UNAMIR G3 OPERATIONS/PLANS-OPERATIONS-GENERAL 2 SEPT 1995 – 24 FEB 1996

PLEASE RETAIN
ORIGINAL ORDER

[4 CONFIDENTIAL]
#11/WG JUNE 2009

UN ARCHIVES
SERIES S-1032
BOX 136
FILE 3
ACC. 1998/0793

From : ADCOS(OPS) 3000(Ops)

To : G2 INFO
G3 AIR
G3 PLAN
G3 ENGRS
G6 SIGS

Date : 24 Feb 96

Subject: END OF MISSION REPORT (FROM 09 DEC 95 TO 08 MAR 96)

1. You are requested to submit the end mission report of your cell, covering the period from 09 Dec 95 to 08 Mar 96, to this office by 27 Feb 96.

2. With best wishes.

01

UNITED NATIONS NATIONS UNIES

OBSERVER MISSION UGANDA/RWANDA — MISSION D'OBSERVATION UGANDA/RWANDA

UNOMUR - MONUOR

File No : 3000.1/AFC 2

From : Brig K S Sivakumar
Acting Force Commander

To : All Military and Civilian Personnel
Heads of UN Agencies
International Criminal Tribunal for Rwanda

Dated : 05 Feb 96

Subject : **SECURITY SITUATION**

1. As you are all aware, three persons belonging to the International Criminal Tribunal for Rwanda including a lady were manhandled by the RPA on Monday, 29 Jan 96. The incident occurred when the vehicle carrying three persons from the ICTR drove into a no-entry area marked by a "STOP" sign on the road.The occupants were confronted by RPA soldiers for this violation and forcefully dragged out of their vehicle and abused.

2. The Rwandese Government as well as the RPA have since regretted the incident and apologised to all concerned and assured that necessary steps would be taken to avoid future occurrences. The soldiers involved in the incident have also been arrested for indiscipline and high-handedness in the matter.

3. It is no doubt a highly regrettable incident and it is sad that such a thing had occurred. However, on analysis it reveals the following facts :-

(a) The vehicle entered a prohibited area even though there was a prominent signpost on the road.

.... 2/-

(b) The ICTR staff was not carrying any Radio-set so as to be able to call for help / info their staff at the HQ. Thus, the procedures laid down for emergency help were not activated.

(c) There was some communication problem between the RPA soldiers and the ICTR staff in which the staff was not able to convey their identity at the outset.

4. The incident itself reinforces the need for all personnel to be aware of the emergency procedures for personal safety and security.In view of the above, I wish to advise all military as well as civilian staff the following :-

(a) All areas in the country prohibited for entry be respected as such.

(b) All persons to be in possession of their ID cards prominently displayed at all times.

(c) All persons moving out of their premises to be in communication with their respective HQs at all times.We must ensure someone is aware of individual itinerary and check-in procedures are established as appropriate.

(d) The RPA being a young army, the standard of education and training of the soldiers as well as their exposure towards handling such situations is limited. This must always be borne in mind while interacting with them. It is better to request them to fetch their officer,instead of getting into an argument with them.

(e) All persons must familiarise themselves with UNAMIR emergency security procedures.

5. Best regards.

G3 PLANS 01

IN.594 Page 1 UTC Time: 96-01-30 12:20:25

NL BURUM LES 493131919=FOOS X 30-JAN-1996 10:11:04 889559

TO : SCO , MILOBS GP HQ

INFO : FSA COORDINATOR SECT 1
(MR JAN CARLSON )

FROM: MILOBS SECT 1 KIBUNGO

FILE : ADMIN/01

DATE : 29 JAN 96

SUBJECT : ADMINISTRATIVE REQUIREMENT

---

1. AS RESULT OF THE CLOSING DOWN OF GHANCOY 1 FROM KIBUNGO, A FEW ADMINSTRATIVE PROBLEMS HAVE ARISEN WHICH REQUIRE PROMPT ATTENTION . THESE PROBLEMS ARE OUTLINED AS FOLLOWS :

a. SECURITY GUARDS. THE SECURITY OF UN EQUIPMENT AND STORES IS LIKELY TO POSE PROBLEMS ESPECIALLY DURING NIGHT. THERE IS THUS A REQUIREMENT TO HAVE A MINIMUM OF TWO GUARDS AUTHORISED FOR THIS SECTOR .

b.SECURITY LIGHTS .THE OFFICE AREA OF THIS SECTOR HAS NOW MOVED INTO A NEW LOCATION WHERE NO PERIMETER SECURITY LIGHTS EXISTS.

(2) CC
1. Copy to G3 Plans to action para 1a
2. Copy to SO Accn to action para 1b and 1d. Para 1c not to be actioned.
3. Copy to Lambardo to action para 1c.
Regds
G4 Log
FEB 96

(2) A/DCOS SP
Please coordinate with FSA, CCIRS and G3R as appropriate
DCOS
30 Jan 96

OPS

ACCN

IT IS THEREFORE RECOMMENDED TO HAVE THESE INSTALLED AT THE EARLIEST .

c. GENERATOR FOR OFFICE COMPLEX . THOUGH THE OFFICE COMPLEX IS PROVIDED WITH ELELCTROGAZ CONNECTION , THE SPPLY IS GENERALLY ERRATIC. THE GENERATOR UNIT HAS TODAY INSTALLED A 4.5 KVA GENERATOR WHICH IS DIRECTLY CONNECTED WITH ONLY THE FAX MACHINE . OFFICES AND OTHER EQUIPMENT LIKE COMPUTER AND PHOTOCOPIER CANNOT BE OPERATED IN THE ABSENCE OF POWER FROM THE MAINS . NECESSARY REMEDIAL ACTION MAY PLEASE BE TAKEN .

FSA

d. FUEL TANK . THE FUEL TANK HAS BEEN SHIFTED TO THE MILOBS COMPLEX WITH THE ASSISTANCE OF UNHCR. THE SAME HOWEVER NEEDS TO ELEVATED TO ABOUT 4 FEET ABOVE GROUND LEVEL FOR WHICH A CRANE WILL BE REQUIRED . THIS IS ESSENTIAL BEFORE REFUELLING CAN COMMENCE .

ACCN

e . WATER . THE EXISTING WATER TANK HAS NOT BEEN FILLED SINCE THE DEPARTURE OF GHANCOY . ORDERS FOR THE SAME MAY ALSO BE ISSUED .

f . PARTITIONING OF MAIN OFFICE . THE MAIN OFFICE COMPRISES OF A BIG HALL WHICH NEEDS TO BE CONVERTED INTO THREE SMALLER OFFICES AND A STORE ROOM . NECESSARY INSTRUCTIONS MAY BE ISSUED

CONC NOT APPROVED.

IN.594

---

TO BMS TO UNDERTAKE THIS TASK ON PRIORITY.

2 . SUBMITTED FOR NECESSARY ACTION .

VS DADHWAL

LTCOL

SECT COMD

H

UNITED NATIONS
ASSISTANCE MISSION IN RWANDA

NATIONS UNIES
MISSION POUR L'ASSISTANCE AU RWANDA

**FROM** : **DCOS OPS** **5000.1 (Plans)**

**TO** : **DISTRIBUTION LIST**

**DATE** : **18 Jan 1996**

**SUBJECT** : **AMENDMENT TO OP ORD 23**

1. Reference Op Ord 23.

2. Replace paragraph 21 with the following :

21. **MALWI COY.**

a. **Grouping.** 85 personnel.

b. **Tasks.**

i. Act as force reserve.

ii. Be prepared to provide transport support for the movement of refugees, as ordered by the Force HQ.

iii. Be prepared to provide escorts when ordered by the HQ.

iv. Provide protection to the UNAMIR personnel and property.

v. Be prepared to provide humanitarian assistance with in the limited resources available.

vi. Be prepared to take on security tasks in Kigali, as ordered by Force HQ.

**Distribution :**

**Action :**

DCOS OPS
DCOS SP
G1 CMPO
G2
G3 OPS
G3 Plans
G4
G6/FSO
HAC
Camp Comdt
FMO
MILOB Gp HQ
NICOY
GHANCOY
INDBATT
FORCE ENGR COY
FORCE SIG COY
95 CMSG
FORCE MP COY
NORMED

**Information:**

SRSG's Office
MA to FC
COS
CAO
UN DPKO ( Mission Planning Service )
File
Spare

FROM : DCOS OPS 3000.12 (OPS)

TO : INDBATT
GHANCOY I
GHANCOY II

INFO : A/FC
COS
G3 PLANS

DATE : 08 JAN 96

SUBJECT : **SECURITY OF UN INSTALLATIONS IN KIGALI**

1. Ref Op Order No 23 forwarded vide this HQ letter no 5000.1 (Plans) dated 04 Jan 96.

2. The handing/taking over of security duties at Magerwa, UN Service stn and UN Water Point which was to be carried out on 15 Jan 96 has been postponed and will now be carried out only on executive orders of this HQ.

3. For info and necessary action.

PL ANS

UNITED NATIONS NATIONS UNIES

ASSISTANCE MISSION IN RWANDA MISSION POUR L'ASSISTANCE AU RWANDA

**FROM** : **DCOS OPS** **5000.1 (Plans)**

**TO** : **DISTRIBUTION LIST**

**DATE** : **04 Jan 1996**

**SUBJECT** : **OP ORD 23**

1. Please find copy of Op Ord 23 forwarded herewith. It supersedes the Op Ord 22.

2. Acknowledge.

**Distribution :**

**Action :**

DCOS OPS
DCOS SP
G1/CMPO
G2
G3 OPS
G3 Plans
G4
G6/FSO
HAC
Camp Comdt
FMO
MILOB Gp HQ
NICOY
GHANCOY
INDBATT
FORCE ENGR COY
FORCE SIG COY
95 CMSG
FORCE MP COY
NORMED

DCOS SP
G1/CMPO
G2
G3 OPS
G3 Plans
G4
G6/FSO
HAC
Camp Comdt
FMO
MILOB Gp HQ
NICOY
GHANCOY
INDBATT
FORCE ENGR COY
FORCE SIG COY
95 CMSG
FORCE MP COY
NORMED

**Information:**

SRSG's Office
MA to FC
DFC
COS
CAO
UN DPKO ( Mission Planning Service )
File
Spare

SRSG's Office
MA to FC
COS
CAO
UN DPKO ( Mission Planning Service )
File
Spare

HQ UNAMIR
Kigali

5000.1(Plans) 04 Jan 1996

**OPERATIONAL ORDER 23**

**References:**

A HQ UNAMIR SOP 17-Rules of Engagement- Dated 24 July 95.
B. Force Commander's Directive on Application of Legal Jurisdiction Dated 24 July 95.

**Annexes:**

A. Map Showing New Boundaries and Deployment.
B. UNAMIR Force Command and Control Structure.

**Situation**

1. **General.** The situation in Rwanda continues to improve and the country is relatively more stable, although incidents of banditry, human right abuse and isolated killings continue. The intensity of cross border raids has subsided due to the capability of RPA to effectively counter it. Ethnic animosity has continued as the new and old refugees return and compete for the scarce resources.

2. **Political.** A reasonable stability has been attained by the Government of Rwanda and is working towards the reconstruction of the country. The situation in Burundi and around the camps in Zaire has continued to deteriorate and remains very tense. The plight of Rwandan refugees remains a concern in the Great Lake Region. Burundi, Zaire and Tanzania have been expressing their impatience with the Rwandan refugees and want them to return to Rwanda as soon as possible. It led to the regional Heads of States conference in Cairo where definite commitments were made for the repatriation of refugees. It does appear that the way is slowly paved for an accelerated return of refugees. Recently the situation in Burundi has deteriorated considerably which may have an impact on the refugee camps located there in. UNHCR is preparing to repatriate the Rwandan refugees in the Burundi camps numbering about 1,50,000. In a surprising move the Government of Rwanda ordered 38 NGOs to leave the country, for various reasons. The Government has reiterated that NGOs should conform to its agenda and priorities for humanitarian relief.

3. **UNAMIR.** The Security Council revised the UNAMIR mandate vide resolution 1029 and extended it up to 8 March 1996. The revised mandate has shifted the focus from peace- keeping to a role of assisting the efforts of Rwandan Government, UNHCR and other International Agencies for ensuring safe return of refugees. Therefore, UNAMIR will only undertake tasks specifically required to meet the obligations of the new mandate. UNAMIR will be required to reduce its formed troops strength to 1200. In addition 200 more personnel including mil obs, support staff and mil staff

will be retained. The mandate also lays down for UNAMIR to liquidate within six weeks after 08 March 1996.

4. **UNAMIR Forces.** Rwanda will be reorganised into five sectors. There will be no troops deployed out of Kigali except for organising and protecting the two logistic bases at Nyundo and Shagasha to facilitating the smooth inflow of refugees. The configuration of sectors and deployment of troops is shown in Annex A.

5. **FRGF.** The FRGF continues to be based around Goma, Bukavu, Chimanga and Ijwi in Zaire and Chabalisa in Tanzania. There had been no further reports of their cadre increasing in size and thus remain to be around 40 - 50,000. The intensity of insurgent activities has been on an increase and there are frequent exchanges of fire between the FRGF elements and RPA. They seem to have infiltrated into the natural forest and thus making use of its inaccessibility. The infiltrations seem to have increased in the past. Recently two bridges were blown up in Cyangugu Prefecture. The weapon of choice for the FRGF continues to the land mine, with anti-personnel mines appearing most frequently. It is anticipated that FRGF will continue to conduct these types of operations and perhaps graduate to large scale insurgency campaign.

6. **Militia.** It is anticipated that their strength had increased to around 5,000 after the closure of IDP camps in Rwanda. Militia had been active in all the refugee camps intimidating the refugees and trying to prevent them from returning to Rwanda. In the past they seemed to have coordinated their activities with FRGF in Western part of Rwanda and great many robberies and murders in the South West Rwanda have been attributed to the Militia. They continue to operate in Western Rwanda in small groups.

7. **RPA.** RPA is reported to be about 40,000 strong with most of it recruited after the war. It has been able to successfully contain the FRGF infiltrations into Western Rwanda. It has been carrying out combing operations to track down the infiltrators. RPA recently mounted an amphibious raid on Iwawa Island and thus destroyed the training camp of FRGF. It resulted in decreased infiltrations in Kibuye Prefecture. RPA is well placed to handle the activities of FRGF in the Western part of Rwanda. There are reports that RPA is planning to demobilise some of its cadre to bring down its strength in order to prepare for inducting the FRGF soldiers who may return with the refugees now and also to give itself a non invading image in the region. However it is not substantiated as to how will the demobilised cadre be utilised.

8. **Humanitarian.** The humanitarian situation in Rwanda continues to improve, although human right abuse, pitiable condition of prisoners and tribal animosity continue. The slow pace of International tribunal seems to be frustrating a portion of Tutsi society. UNDP is coordinating the humanitarian assistance, where as the HAC will continue to coordinate UNAMIR's contribution and assistance.

**Mission**

9. UNAMIR is to assist the Government of Rwanda, UNHCR and other international agencies in their efforts to achieve voluntary and safe return of refugees by redeploying into sectors, as per

Annex A, by 17 Jan 1996.

**Execution**

10. **Concept of Ops.** The new mandate has shifted the focus of UNAMIR operations to assisting the Government of Rwanda in facilitating the voluntary and safe return of refugees by supporting the ongoing efforts of the Government of Rwanda, UNHCR and other international agencies, to promote a climate of confidence and trust. UNAMIR will extend all the support it can for the safe return of Rwandan refugees. Two 'Logistic Bases' will be established at Nyundo and Shagasha, near the main entry points of refugees, to provide assistance for their return. It will involve reception of the refugees at various entry points, transportation to the reception centers/transit camps and may be beyond and monitoring their settlement in the communes, in conjunction with the Government representatives. Adequate flexibility will be maintained in the deployment of resources to either beef up or establish additional base to facilitate the returning refugees. UNAMIR will continue to provide all the possible humanitarian assistance to the people of Rwanda. The signal and engineer component will also continue to provide engineering support to the Government, as approved by this HQ.

11. Rwanda will be reorganized into five sectors, as shown in Annex A. There will be no troops deployed out of Kigali except for organizing and protecting the two Logistic Bases. The change of boundaries will be affected immediately. The UNAMIR property and personnel will be protected at all times and adequate security measures will continue to be adopted. A high degree of soldierly conduct, discipline and professional dedication will be maintained.

12. UNAMIR will be structured with a reduced Force HQ, an inf battalion group in Kigali, an inf company for the Tribunal protection duties till the alternate arrangements are made and some troops employed to organize and protect the two logistic bases. The force will draw down to the strength of 1200 formed troops and 200 personnel to include mil obs, mil police and mil staff by the 31 Jan 1996. While the draw down is in progress, the force will maintain its capability to meet all the obligations laid down in the new mandate.

13. **Mil Ob Group**

a. **Grouping.** 142 Mil Obs.

b. **Tasks.**

i. Deploy in the redefined five sectors.

ii. Monitor refugee movement at the entry points, in the transit camps/areas and to the communes.

iii Monitor, in conjunction with the Government efforts, settling down of refugees in the communes.

iv. Coordinate refugee movement in conjunction with the Government representatives, UNHCR and other international agencies.

v. Coordinate the transport support provided by UNAMIR for the movement of refugees.

vi. Coordinate any other logistic support provided by UNAMIR for the repatriation of refugees.

vii. Assist UNHCR and other international agencies in coordinating the process of repatriation of refugees.

14. **INDBATT**

a. **Grouping.** 540 personnel with the capability of providing three inf companies for the security duties in Kigali.

b. **Tasks.**

i. Occupy Sector 1 as per Annex A. Troops will be based in Kigali.

ii. Be prepared to provide transport support for the movement of refugees, as ordered by the Force HQ.

iii. Be prepared to provide escorts when ordered by the HQ.

iv. Provide protection to the UNAMIR personnel and property.

v. Be prepared to provide humanitarian assistance with in the limited resources available.

vi. Take over following guard points from GHANCOY 2 by 15 Jan 96;

(1) Magerwa.

(2) UNAMIR Filling Station.

(3) Water Point adjacent to the UNAMIR Filling Station.

15. **NICOY**.

a. **Grouping**. 133 personnel, rest no change from Op Order 22.

b. **Tasks.**

i. Occupy and organize the logistic bases 1 and 2 at Nyundo and Shagasha, respectively.

ii. Be prepared to provide transport support for the movement of refugees, as ordered by the Force HQ.

iii. Be prepared to provide escorts when ordered by the HQ.

iv. Provide protection to the UNAMIR personnel and property.

v. Be prepared to provide humanitarian assistance with in the limited resources available.

16. **GHANCOY.**

a. **Grouping.** 135 personnel, rest no change from Op Order 22.

b. **Tasks.**

i. Contribute to the protection of the International Tribunal until alternate arrangement are made.

ii. Be prepared to provide protection to the members of the Tribunal within Rwanda when moving out of Kigali.

iii. Till complete establishment of the Tribunal, undertake protection duties in Kigali as ordered by the HQ.

iv. After being relieved from the Tribunal protection duties, undertake other tasks as ordered by the HQ.

v. Hand over following guard points to INDBATT by 15 Jan 96;

(1) Magerwa.

(2) UNAMIR Filling Station.

(3) Water Point adjacent to UNAMIR Filling Station.

17. **Force Engr Coy**

a. **Grouping.** 202 personnel.

b.. **Tasks.**

i. Provide engr support to UNAMIR principally through maintenance of routes, provision of water points and minor construction works.

ii. Be prepared to carry out EOD tasks as required.

iii. Assist in the restoration of essential services as directed by the UNAMIR HQ.

iv. Be prepared to provide expertise to the Govt of Rwanda on engr matters.

