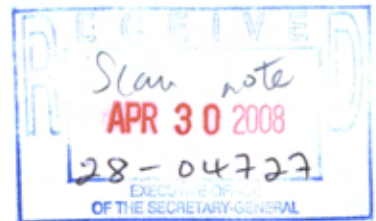


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cc FO, SP
30 April
(DPKO) DSG



Note to the Deputy Secretary-General

Re.: 2008 Heads of Mission Conference ✓

1. I am pleased to inform you that the DPKO-DFS 2008 Heads of Mission Conference will take place on 14-16 May 2008 at the Green Tree Estate. In view of the significant changes in UN peacekeeping in recent years, as well as the current overstretch on UN resources, the aim of the Conference this year is to ensure a shared understanding of the central tenets of UN peacekeeping doctrine and the challenges and opportunities for its implementation, to help guide future successes in UN peacekeeping. It is also intended to better equip mission leadership to manage operations during a period of resource overstretch and increased insecurity (please find attached the Conference agenda for ease of reference).
2. As part of the programme of activities, we would be honoured if you would join us for the luncheon on Friday, 16 May from 13:00-15:00h, and share with us your expectations of and personal reflections on UN peacekeeping.

J. M. Guéhenno

Jean-Marie Guéhenno
29 April 2008

cc: Ms. Holl Lute



DRAFT AGENDA FOR THE 2008 HEADS OF MISSION CONFERENCE

WEDNESDAY, 14 MAY 2008

1900 **Cocktails and dinner with the Secretary-General**

Photograph with the Secretary-General

After dinner Speech by the Secretary-General

THURSDAY, 15 MAY 2008

THE CHALLENGES OF PUTTING DOCTRINE INTO PRACTICE

Note: The purpose of day one is to develop a shared vision on UN peacekeeping doctrine and exchange views on the challenges of implementing doctrine. The background document will be sent to HOMs in advance. Discussants or panelists will be asked to introduce briefly the complexity of each issue to set the scene for plenary discussions. Plenary discussions will be supported by a facilitator, who will be guided by the objectives for each session and who will wrap up with clear action points for DPKO/DFS.

Session 1: Welcome and Opening Address (0900-1045)

0900-0910 **Welcome remarks: *USG Guéhenno***

00910-0940 **Opening address: *Lakhdar Brahimi***

0940-1045 **Discussion**

1045-1100 **Break**

Session 2: Peacekeeping Doctrine: Challenges of Implementation (1100-1245)

1100-1145 **Panel: A peace to keep and the necessary political environment; and the complexities of consent and impartiality**
Panelists: SRSGs Arnault and Adada

Key doctrinal precept of a peace to keep (including the different levels of political engagement essential for success in UN peacekeeping), and the principles of consent and impartiality

1145-1240 **Discussion: The challenges to implementation of peacekeeping doctrine**

1040-1045 **Concluding points: ASG Mulet**

1245-1400 **Lunch**

Session 3: Limits of UN peacekeeping and working with Partners: Use of Force (1400-1545)

1400-1430 **Panel: The use of force and UN peacekeeping**
Panelists: SRSGs Doss and Rücker

Use of force doctrinal issues, including constraint as a matter of principle or a factor of capability; circumstances for robust peacekeeping; the relationship between peacekeeping operations and organizations with greater recourse to the use of force, and between peacekeeping operations and humanitarian organizations during periods of active military operations

1430-1540 **Discussion: The limits of the use of force**

1540-1545 **Concluding points: Director Anis Bajwa**

1545-1600 **Break**

Session 4: Limits of UN peacekeeping and working with Partners: Civilian Tasks (1600-1730)

1600-1645 **Panel: The civilian dimension: Peacekeeping in the peacebuilding spectrum and managing mission transition**
Panelists: SRSGs Annabi and Eide, and ASG McAskie

Limits of peacekeeping in the civilian sphere and the comparative advantages of UN peacekeeping operations; reflections on progress made in integrated missions and the leveraging of alternative (non-assessed) sources of funding; efforts at benchmarking to identify the impact of peacekeeping operations, and to facilitate the transitions from peacekeeping to peacebuilding and from peacebuilding to development

1645-1725 **Discussion: Civilian peacekeeping**

- 1725-1730 **Concluding points: ASG Titov**
- 1730 **Day ends**
- 1930 **Dinner**
Evening Speech: USG Guéhenno
Strategic assessment on the evolution of UN peacekeeping; uniqueness of UN peacekeeping; challenges, opportunities and strategic priorities

FRIDAY, 16 MAY 2008

PEOPLE, MONEY AND SECURITY: CHALLENGES FOR MANAGEMENT

Note: The purpose of day two is to ensure that HQs managers and HOMs develop a shared understanding of the complex challenges of, and possible solutions to, current issues in resources management and crisis management.

Session 5: Field Support Trends and Challenges (0090-1100)

- 0900-0930 **Presentation: Trends and future challenges in field support**
OiC DFS Lute
- 0930-1000 **Panel: The role of mission leadership in resource management and mission oversight**
SRSGs Choi and Løj

Options, opportunities and challenges for mission leadership in managing and overseeing mission resources, including non-assessed sources of funding, and the implications for mission leadership and senior management, particularly in managing programmes
- 1000-1055 **Discussion: Managing resources to deliver on mandate implementation**
- 1055-1100 **Concluding points: OiC DFS Lute**
- 1100-1115 **Break**

Session 6: Managing Crises (1115-1330)

1115-1130 **Presentation: Contemporary crises in peacekeeping operations**
DSS and DPKO Situation Centre

1130-1200 **Panel: Managing crises**
SRSs Khare and Maj-Gen Graziano

The role of Heads of Mission/Designated Officials in crisis management, including use of the Joint Operations Centre and the Joint Mission Analysis Centre mechanisms, the UN security management system and crisis management procedures.

1200-1255 **Discussion**

1255-1300 **Concluding points: USG Guéhenno**

1300-1500 **Lunch with the Deputy Secretary-General [TBC]**

Session 7: Closing of conference (1500-1530)

1500-1515 **Summary of conference action points: Conference Facilitator**

1515-1530 **Closing Remarks: USG Guéhenno**

1530 **Conference ends**