

PLEASE RETAIN
ORIGINAL ORDER

[4 CONFIDENTIAL]
EL/WG MAY 2009

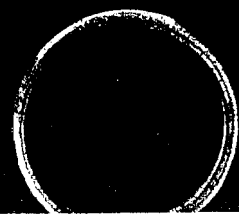
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SRSG

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24/5/95



Sixers
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201-

UNAMIR - MINUAR

Received ... 1200 ...
By: *QZ* ...
Rm n° ... *logistics* ...
Date: ... DEC 20 1995 ...

INTERNAL MEMORANDUM
MEMORANDUM INTERIEUR

Date: 19 December 1995

To: The CAO
Col. Diarra

From: Shaharyar M. Khan *Shaharyar M. Khan*
SRSG

Subject: UNAMIR Equipment being used by Gendarmerie/Communal Police

I have decided that UNAMIR equipment that has been used by the Gendarmerie School in Ruhengeri and the Communal Police School in Gishati may be retained by the two institutions even though CIVPOL Trainers have been withdrawn. These items would be regularized under the Trust Fund scheme already signed.

With regard to the Equipment being used at the Gendarmerie School in Ruhengeri, the following items previously in their use may be released to the Gendarmerie officials:

- | | | |
|-------------------------|---|-----------|
| 1 Land Cruiser | } | in Garage |
| 1 Truck | | |
| 1 Minibus | | |
| 3 Punch holes | | |
| 1 Staple Mob | | |
| 1 Staple Giant | | |
| 2 Metal Filing Cabinets | | |
| 11 Rotary Chairs | | |
| 1 TV | | |
| 1 VCR | | |
| 1 Computer | | |

URGENT
None
See me
C

UNITED NATIONS
ASSISTANCE MISSION FOR RWANDA



NATIONS UNIES
MISSION POUR L'ASSISTANCE AU RWANDA

UNAMIR - MINUAR

INTERNAL MEMORANDUM
MEMORANDUM INTERIEUR

15/12
#

Date: 15 December 1995

To: The FC
~~Col. Dénata~~

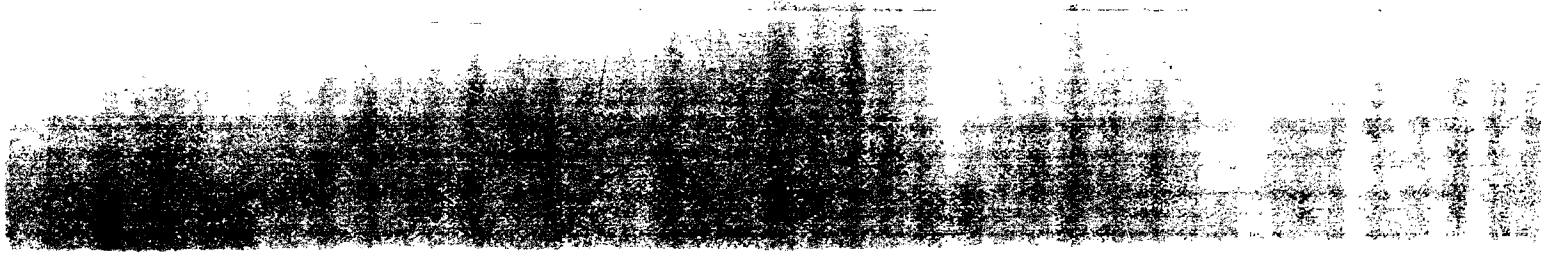
From: Shaharyar M. Khan
SRSG

Shaharyar M. Khan

Subject: UNAMIR draw-down

I would like to give an indication of the phased draw-down of UNAMIR personnel (formed troops, Milobs and Civpol) by the next meeting Tuesday 19 December. I shall be grateful for the information before then.

Received	12.0.17.67.....
By:A.....
File:SRSG.....
Date:	DEC 15 1995



✓ 12

UNITED NATIONS
ASSISTANCE MISSION FOR RWANDA



NATIONS UNIES
MISSION POUR L'ASSISTANCE AU RWANDA

UNAMIR - MINUAR

Received	1777
By:	
File:	SRS6
Date:	DEC 16 1995

[Signature]
18/12

Date: 14 December 1995

To: All Military and Civilian Personnel

From: Wilfrid de Souza
Executive Director

[Signature of Wilfrid de Souza]

Subject: Absence from mission area

I will be out of the mission area from 15 December 1995 to 9 January 1996. During my absence, Mr. Ismaël DIALLO will act as Executive Director.

