

UNAMIR

G3 OPERATIONS/PLANS

27 AUG - 3 DEC 1994

MEETINGS AND CONFERENCES

UNCLASSIFIED

EL/WG JUNE 2009

PLEASE RETAIN
ORIGINAL ORDER

UN ARCHIVES

SERIES S-1062

BOX 129

FILE 4

ACC. 1998/0283

UNCLASSIFIED

3000.10

01 03 030750Z DEC 94 RR RR UUUU

OPS

UNAMIR HQ KIGALI//OPS BRANCH//

TAC HQ BUTARE

SECTOR 1

SECTOR 2

SECTOR 3

SECTOR 4A(N)

SECTOR 4A(S)

SECTOR 4B

SECTOR 4C

SECTOR 5

SECTOR 6

MILOB GP HQ

AUSMED//CO//

CANSIGS//CO//

INFO DFC/COS

DCMO

HAC

DCOS OPS

DCOS SP

*See
A
6/12*

UNCLASSIFIED

02

UUUU

OPS

G3 PLANS

G3 OPS

FSO

CLO

G4

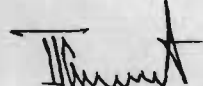
G1

FMO

CC LOG O

CIV POL

F PROV MARSHALL


230PSQ

UNCLAS OPS

SUBJ: COS COORD CONFERENCE WITH FC

1. THE FCS COORD CONFERENCE WITH COMMANDING OFFICERS/SECTOR COMMANDERS AND STAFF WHICH WAS SUPPOSED TO TAKE PLACE 2 DEC 94 HAS BEEN POSTPONDED TO MON 5 DEC 94. THIS IS DUE TO BAD WEATHER FOR THE HELI PICK UPS.
2. IN VIEW OF THE ABOVE, OPS OFFRS CONFERENCE SCHEDULED 5 DEC 94 IS CANCELLED.
3. HELI SCHEDULE FOR THE CONFERENCE IS A S BELOW AND AFFECTED

UNCLASSIFIED

03

UUUU

OPS

COMMANDING OFFICERS AND COO TAC HQ ARE TO NOTE FOR ACTION:

	LOC	ETA	ETD
A.	KIGALI		0630 HRS
B.	MUTARA	0705 HRS	0710 HRS
C.	KIBUYE	0725 HRS	0730 HRS
D.	CYANGUGU	0755 HRS	0800 HRS
E.	GIKONGORO	0820 HRS	0825 HRS

4. OFFICERS COMING BY HELI ARE REQUESTED TO BE ON TIME AT THE HELI PAD TO PREVENT DELAYS.

5. THIS LETTER SUPERSEDES THE EARLIER ONE AS TIMINGS FOR HELI PICK UPS HAVE CHANGED.

J.K. CHUMBU, MAJOR, OPS

UNCLASSIFIED

3000.10

01 03 030750Z DEC 94 RR RR UUUU

OPS

UNAMIR HQ KIGALI//OPS BRANCH//

TAC HQ BUTARE

SECTOR 1

SECTOR 2

SECTOR 3

SECTOR 4A(N) 1

SECTOR 4A(S) 2

SECTOR 4B 3

SECTOR 4C 4

SECTOR 5 5

SECTOR 6

MILOB GP HQ

AUSMED//CO//

CANSIGS//CO//

INFO DFC/COS

DCMO

HAC

DCOS OPS

DCOS SP

Thunt
ABOPS2
08/12

[Signature]
8.12

UNCLASSIFIED

02

UUUU

OPS

G3 PLANS

G3 OPS

FSO

CLO

G4

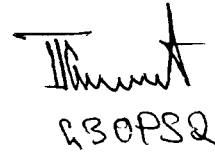
G1

FMO

CC LOG O

CIV POL

F PROV MARSHALL



Handwritten signature and initials, possibly reading "G3 OPSQ".

UNCLAS OPS

SUBJ: COS COORD CONFERENCE WITH FC

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UNCLASSIFIED

03

UUUU

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5. THIS LETTER SUPERSEDES THE EARLIER ONE AS TIMINGS FOR HELI PICK UPS HAVE CHANGED.

J.K. CHUMBU, MAJOR, OPS

3000.1

FROM: OPS BRANCH UNAMIR

TO: TAC HQ
SECTOR 1
SECTOR 2
SECTOR 3
SECTOR 4A(N)
SECTOR 4A(S)
SECTOR 4B
SECTOR 4C
SECTOR 5
MILOB GP HQ
CO AUSMED
CO CANSIGS
F PROV MARSHALL

Thumt
630492

INFO: DFC/COS
DCOMO
HAC
DCOS OPS
DCOS SP
G3 PLANS
G3 OPS
CLO
G4
CC LOG O
CIV POL

SUBJECT: CO'S COORD CONFERENCE WITH FC

1. The FC's Coordinating Conference with Commanding Officers/Sector Commanders and Staff which was supposed to take place on 02 Dec 94 has been postponed to Mon 05 dec 94. This is due to bad weather for the heli pick ups.

2. In view of the above, Ops Offrs Conference scheduled for 05 dec 94 is cancelled.

3. Heli schedule for the Conference is as below and affected Commanding Officers and COO TAC Hq are to note for action:

	LOC	ETA	ETD
A.	KIGALI		0730 HRS
B.	MUTARA	0805 HRS	0810 HRS
C.	KIBUYE	0825 HRS	0830 HRS
D.	CYANGUGU	0855 HRS	0900 HRS
E.	GIKONGORO	0920 HRS	0925 HRS

4. Officers coming by heli are requested to be on time at the heli pad to prevent delays.

5. For your necessary action.

Seen
2/12

3000.1

FROM: OPS BRANCH UNAMIR

TO: TAC HQ
SECTOR 1
SECTOR 2
SECTOR 3
SECTOR 4A(N)
SECTOR 4A(S)
SECTOR 4B
SECTOR 4C
SECTOR 5
MILOB GP HQ
CO AUSMED
CO CANSIGS
F PROV MARSHALL

Thunt
080002
OC
5.12

INFO: DFC/COS
DCOMO
HAC
DCOS OPS
DCOS SP
G3 PLANS
G3 OPS
CLO
G4
CC LOG O
CIV POL

SUBJECT: CO'S COORD CONFERENCE WITH FC

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C.	KIBUYE	0825 HRS	0830 HRS
D.	CYANGUGU	0855 HRS	0900 HRS
E.	GIKONGORO	0920 HRS	0925 HRS

4. Officers coming by heli are requested to be on time at the heli pad to prevent delays.

5. For your necessary action.

PAUZY[-CCcZ■6003 3351241-UUUU--UCCVVDA.]

NR UUUUU

011241Z DEC 94

FM SECTOR 4B HQ//FRAFBATT//

TO UNAMIR HQ KIGALI

BT

INCLAS PRM63=
DIRECT: AIR REQUEST.

1. WELFARE OFFICER.

2. LT B. SOUMARE.

3. 4B.

4. FRAFBATT.

5. HELO.

6. 01.

7. DECEMBER 0800.

8. KIBUYE.

9. 01.

10. KIGALI.

11. WELFARE MEETING.

12. 01 DAY.

13. KIBUYE.

BT

#0003

Received 12-01-1994 12:57:13

See

1/12.

PAAUZYUW UCCVVDB0002 3341415-UUUU--UCCVVDA.
ZNR UUUUU
P 301400Z NOV 94
FM UNAMIR TAC HQ BUTARE
TO UNAMIR HQ KIGALI//OPS/DFC//
BT
UNCLAS OPS092/2
SUBJ: FORCE CMD O GP
REF: P 301338Z NOV 95 DTG UNCLAS DSIG
1. RECEIPT IS HEREBY ACK.
BT
#0002

①

Thrust
G3 OPS2
01/11

[Signature]
1.12

1457

② G3 Ops

Pls fmn that all
sector comds have
ack OGP msg.

[Signature]
DCOS OPS
1.12

③

Admnd all sections
have confirmed

[Signature]
1/12

KLEEN EDGE



Minute

From: DCOS Ops

Seen
1/12

To: DFC/COS/CMO
DCOS Sp
G3 Ops
G3 Plans
FMO
FSO
CLO
G4/G1 COORD
G1
G4
CHAO
DCMO
CivPol

Thurmond
G3OPS2

Date: 30 Nov 94

Subject: FC'S COORD CONFERENCE WITH COMDS

1. The FC will meet with Commanding Officers/Sector Commanders and Staff on 2 Dec 94 at 0930 hrs in the UNAMIR HQ Operations room.
2. All addressees are invited to attend.

