

VAMIR

G3 OPERATIONS/PLANS

OPERATION ORDERS , FRAGMENTATION ORDERS
AND DIRECTIVES

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EL/WG JUNE 2009

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FILE 3

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23 APR 1994 - 26 AUG 1995

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Ops 35

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WANDA

FROM : DCOS OPS *26/8* 5000.1 (Plans)
TO : DISTRIBUTION LIST
DATE : 26 Aug 95
SUBJECT : OPORD 22

- 1 Please find copy of OPO RD 22 forwarded herewith It supersedes OPORD 20 and FRAG ORD 16
- 2 Acknowledge.

Distribution :

EXTERNAL :
Action :

- MIL OB GP HQ
- INDBATT
- GHANCOY 1
- GHANCOY 2
- MALICOY
- MALAWICOY
- NICOY
- FORCE ENGR COY
- FORCE SIG COY
- NORMED
- 95 CMSG
- FORCE MP COY
- UNCIVPOL

For Information :

UNDPKO (Mission Planning Service)

INTERNAL :
Action :

- MA TO FC
- DFC
- COS
- DCOS OPS

•

DCOS SP
G 1(CMPO)
G 2
G 3 OPS
G 3 Plans
G 4
G 6 (FSO)
MOVCON
HAC
* Camp Comdt
FMO

For Information :

Office of SRSG
CAO
File
Sparc

HQ UNAMIR
Kigali

5000.1 (Plans)

14 August 95

OPERATION ORDER No 22

References:

- A. HQ UNAMIR OPORD 20 dated 4 Oct 94
- B. HQ UNAMIR SOP 17 -Rules of Engagement- dated 24 Jul 95
- C. FRAG ORDERS 16 and 18
- D. Amendment dated 14 July 95 to HQ UNAMIR FRAG ORD No 18
- E. Force Commanders Directive on Application of Legal Jurisdiction dated 24 Jul 95

Appendices:

- A. Map Showing Sector Boundaries
- B. ADMIN ORD
- C. Command and Control Network

Situation

1. **General.** The situation in Rwanda has continued to improve and is now relatively stable, although incidents of banditry, cross border raids, human rights abuses and isolated killings continue. Ethnic animosity has continued as the new and old refugees return and compete for land and scarce resources, amidst accusations of genocide participation.
2. **Political.** The Government of Rwanda has attained a reasonable stability and is working towards the rebuilding. The delay in financial support pledged to Rwanda has been a cause of great friction between the government and UNAMIR, although that friction has abated somewhat after the adoption of the new mandate. The situation in Burundi and around the camps in Zaire has continued to deteriorate and remains very tense. Zaire, Burundi and Tanzania have expressed their impatience with the Rwandan refugees who remain on their soil and want them to return to Rwanda as soon as possible.
3. **UNAMIR.** On 7 Jun 95 the Security Council extended the UNAMIR mandate until 8 Dec 95. The revised mandate has shifted the focus from peace-keeping to a role of assisting in the normalization and stabilization of Rwanda. Therefore, UNAMIR will only undertake tasks specifically required to sustain a UN peace-keeping presence in Rwanda, mainly in Kigali and tasks aimed at assisting the government of Rwanda in promoting reconciliation and reconstruction and in the promotion of a climate conducive to stability and the return of the refugees.

4. **UNAMIR Forces.** Currently, one battalion, five independent company groups and support elements are deployed in five sectors. MILOB teams are deployed in all sectors. Troop dispositions are shown at Appendix A.

5. **UN CIVPOL** CIVPOL operates under direction of the SRSG through the Commissioner for UN Civil Police. CIVPOL teams are deployed in all sectors to assist in the establishment of Communal Police Training Centers, provide liaison with and assist Rwandan law enforcement agencies and to assist in the establishment and training of a new, integrated national police force.

6. **FRGF** It has been assessed that the strength of the FRGF is 40 - 50,00 personnel under the command of Maj Gen Bizimungu and based around Goma, Bukavu, Chimanga and Ijwi in Zaire and Chabalisa in Tanzania. There have been confirmed reports that they have received arms and ammunition and are conducting platoon, company and battalion level training. There has been some evidence that FRGF personnel have been involved in banditry activities launched from Ijwi Island in Lake Kivu into sectors 4 and 5. These raids have occurred at night and have been aimed at the acquisition of food, money and personal belongings. There have been two instances of sabotage reported in the Ruhengeri area however, direct involvement of FRGF personnel could not be confirmed. It is anticipated that the FRGF will continue to conduct these types of operations until such time as they have obtained sufficient equipment, have a relatively high state of training and have the command and control in place to commence a planned insurgency campaign.

7. **Militia.** In Sep 94 the strength of the militia was estimated at approximately 4,000 personnel located in Zaire, Burundi and Tanzania (Goma 1,000, Bukavu 1,500 & 1,000 in Tanzania). It is anticipated that this number may have increased to 5,000 with the closure of the IDP camps in Rwanda in Apr 95. There have been reports that the militia and FRGF have been attempting to coordinate their activities. The militia have been very active in all refugee camps intimidating refugee and preventing them from returning to Rwanda. A great many robberies and murders in the south west of Rwanda have been attributed to the militia.

8. **RPA** The RPA have conducted an intensive recruiting campaign over the past ten months and now have a force equal in size to the FRGF but lacking in equipment, however is likely to be equalled due to the suspension of arms embargo. 1,000 FRGF personnel were inducted into the ranks of the RPA on 25 Jan 95 after a four months of training. RPA deployments remain fairly static although there has been significant reinforcement in sectors 4 and 5.

✓ 9. **Humanitarian.** The humanitarian situation in Rwanda has continued to improve to such an extent that UNREO is closing down soon. UNDP will be responsible in future to coordinate all requests for humanitarian assistance, whereas the HAC will coordinate UNAMIR's contribution and assistance.

Mission

10. UNAMIR is to assist the government of Rwanda in promoting reconciliation and reconstruction and in the promotion of a climate conducive to stability and the return of refugees.

Execution

11. **General Outline.** UNAMIR operation will concentrate on facilitating the delivery of humanitarian assistance and the return of refugees to their home communes. UNAMIR will have a formed troops presence in each sector to provide, where possible and within capability, security and assistance to UN agencies, Milobs and Civpol.

12. **MILOB GP.**

a. **Grouping.**

- i. In loc. Support elements as required
- ii. Det to under OPCON Sector Comd, MILOBS in all sectors

b. **Tasks.**

- i. Continue deployment in all the 10 redefined Milob sectors /sub sectors.
- ii. Provide escorts as required
- iii. **Assist in the coordination of humanitarian agencies in their operations.**
- iv. **Assist in the coordination of NGOs in their operations.**
- v. Be prepared to coordinate transport for the repatriation of refugees.
- vi. ~~Assist in the coordination of NGOs in their operations.~~
- vii. Monitor refugee movement
- viii. **Monitor conditions in communes.**

13. **NICOY.**

a. **Grouping.**

- i. As per FRAG ORD 16 (135 personnel)
- ii. OPCON MILOB
- iii. In loc. CIVPOL.

b. **Tasks.** Tasks are as follows.

- i. Occupy and conduct ops in Sector 5

- ii. Be prepared to provide transport for the movement of refugees as required
- iii. ~~Assist~~, where possible, the humanitarian agencies in their operations. /
- iv. **Provide a focal point for the coordination and provision of humanitarian aid.** /
- v. Provide security for UNAMIR personnel and property
- vi. Contribute to the security of personnel and premises of UN agencies
- vii. **Be prepared to provide humanitarian medical assistance with in your capacity.** /
- viii. Contribute to the security of Human Rights offices.
- ix. **Contribute to the security of the humanitarian agencies, in case of need. /**

14 **GHANCOY 1.**

- a. Grouping
 - i. As per FRAG ORD 16 (135 personnel).
 - ii. OPCON MILOB
 - iii. In loc CIVPOL.
- b. **Tasks.**
 - i. Occupy and conduct ops in Sector 2
 - ii. Be prepared to provide transport for the movement of refugees as required.
 - iii. **Assist, where possible, the humanitarian agencies in their operations.** /
 - iv. **Provide a focal point for the coordination and provision of humanitarian aid.** /
 - v. Provide security for UNAMIR personnel and property.
 - vi. Contribute to the security of personnel and premises of UN agencies
 - vii. Contribute to the security of Human Rights offices
 - viii. **Contribute to the security of the humanitarian agencies, in case of need. /**

- ix. **Be prepared to provide humanitarian medical assistance with in spare capacity.**

15 **GHANCOY 2 (TRIBUNAL)**

- a. **Grouping** As per the FRAG ORD 16 (135 personnel)
- b. **Tasks**
- i. Contribute to the security of International Tribunal and provide full time protection to the office of the Prosecutor. Be prepared to provide security to the Tribunal members with in Rwanda when moving out of Kigali
 - ii Till the complete establishment of Tribunal and OTP, undertake protection duties of UN installations and assets as directed by Force HQ.

16 **MALAWICOY**

- a. **Grouping**
- i. As per the FRAG ORD 16 (135 personnel).
 - ii. OPCON. MILOBS.
 - iii. In loc. CIVPOL.
- b. **Tasks**
- i. Occupy and conduct ops in Sector 4.
 - ii. Be prepared to provide transport for the movement of refugees as required
 - iii. **Assist, where possible, the humanitarian agencies in their operations.**
 - iv. **Provide a focal point for the coordination and provision of humanitarian aid.**
 - v. Provide security for UNAMIR personnel and property
 - vi. Contribute to the security of personnel and premises of UN agencies
 - vii. Contribute to the security of Human Rights offices
 - viii. **Contribute to the security of the humanitarian agencies, in case of need.**
 - ix. **Be prepared to provide humanitarian medical assistance with in spare capacity.**

17 **MALICOY.**

c. **Grouping**

- i As per the FRAG ORD 16 (135 personnel)
- ii OPCON. MILOB.
- iii In loc. CIVPOL.

d. **Tasks**

- i. Occupy and conduct ops in Sector 3.
- ii Be prepared to provide transport for the movement of refugees as required
- iii. **Assist, where possible, the humanitarian agencies in their operations.**
- iv **Provide a focal point for the coordination and provision of humanitarian aid.**
- v Provide security for ENAMIR personnel and property.
- vi. Contribute to the security of personnel and premises of UN agencies
- vii. Contribute to the security of Human Rights offices
- viii. Contribute to the security of the humanitarian agencies. in case of need
- ix. **Be prepared to provide humanitarian medical assistance with in sp~~ec~~ capacity.**

17 **INDBATT**

a **Grouping**

- i As per the FRAG ORD 16 (660 personnel)
- ii OPCON MILOB
- iii In loc CIVPOL, CMSG, NORMED, Force Engr Coy and Force Sig Coy and MOVCON Det

b. **Tasks.**

- i. Occupy and conduct ops in Sector i

- ii Be prepared to provide transport for the movement of refugees as required
- iii Assist, where possible, the humanitarian agencies in their operations
- iv **Provide a focal point for the coordination and provision of humanitarian / aid.**
- v Provide security for UNAMIR personnel and property
- vi Contribute to the security of personnel and premises of UN agencies.
- vii Contribute to the security of Human Rights offices.
- viii **Contribute to the security of the humanitarian agencies, in case of need. /**
- ix **Be prepared to provide humanitarian medical assistance within spare capacity.**

18. **Force Engineer Company**

- a. **Grouping.** As per the FRAG ORD 16 (165 personnel)
- b. **Tasks.**
 - i Provide engr support to UNAMIR principally through maintenance of routes, provision of water points and minor construction works.
 - ii Be prepared to carry out EOD tasks as required and provide assistance within capability for limited demining tasks.
 - iii Assist in the restoration of essential services as directed by the UNAMIR HQ
 - iv Be prepared to provide expertise to the Govt of Rwanda on engr matters

19 **Force Sig Coy.**

- a. **Grouping.** Mobile detachments allocated to each sector HQ and Kibuye and Gitarama Sector HQs Total of 125 personnel.
- b. **Tasks**
 - i Provide Force communication to the sectors
 - ii Provide sig communication support to HQ UNAMIR

- iii. Provide sig communication to the Milob Group HQ
- iv. Assist UN agencies in sig matters as required
- v. Be prepared to provide assistance to the Govt of Rwanda in signal matters, when requested and cleared from this HQ

20. **NORMED.**

a. **Grouping.** Medical Group.

b. **Tasks**

- i. Provide medical support to UNAMIR forces in accordance with the Force Medical Support Plan
- ii. Maintain a level three medical facility with:
 - (1) initial wound surgical capability
 - (2) Enable specialist support beyond initial wound surgical capability.
 - (3) at least 10 beds.
- iii. Provide health advice to the FMO.

21. **Force MP Coy.**

a. **Grouping.** 58 personnel from ZAMBIA, GHANA, NIGERIA and TUNISIA organised into a coy HQ and two detachments (at Kigali and Butare)

b. **Tasks.**

- i. Establish liaison with local commanders
- ii. Provide patrols to maintain good order and military discipline within UNAMIR, in accordance with UNAMIR SOPs, especially regarding:
 - (1) Traffic control;
 - (2) Crime and vice,
 - (3) Security issues (although not to the extent that MPs are normally employed on static security duties).
- iii. Conduct, in liaison with Rwandan Gendarmes and contingent MPs, investigations into serious incidents in which members of UNAMIR are

reported to be involved (including those in which death or serious injury results and in which firearms are discharged) to collect evidence and provide reports as necessary.

- iv Assist other UN Agencies, NGO and other members of the international community in any dealings that they have with Rwandan authorities in connection with discipline, as requested and approved by HQ UNAMIR

22 **95 CMSG (Canadian Mission Support Group)**

a. **Grouping.** 95 CMSG.

b. **Tasks.**

- i. Provide military line component of the "Integrated Logistic System"
- ii. Provide Force level operational logistics information to the Force HQ.
- iii. Provide second line transport support to UNAMIR
- iv. Provide supply support to UNAMIR to include combat supplies, general and technical stores, repair parts, defence stores and commodity management.
- v. Provide quality assurance inspectors to the CITMM and Brown and Root organizations to assist in the maintenance of the vehicle fleet of UNAMIR.
- vi. Provide a workshop manager for the Brown and Root workshop.
- vii. Provide first, second and limited third line inspection, repair and recovery support to UNAMIR.
- viii. Augment medical/general health care support of UNAMIR, in case of need.
- ix. Be prepared to contribute to the first line transport effort on orders of the Force HQ.

23 **HAC**

a. **Tasks**

- i. ~~Provide support on transport and maintenance operations and problems as reported by deployed troops.~~
- ii. Provide advice the UNAMIR Plans Cell concerning UNAMIR operations in support of humanitarian assistance.

- iii. Arrange for the security aspects of humanitarian organisations conducting relief operations in RWANDA in close liaison with UNAMIR Ops Branch.
- iv. Assist UNDP in coordinating the activities of UN and NGO agencies operating in RWANDA.
- v. Conduct humanitarian recce in all sectors as directed.
- vi. Collate data from sector humanitarian representatives and produce humanitarian reports as directed.
- vii. ~~Maintain current data on displaced persons and refugees by coordinating with UN Agencies, NGOs and deployed UNAMIR troops and MILOBS.~~
- viii. ~~Disseminate information concerning human rights abuses to UN human rights reporters.~~
- ix. Arrange, as directed, for the necessary administration for the handover of detainees to the ~~Rwandan authorities to include the presence of UN officials.~~
- x. ~~Effect close liaison with UN and NGO agencies.~~
- xi. ~~Effect close liaison, as required, with humanitarian representative of the Rwandan Government.~~
- xii. ~~Assist where possible in locating missing ~~personnel~~ and foreign ~~citizens~~.~~

24. Coordinating Instructions

- a. Boundaries - Appendix A - troop deployment with sector boundaries
- b. ROE - Ref B Weapon Readiness Status - State Green all sectors.
- c. Information Collection Requirements The Force Commander's Primary Information Requirements (PIR) will be distributed weekly or more frequently if required.

Administration and Logistics

25. ADMIN ORD attached at Appendix B

Command and Signals

26. Command Structure See Appendix C. MILOB HQ and CIVPOL HQ are to effect liaison, coordination and administrative control through discrete channels. Sector HQ are to report to the Force HQ.

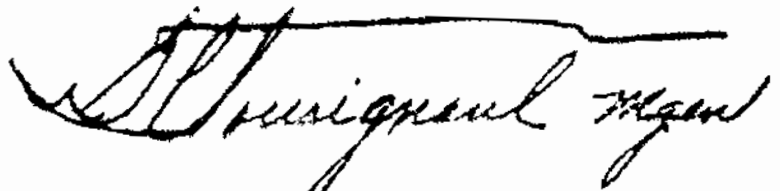
27. **Location of Headquarters**

- a. UNAMIR Force HQ KIGALI
- b. Sector 1 KIGALI.
- c. Sector 2. KIBUNGO.
- d. Sector 3. GIKONGORO
- e. Sector 4. SHAGASHA.
- f. Sector 5 NYUNDO.

28. **Frequencies and Callsigns**. As issued earlier

29. Reference A is cancelled.

30. Acknowledge.



G.C. Tousignant
Major General
Force Commander
UNAMIR
Kigali, Rwanda

Distribution:

External:

Action:

MILOB Gp HQ
NICOY
MALICOY
MALAWICOY
GHANCOY 1
GHANCOY 2
INDBATT
FORCE ENGR COY
FORCE SIG COY
NORMED
CMSG
FORCE MP COY
UNCIVPOL

For Information:

UNDPKO (Mission Planning Service)

Internal:

Action:

MA to FC
DFC
COS
DCOS OPS
DCOS SP
G1/CMPO
G2
G3 OPS
G3 Plans
G4
G6/FSO
MOVCON
HAC
Camp Comdt
FMO

For Information:

Office of SRSG
CAO
File
Spare

[illegible]

ADMINISTRATION ORDER

SITUATION

1. **General.** As detailed in OPORD 22

MISSION

- 2 To administratively support UNAMIR forces providing security assistance and humanitarian support to participating countries/organisations facilitating the rapid and effective end to the crisis in Rwanda

EXECUTION

- 3 **General Outline.** Administrative support to UNAMIR is to be effected by a combination of Integrated Civilian and Military resources. At HQ UNAMIR level the planning and staff support is to be provided by the staff from the offices of DCOS SP, CISS and FMO.
4. **1st Line Administrative Support.** 1st line administrative support is to be provided from within contingent resources commensurate with the size of each contingent and their role within UNAMIR.
5. **2nd Line Administrative Support.** 2nd line logistic support is to be effected by 95th Composite Mission Support Group (95 CMSG) and the Brown and Root Services Contractor (BRSC). Medical support is to be provided by a Norwegian medical company (NORMED) who, in conjunction with the Unit Medical Station of 95 CMSG will establish a limited Level Two/Three treatment facility at Trafipro.
6. **3rd and 4th Line Administrative Support.** 3rd and 4th Line support, when required, is to be provided on a contract basis through the offices of the CISS, CCMC and CPO.
- 7 **Support to Government and Humanitarian Agencies.** Ref A requires that where possible logistic support should be provided to assist humanitarian relief agencies. As UNAMIR logistic resources are extremely limited the provision of this support will be coordinated and approved at the highest level. All requests for support of this nature are to be directed to the HAC who will vet and submit requests to the UHAAG. After UHAAG approval support requests are to be directed to the appropriate 2nd line agency for tasking.

8 **Support to CIVPOL.** The CIVPOL element of UNAMIR is a self-supporting organisation that does not normally draw on UNAMIR Second Line support. Should such support be required, CIVPOL is to direct all such requests to G4 LOG HQ UNAMIR

9 **Support to MILOBS.** UNAMIR is responsible for providing limited 2nd Line support to MILOBS within Sector locations. For the purpose of this ADMINORD MILOB GP HQ is considered to be a contingent and all Sectors as sub-unit locs of that contingent.

10 **Materiel and Services.**

a. **Supply.**

i **Class 1 (Subsistence).** The consumption of Fresh Rations delivered on a weekly basis is to be the norm for all contingents.

(1) **Combat Rations.** Contingents are to be issued a 10 day reserve of combat rations. Consumption of this reserve is only to occur on order from HQ UNAMIR. 95 CMSG is to monitor consumption of this reserve and is to effect auto replen to maintain the 10 days reserve. Contingents requiring Combat Rations for patrol or routine consumption in accordance with their mission are to request del of combat rations through SO FOOD HQ UNAMIR in accordance with current SOP

(2) **Fresh Rations.** Fresh rations will be delivered on a weekly basis by the Civilian Contractor, ESKO direct to company locations. Contingents should then hold fresh, dry and canned goods at sub-unit level. Contingents will be provided with sufficient reefer and domestic refrigeration/freezer units to maintain seven days rations at Coy level and two days at sub-unit level.

(3) **Bulk Potable Water.** Bulk potable water will be delivered weekly on the basis of 15 litres per man per day to those contingents that do not have the capacity to collect potable water within the AOR. Each contingent outside of Kigali will be allocated 1 x 10,000 litre water bladder for potable water. Those contingents within Kigali will be issued sufficient water storage containers to ensure that sufficient water at the above rate is maintained between deliveries

(4) **Bottled Water.** 10 days reserve of bottled water at the rate of 3 litre per man per day is to be provided to each contingent. Consumption of this reserve is only to occur on order from HQ UNAMIR. 95 CMSG is to

monitor consumption of this reserve and is to effect auto replen to maintain the 10 days reserve.

(5) **Bulk Non-Potable Water.** UNAMIR has limited resources to provide non potable water outside of Kigali. The provision of non potable water is a contingent responsibility. Contingents having difficulty securing non potable water within their AOR are to request Engineer Support

ii **Class II (General Stores, Clothing).** The provision of clothing and personal issue items is a contingent responsibility UN accoutrements will be provided by 95 CMSG. All other Class II items are to be demanded through 95 CMSG utilising the Q1 system. The procurement of shortfalls of Class II items is to be effected by 95 CMSG and then subsequently through HQ UNAMIR Supply Control Section and the Procurement Cell. Req for Class II items can only be made by Unit Log Sup Staff who have their signatures registered with 95 CMSG

iii **Class III. (Petrols, Oils and Lubricants)**

(1) **Diesel.**

(a) **1st Line Stocks.** Contingent stocks are to be maintained at 10 days. 95 CMSG will monitor 1st line usage and maintain stocks at this level. Contingents less those located in Kigali have been issued with 10,000 ltr steel tanks at Bn HQ/Log Spt Coy locs. This will enable contingents to conduct gravity feed refuelling of jerry cans and vehicles.

(b) **2nd Line Stocks.** 95 CMSG is to maintain force reserves of 21 days stocks utilising the following facilities

(ia) **Log Base** Main holding facility Capacity 160,000 litres in tanks and 200,000 litres in the bladder

(ib) SS Kigali Service Station, secondary holding facility and main light vehicle refuelling point. Capacity 200,000 litres

(ic) **Trafipro.** Secondary light vehicle refuelling point Capacity 90,000 litres.

(id) **Iveco.** Auxiliary capacity of 30,000 ltrs

(c) **Distribution.** Distribution will continue to be conducted by 95 CMSG utilising their own and BRSC assets

(2) **Gasoline.**

(a) **1st Line Stocks.** Contingent stocks are to be maintained at 10 days. 95 CMSG will monitor 1st line usage and maintain stocks at this level. Contingents less those at Kigali have been issued with 10,000 ltrs steel tanks at coy HQs. This will enable contingents to conduct gravity feed refuelling of jerry cans and vehicles

(b) **2nd Line Stocks.** Force reserve stocks of 21 days will be maintained by 95 CMSG. Stocks are to be held at the SS Kigali Service Station with a Capacity of 70,000 litres.

(3) **Jet A-1.** Force reserves of at least 28 days stocks and the main issue point are to be collocated at the airhead (Presidential Hanger). Jet A-1 capacity is 2 x 200,000 litre bladder (although bladders are only filled to 75% capacity to age of bladders)

(4) **Kerosene.** 95 CMSG is to maintain one x 10,000 litre bulk storage tank and some 200 litre drummed stock. Demands are to be made direct to 95 CMSG.

(5) **LPG Gas (Propane).** LPG Gas is used as cooking fuel. 95 CMSG is to monitor usage and maintain stock levels as required. Demands are to be made to 95 CMSG.

(6) **Oils and Greases.** 95 CMSG is to monitor usage and maintain stock levels as required. Demands are to be made to 95 CMSG

iv. **Class IV (Construction and Defence Stores).**

(1) **Construction Stores.** CBMS is responsible for the procurement and issue of construction items. All demands for these items be forwarded to the BMS Office in accordance with current SOP.

(2) **Defence Stores.** G3 Engr/FEO is the releasing authority for all Defence Stores. Demands (Q1) are to be forwarded to FEO for endorsement prior to presentation at 95 CMSG. 95 CMSG is to procure and maintain defence stores as per Class II items. Issues to be made in accordance with FEO directions.

v **Class V (Ammunition).**

(1) **Contingent Stocks.** Contingents are responsible for the procurement and maintenance of their own national ammunition requirements. Expenditures are to be recorded in accordance with the form "Ammunition Expended for Operational Reasons" as detailed in UNAMIR SOP.

(2) **Explosives for EOD Tasks.** G3 Engr/FEO is the releasing authority for all explosives for use on EOD tasks. G3 Engr is to liaise with SUMMO for the procurement of replenishment stocks. 95 CMSG is to receive and store these items in accordance with G3 Engr direction.

vi. **Class VI (Personal Demand [Canteen] Items)** Class VI items are a contingent responsibility to procure and issue utilising Regimental Funds and national arrangements. Limited items may be purchased by the Force Welfare Officer for resale to the contingents. Such purchases and procurement arrangements are at the discretion of the Force welfare Officer. UNAMIR has established a PX for use by all UNAMIR personnel at Trafipro.

vii. **Class VII (Major End Items).** Limited quantities of Class VII items are held by 95 CMSG and the CITMM. All demands for Class VII items are to be forwarded to the appropriate HQ UNAMIR staff for action. The following lists the staff section responsible for most items. All other demands for Class VII items are to be passed to the G4 Log Office at HQ UNAMIR.

- (1) Vehicles - CITMM and SO TPT
- (2) Generators - OC UNAMIR Generator Section
- (3) Communications Equipment - OC UNAMIR Comms Section
- (4) Major Office Equipment (Fax, Copiers) - OC UNAMIR Comms Section
- (5) EDP Equipment - CMIS and CLOGO

viii. **Class VIII.** Contingents are to hold 30 days Class VIII stocks. Force Class VIII stocks are maintained by 95 CMSG at TRAFIPRO. All demands for Class VIII items are to be submitted on a 'Request for Supplies' and forwarded to the Class Manager G4 Med (Medical Br HQ UNAMIR Ph 11116 callsign M94 Channel 4).

Monthly demands will be available for collection by contingents within seven days, urgent demands immediately. Demands for Humanitarian Class VIII are to be clearly identified as such and follow the same procedure

ix. **Class IX (Repair Parts).** Class IX items are supplied through two avenues: Letters of Assist (LOA) and the UNAMIR procurement system

(1) **Letters of Assist.** Where an LOA exists between a contingent and its home nation, repair parts are to be demanded direct to the home nation's supply system. A copy of the repair parts demand is to be provided to PCIU and the Procurement Section. Upon receipt of the items, arrangements are to be made for PCIU to conduct an R&I of the repair parts to allow payment to be made to the home nation.

(2) **UNAMIR Procurement System.** Repair parts for UNAMIR owned equipment and common user items not covered under LOA are to be submitted to 95 CMSG marked 'For Attention: Repair Parts Commodity Manager' 95 CMSG is to then staff the request through the UN procurement system

b **Miscellaneous.**

i. **Garbage Collection.** Within Kigali garbage collection is to be effected by BRSC. Contingents outside of Kigali are to arrange with their FSA Coordinator to establish a local contract for collection.

ii. **Infectious Waste** Infectious waste from NORMED will be collected by BRSC and transported to Central Hospital Kigali (CHK) for final disposal by incineration. Contingents outside of Kigali are to incinerate contaminated dressings and arrange backloading of syringes through BRSC for final disposal by incineration at CHK.

iii. **Laundry.** CMC in conjunction with BRSC is to establish a laundry service available to all contingents. Details will be provided once the contract is established.

c **Transport and Movement.**

i. **Transport.**

(1) 1st line transport is provided utilising a combination of COE and UN owned equipment in accordance with DCOS OPS directives. 2nd line support

is provided from both 95 CMSG, COE and UN owned equipment using 95 CMSG and BRSC personnel 3rd and 4th Line transport is provided as required through CISS, CCMC and CPO resources

(2) CITMM in conjunction with SO TPT and SO MAINT is responsible for the receipt, issue and maint of all UN owned transport assets Req for issues are to be made through the office of the CITMM.

(3) Requests for 1st line transport assistance should be directed to OPS Br HQ UNAMIR.

(4) Requests for 2nd line transport support is to be directed to 95 CMSG less those requests req for contingent rotations

(5) Requests for 3rd and 4th Line support are to be directed to SO TPT HQ UNAMIR

ii. **Movements.** DCOS OPS through G3 PLANS is responsible for planning and executing contingent withdrawals and rotations. The movement requirements for both is the responsibility of MCC. Movement Orders for both will be issued by MCC who will coordinate the provision at all lines of support through 95 CMSG for the duration of the task Requests for movement/transport spt affecting contingent rotations or withdrawals are to be directed to MCC and SO MOV

d. **Maintenance.**

i. **Repair.**

(1) The priority of repair is as follows:

- (a) Priority One - Second line task transport vehicles,
- (b) Priority Two - Patrol vehicles;
- (c) Priority Three - First line transport vehicles,
- (d) Priority Four - Other equipment

(2) **First Line Repair.** First line repair is the responsibility of contingents Repairs beyond the capacity of the first line repair agency are to be referred to

95 CMSG 95 CMSG is to coordinate the recovery of the damaged equipment to Kigali where it will be repaired at a second line workshop facility.