18. **Force Sig Coy**

a. **Grouping.** 90 personnel.

b. **Tasks.**

i. Provide Force communication to the sectors.

ii. Provide sig communication support to HQ UNAMIR.

iii. Provide sig communication to the Mil Ob Group HQ.

iv. Be prepared to assist UN agencies in sig matters as ordered by the HQ

v. Be prepared to provide assistance to the Government of Rwanda in signal matters, when cleared from the HQ.

19. **NORMED.**

a. **Grouping.** 26 personnel.

b. **Tasks.**

i. Provide medical support to UNAMIR Force in accordance with the Force medical plan.

ii. Maintain a level three facility with:

(1) Initial surgical wound capability.

(2) Enable specialist support beyond (1) above.

(3) At least 10 beds.

iii. Provide health advice to the FMO.

20. **Force MP Coy.**

a. **Grouping.** 31 personnel.

b. **Tasks.**

i. Establish liaison with local commanders.

ii. Provide patrols to maintain good order and military discipline within UNAMIR, in accordance with UNAMIR SOPs, especially regarding:

(1) Traffic control.

(2) Crime and offence.

(3) Security issues (although not to the extent that MPs are normally employed on static security duties).

iii. Conduct, in liaison with Rwandan Gendarmes and contingent MPs, investigations into serious incidents in which members of UNAMIR are reported to be involved (including those in which death or serious injury results and in which firearms are discharged) to collect evidence and provide reports as necessary.

iv. Complete all the pending enquiries on related subjects before the sceduled MP Coy liquidation.

v. Assist other UN Agencies, NGO and other members of the international community concerning the discipline, as approved by HQUNAMIR.

21. **95 CMSG.**

a. **Grouping.** 85 personnel, rest no change from Op Order 22.

b. **Tasks.**

i. Provide Force level operational logistics information to the Force HQ.

ii. Provide second line transport support to UNAMIR.

iii. Provide supply support to UNAMIR to include combat supplies, general and technical stores, repair parts, defense stores and commodity management.

iv. Provide quality assurance inspectors to the CITMM and Brown and Root organizations to assist in the maintenance of the vehicle fleet of UNAMIR.

v. Provide a workshop manager for the Brown and Root workshop.

vi. Provide first, second and limited third line inspection, repair and recovery support to UNAMIR.

vii. Augment medical/general health care support of UNAMIR, in case of need.

viii. Be prepared to contribute to the first line transport effort on orders of the Force HQ.

22. **HAC.**

a. **Tasks.**

i. Brief the FC on humanitarian assistance operations and problems.

ii. Provide advice to the UNAMIR Ops Branch of concerning UNAMIR operations in support of humanitarian assistance.

iii. Assist UNDP in coordinating the activities of UN and NGO agencies operating in RWANDA.

iv. Conduct humanitarian recce in all sectors as directed.

v. Collate data from sector humanitarian representatives and produce humanitarian reports as directed.

vi. Maintain current data on displaced persons and refugees by coordinating with UNDP and other UN Agencies, NGO and MILOBS.

vii. Disseminate information concerning human rights abuses to UN human rights reporters.

viii. Effect close liaison with UN and NGO agencies.

ix. Effect close liaison, as required, with humanitarian representative of the Rwandan Government.

23. **HQ Camp.**

a. **Deployment and Grouping**. No Change from UNAMIR SOP.

b. **Tasks.** In addition to the tasks as per the UNAMIR SOP, be prepared to execute PLAN JARGO on activation.

**Coordinating Instructions**

24. **Sector boundaries.** Shown in Annex A along with deployment. The new boundaries will be adopted with immediate effect from the date of issue of this Op Order.

25. **ROE-Reference A.** Weapon Readiness Status-State Green. HQ UNAMIR SOP 'Rules of engagement' is applicable.

26. **Directives on Legal Jurisdiction.** Force Commander's directive on the application

of legal jurisdiction dated 24 July 1995 is applicable.

**Administration and Logistics**

27. The admin instructions will be issued by DCOS SP.

**Command and Signals**

28. **Command Structure.** See Annex B. **Log Base 1** and **Log base 2** will be commanded by CO NICOY.

29. **Location of Hqs.**

a. Force HQ. Kigali

b. Sector 1. Kibungo.

c. Sector 2. Gitarama.

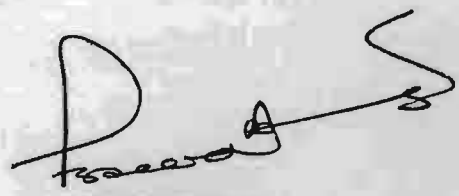
d. Sector 3. Butare.

e. Sector 4. Cyangugu.

f. Sector 5. Gisyeni.

30. **Frequencies and Callsigns.** As issued earlier.

31. **Acknowledgement.** All ack.



**KS Sivakumar**
**Brig**
**Acting Force Commander**
**UNAMIR**

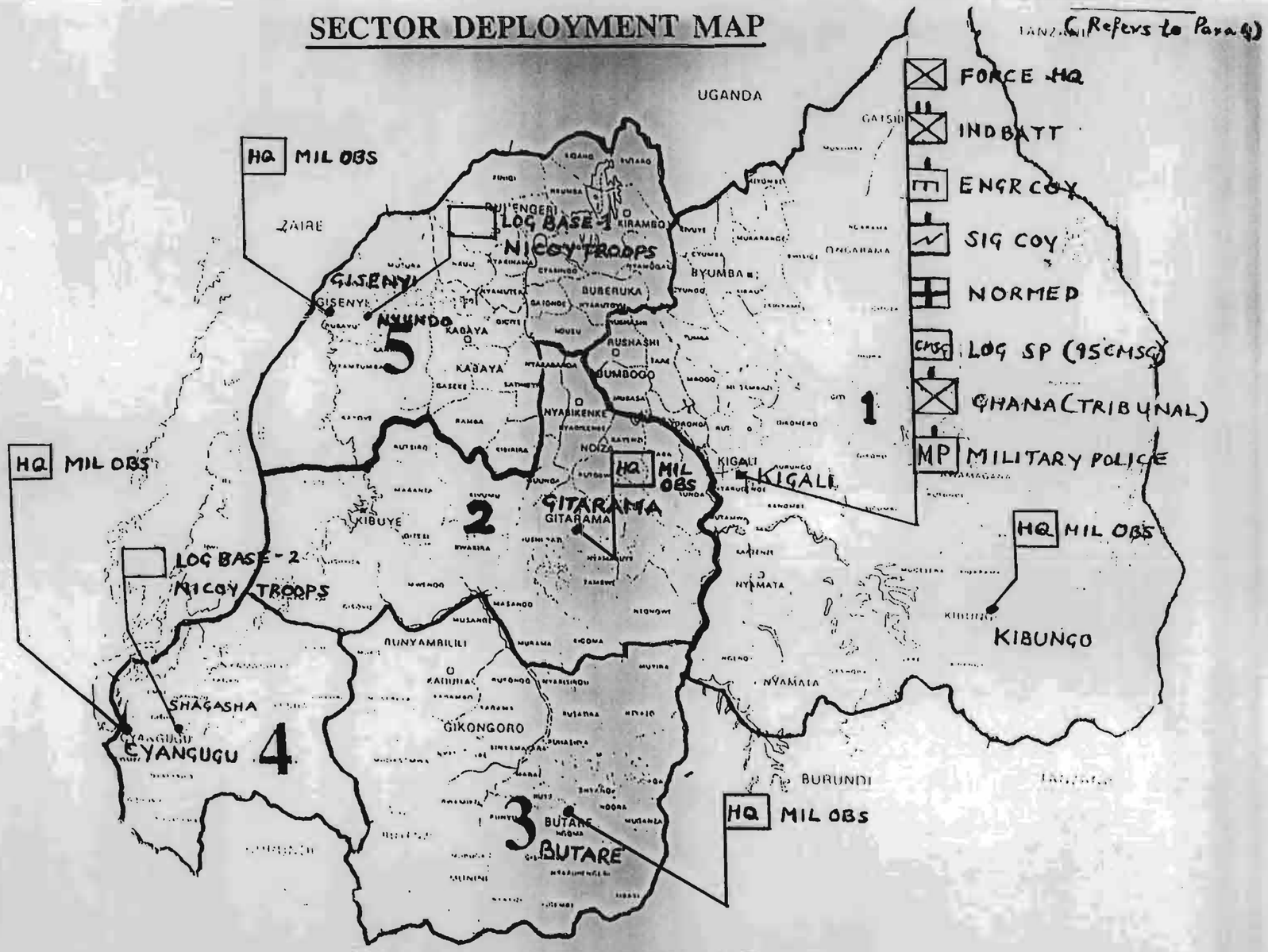
**Distribution:**

**Action:**

DCOS OPS

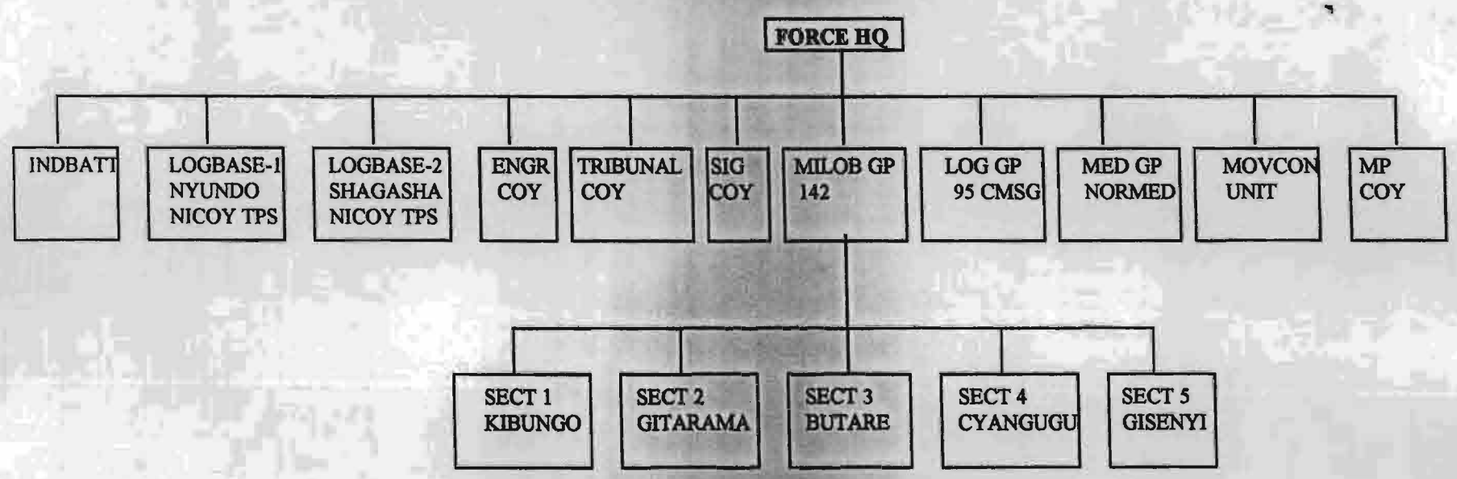
# SECTOR DEPLOYMENT MAP

(Refers to Para 4)



ANNEX B
(REFERS TO PARA 28)

## UNAMIR FORCE ORGANISATION



G3-Plans

**UNITED NATIONS**
Assistance Mission for Rwanda

**NATIONS UNIES**
Mission pour l'Assistance au Rwanda

Log 4000.02

05 Jan 96

**From:** Lt Col I Abubakar
A DCOS (Sp)

Extn 11120

**To:** Distribution List

**ADMIN ORD 23**

1. A copy of Admin Ord 23 is forwarded herewith. It supersedes the Admin Ord 22.

2. All previous instructions on detailing of tpt for repatriation of refugees may be treated as cancelled.

3. Acknowledge.

**Distribution:**

**Action:**

List B less sers 26 and 29
List D less sers 51, 53 and 54
MILOB GP HQ
NORMED

**Information:**

Office of SRSG
MA to FC
CAO
COS
CISS
UN DPKO (Mission Planning Service)
File
Spare

UNITED NATIONS
Assistance Mission for Rwanda

NATIONS UNIES
Mission pour l'Assistance au Rwanda

# ADMINISTRATION ORDER 23

**Reference:** HQ UNAMIR OPORD 23 dated 04 Jan 96.

**Annex:** Admin Instructions on Establishment of Log Bases.

## SITUATION

1. General. As detailed in OPORD 23 .

## MISSION

2. To administratively support UNAMIR forces providing assistance to Government of Rwanda, UNHCR and other international agencies in their efforts to achieve voluntary and safe return of refugees.

## EXECUTION

3. General Outline. Administrative support to UNAMIR is to be effected by a combination of Integrated Civilian and Military resources. At HQ UNAMIR level the planning and staff support is to be provided by the staff from the offices of DCOS SP, CISS and FMO.

4. 1st Line Administrative Support. 1st line administrative support is to be provided from within contingent resources commensurate with the size of each contingent and their role within UNAMIR.

5. 2nd Line Administrative Support. 2nd line logistic support is to be effected by 95th Composite Mission Support Group (95 CMSG) and the Brown and Root Services Contractor (BRSC). Medical support is to be provided by a Norwegian medical company (NORMED) who, in conjunction with the Unit Medical Station of 95 CMSG will establish a limited Level Two/Three treatment facility at Trafipro.

6. 3rd and 4th Line Administrative Support. 3rd and 4th Line support is when required to be provided on a contract basis through the offices of the CISS, CCMC and CPO.

7. Support to Government and Humanitarian Agencies. As UNAMIR logistic resources are extremely limited the provision of this support will be coordinated and approved at the highest level. All requests for support of this nature are to be directed to the HAC who will vet and submit requests to the UHAAG. After UHAAG approval support requests are to be directed to the appropriate 2nd line agency for tasking.

8. Establishment of Log Bases. Ref requires establishment of two Log Bases , one each at SHAGASHA and NYUNDO, for the operations in respect of safe return of refugees. The details of the administrative set-up to be established at these bases is given out at Appendix attached.

9. Support to MILOBS. UNAMIR is responsible for providing limited 2nd Line support to MILOBS within Sector locations.For the purpose of this ADMINORD MILOB GP HQ is considered to be a contingent and all Sectors as sub unit locs of that contingent.

10. Materiel and Services.

a . Supply.

(1) Class I (Subsistence). The consumption of Fresh Rations delivered on a weekly basis is to be the norm for all contingents.

(a) Combat Rations. Contingents are to be issued a 10 day reserve of combat rations. Consumption of this reserve is only to occur on order from HQ UNAMIR. 95 CMSG is to monitor consumption of this reserve and is to effect auto replen to maintain the 10 days reserve.

(b) Contingents requiring Combat Rations for patrol or routine consumption in accordance with their mission are to request del of combat rations through SO FOOD HQ UNAMIR in accordance with current SOP.

(c) Fresh Rations. Fresh rations will be delivered on a weekly basis by the Civilian Contractor, ES-KO direct to company locations. Contingents should then hold fresh, dry and canned goods at sub-unit level. Contingents will be provided with sufficient reefer and domestic refrigeration/freezer units to maintain seven days rations at Coy level and two days at sub-unit level.

(d) Bulk Potable Water. Bulk potable water will be delivered weekly on the basis of 15 litres per man per day to those contingents that do not have the capacity to collect potable water within the AOR. Adequate storage containers will be

placed at MILOBS Sector HQ locations and the Log Bases outside Kigali for potable water. Those contingents within Kigali will be issued sufficient water storage containers to ensure that sufficient water at the above rate is maintained between deliveries.

(e) Bottled Water. 10 days reserve of bottled water at the rate of 3 litre per man per day is to be provided to each contingent . Consumption of this reserve is only to occur on order from HQ UNAMIR. 95 CMSG is to monitor consumption of this reserve and is to effect auto replen to maintain the 10 days reserve.

(f) Bulk Non-Potable Water. UNAMIR has limited resources to provide non potable water outside of Kigali. The provision of non potable water is a contingent responsibility. Contingents having difficulty securing non potable water within their AOR are to request Engineer Support.

(2) Class II (General Stores, Clothing). The provision of clothing and personal issue items is a contingent responsibility.UN accoutrements will be provided by 95 CMSG. All other Class II items are to be demanded through 95 CMSG utilising the Q1 system. The procurement of shortfalls of Class II items is to be effected by 95 CMSG and then subsequently through HQ UNAMIR Supply Control Section and the Procurement Cell. Req for Class II items can only be made by Unit Log Sup Staff who have their signatures registered with 95 CMSG.

(3) Class III. (Petrols, Oils and Lubricants).

(a) Diesel.

1. 1st Line Stocks. Contingent stocks are to be maintained at 10 days. 95 CMSG will monitor 1st line usage and maintain stocks at this level. MILOBS Sector HQ and Log Bases located outside Kigali have been issued with 10,000l steel tanks. This will enable them to conduct gravity feed refuelling of jerry cans and vehicles.

2. 2nd Line Stocks. 95 CMSG is to maintain force reserves of 21 days stocks utilising the following facilities:

(a) Log Base(Force Sig Coy loc). Main holding

facility. Capacity 160,00 litres in tanks.

(b) SS Kigali Service Station. Secondary holding facility and main light vehicle refuelling point. Capacity 200,000 litres.

(c) Trafipro. Secondary light vehicle refuelling point. Capacity 110,000 litres.

(d) Iveco. Auxiliary capacity of 30,000 litres.

3. Distribution. Distribution will continue to be conducted by 95 CMSG utilising their own and BRSC assets.

b. Gasoline.

1. 1st Line Stocks. Throughout UNAMIR the requirement for gasoline is minimal. The requirement is to be met by the provision of 200 litre drums through 95 CMSG. Contingents are to maintain 7 days seven days stocks where appropriate.

2. 2nd Line Stocks. Force reserve stocks of 21 days will be maintained by 95 CMSG. Stocks are to be held at the SS Kigali Service Station with a Capacity of 70,000 litres.

c. Jet A-1. Force reserves of at least 28 days stocks and the main issue point are to be collocated at the airhead (Presidential Hanger). Jet A-1 capacity is 1 x 200,000 litre bladder (although bladder is only filled to 75% capacity due to age of bladder).

d. Kerosene. 95 CMSG is to maintain one x 10,000 litre bulk storage tank and some 200 litre drummed stock. Demands are to be made direct to 95 CMSG.

e. LPG Gas (Propane). LPG Gas is used as cooking fuel. 95 CMSG is to monitor usage and maintain stock levels as required. Demands are to be made to 95 CMSG.

f. Oils and Greases. 95 CMSG is to monitor usage and maintain stock levels as required. Demands are to be made to 95 CMSG.

(4) Class IV (Construction and Defence Stores).

(a) Construction Stores. CBES is responsible for the procurement and issue of construction items. All demands for these items are to be forwarded to the BMS Office in accordance with current SOP.

(b) Defence Stores. G3 Engr/FEO is the releasing authority for all Defence Stores. Demands (Q1) are to be forwarded to FEO for endorsement prior to presentation at 95 CMSG. 95 CMSG is to procure and maintain defence stores as per Class II items. Issues to be made in accordance with FEO directions.

(5) Class V (Ammunition).

(a) Contingent Stocks. Contingents are responsible for the procurement and maintenance of their own national ammunition requirements. Expenditures are to be recorded in accordance with the form "Ammunition Expended for Operational Reasons" as detailed in UNAMIR SOP.

(b) Explosives for EOD Tasks. G3 Engr/FEO is the releasing authority for all explosives for use on EOD tasks. G3 Engr is to liaise with SUMMO for the procurement of replenishment stocks. 95 CMSG is to receive and store these items in accordance with G3 Engr direction.