Please extend to him your usual cooperation.

1/2
1/2
1/2



Received in:.....
By:.....
Date: DEC 1 - 1995

The Special Representative of the U.N. Secretary-General
P.O. Box 749
Kigali, Rwanda
Fax: 212 - 963 - 3090

Date: 29 November 1995

To: All Military and Civilian Personnel

From: Shaharyar M. Khan
SRSG *Shaharyar Khan*

Subject: Absence from Mission Area

I will be out of the mission area on annual leave from 30 November to 4 December 1995. During my absence, the UNAMIR Force Commander, Major General Guy Tousignant, would act as Chief of the Mission.

Please extend to him the usual cooperation.

cc: All United Nations Agencies



UNAMIR - MINUAR

TO: H.E. Mr. Shaharyar Khan
A: SRSG

Date: 27 November 1995
Ref: CIVPOL/MEMO/1024/95

FROM: C.O. Diarra, Colonel *[Signature]*
DE: CIVPOL Commissioner

Subject: Invitation to CIVPOL Medal Parade
Objet:

1. There will be a Medal Parade of MILOBs and CIVPOL Officers on 28/11/95 at Chez-Lando Hotel. CIVPOL cordially invites you to witness the parade.

..... 2. Attached is the programme of events from which you may determine your time of arrival at the venue. We would be very grateful to see you there your Excellency.

3. Best regards.

to
CPTD
me / son

6 November 1995

URGENT,

Received At: P.O. S.O. S.
By: <i>[Signature]</i>
<i>[Signature]</i> SRSB
Date: NOV - 7 1995

NOTE

[Signature]

SRSB

THE GISHARI COMUNAL POLICE SCHOOL IS TO OPEN NEXT WEEK AND IT NEEDS A BULLDOZER TO FINALIZE THE ENTRANCE.

THE CAO'S OFFICE WOULD LIKE YOU TO AUTHORIZE THAT ONE OF THE DOZERS THAT IS ASSIGNED TO HUMANITARIAN TASKS BE ALLOWED TO DO THE WORK AT THE SCHOOL FOR TWO DAYS.

YOUR APPROVAL PLEASE.

[Signature]

ISEL RIVERO, SA/SRSB

I approve. Pl
arrange a visit for
to Gishari (1) Diaria
me and a group of Diaria
could go in & be kept.

ISEL

Doc, as requested. -
7/11/95 Perhaps the visit could be
arranged for the opening
of the school? -

[Signature]
Copy 1 Col DiARRA
Dessauke

INFORMATION COLLECTION PLAN - SECURITY

CONCERNS	INDICATORS	SOURCES	COLLECTED BY	ANALYSIS BY	REPORTED TO
<u>EXTERNAL</u>					
A. What is the situation in neighbouring countries?	1) statements by officials concerning refugees, FRG and current Government	Intl Press SRSGs UN Agencies	G2 SRSG UN Agencies	G2	FC/SRSG
	2) events which may result in civil unrest or war	UNHQ Embassies NGO	G2/SRSG SRSG/G2 MILOB		
	3) action against those suspected of genocide				
B. What is the capability and readiness of the FRGF/ Militia for military operations?	1) incursions into Rwanda by FRGF/Militia/"Bandits"	NGO UN Agencies Refugees	MILOB Un Agencies MILOB	G2	FC/SRSG
	2) acts of sabotage, killing of civil leaders	RPA	MILOB	G2	
	3) arms shipments				
	4) military training				
	5) move of troops or equipment close to border				
	6) rate and aim of cross-border incursions				
C. What is the situation of Refugees in the camps?	1) arrests by host nation authorities	UNHCR Returnees Civil Auth Intl Press	UNHCR MILOB/UNHCR MILOB G2	G2/UNHCR G2	SRSG UNHCR/SRSG UNHCR/SRSG UNHCR/SRSG
	2) criminal acts in camps				
	3) availability of food				
	4) mass movement away from camps				

