

UNCLASSIFIED

EL/WG MAY 2009

1 Item Confidential

1 Item Strictly Confidential

M.B. 22 Nov. 2011

UNARCHIVES

SERIES S-1062BOX 22FILE 7ACC. 1998/0282

DRAFT For FC

Kigali, March 1994
File No.

To Major-General KAGAME
Chairman
High Command RPF.

Subject: Advance proposal of New DMZ, Ass.Pt, Integrated Training Centres.

References:

- A. Arusha Peace Agreement dated 04 August 1993
- B. The Joint Military Commission & Its Working Groups dated 17 January 1994
- C. Force HQ Letter dated 24 January 1994
- D. Minutes of the Meeting of the Joint Military Commission of 9 March 1994.

Dear Sir:

With your permission I would like to propose you an advance proposal of New DMZ, Ass.Pts, Integrated Training Centres taking into consideration on last few delivariation of both parties on the subject matter. While going for thought of an advance proposal we have considered all the relevant points raised by both forces during JMC meetings.

In this document we have very limited scope to change, therefore we will request you to go into the details and bring suggestions for minor adjustments if any.

UNAMIR Advance Proposals for the subject are attached with this paper as Annexures:

Proposed Assembly Points in RPF Zone - Annexure A.

Proposed Assembly Points in RGF Zone - Annexure B.

Proposed Integrated Training Centres - Annexure C.

Proposed Cantonment Points - Annexure D.

Proposed New DMZ Option 1 - Annexure E.

Proposed New DMZ Option 2 - Annexure F.

UNAMIR mandate is to establish peace. We do not keep any thing unturned to bring peace and tranquillity in this country. Now, it is you, excellency, to bring a conclusion on the subject and allow us a smooth functioning to achieve our goal. Hope for the best cooperation in the days to come.

Roméo A. Dallaire
Major General
Force Commander
UNAMIR

CC:

- Major-General NSABIMANA
Chief of Staff
Rwandan Army
- Major-General NDINDILYIMANA
Chief of Staff
Gendarmerie

ANNEXURE A.

**PROPOSED ASSEMBLY POINTS
IN RPF ZONE**

Serial No No.de série	NAME NOM	GRIDS COORDONNEES	MAP CARTE	REMARKS REMARQUES
101	BUTARO	810430	3	
102	KIVUYE	920340	3	
103	BUNGWE- CYUMBA	000340	10 ✓	
104 105	MURONO CYONDO (BUTOZO)	140400	4	
104 104	MULINDI	040370	4	
106	GATUNDA	180440	4	
107	MUVUMBA	240480	4	
108	SHONGA	190540	4	
109	NYAGASIGATI	270600	4	

ANNEXURE B.

PROPOSED ASSEMBLY POINTS
IN RGF ZONE

Serial No No.de série	NAME NOM	GRIDS COORDONNEES	MAP CARTE	REMARKS REMARQUES
201	NKULI	470 240	8	
202	RUHENGARI	590 330	8/2	
203	SHYORONGI	960 950	16	
204	BUYOGA	000 120	10	
205	BYUMBA	006 260	10	To discuss
206	NGARAMA	270 290	10	
207	GABIRO	470 340	11	
208	NTOMA	450 690	1	
209	KIBUNGO	590 640	6	
206 X	NTAGATARE	360 570	5	Differer to accept
211	KIGALI	020 40	17	Proposed as Cant Pt
212	RUBUNGO	180 850	17	"

ANNEXURE C.