(3) **Second Line Repair.** Second line repair is coordinated by 95 CMSG and is carried out by either the CTO Workshop (light vehicles) or the Iveco Workshop (medium/heavy vehicles)

ii **Recovery.** Recovery is to be coordinated by 95 CMSG using all available recovery assets

(1) **First Line Recovery.** First line recovery is the responsibility of the contingent using integral unit resources. Where recovery is beyond the capacity of the contingent a Recovery Request is to be forwarded to 95 CMSG

(2) **Second Line Recovery.** Second line recovery is the responsibility of 95 CMSG and all recovery assets, with the exception of contingent owned equipment (COE) are to be brigaded with Brown & Root. Request for recovery support will be coordinated by 95 CMSG using either 95 CMSG or BRSC resources.

11 **Health Support**

a. **Medical Treatment.** Level One, Two and Three medical support is to be provided as follows:

i. **Level One.** The independent companies are to deploy with organic level one support to ensure a conventional Regimental Aid Post (RAP) capability. As a minimum this is to include a medical officer, nursing officer, environmental health assistant and three medical assistants. INDBATT is to continue to maintain its RAP and provide support to UNAMIR headquarter staff at the SOALIEE location, while 95 CMSG is to establish a UMS at the TRAFIPRO complex.

ii. **Level Two.** 95 CMSG in conjunction with NORMED is to establish a level two/level three facility capable of receiving and holding up to ten patients for five days

iii. **Level Three.** NORMED is to establish a limited level three facility capable of initial wound surgery at the TRAFIPRO location. Level three surgical support beyond the scope of this facility will be provided by civilian hospitals in NAIROBI following air evacuation from KIGALI. Emergency level three support is currently also available at NGO sponsored hospitals at CYANGUGU, KIBUYE, GISENYI and RUHENGERI

Patients treated at these centres are to be evacuated to KIGALI as soon as their condition permits further movement

b. **Evacuation.** CASEVAC is to be conducted using road and AME assets. National contingents are responsible for all evacuation within their area of responsibility, from point of injury to level one medical facility, with road ambulance being the normal means. Independent companies are to maintain a minimum of two ambulance vehicles for this purpose. AME is to be utilised for daytime evacuation back to NORMED at KIGALI for all Priority One (immediate) and Priority Two (urgent) casualties. Road evacuation remains the norm for Priority Three (routine) casualties and night CASEVAC. Evacuation from level one facilities is to be:

i. **Road.** 95 CSMG/NORMED are to maintain a minimum of two road ambulances and crews at the facility location in KIGALI. These ambulances are to be augmented by the three vehicles held by INDBATT as required and on order of the FMO. CASEVAC requests are to be transmitted as per HQ UNAMIR SOP and will be coordinated by Medical Branch.

ii. **Air.** Forward AME is to be provided by utilising the current RW aircraft supplied by Canadian International and crewed by a medical team from 95 CSMG. Tactical AME to NAIROBI and strategic AME out of Rwanda, will be managed by Medical Branch in conjunction with Air Ops staff with all casualty regulation remaining the responsibility of the FMO. Air assets available for evacuation out of KIGALI include the UN aircraft (L 100 and Beechcraft 200C), Augmented by the NAIROBI Flying Doctor Service and the African Air Ambulance, all based in NAIROBI.

c. **Preventive Medicine.** All national contingents are responsible for field sanitation and hygiene within their own area of responsibility and are to maintain sufficient health stores for this purpose. Unit commanders are reminded that this is a command responsibility with technical advice from their medical representative. Medical branch will provide advice on appropriate health measures as required and develop the Force health surveillance plan. 95 CMSG is to provide a preventive medicine officer for appointment as the Force Health Officer.

d. **Dental.** NORMED is to establish a dental section in the facility at TRAFIPRO. Casualties requiring dental treatment are to be evacuated to this dental post. INDBATT are to be prepared to augment this level two facility on order of the FMO and are to nominate a dental officer to provide Force dental advice as required.

e. **Medical Resupply.** Contingents within the mission area are to maintain 30 days stocks of Class VIII supplies. Force stocks are then to be held and maintained through

TRAFIPRO and issued on a demand basis. Requests for resupply are to be staffed through the Class manager in Medical Branch (G4 Med Log)

f. **Blood.** 95 CMSG is to maintain a safe supply of blood for transfusion, under the control of the FMO, with resupply to continue from the Netherlands Red Cross Blood Transfusion Service

g. **Command and Control.** SMO 95 CMSG is appointed as the Force Medical Officer for the mission in addition to normal duties within the unit. Medical Branch is to be staffed to include G3 Med Ops, G4 Med Log, FHO and clerical support. The FCT in NAIROBI are to continue to act as medical liaison officers for the reception and hospitalisation of patients.

h. **Holding Policy.** The following policy is to apply:

- i. Level one - 24 hrs;
- ii. Level two - 72 hrs,
- iii. Level three (KIGALI) - 5 days,
- iv. Level three (NAIROBI) - 28 days, and
- v. Out of the mission area - As determined by the FMO or as coordinated by national command elements

i. **Health Reports and Returns.** Reports, returns and medical SITREP are to be provided to Medical Branch in accordance with HQ UNAMIR SOP

j. **CASEVAC Requests.** All CASEVAC requests are to be submitted to UNAMIR HQ Ops room (C/S zero on channel 4) using the proforma detailed in UNAMIR SOP

k. Location of Medical Facilities

i. **Sector 1.**

- (1) INDBATT Level One facility - KIGALI
- (2) 95 CMSG / NORMED Level Three facility from - KIGALI (TRAFIPRO)
- (3) GHANCOY (Tribunal) limited Level One facility - KIGALI (Transit camp)

- ii. Sector 2 - GHANBATT COY level One facility - KIBUNGO
- iii. Sector 3 - MALICOY Level One facility - GIKONGORO
- iv. Sector 4 - MALAWICOY Level One facility - SHAGASHA
- v. Sector 5 - NIBATT COY Level One facility - NYUNDO

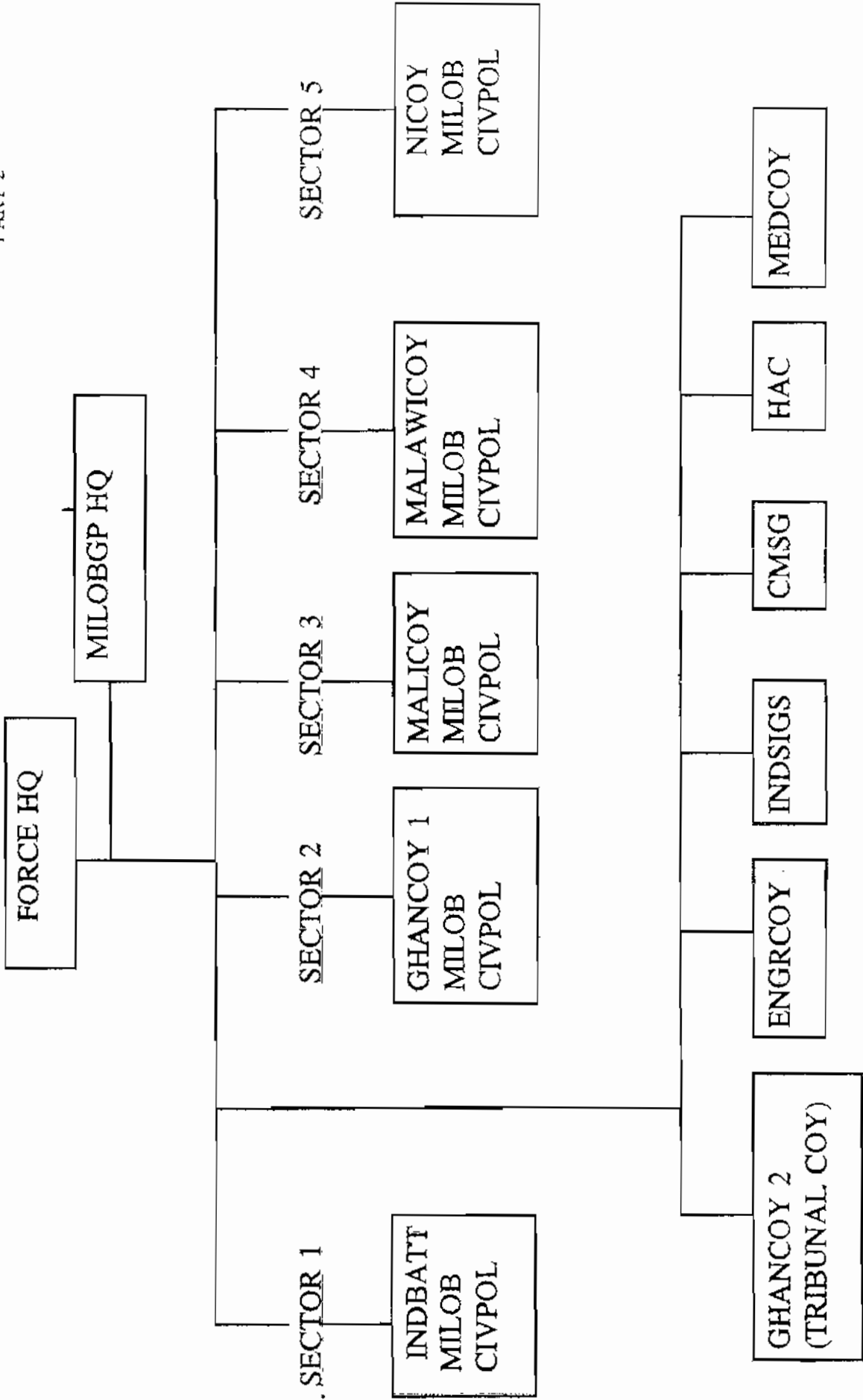
12 **Personnel Services.**

- a. **Daily Strength Returns.** Daily strength returns are to be submitted daily as per UNAMIR SOPs.
- b. **Personnel Allowances.** Daily allowances are cross-referenced to Contingent nominal rolls. Contingents are to ensure that GI is apprised of changes to nominal rolls and the authority for change has been recorded through GI/CMPO.
- c. **Repatriation of Personnel.** Prior to the repatriation of personnel other than during contingent rotations, the Repatriation Form as per Annex A to UNAMIR SOP Part 8 Section 5 must be completed by the individual's commander
- d. **Welfare.** The Force Welfare Officer (FWO) is responsible for the allocation of amenities, welfare funds and the purchase of sports and leisure equipment and facilities for Contingents, and HQ Military Staff (incl MILOBS). Requests for equipment are to be directed to the FWO. Contingents rotating or repatriating must return all loan equipment as advised by FWO and PCIU through the FSA prior to final clearance from the mission
- e. **Messes and Institutes.** Messes and Institutes may be established by Contingents upon approval of the Force Commander. Strict guidelines on the consumption of alcoholic beverages as per UNAMIR Policy are to be implemented by Contingent Commanders
- f. **Out of Bounds/UNAMIR Curfew.** Out of Bounds areas and daily curfew as appropriate will be notified as determined by the Force Commander
- g. **Finance** Payment of UN pay and allowances is authorised to be effected in unit locs. Queries on financial matters and requests for advances are to be directed to the Chief Financial officer, HQ UNAMIR
- h. **Medals.** Requests for medals shall be directed to the GI/CMPO

i. **Postal.** Postal services for military personnel are available through the Force Base Post Office (FBPO). Contingents may make arrangements to use their own national system. Mail to Sector HQ locs will be delivered weekly by helicopter. Contingent mail will be delivered on routine supply runs. Outgoing mail may be forwarded to FBPO on returning supply convoys.

UNAMIR COMMAND AND CONTROL

ANNEX A TO
UNAMIR SOPs
PART 2



DATE	APPT	SIG	REMARKS
	CHAO	<i>[Signature]</i>	
	DCHAO		
<i>8/8</i>	OPS OFFR	<i>[Signature]</i>	<i>seen</i>
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<i>9/8</i>	CC	<i>[Signature]</i>	

6128135

UNITED NATIONS
ASSISTANCE MISSION IN RWANDA



UNAMIR-MINT AR

NATIONS UNIES
MISSION POUR L'ASSISTANCE AU RWANDA

File: 5000 1 (Plans)

To: See Distribution

From: FC

Date: 7 Aug 95

Subject: SECTOR COMMANDERS

References:

A FRAGO 18 to OPORDER 20 dated 29 Jun 95

B Annex A to UNAMIR SOPs Part 2 dated 24 Jul 95

1 Effective 3 Aug 95 the new UNAMIR sectors were adopted as per Reference A.

2 The five sectors are now commanded by the Commanding Officers of the four independent companies and the one battalion. All references to subsectors by MILOB GP HQ are for internal administration only. All sector MILOBs are under direct command and control of the formed troop Commanding Officer.

3 The command and control structure of UNAMIR may be referred to at Reference B.

Distribution List

List A (less spares)

List B (less spares)

List C (less spares)

DATE	APPT	SIG	REMARKS
	CHAO		
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31/7	OPS OFFR	<i>HI</i>	<i>See...</i>
	DUTY OFFR		
	DUTY OFFR		
	DUTY OFFR		
2/8	CC	<i>MD</i>	

CHAO

UNITED NATIONS
ASSISTANCE MISSION

OPS
UNAMIR - KINYINYA

UNITED NATIONS
LE AU RWANDA

File No 3000.15 (OPS)

To: DISTRIBUTION LIST

From: DCOS OPS

Date: 31 Jul 95

Subject: AMENDMENTS TO FRAGO 18

Reference: A. FRAGO 18 to OPOORDER 20 dated 29 Jun 95
B. 3000.15 (Ops) dated 10 Jul 95

1. The following amendments are required to Reference A:
 - a. Paragraph 3. b. iii. to read "GHANBATT tribunal company will be ready to move to Kigali by 13 July, however the move will be conducted on orders of this HQ.",
 - b. Paragraph 8. b. i. to read "Move Tribunal company(-) to Kigali on orders.", and
 - c. Paragraph 25. b. i. to read "Provide signal detachments at Force HQ, Kibuye and Gitarama, and to the independent companies at Kibungo, Gikongoro, Shagasha and Nyundo."

2. Ack.

Distribution List

Action

LIST D (less spares)

Info

LIST A (less spares)
LIST B (less spares)
LIST E
LIST F
MILOB GP HQ

Clerk
Please include in the
FRAGO file
See
50 coord.

SEEN SLIP

DATE	APPT	SIG	REMARKS
	CHAO		
	DCHAO		
	OPS OFFR	<i>JA</i>	25/7
	DUTY OFFR		
	DUTY OFFR		
	DUTY OFFR		
26/7	CC	<i>WJD</i>	OPS/25

UNIT ASSISTANCE MISSION IN RWANDA UNAMIR - MINUAR S UNIES MISSION POUR L'ASSISTANCE AU RWANDA

File No 5000.1 (Plans)

To: DISTRIBUTION LIST

Subject: AMENDMENTS TO FRAGO 18

Reference: A. 3000.15 (Ops) dated 21 Jul 95

Please note the following correction to Reference A:

- a. Paragraph 1. b. should read "Paragraph 41 e." vice paragraph 41 c.

Distribution List

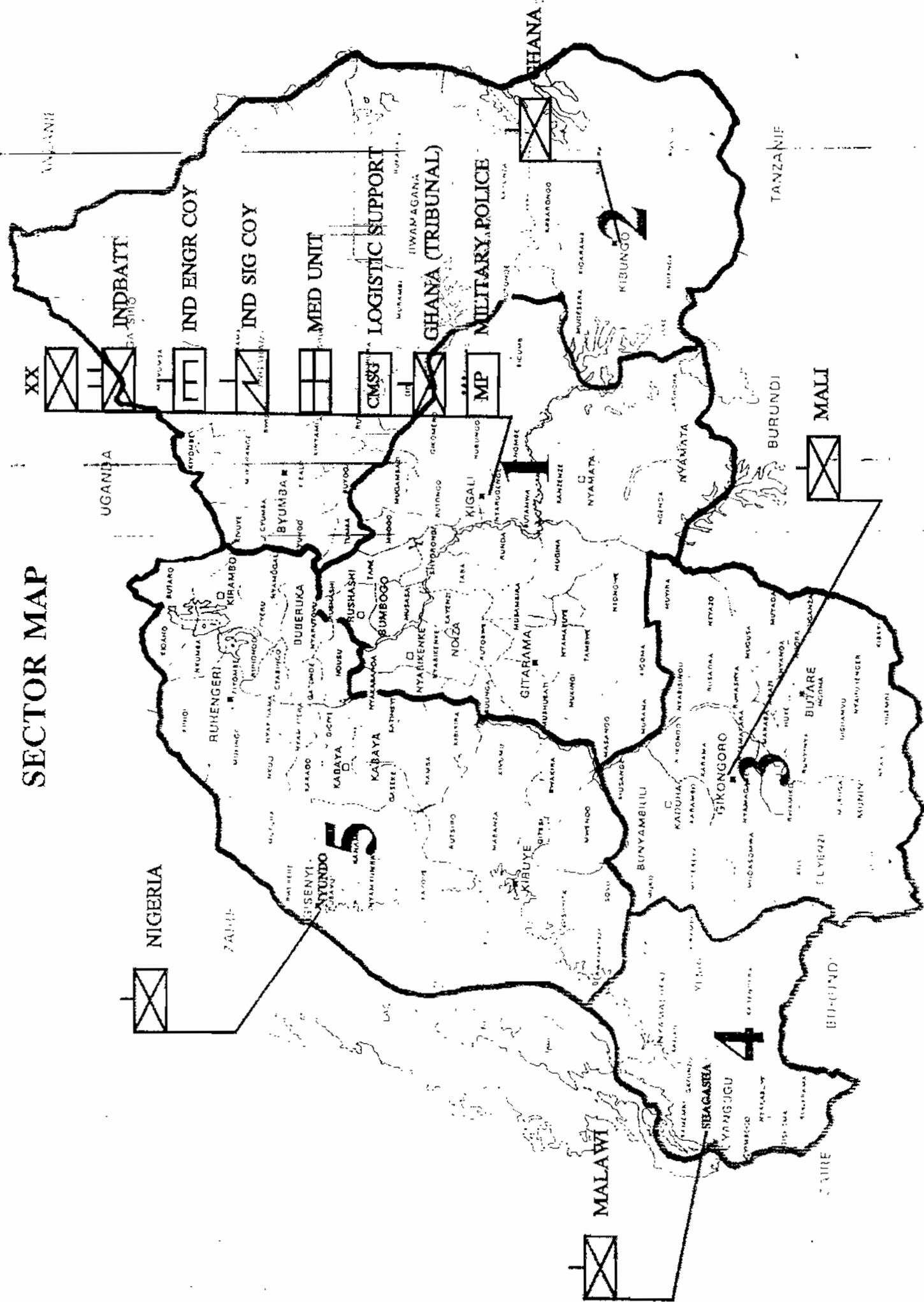
Action

LIST D (less spares)

Info

LIST A (less spares)
LIST B (less spares)
MILOB GP HQ

SECTOR MAP



08/35

FROM : A/DCOS OPS 3000.15 (OPS)
TO : DISTRIBUTION LIST
DATE : 14 July 95
SUBJECT : AMENDMENTS TO FRAG ORD 18

1. Please carry out the following amendment to the FRAG ORD 18;

Page 11, paragraph 37 bi. Under transport:

a. 11 trucks except GHANCOY 2 (Tribunal). GHANCOY 2 will have only 06 trucks as it will not require trucks for humanitarian assistance.

b. 15 Patrolling vehicles.

c. 02 Ambulances.

2. You are further required to keep us informed of the progress on instructions laid down in FRAG ORD 18.

Distribution:

Action:

LIST D

Info:

LIST A

LIST B

LIST E

LIST F

Mil Ob Group HQ

Sain
15/07

UNITED
ASSISTANCE

ATIONS UNIES
SION POUR L'ASSISTANCE AU RWANDA

To: DISTRIBUTION LIST

From: G3 PLANS / *e. Hays / COO*

Date: 14 Jul 95

Subject: CHANGE OF SECTOR BOUNDARIES

Reference: A. FC's Morning Brief of 13 Jul 95
B. FRAGO 18 to OPORDER 20 dated 29 Jun 95

1. Reference A indicated that some confusion has arisen over Sector names and effective dates during the ongoing UNAMIR drawdown directed at Reference B.
2. For this reason all addresses are to follow the attached Sector Maps for Sector boundaries, names and effective dates. All correspondence received at UNAMIR must reference the correct Sectors for ease of reporting to the Force Commander, Senior Staff and UNHQ New York.
3. Your immediate compliance is requested.

Attachments:

1. UNAMIR Sector Map effective 13 July 1995
2. UNAMIR Sector Map effective 18 July 1995
3. UNAMIR Sector Map effective 3 August 1995
5. UNAMIR Sector Map effective 12 August 1995

Distribution List

Action

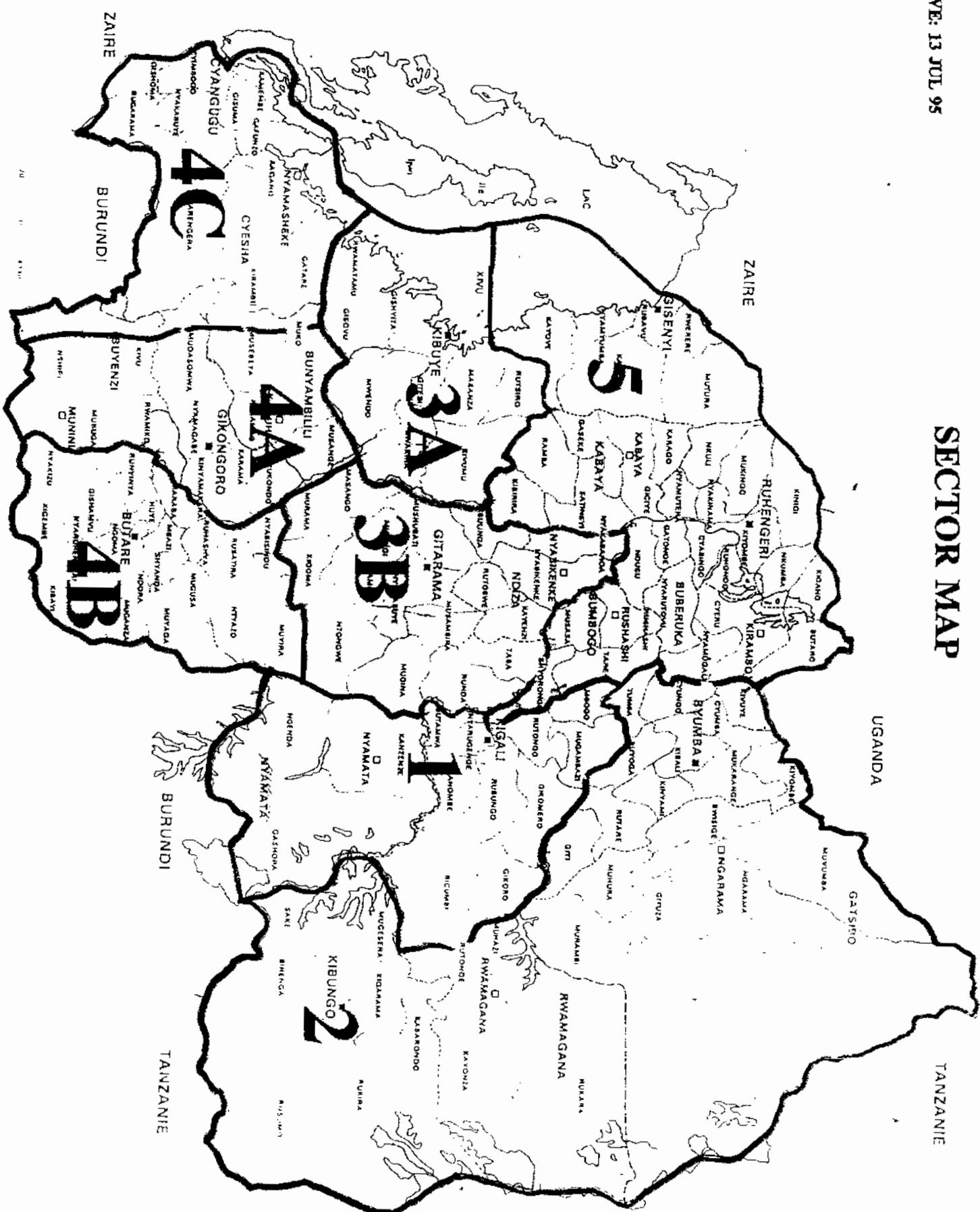
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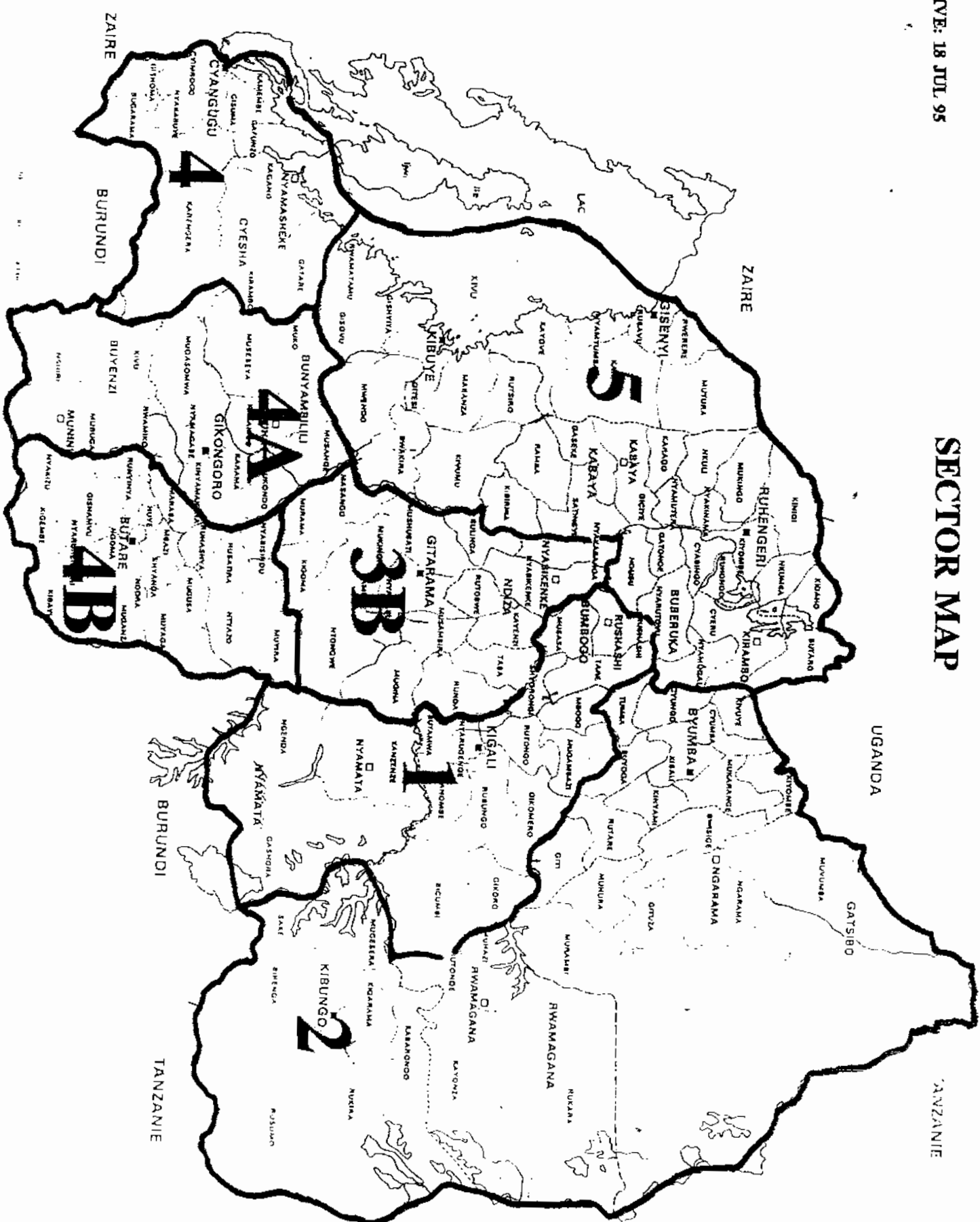
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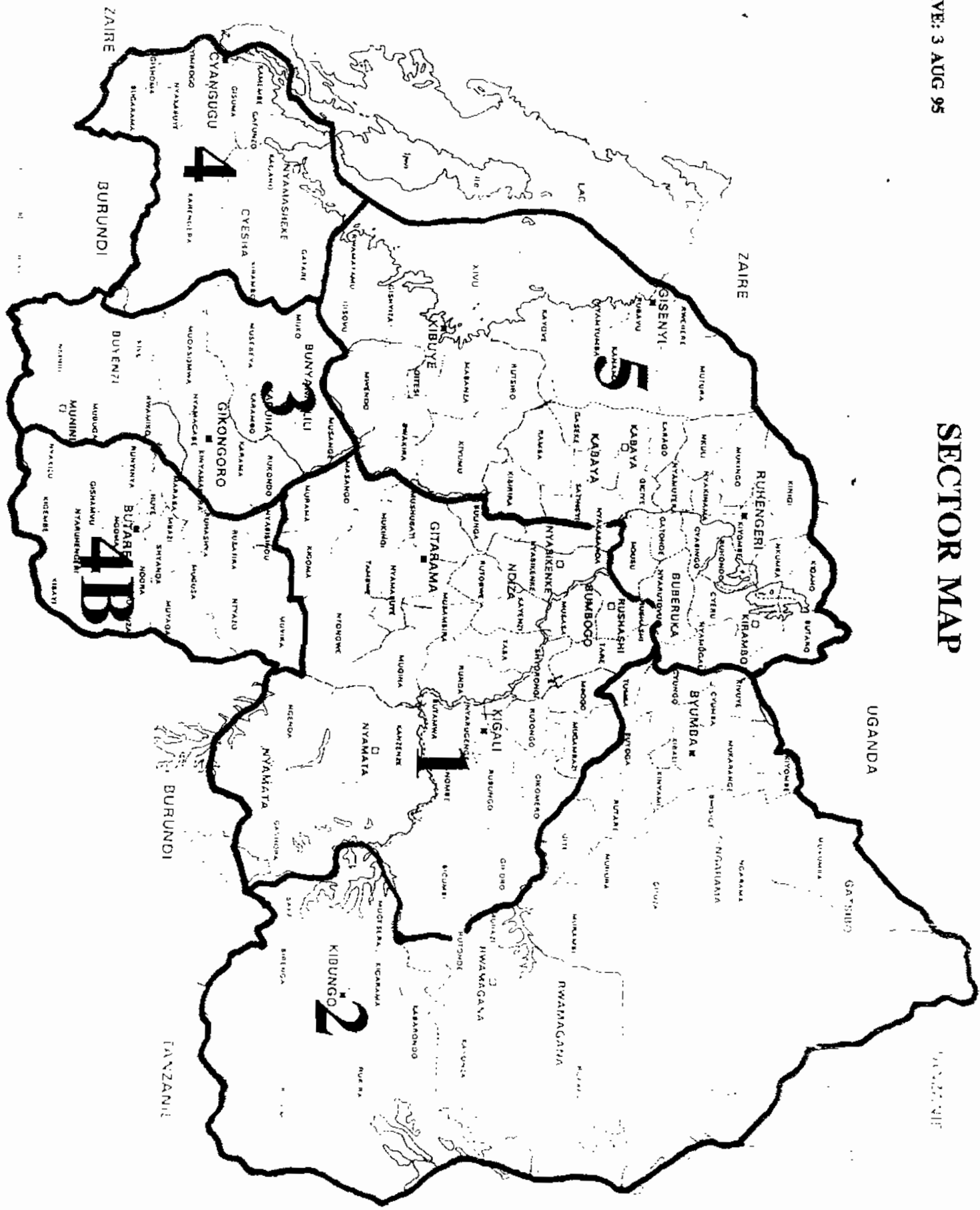