CONCERNS	INDICATORS	SOURCES	COLLECTED BY	ANALYSIS BY	REPORTED TO
D. Is the prison system functioning properly?	1) overcrowding and living conditions	UNHCHR	UNHCHR	CIVPOL/HR	SRSG
	2) number detained without conviction	Min of Interior	UNHCHR		
		Local Authority	CIVPOL/UNHCHR		
	3) maintenance of records				
	4) legal period of custody at each level of facility				
	5) expedient investigation of accusations				
E. Are the citizens adjusting to the new situation?	1) complaints of locals	UNHCR	UNHCR	HAC/IOC	SRSG
		Local Authority	MILOB/UNHCR		SRSG/FC
	2) incidents of harassment	Locals	MILOB/UNHCR		SRSG/FC
	3) presence/absence of men/people in the community				
	4) problems of Local Authority				
F. Has the economy resumed?	1) cost of living/rate of exchange	Min of Rehab	UNDP/UNREO	IOC	SRSG
		Local Authority	MILOB	HAC/IOC	SRSG/FC
	2) black market activity/goods	Locals	MILOB	HAC/IOC	SRSG/FC
		NGOs	MILOB	HAC/IOC	SRSG/FC
	3) activity/presence of markets				
	4) opening of new businesses				
	5) exports and imports				

CONCERNS	INDICATORS	SOURCES	COLLECTED BY	ANALYSIS BY	REPORTED TO
G. How close are utilities to their pre-war capacity?	1) non-operational facilities 2) capacity of operational facilities 3) problems and shortfalls	Local Auth Facility Op NGOs Min of Rehab	MILOB IOC	IOC/HAC	G2
H. What is the situation on housing and land ownership?	1) number and duration of people living in transit camps 2) percentage of people without homes 3) community plan for settlement of land disputes and shortages	Min of Rehab UNHCR NGOs Local Authority Locals	HAC/IOC UNHCR MILOB MILOB MILOB	HAC/IOC HAC/IOC HAC/IOC HAC/IOC	SRSG
I. What is the situation of food production?	1) percentage of land cultivated 2) anticipated harvest yield 3) availability and cost of food in markets 4) amount of food in community 5) absence of seed for planting	Min of Rehab WFP NGOs Local Authority Locals	HAC/IOC MILOB	HAC/IOC	SRSG

CONCERNS	INDICATORS	SOURCES	COLLECTED BY	ANALYSIS BY	REPORTED TO
J. Is there a will for the Refugees to return home?	1) number of returning refugees	UNHCR	UNHCR	HAC/IOC	SRSG
	2) rumours in the camps	NGOs	MILOB/HAC		
	3) difficulties at border crossings	Returnees			
	4) method of return	Local Authority			
K. What is the commitment of the NGOs?	1) future plans	Locals			SRSG
	2) level of activity	Min of Rehab	IOC/UNDP	IOC	
	3) problems being encountered	IOC	IOC		
		NGOs	HAC/MILOB	HAC/IOC	
		Local Authority	MILOB	HAC/IOC	

INFORMATION COLLECTION PLAN - RECONCILIATION

CONCERNS	INDICATORS	SOURCES	COLLECTED BY	ANALYSIS BY	REPORTED TO
A. Does the government promote reconciliation?	1) remarks made by government officials	Intl Press	G2	HAC/IOC	FC/SRSG
	2) rallies/parades and their message	Rwanda Media	SRSG		
	3) messages in national media	Local Authority Govt Ministers	MILOB SRSG/UNDP/HAC	HAC/IOC	SRSG/FC
B. How effective is the government at governing?	1) sufficient trained staff	Local Authority	MILOB	HAC/IOC	SRSG/FC/G2
	2) policies	Govt Ministers	SRSG/UNDP/HAC		
	3) means/ability to communicate				
	4) offices and equipment to work with				
C. Is the legal system functioning effectively?	1) sufficient trained staff	UNHCHR	UNHCHR		SRSG
	2) offices and equipment to work with	Min of Justice	UNHCHR		
	3) caseload	Local Authority	MILOB/UNHCHR	G2/UNHCHR	SRSG/FC

