

UNAMIR

BUDGET

17 NOV 1994 - 19 JULY 1995

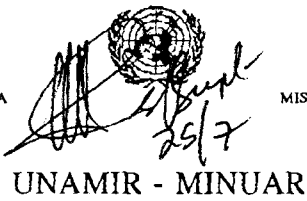
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UNITED NATIONS

ASSISTANCE MISSION FOR RWANDA



NATIONS UNIES

MISSION POUR L'ASSISTANCE AU RWANDA

COD/st

UNAMIR - MINUAR

TO: - Mr. Paul McNeill, CFO
A: Finance Unit

DATE: Kigali, 19 July 1995

- CMPO

Ref: CIVPOL/MEMO/602/95

FROM: Colonel Cheick Oumar Diarra
DE: CIVPOL Commissioner

Handwritten signature

INFO: Mr. Chaim Ouziel, CAO

SUBJECT: Fully Revised Budget Submission for the Fourth Mandate
OBJET:

1. In Reference to your memo of 10 July 1995 and the CMPO's memo 2000.1/CMPO/DEP, of 14 July 1995, please find attached the form on the above mentioned subject duly completed.
2. Regards.

**Deployment Schedule for Military and Civilian Personnel for the
United Nations Assistance Mission for Rwanda for the period
from 10 June 1995 to 31 December 1995**

[illegible]

UNITED NATIONS

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Budget

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CMPO/Adm. H
F. A. P.
17/7
12/7

UNITED NATIONS

ASSISTANCE MISSION FOR RWANDA



UNAMIR - MINUAR

NATIONS UNIES

MISSION POUR L'ASSISTANCE AU RWANDA

Received No. 998
By: UNIES
Date: 13 JUL 1995

2000.1/CMPO/DEP

To : CIVPOL COMMISSIONER

From : CMPO

Date : 14 July, 1995

Subject : FULLY REVISED BUDGET SUBMISSION FOR THE FOURTH MANDATE

1. Attached herewith, please, find an Inter-Office Memorandum dated 10 Jul 95 together with a form on the deployment schedule for military and civilian personnel for UNAMIR for period 10 Jun 95 to 30 Jun 96, received from the Chief Finance Officer, which you will find self-explanatory.

2. Kindly complete the civilian Police portion of the form and forward it to this office by 24 Jul 95. As you process it, please take into consideration repatriations and new arrivals which may affect your staffing levels in the period under review.

3. Once again, it would gratefully be appreciated if I could receive your return by 24 Jul 95 for inclusion with the military return.

4. Best regards.

GETACHEW TEFFERRA
LT COL
CMPO



UNAMIR - MINUAR

INTER-OFFICE MEMORANDUM - MEMORANDUM INTERIEUR

10 July 1995

To: Lt. Col. G. Tefferra, CMPO

Info: Mr. Chaim Ouziel, CAO

From: Mr. Paul McNeill, CFO
Finance Unit
UNAMIR

Subject: Fully Revised Budget Submission for the Fourth Mandate

1. As you are aware a budget covering the period 10 June 1995 - 31 December 1995 was presented to the Fifth Committee for approval.

2. These financial levels presented to the Fifth Committee can be revised and there has been a request for UNAMIR to present a fully revised budget by 31 August 1995 to the Controller's Office for submission to the ACABQ. *This budget is to cover the period 10 June 1995 to 31 December 1995 and 1 January 1996 to 30 June 1996.*

3. To aid in the process of quantifying requirements for UNAMIR, up to and including the period 30 June 1996, attached you will find forms where you will be able to list the authorized staffing by month. The form contains both civilian and military personnel. Please complete the section that is relevant to you and could you include any planned rotation of personnel since the budget has to reflect an additional amount for overlap periods during rotation.

4. In order for the Finance section to collate all of this information, we are requesting that you complete your portion by the 31 July 1995.

5. Should you have any further questions, please contact Stanley Gaetz (x 15117) at the UNICEF Building.

6. Thanking you in advance for your cooperation in this matter.

**Deployment schedule for military and civilian personnel for the
United Nations Assistance Mission for Rwanda for the period
from 10 June 1995 to 31 December 1995**

	Authorised 3rd Mandate	Onboard 10 Jun 95	30 Jun 1995	31 July 1995	31 Aug 1995	30 Sept 1995	31 Oct 1995	30 Nov 1995	31 Dec 1995	31 Jan 1996	29 Feb 1996	31 Mar 1996	30 April 1996	31 May 1996	30 June 1996	Total
Military Personnel Specialists	1,100															0
Military Personnel Infantry	4,400															0
Sub-total Military	5,500															0
Military Observers	320															0
Civilian Police	90															0
Professionals and above	0															0
Field Service Staff	67															0
Senior General Service	7															0
General Service Staff	83															0
Security Officers	20															0
Sub-total Civilian Int'l	177															0
Locally Recruited Staff	173															0
Sub-total Civilian Staff	350															0
UN Volunteers	74															0
Consultants																0
Contractual Staff																0
TOTAL	6,334	0	0	0	0	0	0	25	0	0	0	0	0	0	0	6,378



Received OM 948
By *[Signature]*
Date: 14 JUL 1995

INTER-OFFICE MEMORANDUM - MEMORANDUM INTERIEUR

10 July 1995

To: Civilian Police Commissioner

Info: Mr. Chaim Ouziel, CAO

From: Mr. Paul McNeill, CFO
Finance Unit
UNAMIR

Attention: Civilian Police Personnel Officer

Subject: Fully Revised Budget Submission for the Fourth Mandate

1. As you are aware a budget covering the period 10 June 1995 - 31 December 1995 was presented to the Fifth Committee for approval.
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Admin

UNITED NATIONS
ASSISTANCE MISSION FOR RWANDA



NATIONS UNIES
MISSION POUR L'ASSISTANCE AU RWANDA

UNAMIR - MINUAR
CIVPOL HQ

TO: STO

FROM: CIVPOL COMMISSIONER

INFO: SRSG, CAO, OSRSG/CIVPOL Liaison Officer

SUBJECT: INFORMATION REQUIRED FOR CIVPOL BUDGET PROPOSAL

Date: 14/12/94

Ref.: CIVPOL/MEMO/106/94

With reference to Fax N° 3.3090 from DPKO dated 12/12/94, find attached, lists of CIVPOL basic requirements on the above mentioned subject matter, please.

This requirements relate only to specific issues relating to CIVPOL and does not concern the basic requirements common to all UNAMIR components, including the need for additional increase in strength as a result of the new mandate.

Due to the urgency, we cannot provide the cost for each of the items. We therefore request that you enlist the assistance of the competent section.



CIVPOL BUDGET PROPOSAL REQUIREMENTS

I. PERSONNEL

I. 1. ADMINISTRATIVE PERSONNEL

I.1.1 CIVPOL Commissioner	1
I.1.2 CIVPOL Secretary (International level)	2
I.1.3 Interpreters (International level)	1
I.1.4 Interpreters (Local)	13
I.1.5 Secretary (Local)	5
I. 2 <u>CIVPOL Observers</u>	120

II. MATERIALS

II.1 INFRASTRUCTURES

II.1.1 Rental of private office accommodation for training staff in Ruhengeri	1
II.1.2 Rental of quarters for office accommodation for Police Monitoring teams in each Prefecture	10
II.1.3 Major repairs of existing structures in Gendarmerie Training School in Ruhengeri	
II.1.4 Major repairs of existing structures in Prefectures for communal Police training	

II.2. TEACHING AIDS

II.2.1 Teaching equipments (see appendix A)	
II.2.2 Stationeries (see appendix B)	



ORGANISATION OF UNAMIR CIVPOL

1. MANDATE

In accordance with Resolution 872 of October 1993 of the Security Council, and Resolution 965 of November 1994, the mandates of CIVPOL are:

- (a) To monitor Gendarmerie and Communal Police, and provide supervision and advice to these bodies as required;
- (b) To assist in the establishment and training of a new integrated National Police Force.