(10)

260822RX.005

Thur
G3 OPS
27/11

ÿ?ð■ÿ.....RAAUZYUW UCCVVDD0001 3300753
-UUUU--UCCVVDA.

ZNR UUUUU

R 260753B NOV 94

FM SECTOR 3 HQ GITARAMA//

TO FORCE HQ KIGALI/G3 OPS//

BT

UNCLAS CIP303/001

SUBJ: MEETING WITH RPA BDE COMD

REF: ops 005 101550 NOV 94.

1. MEETING NOW SCHEDULED FOR MONDAY 28 NOV AT 1000 HRS IN BUTARE.
2. SECTOR COMD SECTOR 3 WILL ATTEND.
3. FOR YOUR INFO AND ACTION PLEASE.

BT

#0001

Received 11-26-1994 08:22:20

PROGRAMME FOR THE FORCE COMMANDER'S CONFERENCE
05 DEC 94

SER	TIME	ACTIVITY	REMARKS
1	0930	DCOS OPS INTRODUCTORY REMARKS	5 MINS
2		G2 UPDATE	5 MINS
3		FC'S PTS	
4		DFC'S PTS	
5		G3 PLANS	10 MINS
6		DCOS SP	5 MINS EACH
7		COMD SECTOR 1	"
8		COMD SECTOR 2	"
9		COMD SECTOR 3	"
10		COMD SECTOR 4A	"
11		COMD SECTOR 4B	"
12		COMD SECTOR 4C	"
13		COMD SECTOR 5	"
14		COMD SECTOR 6	"
15		CO AUSMED	"
16		CO CANSIGS	"
17		HAC	"
18		DCMO	"
19		MISC PTS FROM STAFF	
20		FC CONCLUDING PTS	
21	1200	LUNCH BLUE BERET CAMP	
22	1330	FINAL COORD	(AS REQR)
23	1430	HELI DEPARTURE	

3000.1

FROM: OPS BRANCH UNAMIR

TO: TAC HQ
SECTOR 1
SECTOR 2
SECTOR 3
SECTOR 4A(N)
SECTOR 4A(S)
SECTOR 4B
SECTOR 4C
SECTOR 5
MILOB GP HQ
CO AUSMED
CO CANSIGS
F PROV MARSHALL

Thurmont
630412

INFO: DFC/COS
DCOMO
HAC
DCOS OPS
DCOS SP
G3 PLANS
G3 OPS
CLO
G4
CC LOG O
CIV POL

SUBJECT: CO'S COORD CONFERENCE WITH FC

1. The FC's Coordinating Conference with Commanding Officers/Sector Commanders and Staff which was supposed to take place on 02 Dec 94 has been postponed to Mon 05 dec 94. This is due to bad weather for the heli pick ups.

2. In view of the above, Ops Offrs Conference scheduled for 05 dec 94 is cancelled.

3. Heli schedule for the Conference is as below and affected Commanding Officers and COO TAC Hq are to note for action:

	LOC	ETA	ETD
A.	KIGALI		0730 HRS
B.	MUTARA	0805 HRS	0810 HRS
C.	KIBUYE	0825 HRS	0830 HRS
D.	CYANGUGU	0855 HRS	0900 HRS
E.	GIKONGORO	0920 HRS	0925 HRS

4. Officers coming by heli are requested to be on time at the heli pad to prevent delays.

5. For your necessary action.

10
From: DCOS OPS

3000.26(Ops)

To: DFC/COS
DCOS SP
DCMO
G3 OPS

Info: RPA LO

Date: 01 Dec 94

Subject: RPA AND UNAMIR PRINCIPAL STAFF MEETINGS

References:

- A. 1000.(DFC)/G/4 dated 11th November, 1994.
- B. RPA/761/C/001 dated 28th November, 1994.
1. The RPA Chief of Staff has responded positively to a UNAMIR HQ request to meet with RPA Representatives on a weekly basis to discuss matters of common interest.
2. The mentioned meeting is scheduled for Wednesdays at 1000 hrs in the DFC's Conference Room commencing 7 Dec 94.
3. The under-mentioned will represent UNAMIR HQ.
 - a. DFC.
 - b. DCOS OPS.
 - c. DCOS SP.
 - d. DCMO.
 - e. G3 OPS.
4. For your information and necessary action please.

REPUBLIC OF RWANDA
MINISTRY OF DEFENCE
ARMY CHIEF OF STAFF'S OFFICE
KIGALI.

28th November, 1994

Our Ref.: RPA /761/C/001

Your Ref. :1000.7 (DFC/G/4

Office of the DFC/COS/CMO
UNAMIR Force HQ
KIGALI

Sir,

RE : RPA AND UNAMIR PRINCIPAL STAFF MEETING.

Reference to your letter 1000.7 (DFC) / G/4 dated 11th November, 1994, I hereby apologise for the delayed reply, the reason being my absence from the office for some days.

As it was suggested by our high authorities that we hold joint meetings on weekly basis, I take this opportunity to submit the names of RPA Officers who are to participate in the mentioned meetings :-

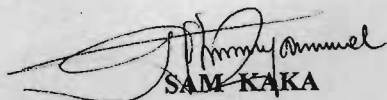
1. Col. Charles Muhire
2. Major Kamanzi Mushyo
3. Capt. Charles Karamba

I hope that those meetings will strengthen our usual co-operation.

③
DCS OPS
I would like your office
to convene these meetings
seems inevitable we shall
be discussing matters related to
our operations and Minister of Defence.
cc : His Excellency the Vice-President

Thank you
H. K.

25/11
DFC/COS/CMO


SAM KAKA
COL.
Army Chief of Staff

② DFC/COS
a. very well done
this is key to our
future success
in Rwanda.

b. We must make
first meeting an
event that they will
want to repeat on a
weekly basis.

FC
30/11

①
FC
Sir,
They have finally reacted
to our letter even though we
were already holding the meeting
on the 29/11
DFC/COS

3000.10 (OPS)

FROM: UNAMIR HQ (OPS)

TO: TAC HQ, BUTARE

DATE: 30 Nov 94

[Handwritten signature]
LS OPS

SUBJECT: FC'S OGP CO-ORDINATING CONFERENCE

1. You are requested to travel by road to this HQ for the above mentioned meeting which takes place on 2 December 1994 at 1000 hrs.

2. For your action.

01 01 301755Z NOV 94 RR UUUU

G3 OPS

UN HQ KIGALI//OPS//

TAC HQ BUTARE

SECTOR 1

SECTOR 2

SECTOR 3

SECTOR 4 AN

SECTOR 4 AS

SECTOR 5

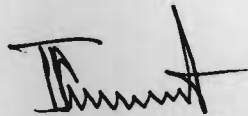
SECTOR 6

MILOB GP HQ KIGALI ZEN

UNCLAS G3 OPS

SUBJ:CO/SECTOR COMDS COORD CONFERENCE WITH FORCE COMD

1. PLEASE ACK RECIEPT OF OUR SIG OVER THE SUBJECT MATTER. THE CONFERENCE TAKES PLACE 2 DEC 94 AT 1000 HRS IN UNAMIR HQ CONFERENCE ROOM.
2. YOU ARE REQUESTED TO ATTEND.



J.K. CHUMBU, MAJOR, G3 OPS

UNCLASSIFIED

PROGRAMME FOR THE FORCE COMMANDER'S CONFERENCE
02 DEC 94

SER	TIME	ACTIVITY	REMARKS
1	0930	DCOS OPS INTRODUCTORY REMARKS	5 MINS
2		G2 UPDATE	5 MINS
3		FC'S PTS	
4		DFC'S PTS	
5		DCOS G3 PLANS	10 MINS
6		DCOS SP	5 MINS EACH
7		COMD SECTOR 1	"
8		COMD SECTOR 2/4AS	"
9		COMD SECTOR 3	"
10		COMD SECTOR 4A N	"
11		COMD SECTOR 4B	"
12		COMD SECTOR 4C	"
13		COMD SECTOR 5	"
14		COMD SECTOR 6	"
15		CO AUSMED	"
16		CO CANSIGS 1 CDH512	"
17		HAC	"
18		DCMO	"
19		MISC PTS FROM STAFF	
20		FC CONCLUDING PTS	
21	1200	LUNCH BLUE BERET CAMP	
22	1330	FINAL COORD	(AS REQR)
23	1430	HELI DEPARTURE	

10

PROGRAMME FOR THE FORCE COMMANDER'S CONFERENCE
05 DEC 94

SER	TIME	ACTIVITY	REMARKS
1	0930	DCOS OPS INTRODUCTORY REMARKS	5 MINS
2		G2 UPDATE	5 MINS
3		FC'S PTS	
4		DFC'S PTS	
5		G3 PLANS	10 MINS
6		DCOS SP	5 MINS EACH
7		COMD SECTOR 1	"
8		COMD SECTOR 2	"
9		COMD SECTOR 3	"
10		COMD SECTOR 4A	"
11		COMD SECTOR 4B	"
12		COMD SECTOR 4C	"
13		COMD SECTOR 5	"
14		COMD SECTOR 6	"
15		CO AUSMED	"
16		CO CANSIGS	"
17		HAC	"
18		DCMO	"
19		MISC PTS FROM STAFF	
20		FC CONCLUDING PTS	
21	1200	LUNCH BLUE BERET CAMP	
22	1330	FINAL COORD	(AS REQR)
23	1430	HELI DEPARTURE	

Actioned
Thurmont
02/12

DO2 OPS
Pec action. is
info all concerned
for the new
date for the
con 0 pp. 5 Dec 94
2/12.