(6) Class VI (Personal Demand [Canteen] Items. Class VI items are a contingent responsibility to procure and issue utilising Regimental Funds and national arrangements. Limited items may be purchased by the Force Welfare Officer for resale to the contingents. Such purchases and procurement arrangements are at the discretion of the Force Welfare Officer.

(7) Class VII (Major End Items). Limited quantities of Class VII items are held by 95 CMSG and the CITMM. All demands for Class VII items are to be forwarded to the appropriate HQ UNAMIR staff for action. The following lists the staff section responsible for most items. All other demands for Class VII items are to be passed to the G4 Log Office at HQ UNAMIR.

(a) Vehicles - CITMM and SO TPT/MOV.

(b) Generators - OC UNAMIR Generator Section.

(c) Communications Equipment - OC UNAMIR Comms Section .

(d) Major Office Equipment (Fax, Copiers) - OC UNAMIR Comms Section.

(e) EDP Equipment - CMIS and CLOGO.

(8) Class VIII. Contingents are to hold 30 days Class VIII stocks. Force Class VIII stocks are maintained by 95 CMSG at TRAFIPRO. All demands for Class VIII items are to be submitted on a 'Request for Supplies' and forwarded to the Class Manager G4 Med (Medical Br HQ UNAMIR Ph 11116 callsign M94 Channel 4). Monthly demands will be available for collection by contingents within seven days, urgent demands immediately. Demands for Humanitarian Class VIII are to be clearly identified as such and follow the same procedure.

(9) Class IX (Repair Parts). Class IX items are supplied through two avenues: Letters of Assist (LOA) and the UNAMIR procurement system.

(a) Letters of Assist. Where an LOA exists between a contingent and its home nation, repair parts are to be demanded direct to the home nation's supply system. A copy of the repair parts demand is to be provided to PCIU and the Procurement Section. Upon receipt of the items arrangements are to be made for PCIU to conduct an R&I of the repair parts to allow payment to be made to the home nation.

(b) UNAMIR Procurement System. Repair parts for UNAMIR owned equipment and common user items not covered under LOA are to be submitted to 95 CMSG marked 'For Attention: Repair Parts Commodity Manager'. 95 CMSG is to then staff the request through the UN procurement system.

b. Miscellaneous.

(1) Garbage Collection. Within Kigali garbage collection is to be effected by BRSC. Elements outside of Kigali are to arrange with their FSA Coordinator to establish a local contract for collection.

(2) Laundry. CMC in conjunction with BRSC is to establish a laundry service available to all contingents. Details will be provided once the contract is established.

c. Transport and Movement

(1) Transport.

(a) 1st line transport is provided utilising a combination of COE and UN owned equipment in accordance with DCOS OPS directives. 2nd line support is provided from both 95 CMSG, COE and UN owned equipment using 95 CMSG and BRSC personnel. 3rd and 4th Line transport is provided as required through CISS, CCMC and CPO resources.

(b) CITMM in conjunction with SO TPT /MOV is responsible for the receipt, issue and maint of all UN owned transport assets. Request for issues are to be made through the office of the DCOS (Sp).

(c) Requests for 1st line transport assistance should be directed to OPS Br HQ UNAMIR.

(d) Requests for 2nd line transport support is to be directed to 95 CMSG less those requests req for contingent rotations.

(e) Requests for 3rd and 4th Line support are to be directed to SO TPT/MOV HQ UNAMIR.

(2) Movements. DCOS OPS through G3 PLANS is responsible for planning and executing contingent withdrawals and rotations. The movement requirements for both is the responsibility of MCC. Movement Orders for both will be issued by MCC who will coordinate the provision of at all lines of support through 95 CMSG for the duration of the task. Requests for movement/transport spt affecting contingent rotations or withdrawals are to be directed to MCC and SO TPT/MOV.

d. Maintenance.

(1) Repair.

(a) The priority of repair is as follows:

1. Priority One - Second line task transport vehicles;

2. Priority Two - Patrol vehicles;

3. Priority Three - First line transport vehicles;

4. Priority Four - Other equipment.

(b) First Line Repair. First line repair is the responsibility of contingents. Repairs beyond the capacity of the first line repair agency are to be referred to 95 CMSG. 95 CMSG is to coordinate the recovery of the damaged equipment to Kigali where it will be repaired at a second line workshop facility.

(c) Second Line Repair. Second line repair is coordinated by 95 CMSG and is carried out by either the CTO Workshop (light vehicles) or the Iveco Workshop (medium/heavy vehicles).

(2) Recovery. Recovery is to be coordinated by 95 CMSG using all available recovery assets.

(a) First Line Recovery. First line recovery is the responsibility of the contingent using integral unit resources. Where recovery is beyond the capacity of the contingent, a Recovery Request is to be forwarded to 95 CMSG.

(b) Second Line Recovery. Second line recovery is the responsibility of 95 CMSG and all recovery assets, with the exception of contingent owned equipment (COE) are to be brigaded with Brown & Root. Request for recovery support will be coordinated by 95 CMSG using either 95 CMSG or BRSC resources.

11. Health Support.

a. Medical Treatment. Level One, Two and Three medical support is to be provided as follows:

(1) Level One. NICOY is to deploy with organic level one support to ensure a conventional Regimental Aid Post (RAP) capability at each of the Log Bases.INDBATT is to continue to maintain its RAP and provide support to UNAMIR headquarter staff at the SOALTEE location, while 95 CMSG is to establish a UMS at the TRAFIPRO complex.

(2) Level Two. 95 CMSG in conjunction with NORMED is to establish a level two/level three facility capable of receiving and holding up to ten patients for five days.

(3) Level Three. NORMED is to establish a limited level three facility capable of initial wound surgery at the TRAFIPRO location. Level three surgical support beyond the scope of this facility will be provided by civilian hospitals in NAIROBI following air evacuation from KIGALI. Emergency level three support is currently also available at NGO sponsored hospitals at CYANGUGU, KIBUYE, GISENYI and RUHENGERI. Patients treated at these centres are to be evacuated to KIGALI as soon as their condition permits further movement.

b. Evacuation CASEVAC is to be conducted using road and AME assets. National contingents are responsible for all evacuation within their area of responsibility, from point of injury to level one medical facility, with road ambulance being the normal means. Independent companies are to maintain a minimum of two ambulance vehicles for this purpose. AME is to be utilised for daytime evacuation back to NORMED at KIGALI for all Priority One (immediate) and Priority Two (urgent) casualties. Road evacuation remains the norm for Priority Three (routine) casualties and night CASEVAC. Evacuation from level one facilities is to be:

(1) Road. 95 CMSG/NORMED are to maintain a minimum of two road ambulances and crews at the facility location in KIGALI. These ambulances are to be augmented by the three vehicles held by INDBATT as required and on order of the FMO. Casevac requests are to be transmitted as per HQ UNAMIR SOP and will be coordinated by Medical Branch.

(2) Air. Forward AME is to be provided by utilising the current RW aircraft supplied by Canadian International and crewed by a medical team from 95 CMSG. Tactical AME to NAIROBI and strategic AME out of Rwanda, will be managed by Medical Branch in conjunction with Air Ops staff with all casualty regulation remaining the responsibility of the FMO. Air assets available for evacuation out of KIGALI include the UN aircraft (L 100 and Beechcraft 200C), augmented by the NAIROBI Flying Doctor Service and the African Air Ambulance, all based in NAIROBI.

c. Preventive Medicine. All national contingents are responsible for field sanitation and hygiene within their own area of responsibility and are to maintain sufficient health stores for this purpose. Unit commanders are reminded that this is a command responsibility with technical advice from their medical representative. Medical branch will provide advice on appropriate health measures as required and develop the Force health surveillance plan. 95 CMSG is to provide a preventive medicine officer for appointment as the Force Health Officer.

d. Dental. NORMED is to establish a dental section in the facility at

TRAFIPRO. Casualties requiring dental treatment are to be evacuated to this dental post. INDBATT are to be prepared to augment this level two facility on order of the FMO and are to nominate a dental officer to provide Force dental advice as required.

e. Medical Resupply. Contingents within the mission area are to maintain 30 days stocks of Class VIII supplies. Force stocks are then to be held and maintained through TRAFIPRO and issued on a demand basis. Requests for resupply are to be staffed through the Class manager in Medical Branch (G4 Med Log).

f. Blood. 95 CMSG is to maintain a safe supply of blood for transfusion, under the control of the FMO, with resupply to continue from the Netherlands Red Cross Blood Transfusion Service.

g. Command and Control. SMO 95 CMSG is appointed as the Force Medical Officer for the mission in addition to normal duties within the unit. Medical Branch is to be staffed to include G3 Med Ops, G4 Med Log, FHO and clerical support. The FCT in NAIROBI are to continue to act as medical liaison officers for the reception and hospitalisation of patients.

h. Holding Policy. The following policy is to apply:

(1) Level one - 24 hrs;

(2) Level two -72 hrs;

(3) Level three (KIGALI) - 5 days;

(4) Level three (NAIROBI) - 28 days; and

(5) Out of the mission area - As determined by the FMO or as coordinated by national command elements.

i. Health Reports and Returns. Reports, returns and medical SITREP are to be provided to Medical Branch in accordance with HQ UNAMIR SOP.

j. CASEVAC Requests. All CASEVAC requests are to be submitted to UNAMIR HQ Ops room (C/S zero on channel 4) using the proforma detailed in UNAMIR SOP.

k. Location of Medical Facilities

(1) Sector 1

(a) INDBATT Level One facility - KIGALI.

(b) 95 CMSG / NORMED Level Three facility from - KIGALI (TRAFIPRO)

(c) GHANCOY (Tribunal) limited Level One facility - KIGALI (Transit camp)

(2) Sector 4. NICOY Level One facility - LOG BASE 2 at SHAGASHA

(3) Sector 5. NICOY Level One facility - LOG BASE 1 at NYUNDO.

12. Personnel Services.

a. Daily Strength Returns. Daily strength returns are to be submitted by ???hrs daily as per UNAMIR SOPs.

b. Personnel Allowances. Daily allowances are cross-referenced to Contingent nominal rolls. Contingents are to ensure that G1 is apprised of changes to nominal rolls and the authority for change has been recorded through G1/CMPO.

c. Repatriation of Personnel. Prior to the repatriation of personnel other than during contingent rotations, the Repatriation Form as per Annex A to UNAMIR SOP Part 8 Section 5 must be completed by the individual's commander.

d. Welfare. The Force Welfare Officer (FWO) is responsible for the allocation of amenities, welfare funds and the purchase of sports and leisure equipment and facilities for Contingents, and HQ Military Staff (incl MILOBS). Requests for equipment are to be directed to the FWO. Contingents rotating or repatriating must return all loan equipment as advised by FWO and PCIU through the FSA prior to final clearance from the mission.

e. Messes and Institutes. Messes and Institutes may be established by Contingents upon approval of the Force Commander. Strict guidelines on the consumption of alcoholic beverages as per UNAMIR Policy are to be implemented by Contingent Commanders.

f. Out of Bounds/UNAMIR Curfew. Out of Bounds areas and daily curfew as appropriate will be notified as determined by the Force Commander.

g. Finance. Payment of UN pay and allowances is authorised to be effected in unit locs. Queries on financial matters and requests for advances are to be directed to the Chief Financial officer, HQ UNAMIR.

h. Medals. Requests for medals shall be directed to the G1/CMPO.

i. Postal. Postal services for military personnel are available through the Force Base Post Office (FBPO). Contingents may make arrangements to use their own national system. Mail to Sector HQ locs will be delivered weekly by helicopter. Contingent mail will be delivered on routine supply runs. Outgoing mail may be forwarded to FBPO on returning supply convoys.

I Abubakar
Lt Col
A DCOS (Sp)

Annexure
( Refers to para 8
of ADMIN ORD 23
dated 05 Jan 96 )

## ADMIN INSTRUCTIONS ON ESTABLISHMENT OF LOG BASES

General

1. Two Log Bases are to be established at NYUNDO and SHAGASHA to provide administrative support to the UNAMIR personnel and resources employed in the operations facilitating safe return of refugees.

Aim

2. The aim of these instructions is to lay down details of admin support to be provided at these bases.

Composition

3. Log Base 1 (NYUNDO). 10 x medium log vehicles are to be located here. The details are as under:

a. NICOY - 6 x DAFs.
b. GHANCOY - 1 x Isuzu. )
c. Force Engr Coy - 2 x Shaktiman. ) when ordered.
d. Force Sig Coy - 1 x Shaktiman. )

4. Log Base 2 (SHAGASHA). 10 x medium log vehicles are to be located here. The details are as under:

a. NICOY - 6 x DAFs.
b. INDBATT - 4 x DAFs / Shaktiman. ) when ordered.

5. In addition to the vehicles detailed in para 3 and 4 above, 10 more vehicles will be kept ready as Force HQ reserve to be deployed on orders. The detailed distribution of these 10 vehicles is as under:

a. INDBATT - 6 x DAFs / Shaktiman.
b. GHANCOY - 2 x Isuzu / M 915.
c. Force Engr Coy - 1 x Shaktiman.
d. Force Sig Coy - 1 x Shaktiman.

Admin Support

6. Accommodation. NICOY is responsible for providing accommodation to the attached

personnel and adequate parking space for the vehicles.

7. Rations. The contributing contingents are responsible for provision of rations to their personnel for the duration of the operation.

8. Water. A water bladder of 100, 00 lt has been established at each location.

9. Fuel. One fuel tank (10,000 lt) each is positioned at SHAGASHA and NYUNDO. NICOY will ensure that fuel is issued only to UNAMIR vehicles, unless ordered

otherwise, and the expenditure incurred for this operation is accounted for separately.

10. Maintenance.

A. First line Repairs. NICOY will establish maint facilities at SHAGASHA and NYUNDO for undertaking these repairs.

B. Second Line Repairs. These will be undertaken according to the guidelines given in the Admin Order. Contributing contingents will be ready to provide replacement vehicles for the ones moved back for second line repairs.

C. Emergency Repairs. Assistance would be provided by BDA with minor repairs if necessary.

11. Medical. NICOY will provide organic level one support to ensure a conventional RAP capability at each location.

Coordinating Instructions

12. Command and Control. NICOY is to detail an officer for each location, who will arrange for the tasking and scheduling of the vehicles on the basis of the requirement projected by the local IOM representative who will have overall coordinating role for the best use of all available vehicles.

13. Employment of vehicles. The UNAMIR vehicles would be used for moving returnees from the border crossing points to the nearest transit centres. If deemed necessary they could also be used for transfers from one transit centre to other on tarmac roads like moving from NYAGATARE to BUTARE or NKAMIRA to NDERA.

14. Communication. UNHCR frequencies will be programmed on the radio sets of certain key appointments of NICOY to enhance coordination. The necessary arrangements are being worked out with the UNHCR.

15. Conduct. IOM personnel will be responsible for supervision and coordination of loading and unloading procedures. If necessary IOM civilian personnel will be allowed to travel on UNAMIR vehicles as escorts.

OP Gen 1

G3 Plans

FROM : DCOS OPS 3000.12 (OPS)

TO : LISTS A, B, C AND D

INFO : OFFICE OF THE SRSG
A/FC
CAO
CSO

DATE : 02 JAN 96

SUBJECT : **SECURITY OF VEHS AND PERSONNEL AT HOTEL CHEZ LANDO**

1. It is for your info that the UNAMIR contract with Hotel Chez Lando has been terminated wef 31 Dec 95. Consequently, the guard at the hotel has been withdrawn wef 0800 hrs on 02 Jan 96.

2 In view of the above, with immediate effect, all UN personnel frequenting Hotel Chez Lando will be themselves responsible for ensuring their personal security and security of their vehs when parked in the hotel premises. You are requested to disseminate these instrs to all concerned.

3. For info and necessary action.

G 3 Plans

27/11

UNITED NATIONS NATIONS UNIES

ASSISTANCE MISSION FOR RWANDA MISSION POUR L'ASSISTANCE AU RWANDA

UNAMIR - MINUAR

TO: List A (except Ser Nos 1, 2 & 3)
List B (except Ser Nos 26 & 29)
List D (except Ser No 58)

FROM: DFC

DATE: 25 Nov 95

SUBJECT: USE OF GROUND SENSORS IN PEACEKEEPING OPERATIONS

1. A copy of Fax No 3071 dated 25 Nov 95 received from Maj Gen Van Kappen, Military Adviser to UN is forwarded herewith.

2. The attached questionnaire form, duly completed in all respects, be submitted to this office not later than 01 Dec 95.

UNITED NATIONS NATIONS UNIES

UNAMIR 1995 NOV 25 A 7:08

F/IN - 3071

POSTAL ADDRESS-ADRESSE POSTALE: UNITED NATIONS, N.Y. 10017
CABLE ADDRESS-ADRESSE TELEGRAPHIQUE: UNATIONS NEWYORK

# OUTGOING FAX

DATE: NOVEMBER 1995

| | |
|---|---|
| TO: FORCE COMMANDER | FROM: MAJ-GEN VAN KAPPEN, MILITARY ADVISER |
| FAX NO: 33090 UNAMIR | FAX NO: 212-963-1356 (MPS/DPKO) |
| SUBJECT: USE OF GROUND SENSORS IN PEACE KEEPING OPERATIONS | |
| ATTN: | ORIGINATOR: COL CEES VAN EGMOND, CHIEF MISSION PLANNING SERVICE |
| TOTAL NUMBER INC. THIS PAGE 18 | |

1. The UN Institute for Disarmament Research (UNIDIR) is currently conducting a survey project on the use of ground sensors for peace keeping operations with a view to identifying the practical applications and costs involved.

2. In regards to this research project mentioned above please find attached, survey questionnaire forms forwarded for your appropriate action.

3. The Department of Peace Keeping Operations is kindly requesting you and your staff to complete the questionnaire forms and return the completed forms directly to UNIDIR addressed to:

Brigadier General (Ret) HJ Van Der Graat
Centre for Arms Control and Verification
Eindhoven University of Technology
Eindhoven, The Netherlands
TEL: 31-40-622-704
Fax: 31-40-624-644

4. We recommend that the questionnaire forms be made available to DFC, principle staff officers, a few number of military observers (20 - 40%), contingent Commanders and Company Commanders.

(5) DFC
For action please.
25.11

FC

| | |
|---|---|
| FC | 25.11 |
| MA | 25/11 |

**QUESTIONNAIRE**

**Introduction**

To monitor installations and depots, a wide range of sensors is on the market. IAEA in Vienna has extensive experience in monitoring nuclear installations (mainly interior) on the spot with the help of technical devices. In the context of the INF Treaty, the Americans and Russians are also using technical devices for the monitoring of the former INF production facilities.

The use of sensors for ground surveillance and monitoring in peace-keeping is also not really new. The USA operated a ground-based early-warning system in the Sinai in the seventies to monitor the Mitla and Didi passes. Watch stations were established which monitored unmanned sensor fields, analyzed by an operator. The sensors were placed in strings several kilometres along the roads and trails leading through and across the passes. They determined the location, size, speed, nature and director on intruders. A combination of seismic, acoustic, infrared, magnetic, electromagnetic, pressure and earth strain sensors were used.

this questionnaire is directed to ground sensors. These are sensors which are operating in the open, are unattended and are immobile when in use. They are installed in the ground, on the ground, or on pillars -- singly or in arrays. Their size differs from a few centimetres and microphones, to several metres as radar stations. A list of possible sensor types is given in the enclosed table. Handheld and airborne sensors are not subject of the questionnaire.

