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POSTAL ADDRESS - ADRESSE POSTALE : UNITED NATIONS, N.Y. 10017

CABLE ADDRESS - ADRESSE TELEGRAPHIQUE : UNATIONS NEWYORK

EXECUTIVE OFFICE OF THE SECRETARY-GENERAL
CABINET DU SECRETAIRE GENERAL

REFERENCE:

22 January 2009

Dear Mr. Carteron,

On behalf of the Secretary-General, His Excellency Mr. BAN Ki-moon, I would like to thank you for your letter of 18 December 2008, inviting him to participate in the 20th annual Session of the Crans Montana Forum, scheduled for 24 to 27 June 2009 in Brussels.

Unfortunately, in view of the commitments on his schedule for the indicated period, I must inform you that Secretary-General BAN will be unable to take part in this milestone gathering. Allow me, nevertheless, to take this opportunity to convey his best wishes for a successful Forum.

With thanks for your kind understanding.

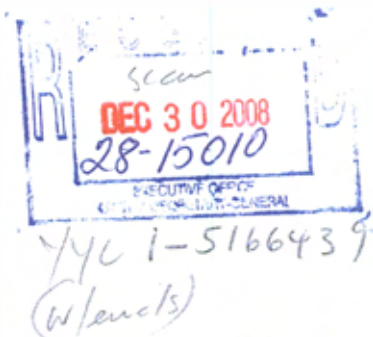
Yours sincerely,

Yeocheol Yoon

Special Assistant to the Secretary-General
& Chief, Scheduling Office

Mr. Jean Paul Carteron
Chairman
Crans Montana Forum
Monaco

28-15010



Principality of Monaco,
December 18th, 2008

His Excellency
Mr. Ban Ki Moon
Secretary General
United Nations Headquarters
New York, N.Y. - ETATS-UNIS

CRANS MONTANA FORUM

20th Annual Session
Brussels (Belgium) - June 24-27, 2009

Dear Mr. Ki Moon,

The Crans Montana Forum will celebrate its 20th annual Session in Brussels (Belgium).
June 24 to 27, 2009 and I have the great pleasure to invite your participation.

This exceptional edition is devoted to the international role of the European Union and the strengthening of its ties with Eastern Europe, Africa and the Arab world.

As each year since 1989, this Forum will bring together Heads of State and Government, Ministers, MPs, influential dignitaries as well as major decision-makers from commercial, industrial and banking companies.

Numerous EU Commissioners, Directors General, Heads of Directorate and Unit, Members of the European Parliament and specialised Parliamentary Assemblies, Directors of other key International Organizations, including NATO, will be amongst our participants.

You will find herewith a first version of the Programme which covers three days. The Forum would like to offer a special visibility to your Organisation within the framework of this 2009 session.

Your participation, like that of your Experts and Collaborators, will be most welcome.

Yours Sincerely,

Amb. Jean-Paul Carteron
Chairman and Founder
Crans Montana Forum

CRANS MONTANA FORUM

20th annual session !

Brussels (Belgium)

June 24-27, 2009

Hôtel Conrad

THE INTERNATIONAL ROLE OF THE EUROPEAN UNION

**ITS
STRATEGIES
TOWARD EAST, AFRICA AND THE ARAB WORLD**

This 20th annual Crans Montana Forum takes place in Brussels (Belgium) to get closer to the International - mainly European - Organizations and create the personal and concrete synergies that Participant Countries are expecting.

The Crans Montana Forum enjoys the support and the participation of the **European Commission**, the **European Parliament**, the **Council of Europe**, the **European Investment Bank** and **NATO**.

Numerous opportunities are offered to Governments and Companies to present and promote their strategies and major projects.

PROGRAMME HEADLINES

WEDNESDAY JUNE 24

MERCREDI 24 JUIN

Starting 09:00
A partir de 09:00

Registration of Participants at Hotel Conrad
Enregistrement des Participants à l'Hôtel Conrad

Lunch
Déjeuner

Free
Libre

Starting 14:30

A key opportunity : Interactive meeting
Meet and get acquainted with top European Decision makers from the European Commission, the European Parliament and other Parliamentary Assemblies, the Council of Europe, the European Investment Bank, NATO etc..

A partir de 14:30 **Occasion exceptionnelle** : Rencontre interactive
Rencontrez les décideurs de la Commission Européenne, du
Parlement Européen, des autres Assemblées Parlementaires,
du Conseil de l'Europe, de la Banque Européenne
d'Investissement, de l'OTAN etc...