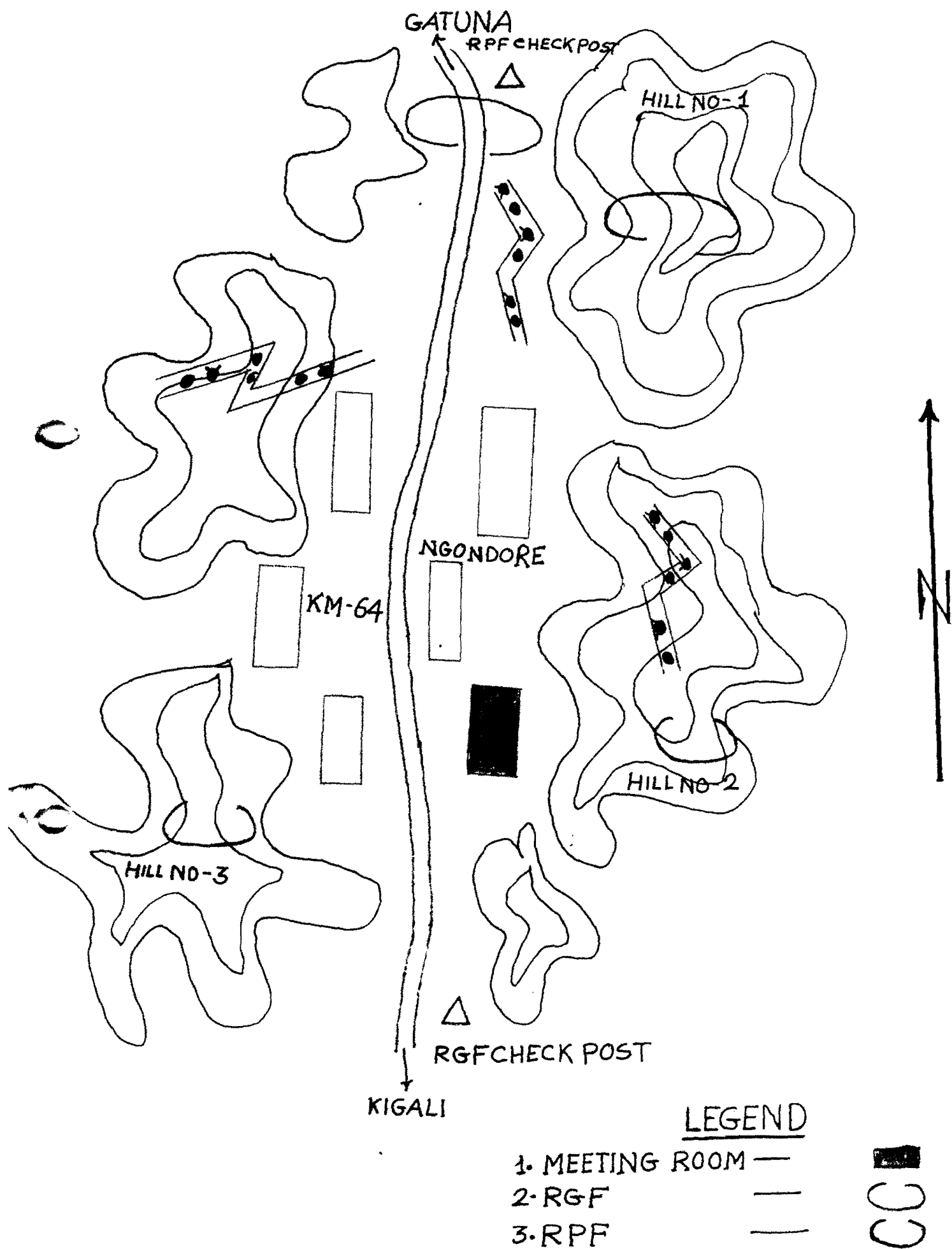
PROPOSED INTEGRATED TRAINING CENTRES

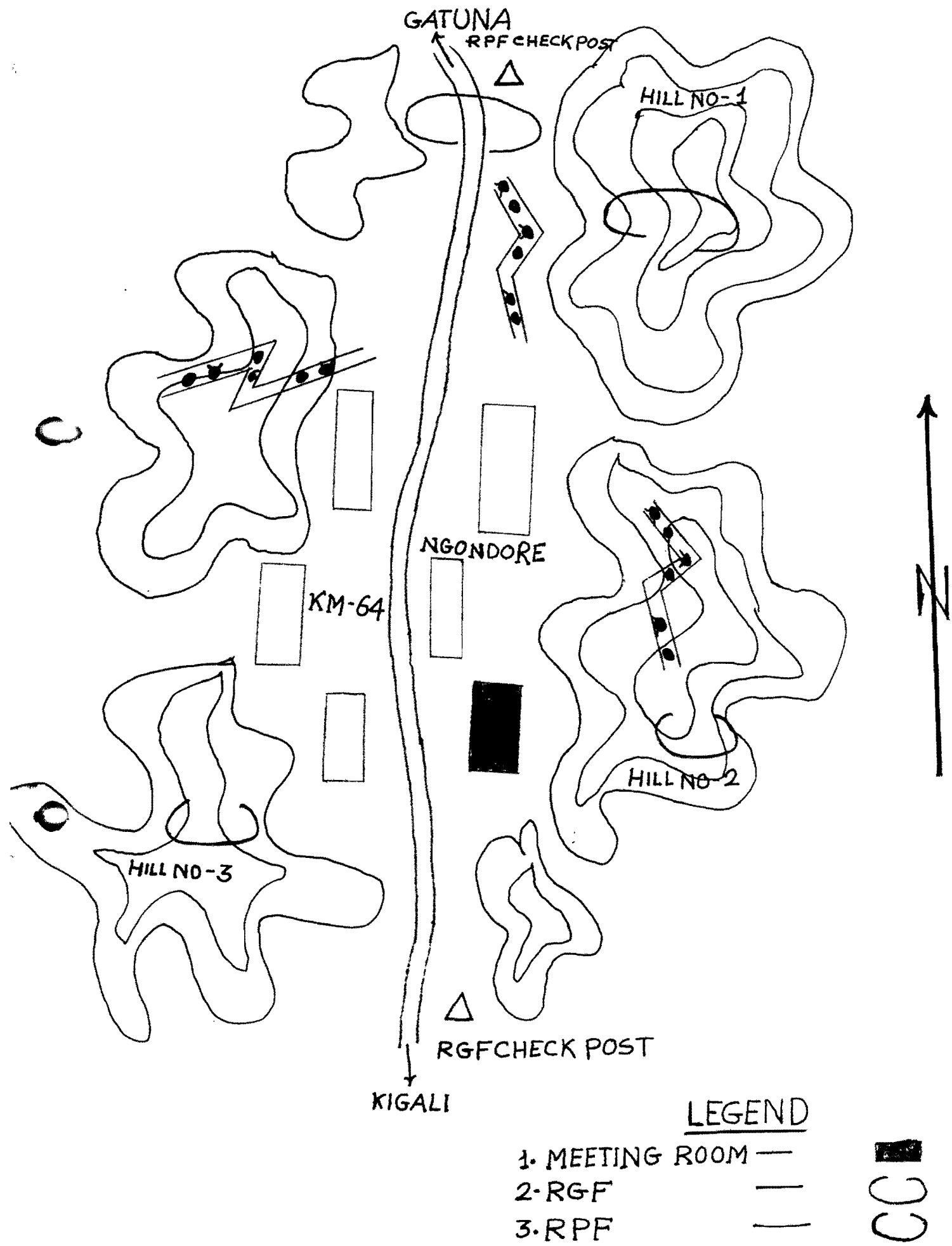
Serial No No.de série	NAME NOM	GRIDS COORDONNEES	MAP CARTE	REMARKS REMARQUES
301	KIGALI	070 840	17	INSTRUCTORS/ INSTRUCTEURS
302	GAKO	200 520 200 520	24	
303	MUTURA	320 230	7	
304	GABIRO	450 300	11	
305	RUHENGARI	600 340	8/2	GENDARMERIE
306	NGARAMA	270 230	10	"

ANNEXURE D.

PROPOSED CANTONMENT POINTS

Serial No No.de série	NAME NOM	GRIDS COORDONNEES	MAP CARTE	REMARKS REMARQUES
401	KANOMBE	170810	17	FOR AIRCRAFT POUR AVIATION
402	GITARAMA	730710	22/23	RGF/FAR
403	KIYOMBE	100 390	4	RPF/FPR





NOT TO SCALE

PLANS SECTION

LEAVE CTO - STAFF OFFICERS

[illegible]

UNAMIR FHQ

UNITED NATIONS ASSISTANCE MISSION FOR RWANDA FORCE HEADQUARTERS

GUIDELINES FOR RECONNAISSANCE TEAM LEADER

References: Annex A - Checklist
Annex B - Arusha Peace Agreement limitations

1. **Situation:** It is estimated that there will be 22 Assembly Points, 2 cantonment points and 3 integrated Training Centres. It is estimated that it will take 1 day to properly recce and staff the requirements of each site. It is necessary to check 37 localities so estimated time of work divided into three teams will be two weeks.

2. **Mission:**

- to consolidate logistics and engineering requirements of all 37 proposed sites;
- to provide suggestions for UNAMIR, RGF, RPF which sides should be chosen.

3. **Execution:**

3 teams have to be established.

Team A has to recce proposed Assembly Points no. 101, 102, 103, 104, 105, 106, 107, 108, 109, 110 (see Map); proposed Integrated Training Centre no. 301, (see Map), and; supply routes also. Assembly Points have to be recce with RPF officer as a guide. Joint Training Centers have to be visited with RGF and RPF officers. Crossing of the borders of DMZ has to be properly arranged. The possibility of supplying these points from UGANDA should be checked.

Team B has to recce proposed Assembly Points no. 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212 (see map), and supply route also.

Team C has to recce proposed Assembly Points no 213, 214, 215, 216, 217, 218, 219, 220 221, 221 (see map), and proposed Integrated training, Canton no. 302, 303, 304 (see map).

Each team leader has to prepare his own detailed recce plan.

Execution of the mission should be done in accordance with checklist (Annex A).

All paper work should be done every day and delivered every evening to the Chief of Plans Section, or if necessary to the duty officer.

4. Service support:

- 2 jeeps for each team;
- duty travel allowance for each team member who has no MSA.
- food and water for RGF and RPF officers are to be provided by RGF and RPF authorities.

5. Command and Signal:

Each team leader is to report every evening to the Chief of Plans Section with detailed information about what was done during the day and his plan for the next day.

CHECKLIST FOR RECCE TEAM

1. Route from Kigali to the Point
2. Access to the camp and exact location (Grids:)
3. Inner Routes:
4. Storage Facilities:
5. Source of Water:
6. Overall description of the camp including a sketch:
7. How many square metres for bedding and how many soldiers can be accommodated:
8. Kitchen facilities (Sketch, detailed description):
9. Classrooms or training areas:
10. Toilets/Shower:
11. Technical condition of buildings and detailed repairs required, including sketch of each building:
12. Training Area Description:
13. Garbage disposal:
14. Weapon and Ammunition Storage Facility:
15. Accommodation for 6 UNMOs or in Cantonment Point for Platoon Guard:
16. Camp HQ Location (Near UNMO or Guard House):
17. Helicopter Landing Zone:
18. Best route for camp re-supply and movement of repair teams (i.e. for camps 101-110 is the Uganda route.)
19. Medical Infirmary Facility:
20. Flatland available to put tents on, (in square meter).
21. Latrines.
22. At the end of the daily report, make a suggestion whether the point is suitable, and if so for how many people.