In general, ground sensors could play a useful role in peace-keeping operations and preventive actions as well. A wide range of combinations of different monitoring methods is available, with may options for automatic or semiautomatic sensing and processing, communication to monitoring centres via cable, radio, and/or satellite, etc. (see also enclosed table of sensors). The specific conditions of peace-keeping operations and preventive actions require specific sensor design, e.g. while the sensors used for the INF Treaty were permanently installed with personnel on-site all the time, those for the peace-keeping operations should be designed for short-term installations with personnel not routinely present everywhere. However, if alarm is sensed, personnel should move fast to the indicated place, possibly by helicopter, to clarify the reasons and take action if required. At highly important points (arms shortages, road control points), personnel should be permanently present and its effectiveness should be augmented by sensors.

Since the application of sensors in the Sinai is the only example, only little information is available, and not much research about the use of ground sensors under the specific conditions of peace-keeping operations and preventives actions has been done, the Dortmund University and the Eindhoven University have acquired funds from the Volkswagen-Stiftung for the conduct of a study in this rather unexplored field.

The most important goal of using sensor devices is to increase the effectiveness of given manpower required for monitoring a peace agreement (or in some cases to reduce the requirements for personnel). The study hopes to identify cost-effective ways and means for the use of land-based sensors which exist and/or are under development. After an in-depth analysis of technical capabilities, the study will have to identify possible practical applications and costs.

As a basis for the technical investigations, we would like to know your assessments about the usefulness, the importance, the requirements, and the possible problems of ground sensor applications during peace-keeping operations. Therefore, we would like to ask you to answer the following questions, after looking at the draft of possible applications on the enclosed pages.

**Identification Page**

About the UN/National Operation:
Title and location of the UN/National operation you participated in:

Operation Title:_____

Location of Operation:_____

Peace-Keeping_____ or Peace-Enforcing_____ Operation

Time frame of your involvement in the mission:

From_____ to_____

About Yourself:
At that time, were you a:

_____ Civilian UN personnel
_____ Humanitarian Relief operator and/or Non-Governmental organization person
_____ National Officer
_____ Military Officer
_____ Chief
_____ Commander
_____ Other

Please indicate the principal function/mission of your organization:

_____ Infantry
_____ Armour
_____ Artillery
_____ Engineer
_____ Medical
_____ Aviation
_____ Transportation
_____ Logistics
_____ Military Police
_____ Military Observer
_____ Civil Components
_____ Civil Affairs
_____ Staff HQs
_____ Representative
_____ Relief Co-ordinator
_____ Volunteer
_____ Headquarters/Staff
_____ Other

Please indicate all activities listed in which you and your organization participated on a regular basis:

_____ convoy operations
_____ convoy security
_____ base security
_____ patrolling
_____ search operations
_____ check point operations
_____ cease-fire monitoring
_____ cease-fire violations investigation
_____ weapons inspections
_____ weapons collection - voluntary
_____ weapons collection - involuntary
_____ weapons elimination

(4)

_____ cantonment construction
_____ cantonment security
_____ disarmament verification
_____ information collection
_____ police operations (military policemen)
_____ special operations
_____ Humanitarian relief (distraction of emergency provisions to local populations)

Other: _____

**Please indicate all activities listed in which you and your organization participated on a regular basis**

- O Convoy operations
- O Convoy security
- O Base security
- O Patrolling
- O Search operations
- O Check point operations
- O Cease-fire monitoring
- O Cease-fire violations investigation
- O Weapons inspections
- O Weapons collection - voluntary
- O Weapons collection - involuntary
- O Weapons elimination
- O Cantonment construction
- O Cantonment security
- O Disarmament verification
- O Information collection
- O Police operations (military policemen)
- O Special operations
- O Humanitarian relief (distribution of emergency provisions to local populations)
- O Other: _____
- O Other: _____
- O Other: _____
- O Other: _____
- O Other: _____
- O Other: _____

(6)

**Questions**

1. Have you any experience in monitoring with ground sensors up to now? Yes_____ No _____

Do you think that the use of ground sensors during peace-keeping operations could be useful in principle?
Yes_____ No _____

If yes, please specify sensor type(s) and application(s):
_____
_____
_____
_____
_____

Important elements of a peace-keeping operation are the establishment of a cease-fire line, buffer zones, demilitarized zones, safe areas, weapon collection points, storage sites for weapons, patrolling, static and mobile checkpoints, etc.

2. A cease-fire line marks the forward limit of the positions occupied by opposing factions. It is, by its nature, usually the subject of contention and should therefore, if possible, be marked by natural terrain features es such as rivers, roads, valleys, etc. Do you think that ground-bases sensors such as used int eh Sinai could be useful for controlling the passage of vehicles and troops across such lines (see also draft of possible applications)? Yes_____ No _____

If yes, can you specify requirements to the sensor devises? The requirements could be: sensing during night time, weather independence; duration of unattended operations, detection range; reliability of data transfer, its time delay; acceptable rate of false alarms (eg 1 per day); main objects of detection._____
_____
_____
_____
_____
_____

Would the use of sensors be important for the effectiveness of the surveillance? Yes_____ No _____

If no, please give arguments:
_____
_____
_____
_____
_____
_____
_____

3. A buffer zone is the neutral space between cease-fire lines. It may contain residents and terrain which the peace-keeping force should monitor. Do you think that in such a zone ground sensors could be a part of a monitoring system?
Yes_____ No _____

Which problems do you see in using ground sensors (eg noise from civil human activity?

_____
_____
_____
_____
_____

Can you specify requirements?

_____
_____
_____
_____
_____

Would the use of ground sensors be of importance?
Yes_____ No _____

4. Control Zones or demilitarized zones are mutually agreed areas on either side of the buffer zones, the forward limits of which will be the cease-fire lines and where restrictions are agreed upon numbers of military personnel, weapons and equipment. Every zone will be unique, but an example could be: no military personnel within 5 km, no support weapons within 10 km, no armour, artillery or missiles within 30 km. Do you think that in such a zone, ground sensors could be a part of a monitoring system? Yes _____ No _____.

Can you specify additional requirements compared to the buffer zones._____
_____
_____
_____

Would the use of ground sensors be of importance?
Yes_____ No _____.

5. The collection of arms and their secure storage is on of the most difficult tasks for peace-keepers. Besides collecting weapons from combatants, disarming could also include the collection of weapon supplies from stock piles and caches and the closure or control of weapon and ammunition factories. Similar monitoring tasks will appear, if combatants, after a cease-fire, need to be assembled in secure cantonment areas, such as barracks, etc. Could ground-based sensors play a role in monitoring enclosed areas, such as weapon collection points, barracks, etc.? Yes_____ No _____.

If yes, can you specify requirements?

_____

_____

_____

_____

_____

Would the use of the sensors be of importance?

Yes _____ No _____

6. A new phenomena in peace-keeping is the establishment of safe havens, such as the protected areas in Bosnia and Operation Turquoise in Rwanda. Can you specify additional requirements compared to the buffer zones?

_____

_____

_____

_____

_____

Would the use of ground sensors be of importance?
Yes _____ No _____

7. Could portable sensor devices be useful in patrolling (eg for short-term monitoring of bridges of the like if something arouses suspicion and the personnel has to go on in patrolling)?
Yes _____ No _____

If yes, can you specify requirements?

_____

_____

_____

_____

_____

Could the sue of the sensors be important?

Yes _____ No _____

8. The installation of the sensors could be open, i.e. clearly visible possible equipped with signs, or clandestine. The openness amy discourage people from violating an agreement, the camouflage may avoid deceptions and attempts to destroy the sensors. The same applies to the communication via radio between sensors and data centre, which could be encrypted or not. For short distances (up to several 100 metres) the sensors could be connected by cable. Should the installation of the sensors be open or clandestine? Open_____ Clandestine_____

Should the communication be encrypted:
Yes _____ No _____

Are there special cases where your answers would differ from the above? If yes, in which cases?

_____

_____

_____

_____

_____

9. Based on your own experience in peace-keeping operations, have you any other ideas for possible applications of ground sensor system?

_____

_____

_____

_____

10. Do you think that widespread us of sensor devices could make the peace-keeping operations significantly more efficient?
Yes _____ No _____

If yes, to what extent ( in %, rough estimate)?

_____

11. Do you see organizational or other non-technical problems in using ground sensors (eg objections by involved parties)?
Yes _____ No _____

If yes, which ones?

_____

_____

_____

_____

_____

12. The sensor systems could be handled in different organizational ways. The development and production could be carried out nationally or in an open international collaboration (to increase the transparency and acceptance). They could be the property of the UN, of regional organizations (eg OSCE), or of national armies. What would you suggest about the possible organizational set-up of the use of such sensor systems?

| | | | | |
|---|---|---|---|---|
| Development: | National____ | Intern. Coll._____ | UN____ | Irrelevant___ |
| Production: | National____ | Intern. Coll._____ | UN____ | Irrelevant___ |
| Property: | National____ | Reg Organiz _____ | UN____ | Irrelevant___ |

13. The decision to sue sensor systems for peace-keeping operations depends of course on the costs of their installation and maintenance. Can you give an idea of how much the maximum acceptable costs would be? Give it relative to the usual expenditures for peace-keeping operations (equipment, communication, vehicles, operation costs) or in $/km or $/km$^2$.

_____

(4)

**DRAFT OF POSSIBLE Applications OF GROUND SENSORS FOR PEACE-KEEPING OPERATIONS**

Cease-Fire Lines

- Line of geophones (measuring soil vibration, mutual distance c. 100m) for detecting tanks, trucks and shorts.
- Microphones in line (mutual distance c. 100 m) for detecting tanks, trucks, shots and overflying aircraft either singly or as 3D-arrays for locating purposes.
- Radar, possibly triggered by microphones or geophones, for overflying aircraft, artillery projectiles and cruise missiles.
- At choke point video and/or infrared cameras, possibly triggered by microphones or geophones, pressure measuring cables, inductive devices.
- At rivers or lakes hydrophones (measuring underwater sound).

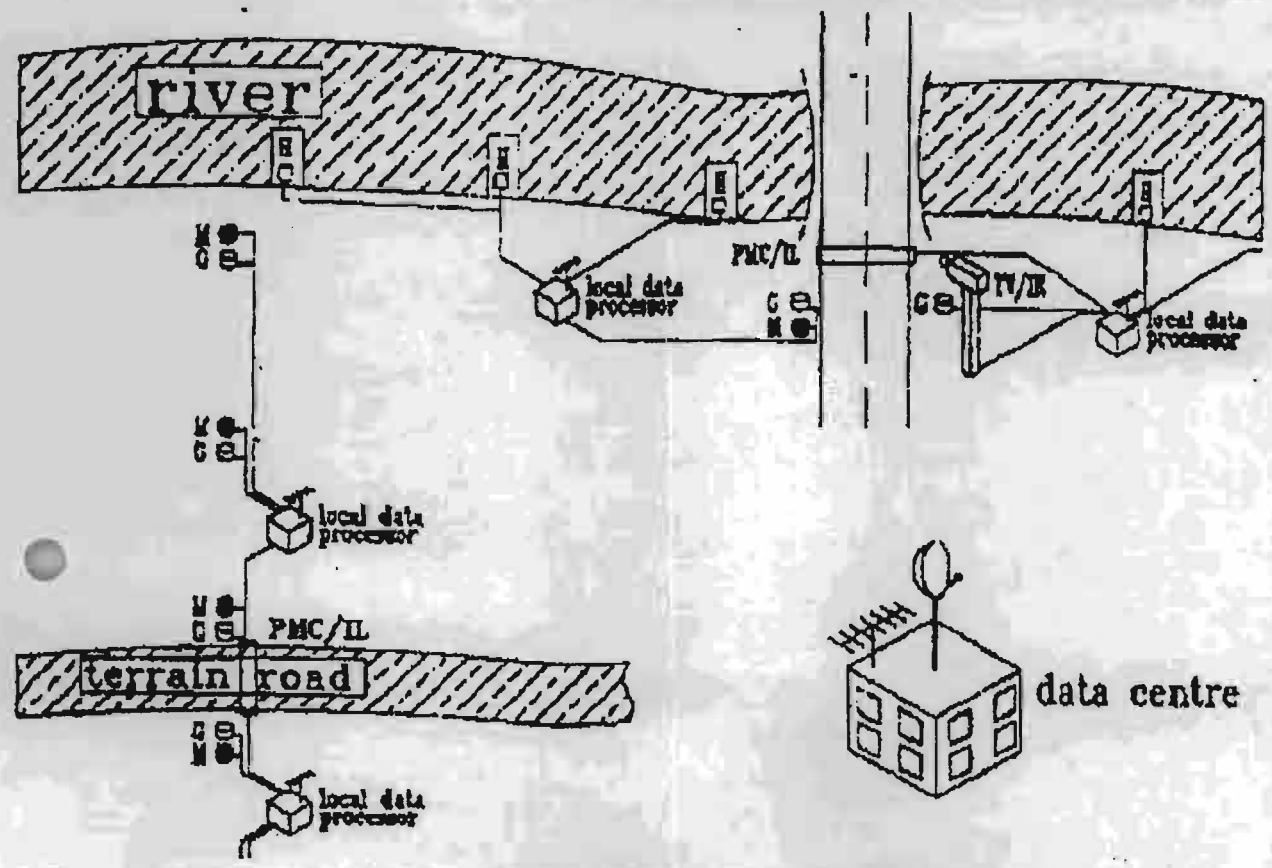



Fig.1: Example of a sensor line through terrain monitoring a cease-fire line. It consists of geophones (G), microphones (m) and TV cameras with searchlight or infra-red cameras (TV/IR) triggered by pressure measure cable (PMC), induction loops (IL), geophones, and/or microphones. The cameras should be installed only at choke points. The sensors are connected to local data processors via cable. The date processors are connected to regional data centres via radio. The mutual distance between the geophones is around 100m. The microphones are possibly arranged in 3D-arrays for locating purposes and a radar could be installed additionally.

**BUFFER ZONES**

- At the border-lines, the same as for the cease-fire lines.
- Area monitoring:
- Radar (especially for large areas, one radar for c. 30 km radius), possibly triggered by microphones or geophones for tracking aircraft, artillery projectiles and cruise missiles.
- Network of microphones and geophones for tanks and trucks (mutual distance c. 100m) artillery shots and overflying aircraft (mutual distance several km), possibly also cruise missiles.
- 3D-arrays of microphones or 2D-arrays of geophones for locating shots, flying aircraft or possibly moving heavy vehicles.

**SAFE HAVENS**

Depending on the area line controls as for cease-fire lines (possibly also a real survey as for buffer zones).

Aerial survey (looking into the area surrounding the safe havens) with eg radar for aircraft movement, acoustic localization of shots a.s.o.

**Monitoring of Stored Equipment**

- At the enclosure video and/or infrared cameras, triggered by microphones and/or geophones or plezo-electric cables integrated in the enclosure (detecting deformation or vibrations).
- Fibre-optic cables integrated in the enclosure (detecting its destruction).
- If portals are used, video and/or infrared cameras, possibly triggered by microphones and geophones, pressure measuring cables, inductive devices, magnetic sensors a.s.o.

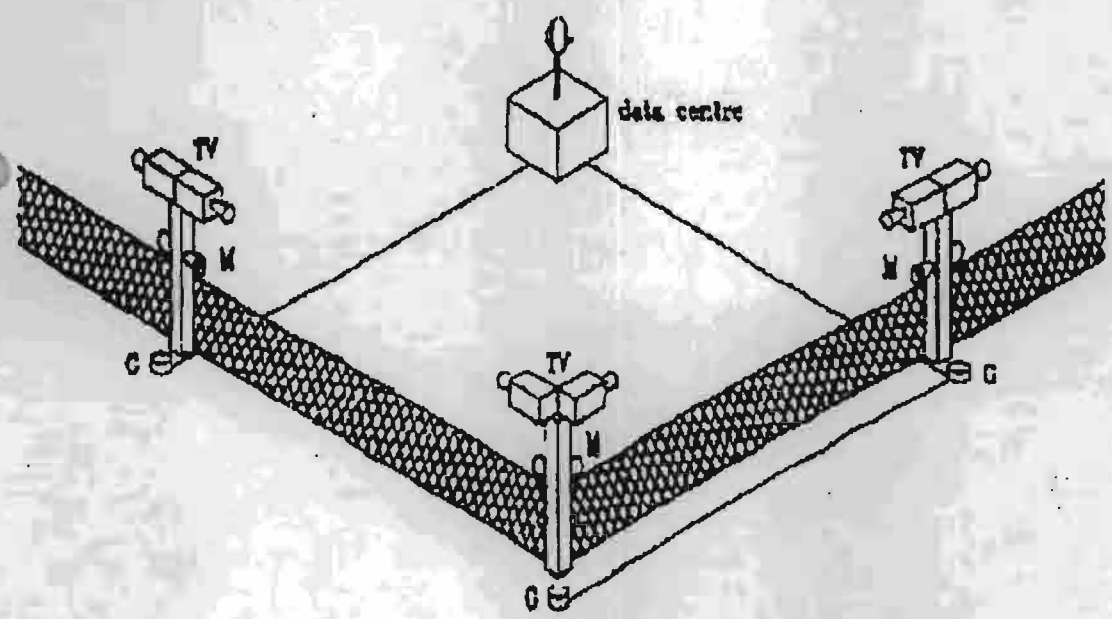



Fig.2: Example of a sensor system monitoring a fence. It consists of geophones (G), microphones (M) and TV-cameras (TV) with searchlight. The TV-cameras can be triggered by the geophones and microphones. The sensors are connected to a local data centre via cables. The data centre is connected to regional monitoring centres or the like via satellite.

**AIRFIELD**

Closed airfield:
- A line of geophones along the runway and possibly along the taxiways (mutual distance 100-500m).
- Possibly two 3D-arrays of microphones for locating purposes.

Airfield still in use:
- A line of geophones along he runway and possibly along the taxiways (mutual distance c. 100m).
- Two 3D-arrays of microphones for locating purposes.
- Short range radar.
- Video and/or infrared cameras for identification purposes, triggered by microphones, geophones, pressure measuring cables and/or magnetic sensors.

The sensors should be connected to monitoring centres via cable, directional radio and/or radio. The data could be processed on-site and/or at the centres (depending on the requirements, distances a.s.o).

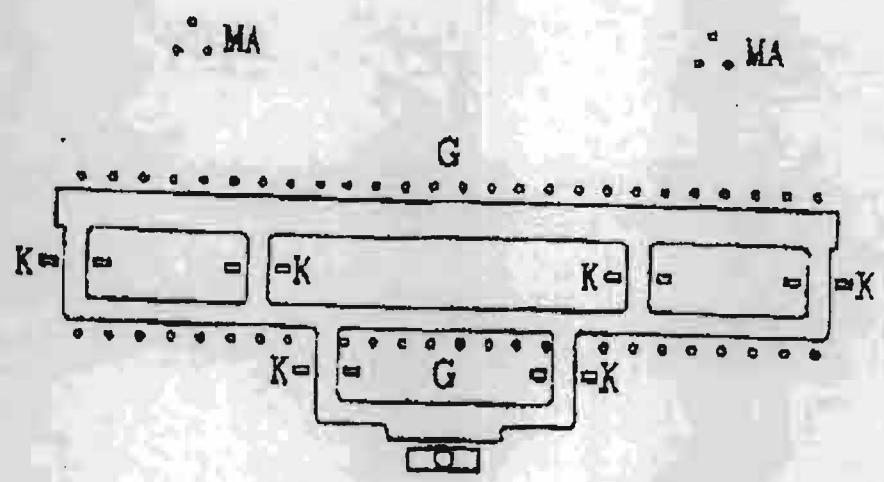



Fig.3: Possible sensor system for monitoring of an airfield in use. Geophones (G) along the runway and the taxiways, two 3D-microphone arrays (MA) for locating purposes, and several TV cameras (K) with searchlight (triggered by the geophones and microphones) for identification purposes should be able to survey the airfield reliably.