2. TASK

To execute these mandates, the task of CIVPOL are:

- a) Deployment of CIVPOL to all Prefectures.
 - b) Assist the Prefets in law and order maintenance.
 - c) Monitor Police and gendarmes security situation.
 - d) Investigate any cases of violations in conjunction with local authorities.
 - e) Monitor the process of return of Rwandan refugees/displaced persons and their resettlement.
 - f) To assist in the establishment of Communal Police training centres within the Prefectures.
 - g) Conduct an intensive training programme to induct the communal Police and serve as an advisor when necessary.
 - h) Supervise the screening of Communal Police and issue credentials at the end of their training.
 - i) Assist to plan for disarming and facilitating the integration of ex RGF gendarmes in Rwanda.
 - j) To undertake the training of new gendarmes.
 - k) Training the trainers.
 - l) Assist milobs and ground troops in police matters.
 - m) Conduct operations in coordination with Milobs as troop redeployment/withdrawal is effected.
-

3. CONCEPT OF OPERATION

The CIVPOL monitoring teams are deployed in all prefectures to monitor the local police and gendarmes security situation, investigate cases of human rights violations. The CIVPOL also undertake the training of communal police at the prefectures level. The training at the centre level and other activities enumerated in paragraph I (i) above are coordinated at the headquarters level.

4. ORGANISATION

At the central level there is a Headquarters, and the Gendarmerie Training Centre. At the prefecture level there are Police Monitory Teams. (See organisation chart in appendix "C")

5. DEPLOYMENT

Projected CIVPOL strength	-	120
(1) CIVPOL HEADQUARTERS :	-	18
(2) Liaison Officers (2 FHQ and 2 Milobs HQ)		4
(3) Gendarmerie Training Centre RUHENGARI		20
(4) KIGALI (Prefecture and Rural)		15
(5) Other Prefectures (7 Observers each)	-	63
Total		120



APPENDIX A

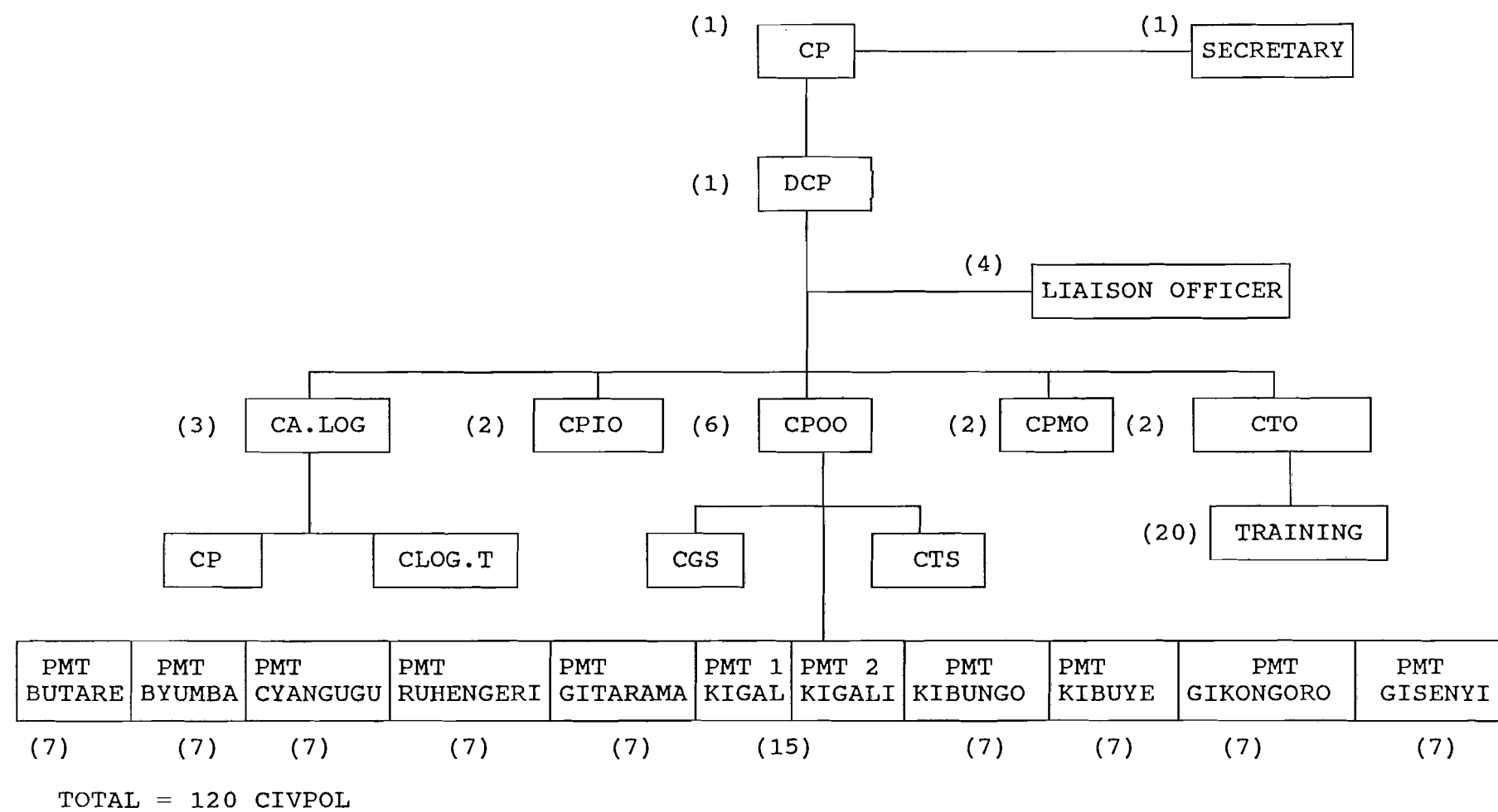
LIST OF NEEDED PEDAGOGICAL MATERIALS FOR THE
TRAINING OF GENDARMES

- 6 overhead projectors and accessories (transparencies, white screen, felt markers);
 - 1 Video library comprised of:
 - . 6 televisions
 - . 6 Video Cassette Recorders
 - . 1 series of video-cassette documentaries on gendarmerie service
 - . 1 series of video-cassette documentaries on the criminal investigative police
 - . 3 Video cameras complete with accessories (light, batteries, battery recharger, exterior microphone, tripod, connection plug, blank tapes).
 - . 6 slide projectors
 - . Series of slides
 - . 60 Criminal Investigative Police Officer (CIPO) kits
 - . 1 technical police laboratory
 - . 1 dark room
 - Accident report kits
 - Illustrated posters on traffic laws and traffic control
 - 2 Personal computers
 - 2 photocopy machines
 - 2 typewriters
-

APPENDIX B

STATIONARY

1. Two thousand reams of photocopying papers
2. One thousand packets of red biro pen
3. Ten thousand packets of black biro pen
4. One thousand packets of erasers
5. One thousand packets of glue sticks
6. One thousand packets of scotch magic tape
7. One thousand packets of giant size wavy clips
8. One thousand packets of office pins
9. One thousand big notebooks for use as registers
10. Two thousand file covers
11. One thousand folders
12. Ten thousand exercise books
13. One thousand packets of correcting fluid
14. Twenty five big waste paper plastic pails
15. One thousand brooms
16. Ten thousand packets of blue biro pens



NATIONAL POLICE TRAINING PROGRAMME

I. INTRODUCTION:

Faced with the increase in violations and exactions of all type and due to the lack of an effective professional police force in Rwanda as a result of the flight abroad of members of the former gendarmerie, the Broad-based Government of National Unity upon its inception requested the assistance of UNAMIR for the creation of a new national police force through the training of gendarmerie and Communal Police to meet the security requirements of the country.

Since the establishment of a police force is a contributing factor to the promotion of security in the country, UNAMIR assigned CIVPOL the task of carrying out, with those means available, this training alongside its mission of monitoring the activities of the local police and national gendarmerie forces.

Due to the urgency and importance of the needs expressed by the Government of Rwanda, which are of 6000 (six thousand) gendarmes of all the country and 10 (ten) policemen per Commune, it was essential to develop an accelerated and progressive training project corresponding to existing needs and likely to be integrated within the UNAMIR mandate as well as call upon the services of the Rwandan authorities.