10

MESSAGE FORM FORMULE DE MESSAGE				SECURITY CLASSIFICATION — COTE DE SECURITE UNCLAS				FILE — DOSSIER			
PAGE	DATE — TIME GROUP GROUPE DATE — HEURE			PRECEDENCE PRIORITE	CLASS	SPECAT CAT SPEC	LMF L DIFF	CAI/CIC IAC/ICC	ORIGINATOR'S NUMBER NUMERO DE L'EXPEDITEUR		
	DATE — TIME DATE — HEURE	MONTH MOIS	YEAR ANNEE								
OF DE	060925	DEC	94	P	R						
BOOK DOSSIER	MESSAGE HANDLING INSTRUCTIONS — INSTRUCTIONS D'ACHEMINEMENT DU MESSAGE										
<p>FROM — DE <i>Φ/UNAMIR HQ</i></p> <p>TO — A <i>ALL STN.</i></p> <p>SUBS: <i>FL OGP.</i></p> <p><i>FORCE COMD O GROUP IS CANCELLED FOR TODAY DUE TO BAD WEATHER. O GROUP WILL ANNOUNCE ON A LATER DATE</i></p> <p style="text-align: right;"><i>Thunt</i> <i>G30952</i> <i>02/12</i></p>											
DISTRIBUTION — DIFFUSION											
DRAFTER — REDACTEUR					SPECIAL INSTRUCTIONS — DIRECTIVES SPECIALES						
NAME — NOM		OFFICE — BUREAU		TEL — TEL	<i>TX BY 2000 RAD OP COPY TO D.O + 1X COPY (FILED)</i> <i>[Signature]</i>						
RELEASING OFFICER — L'OFFICIER APPROBATEUR											
NAME — NOM		OFFICE — BUREAU		TEL — TEL							
SIGNATURE					SECURITY CLASSIFICATION — COTE DE SECURITE UNCLAS						

DO NOT STAPLE, CREASE, FOLD OR SMUDGE — NE PAS BROCHER, PLIER, FROISSER OU MACULER

RAAUZYAW UCCVVDG0003 3351611-UUUU--UCCVVDA(

ZNR UUUUU ZYA

R 011605Z DEC 94

FM SECTOR 4C CYANGUGU//ETHIOBATT

TO UNAMIR HQ/KIGALI

BT

UNCLAS ETHIOBATT 06/03/127

SUBJ; FC O GP

1. FOR OUR 2IC IS SICK, THE CHIEF LOGISTICS OFFICER WHO CAN
EXPLAIN ABOUT EVERYTHING ON BEHALF OF HIM, WILL ATTEND THE
CONFERENCE.

2. BEST REGARDS

BT

#0003

Received 12-01-1994 17:38:49

Thur
GBOPS2
02/12

[Signature]
2.12

10
RAAUZYUW UCCVVDG0003 3351611-UUUU--UCCVVDAI

ZNR&UUUUe

R 011605Z DEC 94

@M SECTOR 4C CYANGUGU//ETHIOBATT/

TO UNAMIR HQ/KIGALI

BT

UNCLAS ETHIOBATT 06/03/127

SUBJ; FC O GP

1. FOR OUR 2IC IS SICK, THE DEPUTY OPERATION OFFICER WHO CAN
EXPLAIN ABOUT EVERYTHING ON BEHALF OF HIM, WILL ATTEND THE
CONFERENCE.

2. BEST REGARDS

BT

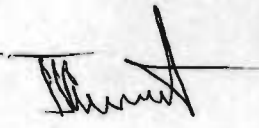
#0003

Received 12-01-1994 16:22:09

Thunt
GBOPS 2
02/12

2.12

KLEENEDGE

10
FROM: DCOS OPS 

TO: TAC HQ
MILOB GP HQ
HAC
AUSMED
1 CDHSR
ETHIOBATT
FRAFATT
GHANBATT
TUNBATT
ZAMBATT
INDBATT
MALAWI COY
NICOY

SUBJECT: WEEKLY OPS OFFICERS CONFERENCE AGENDA

1. There will be weekly OPS officer's conference at UNAMIR HQ OPS room at 0930 hrs on 21 Nov 94.

2. AGENDA:

- a. G3 Plans introductory remarks;
- b. G3 Engr - remarks;
- c. G2 Brief;
- d. Brief by:

- (1) TAC HQ
- (2) AUSMED
- (3) 1 CDHSR
- (4) HAC
- (5) SECTOR 1
- (6) SECTOR 2A
- (7) SECTOR 2B
- (8) SECTOR 3A + 3B
- (9) SECTOR 4A S
- (10) SECTOR 4A N
- (11) SECTOR 4B
- (12) SECTOR 4C
- (13) SECTOR 5
- (14) SECTOR 6.

MEMORANDUM

3000.10(Ops)

19 Nov 94

G3 Ops

[Signature]
G3OPS

Distribution List

WEEKLY OPS OFFICERS CONFERENCE

1. The above mentioned conference takes place on 21 Nov 94 at 0930 hrs. All Ops Officers are to attend without fail.
2. Arrangements for airlift of Ops Officers from sector 4A, 4B and 4C remain unchanged.
3. Sector 5 Ops Officer to proceed to this headquarters by road.
4. All action addressees are to comply accordingly.

Action

Tac HQ Butare
MILOB GP HQ
AUSMED
1 CDHSR
ETHIOBATT
FRAFBATT
GHANBATT
TUNBATT
ZAMBATT
INDBATT
MALAWI COY
MALIL COY
NICOY
ENGR OFFR
FSO
G3 AIR

From: G3 OPS, UNAMIR HQ *De Fall* 3000.10(Ops)
KIGALI

To: TAC HQ (BUTARE)
MILOB GP HQ
AUSMED
BRITCON
ICDHSR
ETHIOBATT
FRAFATT
GHANBATT
TUNBATT
ZAMBATT
INBATT
MALAWI COY
MALI COY
NICOY
ENGR OFFR
FSO
G3 AIR

Date: 10 NOV 94

Subject: WEEKLY OPS OFFICERS CONFERENCE

1. The next Ops Officers Weekly Conference is scheduled to take place on Mon 14 Nov 94 at 0930 hrs. All Ops Officers are to attend without fail.
2. Arrangements for airlift of Ops Officers from Sector 4A, 4B and 4C remain unchanged.
3. Sector 5 Ops Officer to proceed to this Headquarters by road.
4. All action addressees are to comply accordingly.

UNITED NATIONS



NATIONS UNIES

ASSISTANCE MISSION FOR RWANDA

UNAMIR - MINUAR

MISSION POUR L'ASSISTANCE AU RWANDA

From: LT COL AA YELLA
G3 OPS

File No: 3000.10(OPS)

To: TAC HQ (BUTARE)
MILOB GP HQ
AUSMED
BRITCON
1CDHSR
ETHIOBATT
FRAFATT
GHANBATT
TUNBATT
MALAWICOY
ZAMBATT
MALICOY
NICOY
ENGR OFFR
FSO
G3 AIR

Date: 05 Nov 94

Subject: WEEKLY OPS OFFICERS CONFERENCE

1. The next Ops Officers Weekly conference is scheduled to take place on Mon 07 Nov 94 at 0930 hrs.
2. Arrangements for airlift of Ops Officers from Sector 4A, 4B, 4C and 5 remain unchanged.
3. All action addressees are to comply accordingly.