SECTOR MAP



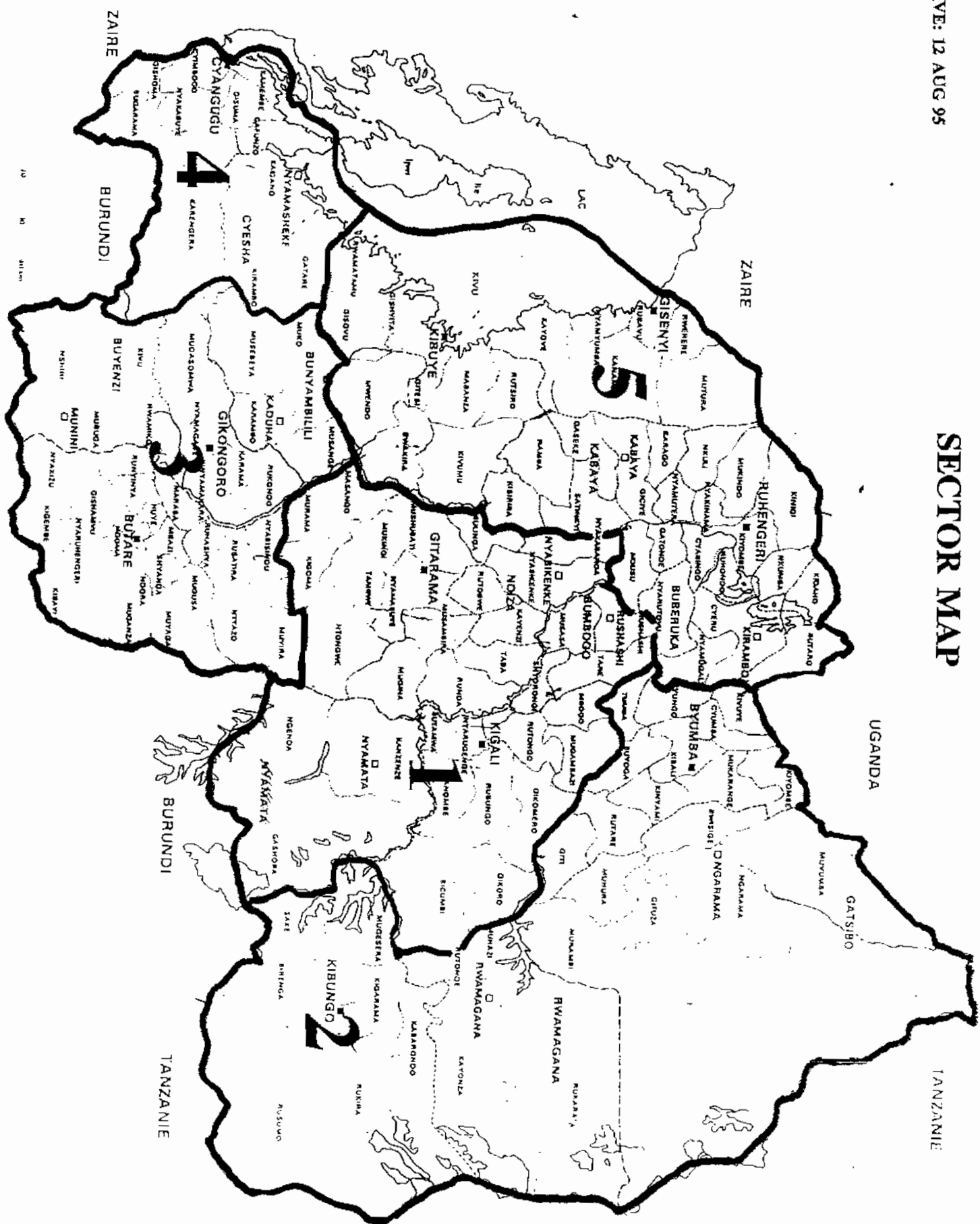
EFFECTIVE: 3 AUG 95

SECTOR MAP



EFFECTIVE: 12 AUG 95

SECTOR MAP



DATE	APPT	SIG	REMARKS
	CHAO	18 3/7	
	DCHAO		←
	OPS OFFR	18 3/7	
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	DUTY OFFR		
4/7	CC	MD	

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Seen
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30/6

HQ UNAMIR
Ops Branch
Kigali

29 Jun 95

3000.15(Ops)

Distribution list

FRAG ORDER NO 18

- References :
- A. FRAG ORDER 16 Dated 14 Jun 95
 - B. OPORD 20 Dated 6 Oct 95

- Appendices:
- A. MAP Showing the New Boundaries
 - B. UNAMIR Drawdown and Rotation Plan

Situation

1. There is a requirement for redeployment of various contingents and reforming the sectors in order to meet the drawdown and commitments of the new mandate. Rwanda will be organized into five sectors as shown on the map attached as Appendix A.

Mission

2. Contingents are to rotate/repatriate from Rwanda, redeploy within Rwanda, adopt the new boundaries and occupy the sectors by 5 Aug 95.

Execution

3. General Outline. The operation will be conducted in two phases as under:
- a. Phase 1.
 - i. NIBATT to form an independent company of 135 personnel and occupy reformed sector 5 by 7 Jul 95. Excess personnel will be repatriated over the period 12 - 13 Jul 95.
 - ii. GHANBATT to form two independent company groups of 135 personnel each and occupy reformed sector 2 by 10 Jul 95. One independent company

group (commanded by a Major) is to prepare for Tribunal protection duties. The Platoon already in Kigali (part of the Tribunal company) is to remain in place. The excess personnel will be repatriated over the period 6 - 9 Sep 95

- iii.
ref a. "GHANBATT tribunal company will be ready
co to move to Kigali by 13 July, however the
move will be conducted on orders of this HQ".
- iv. Reorganization of Indian Engineer and Signal excess personnel into a composite company and placed under command of INDBATT by 20 Jul 95.
- v. INDBATT to secure all UN facilities in Kigali (less Tribunal) by 25 Jul 95.

b. **Phase 2.**

- i. MALICOY to form an independent company of 135 personnel and occupy reformed sector 3 by 3 Aug 95. The excess personal will be repatriated/coy rotated over the period 1 - 3 Sep 95.
- ii. INDBATT to occupy the complete reformed Sector 1 by 3 Aug 95.
- iii. GHANBATT Tribunal Coy to move to Kigali by 13 Jul 95 for Tribunal protection duties. It will take on other security duties until such time as the Tribunal task require the complete company.

4. **Delineation of The Reformed Sector Boundaries.** Refer to Appendix A.

NIBATT

5. **Phase 1.**

- a. **Grouping.** No change.
- b. **Tasks.**
 - i. Form one independent company group
 - ii. Conduct relief in place with TUNBATT by 7 Jul 95 and a hand over of responsibilities from MALAWICOY by 18 Jul 95.
 - iii. Adopt the new boundaries and occupy the reformed sector 5 by 18 Jul 95.
 - iv. Carry out the tasks laid down in Reference A.
 - v. Prepare the excess personnel for repatriation over the period

12 - 13 Jul 95 as per Appendix B.

6. **Phase 2.**

- a. **Grouping.** Reformed independent company group.
- b. **Tasks.** No change.

GHANBATT

7. **Phase 1.**

- a. **Grouping.** No change.
- b. **Tasks.**
 - i. Form two independent company groups of 135 personnel each.
 - ii. Conduct a hand over of responsibilities from NIBATT by 7 Jul 95.
 - iii. Carry out the tasks laid down in Reference A.
 - iv. Hand over responsibility for the southwest portion of the AOR (the communes of Gikoro, Bicumbi, Kanzenze, Gashora and Ngenda) to INDBATT by 13 Jul 95.
 - v. Adopt the new boundary and occupy reformed Sector 2 by 13 Jul 95.
 - vi. The platoon in Kigali is to remain in place and be prepared to join the Tribunal company in Phase 2.
 - vii. Prepare the Tribunal company (-) for move to Kigali in phase 2.

8. **Phase 2.**

- a. **Grouping.** No change
- b. **Tasks.**
 - i. Move Tribunal company (-) to Kigali on orders and,
 - ii. Tribunal company to take on other security tasks until such time as the Tribunal security task requires the complete company.
 - iii. Tribunal company to take on the protection of Tribunal when ordered by the Force HQ

C

- iv. Carry out the tasks laid down in Reference A.
- v. Prepare the excess personnel for repatriation over the period 6 - 9 Sep 95 as per Appendix B.

MALAWICOY

9. **Phase 1.**

- a. **Grouping.** No change
- b. **Tasks.**
 - i. Form an independent company.
 - ii. Conduct relief in place with ETHIOBATT by 18 Jul 95.
 - iii. Carry out tasks laid down in Reference A.
 - iv. Adopt the new boundary and occupy reformed sector 4 by 18 Jul 95.
 - v. Prepare the company for rotation or excess personnel for repatriation over the period 6 - 7 Aug 95 as per Appendix B.

10. **Phase 2.** Grouping and tasks no change.

MALICOY

11. **Phase 1.**

- a. **Grouping.** No change.
- b. **Tasks.**
 - i. Form an independent company group.
 - ii. Carry out tasks laid down in Reference A.

12. **Phase 2.**

- a. **Grouping.** No change.
- b. **Tasks.**
 - i. Conduct relief in place with ZAMBATT by 3 Aug 95 and a hand over of responsibilities from SENBATT by 12 Aug 95.

- ii. Hand over responsibility for current AOR (sector 3B) to INDBATT by 4 Aug 95.
- iii. Carry out tasks laid down in Reference A.
- iv. Adopt the new boundary and occupy reformed sector 3 by 3 Aug 95.
- v. Prepare the company for rotation or excess personnel for repatriation over the period 1 - 3 Sep 95 as per Appendix B.

ZAMBATT

13. Phase 1.

- a. **Gronping.** No change.
- b. **Tasks.**
 - i. Coordinate recce with MALICOY.
 - ii. Carry out tasks laid down in Reference A.
 - iii. Prepare the contingent for repatriation over the period 1 - 4 Aug 95.

14. Phase 2.

- a. **Grouping.** No change.
- b. **Tasks.**
 - i. Assist MALICOY in occupation of the reformed sector 3.
 - ii. Hand over the AOR to MALICOY by 3 Aug 95.
 - iii. Repatriate the contingent over the period 1 - 4 Aug 95 as per Appendix B.

SENBATT

15. Phase 1.

- a. **Grouping.** No change.
- b. **Tasks.**
 - i. Coordinate recce with MALICOY.

- ii. Carry out tasks laid down in Reference A.
- ii. Prepare the contingent for repatriation over the period 11 - 13 Aug 95.

16. **Phase 2.**

- a. **Grouping.** No change.
- b. **Tasks.**
 - i. Assist MALICOY in occupying the reformed sector 3.
 - ii. Hand over the AOR to MALICOY by 12 Aug 95.
 - iii. Remain in current locations until required to move to the transit camp for repatriation over the period 11 - 13 Aug 95 as per Appendix B.

ETHIOBATT

17. **Phase 1.**

- a. **Grouping.** No change.
- b. **Tasks.**
 - i. Coordinate recce with MALAWICOY.
 - ii. Carry out tasks laid down in Reference A.
 - iii. Assist MALAWICOY in occupation of the sector.
 - iv. Hand over the AOR to MALAWICOY by 18 Jul 95.
 - v. Prepare the contingent for repatriation over the period 17 - 19 Jul 95 as per Appendix B.

18. **Phase 2.** Not applicable.

TUNBATT

19. **Phase 1.**

- a. **Grouping.** No change.
- b. **Tasks.**
 - i. Coordinate recce with NIBATT

C

- ii. Carry out tasks laid down in Reference A
- iii. Assist NIBATT company in occupation of sector 5.
- iv. Hand over the AOR to NIBATT company by 7 Jul 95.
- v. Prepare the contingent for repatriation over the period 2 - 8 Jul 95 as per Appendix B.

20. **Phase 2.** Not applicable.

INDBATT

21. **Phase 1.**

- a. **Grouping.** Under command one composite company (excess Indian Signal and Engineer personnel).
- b. **Tasks.**
 - i. Coordinate and carry out recce of the reformed sector 1 AOR with GHANBATT and MALICOY.
 - ii. Carry out tasks laid down in Reference A.
 - iii. Take over responsibility for the southwest portion of sector 2 (the communes of Gikoro, Bicumbi, Kanzenze, Gashora and Ngenda) from GHANBATT by 13 Jul 95.
 - iv. Form a composite company (excess Indian Engineer and Signal personnel) by 20 Jul 95.
 - v. Provide security to all UN facilities in Kigali by 25 Jul 95.

22. **Phase 2.**

- a. **Grouping.** No change.
- b. **Tasks.**
 - i. Take over responsibility for the Gitarama prefecture (old sector 3B) from MALICOY by 3 Aug 95
 - ii. Carry out tasks laid down in Reference A.
 - iii. Assist the move of GHANBATT Tribunal company to Kigali.

- C
- iv. Be prepared to take over security duties in Kigali allotted to the Tribunal company, on order of the Force HQ.
 - v. Prepare 65 personnel for repatriation by 8 Oct 95 as per Appendix B.

Force Engr Coy

23. **Phase 1.**

- a. **Grouping.** Less excess personnel placed under command of INDBATT in the composite company.
- b. **Tasks.**
 - i. Provide excess personnel to form the composite company.
 - ii. Carry out tasks laid down in Reference A.

24. **Phase 2.** Grouping and tasks no change.

Force Sig Coy

25. **Phase 1.**

- a. **Grouping.** Less excess personnel placed under command of INDBATT in the composite company.
- b. **Tasks.**
 - i. **c.** Provide signal detachment at Force HQ, Kibuye and Gitarama, and to the independent companies at Kibungo, Gikongoro, Shagasha and Nyundo. i,
 - ii. Provide excess personnel to form the composite company.
 - iii. Carry out other tasks laid down in Reference A.

26. **Phase 2.** Grouping and tasks no change.

FLSG

27. **Phase 1.**

- a. **Grouping.** No change.

C

b. **Tasks.**

- i. Carry out tasks laid down in Reference A.
- ii. Receive the advance party for Canadian Mission Support Group (CMSG) which is to replace FLSG on 17 - 25 Jul 95.
- iii. Prepare the contingent for rotation over the over the period 25 - 26 Jul 95

28. **Phase 2.** Grouping and tasks no change.

AUSMED

29. **Phase 1.**

a. **Grouping.** No change.

b. **Tasks.**

- i. Carry out tasks laid down in Reference A.
- ii. Prepare for the disengagement from CHK and Academy.
- iii. Prepare the contingent for repatriation over the period 21 - 23 Aug 95 as per Appendix B.
- iv. Conduct reconnaissance of green field sites for the possible location for Medical Company (AUSMED replacement) and complete key site plan.

30. **Phase 2.**

a. **Grouping.** No change.

b. **Tasks.**

- i. Continue to carry out tasks laid down in Reference A.
- ii. Prepare to receive the advance party from the Medical Company over the period 1 - 3 Aug 95.
- iii. Continue preparation for repatriation and disengagement from CHK and Academy.

Force MP Coy

31. **Phase 1.** Grouping and tasks no change.
32. **Phase 2.**
- a. **Grouping.** No change.
 - b. **Tasks.**
 - i. Continue to carry out tasks laid down in Reference A.
 - ii. Prepare 21 personnel for repatriation by 9 Oct 95 as per Appendix B.

Milob Group

33. **Phase 1.** Grouping and tasks no change.
34. **Phase 2.**
- a. **Grouping.** No change
 - b. **Tasks.**
 - i. Deploy liaison cell to all prefectures.
 - ii. Collocate sector HQs with Company groups.
 - iii. Be prepared to deploy/support elements in Burundi, Zaire, Tanzania and Uganda.
 - iv. Carry out tasks laid down in Reference A.

HAC

35. **Phase 1 and 2.** Grouping and tasks no change.

Coordinating Instructions

36. **Timings.**
- a. **Phase 1.**
 - i. Commence on 1 Jul 95.
 - ii. To be completed by 31 Jul 95

iii. Formation of independent company may commence forthwith but is to be completed before the rotation of the contingents or repatriation of excess personnel.

b. **Phase 2.**

i. Commence on 1 Aug 95.

ii. To be completed by 5 Aug 95.

37. **Structure of Independent Company Group.**

a. The company group will have a strength of 135 personnel consisting of the following:

i. Commanded by a Lt Col.

ii. Three infantry platoons of 30 personnel each.

iii. Company HQ plus a Combat Support Platoon of 38 personnel. The Combat Support Platoon is to contain a Transport Section, Maintenance Section, Supply Section, Communication Section and an Engineer Liaison Detachment.

iv. One Medical Section consisting of Medical Officer, Nursing Officer, Preventive Health Assistant and three medics.

b. **Administrative Requirements.** The Company Group will require the following logistics and administrative resource:

i. **Transport.**

1. ~~Four~~ ¹¹ Trucks. *Except Cmtalcom (in bus) Company 2-06 vchr.*
2. ~~24~~ ¹⁵ Patrolling Vehicles. *Autm: 3000-15 (ops) det 14 Jul 95.*
3. Two Ambulances.

ii. **Accommodation and Ancillary Facilities.**

1. Proper living accommodation for the company groups with the facilities for maintenance of vehicles.

2. Appropriate sanitation and bathing facilities within the accommodation.

3. **For Withdrawal/Evacuation Contingencies.**

- (i) Nine living tents (16 men tents).
- (ii) One large store tent/two medium size store tents.
- (iii) One kitchen and dining shelter.
- iii. **Water.** One bladder of 100,000 ltr capacity for potable water (including 20 days reserve). The resupply will be from Kigali once a week. Any requirement of non-potable water will have to be gained from local sources.
- iv. **POL.** One tank of 10,000 ltr capacity that will include the reserve of 20 days. Resupply will be from Kigali once a week.
- v. **Combat Rations.** Companies to hold 10 days reserve.
- vi. **Miscellaneous Stores.**
 - 1. Two generators of 40 KVA capacity.
 - 2. One reefer (freezer).
 - 3. One reefer container (cooling).
 - 4. Cooking gas and kerosine supply will be as required

c. **Communications**

- i. All independent company groups are required to provide their own integral communications. The Force Signal Company will provide communication from the Force HQ to the independent company HQ.
- ii. Any rear link to the home countries is to be provided by the contingents.

38. **Handing Over of UN Accommodation.** All the contingents will continue providing security to the UN accommodation being occupied by them until handed over to the appropriate authorities or when dismantled and removed. This is also applicable to other UN installations and facilities in the current AOR.

Administration and Logistics

- 39. Logistics support will be from Kigali.
- 40. Remainder no change from the Reference B

C

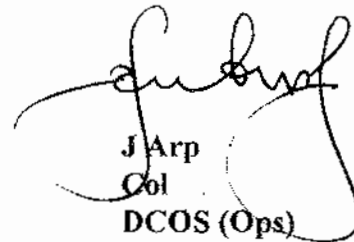
Command and Signals

41. Location of Independent Companies including HQs

- a. Sector 1 (INDBATT BATTALION GROUP) - Kigali.
- b. Sector 2 (~~GHANBATT COY~~) - ~~Gikongoro~~.
Ghancoy 1 KUBUNGO
- c. Sector 3 (MALI COY) - Gikongoro.
- d. Sector 4 (MALAWI COY) - Shagasha.
- e. Sector 5 (~~NIBATT COY~~) - ~~Mutara~~.
NICoy NYUNDO

42. FSO is to carry out an assessment of the requirement for relocating the communication assets.

43. Ack.


J Arp
Col
DCOS (Ops)

Distribution:

Action

LIST D

Info

LIST A

LIST B

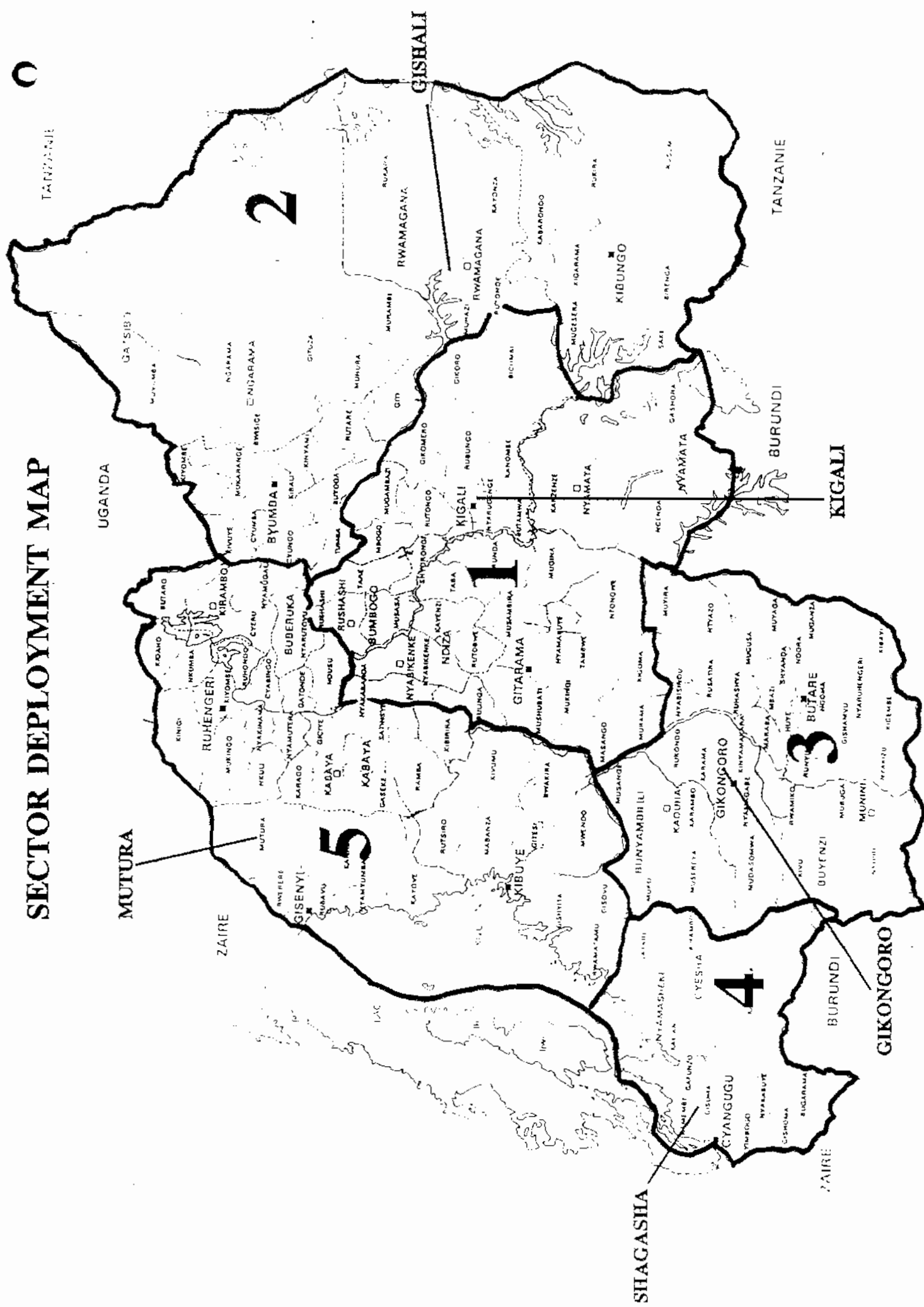
LIST E

LIST F

MILOB GROUP HQ

C

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UNAMIR DRAWDOWN AND ROTATION PLAN

SER	CONTINGENT	FLIGHT DATES	PERS DEPARTING	PERS ARRIVING	FORCE STRENGTH (5622)	REMARKS
1.	TUNBATT	28-30 JUN 95 4-8 JUL 95	814	0	4808	ALL PERS GONE (LESS STAFF)
2.	MOVCON	3 JUL 95	0	15	4823	TBA
3.	NIBATT	12-13 JUL 95	184	0	4639	135 PERS REMAIN
4.	ETHIORATT	17-19 JUL 95	830	0	3809	ALL PERS GONE (LESS STAFF)
5.	95 FLSG	24-25 JUL 95	91	85	3803	ROTATION
6.	ZAMBATT	1-4 AUG 95	795	0	3008	ALL PERS GONE (LESS STAFF) IF NOT DIRECT TO ANGOLA
7.	MALAWICOY	6-7 AUG 95	179	135	2964	ROTATION, REPLACED BY 135 (PLUS STAFF)
8.	MEDCOY	9-10 AUG 95	0	100	3064	TBA
9.	SENBATT	11-13 AUG 95	237	0	2827	ALL PERS GONE (LESS STAFF)
10.	AUSMED	21-23 AUG 95	310	0	2517	ALL PERS GONE
11.	MALICOY	1-3 SEP 95	198	135	2454	135 REMAIN OR ROTATION?
12.	GHANBATT	6-9 SEP 95	530	0	1924	270 PERS REMAIN (PLUS STAFF)
13.	INDBATT	5-8 OCT 95	65	0	1859	660 PERS REMAIN
14.	MP COY	9 OCT 95	21	0	1838	45 PERS MP PL REMAINS
15.	HQ STAFF	9 OCT 95	23	0	1815	35 STAFF REMAIN
16.	MOVCON	9 OCT 95	15	0	1800	

INDBATT 660
GHANBATT 270
NICoy 135
MALAWICOY 135
MALICOY 135
HQ STAFF 35
ENGR COY 125
SIGNALS 75
MEDCOY 100
FLSG 85
MP PL 45
TOTAL 1800

NOTE: MP COY & HQ STAFF WILL COMMENCE DRAWDOWN THROUGH PERIODIC NATURAL ATTRITION TO BE COMPLETED BY 9 OCT 95.

HQ UNAMIR
Ops Branch
Kigali

3000 1 (Plans)

14 June 1995

FRAGMENTARY ORDER NO 16

References:

A OPORD 20 dated 06 Oct 1994

Situation

1 The UNAMIR mandate authorized by the Security Council vide resolution 965(94) of 30 November 1994 ended on 09 June 1995. The Security Council has decided to extend the UNAMIR mandate until 08 Dec 95 and authorized a reduction of force level to 2,330 within three months of the adoption of the resolution and to 1,800 troops within four months. Milobs and Civpol authorized strength remain unchanged throughout at their current levels. The tasks of the revised mandate are significantly different from those of the previous mandate and therefore the tasks for the Milobs and formed troops require to be redefined. On receipt of this FRAGO, the tasks given will be limited to and supersede those laid down in OPORD 20. Accordingly, tasks related to the provision of security to Rwandans, monitoring of border crossings, denying insurgent activities, provision of security in large towns, protection of airfields/strips and assisting the local authorities to maintain law and order in camps are deleted forthwith. Reference A will be amended shortly and will indicate the drawdown methodology and provide details on administration and logistics in addition to reflecting the new tasks. Once UNHQ approves the UNAMIR Concept of Operations and determines the troop contributing nations, a detailed Force Reduction Plan will be issued to indicate troop and equipment rotations.

