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Jessica T. Mathews
President

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CARNEGIE ENDOWMENT

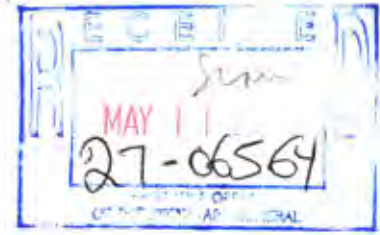
FOR INTERNATIONAL PEACE

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May 3rd, 2007

President

His Excellency Ban Ki-Moon
Secretary-General to the United Nations
Room 3800
United Nations
New York NY 10017



Dear Mr. Secretary General,

We were delighted to host John Holmes recently after his visit to Sudan and the surrounding region. He gave a skilful explanation of the United Nation's approach, and is clearly taking forward admirably your agenda on this gravest of missions.

I also wanted to take this opportunity, somewhat belatedly, to congratulate you on becoming Secretary General, at a time when international cooperation and partnership is more crucial than ever, and to say that I hope we at the Carnegie Endowment for International Peace can offer any assistance to you in carrying out your work in the future.

On February 6, 2007, we fundamentally redefined the mission of the Carnegie Endowment for International Peace as the first truly multinational—and ultimately global—think tank. Building on our 15 years experience of running an office in Moscow, and using the same model of employing indigenous scholars to form international, collaborative partnerships to conduct and formulate policy, we have opened additional operations in Beijing, Beirut and Brussels.

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I have taken the liberty of attaching a brochure outlining our new approach, which we hope will alter the way think tanks operate in a global marketplace of ideas where a single national outlook is bound to be overly restrictive.

2-10-07

I would very much like to brief you on our new approach either in New York or perhaps you might visit the Endowment on your next trip to Washington. In addition I know our Board of Trustees would be honored to host a private or public dinner for you during their next meeting in Washington on October 29-30, which I should tell you in confidence will be Kofi Annan's first meeting as a member of our Board. Again, I would be more than happy to discuss in greater detail.

Sincerely,

Jessica Mathews

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