MEMORANDUM

31 Oct 94

Distribution List

MINUTES OF THE ENGINEERING CONFERENCE DATED 27 OCT 94

1. The chairman started the conference at 11:05 am, welcoming the participants.

SECURITY INSTALLATIONS, THE ROAD TO THE BELGIAN VILLAGE

2. He proceeded with the verification of the execution of the obligations undertaken by participants in previous conferences. In response to the question concerning the improvement of the CHEZ LANDO HOTEL and the BELGIAN VILLAGE security installations, Mr. Gabe Andino said that he needed a recommendation from BMS whose representative, Mr. Brian, said that the recce had been done and a copy would be given to B&R soon. Maj James, in his comment regarding the road leading to the Belgium Village emphasized that the work done had been washed away by rain (?) and that there was still a two weeks work on it.

THE EOD TERMS OF REFERENCE, EXPLOSIVE REQUISITIONS

3. The chairman asked Lt.Dione for the FRARBATT EOD tm's terms of reference. The answer was that they had been handed to his commander who would convey to FEO. Concerning the surplus of explosives and other materials for blasting, the chairman said that Capt Deveau had promised a list 2 weeks ago. He was not at the 27 Oct meeting to give an answer on the matter. The chairman emphasized that the requirement for the explosive materials to be used in the next six months by UNAMIR EOD tms was urgent for C LOG O.

THE BAILEY BRIDGE COMPONENTS FOR BRITCON, DIESEL OIL FOR THE MINTRAPE ROAD BUILDING MACHINES

4. Next, the chairman came to current matters and reminded that the Chief of Roadways Division of MINTRAPE, Maj Paul Semana, had given an official answer for the Bailey bridge components required at KANZENZE. They were going to be handed over to the 9 Para Sqn RE engrs soon. Maj Semana also said MINTRAPE was ready to do some urgent road works even on the GITARAMA-KIBUYE ROAD, provided that they would receive diesel oil required for the road building machines' exploitation.

MEETING OF ASTALDI REPRESENTATIVE, THE TECHNICAL INSPECTION OF THE CHINESE EQPT

5. The chairman briefed participants about the meeting with the ASTALDI Administrative Director, Mr.Walter Barboni, who confirmed that his firm stopped their activity as a result of the EEC credits being cut off. The chairman suggested to include the ASTALDI in the request to the WORLD BANK to fund the Chinese Road & Bridge Corporation, responsible for the western part of the Gitarama-Kibuye road. He also mentioned the Chinese heavy road building machines inspection with the representative of B&R, Mr.Bob Smith, at MABANZA on 25 Oct. Generally, the eqpt is looted and devastated,

but it is worth to be repaired. The B&R technical assistance would greatly speed up the Chinese readiness to restart their main job on the road.

THE NICOY EOD ACTIVITY

6. In response to the chairman's question regarding the NICOY EOD activity, Maj Ude confirmed their readiness for the BYUMBA Prefecture school compounds inspection.

THE 9 PARA SQN RE ENGR TASKS TAKE OVER, THE NEW AUSMED EOD TM, SUPPLY PROCEDURE SPEED UP, PROCUREMENT'S FEEDBACK INFORMATION, THE CHINESE EOPT INSPECTION'S RESULTS

7. Maj James said that BRITCON would end its term by 17 Nov and wished that someone would take over. Capt Hughes said that a new AUSMED EOD Tm would be coming in soon and asked BMS to quicken the procedure to supply the eqpt and materials which were requested. The chairman insisted on getting a feedback information about what has been received as a result of the Procurement's action. Mr. Parnell asked once again about the inspection of the Chinese base and the chairman repeated that a copy of the report would come from Mr. Bob Smith soon. The chairman insisted on the fact that the Chinese base was an important available source of eqpt and that his intention was to start funding repair on it.

8. The meeting ended at 11:30.

The next engr conference is scheduled on 3 Nov 94 at 1100 hrs, at the Conference Room, UNAMIR FHO.

J Maczka

J Maczka
Maj
G3 Engr/FEO

DISTRIBUTION LIST

Action Info

LIST C
BMS
B & R

DFC/COS
D COS OPS

31.10

② G3 Engr

Pls discuss how you intend to coord EOD after mid Nov.


*DCOS OPS
31.10*

MESSAGE FORM FORMULE DE MESSAGE				SECURITY CLASSIFICATION — COTE DE SECURITE				FILE — DOSSIER	
PAGE	DATE — TIME GROUP GROUPE DATE — HEURE			PRECEDENCE PRIORITE	CLASS	SPECAT CAT SPEC	LMF L DIFF	CAI/CIC IAC/ICC	ORIGINATOR'S NUMBER NUMERO DE L'EXPEDITEUR
1 OF 1 DE	271542	OCT	94	ACTION	INFO				
MESSAGE HANDLING INSTRUCTIONS — INSTRUCTIONS D'ACHEMINEMENT DU MESSAGE									
<p>FROM — DE: Sector 5 miloB HQ / Cmdr II</p> <p>TO — A: miloB Gp HQ / HqC Kigali / FOQ Kigali / Adc to Force Cmdr</p> <p>Subj: 8 Canadians UNMO meeting</p> <p>1. Request that all Canadian miloB's who are attending Sigs Regt Dinner 28 Oct 94 meet with Lt Col Austdal at Sigs Regt offr mess at 1800 hrs 28 Oct 94.</p> <p>2. Request you pass this info to any Canadian UNMO's in your area.</p> <p>② SDO I will pass on to all Cdr.</p> <p>T.N.A. T.N. Anderson Capt G3 Ops 5. 27 Oct 94</p>									
DISTRIBUTION — DIFFUSION									
DRAFTER — RÉDACTEUR					SPECIAL INSTRUCTIONS — DIRECTIVES SPECIALES				
NAME — NOM		OFFICE — BUREAU			TEL — TÉL		<p>Received via motorola at 271542 hrs passed to D.O.</p>		
RELEASING OFFICER — L'OFFICIER APPROBATEUR									
NAME — NOM		OFFICE — BUREAU			TEL — TÉL				
SIGNATURE					SECURITY CLASSIFICATION — COTE DE SECURITE				

ATTENTION ALL SDO'S AND DO'S

THERE WILL BE A MEETING OF ALL DO'S AND SDO'S ON SUNDAY 30 OCT 94 AT 1000 HRS IN THE OPS ROOM. ALL DUTY OPS PERS WILL ATTEND THIS MEETING. THERE WILL BE NO EXCEPTIONS.

THIS MEETING WILL DEAL WITH THE WAY SITUATIONS WILL BE DEALT WITH BY OFFICERS ON DUTY IN THE OPS ROOM. IT WILL ALSO CLARIFY ALL THE PROCEDURES AND RESPONSIBILITIES OF EACH GROUP.


AA YELLA
LT COL
G3 OPS

DISTRIBUTION LIST:

1. MAJ NAZMUL
2. MAJ KASAMALE
3. MAJ METHNANI
4. MAJ ALBERT
5. MAJ LIENDA
6. MAJ MOHNE
7. CAPT ANDERSEN
8. CAPT ADAMU
9. CAPT MOLOKO
10. CAPT MFACHI X MTACHI
11. CAPT MAULU
12. CAPT GHOUL

1000.MA

25 Oct 94

See Distribution

SENIOR STAFF MEETING 25 OCT 94- ACTION POINTS

1. The following points are identified for action as indicated:
2. FC Visit 26 Oct - Sector 5. Requirement is to deploy Tunbatt throughout Sector vice in their present linear positions along the MSR.
 - a. D Cos Ops and C Log O to accompany FC on recce to facilitate staffing.
 - b. ADC is to provide travel details and coordinate.
3. Collection of imm/emigrant numbers in Daily Sitrep. FC/SRSG concerned that figures given currently are of little value since they are from govt and incomplete.
 - a. D Cos Ops is to continue to staff the revised collection system and confirm that it is in place on Fri 28 Oct.
4. Delays to Convoys at Ugandan Borders. CAO has reported delays to convoys at Ugandan border.
 - a. D/CMO is to liaise with CAO and task Milobs to investigate. He is to report outcome by Thu 27 Oct.
5. Malawi Coy Deployment. D Cos Ops reported that Malawi Coy had been provided suitable accommodation, radios were currently being issued to them, and TCVs were in the pipeline. There was now no reason for their concentrated deployment.
 - a. D Cos Ops is now to deploy Malawi Coy to dispersed locations throughout their AOR according to current op instructions.
 - b. D Cos Ops is to remain mindful of their request for ptl vehicles.
6. Deployment Options for Indian Contingent. FC expressed his desire for Indbatt to deploy complete by air: he was concerned that their delayed arrival may clash with the rotation of Ghanbatt, leaving gaps. However he recognised the strong financial argument for a mixed fly/float deployment.
 - a. D Cos Ops is to staff through UNHQNY, stressing the operational imperitives over the financial.
7. Med Support in Sector 1. FC had discussed medical issues with Prefect of Byumba during recent visit. Prefect concerned over incidence of malaria etc. FC had agreed to assist if possible.
 - a. C Med O is to investigate the temporary deployment of a med team to support Nicon MO.
 - b. Comd HAC is to trawl NGOs for assistance.
8. Expansion of UN sites in Kigali. FC concerned over increasing numbers of UN sites in Kigali, each of which placed an additional burden on the uniformed security force.

a. D Cos Ops is to staff the issue with CSS with the view of consolodating in fewer sites.