Mission

2 UNAMIR is to assist in the normalization and stabilization of Rwanda.

Execution

3 General Outline. The revised mandate has shifted the focus from peace-keeping to a role of assisting in the normalization and stabilization of Rwanda. On that basis, UNAMIR will only undertake tasks specifically required to sustain a UN peace-keeping presence in Rwanda mainly in Kigali and tasks aimed at assisting the Govt of Rwanda in promoting reconciliation and reconstruction and in the promotion of a climate conducive to the stability and to the return of refugees. Taskings below which state "contribute to the security" mean that the primary responsibility for these tasks rests with the RPA. Therefore UNAMIR will only assist in these

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L. J. J.
21/06

tasks with coordination, liaison and any augmentation (within capability) required to meet the requests

Milob Group

4 Grouping. No change

5 Tasks.

- a Continue deployment in all the sectors
- b Provide escorts as required
- c Assist in the coordination of humanitarian agencies in their operations
- d Assist in the coordination of NGOs in their operations
- e Be prepared to coordinate and possibly provide transport for the repatriation of refugees
- g Assist in motivating the persons to return to their homes.
- h Monitor refugee movement
- i Monitor conditions in communes

NIBATT

6 Grouping. No change

7 Tasks.

- a Continue occupying the existing sector
- b Be prepared to provide transport for the movement of refugees as required
- c Assist, where possible, the humanitarian agencies in their operations
- d Provide a focal point for the coordination and provision of humanitarian aid
- e Provide security for UNAMIR personnel and property
- f Contribute to the security of personnel and premises of UN agencies

- g Contribute to the security of International Tribunal, if required
- h Contribute to the security of Human Rights offices, where possible
- i Contribute to the security of the humanitarian agencies, in case of need

GHANBATT

8 Grouping. No change.

9 Tasks.

- a Continue occupying the existing sector
- b Be prepared to provide transport for the movement of refugees as required
- c Assist, where possible, the humanitarian agencies in their operations
- d Provide a focal point for the coordination and provision of humanitarian aid.
- e Provide security for UNAMIR personnel and property.
- f Contribute to the security of personnel and premises of UN agencies
- g Contribute to the security of International Tribunal and be prepared to provide full time protection to the office of the Prosecutor
- h Contribute to the security of Human Rights offices, where possible
- i Contribute to the security of the humanitarian agencies, in case of need

MALAWICOY

10 Grouping. No change

11 Tasks.

- a Continue occupying the existing sector
- b Be prepared to provide transport for the movement of refugees as required.

- c Assist, where possible, the humanitarian agencies in their operations
- d Provide a focal point for the coordination and provision of humanitarian aid
- e Provide security for UNAMIR personnel and property
- f Contribute to the security of personnel and premises of UN agencies
- g Contribute to the security of International Tribunal, if required
- h Contribute to the security of Human Rights offices, where possible
- i Contribute to the security of the humanitarian agencies, in case of need

MALICOY

12 Grouping. No change

13 Tasks.

- a Continue occupying the existing sector
- b Be prepared to provide transport for the movement of refugees as required
- c Assist, where possible, the humanitarian agencies in their operations
- d Provide a focal point for the coordination and provision of humanitarian aid
- e Provide security for UNAMIR personnel and property
- f Contribute to the security of personnel and premises of UN agencies
- g Contribute to the security of International Tribunal, if required
- h Contribute to the security of Human Rights offices, where possible
- i Contribute to the security of the humanitarian agencies, in case of need

SENBATT

14 Grouping. No change

15. Tasks.

- a. Continue occupying the existing sector
- b. Be prepared to provide transport for the movement of refugees as required
- c. Assist, where possible, the humanitarian agencies in their operations
- d. Provide a focal point for the coordination and provision of humanitarian aid
- e. Provide security for UNAMIR personnel and property
- f. Contribute to the security of personnel and premises of UN agencies
- g. Contribute to the security of International Tribunal, if required.
- h. Contribute to the security of Human Rights offices, where possible
- i. Contribute to the security of the humanitarian agencies, in case of need

ZAMBATT

16. Grouping. No change

17. Tasks.

- a. Continue occupying the existing sector
- b. Be prepared to provide transport for the movement of refugees as required
- c. Assist, where possible, the humanitarian agencies in their operations
- d. Provide a focal point for the coordination and provision of humanitarian aid
- e. Provide security for UNAMIR personnel and property
- f. Contribute to the security of personnel and premises of UN agencies
- g. Contribute to the security of International Tribunal, if required
- h. Contribute to the security of Human Rights offices, where possible

- i. Contribute to the security of the humanitarian agencies, in case of need

ETHIOBATT

18 Grouping. No change

19 Tasks.

- a. Continue occupying the existing sector.
- b. Be prepared to provide transport for the movement of refugees as required
- c. Assist, where possible, the humanitarian agencies in their operations
- d. Provide a focal point for the coordination and provision of humanitarian aid
- e. Provide security for UNAMIR personnel and property
- f. Contribute to the security of personnel and premises of UN agencies
- g. Contribute to the security of International Tribunal, if required
- h. Contribute to the security of Human Rights offices, where possible
- i. Contribute to the security of the humanitarian agencies, in case of need

TUNBATT

20 Grouping. No change

21 Tasks.

- a. Continue occupying the existing sector
- b. Be prepared to provide transport for the movement of refugees as required
- c. Assist, where possible, the humanitarian agencies in their operations
- d. Provide a focal point for the coordination and provision of humanitarian aid
- e. Provide security for UNAMIR personnel and property
- f. Contribute to the security of personnel and premises of UN agencies

- g Contribute to the security of International Tribunal, if required
- h Contribute to the security of Human Rights offices, where possible
- i Contribute to the security of the humanitarian agencies, in case of need

INDBATT

20 Grouping. No change.

21 Tasks.

- a Continue occupying the existing sector
- b Be prepared to provide transport for the movement of refugees as required
- c Assist, where possible, the humanitarian agencies in their operations
- d Provide a focal point for the coordination and provision of humanitarian aid
- e Provide security for UNAMIR personnel and property
- f Contribute to the security of personnel and premises of UN agencies
- g Contribute to the security of International Tribunal and be prepared to provide full time protection to the office of the Prosecutor.
- h Contribute to the security of Human Rights offices, where possible
- i Contribute to the security of the humanitarian agencies, in case of need

Force Engr Coy

24 Grouping. No change

25. Tasks.

- a Provide engr support to UNAMIR principally through maintenance of routes provision of water points and minor construction works
- b Be prepared to carry out EOD tasks as required
- c Assist in the restoration of essential services as directed by the UNAMIR HQ

- d Be prepared to provide expertise to the Govt of Rwanda on engr matters

Force Sig Coy

26 Grouping. No change

27 Tasks.

- a Provide Force communication to the sectors
- b Provide sig communication support to HQ UNAMIR.
- c Provide sig communication to the Milob Group HQ
- d Assist UN agencies in sig matters as required

AUSMED

28 Grouping. No change.

29 Tasks.

- a Provide medical support to UNAMIR Force as per the Force medical plan
- b Maintain a level three facility with
 - i Initial surgical wound capability
 - ii Specialist support elements
 - iii At least 35 beds
- c Be prepared to deploy a casualty collection post (CCP) as required
- d Be prepared to deploy a dental section and preventive medicine section as required
- e Be prepared to provide up to two AME teams
- f Provide road evacuation service as required
- g Provide health advice to the FMG

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FRAGMENTARY ORDER
No 16

- h Provide humanitarian support at CHK and other locations with in spare capacity

14/6/95

Force MP Coy

30 Grouping. No change

31 Tasks. No change

FLSG

32 Grouping. No change

33 Tasks. No change

HAC

34 Tasks.

chk change para 8 of brief to
reflect this

- a Advise the Force Commander on humanitarian assistance operations
- b Advise the UNAMIR Ops branch on humanitarian operations
- c Arrange for the security aspects of the humanitarian organizations conducting relief operations in Rwanda in close liaison with the Ops branch of HQ UNAMIR
- d Assist in the coordination of the activities of U N agencies and NGOs
- e Conduct humanitarian recce as directed.
- f Collect data from sector humanitarian representatives and produce humanitarian reports as required
- g Maintain current data on refugees and displaced persons
- h Effect close liaison with UN agencies and NGOs
- i Inform U N Human Rights officers of any human right abuse reported
- j Effect close liaison with the Govt of Rwanda humanitarian representatives

Coordinating Instructions

35 No change

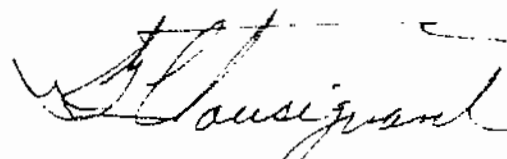
Administration and Logistics

36 No change

Command and Signals

37 No change

38 Acknowledge



G.C. Tousignant
Major General
Force Commander

Distribution List

Action:

List A, B & D

For Information

Office of SRSG
CAO
UNDPKO (MPS)
RPA LO

DATE	APPT	SIG	REMARK
	CHAO	<i>[Signature]</i>	
	DCHAO		
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OPS/35

HAC

UNITED NATIONS
ASSISTANCE MISSION IN RWANDA



UNAMIR-MINUAR

NATIONS UNIES
MISSION POUR L'ASSISTANCE AU RWANDA

File: 5000.26 (Plans)

To: List A, B & D
CAO

From: G3 PLANS *[Signature]*

Info: DFC
COS
DCOS OPS
DCOS SP
RPA LO

Date: 13 Jun 95

Subject: **PROPOSED UNAMIR FORCE STRUCTURE FOR THE REVISED MANDATE**

Reference:

A. UNHQ New York Code Cable 1937 dated 9 June 1995

1. With effect 9 Jun 95 UNAMIR has received a new mandate (Reference A) which has shifted the focus from a peace-keeping to a role of assisting in the normalisation and stabilisation of Rwanda. On this basis, the tasks that UNAMIR will undertake can be divided into:

- tasks specifically required to sustain a United Nations peace-keeping presence in Rwanda, mainly in Kigali; and
- tasks aimed at assisting the government of Rwanda in promoting reconciliation and reconstruction and in the promotion of a climate conducive to the stability and to the return of refugees.

2. In response to the new mandate, a concept for future operation in Rwanda was developed by this HQ and passed to UNHQ New York. UNHQ was requested to determine the troop contributing nations as soon as possible to allow the commencement of planning for the downsizing of UNAMIR formed troops and the rotation of personnel and equipment back to contributing nations. Extracts from the UNAMIR concept of operation are produced below for your information.

Force Commander's Concept of Operations

3. The revised mandate will require UNAMIR to reduce its formed troop strength to 1,800 personnel by 9 Oct 95 passing through a strength of 2,330 by 9 Sep 95, or sooner. The force level of 2,330 will be used as a bench mark rather than an intermediate stage in order to avoid disruption

and turbulence in redeployments. The Milobs and Civpol strengths will remain at their current authorised levels of 320 and 120 respectively. Helicopter support should remain at the current establishment of five aircraft provided by Canadian Helicopters International.

4. To achieve the new mandate Rwanda will be divided into five sectors (Enclosure 1) and UNAMIR will be structured with a reduced Force HQ, a battalion group and support services (medical, military police, logistics, engineer, signals) located in Kigali to conduct tasks to sustain peace-keeping operations. A movement control unit of fifteen military personnel will be required for a period of three to four months to supplement the Movement Coordination Centre to assist with the downsizing of UNAMIR as directed by the new mandate. These personnel must be fluent in English, be trained in all aspects of field movement (road, rail, sea, air & freight operations) and be capable of being deployed independently in small teams both within the theatre and to the sea points of departure.

5. Four independent company groups (commanded by LTCOL) will be located in Kibungo, Nyundo (near Gisenyi), Gisakura and Gikongoro to provide a focal point for the provision of humanitarian aid, assist UNHCRFOR representatives, facilitate the return and reintegration of refugees into their home communes and provide limited assistance and expertise in engineering, logistics and medical care.

Proposed Force Structures

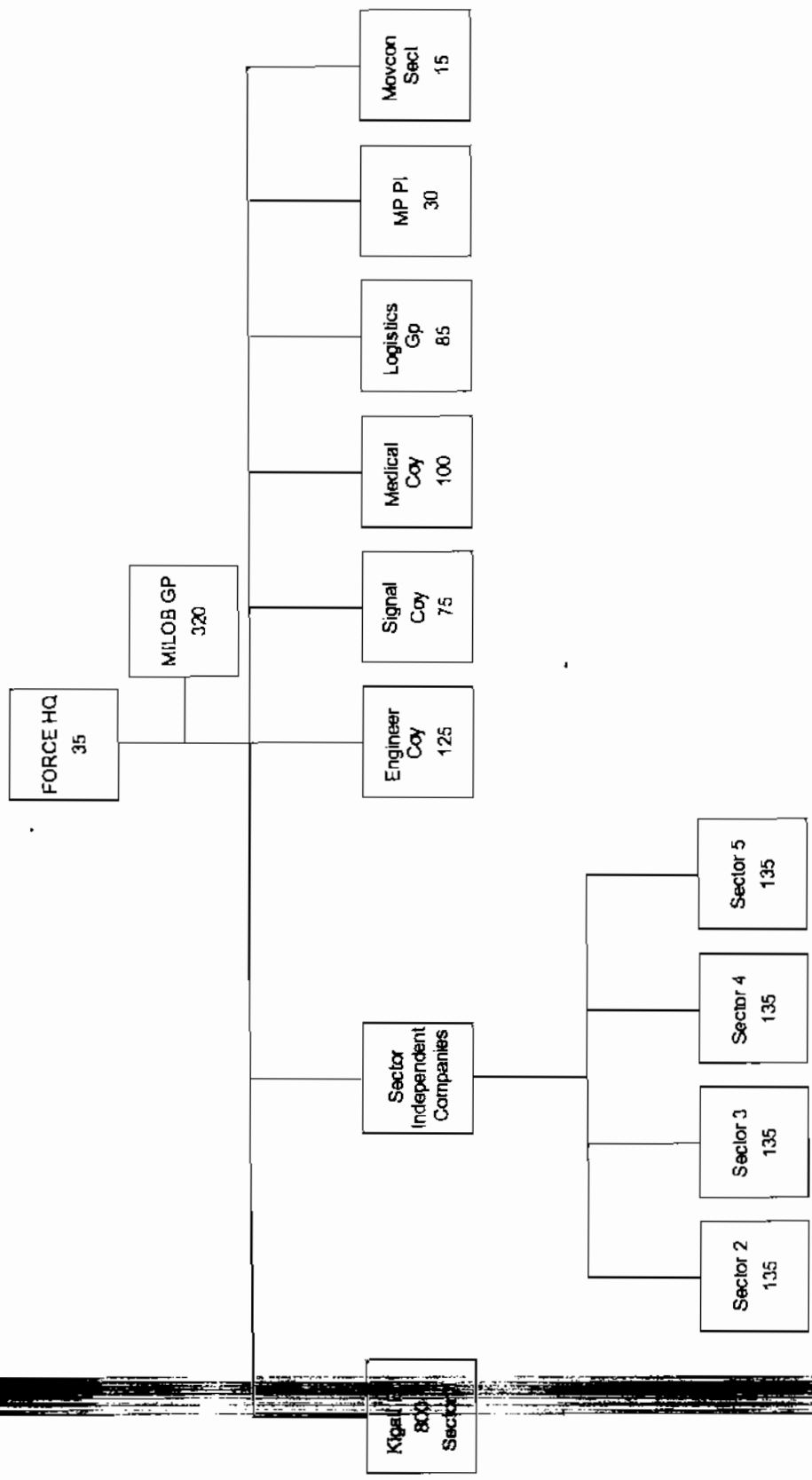
6. The revised mandate has been approved with a total force strength of 1800 formed troops, 320 Milobs and 120 Civpol. Therefore, the following force structure is proposed:

- a. Force HQ (35 pers)
- b. One battalion of four infantry companies in Kigali (800 pers)
- c. One engineer squadron (125 pers)
- d. One medical company (100 pers)
- e. One signal company (75 pers)
- f. One Logistic Group (85 pers)
- g. Four independent company groups (each of 135 pers)
- h. One military police platoon (30 pers)
- i. One movement control unit (15 pers)
- j. Milobs (320)
- k. Civpol (120)

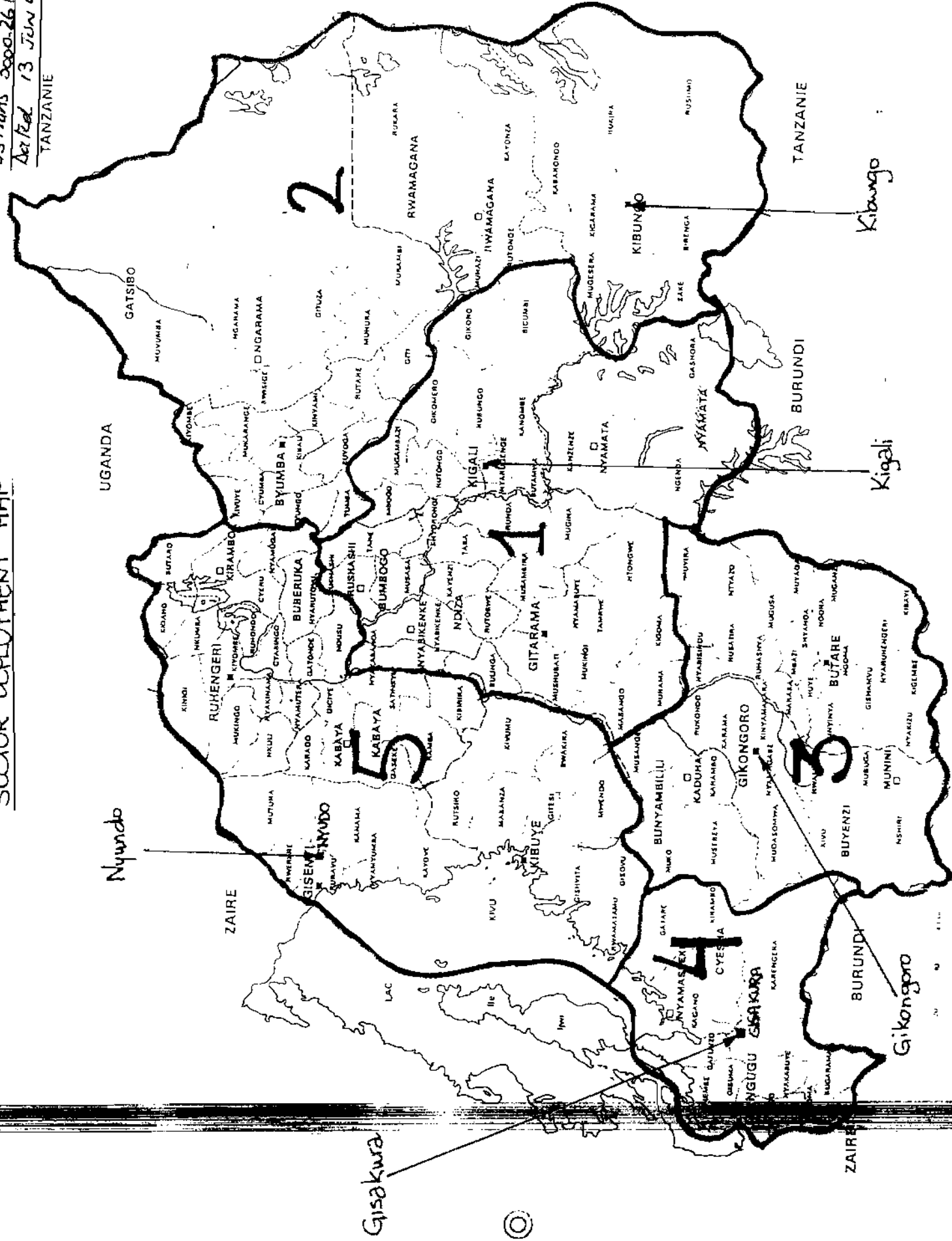
A proposed organisational chart for the force structure is attached as Enclosure 2.

1. Sector deployment Map
2. Proposed UNAMIR Organisation Chart

UNAMIR ORGANISATION CHART



SÉCTOR DÉPLOIEMENT MAP



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5000.1 (G3 PLANS)

01 02

Z SEP 94 RR RR UUUU

013

HQ UNAMIR

TAC HQ

INFO SECTOR COMDS 3, 4A AND 4B

UNCLAS 013

SUBJ: PTS ARISING FOR OP HOMEWARD MEETING 201000B SEP 94.

REFS: A. 3000.15 (PLANS) DATED 18 SEP.

B. 3000.15 (OPS) DATED 31 AUG - FC DIRECTIVE ON MOVEMENT OF DPS.

1. ANSWERS TO YOUR VARIOUS QUESTIONS FOLLOWING THE MEETING TODAY, AS FOLLOWS:

A. OPCON OF SECTOR COMDS. REF A GIVES COMD OF OP HOMEWARD TO COO. THIS IS SUFFICIENT FOR YOUR NEEDS.

B. U-KRTTZ. REALLOCATION HAS BEEN JUSTIFIED ON A PRIORITY BASIS. WILL CARRY OUT FURTHER RESEARCH TOMORROW.

C. MILOB VEHS. DFC HAS INSTRUCTED MILOB HQ TO REALLOCATE MILOB VEHS TO MEET THE MISSION. YOU SHOULD CONSIDER ALTERNATIVE PLANS BY DRAWING RESOURCES FROM SECTOR COMDS AS REQUIRED.

D. MILOB ESCORTING OF CONVOYS. UNDER THE SPECIFIC CIRCUMSTANCES OF OP HOMEWARD, AUTHORITY IS GRANTED TO WAIVE THE RULES REGARDING MILOB ESCORTING OF DP CONVOYS. CONVOYS WITH COMMUNICATIONS MAY MOVE

UNCLASSIFIED

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013

WITHOUT MILOB ESCORT BETWEEN CAMPS AND CHECKPOINTS, PROVIDED THERE IS A MILOB PRESENCE AT BOTH LOCATIONS.

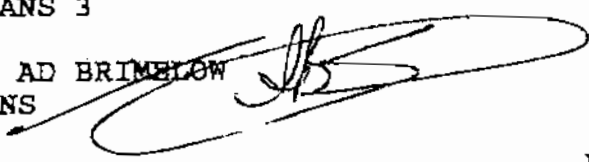
E. PSE SUBMIT HELQUESTS FOR OP HOMEWARD ASAP.

F. BRITCON IS DEALING WITH THE DELEGATION OF AUTHORITY TO MOVE BRITCON CONVOYS OFF ROAD BY NIGHT TO OC 63 SQN.

HAC
G3 AIR

MAJ T A P MULLARKEY
G3 PLANS 3

LT COL AD BRIMELOW
G3 PLANS



UNCLASSIFIED

18 Sep 94

3000.15 (Plans)

FRAGMENTARY ORDER TO OPERATION ORDER NO 18 - OP HOMEWARD

References:

- A. 3000.15 (Ops), dated 31 Aug 94. (Op Order No 18).
- B. 3000.15 (Ops), dated 31 Aug 94. (FCs Directive on Transportation of Refugees/Displaced Persons).

SITUATION.

1. General. As given in Reference A.
2. Specific. UNAMIR remains committed to assisting in the relocation of refugees and displaced persons throughout the AOR. The occupants of some camps in Sector 4A have demonstrated a clear desire to return home to the BUTARE and GITARAMA Prefectures. UNAMIR currently has considerable transport assets available to support such an operation. Op HOMEWARD coordinates UNAMIR support for a movement plan scheduled to begin before the wet season.

MISSION

3. To assist in the transportation of refugees from Sector 4A to the BUTARE and GITARAMA Prefectures.

EXECUTION

1. General Outline. UNAMIR will provide support as follows:

- a. HAC Coordination for the move.
- b. C2 facilities at Tac HQ.
- c. Movement Control.
- d. Transport resources.
- e. MILOB support.

Tasks

- a. HAC.

(1) Coordinate NGO requests for transport.

(2) Screen refugees/displaced persons in concert with RPA before loading on vehicles.

(3) Establish final destinations of refugees/displaced persons and allocate transport

accordingly.

(4). Liaise with RPA for movement through RPA checkpoints in accordance with Reference B.

(5). Establish route planning information and pass to Movement Control.

b. Tac HQ.

(1). Coordinate UNAMIR resources.

(2). Command Op HOMEWARD.

(3). Provide C2 facilities at Butare.

c. BRITCON.

(1). Provide Movement Control Organisation.

(2). Execute movement plan as directed by Tac HQ.

(3). Coordinate UNAMIR transport resources in support of Op HOMEWARD.

(4). Provide BRITCON transport resources as available.

d. ZAMBATT. Provide transport resources as requested by Movement Control.

e. MILOB Comds Sectors 3, 4A and 4B.

(1). Liaise with RPA commanders as arranged by HAC.

(2). Provide escorts to all convoys.

(3). Clear and supervise checkpoint procedures.

(4). Establish communications links from Convoys to Movement Control at Tac HQ.

(2). Liaise with local Prefectures to establish reception arrangements for refugees/displaced persons.

f. G4. Augment transport resource requirements for Op HOMEWARD.

6. Coordinating Instructions.

a. Coordination Meeting. Action addressees are to send a suitable representative to attend a coordination meeting, chaired by HAC at Tac HQ on Tue 20 Sep 94, at 1000 hrs.

Timings. Not known at this stage. Op HOMEWARD should commence before the wet season begins.

Movement Control Movement Control

7. Command and Signal: Op HOMEWARD will be commanded by the COO at Tac HQ. C2 will be effected as follows:

- a. HAC to provide direction and civil liaison function.
- b. CO BRITCON to provide OIC Movement Control, to be co-located with COO at Tac HQ.
- c. MILOB HQ to control RPA liaison and UNMO escort requirements. During Op HOMEWARD, authority is granted to cross Sector boundaries.

G C Toussignant

G C TOUSIGNANT
Maj Gen
Force Comd

Command and Signal: Op HOMEWARD
Distribution:

External

Internal:

Action:

Action:

Tac HQ
MILOB HQ
BRITCON
ZAMBATT

HAC
G4

Information:

Information:

FC
DFC/COS
DCOS Ops
DCOS Sp
G3 Plans

GHANBATT
ETHIOBATT
FRAFBATT
MALAWICOY

KIGALI
RWANDA

7 Sep 94

FRAGO 2/94 : OP PEGASUS RIDE

MOVE OF DISPLAYED PERSONS FROM CAMP 4A21

Reference:

A. Map Series Z723 sheet 30, 31 and 22 1: 50,000.

ALL TIMINGS : BRAVO

1. SITUATION. Att at Annex A is the list of displaced persons (DP) who registered their intention to move home from Camp 4A21. UNHCR sp and assistance has been gained for this move and registration procedures have been discussed with the RPA.
2. MISSION. BRITCON is to move approx 2000 DPs from Camp 4A21 to their home communes/prefectures.
3. EXECUTION.
 - a. Concept of Ops. BRITCON assets are to lift the DPs over the period 19 - 21 Sep 94. The tpt plan for this is at Annex B.
 - b. Pkts of 8 - 12 vehs, capable of splitting into 2 sects are to leave KIGALI at 2 hrs intervals on Mon 19 Sep 94. The convoys are to follow a pre reced/tac signed route to camp 4A21 where they will be loaded with DPs, preregistered by UNHCR. Using the 2 RPA registration points at Gd 550505 and 540248, tpt groups of DPs to their home communes via UNHCR way stns in BUTARE and KIGALI as appropriate.
 - c. The aim is to have a steady stream of vehs traffic through camp 4A21 and onward to the registration points.
 - d. CONSTRAINTS. The Op is constrained by the following factors:
 - (1). No Jt RPA/UNAMIR OPS.
 - (2). No BRITCON PAX are to stay out overnight except in predesignated sites.
 - (3). Time taken to load refugees.
 - (4). Time taken to transit registration points.
 - (5). Weather implications.
 - (6). The unexpected/breakdown.

②
Staff A
For Orders File
[Signature]

(1). Provide Convoy Assets.

(2). Provide Pkt Comds.

(3). Coord veh assets consisting of 31 vehs split down to 4 Pkts, and Pkts must have sufficient C2 so that it can be split down further on request.

f. 23 PFA GP.

(1). Provide comms at grids 521474, 550505 and 540248.

(2). Provide Med facilities at grid 521474.

(3). Provide CSS assets as req by ES and Log Ops desks, HQ BRITCON.

(4). Estb coord of loading DPs.

(5). Estb liaison with UNHCR.

g. 9 PARA Sqn RE. Provide dvrs as O. Provide engr advice on roads and maint as req.

h. A Coy 2 PWRR. Provide sy at Camp 4A21 from within 23 PFA GP assets as well as convoy escort from assets in KIGALI. Provide dvrs as O.

i. Sigs Det. Maint comms throughout Op. Provide each convoy with an FFR/320 manpack.

j. 10 AB Wksp. Coord FRT Sp and Rec estb at BUTARE.

k. Log Sp Elms. Estb refuel point at BUTARE. Provide C Sups, for approx 80 PAX. 23 PFA Gp to be self sustaining.

l. COORD INSTR.

(1). Pkt comds route recon to be complete by 181600B Sep 94.

(2). All vehs to be prep by 182000BSEP94.

(3). No move off tarmac roads during hours of darkness.

to: PAVE All para and company with 3 by 24hrs rat packs.

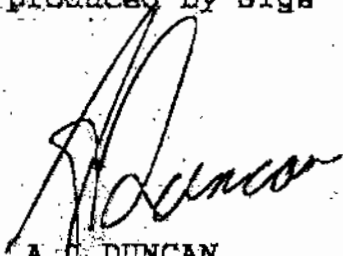
WATER. All para and company with 3 full water bottles. 23 PFA GP is to be arranged with UNHCR to provide water for the DPs and provide addl drinking water at BUTARE.

5. COMMAND AND SIGNAL.

a. OC 63 Sqn is Comd of OP PEGASUS RIDE.

b. Comms to be estb at 190315. Control net is to be the Bn Comd HF net. Comms brief to be produced by Sigs Det.

c. Confirmatory O Gp 182000BSEP94.