ARUSHA PEACE AGREEMENTS LIMITATIONS Annex B

Article 56

Point 3. The Assembly points shall be located in such a way as to avoid clustering;

Point 4. The Assembly and Cantonment points shall be located in such a way to allow the population to use its habitual property and facilities;

Article 57

These points shall as much as possible be located on Government's Estates or Estates belonging to collectivities, and shall be located far from built-up areas.

In identifying an Assembly point, account shall be taken of viability requirements (availability of water, hospitable climate, etc.) and facilities for an easy organization of supplies.

Article 54

Point C

Subpoint 2. The neutral International Force shall be responsible for the preparation of Assembly and Cantonment points. It shall take in and manage all the equipment and financial resources required for the performance of that duty.

The Military barracks may serve as Assembly or Cantonment points, on condition that the two parties be informed. These camps shall be subjected to the monitoring of the Neutral International Force and to requirements of other Assembly or Cantonment points.

PLANS SECTION

LEAVE CTO - STAFF OFFICERS

[illegible]

OBSERVATION ON PRELIMINARY COST ESTIMATE FOR ASSY POINT

1. SECURITY FENCING: Planing of security fencing around assy point get less priority. It is not possible to have control on move of personals from assy point to out side only by security fencing. As per the agreement 120 personals for each assy point would be selected to provide its own security with assistance of UNAMIR. Before canceling this proposal lets see what are the advantage and disadvantage out of this fencing around assy point.

a. ADVANTAGES:

- (1) Partially can control move of personals during day time only.
- (2) Can keep assy point free from civilian.
- (3) Mil observer can monitor movement.

b. DISADVANTAGES:

- (1) Can not protect the men those are living inside .
- (2) Troops living inside may loose their freedom seeing sy fencing.
- (3) Expenditure cost will be \$ 33,100 for per assy point .
- (4) If many attack comes from out side people living inside have limited ground for manoeuver, if such things happen it will be the responsibility of UNAMIR.

c. DEDUCTION: Considering the advantages and disadvantages we come to a conclusion that for the security purpose fencing of assy point is not require, rather attention should be given on the control of handling arms and ammo in assy point. For the security of assy point, a plan of perimeter defence is going to solve the problem. It is suggested to have a camp routine order out of JMC, which will provide detail instruction on move of personal, handling of arms ammo in assy point etc. Violating those rules a member of RGF/RPF may be punished with the approval of ACHC *by auth commd.*

2. SHOWERS: Due to poor water supply in Rwanda it is not possible to arrange such facilities other then existing buildings which are having existing supply. Due to the absence of infrastructure in the northern side assy point would require new construction, where arranging such system would be difficult. It is better to have a water reservoir in a assy point from where solder may collect water with the help of bucket and mug provable this, economic way of taking bath and washing cloths. If the water sources is near by the assy point in that case troops may take bath from that place. However only water reservoir can reduce the expenditure. The layout and estimate cost for water reservoir is attached in

annexure "A"

3. TOILETS: Till today both the forces are in the field. For long time they are oriented with the field system toilet. It is difficult to prepare 200 toilets per assy point which will cost \$ 90,850. Here I will suggest to have 40 toilets near by the water point so that extra water supply is not require to clean the waste. Construction of such toilets will differ from the permanent one. It will be a floor cemented and belt level height brick construction, but for temporary camp should be based on field system. Lay out of permanent and field toilets are attached in annexure "B".

4. KITCHEN: It is suggested to have 10 cook house excl two store room for dry ration. The roof and belt level height from the ground should be covered by tin. The lay out and estimate cost of such cook house is attached in annexure "C".

5. DINING HALL: It is very difficult to prepare a dining hall for 2000 solders at a time. It is not possible also with the limited budget there for we should go for some alternative. troops living in assy point may arrange some seating arrangement or may take food to their leaving area and clean after the meals is over.

6. USING OF INTEGRATED TRAINING CENTER AS ASSY POINT: For integrated training 4 center would be establish in DMZ . At the initial stage this training center can be turned into assy point. there by it will reduce the cost of preparing four assy point. To start training in time demobilization should start from these four training center. After the demobilization remaining troops in these four training center and selected persons from less priority camp will under go joint training in the same places.

7. ADMIN BLOCKS & MILOBS ACCOMMODATION: For this purpose I suggest a building which is 100 ft long and 15 ft wide having four partition. Out of this five room three is for milobs pers and one each for office purpose.

Kigali, 31 January 1994

To Major General KAGAME
Chairman
High Command RPA

Subject: Meeting of the Joint Military Commission

References: A. Arusha Peace Agreement dated 04 August 1993

B. The Joint Military Commission and its Working
Groups dated 17 January 1994.

Dear Sir,

The next meeting of the Joint Military Commission has been
planned on Wednesday 2nd February 1994 at 14:30 hours in
NGONDORE.

The aim of the meeting is to come to an agreement on Assembly
Points, Cantonment Points, Integrated Training Centres and the
DMZ. All the documents related to these problems have been
submitted to both parties on 24 January 1994.

Romeo A. Dallaire
Brigadier General
Force Commander
UNAMIR

COPY TO:

- General-Major NSABIMANA
Chief of Staff
Rwandese Army
- General-Major NDINDILYIMANA
Chief of Staff
of Gendarmerie

Kigali, 24 January 1994

To Major General KAGAME
Chairman
High Command RPF

Subject: Meeting of the Joint Military Commission

References: A. Arusha Peace Agreement dated 04 August 1993

B. The Joint Military Commission and its Working
Groups dated 17 January 1994.

Dear Sir,

With your permission, I would like to propose you to attend a meeting of the Joint Military Commission on Thursday 27 January 1994 at 10:00 o' clock. This meeting will deal with the establishment of the Assembly Zones, including the Assembly Points, the Cantonment Points and the Integrated Training Centres.

UNAMIR proposes the following working schedule:

- Choice of the Assembly Points in RPF Zone (UNAMIR proposal in Annex A).
- Choice of Assembly Points in RGF Zone (UNAMIR proposal in Annex B).
- Establishment of a new Demilitarized Zone (UNAMIR proposal in Annex C).
- Choice of the Integrated Training Centres (UNAMIR proposal in Annex D).
- Establishment of a Reconnaissance Plan (UNAMIR proposal in Annex E).

The UNAMIR proposals are in accordance with Articles 55 to 57 of Protocol of Agreement on the Integration of the Armed Forces of the two Parties. It should be clear that each Party is free to give other proposals.

Romeo A. Dallaire
Brigadier General
Force Commander
UNAMIR

COPY TO:

- General-Major NSABIMANA
Chief of Staff
Rwandese Army
- General-Major NDINDILIVIMANA
Chief of Staff
of Gendarmerie

Annex A

Listing of Number of Assembly Points by Type

Type of Assembly Point	RGF	RPF
Type A (1-2 months)	2	2
Type B (3-4 months)	7	4
Type C (5-6 months)	1	1
Type D (more than 6 months)	3	2

Selected Assembly Points

RGF

NTOMA 4569 - NO CONSTRUCTION AVAILABLE
NYAGATARE 3556 - DESTROYED VILLAGE
GABIRO 4732 - BARRACKS
NGARAMA 1729 - BARRACKS
BYUMBA 0526 - BARRACKS
BUYOGA 0012 - NO CONSTRUCTION AVAILABLE
RUHENGARI 6034 - BARRACKS
NKULI 4521 - BARRACKS
FIVE MORE TO SELECT IN URBAN ZONE.

