief Programme ETH 74/009

We have reviewed the project document proposed by Mr. Dekker for the provinces of Wollo and Tigre. From the limited information which is contained therein we feel that the objectives of the project are sound and have no specific comments of a substantive nature.

We note that the United Nations would be required to provide a water engineer and a hydrometeorologist beginning October 1974. Time is very short and recruitment would have to be initiated at once. As far as the water engineer is concerned we believe that a suitable candidate could be Donald Forsyth (Ireland) whose personal history form was very recently submitted to us for review by TARS. With respect to the hydrometeorologist however we would recommend taking contact with WMO to have that agency take the responsibility for recruiting this expert whose terms of reference would fall entirely under their substantive responsibility.

cc: Mr. Flanders
Mr. Alhertierre

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UNITED NATIONS
DEVELOPMENT PROGRAMME



Addis Ababa
ETHIOPIA

Mr. Flapdooz

25/5

PROGRAMME DES NATIONS UNIES
POUR LE DEVELOPPEMENT

RECEIVED IN RECORDS CONTROL

23 MAY 1974

ACTION TO:

1 MR. WATTS

2

3

PUT AWAY

INITIALS

Cables: UNDEVPRO

P. O. Box 5580

Telephone: 448075-76-77

DAY MONTH YR.

TO:

20 May 1974

Reference: 2324/74

RECEIVED

29 MAY 1974

DIVISION FOR AFRICA/OTC

Dear Mr. Watts,

TE 311/1 ETHI

Subject: Ethiopia Recommended Transport Projects in relation
to Drought Relief

I acknowledge with thanks your letter of 17th April and the attached report prepared by Mr. Harris which we have read with interest. Mr. Harris recommendations on Feeder Roads or rather Rural Roads, to use the Bank's terminology, are largely in line with those of the World Bank Road Development Task Force that was in Ethiopia a few months ago. On investigation we find his recommended action on the Asmara-Massawa railway has already been carried out and reports outlining the unfavourable potential of the railway are in Government's hands.

Since Mr. Harris visit, further developments in the administrative structure of the Imperial Highway Authority have occurred and a new General Manager has been appointed. Mr. Harris will recall that there was general reluctance among other divisions of Government for Feeder Roads to be coordinated by the Imperial Highway Authority. With the change of staff there has been further discussion. Consideration is now being given to setting up a new Division to coordinate Rural Roads within the Imperial Highway Authority or possibly the Ministry of Public Works. It is not yet clear if this Division will also have responsibility for Rural Roads as well, however, as this matter is of major interest to the World Bank in relation to their Sixth Highway Project, we have discussed it with their Representative in Addis Ababa. We agree that there is need for technical assistance in this field.

Mr. Kenneth Watts
Deputy Director
Africa Branch
Office of Technical Co-operation
United Nations
New York

cc: WF
LASTOVKA
Husain (UNDP)

OFFICIAL CORRESPONDENCE	CONTROL NO.
MUST BE RETURNED TO RECORDS CONTROL, ROOM 2074	5/313

UNITED NATIONS
DEVELOPMENT PROGRAMMEPROGRAMME DES NATIONS UNIES
POUR LE DEVELOPPEMENT

Mr. Kenneth Watts

- 2 -

20/5/74

We have suggested to the Ministry of Planning and the Commission of Drought Relief and Rehabilitation Coordination that if they wish to submit a request to us, we will recommend the financing of some technical assistance for a period of two years. Finance will come from the special measures for drought relief and rehabilitation that it is expected to be granted to Ethiopia at the June Governing Council Meeting of the UNDP. This small project will probably take the form of a request for two man years and ancillary equipment together with consultants to assist the Government in setting up this Division.

We will be writing to you again on this matter when we have received specific proposals from the Ethiopian Ministry of Planning and Development. As this project dovetails with IBRD's Sixth Highway Project, you may wish to discuss the matter further with the Bank.

Yours sincerely,

A handwritten signature in blue ink, appearing to read "John C. Phillips".

John C. Phillips
Deputy Regional Representative

RECORDS CONTROL
APR 24 1974

~~W8~~
Registy.