A. C. DUNCAN
Capt
for COMBRITCON

Annexes:

A. Numbers of DP registered for mov.

B. Tpt Plan

Distr:

External:

Info:

JHQ SALISBURY
HQ UNAMIR

Internal:

Action:

OC 63 Sqn
Tpt Ops
23 PFA
9 PARA Sqn RE
A COY 2 PWRR
Sigs Det
10 AB Wksp
NSR Coy
Log Ops

dated 7 Sep 94

LIST OF PEOPLE REGISTERED TO RETURN HOME
ON AIRBUS RIDE

1. KIGALI PREFECTURE

<u>SERIAL</u>	<u>TOWN</u>	<u>NO</u>
ALPHA	KIGALI TOWN	67
BRAVO	NGENDA	802
CHARLIE	KANZENZE	86
DELTA	GASHORA	389
ECHO	BICUMBI	29
FOXTROT	RUBINGO	07

2. GITARAMA PREFECTURE

ALPHA	NTONGWE	215
BRAVO	MUKINGI	04
CHARLIE	TAMBWE	21
DELTA	MASONGO	191
ECHO	KIGOMA	08
FOXTROT	MURAMA	12

3. BUTARE PREFECTURE

ALPHA	MUYIRA	26
BRAVO	NTYAZO	14

4. KIBUNGO PREFECTURE

ALPHA	SAKE	110
BRAVO	RUTONDES	31
	(RWAMAGANA)	
CHARLIE	RUSUMO	01

ANNEX B
1390/13
DATED 7/5/98

TPT PLAN
OP PEGASUS RIDE

PKT TWO

SER	DEP LOC/DTG	ARR LOC/DTG	REMARKS
1	KIGALI 190530	4A21 191030	COLLECT 191 MASANGO 12 MURAMA
2	4A21 191230	GD 550505 191300	RPA REGISTRATION POINT
3	GD 550505 191500	MASANGO 191530	ALSO OFF LOAD MURAMA
4	MASANGO 191600	4A21 191630	COLLECT 215 FOR NGENDA
5	4A21 191730	KIZI 191830	
6	KIZI 192030	BUTARE 192100	ACCN BOOKED AT UNHCR WAY STN
7	BUTARE 200330	XP 200800	GRID 950478 OFF LOAD DPs WHO ARE TO CROSS BRIDGE & MOUNT TRUCKS ON THE OTHER SIDE.
8	XP 200800	4A21 201400	COLLECT 215 FOR NGENDA
9	4A21 201600	KIZI 201800	
10	KIZI 201830	BUTARE 202030	ACCN BOOKED AT UNHCR WAY STN
11	XP 210800	XP 210800	
12		KIGALI 211700	

ANNEX B
1390/13
DATED 7/7

TPT PLAN
OP PEGASUS RIDE

PKT THREE

SER	ARR LOC/DTG	ARR LOC/DTG	REMARKS
1	KIGALI 190730	4A21 191230	COLLECT 215 FOR NGENDA
2	4A21 191430	KIZI 191600	
3	4A21 191800	BUTARE 191600	ACCN BOOKED AT WAY STN
4	BUTARE 200400	XP 200830	GRID 950478 OFF LOAD DPS WHO ARE TO CROSS BRIDGE AND MOUNT TRUCKS ON THE OTHER SIDE
5	XP 200930	4A21 201500	COLLECT 215 FOR NGENDA
6	4A21 201900	KIZI 201900	
7	KIZI 202100	BUTARE 202130	ACCN BOOKED AT UNHCR WAY STN
8	BUTARE 210430	XP 210900	
		KIGALI 211800	

ANNEX B TO
1390/13
DATED 27 SEP

SHUTTLE RUN
TPT PLAN
OP PEGASUS RIDE

SER	DEP LOC/DTG	ARR LOC/DTG	REMARKS
1	KIGALI 200330	XP 201030	GRID 950478 COLLECT DPS FROM PACKETS 2 & 3 AND FERRY THEM TO NGENDA
2		KIGALI 201900	
3	KIGALI 21 0330	XP 211030	GRID 950478 COLLECT DPS FROM PACKETS 2 & 3 AND FERRY THEM TO NGENDA
		KIGALI 211900	

Copy No of

4000.1 (LOG)

UNAMIR II
FORCE HQ
Kigali

5 Sep 94

See Distribution:

ADMINISTRATION ORDER TO OPERATION ORDER 18

Reference:

A. Operation Order 18 dated 31 August 1994

SITUATION

1. a. General. As per Operation Order 18.
- b. Attachment. In support of UNAMIR - USA deployed forces in Rwanda.

MISSION

2. To provide logistic support to UNAMIR forces providing security, assistance and coordination of humanitarian support to participating countries/organizations facilitating the rapid and effective end to the crisis in RWANDA.

EXECUTION

3. General Outline.

- a. Logistic Support. Logistic Support will be provided by the Force Support Elements (FSE) for each Phase of the UNAMIR mission. These elements include:
 - (1) Transport - United Kingdom (UK) sub-unit (NE of Amahoro Stadium)
Brown and Root (Iveco)
 - (2) Supply - Canadian (CA) sub unit (Log Base)
Ghanaian (GH) sub unit (Butari)
Brown and Root (Kigali Airport)
 - (3) Maintenance - UK sub unit
Brown and Root (Iveco Complex)

- (4) Medical - Australian (AS) Field Hospital
(Kigali Central Hospital)
(Butari University Complex)
- (5) General Logistic Services - Brown and Root
- (6) Coordination - Logistics Coordination Center
(LCC) in UNAMIR HQ. This is a
combined military and civilian
staff

Support to the Force will be effected by cooperation between the military elements and the civilian contractor at all levels. Work in the areas for which Brown & Root provides services and which are outside the capabilities of the FSE to deal with, should be addressed to the Logistic Coord Cell.

b. Deployment. As detailed in Operation Order 18.

- (1) Phase I. Deployment of UNAMIR contingents into each sector, including MILOBS to aid in the secure conduct of humanitarian support and effective re-establishment of normal community services free from interference by subversive and criminal elements.
- (2) Phase II. Handing over of responsibilities in Rwandan to BBGNU agencies and NGOs under general security assistance by UNAMIR to ensure the re-establishment of a routine life sequence and the return of refugee/displaced persons.

c. Supported UNAMIR Forces. The following forces should constitute UNAMIR at end state:

- (1) MILOBS and CIVPOL, with independent company in Sector 1 (when allocated) and MALAWICOY in Sector 3,
- (2) GHANBATT (Mechanized) in Sector 4A to conduct relief in place with ZAMBATT, then redeploy into Sector 2,
- (3) MALAWICOY (Motorized) in Sector 3,
- (4) ZAMBATT (Motorized) conduct relief in place with GHANBATT in Sector 4A,
- (5) FRAFBATT in Sector 4B,

- (7) ETHIOBATT (Mechanized) Sector 4C,
- (8) TUNBATT (Mechanized) in Sector 5,
- (9) NICOY (Motorized) in Sector 1,
- (9) CANADIAN Contingent (Force Signal Squadron),
AMAHORO Stadium and UN HQ, AMAHORO Hotel,
- (10) AUSTRALIAN Contingent (Medical Support Force),
Kigali Central Hospital,
- (11) BRITISH Contingent (OP GABRIEL, AMAHORO Stadium,
- (12) HAC, UNDP building.

MATERIAL AND SERVICES.

4. a. **Supply.**

(1) **General.**

- (a) Due to the lack of historical data, consumption rates for all commodities can only be estimated. Adjustment to stock level will be made to reflect new battalion strength in sector.
- (b) Local procurement can only be done through the CAO, and his authorized delegates, or by Brown & Root when applicable. All Force units/independent sub-unit that are located outside the KIGALI area will have a CAO representative in their HQ location. No UNAMIR reimbursement will be approved unless this procedure is followed.

(2) **Sup Class I.**

- (a) **Combat Rations.** Combat rations will continue to be issued to contingents less MILOBS until the Fresh ration system is introduced. 7 days rations is to be maintained as a reserve stock held at unit level.
- (b) **Fresh Rations.** Fresh rations will be delivered, by a contractor, directly to the unit HQ locations. Units are to confirm the exact location the rations are to be delivered before delivery will commence. Units are to hold fresh dry, and canned goods, at sub Unit level.

Fresh food will be provided as soon as refrigeration containers are available. Initially two refrigeration units per contingent will be allocated.

- (c) Drinking Water. Drinking water will be distributed to those units that do not have the capability to purify their own drinking water. Bottled water or bulk potable water will be distributed to contingents at 3 lt/man/day until water purification can be located in contingent locations. 7 days reserve stocks of bottled water will be maintained at unit level.

(3) Sup Class II.

- (a) General and Technical Stores. Demands for Class II items are to be placed with the civilian logistics officer at UNHQ Log Coord Cell.
- (b) Clothing, Personal Issue Items. Contingents are to provide their own country uniforms and personal issue items. UN accoutrements to be worn at all times. S h o r t f a l l s in accoutrements or replacement items are to be requested to immediately to the SO SUP at the Log Coord Cell.

(4) Sup Class III.

- (a) POL. Bulk fuel holdings are to be established in contingent locations. The holdings will be sufficient for 7 days at normal rate of activity. Retail POL issues for units and contingents in the Kigali metropolitan area are to refuel at the 3 CSG Log Base for diesoline and at the BRITCON Bulk Fuel installation (BFI) for Gasoline. Second line transport is to be refuelled at the BRITCON BFI. BRITCON is responsible to refuel generators in the Kigali metropolitan area as directed by HQ UNAMIR. Issues to generators, contingent detachments and any authorized civic organizations are to be made by the major contingent in the sector of that detachment.

(5) Sup Class IV.

- (a) Construction Materials. Units are to submit consolidated demands to the civilian logistic officer at the Log Coord Cell. If items are not in store the demand will be forwarded to CBMS for appropriate action.
- (b) Defensive Stores. Chief Operation Officer (COO) is the releasing authority for stocks of defence stores. Demands must be submitted to the Civilian Logistic Officer for onforwarding to the COO for approval.

(6) Sup Class V. Ammunition quantities held at unit level are to be in accordance with national directives. Expenditures to be recorded in accordance with the form "Ammunition Expended For Operational Reason". The criteria, and form for reimbursement of ammunition is attached at Annex A.

(7) Sup Class VI. Class VI (personnel demand) items are to be coordinated by contingents using regimental funds and nation arrangements. Limited items may be purchased by the Force Welfare Officer for purchase and resale by the contingents. Units requesting these items are to conduct direct liaison with the Force Welfare Officer.

(8) Sup Class VII. Major Ends Items will be held by the Brown & Root warehouse located at the Kigali airport. Requests for major end items for specific to nation vehicles should be demanded to the Log Coord Cell. The Log Coord Cell will demand direct on the parent nation providing the vehicles through a LOA.

(9) Sup Class VIII. 60 days Class VIII stocks are held with the Australian Field Hospital. Contingents deployed with 90 days Class VII stocks. A bulk order for 60 days has also been placed for replacement stocks. Requisitions for urgently required Class VII supplies not able to be satisfied by UNAMIR may be purchased on LOA with a contingent parent country that can satisfy the demand soonest.

(10) Sup Class IX. Contingents deployed with limited first line repair parts. Second and third line repair parts are to be demanded through SO Maint through Log Coord Cell and will to be satisfied through Brown and Root.

- (11) Water. Non potable water is to be distributed by Brown and Root Contract in the Kigali metropolitan area. Local water is to be drawn in the contingent locations. Unit Recce parties are to identify local a local water point where possible for resupply of their contingent.
- (12) Garbage. Garbage collection is to be effected in the Kigali metropolitan area by Brown and Root contract. Rubbish is only to be deposited in the approved garbage sites. Units are not to utilize any dump sites not authorized by UNHQ. No payment is authorized to local authority unless coordinated with the CAO or his staff.
- (13) Laundry. A laundry contract has been requested with Brown and Root for units in the Kigali metropolitan area.
- (14) Waste POL Products. Contingents conducting first and second line vehicle servicing are to contain waste POL products in old POL containers. Waste POL is not to be disposed of locally. Waste POL is to be returned to Brown and Root for disposal/recycling.

b. TRANSPORTATION

- (1) Unit to be self sufficient. Demands for additional support to be coordinated by SO Transport, Log Coord Cell.
- (2) Movement outside the theater for R and R may be effected by MOVREQ to the Movement Control Cell.
- (3) All traffic accidents to be reported to the closest CIVPOL organization, and the drivers parent unit. Parent units are to report traffic accidents to UNHQ to SO Transport and to the OPS duty officer for damage to civilian property or injury to personnel.

c. MAINTENANCE.

- (1) Repairs. Priority of repairs to be determined by SO Maint on advice from the COO and the CLOGO.
 - (a) First Line. Sector HQ are responsible for first line maintenance of all equipment. Repairs beyond the capabilities of 1st line are to be recovered by second line assets to second line maintenance facilities.

(b) Second and Third Line Repairs. Second and third line repairs are to be conducted by BRITCON Maintenance Coy and by Brown and Root.

(c) Recovery.

i. Backloading Point (BLP). BLP are to be determined in conjunction with the SO Maint and Brown & Root.

ii. Main Recovery Location. BRITCON Maintenance Company.

5. HEALTH SUPPORT.

a. Medical Plan. Level One medical support is a National responsibility. Level Two medical support is to be provided by AS Medical Support Force (AS MSF) and other National Level Two medical units as allocated under command. Level Three medical support is to be provided by AS MSF located in Rigali and other National Level Three medical support units as allocated under command. HQ UNAMIR II Medical Branch is responsible for casualty regulation in theater and evacuation out of theater to Destination Medical facilities (DMF) in Nairobi. Repatriation is a National responsibility.

b. Casualty Evacuation. Casualty evacuation is to be conducted as follows:

- (1) Casualty regulation is the responsibility of the Force Medical Branch.
- (2) Priority One (Immediate) and Priority Two (Urgent) casualties will normally be evacuated by air.
- (3) Priority Three (Routine) casualties will normally be evacuated by road.
- (4) Casualty evacuation to a Level One facility is a national responsibility.
- (5) AS MSF and other National Level Two medical units, as allocated under command, are responsible for road evacuation from Level One to Level Two.
- (6) AS MSF is responsible for road evacuation from Level Two to Level Three.

- c. Aero Medical Evacuation. Aero medical evacuation (AME) is to be conducted as follows:
- (1) Forward and tactical AME in theater is to be provided by one UH 60 helicopter under operational control of force Medical Branch.
 - (2) Tactical AME to Nairobi is to be provided by one C130 aircraft under operational control of Force HQ.
 - (3) AS MSF and CANSIGS are to provide AME teams as directed.
 - (4) Strategic AME to National DMF is a National responsibility.
- d. Force Holding Policy. The following casualty holding policy is to occur:
- (1) Level One - 12 hours;
 - (2) Level Two - 72 hours;
 - (3) Level Three - 28 days; and
 - (4) Out of theater - as determined by the Force Medical Officer (FMO) or as coordinated by National Command Elements.
- e. Preventative Medicine. Preventative medicine and hygiene is a National responsibility. The Force health surveillance plan is the responsibility of the Force Medical Branch.
- f. Dental. Level One dental support is a National responsibility. AS MSF is to provide Level Two dental support to the force.
- g. Medical Resupply. Contingents are to have arrived in theater with 90 days medical stocks as directed by UNNY. AS MSF is responsible for the maintenance of 60 days Force medical stocks as directed by HQ UNAMIR II Medical Branch. Level One and Two medical stock is to be initiated using message demand procedures IAW HQ UNAMIR II SOP.
- h. Health Reports and Returns. Health reports and returns are to be maintained IAW HQ UNAMIR II SOP.

6. PERSONNEL.

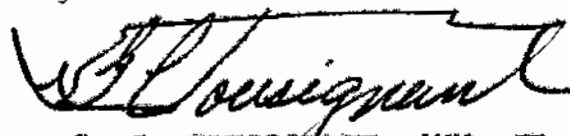
- a. Amenities. Queries relating to amenities are to be directed to the Force Welfare Officer located in UNHQ room 1045.
- b. Messes and Institutes. Messes and institutes (wet canteens), may be established as authorized by the Force Commander on request from Contingent Commanders.
- c. Out of Bound Policy. Out of bounds areas will be notified as determined by Force Commander.
- d. Finance. UN pay is to be effected in location. Advances and finance queries should be directed to the Force Finance Officer located at UNHQ room 3005.
- e. Postal. Mail may be posted in the UNHQ building in the welfare office. Contingents should send mail back with resupply convoys for onforwarding. Distribution of mail will be by FSE (Transport) and delivered to outlying contingents on routine resupply convoys. Individual contingents may make arrangements for their own national mail system. Such systems are independent of the UN mail system.

7. COMMAND AND SIGNALS

a. Location of HQ.

- | | |
|--------------|---|
| (1) Force HQ | AMAHORO HOTEL |
| (2) TAC HQ | Butari (Junction Butari/Gitarama/Gikangoro roads) |
| (3) CLOGO | AMAHORO HOTEL ROOM 3021 |
| (4) FSE | As per paragraph 3a |

- b. Communications. Signals Operating Instructions are to be issued separately by Force Signal Officer.


G. C. TOUSIGNANT, OMM, CD
MAJ GEN
Force Commander

Annex:

A. Ammo Expenditure Form and Criteria

Distribution:

External:

Action:	Copy No
MILOB GP HQ	1
GHANBATT -	2
MALAWICOY -	3
ZAMBATT	4
FRAFBATT -	5
ETHIOBATT -	6
TUNBATT	7
NICOY	8
CANSIGS	9
AS MSP	10
BRITCON	11
FSE (Transport)	12
FSE (Supply)	13
FSE (Maintenance)	14
FSE (Fd Hosp)	15

Information:

UNDP (Msn Planning Service)	16
French Coalition Force	17

Internal:

DFC	18
CAO	19
COO	20
CMO	21
C PLANS	22
HAC	23
CMFO	24
FSO	25
CSS	26
CC Log O	27
CLO	28
Spare	29-31

AMMUNITION EXPENDITURE FORM AND CRITERIA

General

1. It is a contingents responsibility to obtain ammunition from the home country.
2. Ammunition used for training purposes is a contingents responsibility and will not be paid for by the United Nations.

Ammunition Reimbursed by the United Nations

3. Ammunition used for the following purposes is to be reimbursed by the United Nations:
 - a. When so instructed by the Mission. Operations branch will in all cases submit written orders to contingents concerned in advance.
 - b. Ammunition used in incidents authorized under the Rules Of engagement, this includes the loss of ammunition.
 - c. Pyrotechnics, flares etc used as surveillance means in action or when patrolling.
 - d. Special ammunition necessary for demolition purposes.

Procedures

4. Claims for ammunition expended in accordance with Para 3C and D should be raised by the home countries authorities and forwarded to New York.
5. Attached to the claim must be at least one of the following documents:
 - a. A written order from the Mission for the use of the same amount of ammunition.
 - b. Quarterly report of ammunition holdings which are certified by the Mission that the amounts of ammunition in the column quantity expended (OPS) has been expended for operational purposes.
6. Contingent Commanders are responsible for raising the necessary documents and submitting them to their home countries.

AMMUNITION EXPENDED FOR OPERATION REASONS

Contingent: _____

Date: _____

Period Covered: _____

SERIAL	TYPE OF AMMUNITION	PRICE US\$	QTY EXPENDED

OPS APPROVAL: _____ **DATE:** _____

LOG APPROVAL: _____ **DATE:** _____

CPO CERTIFICATION: _____ **CERTIFICATION:** _____

ACKNOWLEDGE RECEIPT:

Contingent: _____

Signature _____ Date _____



①

File No 5000.1 (Plans)

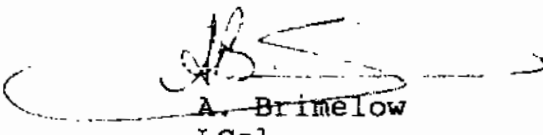
To: Distribution List

From: G3 Plans

Date: 5 Sep 94

Subject: CURRENT OP ORDERS, DIRECTIVES AND INSTRUCTIONS


1. Attached as Annex A, for your information, is a list of the most current operational orders, directives and instructions issued by UNAMIR HQ.
2. Please ensure that your files reflect this information.


A. Brimelow
LCol
G3 Plans

ANNEX:

ANNEX A List of operational orders, directives and instructions currently in effect

Distribution List (page 2)

②
Staff A
Orders
of folder
File, left side

minj

copy to 1st 2nd 3rd 4th 5th 6th 7th 8th 9th 10th 11th 12th 13th 14th 15th 16th 17th 18th 19th 20th 21st 22nd 23rd 24th 25th 26th 27th 28th 29th 30th 31st 32nd 33rd 34th 35th 36th 37th 38th 39th 40th 41st 42nd 43rd 44th 45th 46th 47th 48th 49th 50th 51st 52nd 53rd 54th 55th 56th 57th 58th 59th 60th 61st 62nd 63rd 64th 65th 66th 67th 68th 69th 70th 71st 72nd 73rd 74th 75th 76th 77th 78th 79th 80th 81st 82nd 83rd 84th 85th 86th 87th 88th 89th 90th 91st 92nd 93rd 94th 95th 96th 97th 98th 99th 100th 101st 102nd 103rd 104th 105th 106th 107th 108th 109th 110th 111th 112th 113th 114th 115th 116th 117th 118th 119th 120th 121st 122nd 123rd 124th 125th 126th 127th 128th 129th 130th 131st 132nd 133rd 134th 135th 136th 137th 138th 139th 140th 141st 142nd 143rd 144th 145th 146th 147th 148th 149th 150th 151st 152nd 153rd 154th 155th 156th 157th 158th 159th 160th 161st 162nd 163rd 164th 165th 166th 167th 168th 169th 170th 171st 172nd 173rd 174th 175th 176th 177th 178th 179th 180th 181st 182nd 183rd 184th 185th 186th 187th 188th 189th 190th 191st 192nd 193rd 194th 195th 196th 197th 198th 199th 200th 201st 202nd 203rd 204th 205th 206th 207th 208th 209th 210th 211st 212nd 213th 214th 215th 216th 217th 218th 219th 220th 221st 222nd 223rd 224th 225th 226th 227th 228th 229th 230th 231st 232nd 233rd 234th 235th 236th 237th 238th 239th 240th 241st 242nd 243rd 244th 245th 246th 247th 248th 249th 250th 251st 252nd 253rd 254th 255th 256th 257th 258th 259th 260th 261st 262nd 263rd 264th 265th 266th 267th 268th 269th 270th 271st 272nd 273rd 274th 275th 276th 277th 278th 279th 280th 281st 282nd 283rd 284th 285th 286th 287th 288th 289th 290th 291st 292nd 293rd 294th 295th 296th 297th 298th 299th 300th 301st 302nd 303rd 304th 305th 306th 307th 308th 309th 310th 311st 312nd 313th 314th 315th 316th 317th 318th 319th 320th 321st 322nd 323rd 324th 325th 326th 327th 328th 329th 330th 331st 332nd 333rd 334th 335th 336th 337th 338th 339th 340th 341st 342nd 343rd 344th 345th 346th 347th 348th 349th 350th 351st 352nd 353rd 354th 355th 356th 357th 358th 359th 360th 361st 362nd 363rd 364th 365th 366th 367th 368th 369th 370th 371st 372nd 373rd 374th 375th 376th 377th 378th 379th 380th 381st 382nd 383rd 384th 385th 386th 387th 388th 389th 390th 391st 392nd 393rd 394th 395th 396th 397th 398th 399th 400th 401st 402nd 403rd 404th 405th 406th 407th 408th 409th 410th 411st 412nd 413th 414th 415th 416th 417th 418th 419th 420th 421st 422nd 423rd 424th 425th 426th 427th 428th 429th 430th 431st 432nd 433rd 434th 435th 436th 437th 438th 439th 440th 441st 442nd 443rd 444th 445th 446th 447th 448th 449th 450th 451st 452nd 453rd 454th 455th 456th 457th 458th 459th 460th 461st 462nd 463rd 464th 465th 466th 467th 468th 469th 470th 471st 472nd 473rd 474th 475th 476th 477th 478th 479th 480th 481st 482nd 483rd 484th 485th 486th 487th 488th 489th 490th 491st 492nd 493rd 494th 495th 496th 497th 498th 499th 500th 501st 502nd 503rd 504th 505th 506th 507th 508th 509th 510th 511st 512nd 513th 514th 515th 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682nd 683rd 684th 685th 686th 687th 688th 689th 690th 691st 692nd 693rd 694th 695th 696th 697th 698th 699th 700th 701st 702nd 703rd 704th 705th 706th 707th 708th 709th 710th 711st 712nd 713th 714th 715th 716th 717th 718th 719th 720th 721st 722nd 723rd 724th 725th 726th 727th 728th 729th 730th 731st 732nd 733rd 734th 735th 736th 737th 738th 739th 740th 741st 742nd 743rd 744th 745th 746th 747th 748th 749th 750th 751st 752nd 753rd 754th 755th 756th 757th 758th 759th 760th 761st 762nd 763rd 764th 765th 766th 767th 768th 769th 770th 771st 772nd 773rd 774th 775th 776th 777th 778th 779th 780th 781st 782nd 783rd 784th 785th 786th 787th 788th 789th 790th 791st 792nd 793rd 794th 795th 796th 797th 798th 799th 800th 801st 802nd 803rd 804th 805th 806th 807th 808th 809th 810th 811st 812nd 813th 814th 815th 816th 817th 818th 819th 820th 821st 822nd 823rd 824th 825th 826th 827th 828th 829th 830th 831st 832nd 833rd 834th 835th 836th 837th 838th 839th 840th 841st 842nd 843rd 844th 845th 846th 847th 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1298th 1299th 1300th 1301st 1302nd 1303rd 1304th 1305th 1306th 1307th 1308th 1309th 1310th 1311st 1312nd 1313th 1314th 1315th 1316th 1317th 1318th 1319th 1320th 1321st 1322nd 1323rd 1324th 1325th 1326th 1327th 1328th 1329th 1330th 1331st 1332nd 1333rd 1334th 1335th 1336th 1337th 1338th 1339th 1340th 1341st 1342nd 1343rd 1344th 1345th 1346th 1347th 1348th 1349th 1350th 1351st 1352nd 1353rd 1354th 1355th 1356th 1357th 1358th 1359th 1360th 1361st 1362nd 1363rd 1364th 1365th 1366th 1367th 1368th 1369th 1370th 1371st 1372nd 1373rd 1374th 1375th 1376th 1377th 1378th 1379th 1380th 1381st 1382nd 1383rd 1384th 1385th 1386th 1387th 1388th 1389th 1390th 1391st 1392nd 1393rd 1394th 1395th 1396th 1397th 1398th 1399th 1400th 1401st 1402nd 1403rd 1404th 1405th 1406th 1407th 1408th 1409th 1410th 1411st 1412nd 1413th 1414th 1415th 1416th 1417th 1418th 1419th 1420th 1421st 1422nd 1423rd 1424th 1425th 1426th 1427th 1428th 1429th 1430th 1431st 1432nd 1433rd 1434th 1435th 1436th 1437th 1438th 1439th 1440th 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1870th 1871st 1872nd 1873rd 1874th 1875th 1876th 1877th 1878th 1879th 1880th 1881st 1882nd 1883rd 1884th 1885th 1886th 1887th 1888th 1889th 1890th 1891st 1892nd 1893rd 1894th 1895th 1896th 1897th 1898th 1899th 1900th 1901st 1902nd 1903rd 1904th 1905th 1906th 1907th 1908th 1909th 1910th 1911st 1912nd 1913th 1914th 1915th 1916th 1917th 1918th 1919th 1920th 1921st 1922nd 1923rd 1924th 1925th 1926th 1927th 1928th 1929th 1930th 1931st 1932nd 1933rd 1934th 1935th 1936th 1937th 1938th 1939th 1940th 1941st 1942nd 1943rd 1944th 1945th 1946th 1947th 1948th 1949th 1950th 1951st 1952nd 1953rd 1954th 1955th 1956th 1957th 1958th 1959th 1960th 1961st 1962nd 1963rd 1964th 1965th 1966th 1967th 1968th 1969th 1970th 1971st 1972nd 1973rd 1974th 1975th 1976th 1977th 1978th 1979th 1980th 1981st 1982nd 1983rd 1984th 1985th 1986th 1987th 1988th 1989th 1990th 1991st 1992nd 1993rd 1994th 1995th 1996th 1997th 1998th 1999th 2000th 2001st 2002nd 2003rd 2004th 2005th 2006th 2007th 2008th 2009th 2010th 2011st 2012nd 2013th 2014th 2015th 2016th 2017th 2018th 2019th 2020th 2021st 2022nd 2023rd 2024th 2025th 2026th 2027th 2028th 2029th 2030th 2031st 2032nd 2033rd 2034th 2035th 2036th 2037th 2038th 2039th 2040th 2041st 2042nd 2043rd 2044th 2045th 2046th 2047th 2048th 2049th 2050th 2051st 2052nd 2053rd 2054th 2055th 2056th 2057th 2058th 2059th 2060th 2061st 2062nd 2063rd 2064th 2065th 2066th 2067th 2068th 2069th 2070th 2071st 2072nd 2073rd 2074th 2075th 2076th 2077th 2078th 2079th 2080th 2081st 2082nd 2083rd 2084th 2085th 2086th 2087th 2088th 2089th 2090th 2091st 2092nd 2093rd 2094th 2095th 2096th 2097th 2098th 2099th 2100th 2101st 2102nd 2103rd 2104th 2105th 2106th 2107th 2108th 2109th 2110th 2111st 2112nd

Distribution List

Internal

Information

MA to FC
DFC/COS
DCOS OPS
CAO
G1/CMPO
G2
G3 OPS
G3 PLANS
G3 ENGR/FEO
G3 AIR/FAO
G4
G6/FSO
CLO
C MOVCON
FMO
CMO
HAC
CAMP COMDT
AUSMED
BRITCON
CANSIGS
1 CDHSR
SRSG'S OFFICE
FILE

External

Information

UNAMIR HQ (TAC)
NICOY
GHANBATT
MALAWICOY
ZAMBATT
FRAFBATT
ETHIOBATT
TUNBATT

ANNEX A
TO 5000.1 (PLANS)
DATED 5 SEP 94

LIST OF OPERATIONAL ORDERS, DIRECTIVES AND INSTRUCTIONS CURRENTLY IN EFFECT		
No	DESCRIPTION	EFFECTIVE DATE
OP DIR 02	RULES OF ENGAGEMENT	22 JUL 94
WNG O	ZAMBATT AND GHANBATT ARE TO DEPLOY TO AND CONDUCT OPERATIONS IN SECTOR 4A AND 2 RESPECTIVELY.	23 AUG 94
OP O	ACTUATION OF TAC HQ BUTARE. ASSUMES CONTROL OF SECTORS 3, 4A, 4B AND 4C.	21 AUG 94
OP INSTR	FOR THE SECURITY OF UNAMIR AND NGO INSTALLATIONS IN KIGALI CITY	30 AUG 94
FC DIR	FOR THE DISPOSAL OF SEIZED WEAPONS IN UNAMIR AOR.	30 AUG 94
OP O 18	CONSOLIDATION AND UPDATE OF OP ORDER 16, AMENDMENT 1 TO OP ORDER 16 AND OP DIRECTIVE 17. PHASE 1 - DEPLOYMENT AND LOGISTIC SUPPORT TO REFUGEES/DISPLACED PERSONS. PHASE 2 - HANDOVER OF ACTIVITIES TO THE BBGNU AND NGOS.	31 AUG 94
FC DIR	ON TRANSPORTATION OF REFUGEES/ DISPLACED PERSONS IN UNAMIR AOR.	31 AUG 94
FC DIR	FOR THE HANDOVER OF EX-RGF SOLDIERS TO RWANDESE GOVERNMENT FOR INTEGRATION INTO RPA.	3 SEP 94
ORDER	SECTOR 4 SECURITY - TO RESTRICT THE FREEDOM OF MOVEMENT OF DISRUPTIVE ELEMENTS IN SECTOR 4.	3 SEP 94
OP O 19	COMMENCEMENT OF PHASE 2 - UNAMIR IS TO MONITOR, CONTROL AND FACILITATE THE REINTEGRATION OF THE BBGNU AND THE RPA OF RWANDA INTO SECTOR 4. UNAMIR HQ (MAIN) ASSUMES CONTROL OF SECTOR 4.	4 SEP 94

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UNAMIR FORCE HQ
OUTGOING FACSIMILE

04 SEP 94

<p>TO: TAC HQ DFC AUSCON COMD BRITCON COMD CONCON COMD GHANCON COMD CMO HAC SECTOR 1 COMD SECTOR 2 COMD SECTOR 3 COMD SECTOR 4A COMD SECTOR 4B COMD SECTOR 4C COMD SECTOR 5 COMD CIVPOL G3 PLANS G4 CLO UNREO</p>	<p>FROM: G3 OPS UNAMIR HQ KIGALI, RWANDA <i>[Handwritten signature]</i> li cof</p>
<p>FAX: 00-871-383-020056 00-873 151-5561 00-873-383-020020 00-871-383-020050 00-871-151-5555 00-871-151-5556</p>	<p>FAX: (250) 84265</p>
<p>INFO: FC</p>	
<p>SUBJECT: WARNING ORDER</p>	
<p>NUMBER OF PAGES, INCLUDING THE COVER: TWO</p>	

1. THERE WILL BE ORDERS GROUP AT UNAMIR HQ (OPERATIONS) AT 1000 HRS MON 5 SEP 94.
2. ALL ACTION ADDRESSEES TO ATTEND .
3. SECTOR 1, 2 AND 3 COMDS WILL COME BY OWN TRANSPORT.
4. THE FOLLOWING WILL STANDBY TO BE AIRLIFTED FOR THE ORDERS GROUP:

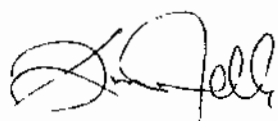
1

②
Staff A
orders file
on
Mai

- A. COO TAC HQ.
- B. SECTOR 4A COMD.
- C. SECTOR 4B COMD.
- D. SECTOR 4C COMD.