RPF

BUTARO 8143 - VILLAGE (TO IMPROVE)
KIVUYE 9235 - VILLAGE (TO IMPROVE)
CYUMBA 0334 (= Cant. Point) REPLACED BY KIVOMBE 0939
MULINDI 0337 - CONSTRUCTIONS AVAILABLE
GATUNDA 1343 - NO CONSTRUCTIONS AVAILABLE
SHONGA 1954 - NO CONSTRUCTIONS AVAILABLE
THREE MORE TO SELECT - NO CONSTRUCTIONS AVAILABLE

Annex B

Requirements for Each Type of Assembly Point

- Type D : Full construction as shown in document of Maj Ir NTIBIHORA, unless constructions are available.
- Type C : Major items of type D should be constructed - accommodations may be in tents.
- Type B : Accommodation in tents.
Other facilities preferably in existing constructions or also in tents.
- Type A : All facilities in tents except for weapons/ammo store and UNMO accommodation.

Annex C

Needs for Cantonment Points and Training Centres

1. Cantonment Points

a. Weapons/Ammo stores

The required space for heavy weapon storage has to be defined upon the receipt of the exact list of existing weapons. This information will be requested via the liaison officers.

b. Accommodation for UN Personnel

10 UN personnel have to be accommodated.

2. Army Integrated Training Centres

Three Training Centres are selected by UNAMIR on proposal by RGF, without approval of RPF:

BIGOGWE
GAKO
GABIRO

All selected areas will need improvement.
Recce should start earliest.

3. Gendarmerie Integrated Training Centre

RUHENGARI has been selected. Recce has to be executed.

SEQUENCE OF ACTIONS

Option 1

1. Issue warning order.
2. Marking of mine fields.
3. Movement of supporting arms to cantonment points.
4. Movement of administrative group to assembly points.
5. Movement of main body to assembly points.

Option 2.

1. Issue warning order.
2. Movement of 10%, including administrative groups -first day of disengagement.
3. Movement of 30% - third day.
4. Movement of 30% - fifth day.
5. Movement of 30% - seventh day.

Option 3

1. Issue warning order.
2. Movement of administrative group to assembly points.
3. Movement of non essentials to assembly points.
4. Movement of main body to assembly points.
5. Movement of supporting weapons from assembly points to cantonment point.

CONTROL MEASURES

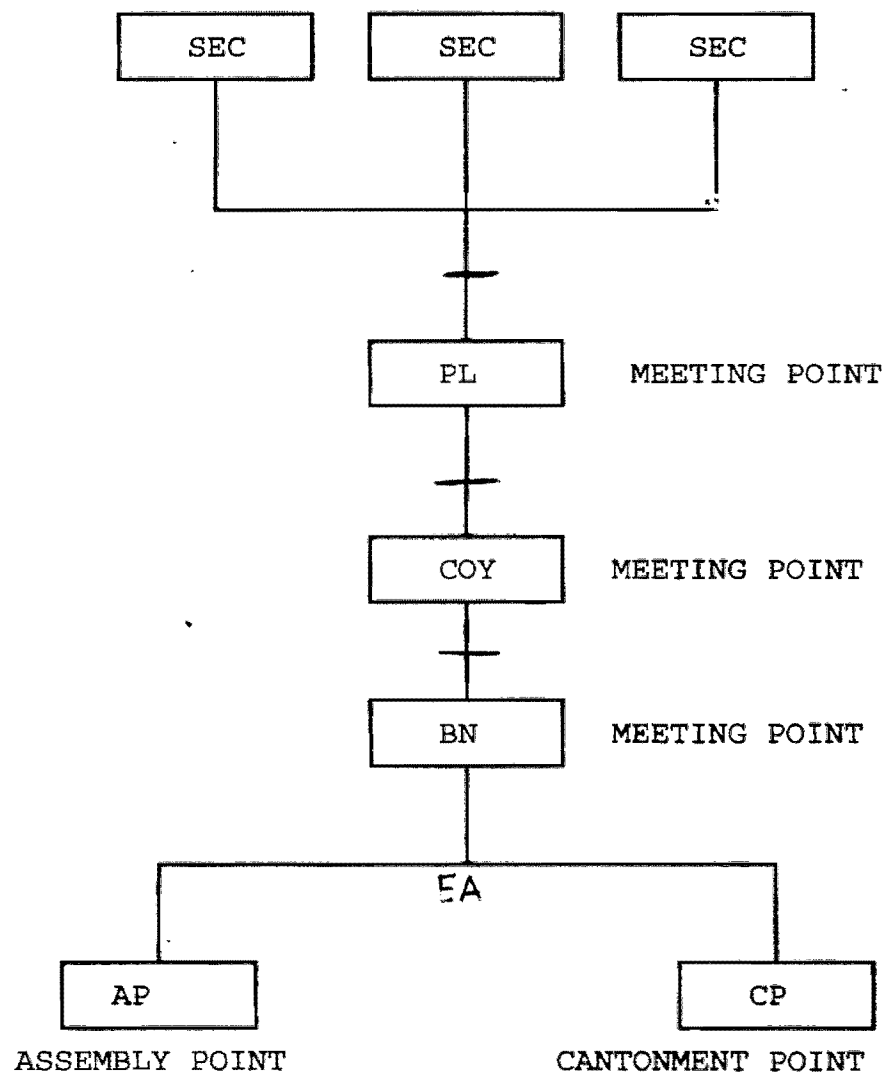
The following control measures must be ensured during the disengagement process.

a. **Checkpoint.** It is an easily recognizable place where routes from Units/sub-units converge and through which units/sub-units must move on their way to the meeting point. Here troops will not halt but the commander will be required to report after the whole of his unit/sub-unit has passed through.

b. **Meeting points.** This point will be selected 300/400 yards back of the defended locality. Every unit/sub-unit will assembly there. The commander of the unit/sub-unit will count their men, then give an OK report to UNMOs present.

c. **Embussing point.** Normally one embussing point will be established for one battalion and it may be located at the bn. meeting point or behind any suitable place. While selecting embussing point it must be ensured that enough space is available for the vehicles to turn about. In case companies are spread out, may have to establish more than one embussing point for a battalion.

DIAGRAM OF DISENGAGEMENT PROCESS



- Chief of Military EDP: to register all Rwandan servicemen.
- Chief of Military EDP: to assist in the preparation of the lists of those to be demobilized.
- Chief of Military EDP: to assist in categorization of those to be demobilized.
- Chief of Military EDP: to assist in the issuance of Demobilization Certificates (DC).
- Chief of Military EDP: to assist in the payment of demobilization allowances.
- Chief of Operations: to transfer all of those to be demobilized under UNDP or BBTG responsibilities (according to categorization).
- DMZ Sector Commander, Milobs Commander: to store and to register all weapons (in Assembly and Cantonment points).
- Milobs Commander: to organize and to supervise transfer of heavy weapons to Cantonment points.
- Chief of Operations: to organize and conduct transfer of all Rwandan weaponry to New National Army and National Gendarmerie.
- Chief of Logistics: to organize closing down of all Assembly points and Cantonment points.

c) Coordinating Instructions

- Disengagement required Coordinating Centre with involvement of RGF, RPF, UNAMIR, ACHC, CCNG.
- Demobilization required Coordinating Centre with involvement of RGF, RPF, BBTG, UNDP, UNAMIR, ACHC, CCNG, RED CROSS, NGOs.
- Integration required Coordinating Centre with involvement of RGF, RPF, UNAMIR, ACHC, CCNG.