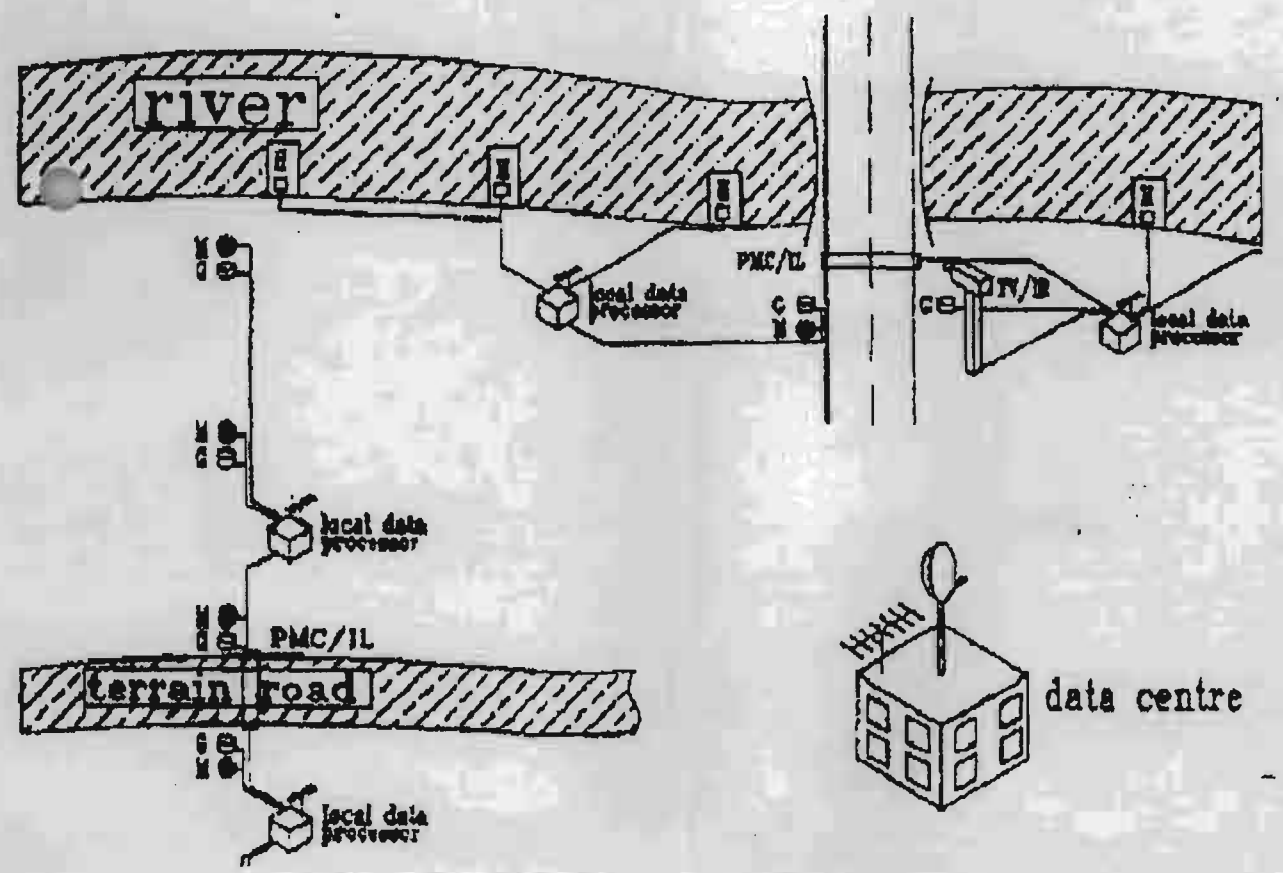
Fig. 3: Possible sensor system for monitoring of an airfield in use. Geophones (G) along the runway and the taxiways, two 3D-microphone arrays (MA) for locating purposes and several TV cameras (K) with searchlight (triggered by the geophones and microphones) for identification purposes should be able to survey the airfield reliably.

COMMCEN:#15 ... 2123831358→ ... 95-11-24 20:08 ... AMIR KIGALI●RWANDA

TABLE OF POSSIBLE SENSOR TYPES, APPLICABLE FOR PEACE-KEEPING OPERATIONS AND PREVENTIVE DIPLOMACY.

| SENSOR TYPE | ACTIVE/ PASSIVE | RANGE | COSTS IN US $ | POSSIBLE APPLICATIONS |
|---|---|---|---|---|
| MECHANICAL, ACOUSTICAL SENSORS, PIEZO ELECTIC, PRESSURE SENSOR CABLE | PASSIVE | 0 | 300-3,000 RESP. 67,000/KM | WEIGHING, COUNTING OF AXIS, VELOCITY, WHEEL BASE, MONITORING FENCE |
| GEOPHONE | PASSIVE | 10M - SEV. KM | 100 - 1,000 | DETECTION OF PERSONS, VEHICLES AND AIRCRAFT (ALSO RECOGNITION) AND SHOTS |
| MICROPHONE | PASSIVE | 100M - SEV. 10KM | 30-3000 | DETECTION OF VEHICLES AND AIRCRAFT (ALSO RECOGNITION) AND SHOTS |
| HYDROPHONE | PASSIVE ACTIVE | 100M - SEV. 1000KM | 3000-7000 | DETECTION OF VEHICLES, VEHICLE PROFILE |
| ULTRASONIC SENSOR | ACTIVE | SEV. 10M | 100-1000 | DETECTION OF VEHICLES, VEHICLE PROFILE |
| ELECTRICAL, MAGNETIC, OPTICAL SENSORS | | SEV. 10M | 10-3,000 | DETECTION OF VEHICLES |
| MAGNETOMONOTOR | PASSIVE | SEV. 10M | 100-3000 | DETECTION OF VEHICLES, VELOCITY AND LENGTH |
| INDUCTIVE DEVICE | ACTIVE | 1M | 7,000-20000 | DETECTION OF PERSONS AND VEHICLES |
| INFRARED SENSOR | PASSIVE | SEV 10 M | 100-3000 | DETECTION OF PERSONS AND VEHICLES |
| INFRARED CAMERA | PASSIVE | SEV. KM | 10000-1 MILLION | PERSON AND VEHICLE (POSSIBLY AIRCRAFT) IDENTIFICATION AND TRACKING |
| PHOTO CAMERA | PASSIVE ACTIVE | SEV. M - SEV. KM | 300-3000 | PERSON AND VEHICLE IDENTIFICATION |
| TV CAMERA | PASSIVE ACTIVE | SEV. M - SEV. KM | 700 - 7000 | PERSON AND VEHICLE (POSSIBLY AIRCRAFT) IDENTIFICATION AND TRACKING |
| LIGHT BEAM DEVICE | ACTIVE | SEV. M - SEV. KM | 30-300 | DETECTION OF VEHICLES, VELOCITY AND PROFILE |
| FIBRE OPTIC CABLE | ACTIVE | 0 | 7000-14000/KM | DETECTION OF PERSONS, VEHICLES AND DISTRACTIONS, EG ENCLOSURES |
| RADAR | ACTIVE | SEV. M - SEV. KM | 7000 - SEV. MILLIONS | DETECTION OF VEHICLES, ARTILLERY AND AIRCRAFT |
| LIDAR | ACTIVE | SEV. M - | 700 - 700000 | DETECTION OF VEHICLES, ARTILLERY AND AIRCRAFT, TRACKING AND IDENTIFICATION |

**figure 1**


river
PMC/IL
local data processor
local data processor
local data processor
PMC/IL
terrain road
local data processor
data centre

UNITED NATIONS
ASSISTANCE MISSION FOR RWANDA

NATIONS UNIES
MISSION POUR L'ASSISTANCE AU RWANDA

UNAMIR - MINUAR

22/11

**INFORMATION CIRCULAR 061/95**

22 November 1995

**To:** All UNAMIR Professional and Field Service staff

**FROM:** Susan Matthew
Chief Administrative Officer

**SUBJECT:** **Revised scale of pensionable renumeration for staff in the professional and higher categories and for staff in the field service category**

In compliance with instructions from the Assistant Secretary-General/OHRM as well as FALD/DPKO, please find attached, an advance copy of the Information Circular which will be issued on the subject of revised scale of pensionable renumeration for the professional and higher categories and for staff in the field service category. Also attached is a covering facsimile message dated 9 November 1995 from the ASG/OHRM.

Please take careful note of their contents especially paras 4 and 5 of the Information Circular i.e. the application of the revised scale in view of the current financial crisis of the Organization.

Thank you for your understanding.

UNAMIR KIGALI RWANDA

UNITED NATIONS NATIONS UNIES TELEGRAPH

For use of Cable Operations Unit only / Réservé au Groupe de la correspondance télégraphique

PAGE 1 OF 2

TIME RECEIVED | A.F. | REFERENCE | MSG SEQ. NO. 379

TYPE CLASS

PRECEDENCE

For use of Drafter / A remplir par le rédacteur | DATE 9 November 1995 | ALLOTMENT/COMPTE | FILE/DOSSIER

| DRAFTER/REDACTEUR | DEPT. | ROOM NUMBER | EXT. POSTE | | |
|---|---|---|---|---|---|
| LVR | CSCS/OHRM | S-2475 | 31097 | | 7-1 P&H |

12 PITCH 65/12 → 10 PITCH 65/10 →

DO NOT TYPE BEYOND THE MARGIN / NE INSCRIVEZ RIEN DANS LES MARGES / VOYEZ LES INSTRUCTIONS AU VERSO

BY FACSIMILE

(SEE LIST OF ADDRESSEES)

AS A CONSEQUENCE OF CHANGE IN POST ADJUSTMENT FOR NEW YORK TO MULTIPLIER 46.5, THE CHAIRMAN OF ICSC HAS PROMULGATED A REVISED SCALE OF PENSIONABLE REMUNERATION FOR STAFF IN THE PROFESSIONAL AND HIGHER CATEGORIES, EFFECTIVE ONE NOVEMBER 1995. IN ACCORDANCE WITH PAST PRACTICE, THE PENSIONABLE REMUNERATION SCALE FOR THE FIELD SERVICE CATEGORY WILL ALSO BE REVISED EFFECTIVE AS OF THE SAME DATE. HOWEVER, IN LIGHT OF THE CURRENT FINANCIAL CONSTRAINTS FACING THE ORGANIZATION, THE SECRETARY-GENERAL HAS DECIDED TO DEFER PAYMENTS DUE AS OF 1 NOVEMBER 1995 UNDER THE OPERATION OF THE POST ADJUSTMENT SYSTEM FOR STAFF OF THE UNITED NATIONS UNTIL JANUARY 1996. THEREFORE, APPLICATION OF THE REVISED SCALE OF PENSIONABLE REMUNERATION FOR STAFF IN THE PROFESSIONAL AND HIGHER

LAST LINE OF TEXT / DERNIERE LIGNE DU TEXTE →

////

DRAFTED BY/REDIGE PAR: M. Brzák-Metzler/K. Walton

AUTHORIZED BY/AUTHORISE PAR: SIGNATURE: DATE 10.XI.95

D.J. Halliday, Assistant Secretary-General/OHRM

NAME AND TITLE PLEASE TYPE/NOM ET QUALITE IN DACTYLOGRAPHIER

NAM:R- KIGALI●RWANDA

UNITED NATIONS NATIONS UNIES TELEGRAPH

For use of Cable Operations Unit only / Réservé au Groupe de la correspondance télégraphique

PAGE 2 OF 2

TIME RECEIVED | A.C. | REFERENCE | MSG. SEQ. NO. 4 2 7

SPL. CLASS

CHLOR. FOR D.S.P.A.

For use of Drafter / A remplir par le rédacteur | DATE: 9 November 1995 | ALLOTMENT / COMPTE | FILE / DOSSIER

DRAFTER / REDACTEUR: LVR | DEPT.: CSCS/OHRM | ROOM / BUREAU: S-2475 | EXT. / POSTE: 31097 | 7-1 P&H

12 PITCH - 65/12 | 10 PITCH - 65/10

DO NOT TYPE BEYOND THE MARGINS SEE INSTRUCTIONS ON THE REVERSE SIDE

N'INSCRIVEZ RIEN DANS LES MARGES VOYEZ LES INSTRUCTIONS AU VERSO

CATEGORIES AND FIELD SERVICE CATEGORY, WHICH WOULD HAVE BECOME EFFECTIVE 1 NOVEMBER 1995, WILL BE DEFERRED FOR THE SAME PERIOD OF TIME. ENCLOSED IS AN ADVANCE COPY OF THE INFORMATION CIRCULAR. REGARDS.

(HALLIDAY, ASSISTANT SECRETARY-GENERAL/OHRM)

NNNN

cc: Mr. L. Da Costa; Mr. A. Dossal; Ms. C. Ago; Mr. G-P. Roz

LAST LINE OF TEXT DERNIERE LIGNE DU TEXTE

////

TYPED BY / TAPE PAR

AUTHORIZED BY / AUTHORISE PAR

SIGNATURE DATE

NAME AND TITLE PLEASE TYPE / NOM ET QUALITE A DACTYLOGRAPHIER

ST/IC/1995/
__ November 1995

INFORMATION CIRCULAR

To: Members of the staff

From: The Assistant Secretary-General for Human Resources Management

Subject: PENSIONABLE REMUNERATION FOR STAFF IN THE PROFESSIONAL AND HIGHER CATEGORIES AND FOR STAFF IN THE FIELD SERVICE CATEGORY*

1. The current procedure for adjusting the scale of pensionable remuneration for staff in the Professional and higher categories provides for this scale to be revised on the same date as the net remuneration amounts (base salary plus post adjustment) of staff in the Professional and higher categories in New York are adjusted. The scale of pensionable remuneration for the above-mentioned categories, in accordance with the provisions of article 54 (b) of the Regulations of the United Nations Joint Staff Pension Fund, must be adjusted with the same effective date and by the same percentage as the net remuneration increase.

2. As indicated in information circular ST/IC/1995/__ of __ November 1995, the International Civil Service Commission (ICSC) determined that post adjustment multiplier 46.5 for staff in the Professional and higher categories in New York was due as of 1 November 1995. The revised post adjustment multiplier of 46.5 was authorized for New York with effect from 1 November 1995.

3. In accordance with the procedure described in paragraph 1 above, the Chairman of ICSC has promulgated the consequent revised scale of pensionable remuneration applicable to staff in the Professional and higher categories with effect from 1 November 1995. The revised scale is reproduced in annex I to the present circular.

4. The pensionable remuneration amounts for staff in the Field Service category will also be revised with effect from 1 November 1995. The revised scale is set out in annex II to the present circular.

---

* Personnel Manual index No. 3300

~~5 of 7~~
7 of 7

5. In the light of the current financial constraints facing the Organization, the Secretary-General has decided to defer payment due as of 1 November 1995 under the operation of the post adjustment system for staff of the United Nations until January 1996. Also, application of the revised scale of pensionable remuneration for staff in the Professional and higher categories and Field Service category, which would have become effective 1 November 1995, will be deferred for the same period of time.

## PENSIONABLE REMUNERATION FOR STAFF IN THE PROFESSIONAL AND HIGHER CATEGORIES

(In United States dollars)

Effective 1 November 1995

| Level | STEPS I | II | III | IV | V | VI | VII | VIII | IX | X | XI | XII | XIII | XIV | XV |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Under-Secretary-General USG | 166,213 | | | | | | | | | | | | | | |
| Assistant Secretary-General ASG | 153,788 | | | | | | | | | | | | | | |
| Director D-2 | 128,653 | 131,741 | 134,651 | 137,674 | 140,764 | 143,923 | | | | | | | | | |
| Principal Officer D-1 | 113,430 | 116,001 | 118,626 | 121,197 | 123,829 | 126,439 | 128,966 | 131,546 | 134,173 | | | | | | |
| Senior Officer P-5 | 100,694 | 103,001 | 105,211 | 107,462 | 109,796 | 111,958 | 114,263 | 116,922 | 119,303 | 121,535 | 123,811 | 126,127 | 128,487 | | |
| First Officer P-4 | 82,782 | 84,976 | 87,157 | 89,235 | 91,494 | 93,671 | 95,881 | 98,333 | 100,582 | 102,967 | 104,559 | 106,811 | 109,112 | 111,461 | 113,863 |
| Second Officer P-3 | 67,831 | 69,937 | 71,972 | 73,914 | 75,918 | 77,895 | 80,003 | 82,524 | 84,177 | 86,403 | 88,036 | 89,979 | 91,991 | 94,046 | 96,149 |
| Associate Officer P-2 | 54,823 | 56,574 | 58,233 | 60,012 | 61,788 | 63,408 | 65,173 | 67,245 | 69,205 | 70,977 | 72,351 | 73,755 | | | |
| Assistant Officer P-1 | 42,990 | 44,465 | 45,773 | 47,105 | 48,575 | 49,892 | 51,471 | 53,529 | 55,265 | 56,851 | | | | | |

JKAMIR. KIGALI ● RWANDA

**PENSIONABLE REMUNERATION FOR STAFF IN THE FIELD SERVICE CATEGORY**

**Effective 1 November 1995**

| | | | | | | STEPS | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Level | I | II | III | IV | V | VI | VII | VIII | IX | X | XI | XII | XIII | XIV | XV |
| FS-7 | 79,522 | 81,738 | 83,953 | 86,171 | 88,385 | 90,603 | 92,818 | 95,035 | 97,249 | 99,467 | 101,546 | 103,897 | | | |
| FS-6 | 65,590 | 67,058 | 68,526 | 69,997 | 71,468 | 72,937 | 74,406 | 75,876 | 77,345 | 78,816 | 80,284 | 81,755 | | | |
| FS-5 | 51,852 | 53,203 | 54,554 | 55,905 | 57,259 | 58,609 | 59,960 | 61,311 | 62,664 | 64,013 | 65,365 | 66,716 | 68,066 | | |
| FS-4 | 42,524 | 43,706 | 44,890 | 46,071 | 47,255 | 48,437 | 49,622 | 50,801 | 51,986 | 53,168 | 54,352 | 55,533 | 56,717 | 57,898 | 59,082 |
| FS-3 | 34,373 | 35,493 | 36,642 | 37,778 | 38,914 | 40,048 | 41,211 | 42,404 | 43,582 | 44,775 | 45,954 | 47,189 | 48,425 | 49,661 | 50,896 |
| FS-2 | 30,161 | 31,139 | 32,115 | 33,095 | 34,070 | 35,060 | 36,081 | 37,088 | 38,109 | 39,127 | 41,168 | 42,167 | | | |
| FS-1 | 26,769 | 27,518 | 28,262 | 29,013 | 29,875 | 30,750 | 31,611 | 32,489 | 33,351 | 34,213 | | | | | |

G3 Plans 1
2

UNITED NATIONS NATIONS UNIES 18/11

ASSISTANCE MISSION FOR RWANDA MISSION POUR L'ASSISTANCE AU RWANDA

**From:** Col W J Fletcher
DCOS (Sp) Extn 11109

**To:** CO INDBATT

**Info:** LIST A, B, C(Less Serial 48), CAO

**File Reference:** 4000.1/LOG-5

**Date:** 17 Nov 95

**Subject:** SECURITY CHECKS - TRAFIPRO AND AMAHORO HOTEL

**Reference:** Discussion COS/CAO/DCOS SP 15 Nov 95

1. As the possible closure of UNAMIR looms in the near term, it is highly probable that the incidents of theft and attempted theft of UNAMIR equipment will increase. While our current security access to UNAMIR HQ and Trafipro is well established it is considered that it would be appropriate to step up the personal identification and vehicle spot checks as a preventive and deterrent measure.