5 ACK.

HAC

FROM : UNAMIR HQ OPS 
TO : LIST B LESS RPA LO
LIST C
LIST D

INFO : LIST A

DATE : 19 APRIL 1995

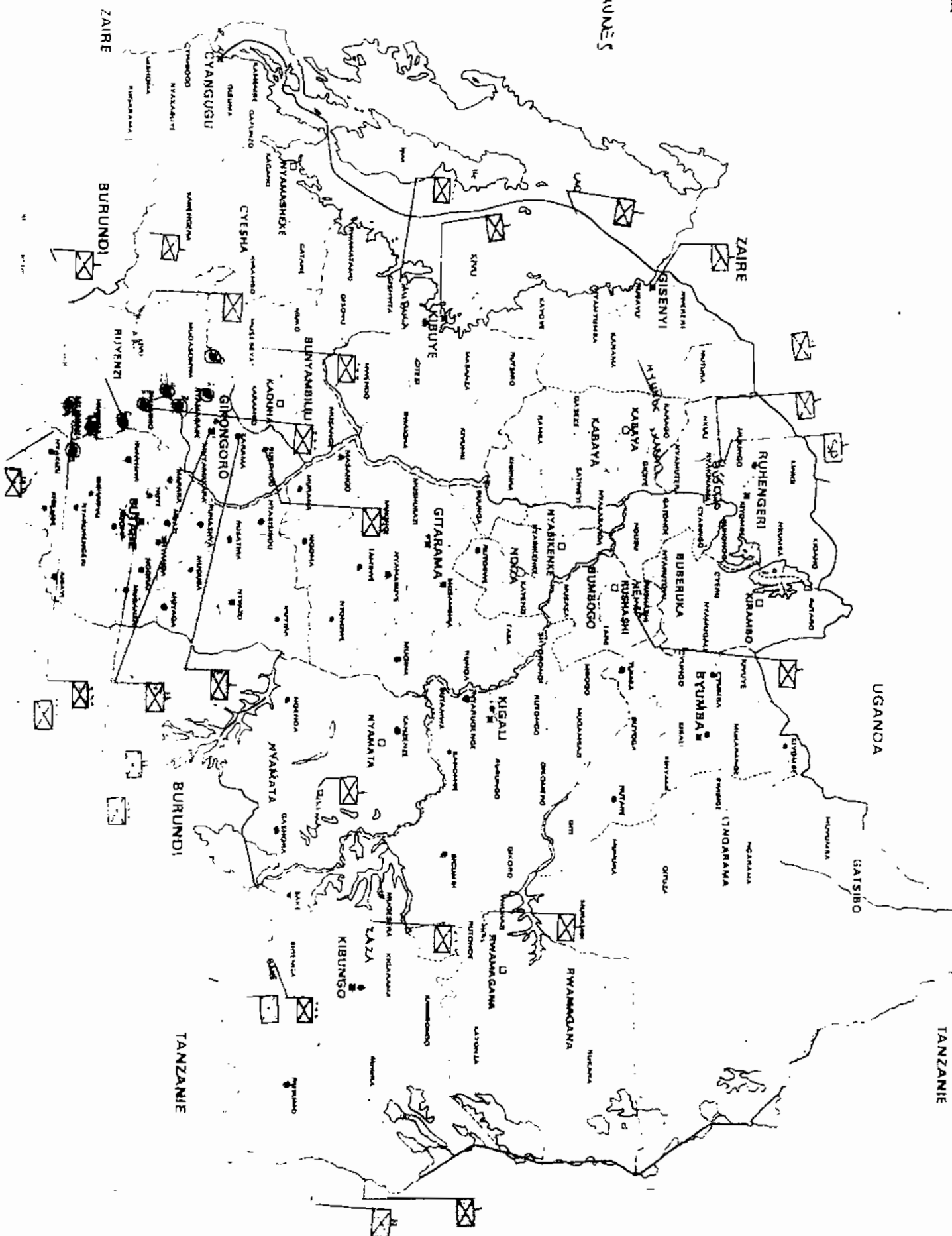
SUBJECT: FRAGMENTATION ORDER NO 13

Reference:

A. 3000.15(OPS) dated 18 Apr 95.

Find attached a map showing locs of DP Camps and Home Communes as mentioned in reference A for your necessary action.

AD CARDS
PHONE COORDINATES



HAC

Copy No 17 of 30

UNAMIR
Force HQ
Kigali, Rwanda

8 Aug 1994

3000.15 (Ops)

See Distribution:

SUBJECT: OPERATION DIRECTIVE NO. 17

Reference:

- A. Operation Order No 16 Dated 25 July 1994.
- B. Modification No 1 to OPO - 16 Dated 6 Aug 94.

SITUATION

1. a. Military. The military situation in Rwanda has improved considerably and it seems that the war has ended with the capture of Gisenyi by RPA. RPA now controls the entire country excluding the HPZ in the south west. French Led Coalition Force (FCF) is continuing to disarm the members of the militia and other illegal elements in addition to their humanitarian activities. However, a considerable number of ex-government forces have taken shelter inside the HPZ though FCF has disarmed more than 8000 members of ex-government forces in Goma. FCF has also planned to withdraw from Rwanda by 22 August 94.
- b. Political. Improvement in the Military situation has directly influenced the political situation. The newly formed BBGNU of Rwanda has started functioning. USA has already reopened its embassy in Rwanda and some other countries, for example Belgium, are also planning to re-establish their embassies in Rwanda. Beside this a number of high level teams from different countries are visiting Rwanda and having talks with the present Government.
- c. Humanitarian. Humanitarian situation has deteriorated in Goma where more than a million Rwandese took refuge earlier in front of the RPA advance. Hundreds of people are dying every day in Goma due to the out break of disease and starvation. More and more NGOs are visiting and working in those areas. A lot of countries have come forward to assist and stabilize the situation.
- c. UNAMIR. Changes in military, political and humanitarian aspect have also made UNAMIR to alter its working procedure. Under the expanded mandate of Security Council, UNAMIR is

now expected to deploy forces and support capabilities in RWANDA with an aim to contribute largely in the military, political and humanitarian fields. Ghana, UK, Australia, Ethiopia, Nigeria, Canada and USA have agreed to contribute forces. Those of USA not coming directly under UNAMIR but in direct support for humanitarian assistance.

MISSION

2. UNAMIR is to assist and coordinate the humanitarian support of participating countries/organizations with a view to bring rapid and effective end to the crisis. in Rwanda.

EXECUTION

3. Concept of Operation

a. The thrust of the effort is to bring back the refugees and displaced persons and resettle them in their respective home areas. About one million refugees are presently staying in Goma and two millions displaced persons are waiting to return home from Sector 4. Confidence building activities among the population in ensuring their security, extensive assistance in carrying out humanitarian tasks by different countries/ agencies, monitoring cease-fire, assisting Broad Base Government of National Unity to participate in establishing relief capability in Rwanda and in re-settling displaced persons/refugees is of paramount importance.

b. Most refugees/displaced persons seem eager to return to their home areas as quickly as possible. As an example over 50,000 have already started their long journey from Goma on foot. UNAMIR in consultation with US Forces and other contributing countries, has evolved a plan for their successful return. This operation must:

- (1) Stabilize refugees/displaced persons in their present location.
- (2) Encourage them to return to their home areas.
- (3) Provide transportation, food, water, medical assistance and some accoutrements on their way to their home areas.
- (4) Prepare home areas for return of refugees and improve essential life supporting services.
- (5) Assist the people to return to their normal life.
- (6) Handover in due course all humanitarian activities to the Rwandese Government.

c. The operation will be conducted in 4 phases:

(1) Phase 1. To continue in stabilizing the refugees/displaced persons in the present locations by providing food, water, medical support and rudimentary public health measures with an emphasis in sector 4 where limited to no services have created a situation of despair and a potential massive human tidal wave west to Bukavu. Simultaneously planning for home area preparation and repatriation of refugees/ displaced persons. Concurrently, open the Kigali International Airport for 24/7 operations and improve essential services in the capital, KIGALI.

(2) Phase 2. Phase 2 must emphasize the return of refugees to Rwanda and the enticement/encouragement of displaced persons in Rwanda to go back to their home areas. This phase will begin no later than Wednesday 10 Aug 94, with the deployment of the newly arrived UNAMIR, Canadian and US assets. KIGALI will be the centre of gravity of the humanitarian relief and sustainment effort/programme for Rwanda. The NODAL POINTS will be managed by the US Forces. From the NODAL POINTS materials will be brought to the Distributing Points under the arrangement of UNAMIR. UNAMIR along with NGOs and local authorities will distribute food and other item to the affected people. There will be a number of distributing points in each affected prefectures. Details to be worked out by HAC. Five NODAL POINTS will be established in RUHENGARI, BYUMBA, GITARAMA, BUTARE and GIKONGORO. In these NODAL POINTS trucks, food, assistance supplies (like soap), clean water and medical supplies and facilities will be stockpiled in a wholesale format. Men, experts, material handling, trucking and security will all be in evidence in order to ensure that onward distribution, and/or more extensive care/treatment, is provided to the various WAY STATIONS between these nodes and to the outlying areas under distribution from each node (see Annex A for boundaries of these humanitarian areas). The WAY STATIONS along the major return route are already being established every 20 Kms or so along the major priority corridor of GISENYI-RUHENGARI. This principal corridor leading to KIGALI will be implemented as priority one in this phase in order to relieve the pressure on GOMA. A pseudo-quarantine radius from the Zaire border is in effect (40 Kms, see Annex B) so as to screen cholera victims before they move beyond RUHENGARI to KIGALI. NGOs will be encouraged to assist in establishing the WAY STATIONS. Concurrently commence transport of seriously ill and other displaced persons from sector 4A and sector 4B through Gitarama to eastern and western prefectures. A second priority in this phase is the BURUNDI-BUTARE-GITARAMA-KIGALI corridor. The third priority is the TANZANIA-RUSUMO-KIBANGO, RWAMAGANA-KIGALI corridor. The Humanitarian Affairs Cell (HAC), of UNAMIR, with direct support from the US

civilian/ humanitarian element will coordinate all military support in the corridor so that there are no duplications in a particular area. The last priority is the BYUMBA-KIGALI corridor. During this phase, the majority of refugees will be returning to their home areas and emphasis will switch from route feeding and support to take-home WAY STATION centres located on the secondary axes.

(3) Phase 3. It is expected that most of the refugees/displaced persons will be well on their way to their home areas by the beginning of phase 3. They have to be supported logistically till the next harvest of crops expected by December/January if the planting happens in September/October as RWANDA is an aggro based country. Food, clean water, medical facilities, roads and bridges reconstruction, home building material and farming tools etc will have to be initiated and/or stockpiled in the NODAL POINTS for onward distribution and/or production.

(4) Phase 4. As conditions in RWANDA stabilize and BBGNU gets control of the situation and the Govt with NGOs is capable of providing sufficient assistance without direct UNAMIR and US support a progressive handover of all activities to the Govt and NGOs will be done in accordance with a normalisation process. This phase is accomplished when the majority of the refugees/displaced persons returned to their homes and the routine life sequence is re-established.

b. Deployment. The overall deployment of UNAMIR force will be as per OPO-16 (MOD-I). Operation Support Hope (US) and Operation Passage (Canada) will deploy according to coordination with UNAMIR and RPA.

US FORCES

4. a. Grouping. Will be provided by US Force.

b. Deployment. Operation Hope is requested to provide their detailed deployment plan by 03 Aug 94. Kigali Airport, Kacyru Gendarmerie Camp and NODAL POINTS will be the centres of deployments.

c. Tasks.

(1) Assist the Govt in re-structuring basic infrastructure in Kigali.

(2) Assist the Govt in re-vamping the Kigali Airport.

(3) Establish NODAL POINTS at RUHENGARI, BYUMBA, GITARAMA, BUTARE and GIKONGORO.

(4) Dump food and medical supplies at the NODAL POINTS.

(5) Provide purified water at the NODAL POINTS. Water may be purified at the NODAL POINTS and be stored for further distribution.

(6) Provide ware house control, material handling and trucks with drivers at the NODAL POINTS for carrying materials to the DISTRIBUTION POINTS.

(7) Assist UNAMIR in transporting refugees/displaced persons to their homes.

(8) Establish treatment centres at KIBONGO, GITARAMA and BUTARE.

CANADIAN CONTINGENT

5. a. Grouping. 2 Fd Amb (RWANDA/ZAIRE) will deploy with a medical coy, an engr platoon with water purification detachment, a defence and security platoon and a services platoon.

b. Deployment. This will be in the vicinity of MARERU, in the commune MUTURA (RWANDA) - approx 10 km from the ZAIRE border and approx 20 km from GISENYI. Water purification will be provided at LAKE KARAGO or LAKE KIVU.

c. Tasks

(1) Establish hospital and medical clinic facilities at deployment sites.

(2) Provide medical support to refugees/displaced persons to stabilize their situation.

(3) Encourage refugees to return to their home areas.

(4) Assist NGOs where possible with the distribution of food and water to refugees/displaced persons.

(5) Assist UNAMIR in transporting the refugees to their home areas when possible.

HAC

6. a. Coordinate all activities of NGOs and other Humanitarian organizations.

b. Assist US Force in their humanitarian efforts.

c. Arrange reception of the refugees at GISENYI in coordination with Govt authorities and NGOs.

d. Identify the WAY STATIONS in between GISENYI and RUHENGARI and assist Sector 5 and NGOs in establishing the WAY STATIONS.

- e. Provide assistance to US Forces and NGOs to stabilize refugees in GOMA and BUKAVU.
- f. Attract and motivate refugees/displaced persons to return to their homes.
- g. Monitor the movement of refugees from GISENYI to RUHENGARI.
- h. Ensure that WAY STATIONS are well equipped with food, water and medical facilities.
- i. Coordinate with US Forces and NGOs for lifting refugees from RUHENGARI and GIKONGORO to their homes.
- j. Coord with US Forces for establishing NODAL POINTS.
- k. Select the DISTRIBUTION POINTS in the Prefecture/Commune in coordination with local authorities and Sector Commanders.
- l. Disseminate all pertinent data to human rights rapporteur.
- m. Prepare a guideline for the DISTRIBUTION PTS regarding their organization and tasks.
- n. Collect data from Sectors on the need of the affected people, eg. farming tools, seeds, fertilizer, house building materials, health centres etc.

SECTORS 1, 2, AND 3

- 7. a. Grouping. NO change from refs A and B.
- b. Deployment. No change from refs A and B.
- c. Tasks.
 - (1) Phase 1.
 - (a) Identify and list all the refugee/displaced persons' camp in the area of responsibility.
 - (b) Coordinate all the activities of the NGOs.
 - (c) Assist the NGOs and the US forces in distributing food, water and medical support.
 - (d) Provide security in the refugee/displaced persons' camp.
 - (e) Assist the local authority in maintaining law and order situation in the camps.
 - (f) Carryout recce and establish water points in

coordination with the NGOs and local authorities at commune level.

(g) Carryout recce and find out the food distribution point at commune level.

(h) Organise all available resources to move the refugees/displaced persons.

(i) Be prepared to provide transports for the repatriation.

(j) Try and motivate the people to return to their home.

(2) Phase 2.

(a) Provide escort for the convoy carrying the refugees/displaced persons if required.

(b) Coordinate movement of displaced persons to their homes.

(c) Encourage all the people to return home.

(d) Coordinate with local authorities regarding the safety of the people.

(e) Assist the NGOs and the US forces in the NODAL POINTS.

(f) Make relief committee in coordination with the local authority at commune level for smooth operation of relief work.

(g) Assist the relief committee in preparation of list of the affected families.

(3) Phase 3.

(a) Assist the relief committee, NGOs and the US forces in distributing food, water and other relief items.

(b) Assist the affected people in settling down to their respective homes.

(c) Assess the requirement of the affected people in settling down specially in farming sector and forward the same to HAC.

(d) Assist in distributing of the house building material and farming tools.

(e) Coordinate all the activities of the NGOs.

(4) Phase 4. Handover all activities to the Government and NGOs progressively as the situation becomes normal.

SECTOR 4A (GHANBATT)

8. a. Grouping. Same as OPO-16.
- b. Deployment. Same as OPO-16.
- c. Tasks. Tasks in addition to the tasks mentioned in OPO-16 are as follows:
 - (1) Phase 1.
 - (a) Identify and list all the refugee/displaced persons' camp in the area of responsibility.
 - (b) Coordinate all the activities of the NGOs.
 - (c) Assist the NGOs and the US Force in distributing food, water and medical support.
 - (d) Provide security in the refugee/displaced persons' camp.
 - (e) Assist the local authority in maintaining the law and order situation in the camps.
 - (f) Carryout recce and establish water points in coordination with the NGOs and local authorities at commune level.
 - (g) Carryout recce and identify the food distribution points at commune level.
 - (h) Organise all available resources to move the refugees/displaced persons.
 - (i) Be prepared to provide transports for the repatriation.
 - (j) Try and motivate the people to return to their home.
 - (2) Phase 2.
 - (a) Provide escorts for the convoy carrying the refugees/displaced persons if required.
 - (b) Provide transports and arrange convoy from GIKONGORO towards BUTARE / KIGALI / GITARAMA.
 - (c) Encourage all the people to return home.

(d) Coordinate with the RPF regarding the safety of the people.

(e) Assist the NGOs and the US Forces in the NODAL POINTS.

(f) Make relief committee in coordination with the local authority at commune level for smooth operation of relief work.

(g) Assist the relief committee in preparation of list of the affected families.

(3) Phase 3.

(a) Assist the relief committee, NGOs and the US Forces in distributing food, water and other relief items.

(b) Assist the affected people in settling down to their respective homes.

(c) Assess the requirement of the affected people for settling down specially in farming sector and forward the same to HAC.

(d) Assist in distributing of the house building material and farming tools.

(e) Coordinate all the activities of the NGOs.

(4) Phase 4. Handover all activities to the Government and NGOs progressively as the situation becomes normal.

SECTOR 4B (SENEGALESE/CHADIAN BN)

9. a. Grouping.

b. Deployment. Will continue to remain in Sector 4B.

c. Tasks.

(1) Phase 1.

(a) Identify and list all the refugee/displaced persons' camp in the area of responsibility.

(b) Coordinate all the activities of the NGOs.

(c) Assist the NGOs and the US Forces in distributing food, water and medical support.

(d) Provide security in the refugee/displaced persons' camp.

(e) Assist the local authority in maintaining the law and order situation in the camps.

(f) Carryout recce and establish water points in coordination with the NGOs and local authorities at commune level.

(g) Carryout recce and identify the food distribution points at commune level.

(h) Organise all available resources to move the refugees/displaced persons.

(i) Be prepared to provide transport for the repatriation.

(j) Try and motivate the people to return to their home.

(2) Phase 2.

(a) Provide escorts for the convoy carrying the refugees/displaced persons if required.

(b) Provide transports and arrange convoy for displaced persons returning home.

(c) Encourage all the people to return home.

(d) Coordinate with the RPF regarding the safety of the people.

(e) Assist the NGOs and the US Forces in the NODAL POINTS.

(f) Make relief committee in coordination with the local authority at commune level for smooth operation of relief work.

(g) Assist the relief committee in preparation of list of the affected families.

(3) Phase 3.

(a) Assist the relief committee, NGOs and the US forces in distributing food, water and other relief items.

(b) Assist the affected people in settling down to their respective homes.

(c) Assess the requirement of the affected people for settling down specially in farming sector and forward the same to HAC.

(d) Assist in distributing of the house building material and farming tools.

(e) Coordinate all the activities of the NGOs.

(4) Phase 4. Handover all activities to the Government and NGOs progressively as the situation becomes normal.

SECTOR 4C (ETHIOPIAN BN)

10. a. Grouping. As per UN table of organisation.

b. Deployment. Will be deployed in Sector 4C.

c. Tasks.

(1) Phase 1.

(a) Identify and list all the refugee/displaced persons' camp in the area of responsibility.

(b) Coordinate all the activities of the NGOs.

(c) Assist the NGOs and the US forces in distributing food, water and medical support.

(d) Provide security in the refugee/displaced persons' camp.

(e) Assist the local authority in maintaining the law and order situation in the camps.

(f) Carryout recce and establish water points in coordination with the NGOs and local authorities at commune level.

(g) Carryout recce and identify the food distribution points at commune level.

(h) Organise all available resources to move the refugees/displaced persons.

(i) Be prepared to provide transports for the repatriation.

(j) Try and motivate the people to return to their home.

(2) Phase 2.

(a) Provide escort for the convoy carrying the refugees/displaced persons if required.

(b) Provide transports and arrange convoy for displaced persons' returning home.

(c) Encourage all the people to return home.

(d) Coordinate with the RPF regarding the safety of the people.

(e) Assist the NGOs and the US Force in the NODAL POINTS.

(f) Make relief committee in coordination with the local authority at commune level for smooth operation of relief work.

(g) Assist the relief committee in preparation of list of the affected families.

(3) Phase 3.

(a) Assist the relief committee, NGOs and the US Force in distributing food, water and other relief items.

(b) Assist the affected people in settling down to their respective homes.

(c) Assess the requirement of the affected people for settling down specially in farming sector and forward the same to HAC.

(d) Assist in distributing of the house building material and farming tools.

(e) Coordinate all the activities of the NGOs.

(4) Phase 4. Handover all activities to the Government and NGOs progressively as the situation becomes normal.

SECTOR 5

11. a. Grouping. No change from refs A and B.

b. Deployment. No change from refs A and B.

c. Tasks.

(1) Phase 1.

(a) Identify and list all the refugee/displaced persons' camp in the area of responsibility.

(b) Coordinate all the activities of the NGOs.

(c) Assist the NGOs and the US forces in distributing food, water and medical support.

(d) Provide security in the refugee/displaced persons' camp.

(e) Assist the local authority in maintaining the law and order situation in the camps.

(f) Carryout recce and establish water points in coordination with the NGOs and local authorities at commune level.

(g) Carryout recce and find out the food distribution point at commune level.

(h) Organise all available resources to move the refugees/displaced persons.

(i) Be prepared to provide transport for the repatriation.

(j) Try and motivate the people to return to their home.

(2) Phase 2.

(a) Provide escort for the convoy carrying the refugees/displaced persons if required.

(b) Provide transports and arrange convoy from GISENYI to RUHENGARI.

(c) Encourage all the people to return home.

(d) Coordinate with the RPF regarding the safety of the people.

(e) Assist the NGOs and the US Forces in the NODAL POINTS.

(f) Assist in the distribution of food and water in the WAY POINTS.

(g) Make relief committee in coordination with the local authority at commune level for smooth operation of relief work.

(h) Assist the relief committee in preparation of list of the affected families.

(3) Phase 3.

(a) Assist the relief committee, NGOs and the US forces in distributing food, water and other relief items.

(b) Assist the affected people in settling down to their respective homes.

(c) Assess the requirement of the affected people for settling down specially in farming sector and forward the same to HAC.

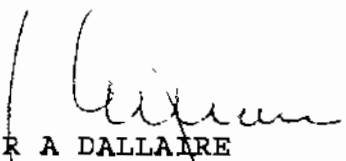
(d) Assist in distributing of the house building material and farming tools.

(e) Coordinate all the activities of the NGOs.

(4) Phase 4. Handover all activities to the Government and NGOs progressively as the situation becomes normal.

COMMAND AND CONTROL

12. All sectors will report to Force HQ for direction regardless of whether they are commanded by a MILOB or a Battalion Commander. MILOB Gp HQ and CIVPOL HQ will continue to have their normal liaison, coordination and administrative tasks associated with their personnel. OP support Hope (US) and OP Passage (CDN), although under national control vice UNAMIR will operate in close cooperation and support of the UNAMIR humanitarian effort. Detail Command and Control net work is given in Annex - C.