CONCERNS

INDICATORS

SOURCES

COLLECTED BY

ANALYSIS BY

REPORTED TO

INTERNAL

A. How effective is the Gendarmerie?

- 1) number of police working
- 2) complaints against the police
- 3) number of crimes under investigation
- 4) means/limitations of communications
- 5) ability to respond to situations
- 6) relations with people

Gendarmerie
Civil auth
Locals

CIVPOL
MILOB
MILOB/CIVPOL

Commissoner
G2

SRSG
FC/SRSG

B. Is the RPA preparing for an attack?

- 1) increase troops along border
- 2) appearance of new weapons
- 3) preparation of defensive positions
- 4) rumours of RPA incursions outside Rwanda

MILOB

MILOB

G2

FC/SRSG

C. Are abuses to Human Rights occurring?

- 1) illegal/irregular arrests
- 2) instances of torture
- 3) deliberately inhumane conditions

UNHCHR
Civil Auth
Locals
RPA

UNHCHR
MILOB/CIVPOL
MILOB
MILOB

G2

SRSG
FC/SRSG

CONCERNS	INDICATORS	SOURCES	COLLECTED BY	ANALYSIS BY	REPORTED TO
<u>INTERNATIONALS</u>					
A. Is there a threat against members of the International Community?	1) incidents of violence or presence of weapons against members	UN Agencies	MILOB	G2	FC/SRSG
	2) attitudes/remarks of Civil Auth/RPA	NGOs			
	3) rumours from Locals	Civil Auth Locals RPA			
B. Is there evidence that some members are violating Rwandan laws or sovereignty	1) complaints/arrests by Civil Auth	Gendarmerie	CIVPOL MILOB	G2	FC/SRSG
	2) detailed searches of person, vehicles, residences	RPA			
	3) breaches of custom regulations	NGO			

Visit of 1-6/11/98

U.N. peoples

taken by

Col. Duran

26/10/95

Received No. 1451.....
 By:
 Date: **OCT 16 1995**

M. Grundy
Discuss mediation
Yamendane
ETH model
Dianna to call a meeting with Howard, US, French, Can, European Thursday 14.9.95



R. Shook
19/10
CWPR

FROM DR LILLIAN WONG

BRITISH GOVERNMENT LIAISON OFFICE
 KIGALI RWANDA

Telephone: Kigali 82550
 Fax: Kigali 85109
 Satellite telephone: 871 144 7126
 Satellite fax no: 871 144 7127

TO His Excellency
 Ambassador S M Khan
 SRSG/UNAMIR
 Kigali

DATE 9 September 1995

Dear Ambassador Khan,

SUBJECT: Visit of British Police Adviser

I have a kind of meeting with him if you at 3 pm a week pm say. I could see him at any other time. Dinner ok. wed 11.9.95

1. This is to let you know that Chief Inspector(rtd) Lionel Grundy, the British Government Overseas Police Adviser (OPA) has arrived in Kigali this morning and that he will leave on Friday 15 September.
2. I have asked your Secretary if you could meet the OPA on Mon 11 at 3 pm in your office. Unfortunately I have to travel to Kampala until Tuesday afternoon on urgent business. So I will not be able to accompany Mr Grundy on his call to you. The Gendarmerie is largely in charge of his programme but they have taken note of the political calls which I have requested. I have asked for the use of UNAMIR helicopters on several days to facilitate the visit. Air Ops is working on the schedule with the RPA Liaison Officer. I am very grateful for this courtesy.
3. I shall be in touch with you on my return to Kampala. If you were free I would be delighted to have you to dinner on Tues 12 or Wed 13 evening at my house. Perhaps your secretary could confirm with my office.

Yours sincerely,
R. Shook





Received	11.0.1.1.9.1.
By	UNIES.....
Date	SEP. 4. 1995

INTEROFFICE MEMORANDUM

Date: 4 September 1995

To: All Military and Civilian Personnel

From: Wilfrid de Souza
Executive Director

Subject: Absence from Mission Area

1. I will be on leave from 4 to 15 September 1995. During my absence, Mr. Sammy Kum Buo, Senior Political Adviser, would act as Executive Director.
2. Please extend to him your usual cooperation.