The following was agreed upon:

- the accelerated training of 103 gendarmes over a period of 45 days to face up, as a matter of urgency, to the security needs in the town of Kigali;
 - the accelerated training of 300 (three hundred) gendarmes over a period of 16 weeks who will eventually be deployed across the entire country;
 - the training of 100 (one hundred) training officers to be selected from the ranks of the first 400 gendarmes trained;
 - the training of gendarmerie officers which could be carried out with assistance from third countries as part of bilateral or multilateral projects.
 - the training of gendarmes through the use of their own resources;
 - the training of Communal Police (10) ten policemen per commune.
-

II. TRAINING PROGRAMS

II.1. Training of Gendarmes

This program is meant to give basic knowledge of gendarmerie activities, such as the areas of the judiciary, law and order, public security, traffic police, administrative police, scientific police, serving in brigades, and criminal investigation bureau, so that they have available those elements enabling them to carry out efficiently the tasks required by the duties of a gendarme. The trainees are capable, after the completion of their training, of serving in a mobile gendarmerie unit or in a territorial unit.

II.2 Intensive Training Course of 45 days

Period: - from 16 August to 8 October 1994

II.3 Intensive Training Course of 16 weeks

This takes into account the deficiencies noted during the II.2 training Course and improves upon the later.

Period: - from 19 December 1994 to 19 April 1995

II.4 The Training of the Instructors

This is aimed at the improvement of knowledge acquired during training cycles II.2 and II.3 by improving the understanding of concepts and inculcate pedagogical knowledge.

Period: - from 1st June 1995 to 1st September 1995

II.5 The Training of Officers

The training of officers, because of its specific nature could be carried out with the direct help of a third country in a bilateral or multilateral context. This training requires human and material means which are difficult to carry out within the scope of the current UNAMIR mandate. It would, however, be desirable for this training to take place alongside the training of gendarmes so as to have available as soon as possible a supervisory staff of good quality.

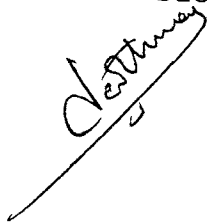
II.6 The Training of Communal Police

Periods: - from 15 January to 15 April 1995 1st batch
 - from 15 May to 15 August 2nd batch
 - from 15 September to 15 December 3rd batch

III. Organization

The gendarme's training courses will take place in the National Gendarmerie School and the training courses of the Communal Police will take place in the Prefectures.

Colonel Cheik Oumar Diarra
CIVPOL Commissioner





*CIVPOL
outgoing
CIVPOL*

TO: STO
FROM: CIVPOL COMMISSIONER
INFO: SRSG, CAO, OSRSG/CIVPOL Liaison Officer
SUBJECT: INFORMATION REQUIRED FOR CIVPOL BUDGET PROPOSAL

Chamney

Date: 14/12/94
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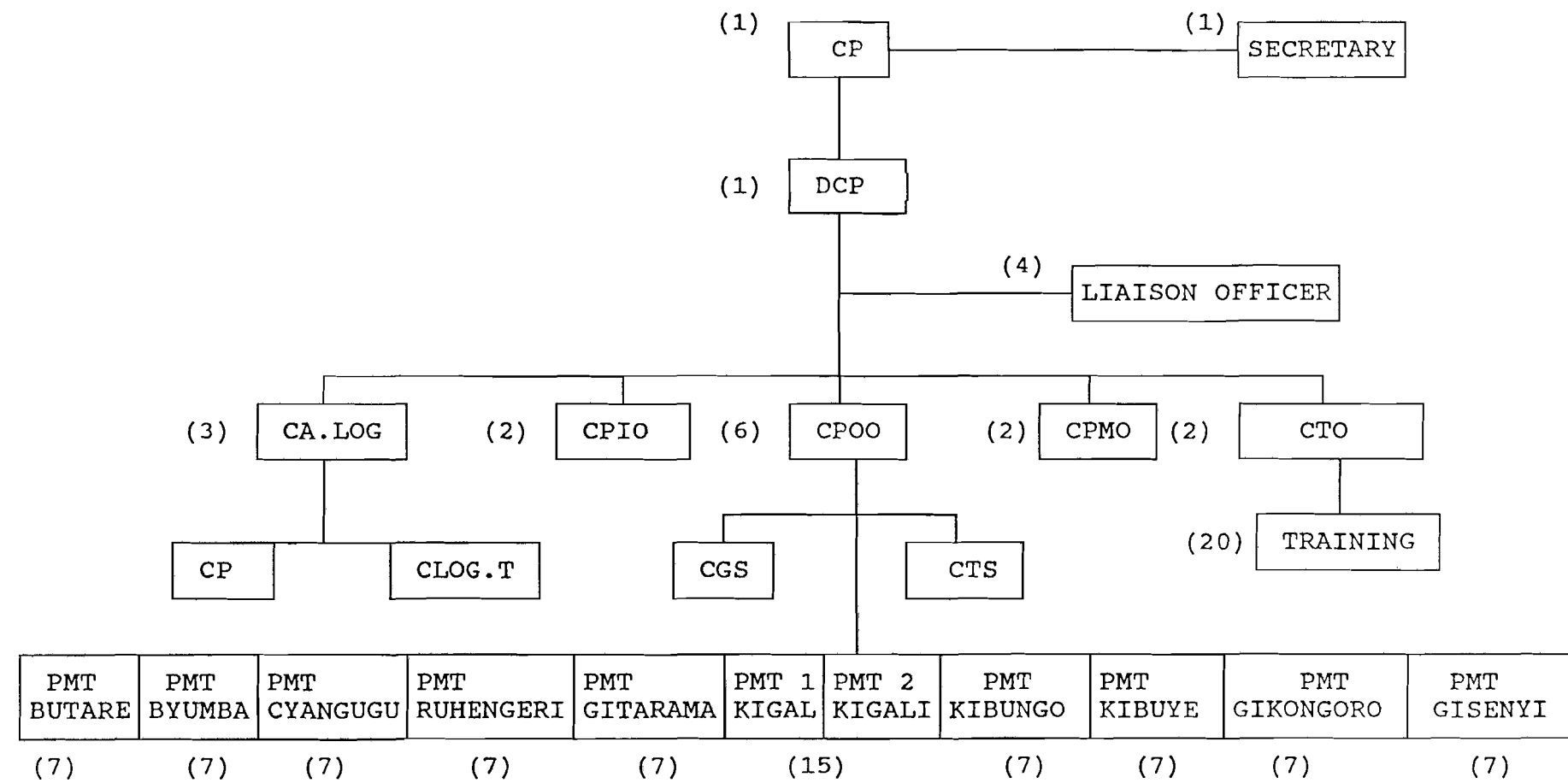
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CIVPOL ADMINISTRATIVE FRAMEWORK

APPENDIX C



TOTAL = 120 CIVPOL

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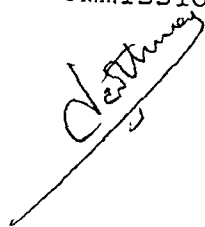
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Colonel Cheik Oumar Diarra
CIVPOL Commissioner



UNITED NATIONS

NATIONS UNIES

FIELD FINANCE AND BUDGET SECTION
FIELD OPERATIONS DIVISION, DPKO
UN Headquarters

94 DEC 12 05 29

IN 5284

OUTGOING FAX NUMBER:	DATE: 12 December 1994
TO: Mr. A. Golo Officer-In-Charge UNAMIR, Nairobi	FROM: Denis G. Beissel Acting Director Field Operations Division UNHQ NEW YORK
ATTN:	
FAX NUMBER: 3-3090	FAX NUMBER: (212) 963 0642
NUMBER OF TRANSMITTED PAGES: 1/6	FILE REFERENCE: FIN1/MIR/94-244
SUBJECT: UNAMIR BUDGET SUBMISSION	

There are a number of issues which require to be resolved in order to finalize the budget submission for UNAMIR. Would you please supply the following:

1. The SRSG's interpretation of the mandate.
2. Costs for the rental of vehicles in section 5 of the draft budget.
3. Details of training programmes, including costs, to be held by the Civilian Police.
4. BMS and Medical Services estimates for the Assistance for Disarmament and Demobilization (Geko camp).
5. Revised schedules of equipment by offices and/or location with those services and units given on the revised staffing table only, as per the draft budget. The proposed establishment, as given on the attached annexes, should be used for this purpose:
 - a) vehicles - office and location
 - b) data-processing equipment - office and location

SRSG E/DIR

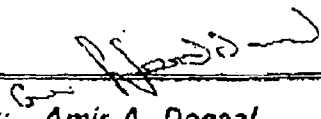
CAG

6. Completed annexes as follows:

- a) rental of premises (annex XIV)
- b) actual vehicles lost/stolen/damaged during the war (annex XXXII)

Regards.