Starting 18:30 Palais d'Egmont
Official Cocktail
by Mr. Karel de Gucht
Deputy Prime Minister and
Minister of Foreign Affairs, Belgium

A partir de 18:30 Palais d'Egmont
Réception Officielle
par **M. Karel de Gucht**
Vice Premier Ministre
et Ministre des Affaires Etrangères, Belgique

20:30 **Dinners at Cercle Royal Gaulois organised by key**
Companies and Heads of National Delegations

20:30 Dîners au Cercle Royal Gaulois organisés par des grandes
sociétés et des Chefs de Délégations nationales

THURSDAY JUNE 25 **JEUDI 25 JUIN**

Starting 09:00 [Global European Security](#)

1. European Security and Energy Security
2. The European Foreign Policy Challenges
3. European Union and NATO
4. Special cases : Russia, Turkey, Ukraine & Balkans
5. The EU Neighbourhood Policy

A partir de 09:00 [La Sécurité globale de l'Europe](#)

1. Sécurité Européenne et Sécurité Energétique
 2. Défis pour une politique extérieure de l'Union
 3. L'Union Européenne et l'OTAN
 4. Cas particuliers : Russie, Turquie, Ukraine & Balkans
 5. La politique de voisinage de l'Union
-

12:45 Lunch **Round Tables organised by key Businesses**
12:45 Déjeuner Tables rondes organisées par des acteurs importants du
monde des affaires

Starting 14:30 [The European Union and Africa](#)

1. Building a more equitable World : integrating Africa
2. The EU- Africa Cooperation
3. Economic development and Regional Integration
4. Toward a better management of Natural resources
5. The Fight against Poverty & Food Security
6. Agricultural Policies & Renewable Energy

A partir de 14:30

L'Union Européenne et l'Afrique

1. Construire un monde plus équitable : intégrer l'Afrique
 2. La Coopération de l'Union Européenne avec l'Afrique
 3. Développement Economique et Intégration régionale
 4. Vers une meilleure gestion des ressources naturelles
 5. Lutte contre la Pauvreté et Sécurité alimentaire
 6. Politiques agricoles et Energies renouvelables
-

Starting 18:30

Cocktail

A partir de 18:30

Cocktail

20:30

Official Forum's Dinner

20:30

Dîner officiel du Forum

FRIDAY JUNE 26

VENDREDI 26 JUIN

Starting 09:00

The European Union and the Mediterranean

1. The EU Foreign Policy and the Conflicts
2. The Union for the Mediterranean : dream or reality ?
3. Shaping a common vision and global projects
4. The tools of Cooperation & Project Financing

A partir de 09:00

L'Union Européenne et la Méditerranée

1. La politique extérieure de l'Union et les conflits
 2. L'Union pour la Méditerranée : rêve ou réalité ?
 3. Vers une vision commune et des projets globaux
 4. les outils de la Coopération et le financement des projets
-

12:45 Lunch

Round Tables organised by key National delegations

12:45 Déjeuner

Tables rondes organisées par des délégations nationales

Starting 14:30

The European Union and the Arab World

1. Cooperation, Regional Security and Energy Security
2. The role of the European Economy in the GCC Economies
3. GCC Investment and the European market
4. The role of the Sovereign Funds

A partir de 14:30

L'Union Européenne et le monde arabe

1. Coopération, Sécurité régionale et Sécurité Energétique
 2. Le rôle de l'Economie Européenne dans les Economies du GCC
 3. Les investissements du GCC en Europe
 4. Le rôle des Fonds Souverains
-

19:00 **Award Ceremony**
PRIX DE LA FONDATION 2009
Salle Gothique – Hôtel de Ville de Bruxelles

19:00 Cérémonie de remise des Prix
PRIX DE LA FONDATION 2009
Salle Gothique – Hôtel de Ville de Bruxelles

19:45 **Cocktail**
19:45 Cocktail

21:00 **National Dinners**
21:00 Dîners nationaux

SATURDAY JUNE 27
SAMEDI 27 JUIN



10:00 **Global Governance 1**
1. **Financial Markets and Ethics**
2. **Are the Western values real values ?**

10:00 Gouvernance globale 1
1. Les marchés financiers et l'éthique
2. Les valeurs occidentales sont-elles de vraies valeurs?

Lunch **Free**
Déjeuner Libre

14:00 **Global Governance 2**
1. **Corporate Responsibility and Management**
2. **Which Liberalism for the future ?**

14:00 Gouvernance globale 2
1. Responsabilité sociale et Gouvernance de l'Entreprise
2. Quel libéralisme pour l'avenir ?



CRANS MONTANA FORUM 2009

MARCH 25-27, 2009

CRANS MONTANA FORUM IN TIRANA (ALBANIA)

4th yearly session in Tirana (Albania)

The success of Albania in implementing major reforms to reinforce the Rule of Law, fight against corruption and improve the global economic situation is obvious ! The results are spectacular as far as the investment climate is concerned. This major Forum will gather in Tirana, for the fourth time, key European and World Officials as well as Business leaders to evaluate the new policies implemented by the Albania Government, the foreign investment climate and the concrete opportunities mainly in Infrastructure, Energy (European Strategies in the Energy Sector for the Region), Transport and Tourism - how to support and develop Investment Projects in Albania.