R A DALLAIRE
Maj Gen
Force Commander

Annexes

- A. Map showing NODAL POINTS and WAY STATIONS.
- B. Map showing Pseudo - Quarantine Radius.
- C. Command and Control Net Work

Distribution:

External:

Action:	<u>Copy No</u>
US Forces	1
Canadian Contingent	2
MILOB Gp HQ	3
Sector 1	4
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Sector 4C	9
Sector 5	10
UNCIVPOL	11

Information:

UNDPKO (Mission Planing Service)	12
French Coalition Force	13

Internal:

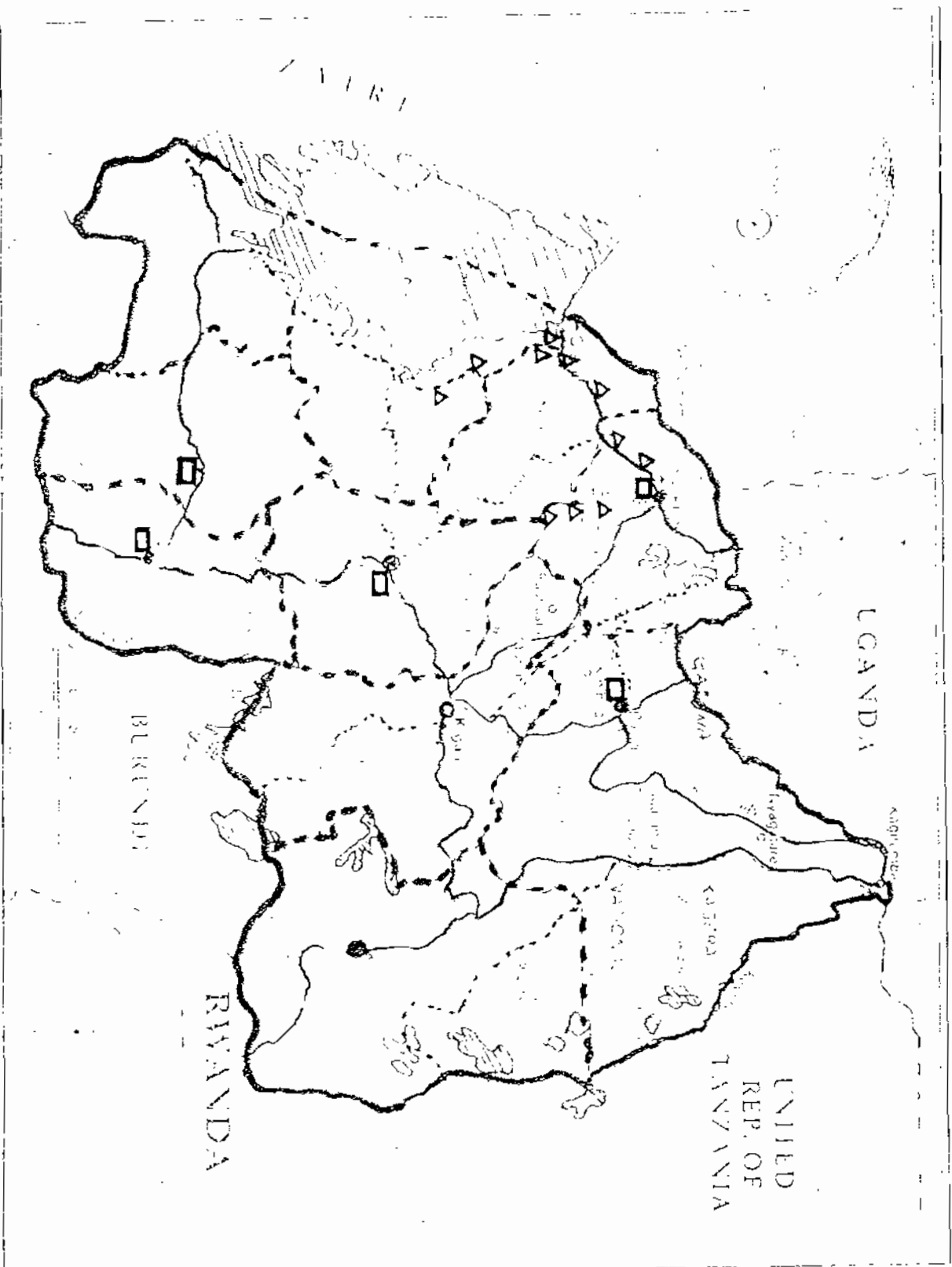
Action:

DFC	14
CAO	15
COO	16
HAC	17
C Plans	18
C Log O	19
CMPO	20
FSO	21
Camp Comdt	22

Information:

SRSG's Office	23
File	24
Spare	25-30

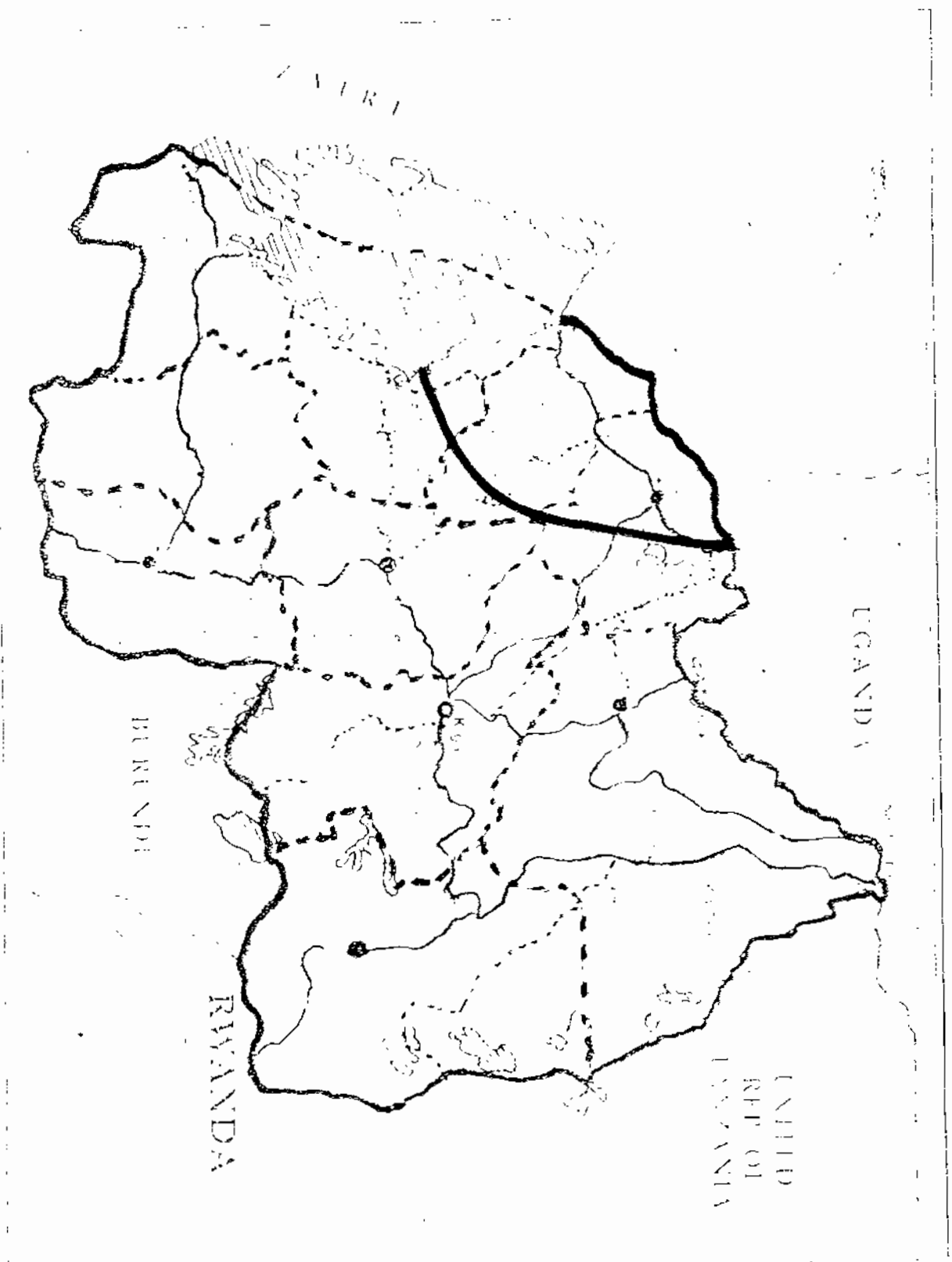
ANNEX-A
TO OP DIR-17



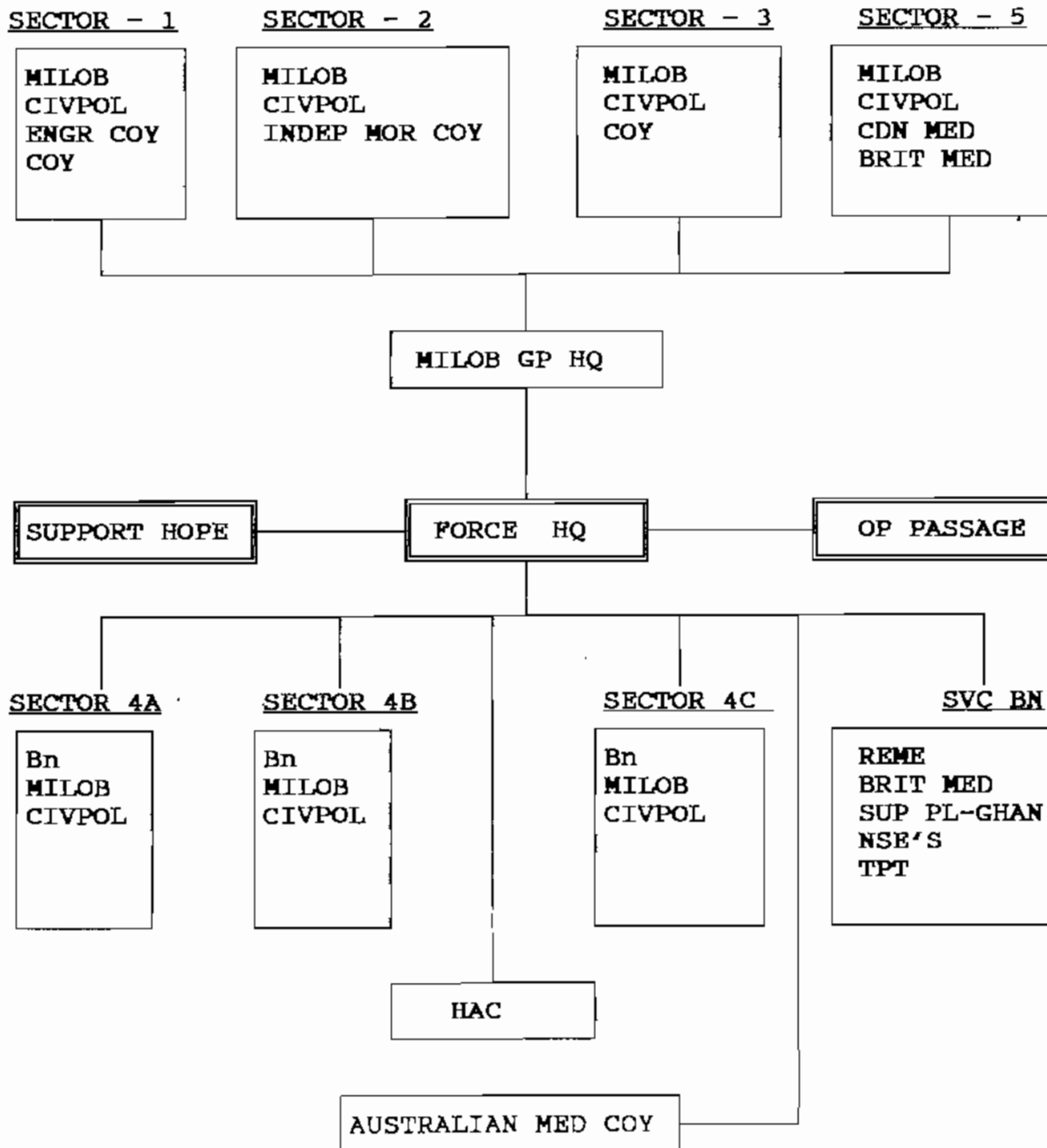
LEGEND

1. NODAL POINT - □

2. STATION - △



UNAMIR COMMAND AND CONTROL



HAC

DRAFT-I

Copy No of

UNAMIR
Force HQ
Kigali, Rwanda

Aug 1994

3000.15 (Ops)

See Distribution:

SUBJECT: OPERATION DIRECTIVE NO. 17

Reference:

- A. Operation Order No 16 Dated 25 July 1994.
- B. Modification No 1 to OPO - 16 Dated 31-Jul 94.

SITUATION

1. Military. The military situation in Rwanda has improved and it seems that the war has ended with the capture of Gisenyi by RPA. RPA now controls the entire country excluding the HPZ in the south west. French Led Coalition Forces (FCF) is continuing to disarm the members of the militia and other illegal elements in addition to their humanitarian activities. However, a considerable number of ex-government forces have taken shelter inside the HPZ though FCF has disarmed more than 8000 members of ex-government forces in Goma. FCF has also planed to withdraw from Rwanda by 22 August 94.

2. Political. Improvement in the Military situation has directly influenced the political situation. The newly formed BBGNU of Rwanda has started functioning. USA has already reopened its embassy in Rwanda and some other countries, for example Belgium, are also planning to re-establish their embassy in Rwanda. Beside this a number of high level teams from different countries are visiting Rwanda and having talks with the present Government.

3. Humanitarian. Humanitarian situation has deteriorated in Goma where more than a million Rwandese took refuge earlier in front of the RPA advance. Hundreds of people are dying every day in Goma due to the out break of cholera, poor sanitation and starvation. More and more NGOs are visiting and working in those areas. A lot of countries have come forward to assist and stabilize the situation.

4. UNAMIR. Changes in military, political and humanitarian aspect have also made UNAMIR to alter its working procedure. Under the expanded mandate of Security Council, UNAMIR is now

expected to deploy overwhelming force and support capabilities in RWANDA with an aim to contribute largely in the military, political and humanitarian fields. Ghana, UK, Australia, Ethiopia, Nigeria, Canada and USA have confirmed to contribute forces.

MISSION

5. UNAMIR is to assist and coordinate the humanitarian support of participating countries/organizations with a view to bring rapid and effective end of this crisis.

EXECUTION

6. Concept of Operation

a. The thrust of the effort is to bring back the refugees and displaced persons and resettle them in their respective home areas. About one million refugees are presently staying in Goma and two millions displaced persons are waiting to return home from Sector 4. Confidence building activities among the population, extensive assistance in carrying out humanitarian tasks by different countries/agencies, monitoring cease-fire, assisting Broad Base Government of National Unity to participate in establishing relief capability in Rwanda and in re-settling displaced persons/refugees is of paramount importance.

b. Most refugees/displaced persons seem eager to return to their home areas as quickly as possible, as an example some 50,000 have already started their long journey from Goma on foot. UNAMIR in consultation with US Forces and other contributing countries, has evolved a plan for their successful return. This operation must:

(1) Stabilize refugees/displaced persons in their present location.

(2) Attract them to return home areas.

(3) Provide transportation, food, water, medical assistance and some accoutrements on their way to their home areas.

(4) Prepare home areas for return of refugees and improve essential life supporting services.

(5) Assist the people to return to their normal life.

(6) Handover in due course all humanitarian activities to the Rwandese Government.

c. The operation will be conducted in 4 phases:

(1) Phase 1. To continue in stabilizing the refugees/displaced persons in the present locations by

providing food, water, medical support and rudimentary public health measures with an emphasis in sector 4 where none to limited services have created a situation of despair and potential massive human tidal wave west to Bukavu. Simultaneously carry out planning for home area preparation and repatriation of refugees/ displaced persons. Concurrently, open the Kigali International Airport for 24/7 operations and improve essential services in the capital, KIGALI.

(2) Phase 2. Phase 2 must emphasize the return of refugees to Rwanda and the enticement/encouragement of displaced persons in Rwanda to go back to their home areas. This phase will begin no later than Monday 01 Aug 94, with the deployment of the newly arrived UNAMIR, Canadian and US assets. KIGALI will be the centre of gravity of the humanitarian relief and sustainment effort/programme for Rwanda. The NODAL POINTS will be managed by the US Forces. From the NODAL POINTS materials will be brought to the Distributing Points under the arrangement of UNAMIR. UNAMIR along with NGOs and local authorities will distribute food and other items to the affected people. There will be a number of distributing points in each affected prefectures. Details to be worked out by HAC. Five NODAL POINTS will be established in RUHENGERI, BYUMBA, GITARAMA, BUTARE and GIKONGORO. In these NODAL POINTS trucks, food, assistance supplies (like soap), clean water and medical supplies and facilities will be stockpiled in a wholesale format. Men, experts, material handling, trucking and security will all be in evidence in order to ensure that onward distribution, and/or more extensive care/treatment, is provided to the various WAY STATIONS between these nodes and to the outlying areas under distribution from each node (see Annex A for boundaries of these humanitarian areas). The WAY STATIONS along the major return route are already being established every 20 Kms or so along the major priority corridor of GISENYI-RUHENGERI. This principal corridor leading to KIGALI will be implemented as priority one in this phase in order to relieve the pressure of GOMA. A pseudo-quarantine radius from the Zaire border is in effect (40 Kms, see Annex B) so as to screen cholera victims before they move beyond RUHENGERI to KIGALI. NGOs will be encouraged to assist in establishing the WAY STATIONS. Concurrently commence transport of seriously ill and other displaced persons from sector 4A and sector 4B through Gitarama to eastern and western prefectures. A second priority in this phase is the BURUNDI-BUTARE-GITARAMA-KIGALI corridor. The third priority is the TANZANIA-RUSUMO-KIBANGO, RWAMAGANA-KIGALI corridor. The Humanitarian Affairs Cell (HAC), of UNAMIR, with direct support from the US civilian/ humanitarian element will coordinate all

military support in the corridor so that there are no duplications in a particular area. The last priority is the BYUMBA-KIGALI corridor. During this phase, the majority of refugees will be returning to their home areas and emphasis will switch from route feeding and support to take-home WAY STATION centres located on the secondary axes.

(3) Phase 3. It is expected that most of the refugees/displaced persons will well on their way to their home areas by the beginning of phase 3. They have to be supported logistically till the next harvest of crops expected by December/January if the planting happens in September/October as it is an aggro based country. Food, clean water, medical facilities, roads and bridges reconstruction, home building material and farming tools etc will have to be initiated and/or stockpiled in the NODAL POINTS for onward distribution and/or production.

(4) Phase 4. As conditions in RWANDA stabilize and BBGNU gets control of the situation and the Govt with NGOs is capable of providing sufficient assistance without direct UNAMIR and US support a progressive handover of all activities to the Govt and NGOs will be done in accordance with a normalisation process. This phase is accomplished when the majority of the refugees/displaced persons returned to their homes and the routine life sequence is re-established.

7. Deployment. The overall deployment of UNAMIR force will be as per OPO-16 (MOD-I). Operation Support Hope (US) and Operation Passage (Canada) will deploy according to coordination with UNAMIR and RPA.

8. US Forces.

a. Grouping. Will be provided by US Force.

b. Deployment. Operation Hope is requested to provide their detailed deployment plan by 03 Aug 94. Kigali Airport, Kacyru Gendarmerie Camp and NODAL POINTS will be the centres of deployments.

c. Tasks.

(1) Assist the Govt in re-structuring basic infrastructure in Kigali.

(2) Assist the Govt in re-vamping the Kigali Airport.

(3) Establish NODAL POINTS at RUHENGARI, BYUMBA, GITARAMA, BUTARE and GIKONGORO.

(4) Dump food and medical supplies at the NODAL POINTS.

(5) Provide purified water at the NODAL POINTS. Water may be purified at the NODAL POINTS and be stored for further distribution.

(6) Provide ware house control, material handling and trucks with drivers at the NODAL POINTS for carrying materials to the DISTRIBUTION POINTS.

(7) Assist UNAMIR in transporting refugees/displaced persons to their homes.

(8) Establish treatment centres at KIBONGO, GITARAMA and BUTARE.

9. Canadian Contingent.

a. Grouping. Will be given by the Canadian contingent.

b. Deployment. Will be Deployed in GISENYI and GOMA areas.

c. Tasks

(1) Establish hospital at GISENYI.

(2) Provide medical support to the refugees/displaced persons and stabilize the situation.

(3) Encourage the refugees to return to their home areas.

(4) Assist the NGOs in distributing food and water.

(5) Assist UNAMIR in transporting the refugees to their home areas.

10. HAC

a. Coordinate all activities of NGOs and other Humanitarian organizations.

b. Assist US Force in their humanitarian efforts.

c. Arrange reception of the refugees at GISENYI in coordination with Govt authorities and NGOs.

d. Identify the WAY STATIONS in between GISENYI and RUHENGARI and assist Sector 5 and NGOs in establishing the WAY STATIONS.

e. Provide assistance to US Forces and NGOs to stabilize refugees in GOMA and BUKAVU.

f. Attract and motivate refugees/displaced persons to return to their homes.

g. Monitor the movement of refugees from GISENYI to RUHENGARI.

h. Ensure that WAY STATIONS are well equipped with food, water and medical facilities.

i. Coordinate with US Forces and NGOs for lifting refugees from RUHENGARI and GIKONGORO to their homes.

j. Coord with US Forces for establishing NODAL POINTS.

k. Select the DISTRIBUTION POINTS in the Prefecture/Commune in coordination with local authorities and Sector Commanders.

l. Disseminate all pertinent data to human rights rapporteur.

m. Prepare a guideline for the DISTRIBUTION PTS regarding their organization and tasks.

n. Collect data from Sectors on the need of the affected people, eg. farming tools, seeds, fertilizer, house building materials, health centres etc.

11. Sector 1, 2 and 3.

a. Grouping. NO change from refs A and B.

b. Deployment. No change from refs A and B.

c. Tasks.

(1) Phase 1.

(a) Identify and list all the refugee/displaced persons' camp in the area of responsibility.

(b) Coordinate all the activities of the NGOs.

(c) Assist the NGOs and the US forces in distributing food, water and medical support.

(d) Provide security in the refugee/displaced persons' camp.

(e) Assist the local authority in maintaining law and order situation in the camps.

(f) Carryout recce and establish water points in coordination with the NGOs and local authorities at commune level.

(g) Carryout recce and find out the food distribution point at commune level.

(h) Organise all available resources to move the refugees/displaced persons.

(i) Be prepared to provide transports for the repatriation.

(j) Try and motivate the people to return to their home.

(2) Phase 2.

(a) Provide escort for the convoy carrying the refugees/displaced persons if required.

(b) Coordinate movement of displaced persons to their homes.

(c) Encourage all the people to return home.

(d) Coordinate with local authorities regarding the safety of the people.

(e) Assist the NGOs and the US forces in the NODAL POINTS.

(f) Make relief committee in coordination with the local authority at commune level for smooth operation of relief work.

(g) Assist the relief committee in preparation of list of the affected families.

(3) Phase 3.

(a) Assist the relief committee, NGOs and the US forces in distributing food, water and other relief items.

(b) Assist the affected people in settling down to their respective homes.

(c) Assess the requirement of the affected people in settling down specially in farming sector and forward the same to HAC.

(d) Assist in distributing of the house building material and farming tools.

(e) Coordinate all the activities of the NGOs.

(4) Phase 4. Handover all activities to the Government and NGOs progressively as the situation becomes normal.

12. Sector 4A (GHANBATT).

- a. Grouping. Same as OPO-16.
- b. Deployment. Same as OPO-16.
- c. Tasks. Tasks in addition to the tasks mentioned in OPO-16 are as follows:

(1) Phase 1.

- (a) Identify and list all the refugee/displaced persons' camp in the area of responsibility.
- (b) Coordinate all the activities of the NGOs.
- (c) Assist the NGOs and the US Force in distributing food, water and medical support.
- (d) Provide security in the refugee/displaced persons' camp.
- (e) Assist the local authority in maintaining the law and order situation in the camps.
- (f) Carryout recce and establish water points in coordination with the NGOs and local authorities at commune level.
- (g) Carryout recce and identify the food distribution points at commune level.
- (h) Organise all available resources to move the refugees/displaced persons.
- (i) Be prepared to provide transports for the repatriation.
- (j) Try and motivate the people to return to their home.

(2) Phase 2.

- (a) Provide escorts for the convoy carrying the refugees/displaced persons if required.
- (b) Provide transports and arrange convoy from GIKONGORO towards BUTARE / KIGALI / GITARAMA.
- (c) Encourage all the people to return home.
- (d) Coordinate with the RPF regarding the safety of the people.
- (e) Assist the NGOs and the US Forces in the NODAL POINTS.
- (f) Make relief committee in coordination with

the local authority at commune level for smooth operation of relief work.

(g) Assist the relief committee in preparation of list of the affected families.

(3) Phase 3.

(a) Assist the relief committee, NGOs and the US Forces in distributing food, water and other relief items.

(b) Assist the affected people in settling down to their respective homes.

(c) Assess the requirement of the affected people for settling down specially in farming sector and forward the same to HAC.

(d) Assist in distributing of the house building material and farming tools.

(e) Coordinate all the activities of the NGOs.

(4) Phase 4. Handover all activities to the Government and NGOs progressively as the situation becomes normal.

13. Sector 4B (Senegalese Bn).

a. Grouping.

b. Deployment. Will continue to remain in Sector 4B.

c. Tasks.

(1) Phase 1.

(a) Identify and list all the refugee/displaced persons' camp in the area of responsibility.

(b) Coordinate all the activities of the NGOs.

(c) Assist the NGOs and the US Forces in distributing food, water and medical support.

(d) Provide security in the refugee/displaced persons' camp.

(e) Assist the local authority in maintaining the law and order situation in the camps.

(f) Carryout recce and establish water points in coordination with the NGOs and local authorities at commune level.

(g) Carryout recce and identify the food distribution points at commune level.

(h) Organise all available resources to move the refugees/displaced persons.

(i) Be prepared to provide transport for the repatriation.

(j) Try and motivate the people to return to their home.

(2) Phase 2.

(a) Provide escorts for the convoy carrying the refugees/displaced persons if required.

(b) Provide transports and arrange convoy for displaced persons returning home.

(c) Encourage all the people to return home;

(d) Coordinate with the RPF regarding the safety of the people.

(e) Assist the NGOs and the US Forces in the NODAL POINTS.

(f) Make relief committee in coordination with the local authority at commune level for smooth operation of relief work.

(g) Assist the relief committee in preparation of list of the affected families.

(3) Phase 3.

(a) Assist the relief committee, NGOs and the US forces in distributing food, water and other relief items.

(b) Assist the affected people in settling down to their respective homes.

(c) Assess the requirement of the affected people for settling down specially in farming sector and forward the same to HAC.

(d) Assist in distributing of the house building material and farming tools.

(e) Coordinate all the activities of the NGOs.

(4) Phase 4. Handover all activities to the Government and NGOs progressively as the situation becomes normal.

14. Sector 4C (Ethiopian Bn)

- a. Grouping. As per UN table of organisation.
- b. Deployment. Will be deployed in Sector 4C.
- c. Tasks.

(1) Phase 1.

- (a) Identify and list all the refugee/displaced persons' camp in the area of responsibility.
- (b) Coordinate all the activities of the NGOs.
- (c) Assist the NGOs and the US forces in distributing food, water and medical support.
- (d) Provide security in the refugee/displaced persons' camp.
- (e) Assist the local authority in maintaining the law and order situation in the camps.
- (f) Carryout recce and establish water points in coordination with the NGOs and local authorities at commune level.
- (g) Carryout recce and identify the food distribution points, at commune level.
- (h) Organise all available resources to move the refugees/displaced persons.
- (i) Be prepared to provide transports for the repatriation.
- (j) Try and motivate the people to return to their home.

(2) Phase 2.

- (a) Provide escort for the convoy carrying the refugees/displaced persons if required.
- (b) Provide transports and arrange convoy for displaced persons' returning home.
- (c) Encourage all the people to return home.
- (d) Coordinate with the RPF regarding the safety of the people.
- (e) Assist the NGOs and the US Force in the NODAL POINTS.

(f) Make relief committee in coordination with the local authority at commune level for smooth operation of relief work.

(g) Assist the relief committee in preparation of list of the affected families.

(3) Phase 3.

(a) Assist the relief committee, NGOs and the US Force in distributing food, water and other relief items.

(b) Assist the affected people in settling down to their respective homes.

(c) Assess the requirement of the affected people for settling down specially in farming sector and forward the same to HAC.

(d) Assist in distributing of the house building material and farming tools.

(e) Coordinate all the activities of the NGOs.

(4) Phase 4. Handover all activities to the Government and NGOs progressively as the situation becomes normal.

15. Sector 5.

a. Grouping. No change from refs A and B.

b. Deployment. No change from refs A and B.

c. Tasks.

(1) Phase 1.

(a) Identify and list all the refugee/displaced persons' camp in the area of responsibility.

(b) Coordinate all the activities of the NGOs.

(c) Assist the NGOs and the US forces in distributing food, water and medical support.

(d) Provide security in the refugee/displaced persons' camp.

(e) Assist the local authority in maintaining the law and order situation in the camps.

(f) Carryout recce and establish water points in coordination with the NGOs and local authorities at commune level.

(g) Carryout recce and find out the food distribution point at commune level.

(h) Organise all available resources to move the refugees/displaced persons.

(i) Be prepared to provide transport for the repatriation.

(j) Try and motivate the people to return to their home.

(2) Phase 2.

(a) Provide escort for the convoy carrying the refugees/displaced persons if required.

(b) Provide transports and arrange convoy from GISENYI to RUHENGARI.

(c) Encourage all the people to return home.

(d) Coordinate with the RPF regarding the safety of the people.

(e) Assist the NGOs and the US Forces in the NODAL POINTS.

(f) Assist in the distribution of food and water in the WAY POINTS.

(g) Make relief committee in coordination with the local authority at commune level for smooth operation of relief work.

(h) Assist the relief committee in preparation of list of the affected families.

(3) Phase 3.

(a) Assist the relief committee, NGOs and the US forces in distributing food, water and other relief items.

(b) Assist the affected people in settling down to their respective homes.

(c) Assess the requirement of the affected people for settling down specially in farming sector and forward the same to HAC.

(d) Assist in distributing of the house building material and farming tools.

(e) Coordinate all the activities of the NGOs.

(4) Phase 4. Handover all activities to the Government and NGOs progressively as the situation becomes normal.

16. Command and Control. All sectors will report to Force HQ for direction regardless of whether they are commanded by a MILOB or a Battalion Commander. MILOB Gp HQ and CIVPOL HQ will continue to have their normal liaison, coordination and administrative tasks associated with their personnel. OP support Hope (US) and OP Passage (CDN), although under national control vice UNAMIR will operate in close cooperation and support of the UNAMIR humanitarian effort. Detail Command and Control net work is given in Annex - C.