Drafted by: PG

Authorized by:  Amir A. Dossal

Annex XXV
Summary of requirements for data-processing equipment of the
United Nations Assistance Mission for Rwanda for the period
from 10 December 1994 to 9 June 1995

Item	Adjustments from last period (10 April to 9 December 1994)			Adjustments for this period (10 December 1994 to 9 June 1995)				Proposed establishment	Unit cost \$	Total cost \$
	Requirement A/49/375	Current Inventory (9 Dec 94)	Net require- ments from A/49/375	Equipment not required	Equipment written off	Additional requirement	Total requirement			
a	b	c	d (b-c)	e	f	g	h (Sum d to g)	i (c+h)	j	k (h x j)
Laptop computer	80	40	20		4	75	99	139	2,100	207,900
Desktop computer a/	433	274	159		17	15	191	465	1,350	263,550
Deskjet printer a/	239	214	25		54		79	293	350	27,650
Laserjet printer a/	36	37	(1)		1		1	38	1,500	1,500
Deskjet portable printer a/	21	20	1		20		21	41	400	8,400
File server & software	4	5	(1)			8	6	11	45,000	270,000
UPS power source b/	500	332	168	(149)	114		139	465	400	83,200
Modem	10	4	6				6	10	850	5,100
Regulator	600		500	(35)			465	465	400	186,000
Battery charger	40		40				40	40	80	2,400
Single user software	560	293	267	(61)		105	311	804	900	279,900
Scanners (flatbed)	4	1	3				3	4	1,500	4,500
Scanners (LAN)		2	(2)			2	2	4	5,000	10,000
LANcon c/	4	3	1				1	4	35,000	35,000
Multiport repeater		3	(3)			8	8	12	3000	27,000
Test equipment	6	2	4	(1)			3	5	5,000	15,000
Workshop equipment	18	2	16	(14)			2	4	1,500	3,000
Office automatic software	1		1				1	1	50,000	50,000
Accounting software	1		1				1	1	100,000	100,000
Management information system	1		1	(1)			0	0	150,000	0
Subtotal										1,550,100
Freight, 15 per cent										232,500
Total										1,782,600
Less: UNOSOM equipment							Quantity			0
Subtotal							0			0
Total										1,782,600

Notes:

- a/ Adjusted by ACABQ
b/ UPS = uninterruptable power supply
c/ LANCON = local area network connectivity elements

UNAMIR/TABLES/VEHREQ.WQ2

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KIGALI - RWANDA

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COMMENCEMENT

Annex XVI
Summary of requirements for vehicles of the
United Nations Assistance Mission for Rwanda for the period
from 10 December 1994 to 9 June 1995

Item	Adjustments from last period (10 April to 9 December 1994)			Adjustments for this period (10 December 1994 to 9 June 1995)				Proposed establishment	Unit cost \$	Total cost \$
	Requirements A/49/378	Current inventory (9 Dec 94)	Net require- ments from A/49/378	Vehicles not required	Vehicles written off	Additional requirements	Total requirements			
a	b	c	d (b-c)	e	f	g	h (Sum d to g)	i (c+h)	j	k (hd)
Sedan, light	21	24	(3)			2	2	26	12,000	26,000
Sedan, medium	4	10	(6)					10	17,000	
Sedan, heavy	1	2	1	(4)			1	3	20,000	20,000
Jeep 4x4 a'	290	233	56		26	73	154	389	20,800	3,157,000
Bus, light	28	37	(8)					37	19,000	
Bus, medium	6	2	3			2	5	7	35,000	175,000
Bus, heavy	1		1				1	1	120,000	120,000
Pick-up, double cabin	14	154	(80)		5	9	14	188	16,000	224,000
Truck, cargo light b'	40		40				40	40	11,200	448,000
Truck, cargo medium c'	49	36	(7)			13	13	69	50,000	650,000
Truck, cargo heavy	6		5				5	5	100,000	500,000
Ambulance	18	4	14		3		17	21	40,000	680,000
Truck, crane, heavy	1		1				1	1	225,000	225,000
Truck, recovery	5	6	(1)					6	75,000	
Truck, fuel	3	2	1			1	2	4	95,000	190,000
Truck, water	3		3			10	13	13	95,000	1,235,000
Truck, kitchen a'		5	(5)					5	100,000	
Truck, mobile workshop c'		1	(1)			2	2	3	55,000	110,000
Truck, sewage		1	(1)			1	1	2	80,000	80,000
Trailer, water	100		100	(36)			14	14	3,000	42,000
Trailer, cargo	50		50	(40)			10	10	3,000	30,000
Trailer, fuel		2				10	10	12	6,000	80,000
Recovery vehicle 6 x 6						2	2	2		
Fire tender d'	3		3	(3)					150,000	
Fork lift, light	7	1	6			6	14	15	35,000	490,000
Fork lift, medium		1				1	1	2	75,000	75,000
Fork lift, heavy	1	2	(1)			1	1	3	150,000	150,000
Front end loader d'		2	(2)					2	80,000	
Backhoe						1	1	1		
Distributor bitumen						1	1	1		
Road grader						6	6	6	120,000	600,000
Vibrator roller						2	2	2		
Scoop loader						2	2	2		
Dozer						3	3	3	220,000	590,000
Tractor and flatbed						10	10	10		
Tractor & 20 tonne trailer						2	2	2		
Tractor truck						6	6	6	80,000	480,000
						2	2	2		
						30	30	40	1,100	33,000

TOTAL: RWANDA

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COMPLETION: 4

Annex XXXII
Reconciliation of equipment reported lost, stolen or damaged
in A/49/375 for the United Nations Assistance Mission for Rwanda

Item	A/49/375	Actual	Increase (decrease)	Unit cost a/ \$	Total loss \$
a	b	c	d	e	f (c x e)
<u>Vehicles</u>					
Jeep 4 x 4	89		(89)	20,500	
Bus light	10		(10)	19,000	
Pick-up, double cabin	50		(50)	18,000	
Ambulance	3		(3)	40,000	
				Sub-total	
<u>Communications equipment</u>					
Handie talkies	100	65	(35)	500	32,500
Mobile		102	102	800	81,600
				Sub-total	114,100
<u>Data-processing equipment</u>					
Laptop computer	13	13		2,100	27,300
Desktop computer	170	170		1,380	234,600
Deskjet printer	238	238		350	83,850
Laser printer	32	32		1,500	48,000
Deskjet portable printer	15	15		1,500	22,500
UPS power source	41	41		400	16,400
Regulator	33	33		400	13,200
Battery charger	27	27		60	1,620
Single user software	184	184		900	165,600
				Sub-total	612,870
<u>Generators</u>					
110 KVA	1		(1)	18,000	
96 KVA	2		(2)	10,800	
15 KVA	10		(10)	8,500	
10 KVA	3	1	(2)	7,100	7,100
5 KVA	3		(3)	6,300	
3.9 KVA	46	33	(13)	5,000	185,000
2.5 KVA	74	62	(12)	2,000	124,000
1.2 KVA	62	31	(31)	600	18,600
				Sub-total	314,700
				TOTAL	1,041,670

Notes:

a/ Standard cost

C:\UNAMIR\TABLES\LOST.W02

Annex XIV
Rental of premises of the United Nations Assistance Mission for Rwanda
for the period from 10 December 1994 to 9 June 1995