Nus
UNITED NATIONS
ASSISTANCE MISSION TO RWANDA



Noa 58
NATIONS-UNIES
MISSION POUR L'ASSISTANCE AU RWANDA *SASG*

Date: *14 JUL 1995*

[Signature]
Office of the Special Representative of the Secretary-General
UNAMIR, Kigali

Tel.: (212) 963-3582 & (250) 84265 - Fax.: (212) 963-3090 & (250) 86877

TO: All Military and Civilian Personnel

FROM: Shaharyar M. Khan *Shaharyar Khan* DATE: 14 July 1995
SRSG

SUBJECT: Secretary-General's Visit

Everyone in UNAMIR worked immensely hard to make the visit of the Secretary-General a success. I am grateful for the effort that was made. I am gratified that the Secretary-General was pleased with the results of the visit.

Once again, my congratulations and thanks for the commitment.

ASSISTANCE MISSION FOR RWANDA



NATIONS

MISSION POUR L'ASSISTANCE AU RWANDA

UNAMIR - MINUAR

Received No. 732
UNITES \$
D. Security / SR56
ENCE AU RWANDA
Date: 30 JUN 6 1995

Date: Kigali, 06/6/1995

FROM: CPOO

Subject: Report on Security/Crises management meeting.

1. FC
2. COS
3. CAO
4. Rep. CIVPOL
5. UNDP Res. Rep.
6. UNHCR
7. UNICEF
8. UNDP/FSO
9. CSO/ASC.

The meeting commenced at Force HQ 10.00 hrs on 29 May 95.

Issues discussed were as follows:

A. The new CAO, Mr. Chaim Quziel was introduced to all present as having taking-over from Mr. Ally Gollo.

B. A decision was taken to adopt new measures to control hijacking of UN vehicles as well as to check the identity of persons entering UNAMIR FHQ after normal working hours and public holidays.

C. On a motion to review the draft evacuation plan for Rwanda in terms of safe havens outside the country, it was decided to wait for the modalities of the new UNAMIR mandate to come out before the necessary action could be taken.

D. The meeting came to a close at 11.00 hrs with the new CAO informing CIVPOL Reps. that he was going to pay a visit to CIVPOL HQ the next day.

UNITED NATIONS

INTEROFFICE MEMORANDUM



UNAMIR-MINUAR

NATIONS UNIES

MEMORANDUM INTERIEUR

Receiv...	222
By:	...
Date:	SUN 1 1995

DATE: 1 June 1995

REF: OSRS/LA/001/95

TO: Col K.M. Tutt
DCOS (Sp)

FROM: I. Minta
Legal Adviser/OSRSG

SUBJECT: Use of Sirens and Emergency Lights on UNAMIR Vehicles

Reference your Memo of 31 May 1995 on the above, there is no inherent right on the part of UNAMIR to use emergency lights and sirens and to claim right of passage in that regard. Any such right has to be derived from UNAMIR's policing powers under the Status of Mission Agreement (SOMA). Those policing powers are defined in very narrow terms; however, they can be broadened by arrangement with the Government.

The only specific power granted to the Military Police under the SOMA is "the power of arrest over military members of UNAMIR" (para. 41). That is subsumed under the policing powers of UNAMIR, which are to be exercised by personnel designated by the SRSB (who may not necessarily be the Military Police in all instances). These policing functions, which are intended "to ensure the maintenance of discipline and good order among members of UNAMIR", are to be carried out on "the premises of UNAMIR and such areas where its members are deployed" (SOMA para. 40).

The same provision states: "Elsewhere such personnel shall be employed only subject to arrangements with the Government and in liaison with it in so far as such employment is necessary to maintain discipline and order among members of UNAMIR".