3. Notwithstanding the focus of this direction on the Amahoro and Trafipro locations all addressees are requested to recognize their responsibilities in this regard and to take preventative measures to increase the security awareness of all personnel and to safeguard personal, contingent and UN owned equipment and valuable items.

2. CO INDBATT is requested to implement appropriate measures to increase the level of identity checks within current guidelines and to implement spot checks of vehicles entering and exiting the above locations. It is not intended to create a bottleneck at the entrances, however, personnel should be advised that vehicle inspections at random will be carried out by the gate guards particularly on vehicles exiting these compounds. Accordingly the understanding and cooperation of all addressees is requested.

**UNITED NATIONS**
ASSISTANCE MISSION TO RWANDA

UNAMIR-MINUAR

**NATIONS UNIES**
MISSION POUR L'ASSISTANCE AU RWANDA

***INFORMATION CIRCULAR N°. 059/95***

DATE: 16 November 1995

TO: All UNAMIR Military, Civilian Police and Civilian Personnel

FROM: Susan Matthew, CAO

SUBJECT: **Security checks**

Please be advised that the Guards at UNAMIR premises (Amahoro and Trafipro) have been requested to check the identity of all personnel entering and leaving the grounds. Spot checks of vehicles will also take place.

It is in the interest of the safety and security of all UN staff and property that these checks are being undertaken.

Your understanding and cooperation in the event of any inconvenience will be appreciated.

UNITED NATIONS
ASSISTANCE MISSION FOR RWANDA

NATIONS UNIES
MISSION POUR L'ASSISTANCE AU RWANDA

UNAMIR - MINUAR

Phans 1
2

14/11

**ADMINISTRATIVE INSTRUCTIONS 028/95**

10 November 1995

**To:** All military and civilian personnel of UNAMIR

**FROM:** Susan Matthew,
Chief Administrative Officer

**SUBJECT:** **Guidelines for conduct of personnel in United Nations peace-keeping operations and related missions in the field**

I refer to the attached guidelines which are being issued as a reminder to all categories of personnel in United Nations peace-keeping operations and related missions in the field that they are all under obligation to maintain at all times the highest standards of conduct required in both their official and personal capacities.

Furthermore, personnel should always be aware that violation of local laws may make them liable to the jurisdiction of the local courts.

Please be guided accordingly.

# GUIDELINES FOR CONDUCT OF PERSONNEL IN UNITED NATIONS PEACE-KEEPING OPERATIONS AND RELATED MISSIONS IN THE FIELD

*The United Nations organization embodies the aspirations of all peoples of the world for peace. In this context, the United Nations Charter requires that all personnel must maintain the highest standards of integrity and conduct. The standards summarized below reflect the standards included in various official issuances of the United Nations; in particular the United Nations Charter and Staff Regulations and Rules. A Code of Conduct is under preparation, but these guidelines are issued now as a reminder to all categories of personnel in United Nations Peace-Keeping Operations and related missions in the field of the high standards they are required to maintain in both their official and personal activities.*

1. All personnel serving in United Nations Peace-Keeping Operations and related field missions ("UN mission personnel") are in the service of United Nations Organization and must follow instructions received from the Chief of Mission, or his or her authorized delegate, who represents the Secretary-General and must not accept instructions from sources external to the Organization.

2. In exercising their official duties in the country in which they are serving, usually to help it to recover from the trauma of a conflict, UN mission personnel must:

a. perform their duties with the interests solely of the United Nations in view, acting so as to recognize the needs and interests of the host country and its people, and acting with strict impartiality, integrity and tact in all their dealings;

b. not abuse or exploit individual members of the local population, in particular, women and children;

c. neither solicit nor accept any material reward honour of gift from any source other than the Organization;

d. treat United Nations property, especially vehicles and communications equipment, with care and must not trade, sell or use such equipment for personal benefit;

e. exercise utmost discretion in all matters of official business and must keep confidential all information and material designated as confidential; and

f. show courtesy and respect to all other UN mission personnel regardless of their creed, gender, rank or origin.

3. In their private life, UN mission personnel must:

a. ensure that their conduct will not discredit the mission and not damage its credibility, effectiveness and image; in particular by meeting all their personal financial obligations in the host country before departing;

b. not engage in excessive consumption of alcohol or abuse or traffic in drugs or any other illegal substances; and

c. show respect and courtesy towards all the population, and for their laws, customs and traditions.

October 1995

-o0o-

TO : INDBATT

FROM : G3 PLANS

INFO : L COL EA MAHACHI
CHAIRPERSON BD OF ENQUIRY

DATE 13 NOV 95

SUB **PROVISION OF ESCORT**

1. Lt Col E A Mahachi, who is the Chairperson of board of enquiries will be visiting NTOGWE in Gitarama alongwith civilian staff to enquire into the circumstances resulting in the hijacking of a UNAMIR veh in June 95. The officer intends to visit the place on 14 Nov and would leave Kigali at 0930 hours.

2. Neccessary escort, in one light vehicle, be provided to the officer on the date and timing mentioned above. The escort will return back on the same date before 1800 hours. The officer has been advised to coordinate the RV from the Adjutant.

G3 Plans

# UNAMIR

1ST BATTALION UNITED NATIONS ASSISTANCE MISSION FOR RWANDA

082/6/A 08 Nov '95

From : INDBATT

To : MA/FC
DCOS SP
DCOS (Ops)
List A, B, C & D

Subject :- BREACH OF SECURITY ; BBC

1. INDBATT is providing security to the BBC complex which also houses the SRSG, ED and other high ranking UN officials.

2. Inspite of letters issued by DFC and DCOS (OPS) (letter No 1000.7(DFC)/G/7 dated 10 Aug 95 and 3000.12 (OPS) dated 16 Oct 95 respectively, copies attached), personal intervention as well as reports, the officers living in BBC have been resorting to breaches of discipline.

3. On Saturday, 28 Oct 95, Col DCK Kattah, DCOS (Ops) had taken three ladies to his room alongwith some officers after Happy Hour. The same has occurred again on 07 Nov 95.

4. Again the OC MP Coy, Maj Dare had taken a woman to his quarters on 04 Nov 95. He abused my sentries as well as the offr incharge BBC security Capt JS Tanwar when he was checked.

5. Earlier a report was initiated by Lt(N) MB Danagudi, SO Admin, regarding the indiscipline of INDBATT sentry at the gate on being checked when having three girls in his vehicle.

6. To prevent further embarassment caused to my officers as well as the sentries doing their duty at the gate whenever officers living in BBC violate orders and bring in women for the night contrary to orders, I am issuing necessary instructions to my guard at BBC not to check any one violating Force HQs orders.

7. INDBATT will not be held responsible for any breach in security in case of any incident occurring due to these officers and women residing in the BBC.

8. This is for your info please.

(Sadanandam K)
Lt Col
CO INDBATT

Encls : 2 pp.

Sector 1

5 C

UNITED NATIONS — NATIONS UNIES

ASSISTANCE MISSION FOR RWANDA — MISSION POUR L'ASSISTANCE AU RWANDA

UNAMIR - MINUAR

From: DFC

Reference: 1000.7(DFC)/G/7

To: List A, List B, List C & List D

Info: MA/FC
COS
DCMO

Date: 10 August 1995

Subject: ACCESS BY LOCAL GIRLS TO UNAMIR COMPOUNDS

1. It has been noticed that some soldiers from all ranks, do not hesitate to invite local girls to their compounds. This practice has reached such a high level, that the security of troops is threatened and the image of UNAMIR is being tarnished. As it may be known, the behaviour of a peacekeeping force particularly the respect of local customs and culture and the compliance of the host nation, is a prerequisite to achieve the objectives of the mission.

2. It is therefore decided that access to the UN compound by local girls are strictly forbidden except for local workers.

3.. The Contingent Commanders have to enforce this decision.

Col.Major A.Toumia
DFC/CMO

TO : INDBATT 3000.12 (OPS)
GHANCOY 2

FROM : DCOS/OPS

DATE : 16 OCT 95

SUBJECT : SECURITY GUARD

1. THIS HQ HAD BEEN INFORMED OF MANY THEFT CASES IN THE BROWN AND ROOT FACILITIES.

2. THEFTS MAY INCREASE WITH THE FORTHCOMING END OF THE MISSION.

3. THEREFORE GUARDS AT THE VARIOUS POINTS MUST BE MORE VIGILANT AND WILL APPLY TO THE FOLLOWING MEASURES:

A. SEARCHES MUST BE CONDUCTED ON VEHICLES.

B. ANY LARGE CONTAINER BAGS OR BOXES WITH VEHs OR BEING HANDLED BY WORKERS AFTER CLOSING MUST BE CHECKED.

C. POL POINT ATTENDANTS MUST BE CHECKED REGULARLY.

D. PATROLS WITHIN THE PERIMETERS ARE TO BE CONDUCTED MORE FREQUENTLY.

4. FOR NECESSARY ACTION.

Plans !
2 X

UNITED NATIONS

ASSISTANCE MISSION FOR RWANDA

UNAMIR-MINUAR

NATION UNIES

MISSION POUR L'ASSISTANCE AU R

4000.1/Log-56

To: List A,B,C, and D

Info: MA/FC

COS

DCMO

CMPO

From: Col Fletcher
Dcos Sp

Date: 9 November 1995

Subject: **ACCESS BY UN GUESTS TO CHEZ LANDO AND BELGIUM VILLAGE**

1. We have had so many incidences and reports on this particular subject of bringing non UN guests to UNAMIR compounds with special reference to BELGIUM VILLAGE and CHEZ LANDO that it has become necessary for clear direction on the issue to reduce the tension already generated.

2. Wef date, it has been decided that any non UN guest to either Belgium Village or Chez Lando has to be signed in by a UN ID carrying person. Thereafter the UN person will be responsible for the conduct and general behaviour of the guest in question. As Officers representing our various countries, we should be aware that our conduct and moral behaviour in general should be exemplary so as not to tarnish the good image of UNAMIR or undermine our security.

3. The security guards at the gates of Belgium Village and Chez Landos are to maintain a register for guests and are to take note that guest must be personally signed in and out by a UN ID carrying Officer. This does not affect the policy of permitting NGO personnel access to special functions/happy hour parties.

4. We hope that this directive will put to end the problems and confusion that was generated earlier regarding the above mentioned issue.

01

Plans 2

31/10

**UNITED NATIONS**
**ASSISTANCE MISSION TO RWANDA**

UNAMIR-MINUAR

**NATIONS UNIES**
**MISSION POUR L'ASSISTANCE AU RWANDA**

October 27, 1995

**TO:** Capt. S. Sieber, Ops O LSG,TOM 09

**INFO:** L Col Dadhwal, G3 PLANS
Mr. R. Lewis, SUMMO. TOM 2, 5 & 8
Mr. T. Woods, BRSC PGM

**FROM:** Mr. G. Brière, CCM

**SUBJECT:** **PROVISION OF FUEL/WATER- RUFUGEE MOVEMENT**

1. With reference to the proposed movement of refugees from Zaire to Rwanda, I would like to suggest that water and fuel bladders be installed at the Transit Camps in order to facilitate convoy requirements.

2. Should this operation be taken on by UNAMIR, and if you agree with the proposal please ensure that a WOR for the installation of the bladders be submitted to this office in due course.

3. Best Regards.

**UNITED NATIONS**
Assistance Mission for Rwanda

**NATIONS UNIES**
Mission pour l'Assistance au Rwanda

Log (Tpt) 400.12 — 23 Oct 95

**From:** Col W J Fletcher, DCOS (Sp) — Extn 11109

**To:** See Distribution List

**ADMIN INSTRUCTIONS ON PROVISION OF TRANSPORT SUPPORT FOR REPATRIATION OF REFUGEES**

**Reference:** DCOS (Ops) Instructions No 3000.35 (OPS) dated 20 Oct 95.

1. General. The detailed allocation of transport being provided by UNAMIR for repatriation of refugees is given out in the Instructions under reference.

2. Aim . The aim of these instructions is to lay down details for provision of admin support for this operation.

Admin Support

3. Accommodation. MALAWICOY and NICOY are responsible for providing accommodation to the attached personnel and adequate parking space for the vehicles..

4. Rations. The contributing contingents are responsible for provision of rations to their personnel for the duration of the operation.

5. Water. MALAWICOY and NICOY are responsible for provision of water to the attached personnel.

6. Fuel. One fuel tank (10,000 lt) each is being positioned at MALAWICOY and NICOY location. They will ensure that fuel is issued only to UNAMIR vehicles, unless ordered otherwise, and the expenditure incurred for this operation is accounted for separately.

7. Maintenance.

A. First line Repairs. These will be undertaken at the existing maint facilities at SHAGASHA and NYUNDO.

B. Second Line Repairs. These will be undertaken at existing facilities at BUTARE or KIGALI. Contributing contingents will be ready to provide replacement vehicles for the ones moved back for second line repairs.

L3 Plans

C. Emergency Repairs. Assistance would be provided by BDA with minor repairs if necessary.

Coordinating Instructions

8. Certain issues which have emerged during the weekly meetings with the UNHCR, IOM and the Ministry of Rehabilitation are given out in the succeeding paragraphs.

9. Command and Control. MALAWICOY and NICOY are to detail an officer each, who will arrange for the tasking and scheduling of the vehicles on the basis of the requirement projected by the local IOM representative who will have overall coordinating role for the best use of all available vehicles.

10. Employment of vehicles. The UNAMIR vehicles would be used for moving returnees from the border crossing points to the nearest transit centres. If deemed necessary they could also be used for transfers from one transit centre to other on tarmac roads like moving from NYAGATARE to BUTARE or NKAMIRA to NDERA.

11. Communication. UNHCR frequencies will be programmed on the radio sets of certain key appointments of NICOY and MALAWICOY to enhance coordination. The necessary arrangements are being worked out with the UNHCR.

12. Conduct. IOM personnel will be responsible for supervision and coordination of loading and unloading procedures. If necessary IOM civilian personnel will be allowed to travel on UNAMIR vehicles as escorts.

Conclusion

13. It should be the endeavour of all concerned to provide adequate support to ensure the success of this sensitive operation. Should you have any queries or clarifications do not hesitate to call.

GB PHANS
For your attn
[illegible]
25/10

**Distribution List:**

Action:

List D less ser 57 & 58

Information:

MA to FC
MA to DFC
COS
DCOS OPS
HAC
IOM

INTERNAL MEMORANDUM

LOG - GEN

To : FC

cc : COS

From : SRSG

Date : 17 Oct 95

Subj : VEHICLES STAFF CHECK REQUEST

Reference :

A. Sub Commission on Repatriation Meeting held at Gisenyi on the 12 Oct 1995.

1. Reference A above confirmed that with effect the first week of November 1995, Zaire will begin to repatriate Rwandans refugees at the rate of 20,000 refugees, half through Gisenyi and half through Cyangugu.

2. Since UNHCR has agreed to provide the resources for the exercise, UNAMIR will also participate in providing as much assistance as possible to enable smooth and safe movements of returnees from the entry points to their communes of origin.

3. Transportation is envisaged to be the biggest problem in implementing Reference A above. In this regard, could you kindly conduct a staff check on your vehicle assets (TCV's and Buses) that could be made available for this repatriation task.

4. CAO and Brown & Root have been asked to submit the same.

5. Your cooperation will be appreciated.

Kind Regards.

SO 2 Trans

1. I have already asked the units to submit their vehs (TCV) State.

2 Please Collate and fwd returns through ~~COS~~ to FC/SRSG.

19/10

Instr ~~letter~~ sent out to Contingents on 20/10

(1)

D COS (Ops)

1. this basically pertains to first line assets as the BLR and CAO are controlling see line.

2. please wk out incl those that could be pulled out from all contingents & discuss.

17/10

G3 Plans - 1 -
2 -
3 - 21/10

**TO**: UNAMIR HQ OPS

**FILE**: OPS/MISC/1122.03

**FROM**: MILOB GP HQ

**DATE**: 19 OCT 95

**SUBJECT** : MINUTES OF TRIPARTITE MEETING ON REPATRIATION OF REFUGEES

1. Attached is a copy of the minutes of the tripartite meeting held at CYANGUGU on 16-17 Oct 95 to discuss the practical problems in respect of repatriation of refugees.

2. Forwarded for necessary action, please.

OPOKU-ADUSEI
Maj
for SOO

CC

1. Make 4 Copies
2. Give a Copy each to
   a. The COS
   b. HAC
   c. D COS (SP)
   d. D COS (OPS)/G3 Plans

CC
- Please make ap.

Working group of the Tripartite Sub-Committee responsible for discussing practical problems linked to the repatriation.

In accordance with the reccommendations adopted during the meeting of the Sub-Committee Rwanda/Zaire/UNHCR organized in Gisenyi, Rwanda on 11 and 12 October 1995, the Working Group (South Kivu/Cyangugu) held its first session on 16 and 17 October 1995 in Cyangugu, Rwanda.

- The Zairian delegation was led by M.Byaza Sanda, Director of the South-Kivu region.

- The Rwandese delegation was led by M.Kamali Karegyesa, Deputy Prefect responsible for economic and technical affairs.

- The UNHCR delegation was led by Mr.Patrick de Sousa, Head of Sub-Office Bukavu.

The three delegations agreed to accept the representative of ECHO, (European Community) Ms. Maria Luisa Troncoso, as an observer.

The chairman of the first session of this Technical Working Group was Mr. Kamali Karegyesa, Head of the Rwandese delegation.

The Technical Working Group recognized its mandate to examine the practical modalities for organizing the repatriation of Rwandese refugees as recommended by the Sub-Committee in Gisenyi.

In this spirit, the three delegations discussed the following points:

I. Reception of refugees

- Entry points of refugees into Rwanda;

- Body and baggage search of refugees, type of equipment needed at entry points in order to conduct the search in a dignified manner and the points for conducting this search;

- The control and the inspection of refugees by the Rwandese authorities and the conditions under which they may be arrested;

II. Sanitary conditions at the points of entry

III. Food assistance to returnees

IV. Transport of returnees

V. Motivation campaign: cross border visits

At the end of the first session in consideration of the committment of the Government of Rwanda to receive the refugees, before the 31 December 1995, at the rate of 10,000 a day in Cyangugu, the Working Group adopted the following recommendations:

(a) As many points of entry will be opened on Rwandan soil as UNHCR will be in a position to furnish with the necessary electronic equipment to conduct a body and baggage search. In this connection, UNHCR will mobilize the necessary financial resources to acquire the equipment which will be installed at four entry points, Rusizi I, Rusizi II, Bugarama and Nyamasheke.

(b) To the extent possible, the search will be conducted at the points of entry.

(c) The frontier post at Rusizi I will be used for the organized repatriation and the post at Rusizi II will be used for the movement of refugees returning spontaneously and those who return with their own vehicles.

(d) Refugees may enter with their own personal possesion without any difficulty.

(e) UNHCR will construct ten latrines and three or four drinking water points at each point of entry.

(f) UNHCR will provide food and medical assistance to the returnees until their arrival at the communes of destination.

(g) To assist in the logistical operation, UNHCR will organize a system of communication for the convoys of refugees upto their final destination.

(h) UNHCR will undertake the maintenance and refueling of vehicles used for the repatriation exercise.

(i) In collaboration with IOM and UNAMIR, UNHCR will organize the transport of returnees from the transit camps to the communes of destination.

(j) The Rwandese delegation reaffirms the garantees already given to UNHCR and other international organizations concerning access to arrested returnees and provisions of information on further actions taken against them.

(k) Cross-border visits will be organized in the near future by UNHCR in collaboration with the authorities of Cyangugu and South-Kivu.

The three delegations welcomed the spirit of cooperation that marked this working session.