LOCATION	Use	MONTHLY RENT	NUMBER MONTHS	TOTAL
<u>Nairobi</u>				
United Nations compound, Gigiri	Aircrew accommodation Working accommodation	3,500	6 6	21,000
<u>Kampala</u>				
<u>Rwanda Kigali</u>				
Trafipro	New HQ compound	60,000	6	360,000
Meridian hotel	Staff accommodation	30,000	6	180,000
Chez lands	Staff accommodation	40,000	6	240,000
Amohoro stadium (maintenance)	Staff accommodation	5,100	6	30,600
Amohoro hotel	Contingent accommodation	4,000	6	24,000
UNICEF building	HQ		6	9,000
UNMO HQ	Office accommodation	1500	5	
Belgium village	Office accommodation		6	30,000
Dihatu garage	Staff accommodation	5000	6	6,000
<u>Subera antoine</u>	CTO workshop	1000	6	18,000
Iveco	CTO workshop	3,000	6	18,000
Ecohay	HQ CIVPOL	3000	6	27,000
	Communications workshop	4500	6	21,000
	Office accommodation	3500	6	8,400
	MP HQ	1400	6	8,000
	MP staff accommodation	1500	6	3,000
	Sector HQ	500	6	4,800
	Human rights	800	6	182,000
Chinese compound		27000	6	270,000
Namdhari		45000	6	84,000
Village Urugwira		14000	6	
Karemear boniface				
<u>Sectors</u>				
Ghanbat 1	Contingent accommodation	5,000	6	30,000
Ghanbat 2	Contingent accommodation	5,000	6	30,000
UNMO Sector 2	Working accommodation	1,500	6	9,000
	Contingent accommodation	25,000	6	150,000
Total				280,800
				1,744,800



outgoing

TO : OIC BUDGET PROPOSER NEW YORK
UN HQ

DATE : November 28, 1994
REF : CIV/MEMO/Nº

FROM : CIVPOL COMMISSIONER *des Dunes*

SUBJECT : CIVPOL BUDGET PROPOSAL

ORGANISATION OF UNAMIR CIVPOL

I.(i) CONCEPT OF OPERATION :

The UN CIVPOL in UNAMIR is established by United Nations having the responsibility throughout Rwanda for : -

- a) Deployment of CIVPOL to all Prefectures.
- b) Assist the Prefets in law and order maintenance.
- c) Monitor Police and gendarmes security situation.
- d) Investigate any cases of violations in conjunction with local authorities.
- e) Monitor the process of return of Rwandan refugees/displaced persons and their ressettlement.
- f) To assist in the establishment of Communal Police training centres within the Prefectures.
- g) Conduct an intensive training programme to induct the communal Police and serve as an advisor when necessary.
- h) Supervise the screening of Communal Police and issue credentials at the end of their training.
- i) Assist to plan for ~~disarming and~~ facilitating the integretion of ex RGF gendarmes in Rwanda.
- j) To undertake the training of new gendarmes.
- k) Training the trainers.
- l) Assist milobs and ground troops in police matters.
- m) Conduct operations in coordination with Milobs as troop redeployment/withdrawal is effected.

*Agenda .
29/11/94*

(ii) BRIEF EXPLANATORY NOTE ON CONCEPT OF OPERATION UNDER
PARAGRAPH I (i) ABOVE

The CIVPOL monitoring teams are deployed in all prefectures to monitor the local police and gendarmes security situation, investigate cases of human rights violations. The CIVPOL also undertake the training of communal police at the prefectures level. The training at the centre level and other activities enumerated in paragraph I (i) above are coordinated at the headquarters level.

2. UNAMIR CIVPOL ORGANISATION CHART

See Appendix A.

3. DEPLOYMENT (PROJECTED) CIVPOL ONLY

I. CIVPOL HEADQUARTERS :

17.

NATIONALITY	DUTY POST
MALI	D/COMMISSIONER
GHANA	CHIEF OF OPERATIONS
JORDANOS	CHIEF OF INVESTIGATION
ZAMBIA	CHIEF OF MONITORS
NIGERIA	CHIEF OF ADMIN AND LOGISTICS
MALI	CHIEF OF TRAINING
ZAMBIA	OPERATION OFFICER
GUINEA BISSAU	MONITORING OFFICER
GHANA	LOGISTICS OFFICER
NIGERIA	INVESTIGATION OFFICER
GHANA	SECRETARY
DJIBOUTI	CHIEF OF PERSONNEL
NIGERIA	OPERATION OFFICER
NIGERIA	OPERATION OFFICER
GHANA	TRAINING OFFICER
ZAMBIA	LOGISTIC OFFICER
MALI	INFORMATION OFFICER

II. TRAINING

9.

III. OBSERVERS IN PREFECTURES

I. KIGALI (i)	5.
II. KIGALI (ii)	10.
III. BUTARE	5
IV. GITARAMA	7
V. GIKONGORO	7
VI. KIBUYE	5
VII. CYANGUGU	7
VIII. BYUMBA	5
IX. RUHENGERI	5
X. GISENYI	5
XI. KIBUNGO	5

4. NATIONALITIES

i) Djibouti	15
ii) Ghana	10
iii) Guinea Bissau	20
iv) Jordan	5
vi) Mali	10
vii) Nigeria	10
viii) Zambia	10

Total 80 CIVPOL only.

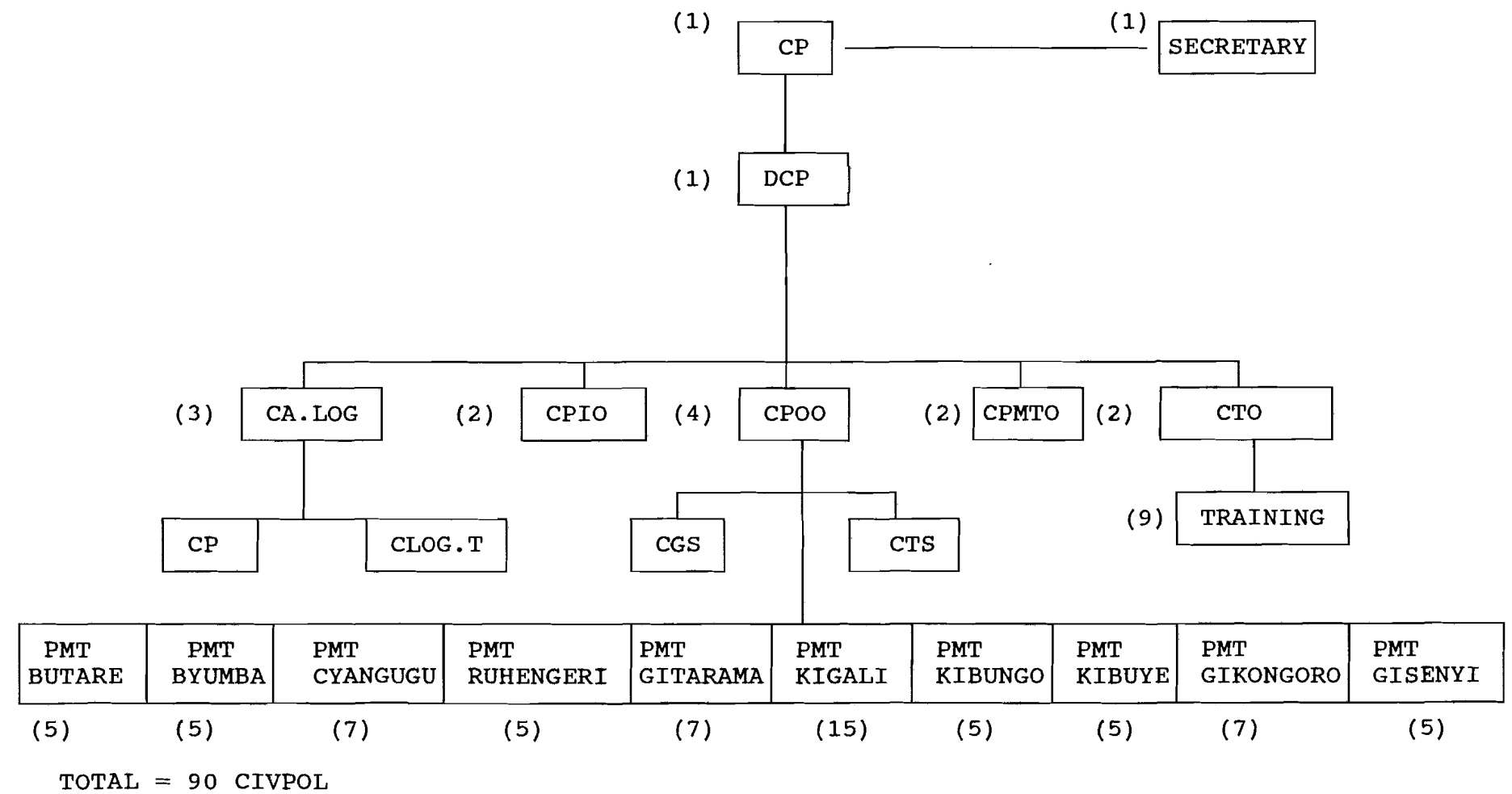
5. ROTATION DATES

(i) DECEMBER	-	1994
(ii) FEBRUARY	-	1995
(iii) AUGUST	-	1995
(iv) SEPTEMBER	-	1995
(v) OCTOBER	-	1995
(vi) NOVEMBER	-	1995

