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EXECUTIVE OFFICE OF THE SECRETARY-GENERAL  
CABINET DU SECRETAIRE GENERAL

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Invt/Ref "C"

REFERENCE:

29 December 2010

Dear Dr. Rémillard,

On behalf of the Secretary-General, I would like to thank you for your letter of 1 September 2010, inviting him to deliver the closing keynote address at the conference entitled "A Changing Economic Order: New Realities, New Models", to be held in Montréal from 6 to 9 June 2011.

The Secretary-General appreciates your kind invitation. Unfortunately, prior commitments will preclude his participation in this event. Allow me, nevertheless, to take this opportunity to convey his best wishes for a successful event.

Yours sincerely,

  
Vijay Nambiar  
Chef de Cabinet

Dr. Gil Rémillard  
Founding Chairman  
Conference of Montréal  
Montréal

15-05411

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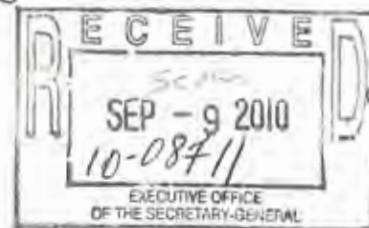
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*Founding Chairman, Conference of Montreal  
Professor, École nationale  
d'administration publique (ENAP)  
Counsel, Fraser Milner Casgrain, LLP*

THE  
INTERNATIONAL  
ECONOMIC FORUM  
OF THE AMERICAS  
CONFERENCE OF MONTREAL



1-19084660

Montreal, September 1<sup>st</sup>, 2010

Asst  
secret

Mr. Ban Ki-moon  
Secretary-General  
United Nations  
First Avenue at 46<sup>th</sup> Street  
New York, NY 10017  
USA

Mr. Secretary-General,

On behalf of the Board of Governors of the International Economic Forum of the Americas / Conference of Montreal, it is my great pleasure to once again invite you to the Conference, which will be held from June 6 to 9, 2011, under the general theme ***"A Changing Economic Order: New Realities, New Models"***.

This general theme will allow us to address various topics in relation with International Governance and Economic Development. In light of the International Year of Forests, we will renew our successful partnership with the Executive Secretary of the Convention on Biological Diversity, Dr. Ahmed Djoghlaif, to recognize this initiative.

We would be honored if you would agree to deliver the closing keynote address of the Conference on Thursday, June 9, or any other day of the Conference that would be more convenient for you. Your perspectives on the Millennium Development Goals would be of utmost relevance to the 17<sup>th</sup> edition of this international conference.

The International Economic Forum of the Americas / Conference of Montreal is a unique **annual** gathering. Our primary objective is to promote an exchange of views and encourage open discussions on major economic issues of our time. Our delegates include prominent figures from all over the world, primarily from the business community. The Forum is a non-profit organization working in close collaboration with private companies and a wide variety of international organizations such as the OECD, IMF, World Bank Group, UNESCO, and various regional development banks.

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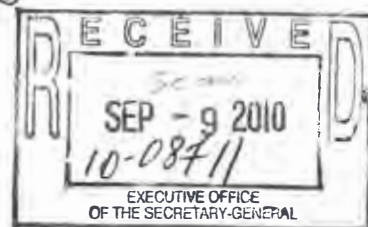
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Montreal, September 1<sup>st</sup>, 2010

Handwritten signature: "ASP" and "Mestrallet".

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Secretary-General  
United Nations  
First Avenue at 46<sup>th</sup> Street  
New York, NY 10017  
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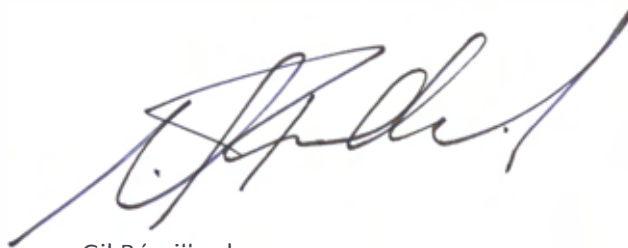
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The 2010 edition of the Forum was a great success. From June 7 to 10, the Conference welcomed 170 guest speakers and over 2, 700 participants from around the world. Conference highlights are posted on our website at: [www.conferenceofmontreal.com](http://www.conferenceofmontreal.com).

We hope this opportunity will be of interest to you and that we will have the honor and pleasure of welcoming you to the Conference of Montreal next June. Meanwhile, I remain available for any additional information you may require.

Sincerely yours,

A handwritten signature in dark ink, appearing to read 'Gil Rémiard', with a long, sweeping horizontal stroke extending to the left.

Gil Rémiard  
Founding Chairman

cc. Lawrence Cannon, Minister of Foreign Affairs of Canada  
John McNee, Canadian Ambassador to the United Nations