KIGALI, 18 Feb 94

File No: 94/5000.5/0119

To: Chief Planning Section
Lt Col VAN PUT

Info: Force Commander

Mr KABORE
Director of Operations
World Food Programme

Planning Section
Ops Offr

From: Planning Section
Humanitarian Officer
Major PODEVIJN

SUBJECT: Daily ration of a Rwandese Soldier.

Ref: Meeting on 171730 Feb 94 in UNAMIR HQ FORCE.

1. The Rwandese soldier has normally three meals per day.
These are:

- a. Breakfast: Porridge made of sorghum or maize flour.
- b. Lunch: Meat and cassava flour (BUGALI)
- c. Dinner: Potatoes and beans
or rice and beans

2. The following quantities of food items are distributed per day and per soldier:

- a. Fresh meat: 250 Gr
- b. Potatoes (*): 900 Gr
- c. Beans: 250 Gr
- d. Cassava flour: 250 Gr
- e. Sorghum/maize flour: 40 Gr
- f. Rice (*): 250 Gr
- g. Sugar: 40 Gr
- h. Salt: 30 Gr
- i. Oil: 40 Gr

(*) If potatoes are issued, no rice is issued.

SENT BY:

2-15-94 : 16:41 :

UN HQ NY FOD- UNAMIR RADIO ROOM: # 1 / 2

UNITED NATIONS

NATIONS UNAMIRs

1994 FEB 16 05 33

FIELD OPERATIONS DIVISION

YKF 268

Outgoing Fax #: MIR-47	Date: 15 FEB. 94
To: CHRISTINE DE LISO OIC ADMINISTRATION UNAMIR Attn: POH/CAO	From: BEISSEL/ACT. DIRECTOR FOD/DPKO/UNHQ - NEW YORK
Fax #: 250-84265	Fax #: (212) 963-2116
Number of transmitted pages: 2	Ref.: FAX NR KYF288 dated 11 Feb 94
Subject: ASSEMBLY POINT-COST ESTIMATE.	

The extremely preliminary cost estimate forwarded with the fax in reference for the construction of an "assembly point" does not give the necessary elements to evaluate the basic requirement. As a matter of fact, as you clearly underline, several key components are not included (e.g. accommodations tents, generators etc..) and even to prepare the "first draft budget" a better defined cost estimate is deemed necessary. It is, however, anticipated that some of the works considered seem to be overestimated both in size and in cost. For a better assessment of the requirement it would be useful if you could provide the following further information ASAP:

- A) The number of 2.000 people is the maximum number each camp; what is the minimum considered?
For how long has been the camp designed?
- B) How long will demobilized military personnel remain in the camp?
- C) You mention the CND standard; please indicate instead figures in metric or any other commonly used system.
- D) What kind of "stocks" are you taking into account?

.../2

CAO (FC) CPO

ABP

SENT BY:

2-15-94 : 16:41 :

UN HQ NY FOD- LNAVIR RADIO ROOM:# 2/ 2

- 2 -

E) Two administrative blocks of more than 1000 sqm are foreseen; please explain the functions that should be carried out in these facilities.

F) Please provide the estimate for the missing elements to give a complete picture of your request.

Drafted by: S. FRANCHI Cleared by: A. GAVRILOV	Authorized by: S.B. BJORNSSON
---	-------------------------------



Kigali, 11 février/February 1994

Aux/To: Général-Major NSABIMANA Déogratias
Chef d'Etat-Major de l'Armée Rwandaise

Général-Major NDINDILYIMANA Augustin
Chef d'Etat-Major de la Gendarmerie Nationale

Major-General KAGAME Paul
Chairman RPA High Command

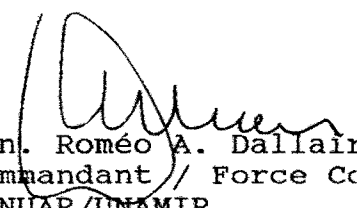
De/From: Commandant de la Force de la MINUAR/UNAMIR Force
Commander

Objet: Procès-verbal de la
réunion du Groupe de Travail
des Opérations du 7 février
1994.

Subject: Minutes of the
Meeting of the Working Group
on Operations of 7 February
1994.

Veillez trouver ci-
inclus le procès-verbal de la
réunion en objet.

Please find enclosed the
minutes of the subject
meeting.


Gen. Roméo A. Dallaire
Commandant / Force Commander
MINUAR/UNAMIR

MINUTE OF A MEETING

Minute Of a Meeting Held in Engineering Cell Room No: 1012 AT 0900 Hrs On 07 February 1994.

Prepared by : Maj Ashish

1. The persons attended the meeting and the items discussed are attached with Annex "A".
2. Items - 1 Introduction of Participant At first Maj Maczka, CEO well combed every body and gave thanks for joining this meeting.
After that he introduced all officer to each other.
3. Items - 2 Short characteristics of " A Mine Plan For RWANDA"
UN mine expert brig gen Blagden while visiting UNAMIR HQ made "A Mine Clearance Plan For RWANDA" there he emphasize on few thing these are Joint mine clearance team organize by Bangladeshi engr troops , RGF, RPF ,civil NGOS and or with contractors.He also recommended for a mine clearance cell (MCCC) in UNAMIR HQ . transfer of mine clearance responsibility from the UNAMIR to the RWANDA government. The duties of MCCC will be :-
 - a. To establish a mine intelligence database.
 - b. To coordinate and priorities mine clearance demand.
 - c. To task mine clearance effort.
 - d. To record and coordinate mine clearance information.
4. Items - 3 Proposal for weekly meeting in MCCC The CEO gave a proposal for the weekly meeting in MCCC in every Thursday at 0900 hrs . All member of the meeting agreed the proposal . From now on every week there will be a meeting on thursday at 0900 hrs.
5.
 - a. Items - 4 RGF L.O.s (For Engr matter) As per Brig Gen Blagden proposal Engineering cell asked for a L.O. from RGF for better performance of their duties. Lt col Rwabalinda Ephrem from RGF side gave assurance that from now on Maj Munyampotore Ladislas (RGF Engr officer) will act as liaison officer of MCCC. He will remain in his won office and the mode of communication will be with telephone or by motorola sets.
 - b. Sketch of GAKOMA mine field (23 73) -Marking Suddenly more then 300 refugees has come to GAKOMA (23 73) and they are likely to be injured by this mine, for that one mine field sketch was asked from RGF as well as from RPF . RGF liaison officer Maj yampotore Ladislas told that if they are the originator of that mine field he will provide MCCC with those sketch and mine field records on thursday (17 Feb)
6. Items - 5 Sending a EOD team from RGF and Belgium to NKUMBA (69 38) on 08 February 94. Some un exploded ordnance items were in NKUMBA besides Tunisian platoon location . Belgium EOD tasking team were going to demolished those items, and it was asked that what ever assistance can be provided by the RGF Engrs . It was decided

that RGF will render possible help to the Belgium EOD team.

7. Items - 6 : Mine Sample from RGF for training purpose. From MCCC few mine samples were asked from both groups . It is essential for the testing of mine detectors which was brought by Bangladesh Engr Coy. It was decided that by next thursday(17 Feb) RGF engineers will provide their mine samples, and when the Engr Coy will move to BYUMBA they can test it in a suitable training ground and trained themselves.

8. All mine data for a "MINE DATA BASED BOOK" of UNAMIR. All mine data is require to make a data based book which will be essential for all UNAMIR, RGF, RPF and civil NGOs. MCCC wants to compile all required data in a book and supply it to all concern. So far we have collected some information regarding data based book from Belgium EOD team, but these are not all mine data , mine field records and sketch are required from those who have laid those mines and practical user of those mines during the war.