TE 311/1 ETHI

ETHIOPIA

RECOMMENDED TRANSPORT PROJECTS

Robert V. Harris
Resources and Transport Division
New York, April 1974

E T H I O P I A

RECOMMENDED TRANSPORT PROJECTS

I - INTRODUCTION

1. In late March 1974, on the occasion of travel in Ethiopia on other business, an opportunity presented itself to meet with the staff of the Resident Representatives in Addis Ababa and with various officers of the Government in order to ascertain whether or not the UN might play a role in the development of the country's transport facilities.
2. The principal contact of the office of the Resident Representative was Mr. Hesselmans who arranged meetings and participated therein as necessary. Findings at the end of the visit were discussed with Mr. Phillips who generally concurred therewith.

II - BACKGROUND DATA

3. Recommendations made by the UN in connexion with the current Country Programming exercise included the following provisions in the field of transport:
 - (a) Two experts for a total of 18 man/month for feeder road development.
 - (b) One expert for one man/month for an assessment of requirements in railways.
4. The effect of the recent drought and of the resultant emergency situation was to highlight the need for improved transport infrastructure, and, to a certain degree, to make some extra-ordinary resources available for much improvement.

Railways

5. There are two separate railways in Ethiopia.

6. The first, the Chemin de Fer Franco-Ethiopien, connects Djibouti on the Gulf of Aden to Addis Ababa. It constitutes a major link between Ethiopia and the exterior, but it is owned and operated as a private concern financed by French and Ethiopian private capital. Its eligibility for UN assistance is doubtful.

7. The second, owned by the Government, links the Red Sea port of Massawa to the capital of Eritrea province, Asmara. It continues westward to Bisha, a potential center of mining activity. Massawa and Asmara constitute a gateway to the provinces of Tigre and Wollo which took the major impact of the recent drought. They are also the major links between Ethiopia's northern portion and the exterior.

8. It is strongly recommended that the expert envisaged by the UN for one man-month in connexion with railways be utilized for an assessment of the condition economic significance, and up-grading requirements of the Massawa-Asmara railway, from the point of view of general transport, transport of potential mineral production from northern Eritrea province, and possibly also from the point of view of international transport in the extent that a junction between Bisha and Teseney, the terminal of the Sudan Railways, would be feasible.

9. Initiative on the part of the office of the Resident Representative would be warranted in conveying the above-mentioned recommendation to the Government. In the event that a request from the Government would be received soon, the required expert could be fielded within three months of project-approval.

Roads

10. In the last decade Ethiopia allocated a major part of its resources to the construction of a primary road network. Such a network now exists. Current shortcomings are in secondary and feeder roads. Feeder roads are emphasized in the country's forthcoming five-year plan.

11. Resources for feeder roads will be available from the Government's treasury, from international leading agencies such as IBRD/IDA, from several bilateral donors, and from organizations such as the WFP. These resources will be in cash, in equipment, in expertise, in food, and in materials. It is to be anticipated that these resources will be significant in magnitude, especially since many donors will respond to the objective to prevent the escalation of future droughts into disasters through adequate transport infrastructure and hence through economic mobility.

12. Judging from limited discussions and observations, there is reason to expect that the resources situation for feeder road improvement would be good. But there is also reason to doubt that a sufficient absorption capacity is available to utilize these resources effectively. Some strengthening by the UN would accordingly seem to be in order.

13. The agency who will be de facto responsible for the formulation and the execution of the feeder road programme has not yet been clearly determined. Several agencies presently deal with feeder roads, including:

- (a) The Imperial Highway Authority, although the Authority's primary interests and facilities are still aimed at major highways and their maintenance.
- (b) The Ministry of Agriculture which views feeder roads and farm-to-market roads as the key to the marketing of the agricultural production.

- (c) The National Drought Relief Coordination Office which currently encourages feeder road construction by idle villagers in return for food assistance.
- (d) The Provincial Governors whose responsibility includes development of all sectors at the provincial level, but whose initiatives are not generally sufficient, in spite of some brilliant exceptions such as in Tigre province.

14. Very clearly the feeder road programme will only be effective - and it will in fact lead to increased contributions of resources from donors - if the following criteria are met:

- (a) Effective planning management of the programme, including allocation and control of resources by a central organization and its provincial antennae.
- (b) Effective technical implementation of the programme, including design and estimation of work, programming of construction activities, timely delivery of required inputs in labour, equipment, and materials, and proper supervision of construction.