They decided to set up a standing committee composed of three representatives of each delegation, this committee will meet whenever necessary. Its first meeting will take place on 17 October 1995 to adopt the Minutes of this meeting.

The Head of Zairian and UNHCR delegations thanked the Rwandese delegation for its warm reception.

Cyangugu, 17 October 1995 in French and English, the French text being the original.

For the Rwandese Delegation:
Mr.Kamali Karegyesa, Deputy Prefect
for economic and technical affairs

For the Zairian delegation
Mr. Biyaza Sanda, Director, South-Kivu Region

For UNHCR
Mr. Patrick de Sousa
Head of Sub-Office, UNHCR Bukavu

Comité Technique de Travail de la Sous-Commission
Tripartite chargée de discuter les problèmes pratiques
liés au rapatriement

Conformément aux recommandations adoptées lors de la réunion de la Sous-Commission Tripartite Rwanda/Zaire/HCR à Gisenyi les 11 et 12 octobre 1995 (Rwanda) le Comité Technique de Travail Sud-Kivu/Cyangugu s'est réuni le 16 et 17 octobre 1995 à Cyangugu (Rwanda).

- La délégation zairoise était conduite par M. Byaza Sanda, Directeur de Région du Sud-Kivu.

- La délégation rwandaise était conduite par M. Kamali Karegyesa, Sous-Prefet chargé des Affaires Economiques et Techniques.

- La délégation du HCR était conduite par Patrick de Sousa, Chef de Sous-Délégation à Bukavu.

Après accord entre les trois délégations, la répresentante d'ECHO, (Communautés Européenes) Mlle Maria Luisa Troncoso a été admise à siéger à titre d'observateur.

Les débats et travaux de ce Comité Technique de Travail se sont déroulés sous la présidence de M. Kamali Karegyesa, Chef de la délégation rwandaise.

Au cours de ses débats le Comité Technique de Travail a reaffirmé avoir pour mandat l'examen des modalités pratiques de l'organisation du rapatriement des réfugiés rwandais tel que recommandé à Gisenyi par la Sous-Commission Tripartite.

Dans cet esprit, les trois délégations ont discuté des questions suivantes:

I. Accueil des réfugiés

- Les points d'entrée des réfugiés au Rwanda

- La fouille corporelle et des bagages des réfugiés, la nature de l'équipement a mettre en place aux points d'entrée pour la réalisation de cette fouille dans des conditions de dignité et les lieux de réalisation de la dite fouille.

- Le contrôle des réfugiés par les autorités rwandaises, et les conditions d'arrestation.

II. Conditions sanitaires des points d'entrée

III. Assistance en vivres des rapatriés

IV. Transport des réfugiés

V. Campagne de motivation

A l'issue de cette première réunion et considérant que le gouvernement rwandais s'est engagé a accueillir avant le 31/12/95, 10.000 réfugiés par jour à Cyangugu, le Comité Technique de Travail a adopté les conclusions suivantes:-

(a) Il sera ouvert autant de points d'entrée sur le territoire rwandais que le HCR sera en mesure de couvrir par des équipements de fouille électroniques pour les personnes et leurs bagages. A ce sujet, le HCR mobilisera les ressources financières nécessaires à l'acquisition de ces équipements qui seront installés aux 4 points d'entrée: Ruzizi I, Ruzizi II, Bugarama et Nyamasheke.

(b) Autant que possible la fouille sera effectuée aux points d'entrée.

(c) Le poste frontière de Ruzizi I servira au rapatriement organisé alors que le poste de Ruzizi II sera utilisé comme point d'entrée pour le passage des réfugiés spontanés et ceux des réfugiés rentrant avec leurs propres véhicules.

(d) Les réfugiés pourront rentrer sans difficulté avec tous leurs biens.

(e) Le HCR s'engage à faire réaliser 10 latrines et mettre en place 3 ou 4 points d'eau potable par points d'entrée.

(f) Le HCR fournira l'assistance en vivres et en soins medicaux aux rapatriés jusqu'à leur arrivee dans les communes d'origines.

(g) Pour la logistique de l'opération le HCR organisera un système de communications dans le cadre des convois/au niveau de sa base et des communes de destination des rapatriés.

(h) Le HCR s'occupera de l'entretien des véhicules et fournira le carburant des véhicules utilisés pour le rapatriement.

(i) Le HCR organisera le transport des rapatriés en collaboration avec l'OIM et l'UNAMIR, du camp de transit aux communes de destination et assistera les autorités rwandaises pour les transports des agents liés à cette opération.

(j) La délégation du Rwanda réaffirme la garantie déjà donnée au HCR et autres organisations internationales intéressées pour l'accès aux personnes arretées et les informations quant aux poursuites engagées contre elles.

(k) Des visites transfrontalières seront organisées prochainement par le HCR en collaboration avec les autorités de Cyangugu et du Sud-Kivu.

Les trois délégations se sont félicitées de l'esprit de coopération qui a caractérisé cette séance de travail.

Elles ont décidé dans un souci d'efficacité de mettre en place un Comité Permanent composé de trois représentants de chaque délégation. Le Comité se réunira chaque fois que cela s'avèrera nécessaire. Sa première réunion est fixée au 17 octobre 1995 pour discuter le projet du présent procès verbal.

Les Chefs de délégation du Zaire et du HCR ont remercié la partie rwandaise pour son accueil chaleureux.

Fait à Cyangugu
le 17 octobre 1995
en français et en anglais
Le texte français etant l'original

Pour la délégation rwandaise

M. Kamali Karegyesa, Sous-Prefet chargé des Affaires Economiques et Techniques

Pour la délégation Zairoise
M. Biyaza Sanda, Directeur de Région

Pour la délégation du HCR
M. de Sousa, Chef de Sous-Délégation, Bukavu

Liste des presences/Zaire

1. Byaza Sanda Lutala, Chef de la délégation. Directeur de région
2. Me. Lubala Mugisho, Chef d'antenne de la Cellule de Crise du Gouvernement
3. Shweka Mutabazi II - Commissaire de Zone Rurale d'Uvira
4. Kingungu Kisuku, Fonctionnaire de l'Etat
5. Mbomba Gere Wambe, Fonctionnaire de l'Etat.

Liste des presences/Rwanda

1. Amiru - Bourgmestre de la commune Bugarama
2. Karare Nkusi Revocat - Sous Préfet Chargé des Affaires Administratives et juridiques à Cyangugu.
3. Mukamusoni Berthe - Sous Préfet Chargé des Affaires sociales de culturelles à Cyangugu
4. Munana-Ngoga - Responsable d'immigration et emmigrations à Cyangugu
5. Capt Gerard Ntarugera - Liaison Officer (RPA)
6. Nkwaya Esaie - Représentant des services du Ministre à Cyangugu
7. Ndagizimana Laurent - Bourgmeste de la commune Cyimbogo
8. Muhirwa Modeste - Bourgmestre de la commune Kamembe
9. Kamali Karegyesa - Sous Préfet Chargé des Affaires Economiques et Techniques, Président de la délégation.

Liste de participants HCR au groupe de travail sur le rapatriement volontaire Cyangugu 16 octobre 1995

List of UNHCR participants to the working group on voluntary repatriation Cyangugu 16 October 1995

| | |
|---|---|
| Patrick de Sousa | HOSO UNHCR Bukavu |
| Veronique Robert | Snr Protection Officer |
| Joe Comerford | Snr Water/Sanitary Engineer |
| Hamdi Bukhari | UNHCR Repatriation Officer |
| Mensah Kpognon | HOSO a.i. UNHCR Uvira |
| Mahoua Bamba | Protection Officer UNHCR Uvira |
| Renata Dubini | HOFO UNHCR Cyangugu |
| Jean Bertrand Paris | Field Officer UNHCR Cyangugu |
| Ms Marie Luisa Troncoso | ECHO (Observer) |

Gen Ops File

UNITED NATIONS
ASSISTANCE MISSION IN RWANDA

NATIONS UNIES
MISSION POUR L'ASSISTANCE AU RWANDA

**FROM** : **DCOS OPS** **3000.35 (OPS)**

**TO** : **DISTRIBUTION LIST**

**DATE** : **20 Oct 95**

**SUBJECT** : **ASSISTANCE TO UNHCR FOR REPATRIATION OF REFUGEES**

**Reference:** Further to letter No 3000.35 (Ops) dated 19 Oct 95.

1. Attached are the instructions for the transport support to UNHCR in view of the forthcoming repatriation of Rwandan refugees from Zaire, likely to commence in the first week of Nov 1995.

2. These instructions supersede the earlier correspondence on the subject.

3. All addressees acknowledge.

**Distribution :**

**Action:**

INDBATT
GHANCOY 1
GHANCOY 2
MALICOY
MALAWICOY
NICOY
FORCE ENGR COY
FORCE SIG COY
CMSG

**Info :**

MA TO FC
MA TO DFC
COS
DCOS SP

**INSTRUCTIONS ON TRANSPORT SUPPORT TO UNHCR FOR THE MOVEMENT OF REFUGEES, LIKELY TO COMMENCE IN THE FIRST WEEK OF NOV 95**

**General**

1. In view of the forthcoming possible repatriation of Rwandan refugees from Zaire, it is pertinent to be prepared for such a contingency. It is likely to start in the first week of November 1995. Large number of vehicles will be required to transport the refugees from the border crossing points to the transit camps and further to their home communes. UNAMIR has committed to provide transport support within its capability.

**Responsibility**

2. a. **Responsibility to Provide Transport.** It is attached as Annex A.

b. **Earmarking of Transport at the Crossing Points.** Attached as Annex B.

**Miscellaneous**

3. **Warning Notice.** All contributing contingents will keep the transport and personnel at **06 hrs NOTICE TO MOVE.**

4. **Method of Operation.** Once the move is ordered by the Ops Branch, transport should move out within 06 hrs of the receipt of message. It will report to the MALAWICOY and NICOY locations respectively. The transport will only be used for the movement of refugees from the border crossing points at Cyangugu and Gisyeni to the Transit Camps established by UNHCR. UNHCR transport will be used for the movement beyond the transit camps to the home communes.

5. **Command and Control.** The CO MALAWICOY and NICOY will command the operation in their sectors respectively on behalf of UNAMIR. They should carry out liaison with UNHCR representative in the respective sectors.

6. **Passage of Info.** The Ops branch will be kept informed of the latest situation at all the time by the CO MALAWICOY and NICOY.

7. **Communication.** Respective Sector commands will establish suitable communication support for the operation.

**Administration**

8. Admin instructions are being issued separately.

Annex A
(Refers to Para 2 a)

**RESPONSIBILITY TO PROVIDE TRANSPORT**

| SER NO | CONTINGENTS | NUMBER OF TRUCKS TO BE PROVIDED | REMARKS |
|---|---|---|---|
| 1 | INDBATT | 6 | |
| 2 | FORCE ENGR COY | 3 | |
| 3 | FORCE SIG COY | 3 | |
| 4 | MALICOY | 3 | |
| 5 | MALAWICOY | 1 | |
| 6 | GHANCOY 1 & 2 | 2 | |
| 7 | NICOY | 2 | |
| 8 | CMSG | --- | RESOURCE ACT AS RESERVE |
| | TOTAL | 20 | |

Note : The above will be rehashed as soon as more cargo/troop carrying trucks are issued to the contingents.

Annex B
(Refers to Para 2 b)

## EARMARKING OF TRANSPORT AT THE CROSSING POINTS

| SER NO | CROSSING POINT | CONTINGENTS | NO OF VEHICLES | COMMAND AND CONTROL RESPONSIBILITY | REMARKS |
|---|---|---|---|---|---|
| 1 | **CYANGUGU** | MALAWICOY | 1 | MALAWICOY | REPORT TO MALAWICOY LOCATION WHEN MOVE ORDERED |
| | | MALICOY | 3 | | ---- DO --- |
| | | FORCE ENGR COY | 3 | | ---- DO --- |
| | | FORCE SIG COY | 3 | | ---- DO --- |
| | TOTAL | | 10 | | |
| 2 | **GISYENI** | INDBATT | 6 | NICOY | REPORT TO NICOY LOCATION WHEN MOVE ORDERED |
| | | GHANCOY 1&2 | 2 | | --- DO --- |
| | | NICOY | 2 | | --- DO --- |
| | TOTAL | | 10 | | |

01

UNITED NATIONS

ASSISTANCE MISSION FOR RWANDA

NATION UNIES

MISSION POUR L'ASSISTANCE AU R

UNAMIR-MINUAR

4000.1/LOG-7

Seen
BCL
22/9

TO : DCOS OPS

FROM : CHIEF CLERK(LOG)

INFO : G1(CMPO)

DATE : 29 Sep 95

SUBJECT : AMENDMENT TO OPORD NO-22

Reference :

A. 5000.1 PLANS dated 25 Sep 95

Receipt ack in respect of DCOS SP, G1 and G4.

CK BLAME
S/SGT
CHIEF CLERK

G3 Plans

01

Plans 2
3

2/10

UNITED NATIONS NATIONS UNIES
ASSISTANCE MISSION FOR RWANDA MISSION POUR L'ASSISTANCE AU RWANDA
UNAMIR - MINUAR

FROM: AME COORDINATOR, 95 CMSG

TO: DISTRIBUTION LIST

DATE: 22 Sep 95

SUBJECT: CASEVAC EXERCISE

1. Please find a copy of OP Order for the casevac exercise attached.

2. Please forward any comments to Capt D. Schell, AME Coordinator, 95 CMSG.

Distribution:

Action:

FMO
OPS
MED OPS
AIR OPS
NORMED
FORCE MEDICAL UNIT
SMO MALICOY
SMO MALAWICOY
SMO NICOY
SMO GHANCOY

Information:

DCOS OPS
SMO INDBATT
G3 PLANS
CO 95 CMSG

Copy No. 15 of 17

Med Section 95 CMSG
Kigali, Rwanda

25 Sep 95

OP O MED 01/95

EXERCISE FALLEN WARRIOR -
CASUALTY EVACUATION EXERCISE

1. SITUATION:

95 CMSG has been tasked with AME responsibilities upon the departure of AUSMED. Members of the AME team have little experience working with members of the Coys within UNAMIR and seek to improve the coordination between the team and the RAPs in order to expedite transfer of seriously ill persons to second/third level facilities.

2. MISSION:

To conduct a series of simulated casevacs in order to practice UNAMIR contingent RAPs in casevac procedures. NORMED and INDBATT will be exercised at a later date.

3. EXECUTION:

a. Concept of Operation. The exercise will be conducted remote from both the RAP location and the helicopter landing zone. The AME Coordinator or his designate will arrive prior to the exercise and move to a location with a vehicle and four to five members of the Coy to act as casualties.

Once the casualties are placed to simulate an accident, a call will be made to the Coy OPS who will expedite the request for casevac. RAP will despatch medical staff to the accident scene and provide triage, treatment, and transportation of the wounded to the LZ.

Once the Coy determines which casualties should be evacuated to the hospital, the request will be passed to UNAMIR HQ OPS who will expedite the request as per SOPs. 95 CMSG will provide one AME Member and one or two supplemental members supplied by NORMED to RV with the helicopter for transport to the COY LZ.

The casualties will be loaded on the helicopter, and if time permits, the helicopter may lift off and conduct a circuit of the area before landing at the LZ, otherwise the helicopter will be unloaded and the exercise will end.

Throughout the exercise, the AME Coordinator or his designate, and one other member will monitor the process and will be available to provide advice/information. In addition, a thorough debrief will be conducted on site, followed by a debrief for FMO at Kigali.

The aim of the exercise is to practice triage, treatment and transport of casualties and improve coordination between RAPs and the AME team.

b. Task Organization

(1) AME Coordinator

(a) Provide briefing to coordination team

(b) Coordinate with Coys any final details

(2) Coordination Team Leader

(a) Confirm exercise is a go 24 hours in advance of exercise

(b) Coordinate team activities, ensuring members are briefed about their duties.

(c) Ensure placement of simulated casualties in a secure environment, prior to start of exercise.

(d) Provide onsite advice to casualty clearing teams.

(e) Ensure safe practices are followed at all times by participants.

(f) Provide debrief to OIC Coy RAP on conclusion of exercise.

(g) Provide debrief to FMO.

(3) OIC Coy RAP

(a) Coordinate any final details with AME Coordinator.

(b) Ensure Coy Ops is aware of exercise details.

(c) Provide 4 -5 personnel for casualty simulation.

(d) Provide 1 radio equipped vehicle, plus one vehicle to transport coordination team (not required for GhanCoy Ex) from Coy Tpt section.

(e) may provide one member for coordination team.

(4) Med Ops

(a) Ensure Ops briefed regarding exercise.

(b) Liaise with Air Ops branch to determine aircraft availability.

(5) AME Team Leader

(a) Assemble appropriate team/equipment.

(b) Ensure all pers briefed regarding movement to/from aircraft.

(6) NORMED

(a) Provide 1-2 AME team members (as required).

(b) Provide transportation of coordination team/AME team plus eqpt to/from heliport.

(7) Air Ops

(a) Provide transportation for the coordination team (2-3 Pers) and AME team (3 pers) to and from Coy locations. The only exception is the coordination team will travel by road to and from GHANCOY.

c. Timings

The following Coys will be exercised on the following dates:

| | |
|---|---|
| MALICOY | 11 OCTOBER 95 |
| MALAWICOY | 18 OCTOBER 95 |
| NICOY | 25 OCTOBER 95 |
| GHANCOY | 1 NOVEMBER 95 |

See Master Incident List (Annex A- D) for timing details.

4. SERVICE SUPPORT.

Coys are requested to provide four to five members to act as casualties, with a radio equipped vehicle, and a second vehicle and driver to transport the coordination team. In addition, non-english speaking coys are requested to provide one interpreter.

NORMED is requested to provide transportation of coordination team and AME team to helipad and return.

Vehicle for transportation of coordination team to GHANCOY location and return by road will be acquired through 95 CMSG/FMO/NORMED assets.

5. COMMAND AND SIGNALS.

The Head of the Co-ordination team maintains command of all elements of the exercise and may stop the exercise at any time. In addition if any participant observes and unsafe practice/condition, he or she will stop the exercise and immediately report the hazard to the coordination team.

All signals pertaining to Casevac Request will be will be conducted as per UNAMIR Force SOPs. All signals regarding the exercise will be preceded and followed with "Exercise, Exercise, Exercise". Any actual casevac requests during the exercise period will be preceded and followed by the words "NO DUFF" which will indicate that the request is not part of the exercise and will allow assets to be redirected as necessary.

6. SAFETY

All vehicles are to be conducted with care and without undue haste. Units will not be assessed on the speed at which they move their teams/casualties to or from the exercise scene. Vehicles are to observe all traffic regulations, and speed limits. Speed will be reduced accordingly to reflect road conditions.