F Haddow
F HADDOW
Lt Col RM
MA to FC

Distribution:

Action:

DCos Ops
DCos Sp
D/CMO
ComdHAC
C Log O
C Med O
ADC

Information:

FC
DFC

1000.MA

25 Oct 94

See Distribution

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①

Seen
26/10

Seen
26/10

3002.10 (0957)
R. M.

1

② G3 Ops
G3 Plans
FNA/PTI & return.

Seen
25.10

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F Haddow
F HADDOW
Lt Col RM
MA to FC

Distribution:

Action:

DCos Ops
DCos Sp
D/CMO
ComdHAC
C Log O
C Med O
ADC

Information:

FC
DFC

FROM: DCOS OPS
TO: TAC HQ
SECTOR 1
SECTOR 2
SECTOR 3
SECTOR 4A
SECTOR 4B
SECTOR 4C
SECTOR 5
MILOB GP HQ

3000.10 (OPS)
25 Oct 94.

INFO: DFC/COS
DCMO
HAC
DCOS OPS
DCOS SP
FMO
FSO
G3 PLANS
G3 OPS
CLO
G4
CC LOG O
CIVPOL

SUBJECT: CO'S COORD CONFERENCE WITH FC

1. THE FC WILL MEET WITH COMMANDING OFFICERS/SECTOR COMMANDERS AND STAFF ON MONDAY 31 OCT 94 AT 1000 HRS AT UNAMIR HQ CONFERENCE ROOM.

2. COMMANDERS MUST BE PREPARED TO DISCUSS THE FOLLOWING:

- A. CURRENT DEPLOYMENT.
- B. DAY AND NIGHT PATROL PLANS.
- C. CURRENT OPERATIONS.
- D. OPERATIONAL AND LOGISTIC PROBLEMS.

3. IN VIEW OF THE ABOVE, OPS OFFRS CONFERENCE SCHEDULED FOR 31 OCT IS CANCELLED AND WILL BE HELD ON 07 NOV 94.

4. HELI SCHEDULE FOR THE CONFERENCE IS AS BELOW AND AFFECTED COMMANDING OFFICER AND COO TAC HQ ARE TO NOTE FOR ACTION:

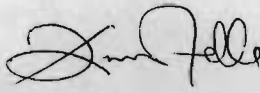
	<u>LOC</u>	<u>ETA</u>	<u>ETD</u>
A.	KIGALI	-	0730 HRS.
B.	MUTARA	0805 HRS	0810 HRS.

C.	KIBUYE	0825 HRS	0830 HRS.
D.	CYANGUGU	0855 HRS	0900 HRS.
E.	GIKONGORO	0920 HRS	0925 HRS.
F.	BUTARE	0930 HRS	0935 HRS.

5. OFFICERS COMING BY HELI ARE REQUESTED TO BE ON TIME AT THE HELI PAD TO PREVENT DELAYS.

6. FOR YOUR NECESSARY ACTION PLEASE.

FROM: UNAMIR HQ
TO: TAC HQ
SECTOR 3
MILOB SECTOR 4A
MILOB SECTOR 4C
GHANBATT
ETHIOBATT



INFO: DFC/COS

3000.10 (OPS)

DATE: 24 OCT 94

SUBJECT: DFC'S MEETING WITH SECTORS 3, 4A AND 4C MILOB/UNIT COMDS

1. THE DFC/COS WILL BE HOLDING A MEETING WITH SECTORS 3, 4A AND 4C FORMED UNIT AND SECTOR MILOB COMDS AT TAC HQ, BUTARE ON 25 OCT 94 AT 1000 HRS. THE DISCUSSION WILL BE ON THE SECURITY SITUATION IN THE MENTIONED SECTORS.

2. THE FOLLOWING HELI ARRANGEMENTS HAVE BEEN MADE AND AFFECTED PARTICIPANTS ARE TO NOTE FOR ACTION ACCORDINGLY:

A.	LEAVE KIGALI	-	0800 HRS.
B.	ARRIVE CYANGUGU	-	0850 HRS.
C.	ARRIVE GIKONGORO	-	0915 HRS.
D.	ARRIVE BUTARE	-	0930 HRS.

3. TIMINGS FOR THE RETURN JOURNEY TO BE CONFIRMED.

4. ACCEPT FOR YOUR NEC ACTION.

From: LT COL AA YELLA
G3 OPS

AA Yella
File No: 3000.10(OPS)

To: TAC HQ (BUTARE)
MILOB GP HQ
AUSMED
BRITCON
1CHCDR
ETHIOBATT
FRAFBATT
GHANBATT
TUNBATT
MALAWICOY
NICOY
ENGR OFFR
FSO
G3 AIR

Date: 23 Oct 94

Subject: WEEKLY OPS OFFICERS CONFERENCE

1. The next Ops Officers Weekly conference is scheduled to take place on Mon 24 Oct 94 at 0930 hrs.
2. Arrangements for airlift of Ops Officers from Sector 4A, 4B, 4C and 5 (TUNBATT OPS OFFRS) remain unchanged.
3. All action addressees are to comply accordingly.



①

Office of the DFC/COS
UNAMIR Force HQ
c/o UNEP
P.O. Box 30552
Nairobi
KENYA

1000.8(DFC)/G/4

18 October 1994

See distribution:

**MINUTES OF DFC/COS/CMO's WEEKLY ADMINISTRATIVE MEETING
WITH HEADS OF DEPARTMENT
HELD AT FHQ CONFERENCE ROOM ON 17 OCTOBER 1994**

Present:	Brig Gen HK Anyidoho	-	DFC/COS/CMO - Chairman
	Col J Arp	-	DCOS Ops
	Col KP O'Kelly	-	DCOS Sp
	Col Diarra	-	Commissioner CIVPOL
	Col Moeen	-	ACMO
	Col CB Yaache	-	CHAO
	Col W Ramsey	-	FMO
	Mr PJA Hornsby	-	CSS
	Maj S Goran	-	Britcon rep
	Lt Cdr S Sam	-	MA to DFC/COS - Sec

OPENING REMARKS

1. The meeting commenced at 1035 hrs with the Chairman welcoming members.
2. The minutes of the last meeting were adopted as recorded. However, it was observed that the suggestion by members for a change of the meeting day from Monday to Tuesday, as discussed during the previous meeting, was omitted.

② G3 Ops
G3 Plans
DCOS Ops

FTI / Return for retention.

③ cc
Returned
as done 18/10 DCOS Ops

	Action
3. After a lengthy discussion on the issue, it was decided to maintain Monday as the meeting day until such time as it may be deemed necessary to change it.	
<u>ITEM 1 - MATTERS ARISING FROM MINUTES OF PREVIOUS MEETING</u>	
4. <u>Vehicle Establishment Committee.</u> The Chairman directed the Secretary to liaise with OIC/Admin. for a meeting to be convened soonest.	CSS SEC
5. <u>UNAMIR vehicle losses.</u> The recent spate of UNAMIR vehicle losses was discussed at length. It was mentioned that the attitude of RPA soldiers in this regard has been taken up with the Rwandese Government.	
6. It was emphasized that UNAMIR personnel should be mindful of the security situation in the country. It was also directed that, in view of recent events, personnel are to be cautioned never to travel alone around the country.	DCOS OPS
7. <u>CIVPOL deployment.</u> It was mentioned that the proposed meeting between the Executive Director of UNAMIR and representatives of the Ministry of the Interior regarding the deployment of CIVPOLs, has yet to take place. The Chairman promised to take up the issue with the Minister of the Interior so that the Prefects could be informed of future CIVPOL deployment in their Prefectures.	DFC/COS/CMO
8. <u>Payment of MSA in the field.</u> In view of the prevailing security situation in the country, it is deemed unsafe to transport monies by road to other sectors in order to pay MILOBS. In light of this, it was thus directed that, until such time as the civilian administration is able to find a workable payment system, MILOBS in the various sectors should organize the collection of their MSA from FHQ, in a manner that will least disrupt their duties. If it becomes necessary, the Finance Officers could fly with the helicopters to effect payment to MILOBS.	CSS
<u>ITEM 2 - FIELD CAPS AND PATROL FLAGS</u>	
9. The meeting was informed that there was a quantity of UN field caps and patrol flags in stock. It was directed that Bns/Units should be advised to put in their demands.	DCOS SP
<u>ITEM 3 - EXTENSION OF SERVICE - MILOBS</u>	
10. The extension of service by MILOBS transferred from other missions was discussed briefly. It was directed that the CMO should ensure that all MILOBS transferred from other missions are cleared before UNAMIR allows them to end their mission with UNAMIR instead of returning to their primary UN mission.	