15. Several potential pitfalls are to be avoided in this connexion:

- (a) Roads cannot be built without a minimal input of engineering. Proper lines and grades must be maintained. Proper drainage provisions must be made. Proper earth materials must be selected. The omission of engineering will inevitably lead to serious losses of invested resources.
- (b) Roads cannot be built with labour alone. Certain operations are uneconomical to the point of being wasteful if carried out by labour alone, such as in the case of rock cuts where a few drill holes and few charges of explosives can literally replace thousands of man-hours. Other operations are simply impossible

by labour alone: materials are needed, for instance to build culverts, retaining structures, or stream crossings. Road inputs, such as from the WFP are not to be construed as more than a more component of feeder road projects.

- (c) A feeder road programme cannot be undertaken without a minimum of administrative and technical management. Management is required to ensure that labour, tools, equipment, and materials will be available at a given place at a given time to carry out a given job. Lack of management can only result in mis-use of resources and chaos.

III - RECOMMENDATIONS

16. The UNDP office in Addis Ababa should consult the Government in regard to the feeder road programme, stress the need for the coordination of activities including mobilization of resources, programme planning and programme implementation, and investigate the possibility of UN Leadership in this connexion.

17. In the event that Government response would be favourable the following two-phase programme could be envisaged:

- (a) Phase I Reconnaissance - A staff member of the Transport Section, UN/RTD, would undertake a mission to Ethiopia for the purpose of formulating a detailed plan of feeder road programme management including identification of roles to be assigned to various Government organizations, of needs for assistance, and of programme management costs.
- (b) Phase II Implementation. Administrative and technical management of the feeder road programme would be assured through a UN-assisted project, financed by UNDP, by Funds-in-Trust arrangements, and by Government contributions in cash and in kind.

18. The Transport Section, UN/RTD is ready to respond to written inquiries as may be necessary in connexion with the feeder road programme.

19. The recommendation of the foregoing paragraphs 8 and 9 in connexion with railways deserve to be taken into consideration.

ORIGINAL DIRECT



SZelleke/ac
c.c. Mr. Lastovka
Mr. Harris

18 April 1974

TE 311/1 ETHI

Dear Mr. Stedman,

... I am pleased to forward herewith four copies of a report prepared by Mr. Robert Harris of our Resources and Transport Division on his return to Headquarters from his recent visit to Ethiopia. The report contains the following two recommendations for projects in the field of transport in Ethiopia:

- (1) Railways: one man-month expert mission to assess the condition, economic significance, and up-grading requirements of the Massawa-Asmara railway from the point of view of general transport, transport of potential mineral production from northern Eritrea province and possibly also from the point of view of international transport in the event that a junction between Bisha and Tesemey, the terminal of the Sudan Railways, would be feasible.
- (2) Roads: a two-phase feeder road programme consisting of:
 - (a) Phase I Reconnaissance - a mission to Ethiopia by a staff member of our Resources and Transport Division to assist in the formulation of a detailed plan of feeder road programme management including identification of roles to be assigned to various Government organizations, of needs for assistance and programme management costs.
 - (b) Phase II Implementation - execution of a UN-assisted project, financed by UNDP, by Funds-in-Trust arrangements, and by Government contributions in cash and in kind to ensure administrative and technical management of the feeder road programme.

These recommendations are in effect a follow-up of the suggestions made in our comments on the Background Paper for the UNDP Country Programme exercise for Ethiopia dated 7 February 1974. We hope therefore that the necessary provision would be made for their implementation.

Yours sincerely,

Kenneth Watts
Deputy Director
Office of Technical Co-operation

Mr. Bruce Stedman
Regional Representative
P.O. Box 5580
Addis Ababa, Ethiopia

ORIGINAL DIRECT

Drafted by: L. Flanders/dm
clearance: Mr. Radovic
~~Ms. Weidman~~

RECORDS CONTROL
APR 23 1974

~~TE 322/1 BTH (22)~~

17 April 1974

VIA POUCH

TE 311/1 BTH

Dear Mr. Stedman,

Subject: Ethiopian Recommended Transport Projects

.....

Please find attached four copies of a report prepared by Mr. Robert V. Harris of the Transport Section of the Resources and Transport Division ESA. Mr. Harris's report results from his recent mission to Ethiopia where he had the opportunity to meet with various Ethiopian officials concerned with the field of transport.

Mr. Harris recommends that the following projects be undertaken: (a) a two phase project in Feeder Roads, requiring reconnaissance by a staff member of the Transport Section for the purpose of formulating a detailed plan of subsequent action; (b) a short-term project in Railways, requiring one man/month of expertise.