R A DALLAIRE
Maj Gen
Force Commander

Annexes

- A. Map showing NODAL POINTS and WAY STATIONS.
- B. Map showing Pseudo - Quarantine Radius.
- C. Command and Control Net Work

Distribution:

External:

Action:	<u>Copy No</u>
US Forces	1
Canadian Contingent	2
MILOB Gp HQ	3
Sector 1	4
Sector 2	5
Sector 3	6
Sector 4A	7
Sector 4B	8
Sector 4C	9
Sector 5	10
UNCIVPOL	11

Information:

UNDPKO (Mission Planing Service) 12
French Coalition Force 13

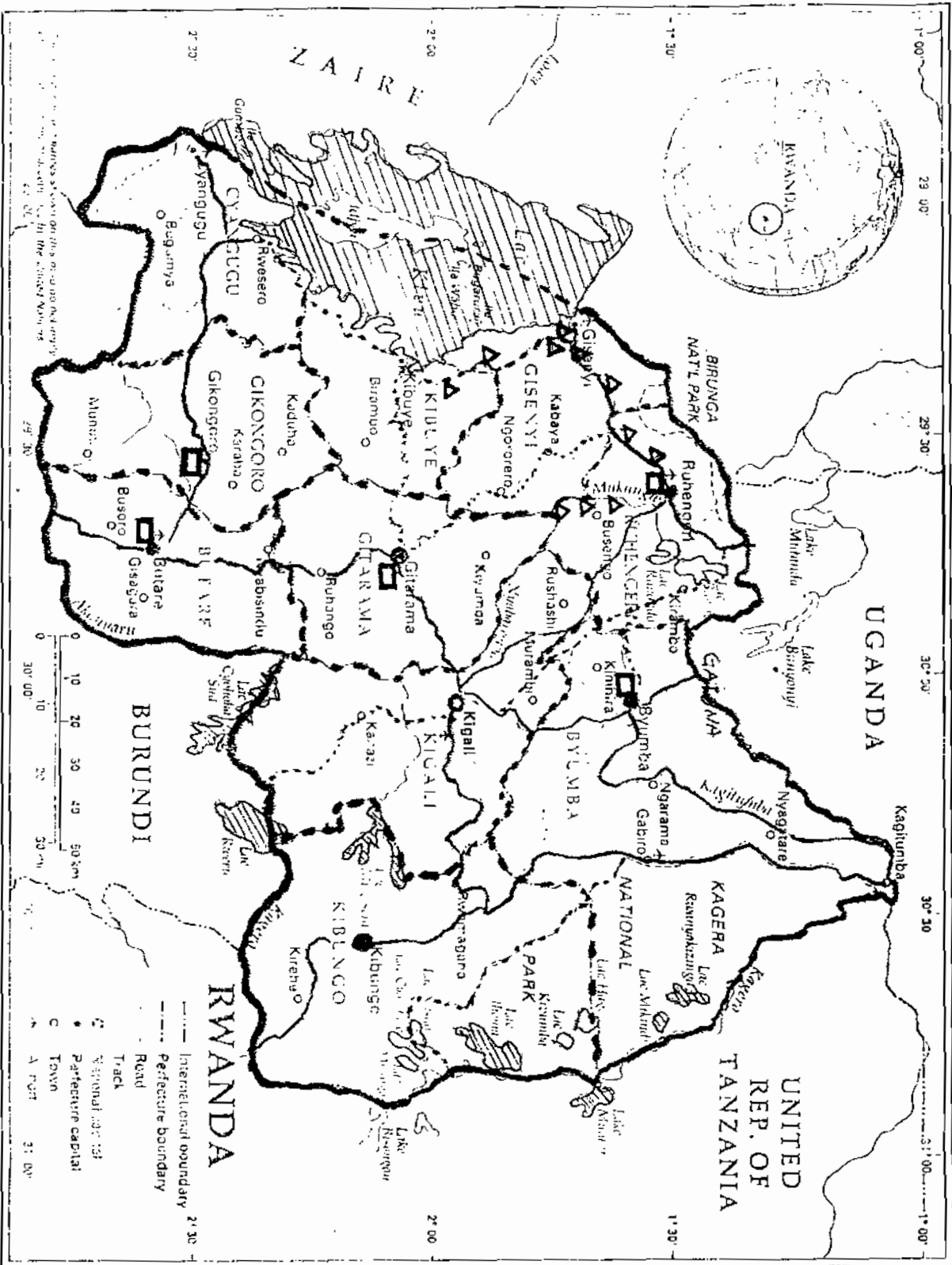
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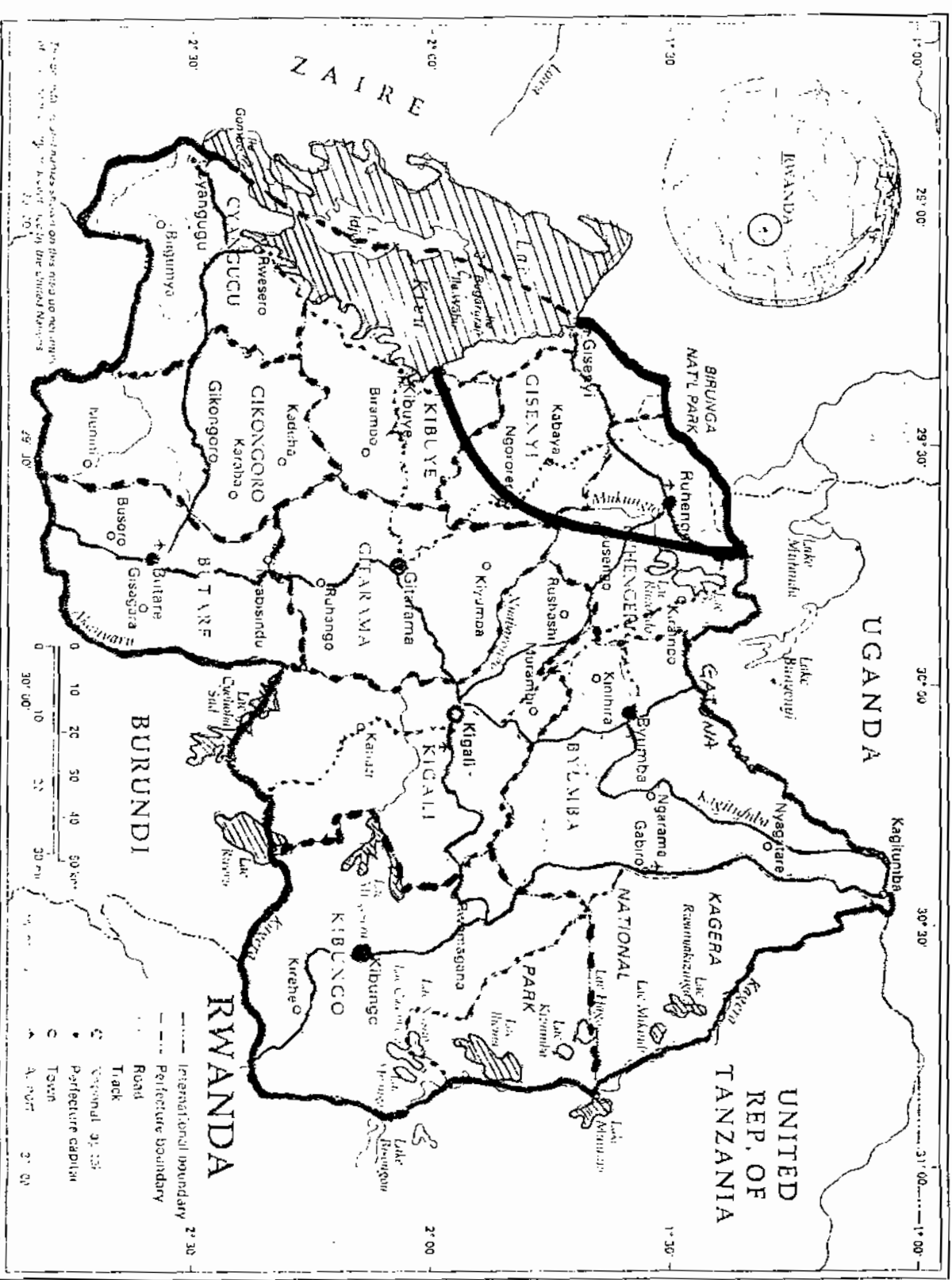
Action:

DFC	14
CAO	15
COO	16
HAC	17
C Plans	18
C Log O	19
CMPO	20
FSO	21
Camp Comdt	22

Information:

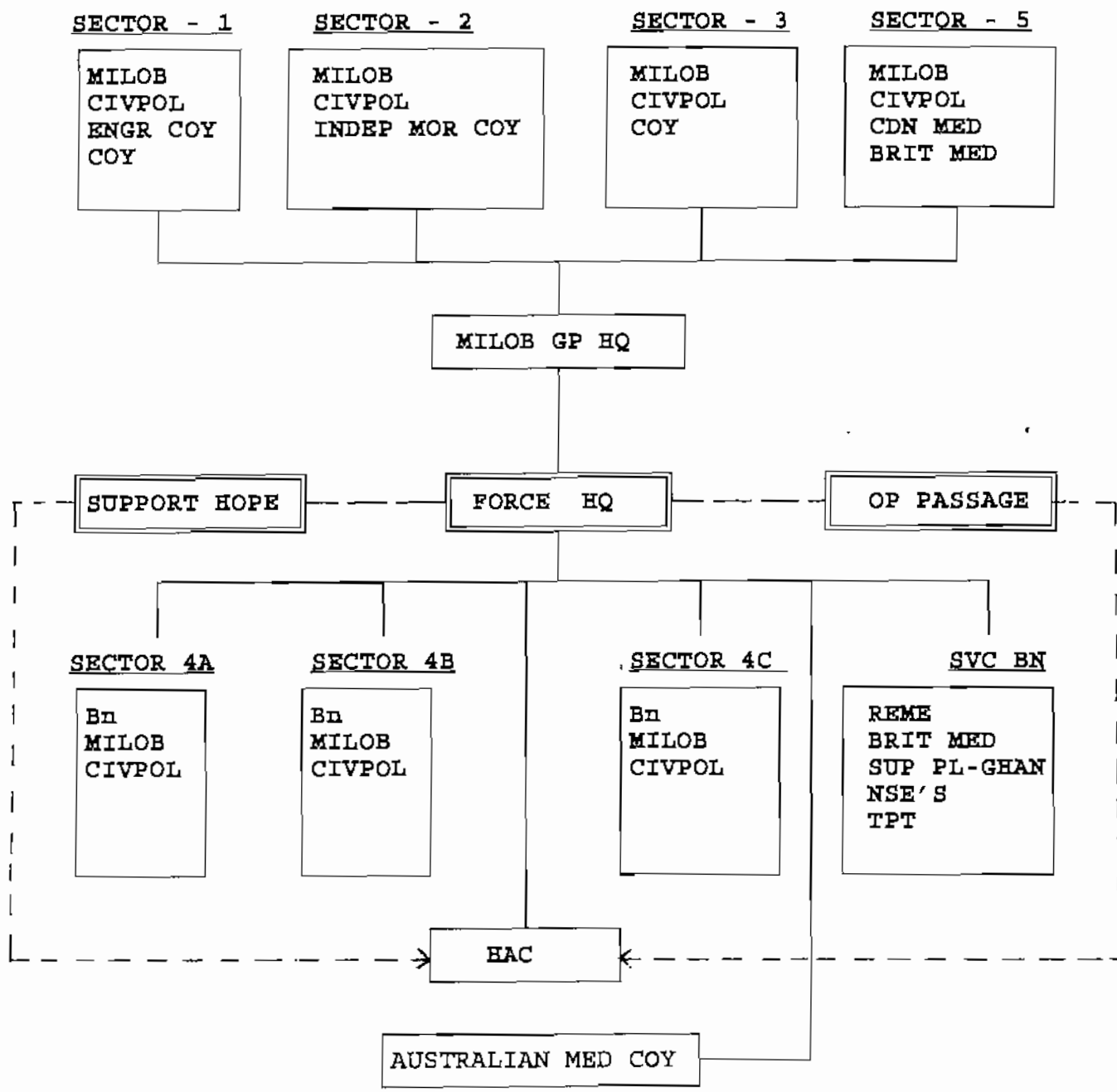
SRSG's Office	23
File	24
Spare	25-30





MAP OF RWANDA
RECEIVED 1977

UNAMIR COMMAND AND CONTROL



Copy No 7 of 15
UNAMIR
Force HQ

24 May 94

See Distribution

SUBJECT: OPERATION ORDER NO 12

1. SITUATION

a. General.

- (1) On 21 May a meeting was held between the HAC, the sous prefet of Kigali and representatives of the Government of Rwanda and the Chief of Staff of the RGF concerning agreements on the safe transfer of displaced persons. During this meeting it was ascertained that the Government was very interested in seeing a successful completion of this operation. They indicated that the population of Kigali could also be convinced on the merits of the operation.
- (2) A series of discussions have also been held with the RPF and they have appreciated the need and expressed interest in seeing the operation successfully executed.

b. Friendly Forces. No change. However, the full cooperation and involvement of the RGF, Gendarmerie, militias and RPF will be required to ensure a successful exchange of displaced persons.

c. Attachments Detachments.

- (1) The Rwandese Gendarmerie will provide a section forward and a section to the rear of the convoy for security.
- (3) The RPF will provide a section escort from the Neutral Area to the Drop Off Point.

2. MISSION. To effect an exchange of displaced persons between the Milles Collines Hotel and the Amahoro Stadium.

3. EXECUTION.

a. Concept of Operations.

- (1) The exchange will be done simultaneously between the Amahoro Stadium and the Milles Collines

Hotel.

- (2) UNAMIR vehicles will be used to effect the transfer.
- (3) The responsibility for security will rest with the opposing forces when the convoys move through areas under their control.
- (4) UNAMIR will establish a neutral area between the opposing forces where the convoys will cross.
- (5) The convoys will be escorted by elements of the Gendarmerie and if possible the RGF in RGF held areas and by a similar organization in the RPF held areas.
- (6) Apart from providing vehicles for transport, UNAMIR will provide armed soldiers in the vehicles and will have UNMO teams present with the convoys.
- (7) A Rapid Reaction Force based on mechanized troops will be on standby for deployment into either zone.

b. BYUBAT

- (1) Grouping. No change.
- (2) Tasks.
 - (a) provide a convoy escort each for displaced persons at the Milles Collines Hotel and the Amahoro Stadium as follows:
 - i. convoy commander,
 - ii. five troop carrying vehicles with drivers,
 - iii. two armed guards travelling with passengers and one in the cab of each of the five vehicles.
 - (b) complete a list of 240 displaced persons wishing to leave the Amahoro Stadium for areas in the RGF controlled areas ensuring that a list of 30 persons is completed for each truck.
 - (c) Complete subsequent lists of persons wishing to leave the Stadium on order.
 - (d) On order of HAC move displaced persons by convoy from the Milles Collines and the

Amahoro to drop off points in RGF and RPF controlled areas.

- (e) Provide a security element at the UNAMIR Neutral Area of minimum platoon strength as ordered by CHAO.
- (f) Provide a Rapid Reaction Force of a platoon in 3 x APCs to be stationed at the Neutral Zonea throughout the operation. The platoon is to be under command of HAC is to be prepared to deal with any emergency in the RGF controlled area.

c. TUN COY PL (+)

- (1) Grouping. No Change.
- (2) Tasks.
 - (a) Liaise with LCol Moigny for a list of up to 240 displaced persons wishing to leave the Milles Collines Hotel for areas in the RPF controlled areas ensuring that a list is completed for each truck.
 - (b) Complete subsequent lists of persons wishing to leave the Hotel on order.
 - (c) Provide a Rapid Reaction Force of two APCs each with a section to be stationed at the UNAMIR Neutral Area. This force will define the neutral area and be under the command of HAC. On order it will deploy in response to any emergency situation in the RPF controlled area.

d. HUMANITARIAN AFFAIRS CELL

- (1) Grouping. Nil.
- (2) Tasks.
 - (a) Ensure all negotiations and agreements are in place with participants.
 - (b) Ensure presence of required participants from opposing forces.
 - (c) Ensure all UNAMIR personnel involved in the operation are thoroughly briefed before commencement.
 - (d) Ensure establishment of UNAMIR Neutral Zone.
 - (e) provide control station for movement of

convoys.

(f) ensure that lists produced of displaced persons are forwarded to the opposing forces before commencement of movements.

(g) provide supervision at embarkation points.

e. FORCE SUPPORT PLATOON.

(1) Grouping. Nil.

(2) Task.

(a) Provide 10 x cargo vehicles for lift of displaced persons.

(b) Grenade proof all windows and cargo bays of vehicles.

(c) Ensure vehicles are reinforced with barbed wire to prevent climbing aboard by hostile elements.

f. Milob Gp.

(1) Grouping. No change.

(2) Tasks.

(a) Provide two UNMO teams for each convoy to escort convoy.

(b) Provide one UNMO team at each Drop Off Point as indicated by HAC. Team is to monitor activities at Drop Off Point.

(c) Recce routes the day prior to the operation.

(d) Conduct initial negotiation at any roadblocks encountered and keep convoy commander advised.

g. Coordinating Instructions.

(1) Timings.

(a) D-Day. TBC.

(b) All vehicles to be prepared by 2030 hrs D-1.

(c) All vehicles leave HQ at 0730 hrs.

(d) Neutral area in place by 0800 hrs.

(e) Convoys meet Opposing Force escorts at

Milles Collines and Amahoro Stadium at 0800 hrs.

(f) Loading of displaced persons commences 0830 hrs.

(g) Loading complete by 0900 hrs.

(h) 0900 to 0930 Convoys move out on order.

(2) Order of March for Convoys.

(a) section Gendarmerie/section RPF.

(b) UNMO team.

(c) Vehicles with displaced persons x 4 plus spare veh.

(d) UNMO team.

(e) section Gendarmerie/section RPF.

(f) Press vehicles.

(3) Start Points/Control Points/Release Points/Roadblocks/Route. See the Trace.

(4) Open Fire Policy. See Annex A.

(5) Vehicle Breakdown.

(a) Breakdown vehicle will be secured at the point of breakdown and recovery action is to be taken later.

(6) Action at Road Blocks.

(a) All in convoy to employ tact and rules for negotiation.

(b) Rules of engagement to be employed in accordance with sub para 4 above.

(7) Halts. Any halt to be determined by Convoy Commander.

(8) Debarkation. Under no circumstances will displaced persons be ordered to debus from vehicles until arrival at drop off points. Any attempt to order displaced persons off vehicles will be considered a hostile act and UNAMIR rules of engagement are to be applied.

4. SERVICE SUPPORT.

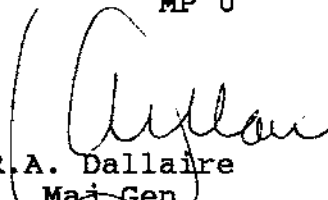
- a. Vehicles. Numbers and types as already stated in orders. There will be 30 displaced persons in each vehicle. One of the five vehicles will be a spare.
- b. Resupply. Each vehicle to carry full tank.
- c. Medical. Each vehicle to be equipped with 1 X First Aid Kit.
- d. Recovery. All vehicles to be checked for roadworthiness on the evening prior to the operation. Recovery of any breakdown will be on completion of the operation.
- e. Rations. All UNAMIR personnel to carry one day rations and water.
- f. Arms. Personal arms to be carried by all except UNMOs.

5. COMMAND AND SIGNAL

- a. Control of Operation. The operation will be controlled by HAC CP located at UNAMIR HQ. The CP will become mobile if necessary.
- b. Coordinator. Maj MacNeil is overall coordinator for the entire operation.
- c. Radio Channel. MOTOROLA Channel 14.
- d. Radios. All escort vehicles to have MOTOROLA sets. Convoy commanders and UNMOs to be equipped with extra battery.
- e. Liaison. HAC will have liaison team at Milles Collines, Amahoro Stadium and Neutral area. CHAO will arrange to have Gendarmerie and RPF liaison in place at both embarkation points.
- f. Codewords and Nicknames.

<u>Codeword</u>	<u>Meaning</u>	<u>Issued By</u>
PINEAPPLE	Arrived at Neutral Area	
BANANA	Arrived at RGF Drop Off Point	Con Ldr
POTATO	Arrived at RPF Drop Off Point(Rusine/Musha)	Con Ldr
PEPPER	Trouble at Roadblock	Con Ldr/UNMO

<u>Nickname</u>	<u>Meaning</u>	<u>Issued By</u>
Hockey Stick	Require Rapid Reaction Force	Convoy Commander
Football Kick	Rapid Reaction Force to Deploy	CHAO Callsign FH9 Convoy Escort CP Callsign MP 0


 R.A. Dallaire
 Maj Gen
 FC

Distribution:

External Action	Copy No
MILOB GP HQ	1
BYUBAT	2,
TUN COY (-)	3
Force Support Pl	4
Internal	
DFC	5
HAC	6
COO	7
C Log O	8
Camp Comdt	9
File	10
Spare	11

7. If you have to open fire, you should:
 - a. Fire only aimed shots, and
 - b. Fire no more rounds than necessary, and
 - c. Take all reasonable precautions not to injure anyone other than your target.

DEFINITIONS

8. The following definitions are used:

- a. SELF DEFENCE

Action to protect oneself or one's unit, when faced with an instant and overwhelming need, leaving no choice of means and no time for deliberation.

- b. HOSTILE ACT

A hostile act is any aggressive action against personnel or equipment of Peacekeeping Forces and/or property under their responsibility. When deciding on appropriate reaction Peacekeeping Forces, it has to be kept in mind that the use of armed forces is only permitted in the presence of an attack or imminent

- c. MINIMUM FORCE

The minimum authorized degree of force which is necessary, reasonable and lawful in the circumstances.

GUARDS ON VEHICLES DURING CONVOY ESCORT

9. Guards protecting displaced persons on vehicles during convoy escort should attempt to strike persons attempting to board the vehicle or to pull someone off the vehicle.

10. In the case of a rush of hostile elements toward the vehicle warning shots should be fired followed by aimed shots.

11. APCs will be used in extreme emergency. They will fire a burst of main armament as a warning shot. They will train weapons any anti armour weapon presenting a threat.

ANNEX B
TO OPO 12
DATED 21 MAY 94

SIGNALS INSTRUCTIONS

CALLSIGNS FOR ESCORT OPERATION

CONVOY COMMANDER NO 1 ^{AS}	CS AS
CONVOY COMMANDER NO 2 ^{MC}	CS MC
CHIEF HUMANITARIAN OFFICER	CS PH 9
CONVOY ESCORT COMMAND POST	CS MP 0
HAC CONTROL AMAHORO STADIUM	CS MP 1
HAC CONTROL NEUTRAL ZONE	CS MP 3
HAC CONTROL MILLES COLLINES	CS MP 5
BYUBAT RAPID REACTION FORCE	CS
TUNISIAN RAPID REACTION FORCE	CS
UNMO PATROL WITH CONVOY NO 1	CS
UNMO PATROL WITH CONVOY NO 1	CS
UNMO PATROL WITH CONVOY NO 2	CS
UNMO PATROL WITH CONVOY NO 2	CS
UNMO PATROL AT RGF DROP OFF	CS
UNMO PATROL AT REF DROP OFF	CS



UNAMIR

UNITED NATIONS ASSISTANCE OPERATION IN RWANDA

INTER-OFFICE MEMORANDUM

FROM: FC
TO: DISTRIBUTION LIST
DATE: 8 MAY 94
SUBJECT: MEMO FROM MR KOFI A. ANNAN, SECRETARY-general
FOR PEACE-KEEPING OPERATIONS, NY, 6 MAY 94

1. Find attached a self explanatory Memo which deals with the methods we must deal and conduct ourselves with members of the press.
2. As you can see, UNNY and more specifically the Under Secretary-General for Peace-Keeping Operations, Mr Annan is concerned with that aspect of the Mission.
3. As I have stated numerous times, the world, through the news media, is watching us now. Your cooperation is important and expected.
4. Please ensure that the guidelines provided in the Ref in addition to my own are strictly adhered to. For additional information do not hesitate to contact Maj Plante.

Maj Agik
Mai Stee
Maj Plante

Plante
Sead

DISTRIBUTION LIST

Action

External

CO BYUBAT
OC TUN Coy
Meridian Hotel, Comdt
HQ Camp Comdt
Chief RGF LO, Mille Collines Hotel

Internal

DFC/COS
COO
CMO
HAC
C Log O
CMPO
UNAMIR Mil Spokesperson and Press Coord (Maj Plante)

Information

External

Executive Director to SRSG
CAO

So
for info of all HtAc pers and
then for file 79
5

UNITED NATIONS



NATIONS UNIES

INTEROFFICE MEMORANDUM

MEMORANDUM INTERIEUR

TO:
A:

Brigadier General Romeo Dallaire
Force Commander, UNAMIR

DATE 6 May 1994

REFERENCE.

THROUGH
A/C DE

FROM:
DE:

Kofi Annan
Under-Secretary-General for Peace-Keeping Operations

SUBJECT:
OBJET:

Press relations

1. You urgently requested guidance on how to deal with the press. There are no established guidelines, despite efforts by this department to get guidelines approved.
 2. In the absence of specific guidelines, press policy in the field should be defined by the Special Representative of the Secretary-General.
 3. The guiding principles of such policy should be:
 - a) The mission and the UN itself are always well-served when the press and the public have a full and accurate understanding of what we are doing and trying to do;
 - b) Openness and transparency are desirable so long as security and the objectives of the mission are not compromised;
 - c) While information must sometimes be withheld for security reasons, or to protect delicate diplomatic initiatives, one must never lie or attempt to mislead.
 4. Your work in Rwanda is admired here. You and your people are taking considerable risks to protect human lives to the extent that you can. Many in the media are saying that the UN is abandoning Rwanda; your brave stand tells a different story. That story should get out to the world media.
 5. In my view therefore, you should, to the extent possible, make time for the media to describe your daily actions while avoiding political questions. You might identify those who are authorized to speak to the press, asking all those designated to try to stick to the facts as far as possible, leaving interpretation to the Chief of Mission.
 6. Good luck.
- cc: Jacques-Roger Booh-Booh
Alvaro de Soto

TO:

FROM:

DATE: May 19, 1994

SUBJECT: HAC COMMENTS ON OPS ORDER NO. 11

1. The question is what UNAMIR-2 is going to do when there is no cease-fire? It is quite possible that this war will be conducted to the very end, this mean to the victory of RPF and non conditional give up of RGF. In such a development of situation any our battalion must not to be deployed on different sides of the front line. The front line has to be recognized as a main line of division of the country among our units.

2. As humanitarian actions on the RPF controlled territory are already conducted, and freedom for this operations is provided by RPF, this territory can be treated as one sector with one infantry battalion on the beginning. According to the situation development this sector can be reinforced by next battalions and divided into next sectors.

3. Access to the RGF controlled territory from the Kigali airport is already very difficult, regarding mass humanitarian assistance. Additionally it is possible that RGF territory will be cut into two parts along the road KIGALI-GITARAMA-KIBUE. It can be forecasted that RGF will held GISENYI and CYANGUGU to the very end as the last road to contact with outside world.

Two strong log bases should be established in CYANGUGU and GISENYI under protection of infantry battalions. Northern RGF Sector can be named GISENYI Sector(not RUHENGGERI Sector). Southern RGF Sector can be named CYANGUGU Sector (not GITARAMA-BUTARE Sector).

4. KIGALI Sector no remarks.

5. As RPF Sector, GISENYI Sector, CYANGUGU Sector and KIGALI Sector are established, UNAMIR has to be ready to establish new sector along the road GITARAMA-KIBUYE. This would be the second sector on RPF territory.

23 Apr 94

3000.10(OPS)

See Distribution:

SUBJECT: DECISIONS TAKEN DURING CONF ON 230700 APR 94

Reference:

A. Operation Order No. 7 dated 22 Apr 94.

1. Following decisions were taken during Morning Prayers Conf on 230700 Apr 94:

a. 65 UNMOs will stay in Rwanda instead of 61.

b. BYUBAT is authorised to keep additional 30 persons in addition to the manpower given in ref A. Out of these 30 persons, maximum should be truck drivers. BYUBAT to get control of all trucks and be ready to utilise them for refugee evacuation and transportation of relief good/food from KIA.

c. Tun Coy to immediately takeover 4 x APCs from BYUBAT.

d. Defence of UN Installations.

(1) Force HQ. Following to be ensured by Camp Commandant:

(a) Entrance of the building to be protected by sand bags.

(b) A bomb shelter to be made in the building, preferably in the Main Hall.

(c) Shell attack drill to be practised.

(d) The height of sentry posts to be reduced and strengthened. Over head protection needs improvement.

(2) KIA and Amahoro Stadium

(a) Defences to be fortified.

(b) Ensure protection of UN vehs and materials around the place.

(c) Dig trenches around the camp.

e. Abandoned Vehicles and Equipments. BYUBAT, Tun Coy and Camp Commandant of Force HQ to collect all abundant

vehs and eqpts and handover to Inf Coy, Ghana located at Amahoro Stadium. C Log O will coord.

f. MILOBs at Meridien Hotel. MILOBs staying at Meridien Hotel will stay at the Hotel till 241600 Apr 94 and then shift to Amahoro Stadium.

g. Alternative Communication. Communication Section will test all the alternative international communication system. Minimum 5 international lires to be fixed. Communication Section is requested to inform COO after it has been fixed. A trial exercise will be carried out by COO or his representative.

h. Face Lifting/Cleaning Up Operation. As troops are thinning out, the UN installations need to be cleaned. Water may be brought from Meridien Hotel for cleaning purpose. C Log O to see the feasibility of bringing water from Meridien and pump it to the water tank of Force HQ.



MOEEN UDDIN AHMED
Colonel
For Force Commander

Distribution:

External:

Action:

MILOB GP HQ

BYUBAT

Tun Coy

✓ Force Log Base

Communication Section

Information:

Internal:

FC

DFC

CAO

CMPO

C Log O

Commandant, Force HQ