11. The Chairman remarked that far too many MILOBS have submitted applications for extension of duty tour beyond one year. He further mentioned that a policy will be promulgated soon to stop these applications.

Action

DFC/COS/CMO

ITEM 4 - OTHER MATTERS

12. Equipment for Malicoy. A member mentioned that the Malicoy now based in Gittama needed basic equipment such as vehicles and radios before deployment, and suggested that efforts be made to provide them with these items of equipment.

CSS

13. Status of FRAFBATT. One member wanted to know the status of FRAFBATT. Members were not very sure, but DCOS Ops stated that the battalion would stay until Feb 95 as the end of their first mandate with UNAMIR. Whether they would rotate in the same combination of forces is a matter yet to be decided.

14. Health risk. The Force Medical Officer enquired about the ownership of goat and sheep that roam around the headquarters courtyard. He deemed them a health risk, in view of the fact that they come into the building. It was decided that the animals would be examined in a few days' time to certify whether they are healthy enough for consumption.

DFC/COS/CMO
FMED OFFR

15. DFC's visit to BRITCON. The Chairman announced that he intended to visit Britcon units in the field during the week.

DFC/COS/CMO
BRITCON

ITEM 5 - CLOSING REMARKS

16. The Chairman thanked members for their contributions.

17. The meeting came to a close at 1130 hours.

S SAM
Lt Cdr
MA to DFC/COS
Secretary

Distribution:

Action:

Info:

CMO	A/CMO	MA TO FC
DCOS OPS	CSS	CAO
DCOS SP	BRITCON	
CHAO		
CIVPOL		
FMO		

UNITED NATIONS

ASSISTANCE MISSION FOR RWANDA



NATIONS UNIES

MISSION POUR L'ASSISTANCE AU RWANDA

UNAMIR - MINUAR

Office of the DFC/COS
UNAMIR Force HQ
c/o UNEP
P.O. Box 30552
Nairobi
KENYA

①

Seen
21/10

Seen
21/10

1000.8(DFC)/G/4

18th October 1994

See distribution:

**MINUTES OF DFC/COS/CMO's WEEKLY ADMINISTRATIVE MEETING
WITH HEADS OF DEPARTMENT
HELD AT FHQ CONFERENCE ROOM ON 17 OCTOBER 1994**

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G3 Plans
DCOS Ops

FTI / Return for retention.

DCOS Ops

2000.10/02

	<u>Action</u>
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Action

DFC/COS/CMO

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DFC/COS/CMO
FMED OFFR

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DFC/COS/CMO
BRITCON

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Lt Cdr
MA to DFC/COS
Secretary

Distribution:

Action:

Info:

CMO	A/CMO	MA TO FC
DCOS OPS	CSS	CAO
DCOS SP	BRITCON	
CHAO		
CIVPOL		
FMO		

PTI / Return for retention

NL BURUM LES 493137550=FOJD X 14-OCT-1994 17:51:55 262855

TLX-OUT-051
MISC-5277DAILY PRESS BRIEFING
UNOSOM, MOGADISHU
Friday, 14 October 1994

Acting UNOSOM Spokesman Eugene Forson, began today's press briefing by reading a statement issued today by the Special representative of the Secretary General, Ambassador J. Victor Gbeho. The statement said: (begin text)

"The Special Representative of the United Nations Secretary-General, Ambassador J. Victor Gbeho, welcomes the recent initiatives by various Somali leaders to expedite the holding of the national reconciliation conference by the end of October 1994.

"Following the signing of a declaration this morning, by 12 factions and organizations for the convening of a national reconciliation conference on 27 October 1994, the Special Representative urges all concerned Somali leaders to intensify their consultations in order to facilitate the convening of the conference.

"The United Nations will continue to support such efforts and will extend all necessary assistance for the conference which is expected to include the representatives of all the recognized factions and to be broad-based." (End Text)

Asked what UNOSOM's attitude was towards today's declaration by parties allied to Gen. Mohamed Farah Hassan Aideed's SNA, the Acting Spokesman drew the questioner's attention to the statement of the Special Representative and stressed that UNOSOM welcomed all initiatives which would contribute towards the achievement of national reconciliation. He reiterated UNOSOM's readiness to support and facilitate all such efforts.

Asked whether Mr. Ali Mahdi Mohamed, Spokesman for the Group of 12, had agreed in principle to the convening of a national reconciliation conference on 27 October, the acting Spokesman said that it was understood that the date was acceptable to all the political factions. Would UNOSOM host it? he was asked. He replied that like previous meetings of the factions, UNOSOM was prepared to facilitate it.

The Chief Military Spokesman, Major Richard McDonald, said that the troop strength today of UNOSOM II was 17,601. He told journalists that the following contingents were leaving as part of the UNOSOM force reduction plan: 90-man Irish transport company; 870-man Pakistan infantry battalion and 394 Botswana infantry battalion. In addition, the Nigerian infantry battalion had yesterday completed its re-location to Mogadishu prior to its departure for Nigeria.

DCOS OPS

15:10

3000.10(OPS)
R-5

9 a.m. today. UNOSOM forces had not been involved.

* * * * *

COL CKD
NNNN

DCOS OPS
15.10

ZCZC KGMS1242 DPIC0206

SP KGM

.NEWYORK (PKFOD) 15 0213Z

BT

BT

FROM DPIIDS

FROM DPIIDS

PART 1 OF 2

PART 1 OF 2

OMNIPRESS / UNDEVPRO

ADD/AGOLI-AGBO, DAM/HLA/BAUTISTA, NIC/ROKOSZEWSKI,

DAILY PRESS BRIEFING, 14 October 1994

The Spokesman for the Secretary-General, Joe Sills, began today's noon briefing by informing correspondents that at 10:15 a.m., the Secretary-General had met with the Permanent Representatives of Brazil, Ronaldo Mota Sardenberg; Djibouti, M. Roble Olhaye; Egypt, Nabil A. Elaraby; India, Mohammad Hamid Ansari; Malaysia, Razali Ismail; New Zealand, Colin Keating; and Pakistan, Jamsheed K.A. Marker; as well as the Charge d'Affaires of Nigeria, Isaac E. Ayewah, to discuss Somalia and the future of the United Nations Operation in Somalia (UNOSOM II). At 11 a.m., he had received the Prime Minister of Portugal, Anibal Cavaco Silva. At 12:15 p.m., he would be meeting with the Permanent Representative of Angola, Afonso Van Dunem "Mbinda".

At 5:15 p.m., the Secretary-General would meet with the Foreign Minister of Afghanistan, Hedayat Amin Arsala; at 6 p.m., with the Permanent Representative of Chile, Juan Somavia; and at 6:30 p.m., with the Chairman of the "Group of 77" developing countries, Ramtane Lamamra, the Permanent Representative of Algeria, and the Chairman of the Non-Aligned Movement, Nugroho Wisnumurti, the Permanent Representative of Indonesia.

The Spokesman then read a statement on the Nobel Peace Prize:

"The Secretary-General was delighted to learn that the Nobel Peace Prize has been awarded to Prime Minister Yitzhak Rabin and Foreign Minister Shimon Peres of Israel, and Yasser Arafat, Chairman of the Executive Committee of the Palestine Liberation Organization (PLO).

"He extends his warmest congratulations to the three leaders, and commends them on the courage, dedication and imagination they have shown thus far in pursuing a process which, beginning with the signing of the Declaration of Principles on 13 September 1993, has already achieved important results. He renews his commitment to support in every possible way their efforts in building a comprehensive, just and lasting peace in the Middle East." (See Press Release SG/SM/5437.)