9. Training for the Government force of RWANDA regarding mine clearance, mine awareness etc. After the refresher training of Bangladesh Engr Coy for a certain period they will have to train the both Engr troops of GOR and RPF in a Integrated training center, before they actually move for their practical mine lifting and breaching. It was decided that some modern equipments also be needed for training and for the practical works, these are as follows :-

- a. Infrared / X - ray photograph of the mines in the field.
- b. Echo Sounder.
- c. Mine Clearance Vehicles etc.

It was decided also that a total cooperation with UNDP, UNCHR, RED CROSS, ICRC and MSR is require in this connection.

Distr :

Action:

RGF engr L.O
EOD Team Adjt Janssens

Info :

Chief of Plans
RGF L.O
CEO Files

INTER OFFICE MEMORANDUM

PLANS No. 00092

TO: CAO
FROM: Chief of Plans
THROUGH: CMPO
DATE: 9 February 1994
SUBJECT: MOVEMENT OF PERSONNEL

E. VAN PUT
Lt Col

1. In accordance with Administrative Instruction AI/002, the following personnel travelled to NGONDORE to participate in a meeting of the Working Group on Programmes of the Joint Military Commission and were not provided with lunch. Please authorize reimbursement as per applicable rates.
2. Personnel concerned:
Maj. MATIUR, Planning Officer
3. Dates: 04 January 1994
11 January 1994
27 January 1994
02 February 1994
07 February 1994
08 February 1994.
4. Regards.

INTER OFFICE MEMORANDUM

PLANS No. 00092

TO: CAO
FROM: Chief of Plans
THROUGH: CMPO
DATE: 9 February 1994
SUBJECT: MOVEMENT OF PERSONNEL

E. VAN PUT
Lt Col

1. In accordance with Administrative Instruction AI/002, the following personnel travelled to NGONDORE to participate in a meeting of the Working Group on Programmes of the Joint Military Commission and were not provided with lunch. Please authorize reimbursement as per applicable rates.
2. Personnel concerned:
Maj. MATIUR, Planning Officer
3. Dates: 04 January 1994
11 January 1994
27 January 1994
02 February 1994
07 February 1994
08 February 1994.
4. Regards.

UNAMIR

OPS ROOM

DEPLOYMENT OF RPF ALL ALONG THE DMZ

Date and place of the reception of this Doc : MULINDI
29.12.93

SYNTHESIS OF THE DOCUMENT

1. UNITS AND HEADQUARTERS LOCALISATIONS AND STRENGTH

ZONE	TOT PERS	PLACE	GRIDS	REMARKS
MUTARA	4457	KABONGOYA	B 1736	
		MUKAMA	B 2041	
		GISHORORO	B 2442	
		RUKOMO	2547(WRONG)	B 2546
		RURENGE	B 3153	
		NYAGASIGATI	B 2760	
BYUMBA	5643	RUHENDA	0229(WRONG)	B 0228
		RUGARAMA	B 0529	
		SHANGASHA	0732(WRONG)	B 0731
		MUGINA	B 0938	
		KARWOGA	B 1237	
RUHENGARI	5765	KAGOGO	A 7448	
		RUGENDABARE	7748(WRONG)	A 7648
		NDAGO	7939(WRONG)	A 7938
		MIYOVE	9722(WRONG)	A 9622
HEADQUARTERS	4192	MULINDI	0439(WRONG)	B 0437
		RUSHAKI	1236(WRONG)	B 1138
		CYONDO	B 1341	
		of KARAMA ---->	B 1747	
		of NKAMA(?)---->	1347(WRONG)	B 1345
		RUBAYA	A 9938	
		KIVUYE	9236(WRONG)	A 9235
		BUTARO	A 8144	
TOTAL		20057		

2. LOGISTICS INFRA-STRUCTURE LOCALISATIONS AND STRENGTHS

INFRASTRUCTURE	GRIDS	PLACE
GARAGES (Maint)	A 9938	± RUBAYA
STORE (Supply)	1347(WRONG) --->B 1749	2 Km North of KARAMA
MEDICAL STORE	A 9938	± RUBAYA
ARMS DEPOTS	A 840440 A 965307 B 100394 B 164447	North of KABYAZA (A8443) BUSHINGA (A9630) NKAMBA (B1039) 1 Km North of GATSILIMA(B1643)

The log situation varies at any single time depending on our financial status and the availability of the Log in question. For our supplies we depend on buying and donations from our people in RWANDA and the diaspora.

3. WEAPONS BY TYPE, QUANTITY AND LOCATION

WEAPONS	TYPES	QUANTITY
RIFLES	SMG	8043
	R4 (GALIL)	306
	SLR	305
	SAR	58
	G3	170
MACHINE GUNS	LMG	214
	MMG	189
	GPMG	54
SUPPORT WEAPONS	RPGS	168
	60 MM MOR	98
	81 MM MOR	09
	82 MM MOR	50
	82 REC	18
	107	02
	120 MM MOR	03
	37 MM AAC	01
	14.5 MM AAC	02 (4 BARRELS)
		08 (1 BARREL)
	12.7 MM AAC	40
	.50 (11.5)	14
	MISSILES	08

All weapons are located in units and HQ as shown in 1. above.

4. SECURITY CONCERNS FOR KIGALI AFTER THE DEPLOYMENT OF THE SIX HUNDRED MAN RPF BATTALION-----

- There are many armed units in KIGALI
- There are many armed civilians and thugs
- The 600 RPA force and RGF should occupy only barracks
- There should be constant coordination for security between the three forces in KIGALI
- The 600 hundred RPF force should be the close escorts to the 3 RPF VIP's

5. MINEFIELD AND OBSTACLES-----

There are no minefields. There are only suspected areas in their zones in form of Anti-Pers, Anti-Tk, unexploded bombs and boby traps.

ZONE	SUSPECTED AREAS	REMARKS
RUHENGERI	A 7948 A 8050 A 7945 A 8239 A 7938 A 9434 + ----->	area of KINYABASA area of MUSAGA 1 Km West of KAYANGE (A8045) area of RUHANGA area of GITOVU area of BUNIGO Border of the RUGEZI swamp on the RGF WEST side between vertical 80 and vertical 90.
BYUMBA	B 0629 B 0228 B 0730 B 0830	1 Km East of RUGARAMA (B0529) area of BUHENDA area of CYMATABURA 1 Km South-East of SHANGASHA (B0731)
MUTARA	300523-306530 and 300520-310510 B 2861 B 2959 B 2136 B 2337 B 1636 B 1736 A 9925 A 9621	Road from area of RURENGE (B3152) and RUKOMO (B2951) ----- ± 1 Km East of NYAGASIGATI (B2760) area of NYAGAHANDAGAZA area of GITWE area of KABONGOYA area of KABONGOYA area of YARAMBA 1 Km South of MIYOVE (A9622)

ZONE	SUSPECTED AREAS	REMARKS
MUTARA	Area along River MUVUMBA from MIMULI to KAGITUMBA	NOT FOUND

INFORMATIONS OF THE "I.C.R.C"

ROADS	* KIRAMBO (A8335) - KABONA (A8041) - BUTARO (A8143) * KIRAMBO (A8335) - RUHANGA (A8139) * BYUMBA (B0725) - BISIKA (B1125) - BWISIGE (B1627)
-------	---

UNAMIR

OPS ROOM

DOC N° 1 :