APRIL 30 to MAY 2, 2009

ACADEMIE DE LA PAIX

*Extraordinary Enlarged Meeting in Evian Royal Resort, Evian (France) – close to Geneva
in cooperation with ISESCO*

**TOWARD FINANCIAL STABILITY IN THE WORLD : WHICH ROLE FOR
SOVEREIGN WEALTH FUNDS AND ISLAMIC FINANCIAL INSTITUTIONS ?**

The Académie de la Paix (Peace Academy) above and beyond the gatherings of its Academicians, organizes once a year a high level and restricted international meeting where selected international personalities are invited from all circles of influence. This exclusive framework enables them to address the pressing topics of current international affairs. The March 2009 theme will be devoted to the World after the Financial and Economic Crisis with a focus on Central and Eastern Europe, the Mediterranean, the role of the Arab World Economies, Sovereign Wealth Funds and Islamic Banks and Institutions.

JUNE 24 to 27, 2009

THE ANNUAL CRANS MONTANA FORUM !

20th yearly session in Brussels (Belgium)

Established in 1989, the Crans Montana Forum takes place every year in June. Year after year, about 1'000 key decision-makers from around the World join this key gathering. This Forum is unique and definitely a must for Government Officials and Business Decision-makers. In 2009, the Crans Montana Forum will celebrate its 20th anniversary. On this occasion this major world meeting will take place exceptionally in Brussels (Belgium) in full cooperation with the Government of Belgium, the European Commission, the European Parliament, NATO and other International Organisations based in the Capital of Europe ! It will be the occasion of celebrating 20 years of deep involvement in the European construction process.

JUNE 27, 2009

ACADEMIE DE LA PAIX

One day Extraordinary Enlarged Meeting in Brussels (Belgium)

ARE THE WESTERN VALUES REAL VALUES ?



OCTOBER 1 to 3, 2009

UKRAINE : THE CRANS MONTANA FORUM IN LVIV

An exceptional Crans Montana Forum in Lviv (Ukraine)

ENERGY, ENERGY SECURITY & EUROPEAN GLOBAL SECURITY

Ukraine is now a key Energy Security Partner for Europe and its neighbours. For the first time, the Crans Montana Forum is organising a specialised Session in Ukraine in Lviv. This Forum will mainly focus on Energy and Energy supply, the main geo-strategic challenges at the top of the European agenda. Ukraine's geographic position and also natural resources Hydrocarbons and Uranium - has made the country a vital Energy trade link for the European Union, the Middle East and Central Asia. World Business decision-makers in the fields of Energy will meet with Government leaders to discuss about Energy policies, Geostrategy, Investment projects and Energy Security and Safety.

OCTOBER 14 to 16, 2009

TOURISM DEVELOPMENT AND SEA COAST PROTECTION

A Crans Montana Forum High Level Panel in Saranda (Albania)

IMPROVING COOPERATION AND UNDERSTANDING BETWEEN RESORTS, CRUISING LINES & OPERATORS

Cruise ships are increasingly present along the most beautiful coastlines of the world, bringing tens of thousands of tourists who are visiting the major and most sensitive sites. How to take advantage of this exceptional opportunity but protect these resorts and conciliate the different kinds of tourists ? Cruising Companies and Tourism Resorts must find the ways of an efficient cooperation to harmonize their economical needs with the protection of the extremely fragile eco-systems along the seaside and river deltas. The Crans Montana Forum, in association with the City of Saranda (Albania) is gathering by October 2009 the representatives of major seaside resorts and cruising companies to address this Environment protection's crucial issue in a spirit of positive and joint development.

NOVEMBER 2009

ACADEMIE DE LA PAIX

Extraordinary Enlarged Meeting

IS A FIGHT AGAINST THE "TAX HAVENS" REALLY APPROPRIATE ?

DECEMBER 2009

INTERNATIONAL SUMMIT ON TRANSNATIONAL CRIME

11th yearly session (Assemblée Nationale, Paris - France)

The yearly International Summit on Transnational Crime, for more than ten years, has been the unique meeting point for Governments, Judicial Administrations, International Organisations and Businesses to discuss the ways of fighting International, Economic Crime and Terrorism in order to secure business and foreign investment. Like in 2008 for its tenth yearly session, this major event takes place in Paris (France) in the prestigious Palaces of the Senate and the National Assembly.

DATES TO BE AGREED

SPRING 2010

ACADEMIE DE LA PAIX

Extraordinary Enlarged Meeting in cooperation with ISESCO

ISLAMIC BANKING AND ETHICS IN FINANCE

2010

THE NEW MARITIME SECURITY CHALLENGE :

SHIPS, PORTS & SUPPLY CHAINS

An exceptional Crans Montana Forum

The maritime transportation system underpins the World economy and the World Energy Security. An attack on this network could have disastrous consequences for the life of the World, Global Economy and Trade. Therefore it is vital to address new issues which are also the today's challenges : the security of the ports, ships and cargo containers as well as maintaining and improving maritime surveillance and reconnaissance capabilities to provide a broader picture of potential threats especially on off shore facilities. The Crans Montana Forum is proud to announce this special high level meeting devoted to : SHIPS, PORTS & SUPPLY CHAINS : THE NEW SECURITY CHALLENGE.