The Security Council had met this morning and had issued a presidential statement on Rwanda, following the Secretary-General's progress report on the situation in Rwanda.

3000.10/0950
R-5

Assistance Mission for Rwanda (UNAMIR), Mr. Sills said. However, the Council did not reach a decision on a tribunal for Rwanda, and probably would not do so today. This afternoon, the Council would hold consultations on Haiti, discussing the 30-day report by the Secretary-General, as called for by Security Council resolution 940 (1994). There might be a Presidential statement following those consultations, which would include any other business.

The Spokesman said that there had been press reports that some delegations had said there might be a meeting and a possible resolution tomorrow on Iraq. He could not confirm that information, although he would inform correspondents as soon as he received further information. (It was announced later that consultations on Iraq would be held at 3:30 p.m. today.)

A press release from the United Nations Special mission to Afghanistan, available in the Spokesman's Office, described meetings held in Quetta by the head of the mission, Mahmoud Mestiri.

Mr. Sills announced that there would be an observance at 1 p.m. Monday, 17 October, at the Visitors' Plaza of the International Day for the Eradication of Poverty. Folk singer Tom Chapin would be the featured performer in the event which was co-sponsored by the Department of Public Information (DPI), the International Movement ATD Fourth World, and the Permanent Mission of France.

Also on that day, a ceremony to mark World Food Day would be held at 10:30 a.m. in the Economic and Social Council Chamber. The annual event would be addressed by the Secretary-General; the President of the General Assembly, Amara Essy; the Permanent Representative of Pakistan, Jamsheed Marker, Vice-President of the Economic and Social Council; the Director-General of the Food and Agriculture Organization (FAO), Jacques Diouf; and the Prime Minister of St. Vincent and the Grenadines, James Fitz-Allen Mitchell.

The Secretary-General's report on the situation in Burundi had been issued today, Mr. Sills said. Also, a World Chronicle television programme would be shown at 3 p.m. on in-house channels 6 and 23. The guests on the programme were the Chairman of the Preparatory Committee for the World Summit for Social Development, Juan Somavia of Chile; the Administrator of the United Nations Development Programme (UNDP), James Gustave Speth; the Deputy Executive Director of the United Nations Children's Fund (UNICEF), Richard Jolly; and the United Nations Assistant Secretary-General for Public Information, Samir Sanbar. The subject was the World Summit.

Speaking on peace-keeping operations, Fred Eckhard, of the Spokesman's Office, informed correspondents that the International Criminal Tribunal for the former Yugoslavia would begin its operational phase on Tuesday, 8 November, when the Special Prosecutor, Richard Goldstone, would ask for an order to Germany to cease national legal proceedings against one Dusan Tadic, and to hold him under provisional arrest for possible prosecution by the International Tribunal.

Mr. Eckhard said that Mr. Tadic had been accused by witnesses as having had personally directed the transfer of

non-Serbs to the notorious detention camps of Omarska and Trnopolje, around Prijedor in the north-west of Bosnia and Herzegovina; as having conducted interrogations and beatings there; as having been involved in the rape of Muslim women; and as having been responsible for the deaths by torture of a number of the detainees under grotesque circumstances. The Prosecutor's Office was finalizing its investigation which could result in multiple indictments in November. The press communique, issued in the Hague, Netherlands today, was available in the Spokesman's Office. A reference copy of the document which summarized the state of the investigation was in his office.

From Mozambique, the United Nations Operation in Mozambique (UNOMOZ) had reported that another step had been taken towards the United Nations-monitored elections in that country, scheduled for 27 and 28 October, with the approval of 12 candidates for the presidency and 14 political parties or coalitions for the legislative elections, Mr. Eckhard said. A total of 3,117 candidates throughout the country would compete for 250 seats in the National Assembly. The Secretary-General's Special Representative in that country, Aldo Ajello, had said that while the electoral campaign, which had begun on 22 September, had been increasingly disrupted by disturbances, those disturbances did not pose a threat to the freedom and fairness of the overall process.

The United Nations Assistance Mission for Rwanda (UNAMIR), had reported that the President of Ireland, Mary Robinson, was paying an unofficial visit to Rwanda, Mr. Eckhard continued. She had been accompanied by the Secretary-General's Special Representative for the country, Shahryar M. Khan, to Goma, Zaire today, to assess the refugee situation there. Mr. Khan's assessment was that something needed to be done quickly before the situation worsened. Mr. Khan had reported that the joint inspection team, made up of Zairean and United Nations officials, had concluded its work and would be meeting with him in Kigali over the weekend. He hoped to finalize his report to the Secretary-General early next week.

Also, at a press conference yesterday, Mr. Khan had spoken of a new emphasis for his reconstruction plan for Rwanda, which was training for the judiciary and a focus on land tenure issues to facilitate the return of refugees who found their homes occupied by others. He urgently appealed to donors for financial support; that appeal would be incorporated in a United Nations Development Programme (UNDP) general appeal for contributions to be held by mid-December.

Mr. Eckhard said that the United Nations Protection Force (UNPROFOR) had reported that the airlift into Sarajevo had resumed yesterday afternoon, and that today, despite fog and some mechanical problems, the United Nations High Commissioner for Refugees (UNHCR) had brought in 180 tons of food on 14 flights. The agency was planning a massive convoy for tomorrow that would carry 460 tons of food to Sarajevo, although the Bosnian Serbs had not yet given final clearance for that convoy.

On Somalia, Mr. Eckhard said that the Secretary-General's Special Representative for that country, James Victor Stoen,

had met separately with Somali faction leaders, Ali Mahdi and General Mohamad Farah Aidid, in connection with a proposal by General Aidid for a national reconciliation conference to begin 27 October. That proposal would short-cut the process that had been envisaged as a replacement for the original peace plan. The more recent process had involved a preparatory conference following local reconciliation conferences. Certain factions had now agreed to proceed directly to the national conference to try to form a government. There were still four parties that were not included in that process, so the Special Representative would be following up to determine what could be done to assist in that process.

END OF PART 1 OF 2
SIDOROVA

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NNNN

FROM: *h* DCOS OPS *Don Jell*

TO: TAC HQ
MILOB GP HQ
HAC
AUSMED
BRITCON
1CHSDR
ETHIOBATT
FRAFBATT
GHANBATT
TUNBATT
MALAWI COY
NICOY

DATE: 15 OCT 94

3000.10(OPS)

SUBJECT: WEEKLY OPS OFFICER'S CONFERENCE

REFERENCE:

A. OUR LETTER NO. 3000.10(OPS) DATED 04 OCT 94.

1. ALL OPS OFFRS ARE REMAINDED THAT THE NEXT OPS OFFRS CONFERENCE WILL TAKE PLACE ON 17 OCT 94.

2. VENUE AND TIMINGS REMAIN UNCHANGED.

3. OPS OFFICERS FROM 4A, 4B AND 4C WILL BE HELI LIFTED AS FOLLOWS:

A. ETA GIKONGORO - 0730 HRS.

B. ETA CYANGUGU - 0800 HRS.

C. ETA KIBUYE - 0820 HRS.

4. ALL TO NOTE FOR COMPLIANCE.



File No 5000.1 (G3 PLANS)

To: Distribution List

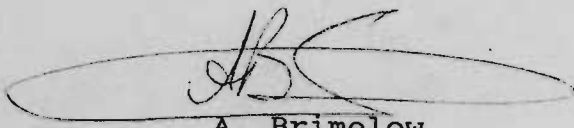
From: G3 PLANS

Date: 12 Sep 94

Subject: FORCE COMMANDERS O GP

Reference: Plans 004 of 110850Z Sep 94

Due to changes in helicopter pickup timings of Sector 4
COs, the subject O Gp will now be held 130930B Sep 94.