This narrow definition of UNAMIR's policing authority seems to have been broadened in practice to meet the demands of the Mission, particularly in view of the level of the host country's policing capacity. But, in my opinion, any such broadening must be cleared with the Government under the "elsewhere" provision. I had previously expressed the same views to the FPM in my (handwritten) comments on one of his memos on the Military Police.

cc: ED
CAO
FPM, MP Coy Cmd, FMO, MA/FC, CISS, CIVPOL

Luc

246

UNITED NATIONS
ASSISTANCE MISSION FOR RWANDA



UNAMIR - MINUAR

NATIONS UNIES
MISSION POUR L'ASSISTANCE AU RWANDA

Received	40...	274
By:	
Date:	9801	NINC

TO: UNAMIR Military and Civilian Personnel
Staff of United Nations Agencies in Rwanda

31 May 1995

FROM: Maj-General Guy C. Tousignant
Acting Chief of Mission
UNAMIR

SUBJECT: Arrival of New Executive Director

I am pleased to announce the arrival in Kigali, on 29 May, of UNAMIR's new Executive Director, Mr. Wilfrid De Souza.

As Mr. De Souza takes up his important responsibilities, I am sure I can count on all members of the United Nations community in Rwanda to extend to him the usual cooperation.

122
UNITED NATIONS
ASSISTANCE MISSION FOR RWANDA



UNAMIR - MINUAR

NATIONS UNIES
MISSION POUR L'ASSISTANCE AU RWANDA

Received	No. 764
By	UNIES
Date	MAY 31 1995

INTEROFFICE MEMORANDUM

26 May 1995

TO: All Military and Civilian Personnel
All United Nations Agencies

FROM: Shaharyar M. Khan
SRSG

Shaharyar M. Khan

SUBJECT: Absence from Mission Area

I will be out of the mission area on an official mission from 27 May 1995. During my absence, the UNAMIR Force Commander, Major General Guy Tousignant, would act as Chief of the Mission.

Please extend to him the usual cooperation.



NATIONS UNIES
MISSION POUR L'ASSISTANCE AU RWANDA

SRSB

OFFICE OF THE SRSG

DATE: 24 May 1995

TO: All UNAMIR Personnel
Civilian, Military, CIVPOL and MILOBs

FROM: Mr. Shaharyar Khan
Special Representative of the Secretary-General

Shaharyar Khan

SUBJECT: Arrival of Mr. Chaim Ouziel to UNAMIR

This is to inform you that as of 22 May 1995, Mr. Chaim Ouziel assumed the functions of Chief Administrative Officer for UNAMIR. I would like to welcome Mr. Ouziel to the mission and request you to extend to him your utmost cooperation.

UNITED NATIONS
ASSISTANCE MISSION TO RWANDA



UNAMIR-MINUAR

NATIONS UNIES
MISSION POUR L'ASSISTANCE AU RWANDA

Date: **MAY 25 1995**

OFFICE OF THE SRSG

DATE: 24 May 1995

TO: All UNAMIR Personnel
Civilian, Military, CIVPOL and MILOBs

FROM: Mr. Shaharyar Khan
Special Representative of the Secretary-General

Shaharyar Khan

SUBJECT: Arrival of Mr. Chaim Ouziel to UNAMIR

This is to inform you that as of 22 May 1995, Mr. Chaim Ouziel assumed the functions of Chief Administrative Officer for UNAMIR. I would like to welcome Mr. Ouziel to the mission and request you to extend to him your utmost cooperation.

UNITED NATIONS

ASSISTANCE MISSION FOR RWANDA



NATIONS UNIES

MISSION POUR L'ASSISTANCE AU RWANDA

UNAMIR - MINUAR

TO: H.E. Mr. Shaharyar Khan
A: SRSG

Date: Kigali, 18 November 1995
Ref: CIVPOL/MEMO/998/95

FROM: C.O. Diarra, Colonel
DE: CIVPOL Commissioner

Subject: Official Opening of the Communal Police Training School
Objet:

-
1. Please find attached an information note on the assistance programme for Communal Police Training.
 2. Regards.

NOTE TO THE SRSG

Subject: Communal Police Training Program for the Communal Police

Communal Police constitutes with National Gendarmerie the two police forces in Rwanda.

Communal Police is competent locally and operates under the Burgomaster's authority.

The above mentioned force, like the whole of the administrative services have been completely broken up during the April 1994 Civil War. Their elements having taken part in general to the genocide were either killed, or left the country.

Facing the increasing insecurity in the country and the urgent need of ensuring the public security in the communes, the Government of the National Unity, from its constitution, has solicited assistance from UNAMIR in creating and training of a new professional police force for Rwanda aimed at restoring law and order in the country. UNAMIR responded favourably to the request.