All personnel approaching a running helicopter should have received a proper briefing, and must be aware of the danger areas in order to avoid injury. Seat-belts will be used throughout the flight, and all equipment will be secured in the cabin. The pilot retains full responsibility for his aircraft and passengers, and all personnel will follow his instructions in all matters pertaining to the helicopter operations.

for M.E. Fensom
Maj
FMO

Acknowledgement Instruction: Advise receipt by memo to Capt Schell - AME Coordinator
95 CMSG

Annexes:
A. MALICOY MIL
B. MALAWICOY MIL
C. NICOY MIL
D. GHANCOY MIL

| Distribution: | Copy No. | Annex |
|---|---|---|
| FMO | 1 | A, B, C, D. |
| HQ OPS | 2 | A, B, C, D. |
| MED OPS | 3 | A, B, C, D. |
| AIR OPS | 4 | A, B, C, D. |
| NORMED | 5 | A, B, C, D. |
| MALICOY | 6 | A |
| MALAWICOY | 7 | B |
| NICOY | 8 | C |
| GHANCOY | 9 | D |
| NORMED | 10 | A, B, C, D. |
| 95 CMSG | 11, 12 | A, B, C, D. |
| AME COORD | 13 | A, B, C, D. |
| DCOS OPS | 14 | A, B, C, D. |
| G3 PLANS | 15 | A, B, C, D. |
| INDBATT | 16 | A, B, C, D. |
| FILE | 17 | A, B, C, D. |

MASTER INCIDENT LIST - ANNEX A TO MED OP O 1/95 (MALICOY)

| SERIAL | DATE | TIME | EVENT | OPI | REMARKS |
|---|---|---|---|---|---|
| 1 | 10 Oct 95 | 1200 | Confirmation of exercise is a go | Maj Von Bulow | confirmation of any final preparations |
| 2 | 11 Oct 95 | 0715 | Coordination team departs Kigali | Maj Von Bulow | By Air |
| 3 | | 0800 | Coordination team arrives Malicoy LZ | Maj Von Bulow | Provides initial briefing instructions |
| 4 | | 0830 | Coordination team plus five sim cas deploy | Maj Von Bulow | 5 pers plus radio equipped vehicle move to exercise location |
| 5 | | H hour | Malicoy Ops advised of accident | Maj Von Bulow | ensure comms preceded and fol by "Exercise, Exercise, Exercise" |
| 6 | | H+2min | Malicoy Ops advises RAP of accident | Coy Ops | ensure pertinent details passed (site, no. cas, cond of cas, hazards) |
| 7 | | H+3m | RAP prepares team/equipment - sent to scene | RAP OIC | ensure vehicles driven without excessive haste to avoid accident |
| 8 | | H+12m | Medical team arrives on scene | OSCAR | triage, treatment and transport of casualties |
| 9 | | H+20m | No. of cas suitable for AME determined | OSCAR | advise Coy Ops of all details to complete Casevac Request Form |
| 10 | | H+22m | Coy Ops passes Casevac req to UNAMIR HQ | Coy Ops | ensure comms preceded and fol by "Exercise, Exercise, Exercise" |
| 11 | | H+24m | Casevac Req passes to Med Ops | HQ Ops | ensure pertinent details passed for Casevac Req. |
| 12 | | H+27m | Med Ops determines suitability for AME | Med Ops | Contact Air Ops for helicopter, advise NORMED of Casevac Request |
| 13 | | H+30m | NORMED advised of Casevac Request | Med Ops | |
| 14 | | H+35m | NORMED assembles team/equipment | NORMED | ensure at least one AME member on team |
| 15 | | H+40m | NORMED team moves to heliport | NORMED | providing helicopter is available |
| 16 | | H+45m | Helicopter departs with team to LZ | Air Ops | |
| 17 | | H+80m | Casualties for AME transported to Coy LZ | RAP | non-AME casualties treated locally or transported by road |
| 18 | | H+90m | Helicopter arrives Coy LZ | AIR Ops | |

| SERIAL | DATE | TIME | EVENT | OPI | REMARKS |
|---|---|---|---|---|---|
| 19 | 11 Oct 95 | H+96m | AME team prep sim cas for flight and loads | AME team | |
| 20 | | H+100m | End Exercise | Maj Von Bulow | casualties released |
| 21 | | 1100 | Debrief at Malicoy RAP | Maj Von Bulow | |
| 22 | | 1100 | Coordination and AME team returns to Kigali | Maj Von Bulow | by air |
| 23 | | TBA | Debrief FMO | Maj Von Bulow | |

MASTER INCIDENT LIST - ANNEX B TO MED OP O 1/95 (MALAWICOY)

| SERIAL | DATE | TIME | EVENT | OPI | REMARKS |
|---|---|---|---|---|---|
| 1 | 17 Oct 95 | 1200 | Confirmation of exercise is a go | Maj Von Bulow | confirmation of any final preparations |
| 2 | 18 Oct 95 | 0715 | Coordination team departs Kigali | Maj Von Bulow | By Air |
| 3 | | 0800 | Coordination team arrives Malawicoy LZ | Maj Von Bulow | Provides initial briefing instructions |
| 4 | | 0830 | Coordination team plus five sim cas deploy | Maj Von Bulow | 5 pers plus radio equipped vehicle move to exercise location |
| 5 | | H hour | Malawicoy Ops advised of accident | Maj Von Bulow | ensure comms preceded and fol by "Exercise, Exercise, Exercise" |
| 6 | | H+2min | Malawicoy Ops advises RAP of accident | Coy Ops | ensure pertinent details passed (site, no. cas, cond of cas, hazards) |
| 7 | | H+3m | RAP prepares team/equipment - sent to scene | RAP OIC | ensure vehicles driven without excessive haste to avoid accident |
| 8 | | H+12m | Medical team arrives on scene | OSCAR | triage, treatment and transport of casualties |
| 9 | | H+20m | No. of cas suitable for AME determined | OSCAR | advise Coy Ops of all details to complete Casevac Request Form |
| 10 | | H+22m | Coy Ops passes Casevac req to UNAMIR HQ | Coy Ops | ensure comms preceded and fol by "Exercise, Exercise, Exercise" |
| 11 | | H+24m | Casevac Req passes to Med Ops | HQ Ops | ensure pertinent details passed for Casevac Req. |
| 12 | | H+27m | Med Ops determines suitability for AME | Med Ops | Contact Air Ops for helicopter, advise NORMED of Casevac Request |
| 13 | | H+30m | NORMED advised of Casevac Request | Med Ops | |
| 14 | | H+35m | NORMED assembles team/equipment | NORMED | ensure at least one AME member on team |
| 15 | | H+40m | NORMED team moves to heliport | NORMED | providing helicopter is available |
| 16 | | H+45m | Helicopter departs with team to LZ | Air Ops | |
| 17 | | H+80m | Casualties for AME transported to Coy LZ | RAP | non-AME casualties treated locally or transported by road |
| 18 | | H+90m | Helicopter arrives Coy LZ | AIR Ops | |

| SERIAL | DATE | TIME | EVENT | OPI | REMARKS |
|---|---|---|---|---|---|
| 19 | 18 Oct 95 | H+96m | AME team prep sim cas for flight and loads | AME team | |
| 20 | | H+100m | End Exercise | Maj Von Bulow | casualties released |
| 21 | | 1100 | Debrief at Malawicoy RAP | Maj Von Bulow | |
| 22 | | 1100 | Coordination and AME team returns to Kigali | Maj Von Bulow | by air |
| 23 | | TBA | Debrief FMO | Maj Von Bulow | |

MASTER INCIDENT LIST - ANNEX C TO MED OP O 1/95 (NICOY)

| SERIAL | DATE | TIME | EVENT | OPI | REMARKS |
|---|---|---|---|---|---|
| 1 | 24 Oct 95 | 1200 | Confirmation of exercise is a go | Capt Schell | confirmation of any final preparations |
| 2 | 25 Oct 95 | 0715 | Coordination team departs Kigali | Capt Schell | By Air |
| 3 | | 0800 | Coordination team arrives Nicoy LZ | Capt Schell | Provides initial briefing instructions |
| 4 | | 0830 | Coordination team plus five sim cas deploy | Capt Schell | 5 pers plus radio equipped vehicle move to exercise location |
| 5 | | H hour | Nicoy Ops advised of accident | Capt Schell | ensure comms preceded and fol by "Exercise, Exercise, Exercise" |
| 6 | | H+2min | Nicoy Ops advises RAP of accident | Coy Ops | ensure pertinent details passed (site, no. cas, cond of cas, hazards) |
| 7 | | H+3m | RAP prepares team/equipment - sent to scene | RAP OIC | ensure vehicles driven without excessive haste to avoid accident |
| 8 | | H+12m | Medical team arrives on scene | OSCAR | triage, treatment and transport of casualties |
| 9 | | H+20m | No. of cas suitable for AME determined | OSCAR | advise Coy Ops of all details to complete Casevac Request Form |
| 10 | | H+22m | Coy Ops passes Casevac req to UNAMIR HQ | Coy Ops | ensure comms preceded and fol by "Exercise, Exercise, Exercise" |
| 11 | | H+24m | Casevac Req passes to Med Ops | HQ Ops | ensure pertinent details passed for Casevac Req. |
| 12 | | H+27m | Med Ops determines suitability for AME | Med Ops | Contact Air Ops for helicopter, advise NORMED of Casevac Request |
| 13 | | H+30m | NORMED advised of Casevac Request | Med Ops | |
| 14 | | H+35m | NORMED assembles team/equipment | NORMED | ensure at least one AME member on team |
| 15 | | H+40m | NORMED team moves to heliport | NORMED | providing helicopter is available |
| 16 | | H+45m | Helicopter departs with team to LZ | Air Ops | |
| 17 | | H+55m | Casualties for AME transported to Coy LZ | RAP | non-AME casualties treated locally or transported by road |
| 18 | | H+65m | Helicopter arrives Coy LZ | AIR Ops | |

| SERIAL | DATE | TIME | EVENT | OPI | REMARKS |
|---|---|---|---|---|---|
| 19 | 25 Oct 95 | H+66m | AME team prep sim cas for flight and loads | AME team | |
| 20 | | H+70m | End Exercise | Capt Schell | casualties released |
| 21 | | 1045 | Debrief at Nicoy RAP | Capt Schell | |
| 22 | | 1115 | Coordination and AME team returns to Kigali | Capt Schell | by air |
| 23 | | TBA | Debrief FMO | Capt Schell | |

MASTER INCIDENT LIST - ANNEX D TO MED OP O 1/95 (GHANCOY)

| SERIAL | DATE | TIME | EVENT | OPI | REMARKS |
|---|---|---|---|---|---|
| 1 | 31 Oct 95 | 1200 | Confirmation of exercise is a go | Capt Schell | confirmation of any final preparations |
| 2 | 1 Nov 95 | 0700 | Coordination team departs Kigali | Capt Schell | By road |
| 3 | | 0800 | Coordination team arrives Ghancoy | Capt Schell | Provides initial briefing instructions |
| 4 | | 0830 | Coordination team plus five sim cas deploy | Capt Schell | 5 pers plus radio equipped vehicle move to exercise location |
| 5 | | H hour | Ghancoy Ops advised of accident | Capt Schell | ensure comms preceded and fol by "Exercise, Exercise, Exercise" |
| 6 | | H+2min | Ghancoy Ops advises RAP of accident | Coy Ops | ensure pertinent details passed (site, no. cas, cond of cas, hazards) |
| 7 | | H+3m | RAP prepares team/equipment - sent to scene | RAP OIC | ensure vehicles driven without excessive haste to avoid accident |
| 8 | | H+12m | Medical team arrives on scene | OSCAR | triage, treatment and transport of casualties |
| 9 | | H+20m | No. of cas suitable for AME determined | OSCAR | advise Coy Ops of all details to complete Casevac Request Form |
| 10 | | H+22m | Coy Ops passes Casevac req to UNAMIR HQ | Coy Ops | ensure comms preceded and fol by "Exercise, Exercise, Exercise" |
| 11 | | H+24m | Casevac Req passes to Med Ops | HQ Ops | ensure pertinent details passed for Casevac Req. |
| 12 | | H+27m | Med Ops determines suitability for AME | Med Ops | Contact Air Ops for helicopter, advise NORMED of Casevac Request |
| 13 | | H+30m | NORMED advised of Casevac Request | Med Ops | |
| 14 | | H+35m | NORMED assembles team/equipment | NORMED | ensure at least one AME member on team |
| 15 | | H+40m | NORMED team moves to heliport | NORMED | providing helicopter is available |
| 16 | | H+45m | Helicopter departs with team to LZ | Air Ops | |
| 17 | | H+45m | Casualties for AME transported to Coy LZ | RAP | non-AME casualties treated locally or transported by road |
| 18 | | H+55m | Helicopter arrives Coy LZ | AIR Ops | |

| SERIAL | DATE | TIME | EVENT | OPI | REMARKS |
|---|---|---|---|---|---|
| 19 | 1 Nov 95 | H+56m | AME team prep sim cas for flight and loads | AME team | |
| 20 | | H+60m | End Exercise | Capt Schell | casualties released, AME team returns to Kigali by Air |
| 21 | | 1030 | Debrief at Ghancoy RAP | Capt Schell | |
| 22 | | 1100 | Coordination team returns to Kigali | Capt Schell | By road |
| 23 | | TBA | Debrief FMO | Capt Schell | |

(3)

GB Plans

1. Ref the III para, I am not sure if it is not better to change Sub para 'a' to read "COMBATANTS" OR "FACTIONS" since we cannot be said to have an EN in this PKOs

2. Discuss with me earliest.

Acen
25/9

4

1. Achen Completed
2. File

25/9

**UNITED NATIONS**
Assistance Mission for Rwanda

HQ UNAMIR -- QG MINUAR

**NATIONS UNIES**
Mission pour l'Assistance au Rwanda

G4 / LOG343

12 Sep 95

From: G4

To: DCOS Ops

Info: DCOS Sp// CO 95 CMSG// G1// FMO//

**SUBJECT: AL 1 to OPO No. 22**

Reference: A. HQ UNAMIR OPO No. 22 dated 14 August 1995

1. You will find attached AL 1 to OPO No. 22. As the originator of ref A, req you issue this amendment to all of the original addressees.

2. Should you have any questions, the staff officer responsible for this dossier is the G4 Log who can be contacted at local 11107.

V. O. Awofisayo
Lieutenant Colonel
for DCOS Sp
Extension 11107

Attachment: 1

1

1. Ref your remarks on the ALO.
2. Changes in the new AL to OO NO 22 are:-
(a) Aim ✓
(b) Incl of NORMED.
(c) Combat rations res 10 to 7 days ✓
(d) Bulk Potable water 1x100,000 instead of 1x10,000 ✓
(e) Bottled water 7 days reserve instead of 10 days res.
(f) Request for 1st line tpt to be directed to SO tpt instead of Ops branch
(g) NOTICAS (occurrence of death/injury) has been included which was not there earlier.
(h) Comd & Cont para has been freshly incl.
3. Recommend issue of new AL order as amended

DCOS(Ops)

(1)

G3 Plans

Pse action as I have directed and brief for further action

[illegible] 13/9

(2)

G3 Plans

Thank you. Approved. Produce for my signature for issue pse

[illegible] 24/9

G3 PLANS 1 2 3 8 5/9

[redacted]

UNITED NATIONS NATIONS UNIES

ASSISTANCE MISSION FOR RWANDA MISSION POUR L'ASSISTANCE AU RWANDA

**From:** Col W J Fletcher
DCOS (Sp) Extn 11109

**To:** LIST A, B, D AND E

**Info:** LIST F

**File Reference:** 4000.1/LOG-2

**Date:** 2 Sep 95

**Subject:** SECURITY AWARENESS

**References:**
A. FORCE COMMANDERS DIRECTIVE 1/94 dated 7 Nov 94
B. 3000.12 (Ops) dated 25 Mar 95
C. UNAMIR Administrative Instruction 011/95 dated 27 March 1995
D. Status of Mission Agreement

1. The report of a vehicle hijacking during the early morning hours of 2 Sep 95 and an increase in the number of robberies and attempted robberies highlight the need to reinforce the procedures and restrictions contained in refs A through D inclusive. The security situation in Rwanda has been relatively calm since early Jun and has resulted in a certain complacency within the Mission. In addition the changes to the Force manning over the summer and the arrival of new personnel has resulted in a general lack of awareness and adherence to refs.

2. All personnel are advised of the recent increase in RPA security measures during the hours of darkness and should take appropriate measures for their own security as outlined in the refs. The major points enunciated in refs A, B and C are repeated for the edification of all UNAMIR personnel.

3. **Conduct**. All UNAMIR personnel in Rwanda represent their country, unit or agency and the UN. Considerable effort must be extended to project the best possible image to the local population. Many hours of patient work can be eroded by one thoughtless act which can impact on the reputation of UNAMIR. It is human nature to key on the failings of others and forget all the good that has been accomplished.

4. **Personal Security**. Personal security can be enhanced by adherence to the following guidelines:

a. get to know your nearest UN and where the nearest UN vehicle is parked at night;

b. know the phone number and radio call signs as included in Annex A to ref B (revised copy enclosed);

c. inform you superior of all travel plans in and out of the country;

d. eat and drink in secure locations. There is safety in numbers. Out of Bounds locations include all night clubs;

e. avoid travel at night outside your duty station. If travel is necessary avoid travelling alone and avoid driving in remote and isolated areas in the city. Stay on safe streets and secure routes;

f. avoid using local taxis and privately owned cars except if you personally know the car owner;

g. stop only at established road blocks and avoid giving lifts to non-UNAMIR personnel;

h. avoid setting a routine;

j. always have your UN ID card in your possession; and

k. use COMMON SENSE. Your life comes first, and thereafter, all items of material value.

5. Vehicle Security. Owing to the prevailing security situation and the UNAMIR curfew of 2300 hrs, all vehicle except those required in the performance of UNAMIR duty are to be parked and secured by 2300 hrs. UNAMIR vehicles should not be parked unattended during the hours of darkness or for prolonged periods during daytime unless under guard. Under no circumstances are vehicles to be parked overnight at the airport. In accordance with ref A, the tenets of the alcohol policy include no drinking and driving and no driving for eight hours after consuming alcohol.

6. Out of Bounds. The **Kigali Night** establishment continues to be out of bounds to UNAMIR personnel as per ref A. As the local economy continues to rejuvenate, new night clubs appear in the local area. **Until further notice, all night clubs are out of bounds to UNAMIR personnel.**

7. The foregoing points are intended to reinforce the contents of refs A, B, and C. This does not obviate the need for all personnel to be thoroughly familiar with the contents to those directives. Personal safety and security are paramount to the wellbeing of our people. It is not a time to become complacent and throw caution to the wind. Every member of UNAMIR is responsible to ensure adherence to regulations and directives.

ANNEX A TO
SECURITY AWARENESS
DATED 25 MAR 95
(revised 2 Sep 95)

## EMERGENCY CONTACT NUMBERS/CHANNELS

1. For incidents occurring after 1800 or on the weekend: switch your radio to channel 8 or channel 4 and call callsign "Zero". Callsign Zero is the Military Duty Officer in the UNAMIR HQ Ops Room. You may also call for help on the following Callsigns and channels.

a. **Channel 9 - "Sierra Oscar 9" HQ Civilian Security Officer** - between 0830 and 1800 hrs Monday -Saturday or telephone #84268 Extn. 11073/11135.

b. **Channel 4 - Callsign "Zero" - Military Duty Officer** - 24 hrs or telephone #84268 Extn 11150 or #84265

c. **Channel 7 - Callsign "Escort Zero"** - MP Duty NCO - 24 hrs or telephone #84268 Extn 11249 or #86855.

2. Standard procedures and discipline must be observed if radio communications is to be used successfully for security purposes. Messages should be planned in advance. Long difficult messages should be avoided as they can be misunderstood. In case of a shooting, do not panic, use your radio to call for assistance. Speak in a calm even voice and give the following information:

a. Clearly state your callsign.

b. Give your location and describe the incident that has taken place. This is the most important piece of information and could save vital minutes in time it takes for assistance to reach you.

(1) All personnel should know the grid reference of their place of residence as well as that of homes or other places that are frequently visited.

(2) You should also know their location in relation to prominent reference points (Meridian Hotel, Chez Lando, Trafipro, Mille Collines Hotel, The Parliament Buildings are examples of such locations).

(3) Which direction is North, South, East and West.

c. If the situation permits, go to an easily identifiable rendez-vous point to meet the person(s) responding to your call.

d. End the message with **"I need emergency assistance right away"**.