6. CASUALITIES FROM APRIL - DEC 1994

NIL

Appendix. A



Annex
Deployment schedule for military and civilian personnel for the
United Nations Assistance Mission for Rwanda for the period
from 10 December 1994 to 9 December 1995

	Authorized	Onboard 9 Dec 94	December 1994	January 1995	February 1995	March 1995	April 1995	May 1995	June 1995	July 1995	August 1995	September 1995	October 1995	November 1995	Additional proposed	Total
Military Personnel Specialists															0	0
Military Personnel Infantry															0	0
Sub-total Military	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Military Observers															0	0
Civilian Police		90	90	88	85	86	88	88	88	85	90	60	20	10	0	0
Professionals and above	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Field Service Staff															0	0
Senior General Service															0	0
General Service Staff															0	0
Security Officers															0	0
Sub-total Civilian Int'l	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Locally Recruited Staff															0	0
Sub-total Civilian Staff	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
UN Volunteers															0	0
Consultants															0	0
Contractual Staff															0	0
TOTAL	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Professionals and above

	authorized	Onboard 9 Dec 94	December 1994	January 1995	February 1995	March 1995	April 1995	May 1995	June 1995	July 1995	August 1995	September 1995	October 1995	November 1995	Additional proposed	Total
USG															0	0
ASG															0	0
D-2															0	0
D-1															0	0
P-5															0	0
P-4															0	0
P-3															0	0
P-2															0	0
TOTAL	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0



Admin

TO : OIC BUDGET PROPOSER NEW YORK
UN HQ

DATE : November 28, 1994
REF : CIV/MEMO/Nº

FROM : CIVPOL COMMISSIONER *John Duma*

SUBJECT : CIVPOL BUDGET PROPOSAL

ORGANISATION OF UNAMIR CIVPOL

I.(i) CONCEPT OF OPERATION :

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- g) Conduct an intensive training programme to induct the communal Police and serve as an advisor when necessary.
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- k) Training the trainers.
- l) Assist milobs and ground troops in police matters.
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John Duma

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See Appendix A.

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II. TRAINING

9.

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X. GISENYI	5
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4. NATIONALITIES

i) Djibouti	15
ii) Ghana	10
iii) Guinea Bissau	20
iv) Jordan	5
vi) Mali	10
vii) Nigeria	10
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Total 80 CIVPOL only.

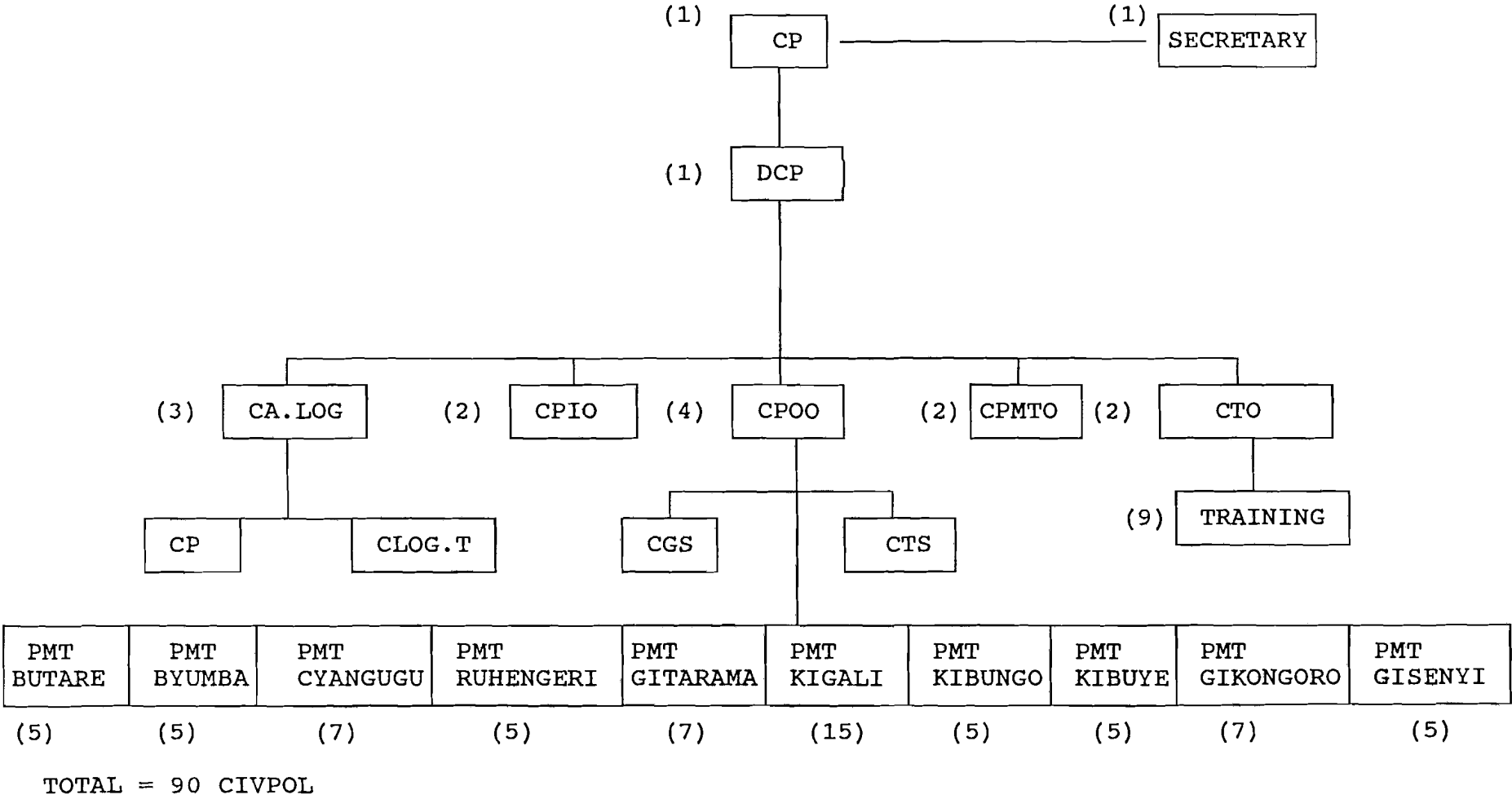
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(i) DECEMBER	-	1994
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(iii) AUGUST	-	1995
(iv) SEPTEMBER	-	1995
(v) OCTOBER	-	1995
(vi) NOVEMBER	-	1995

6. CASUALITIES FROM APRIL - DEC 1994

NIL

Appendix. A



Annex
Deployment schedule for military and civilian personnel for the
United Nations Assistance Mission for Rwanda for the period
from 10 December 1994 to 9 December 1995

	Authorized	Onboard 9 Dec 94	December 1994	January 1995	February 1995	March 1995	April 1995	May 1995	June 1995	July 1995	August 1995	September 1995	October 1995	November 1995	Additional proposed	Total
Military Personnel Specialists															0	0
Military Personnel Infantry															0	0
Sub-total Military	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Military Observers															0	0
Civilian Police		90	90	89	85	88	88	88	88	85	90	88	20	10	0	0
Professionals and above	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Field Service Staff															0	0
Senior General Service															0	0
General Service Staff															0	0
Security Officers															0	0
Sub-total Civilian Int'l	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Locally Recruited Staff															0	0
Sub-total Civilian Staff	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
UN Volunteers															0	0
Consultants															0	0
Contractual Staff															0	0
TOTAL	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Professionals and above

	authorized	Onboard 9 Dec 94	December 1994	January 1995	February 1995	March 1995	April 1995	May 1995	June 1995	July 1995	August 1995	September 1995	October 1995	November 1995	Additional proposed	Total
USG															0	0
ASG															0	0
D-2															0	0
D-1															0	0
P-5															0	0
P-4															0	0
P-3															0	0
P-2															0	0
TOTAL	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Sub

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uncoming

UNITED NATIONS
ASSISTANCE MISSION FOR RWANDA



NATIONS UNIES
MISSION POUR L'ASSISTANCE AU RWANDA

UNAMIR - MINUAR

DATE: 17 November 1994

TO: All Chiefs of Section/Unit

FROM: Ally H. Golo, OIC
Administration

A handwritten signature in dark ink, appearing to be 'Ally H. Golo', written over a horizontal line.