This assistance was confirmed by the following resolutions No. 965 and 997 of the Security Council. The Government has in the first time solicited the training of 1500 police officers.

UNAMIR then prepared a training program of three months duration approved by the Government of Rwanda, a program aimed to rapidly train and in several steps police officers capable of implementing the duties assigned to them in order to constitute the nucleus of the new Communal Police.

This program contains the following:

- General training destined for strengthening the character and the behaviour of the officers in his acts and gesture of professional and social life. By its aim also at giving the ethics knowledge of moral, civic hygiene and safety.
- Technical and professional training that will contribute to complete the agent knowledge on law regulations and the police duties required to perform their duties successfully.
- Military, physical and sport training aim at strengthening the discipline character, endurance, resistance and team spirit, which are necessary factors for a police officers.

At the end of this training program, the police officers will be able:

- To put in practice the technique of maintenance of law and order;
- To ensure the security of sensitive places;
- To collect claims and statements;
- To proceed for criminal investigations;
- To fulfil missions of administrative police and traffic regulation;
- to collect and process information related to law enforcement and security.

The Government nominated thus a Director for the Communal Police and the training centre Commandant in order to put in action the training program.

UNAMIR agreed to provide instructors and procure equipment within the limits of available funds.

A training centre site was identified in Gishari (in the Sub-Prefecture of Rwamagana).

The rehabilitation and the equipment of the site required enormous expenses estimated largely beyond the financial possibilities of the Government of Rwanda.

For this purpose, an assistance project was then initiated and in line of this project, the United Nations through the UNDP, an assistance project has been put in place to be financed by the trust fund for the amount of U\$.400,000.00 for the restoration of the site and the training of 1,500 of Communal Police officers.

In the frame of this project:

- UNDP will contribute for the rehabilitation and the construction buildings, provide office, housing and bedding equipment.
- UNAMIR will provide instructors and some equipment.
- WFP is to provide food for the students.
- WHO is to provide necessary medicines/drugs.

UNAMIR committed itself to the success of this project by the following:

Provision of:

- 20 qualified instructors and administrative staff composed of two officers.

- A team of secretaries and translators with necessary office equipment for the support of the training school.
- Preparation of teaching documents.
- One truck and one pick up vehicles for the school transportation needs.
- Appropriate installation for electricity and water supply.

Measures have been taken to ensure the installation of communication network and procurement of fuel as soon as the school starts.

The work on the site has been completed and the course are scheduled to start on Monday 20 November 1995.

Moreover, a second project submitted to donors concern the consolidation of the training centre, the construction and the equipment of 145 Police stations, the training for a third batch of 750 officers and also of 50 instructors for an estimated budget of U\$. 7,200,000.00. The project also will provide funds for purchasing uniforms, equipment procurement, one year payment of salaries for officers on duty.

In line of this second phase of the project, UNAMIR agrees to maintain its assistance for the above mentioned areas.

The establishment, of the new Communal Police force will provide the burgomasters with the necessary tool to implement law and order in the communes. The Communal Police will equally create confidence among the people and then will enable the Government to remove the military from maintenance of law and order



NOTE A L'ATTENTION DU SRSG

Objet : Programme d'Instruction de la Police Communale

La Police Communale constitue avec la Gendarmerie Nationale les deux forces de police au Rwanda.

La Police Communale a une compétence locale et agit sous l'autorité des bourgmestres.

Cette force, en même temps que l'ensemble des services administratifs a été complètement demantelée durant la guerre d'avril 1994. Ces éléments ayant participé de façon générale au génocide ont été soit tués, soit ont quitté le pays. Face à l'insécurité croissante dans le pays et au besoin urgent d'assurer la sécurité publique dans les communes, le Gouvernement d'Union Nationale, dès sa constitution, a sollicité l'assistance de la MINUAR pour la mise en place et l'entraînement d'une nouvelle force de Police Rwandaise professionnelle pour la restauration de l'ordre dans le pays. La MINUAR a répondu favorablement à cette requête.

Cette assistance a été confirmée par les résolutions N°965 et 997 du Conseil de Sécurité. Le Gouvernement a sollicité dans un premier temps la formation de 1.500 agents.