DEPLOYMENT RGF - PEACE

PLACE	GRIDS	UNITS
KIGALI (Town)	D 0784	MOD HQ Recce Coy Tr Coy Log (Supply) Coy Maint Coy Tpt Pl Gend
KIGALI (Airport) KANOMBE	D 1981	Tpt Coy Eng (CONST) Coy AA Coy Para Cdo Bn Light Avi Coy Eng Coy
RUHENGERI	A 5834	Inf Bn Para Bn Gend NCO School Gend
BIGOGWE	A 3421	Commando School
GISENYI	A 1712	Inf Coy Gend
BYUMBA	B 0725	Inf Coy Gend
GABIRO	B 4530	Inf Pl
KIBUYE	C 2772	Inf Coy Gend
GITARAMA	C 7371	Inf Coy Gend
CYANGUGU	E 7725	Inf Coy Gend
GIKONGORO	C 5227	Inf Coy Gend
NYANZA	C 7140	Inf Pl
BUTARE	C 7111	Inf Pl NCO School Gend

PLACE	GRIDS	UNITS
GAKO	D 2052	Basic Training
NEMBA	D 2541	Inf Pl
KIBUNGO	D 5981	Inf Bn Gend

(SECURITY CLASSIFICATION)

(Change from oral orders, if any)

Copy No. _____ of _____
copies

Issuing Headquarters
Place of Issue (may be in code)
Date-Time Group of Signature
Message Reference No.

OPO 08

References: A. Maps, charts and relevant documents
B.

Time Zone Used Throughout the Order:

Task Organization: This information may be given either here, in Paragraph 3 "EXECUTION" or in an annex. Under this heading, as appropriate, give the sub-division of the force, including attached units, together with the names and ranks of the commanders when necessary.

1. SITUATION

Give the general picture in brief so that subordinate commanders will understand the current situation under the headings which follow:

- a. Enemy Forces. Composition, disposition, location, movement, estimated strengths, identification and capabilities.
- b. Friendly Forces. Information concerning friendly forces other than that covered by the Operation Order which may directly affect the action of subordinate commanders.
- c. Attachments and Detachments. When not given under "Task Organization" list or in an annex, units attached to or detached from the issuing formation/unit together with the times they are effective.
- d. Commander's Evaluation. This is an optional subparagraph for use as required. It briefly gives the commander's evaluation of the situation.

2. MISSION

A precise, firm statement of the task given to the commander issuing the operation order, which will be implemented by the plan embodied in that order. Note the verb is always the infinitive.

1/3

(SECURITY CLASSIFICATION)

Sample Operation Order
(Page 1 of 3)

7-4-6

(SECURITY CLASSIFICATION)

3. EXECUTION

This paragraph may be subdivided as appropriate; however, the following order of subparagraphing is recommended:

a. Concept of Operations

- (1) This subparagraph should be included in all but the simplest of OpsOs.
- (2) It gives the recipient a short, clear picture of how the operation will be conducted and makes it easier to follow the more detailed portions of the "Execution" paragraph.

b. Task Organization

This sub-paragraph assigns specific tasks to each element of the command charged with the execution of tactical duties, and gives details of coordination and task organization and groupings. Where grouping is complex and many units are involved, it is perhaps better to use a grouping annex.

c. Coordinating Instructions

This is always the last subparagraph under EXECUTION. If it is lengthy, this information may be relegated to an annex. It contains all the points requiring coordination between, or of interest to, two or more elements of command.

4. SERVICE SUPPORT

This contains the administrative and logistics support to the operation that is of primary interest to the units and formations being supported. It will also give the commander's direction to service support commanders. If lengthy, or not ready for inclusion in the OpO, this may be issued separately and referenced here, but matters of immediate concern should be given together with such reference. At higher formations this paragraph will probably state "See Administrative/Logistics Order". At lower levels of command this paragraph or the Service Support Annex may eliminate the need for an Administrative/Logistics Order.

2/3

(SECURITY CLASSIFICATION)

Sample Operation Order
(Page 2 of 3)

7-4-8

(SECURITY CLASSIFICATION)

5. COMMAND AND SIGNAL

a. Localities

Notwithstanding that new localities of headquarters and opening times may be shown on a trace, it is normal to include them here.

b. Electronic Silence

This sub-paragraph will include the imposition, breaking and lifting of electronic silence.

c. Code Words

Code words are outlined as follows:

<u>Serial</u>	<u>Code Word</u>	<u>Meaning</u>	<u>Issued by</u>
(a)	(b)	(c)	(d)

d. Nicknames

Nicknames are explained as follows:

"Nickname" - meaning, definition, or geographic locality.

Acknowledgement Instruction:

Signature of Commander
(Name)
(Rank/Grade)

Authentication:

Annexes: A.
B.
C.

DISTRIBUTION

Copy No
Including Annex (A,B,C)

Annex (y)
Copy No

Annex (z)
Copy No

3/3

(SECURITY CLASSIFICATION)

Sample Operation Order
(Page 3 of 3)

7-4-10

(SECURITY CLASSIFICATION)

(Change from oral orders, if any)

Copy No. _____ of _____ copies

Issuing Headquarters
Place of Issue (may be in code)
Date-Time Group of Signature
Message Reference No.

INTELLIGENCE ANNEX TO OPO 08

References: Maps, charts and relevant documents.

Time Zone Used Throughout the Order:

1. SUMMARY OF ENEMY SITUATION

- a. This sub-paragraph contains all that is known about the enemy forces and the effects of weather and terrain. Units participating in the operation must have copies of all the referenced documents.
- b. This sub-paragraph contains the commander's estimate of the most probable actions expected to be taken by the enemy.

2. INTELLIGENCE REQUIREMENTS

Each Intelligence Requirement should appear in priority order under separate sub-paragraphs. If publication of an Intelligence Annex is deferred or omitted, the Intelligence and Information Requirements should appear in the coordinating instructions sub-paragraph of the OpO. They are not published in both documents except when the commander desires that certain requirements be emphasized.

3. INTELLIGENCE ACQUISITION TASKS

- a. Orders to Subordinate and Attached Units. This sub-paragraph details instructions to each unit (in the same order as listed in the OpO) from which a report is required by the headquarters.
- b. Requests to Higher, Adjacent and Co-operating Units. This sub-paragraph pertains to each unit, not organic or attached, from which information and/or intelligence is requested.

1/2

(SECURITY CLASSIFICATION)

Sample Intelligence Annex
(Page 1 of 2)

7-4-12

(SECURITY CLASSIFICATION)

4. MEASURES FOR HANDLING PERSONNEL, DOCUMENTS AND MATERIEL

This paragraph defines, completes or modifies SOPs in force, as required, for the duration of the operation.

- a. Prisoners of War, Deserters, Repatriates, Inhabitants and Other Persons - plans must include segregation and handling to ensure maximum exploitation of sources of information.
- b. Captured Documents - instructions for handling/processing captured documents, from moment of capture to receipt by intelligence personnel.
- c. Captured Materiel and Associated Technical Documents - designation, categorization and instructions for processing and disposition of enemy material.

5. DOCUMENTS AND/OR EQUIPMENT REQUIRED

This paragraph lists, in each category, the conditions under which certain documents or equipment required by, or allocated to, units can be obtained or requested.

6. COUNTER-INTELLIGENCE

This paragraph is covered largely in SOPs. Many special operational instructions having counter-intelligence aspects are listed in the OpsO or in other annexes. A "Special Counter-Intelligence Measures" appendix may be prepared to limit dissemination of instructions and procedures pertaining to the activities of special personnel in the operation.

7. REPORTS AND DISTRIBUTION

This paragraph is covered in largely by SOPs. It stipulates the conditions (period to be covered, date, distribution, issue, etc.), identifies routine and special reports which differ from SOPs and regulates the issue of intelligence reports to the originating command for the duration of the operation.