This report and proposals are endorsed by the Transport Section, RTD, and put forward for such action as you may find suitable.

Sincerely yours,

KW

Kenneth Watts
Deputy Director, Africa Branch
Office of Technical Co-operation

Mr. Bruce Stedman
Resident Representative
UNDP, P.O. Box 5580
Addis Ababa, Ethiopia

ORIGINAL DIRECT

RECORDS CONTROL

JAN 8 1974

Mr. I. Radovic, Chief
Africa Branch, Physical Resources, OTC

RECORDS CONTROL

GVSR/vpw

JAN 10 1974

31 December 1973

G. V. Subba Rao, Chief
Energy Section, RTD/ESA

TE 311/1 ETHI

ETHIOPIA - Draft Project Document

I sent you a copy of a draft project document with our memorandum of 29 November 1973. I suggest that you inform UNDP that we support the project as detailed in the project document and agree to its implementation as soon as possible.

ORIGINAL DIRECTOR

RECORDS CONTROL

Y. Polnikov/jt

NOV 13 1973

Mr G. Subba Rao, Chief
Energy Section, RTD

9 November 1973

~~EC 132/226 ETH~~

Yuri Polnikov, Acting Chief
Physical Resources Section, AB/OTC

TE 311/1 ETH1

ETH/72/002- Detailed Investigation of Geothermal Resources
for Power Development - Project formulation mission to Ethiopia

.....

Please find attached copy of memorandum of 24 October 1973
from Mr Doo Kingué to Mr El-Tawil and the approved text of the Terms
of Reference of the joint UN/UNDP mission which is to commence
officially on the 12th November 1973.

cc Mr Falzon

ORIGINAL DIRECT

RECORDS CONTROL

MAB/xc

APR 13 1973

Miss Jane Weidlund, Chief
Human Resources Section
Africa Branch, OTC

3 April 1973

Attention: Mr. Pierre Pelanne

TE311/1 ETHI

Michael A. Bentil, Chief
Section for Organization and Methods, PAD

Request for expert's services

..... Enclosed for your information are copies of self-explanatory correspondence between Mr. Methesha of the Ethiopian Electric Light and Power Authority, Mr. Maltby, UN Public Administration Adviser (Supply Management) in Kuwait, and myself, with respect to a possible request from the Government of Ethiopia for advice on establishing a national supplies commission. As further developments take place I shall advise you but at this stage I thought it might be useful to bring to your notice the exchange of correspondence between myself and the other parties involved.

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UNITED NATIONS
DEVELOPMENT PROGRAMME



Addis Ababa
ETHIOPIA

FEB 6 1973
PROGRAMME DES NATIONS UNIES
POUR LE DEVELOPPEMENT
ACTION

Reference: 365/73/

TO:	M. Albuquerque
1	
2	
3	
<input type="checkbox"/>	- Action Completed
<input type="checkbox"/>	- Acknowledged
<input type="checkbox"/>	- No Action Required
INITIALS	

TE311/1 ETHI

Cables: UNDEVPRO
P. O. Box 5580
Telephone: 48075-76-77

1 February 1973

Dear Miss Albuquerque,

Subject: Assistance to the Institute of Public Administration

These short lines refer to your cable no. 28 of January 26, 1973 concerning the information you received from Mr. Mandefro.

On the one hand, we understood from a discussion last week with H.E. Dr. Seyoum Haregot, Minister in the Prime Minister's Office, and Head of the Institute of Public Administration, that a formal request was forwarded by his office to the Planning Commission's Office for inclusion of the proposed large-scale project "Assistance to the Institute of Public Administration" into the Country Programme.

On the other hand, during a subsequent meeting H.E. the Vice Minister of Planning Commission Ato Mitiku Jembere, in charge of coordination of all technical assistance to Ethiopia, indicated that the number of projects strongly supported by various Ministries is constantly growing and that the Planning Commission (Council of Ministers) itself will have to establish an order of priority implying the decision to cut-out or at least postpone the implementation of several projects. In consequence, in spite of the importance of public administration in the present government policy, no statement can be made yet as to whether the assistance to the Institute of Public Administration will receive the required priority. I shall not omit to keep you informed about the relevant developments.

Yours sincerely,

Friedrich G. Seib

for Friedrich G. Seib
Resident Representative

Miss Sheila S. Albuquerque
Chief
Section for Africa
OTC
United Nations
New York

cc Mr. Lady
Mr. Bechtel
WJ

9/12

TE