La MINUAR a alors préparé un programme d'instruction de trois mois approuvé par le Gouvernement Rwandais, programme visant à former rapidement et en plusieurs étapes des agents de Police capables d'exécuter les tâches qui leur sont dévolues en vue de constituer le nouveau noyau de la Police Communale.

Ce programme comprend :

- un volet formation générale destinée à forger le caractère et le comportement de l'agent dans ses actes et gestes de la vie sociale et professionnelle par l'enseignement de la morale, l'instruction civique, le secourisme et les principes d'hygiène.
- un volet formation technique et professionnelle qui contribuera à parfaire chez l'agent les connaissances des lois et règlements et de police nécessaires dans le cadre de l'exercice de ses fonctions futures.
- un volet formation militaire, physique et sportive destinée d'une part à renforcer la discipline et le caractère, et d'autre part à développer l'endurance, la résistance mais aussi l'esprit d'équipe, facteurs indispensables dans le travail du policier.

A l'issue de ce programme de formation, les agents seront aptes à :

- mettre en oeuvre les techniques de maintien de l'ordre
- assurer la garde des points sensibles
- recevoir les plaintes et déclarations
- procéder aux constatations d'infractions
- accomplir des missions de police administrative et de circulation routière
- rechercher et exploiter les renseignements relatifs à l'ordre public et à la sécurité.

Le Gouvernement a alors nommé un Directeur de la Police Communale et un Commandant du centre de formation en vue de procéder à la mise en oeuvre du programme.

La MINUAR s'est engagée à fournir les instructeurs ainsi qu'une assistance matérielle dans les limites des ressources disponibles.

Un site pour la formation a été choisi à Gishari (Sous-Préfecture Rwamagana).

L'aménagement et l'équipement de ce site nécessitaient des moyens énormes qui dépassaient largement les possibilités financières de l'Etat Rwandais.

Un projet d'assistance a alors été initié et c'est dans le cadre de ce projet que les Nations Unies à travers l'assistance du PNUD ont intervenu pour mettre en place un programme de financement " sur le Trust Fund" pour un montant de 400.000 US Dollars visant à la restauration du site et à la formation de 1.500 agents de la Police Communale.

Au terme de ce projet :

- Le PNUD contribuera à la rénovation et à la construction des bâtiments, fournira des matériels de bureau, de campement, de literie.
- La MINUAR fournira les instructeurs et certains équipements.
- Le PAM assurera l'alimentation des élèves.
- L'OMS fournira les médicaments nécessaires.

La MINUAR s'est engagée résolument à la réalisation de ce projet par les actions suivantes :

- mise à la disposition de 20 instructeurs qualifiés et d'une Direction des Etudes composée de deux officiers.
- mise en place à Kigali d'un pool de secrétaires et de traducteurs avec les équipements nécessaires pour le support des activités de l'Ecole.
- préparation des documents pédagogiques.
- mise à la disposition d'un camion et d'une pick-up pour couvrir les besoins en transport.
- mise en place des installations nécessaires pour la fourniture d'eau et d'électricité.

Des dispositions sont prévues également pour assurer la mise en place des moyens de communication et la fourniture de carburant dès que le centre commencera à fonctionner.

Les travaux du projet viennent de prendre fin et les cours doivent débiter le lundi 20 Novembre 1995.

Par ailleurs, un second projet soumis aux donateurs prévoit la consolidation du centre de formation, la construction et l'équipement de 145 postes de Police, la formation d'un troisième contingent de 750 agents et aussi celle de 50 formateurs pour une enveloppe financière de 7.200.000 US Dollars. Il prévoit aussi l'achat d'uniformes, la fourniture d'équipements, l'octroi de salaires pour un an aux agents en service.

Dans le cadre de cette deuxième phase, la MINUAR est engagée à maintenir son assistance au titre des volets cités ci-dessus.

La mise en place de cette nouvelle Police Communale permettra aux bourgmestres de disposer d'un outil indispensable de maintien de l'ordre, d'exécuter dans les procédures légales les lois et règlements. Elle permettra également de créer beaucoup plus de confiance au sein de la population et surtout d'éviter la prise en charge du maintien de l'ordre par les militaires qui n'ont pas toujours les aptitudes requises.