8. OTHER INSTRUCTIONS (if required)

Acknowledgement Instructions: , (Last name of commander)
(Rank)

Authentication:

Appendices:

Distribution:

2/2

(SECURITY CLASSIFICATION)

Sample Intelligence Annex
(Page 2 of 2)

7-4-14

(SECURITY CLASSIFICATION)	
(Change from oral orders, if any)	
	Copy No. _____ of _____ copies
	Issuing Headquarters Place of Issue (may be in code) Date-Time Group of Signature Message Reference No.
<u>COMMUNICATIONS/ELECTRONICS ANNEX TO OPO 08</u>	
<u>References:</u> Maps, charts and relevant documents.	
<u>Time Zone Used Throughout the Order:</u>	
(NOTE: ALL DETAIL BETWEEN THE DOTTED LINES IS EXAMPLE ONLY. HEADINGS APPROPRIATE TO THE OPERATION SHOULD BE USED.)	
1. <u>SITUATION</u>	
Any information that was not covered in paragraph 1 of the Ops0, or that needs to be amplified, should be given here.	
2. <u>MISSION</u>	
3. <u>EXECUTION:</u>	
a. Concept of Operation.	
b. Signal Tasks to Subordinate Units.	
c. Co-ordinating Instructions:	
Specific coordinating instructions should be detailed under sub-sub-paragraphs of "General", "Wire" and "Radio" as required.	
4. <u>SERVICE SUPPORT</u>	
5. <u>COMMAND AND SIGNAL</u>	
<u>Acknowledgement Instructions:</u>	Signature of Commander (last name of Commander)
<u>Authentication:</u>	(Rank)
<u>Appendices:</u>	
<u>Distribution:</u>	
(SECURITY CLASSIFICATION)	

Sample Communications/Electronics Annex

(SECURITY CLASSIFICATION)

(Change from oral orders, if any)

Copy No. _____ of _____ copies

Issuing Headquarters
Place of Issue (may be in code)
Date-Time Group of Signature
Message Reference No.

ENGINEER ANNEX TO OPO 08

References: Maps, charts and relevant documents.

Time Zone Used Throughout the Order:
.....

(NOTE: ALL DETAIL BETWEEN THE DOTTED LINES IS EXAMPLE ONLY. HEADINGS APPROPRIATE TO THE OPERATION SHOULD BE USED)

1. SITUATION

Any information that was not covered in paragraph 1 of the Ops0, or that needs to be amplified, should be given here.

2. MISSION

3. EXECUTION

a. Concept of Operation.

b. Engineer Tasks to Subordinate Units.

c. Co-ordinating Instructions:

This sub-paragraph contains any general instructions and applicable specific instructions such as minefields, defence works and route maintenance.

4. SERVICE SUPPORT

5. COMMAND AND SIGNAL
.....

Acknowledgement Instructions: (Last Name of Commander)
(Rank)

Authentication:

Appendices:

Distribution:

(SECURITY CLASSIFICATION)

Sample Engineer Annex

(SECURITY CLASSIFICATION)

(Change from oral orders, if any)

Copy No. _____ of _____ copies

Issuing Headquarters

Place of Issue (may be in code)

Date-Time Group of Signature

Message Reference No.

SERVICE SUPPORT ANNEX TO OPO 08

References: Maps, charts and relevant documents. (See STANAG 2029)

Time Zone Used Throughout the Order:

.....

NOTE: ALL THE DETAIL BETWEEN THE DOTTED LINES IS EXAMPLE ONLY. HEADINGS APPROPRIATE TO THE OPERATION SHOULD BE USED.)

1. GENERAL

2. MATERIEL AND SERVICES

This paragraph should include supply, transportation, services, labour and maintenance, as applicable.

3. MEDICAL EVACUATION AND HOSPITALIZATION

4. PERSONNEL

5. CIVIL - MILITARY CO-OPERATION

6. MISCELLANEOUS

.....

Acknowledgement Instructions: (Last Name of Commander)

(Rank)

Authentication:

Appendices:

Distribution:

(SECURITY CLASSIFICATION)

Sample Service Support Annex

(SECURITY CLASSIFICATION)

(Changes from oral orders, if any.)

Copy No. ____ of ____

Issuing Headquarters
Location and/or Grid
Date/Time Group
Message Reference No.

MOVEMENT ORDER 04

References: Maps, charts and relevant documents.

Time Zone Used Throughout the Order:

Task Organization

1. SITUATION

- a. Enemy Forces
- b. Friendly Forces
- c. Attachments and Detachments
- d. Commander's Evaluation (Optional)

2. MISSION

3. EXECUTION

- a. Concept of Movement
- b. Task to Subordinate Units
- c.
- d.
- e. Detailed Timings
- f. Coordinating Instructions
 - (1) Order of March
 - (2) Routes
 - (3) Density
 - (4) Speed
 - (5) Method of Movement
 - (6) Defence on Move
 - (7) Start, Release or Other Critical Points
 - (8) Convoy Control
 - (9) Harbour Areas
 - (10) Instructions for Halt
 - (11) Lighting
 - (12) Air Support

1/2

(SECURITY CLASSIFICATION)

Sample Movement Order
(Page 1 of 2)

7-5-2

(SECURITY CLASSIFICATION)

4.

SERVICE SUPPORT

a. Traffic Control
b. Recovery
c. Medical
d. POL
e. Water

5.

COMMAND AND SIGNAL

a. Commander(s)
b. Communications
c. Position of Key Vehicles

Acknowledgement Instructions:

(Last Name of Commander)

Authentication:

(Rank)

Annexes:

A.
B.

Distribution:

2/2

(SECURITY CLASSIFICATION)

Sample Movement Order
(Page 2 of 2)

(753 to 759 not allocated)

FROM: UNAMIR FORCE COMMANDER

TO: Chairman, Rwandese Patriotic Army
Attention of Working Group on Operations

DATE: 3 February 1994

SUBJECT: ESTABLISHMENT OF ASSEMBLY POINTS, CANTONMENT POINTS
AND INTEGRATED TRAINING CENTRES; POSSIBLE ADAPTATION
OF THE DEMILITARIZED ZONE

1. General

a. During the meeting of the Joint Military Commission on 2 February 1994, it was noted that UNAMIR proposal was not acceptable to both parties.

b. RPFF stated that there was not enough space for the installation of a sufficient number of Assembly Points, while RGF considered the occupation of proposed Assembly Points as a withdrawal, and this would not be acceptable for the population.

c. Apparently, the two parties may agree on the option of firstly collecting heavy weapons, and this would imply that the current DMZ would not have to meet the conditions stated in Article 56.1 of Arusha Agreement.

d. The two parties decided that this issue would be discussed by the Working Group on Operations. This Group would examine which Assembly Points are acceptable for both parties and develop new proposals.

2. UNAMIR Proposals

a. The Working Group may build on the document dated 24 January which was submitted to both parties (see copy attached herewith) and go through it point by point in order to indicate where an agreement is possible.

b. The two parties are henceforth invited to produce counter-proposals.

c. The Working Group may also elect to begin by another point, for instance, Integrated Training Centres. Through informal discussions, UNAMIR understood that it may be possible to use existing camps and training centres located in RGF zone. Since the occupation of these points would become effective 30 days after the disengagement, it may even be possible to occupy the barracks or other facilities surrounding the centres without any distinction between the two forces.

CC

- COS RGF
- COS Gendarmerie

Members of Working Group
on Operations.