SUBJECT: UNAMIR Budget Submission

... Please find attached fax from Mr. Denis Beissel, Acting Director FOD in relation to the UNAMIR budget and the visit of Mr. Peter Goddard who will arrive the 22 November 1994. The fax raises a number of important questions that must be addressed during his visit. Please prepare a report that addresses any issues or questions that pertain to your Section/Unit.

All responses should reach this Office no later than noon on 21 November 1994.

Thank you.

UNITED NATIONS
COMM CENTRE
HEADQUARTERS

94 NO 17

UNITED NATIONS

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NATIONS UNIES

FIELD FINANCE AND BUDGET SECTION
FIELD OPERATIONS DIVISION, DPKO
UN Headquarters

MSF 7116 11

48275

IN 4849

OUTGOING FAX NUMBER:	DATE: 16 November 1994
TO: Mr. A. Golo Officer-In-Charge UNAMIR, Nairobi ATTN:	FROM: Denis G. Beissel Acting Director Field Operations Division UNHQ NEW YORK
FAX NUMBER: 3-3090	FAX NUMBER: (212) 963 0642
NUMBER OF TRANSMITTED PAGES: 1/2	FILE REFERENCE: FIN1/MIR/94-229
SUBJECT: UNAMIR BUDGET SUBMISSION	

As discussed yesterday, Mr Peter Goddard will travel to Rwanda in order to assist with completion of the UNAMIR budgets for the periods 10 December 1994 to 9 June 1995 and 10 June to 9 December 1995. His ETA Nairobi, ex flight LH580, is 20.50hrs 20 November 1994.

A number of items over which the ACABQ have expressed concern, and which must be addressed in the new submission, are given below:

- 1) The equipment tables used in A/49/375 dated 12 September 1994 require to be updated, in particular equipment lost/stolen/damaged will need to be shown as actual rather than as an estimate. A similar style of table will be used which will also give details of equipment budgeted for in the period 5 April to 9 December 1994 but not purchased (or funds obligated).
- 2) A review of the need to maintain both Entebbe and Nairobi (para 17 of A/49/501).
- 3) Full justification of all civilian staff (para 23 of A/49/501).
- 4) Full details of the movements of APC in light of the comments at paragraph 30 of A/49/501.

SRDG

- 5) *Details, by contingent, of COE abandoned (para 31 of A/49/501).*
- 6) *Locations and ratios of all equipment in relation to the numbers of personnel (paras 33 and 34 of A/49/501).*
- 7) *Justification of the vehicles at paragraph 35 of A/49/501.*
- 8) *Detailed explanations of tasked actually carried out under contractual services (Brown and Root) and those which will be carried out in the future. Also the tasked carried out by the engineers supplied by the UK and the relationship to the services supplied by contractors (paras 40 to 44 of A/49/501).*

2/2

Regards.

MSF 7116 11

Drafted by: PG

Authorized by: *[Signature]* Amir A. Dossal



CIVPOL BUDGET PROPOSAL REQUIREMENTS

I. PERSONNEL

I. 1. ADMINISTRATIVE PERSONNEL

I.1.1 CIVPOL Commissioner	1
I.1.2 CIVPOL Secretary (International level)	2
I.1.3 Interpreters (International level)	1
I.1.4 Interpreters (Local)	13
I.1.5 Secretary (Local)	5
I. 2 CIVPOL Observers	120

II. MATERIALS

II.1 INFRASTRUCTURES

II.1.1 Rental of private office accommodation for training staff in Ruhengeri	1
II.1.2 Rental of quarters for office accommodation for Police Monitoring teams in each Prefecture	10
II.1.3 Major repairs of existing structures in Gendarmerie Training School in Ruhengeri	
II.1.4 Major repairs of existing structures in Prefectures for communal Police training	

II.2. TEACHING AIDS

II.2.1 Teaching equipments (see appendix A)	
II.2.2 Stationeries (see appendix B)	



CIVPOL
outgoing

TO: STO
FROM: CIVPOL COMMISSIONER
INFO: SRSG, CAO, OSRSG/CIVPOL, Liaison Officer
SUBJECT: INFORMATION REQUIRED FOR CIVPOL BUDGET PROPOSAL

Date: 14/12/94
Ref.: CIVPOL/MEMO/106/94

With reference to Fax N° 3.3090 from DPKO dated 12/12/94, find attached, lists of CIVPOL basic requirements on the above mentioned subject matter, please.

This requirements relate only to specific issues relating to CIVPOL and does not concern the basic requirements common to all UNAMIR components, including the need for additional increase in strength as a result of the new mandate.

Due to the urgency, we cannot provide the cost for each of the items. We therefore request that you enlist the assistance of the competent section.



ORGANISATION OF UNAMIR CIVPOL

1. MANDATE

In accordance with Resolution 872 of October 1993 of the Security Council, and Resolution 965 of November 1994, the mandates of CIVPOL are:

- (a) To monitor Gendarmerie and Communal Police, and provide supervision and advice to these bodies as required;
- (b) To assist in the establishment and training of a new integrated National Police Force.

2. TASK

To execute these mandates, the task of CIVPOL are:

- a) Deployment of CIVPOL to all Prefectures.
 - b) Assist the Prefets in law and order maintenance.
 - c) Monitor Police and gendarmes security situation.
 - d) Investigate any cases of violations in conjunction with local authorities.
 - e) Monitor the process of return of Rwandan refugees/displaced persons and their resettlement.
 - f) To assist in the establishment of Communal Police training centres within the Prefectures.
 - g) Conduct an intensive training programme to induct the communal Police and serve as an advisor when necessary.
 - h) Supervise the screening of Communal Police and issue credentials at the end of their training.
 - i) Assist to plan for disarming and facilitating the integration of ex RGF gendarmes in Rwanda.
 - j) To undertake the training of new gendarmes.
 - k) Training the trainers.
 - l) Assist milobs and ground troops in police matters.
 - m) Conduct operations in coordination with Milobs as troop redeployment/withdrawal is effected.
-

3. CONCEPT OF OPERATION

The CIVPOL monitoring teams are deployed in all prefectures to monitor the local police and gendarmes security situation, investigate cases of human rights violations. The CIVPOL also undertake the training of communal police at the prefectures level. The training at the centre level and other activities enumerated in paragraph I (i) above are coordinated at the headquarters level.

4. ORGANISATION

At the central level there is a Headquarters, and the Gendarmerie Training Centre. At the prefecture level there are Police Monitory Teams. (See organisation chart in appendix "C")

5. DEPLOYMENT

Projected CIVPOL strength	-	120
(1) CIVPOL HEADQUARTERS :	-	18
(2) Liaison Officers (2 FHQ and 2 Milobs HQ)		4
(3) Gendarmerie Training Centre RUHENGARI		20
(4) KIGALI (Prefecture and Rural)		15
(5) Other Prefectures (7 Observers each)	-	63
Total		120



APPENDIX A

LIST OF NEEDED PEDAGOGICAL MATERIALS FOR THE
TRAINING OF GENDARMES

- 6 overhead projectors and accessories (transparencies, white screen, felt markers);
 - 1 Video library comprised of:
 - . 6 televisions
 - . 6 Video Cassette Recorders
 - . 1 series of video-cassette documentaries on gendarmerie service
 - . 1 series of video-cassette documentaries on the criminal investigative police
 - . 3 Video cameras complete with accessories (light, batteries, battery recharger, exterior microphone, tripod, connection plug, blank tapes).
 - . 6 slide projectors
 - . Series of slides
 - . 60 Criminal Investigative Police Officer (CIPO) kits
 - . 1 technical police laboratory
 - . 1 dark room
 - Accident report kits
 - Illustrated posters on traffic laws and traffic control
 - 2 Personal computers
 - 2 photocopy machines
 - 2 typewriters
-

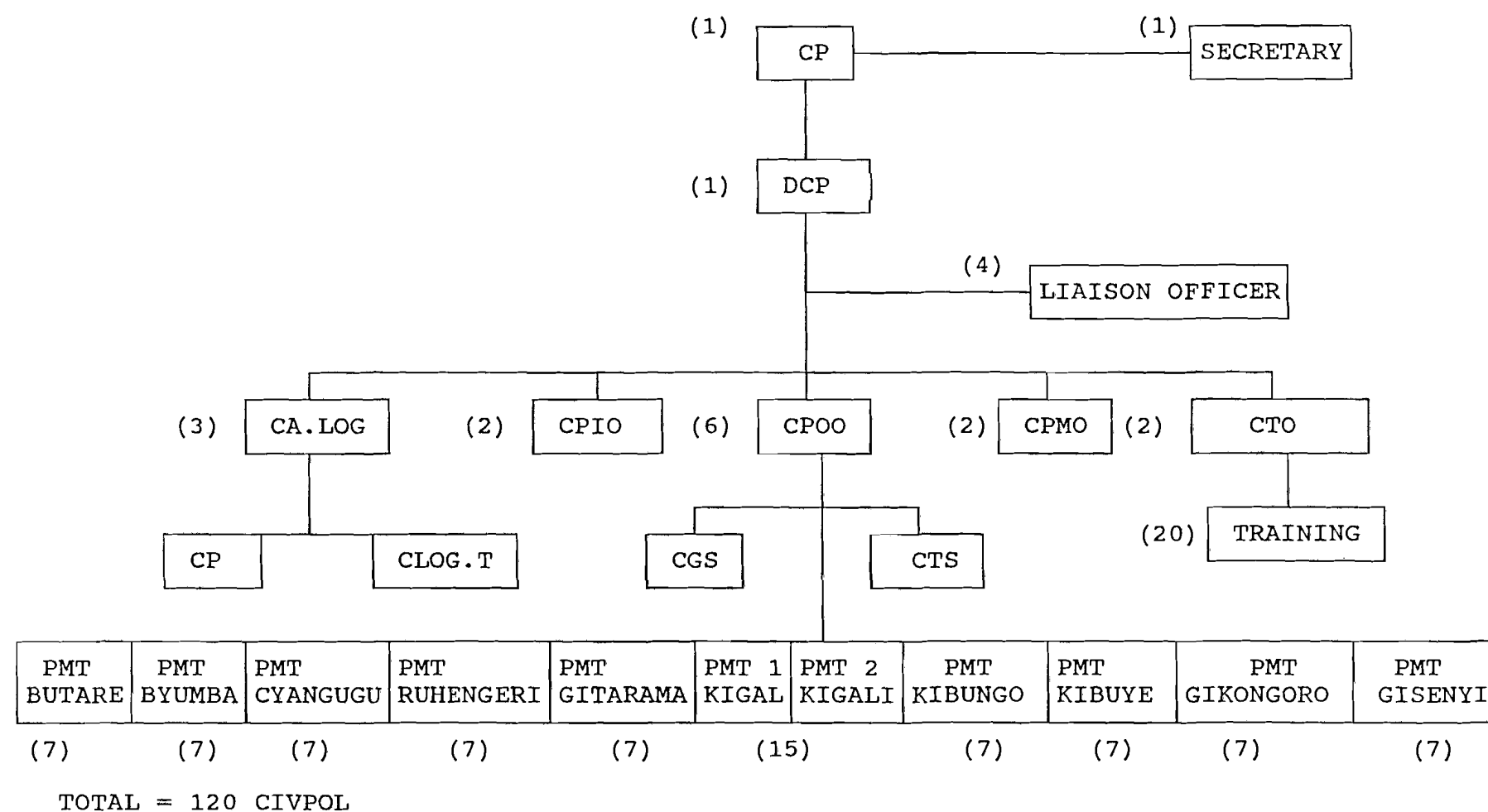
APPENDIX B

STATIONARY

1. Two thousand reams of photocopying papers
2. One thousand packets of red biro pen
3. Ten thousand packets of black biro pen
4. One thousand packets of erasers
5. One thousand packets of glue sticks
6. One thousand packets of scotch magic tape
7. One thousand packets of giant size wavy clips
8. One thousand packets of office pins
- 9 . One thousand big notebooks for use as registers
10. Two thousand file covers
11. One thousand folders
12. Ten thousand exercise books
13. One thousand packets of correcting fluid
14. Twenty five big waste paper plastic pails
15. One thousand brooms
16. Ten thousand packets of blue biro pens

CIVPOL ADMINISTRATIVE FRAMEWORK

APPENDIX C



NATIONAL POLICE TRAINING PROGRAMME

I. INTRODUCTION:

Faced with the increase in violations and exactions of all type and due to the lack of an effective professional police force in Rwanda as a result of the flight abroad of members of the former gendarmerie, the Broad-based Government of National Unity upon its inception requested the assistance of UNAMIR for the creation of a new national police force through the training of gendarmerie and Communal Police to meet the security requirements of the country.

Since the establishment of a police force is a contributing factor to the promotion of security in the country, UNAMIR assigned CIVPOL the task of carrying out, with those means available, this training alongside its mission of monitoring the activities of the local police and national gendarmerie forces.

Due to the urgency and importance of the needs expressed by the Government of Rwanda, which are of 6000 (six thousand) gendarmes of all the country and 10 (ten) policemen per Commune, it was essential to develop an accelerated and progressive training project corresponding to existing needs and likely to be integrated within the UNAMIR mandate as well as call upon the services of the Rwandan authorities.

The following was agreed upon:

- the accelerated training of 103 gendarmes over a period of 45 days to face up, as a matter of urgency, to the security needs in the town of Kigali;
 - the accelerated training of 300 (three hundred) gendarmes over a period of 16 weeks who will eventually be deployed across the entire country;
 - the training of 100 (one hundred) training officers to be selected from the ranks of the first 400 gendarmes trained;
 - the training of gendarmerie officers which could be carried out with assistance from third countries as part of bilateral or multilateral projects.
 - the training of gendarmes through the use of their own resources;
 - the training of Communal Police (10) ten policemen per commune.
-

II. TRAINING PROGRAMS

II.1. Training of Gendarmes

This program is meant to give basic knowledge of gendarmerie activities, such as the areas of the judiciary, law and order, public security, traffic police, administrative police, scientific police, serving in brigades, and criminal investigation bureau, so that they have available those elements enabling them to carry out efficiently the tasks required by the duties of a gendarme. The trainees are capable, after the completion of their training, of serving in a mobile gendarmerie unit or in a territorial unit.

II.2 Intensive Training Course of 45 days

Period: - from 16 August to 8 October 1994

II.3 Intensive Training Course of 16 weeks

This takes into account the deficiencies noted during the II.2 training Course and improves upon the later.

Period: - from 19 December 1994 to 19 April 1995

II.4 The Training of the Instructors

This is aimed at the improvement of knowledge acquired during training cycles II.2 and II.3 by improving the understanding of concepts and inculcate pedagogical knowledge.

Period: - from 1st June 1995 to 1st September 1995

II.5 The Training of Officers

The training of officers, because of its specific nature could be carried out with the direct help of a third country in a bilateral or multilateral context. This training requires human and material means which are difficult to carry out within the scope of the current UNAMIR mandate. It would, however, be desirable for this training to take place alongside the training of gendarmes so as to have available as soon as possible a supervisory staff of good quality.

II.6 The Training of Communal Police

Periods: - from 15 January to 15 April 1995 1st batch
 - from 15 May to 15 August 2nd batch
 - from 15 September to 15 December 3rd batch

III. Organization

The gendarme's training courses will take place in the National Gendarmerie School and the training courses of the Communal Police will take place in the Prefectures.

Colonel Cheik Oumar Diarra
CIVPOL Commissioner

Cheik Oumar Diarra



CIVPOL BUDGET PROPOSAL REQUIREMENTS

I. PERSONNEL

I. 1. ADMINISTRATIVE PERSONNEL

<i>I.1.1 CIVPOL Commissioner</i>	<i>-1</i>
<i>I.1.2 CIVPOL Secretary (International level)</i>	<i>2</i>
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