A. Brimelow
LCol
G3 Plans

Distribution List

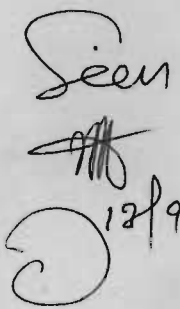
Action

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DCOS OPS
DCOS SP
HAC
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G2
G3 OPS
G3 PLANS
G3 AIR
G4
FMO
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CC LOG O

External

MILOBGP HQ
AUSMED
BRITCON
CANCON
ZAMBATT
GHANBATT



MEMORANDUM

10 Oct 94

Distribution List

MINUTES OF THE ENGINEERING CONFERENCE DATED 6 OCT 94

1. The chairman started the meeting at 11.10 AM by welcoming the guests.

BUDGETARY AND B & R ESTIMATIONS, ROAD AND AIRSTRIP REPAIR, NEWCOMING ENGR UNITS CAPABILITIES, EOD TERMS OF REFERENCE

2. He proceeded by the verification of the obligations undertaken by the participants in the previous conference. No general information from conts/batts/units concerning the length of roads and the number of bridges to be repaired by B & R flew into the UNAMIR FHQ so far. The chairman said that he met the B & R initiative of the road CND junction-Belgian village improvement, but it was not clear from where the basic road building materials would be brought. The interlocutor promised to discuss the project during the conference but he did not come yet. He also emphasized the repair of the Cyanguu airstrip necessary for humanitarian actions. Next the chairman confirmed the necessity of sending a request for information regarding engr units and their capabilities to all new UNAMIR units which arrived recently. He stressed that CANSIG and GHANBATT have not sent their EOD Tms terms of reference so far. Similarly the conts/batts/units did not send their budgetary proposals concerning engr works to be done for the 6 months of 1995.

UNAMIR MINITRAPE CONFERENCE, RAMP FOR UNAMIR TAC HQ, TREE BLOCKING A ROAD REMOVAL

3. The chairman proceeded with current matters starting with the announcement of a UNAMIR-MINITRAPE conference scheduled on Tuesday, 11 Oct 1994. He suggested to discuss six points and asked the participants if they had anything to add and requested to let him know before the meeting, if there is anybody besides of Maj James, who declared his readiness to participate in the meeting. Next the chairman asked whether BRITCON was able to erect a ramp for gravitation water supply in the UNAMIR TAC HQ. The answer was that only a few tankers were needed. BRITCON was also asked to remove a tree blocking the road as described in the document handed to Maj James, for the benefit of Africa Humanitarian Action.

B & R PRESENTATION, ACCOMMODATION PLAN UPDATING

4. Next, the B & R Offr, on the chairman's request, presented B & R very generally, therefore he was asked one more time to prepare comprehensive information regarding this support unit for the next engr conference. A detailed document on BMS structure and procedures was distributed to participants. Next Mr. Etsell advised contingents representatives to go to his office and submit the accommodation plan updating requirements.

3000.10/509

BUILDING LEASE

5. Mr. Parnel, B & R representative in the conference, was asked to inform in advance when a building lease undergoes amendments to prevent contingents from being sent out brusquely.

PROCEDURE OF REQUESTING ROAD BUILDING MATERIALS

6. An exchange on some practical issues took place between the BMS and B & R offrs on the one hand, and participants on the other hand. To a question concerning amendments (for example: leaving or changing places) the BMS and B & R representatives advised the conts/batts/units to tell them anything about projected amendments. Thus they will supply them with building materials. They also advised them to prepare scopes of works in order to permit contacts with contractors or to have BPAs (Blanket Purchase Agreements) for materials such as aggregate, gravel and blasted rock, in order for B & R to give approval for collection. B & R also emphasized its drafting and designing capabilities to be put at the contingents' disposal.

9 PARA SQN RE ENGR TASKS HAND OVER TO B & R

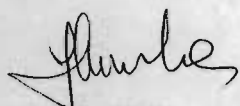
7. Mr. Etsell was asked by the chairman about engr tasks handed over by 9 Para Sqn RE to B & R. Maj James relieved him of the response and mentioned a meeting next Monday 10 Oct 1994 between BRITCON, BMS, B & R. The meeting should confirm if B & R is going to take over all humanitarian tasks when BRITCON leaves. B & R representative answered that this was not their business. Theirs was to help contingents' engineers on a self-help basis for the Force and not for humanitarian purposes. The chairman mentioned the possibility for a Chinese civilian contractor to be used by the Ethiopians.

DEFENSE STORES REQUIREMENTS, SHELTERS' ERECTION

8. Mr. Oler asked whether anything had been done concerning defense stores for incoming units. The chairman's answer was negative. He emphasized that in the UNAMIR guidelines this question is explained very clearly. All incoming units must be self-sufficient after arriving to the UNAMIR AO. Nevertheless Mr. Oler stressed that it was the best time to put on defense store requirements for the next 3 months now. The chairman asked Maj James for BRITCON's regulations concerning for instance defense stores to hand over for other UNAMIR units. His answer was that the quickest procedure would be to contact somebody from Logistics with his QM. Mr. Parnell took the obligation to convey this information to the Logistics Branch. The chairman said that the inventory and exact assessment should be done before the final decision regarding the quantity of defense store to be handed over. Mr. Parnell commented that incoming units require more defense stores and he also advised to build up defense stores banks now, in the provision of later troubled times. This will prevent a mad rush to the protective building structure when shooting starts. He said that fortunately there was some incoming materials from UNISOM.

9. After asking all participants for other points, opinions and comments if any, he thanked all of them and closed the conference at 12.15 PM.

The next engr conference is scheduled to be on 13 Oct 94 at 1100
hrs, at the Conference Room, UNAMIR FHO.



J Maczka
Maj
G3 Engr/FEO

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Sector 5	
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MALICOY	
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BES	
B & R	

INTER OFFICE MEMORANDUM

FROM: FC

TO: DFC
DCOS OPS
DCOS SP
DCMO
HAO
UNCIVPOL
CLO
FMO
MA TO FC
MILITARY SPOKESPERSON

10.10

INFO: SRSG

DATE: 07 OCT 94

SUBJECT: MANIPULATION OF INFORMATION SEMINAR

1. Due to the ever changing situation in a bureaucratic environment such as ours, I request all action addressees to attend a one hour seminar, given by Mr Nick Harman, on the manipulation of information.

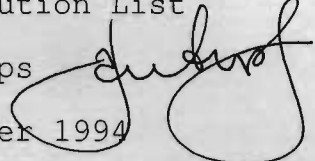
2. The Seminar will take place in the UNAMIR conference room at 1330 hours 13 Oct 94.

J. H. Toussignant

GC TOUSIGNANT
MGen
Force Commander

*3000.10 (OPS)
R-4*

INTER OFFICE MEMORANDUM

To: Distribution List 3000.10 (Ops)
From: D COS Ops 
Date: 6 October 1994
Subject: WEEKLY DCOS OPS COORD CONFERENCE

1. In order to maximize the flow of information within the UNAMIR HQ operations branch and to formulate agenda items and briefing points for the subsequent weekly COS and contingents' operations officers meetings scheduled for Mondays, I will chair a weekly coordination conference to be held in the operations room at 1100 hours on Fridays.

2. All addressees, or a designated representative, are expected to attend. Prior notification of agenda items are not required, however, all attendees are expected to raise and be prepared to discuss matters of common interest and concern within the operations branch.

3. The inaugural meeting will occur on ~~7~~ October 1994.

DISTRIBUTION LIST

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G3 Air
G3 Engr/FEO
Air Ops
CLO
G6/FSO

Info

MA to FC
DFC/COS

INTER OFFICE MEMORANDUM

To: Distribution List 3000.10 (Ops)
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DISTRIBUTION LIST

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G6/FSO

See
[Signature]
Ch

Info

MA to FC
DFC/COS

3000.10 (Ops)

FROM: DCOS OPS

KIGALI

TO:

TAC HQ
MILOB GP HQ
HAC
AUSMED
BRITCON
ICHSDR
ETHIOBATT
FRAFBATT
GHANBATT
TUNBATT
MALAWICOY
NICOY

04 OCT 94

3000.10(OPS)

SUBJECT: WEEKLY OPS OFFICERS CONFERENCE

1. THERE WILL BE WEEKLY OPS OFFICER'S CONFERENCE AT UNAMIR HQ OPS ROOM AT 0930 HRS EVERY MON. FIRST CONFERENCE WILL BE ON 10 OCT 94.

2. AGENDA FOR THE CONFERENCE AS FOLLOWS:

A. DCOS OPS INTRODUCTORY REMARKS.

B. G3 OPS - REMARKS.

C. G3 PLANS - REMARKS.

D. G2 BRIEF.

E. BRIEFS BY OPS OFFICERS:

(1) TAC HQ.

(2) AUSMED.

(3) ICHSDR.

(4) BRITCON.

(5) HAC.

(6) SECTOR 1. NICOY

(7) SECTOR 2A. GHANBATT

(8) SECTOR 2B. CAN.

(9) SECTOR 3. MALAWICOY

- (10) SECTOR 4A ^{GNANT}
 (11) SECTOR 4B ^{FEAR}
 (12) SECTOR 4C ^{OTIM}
 (13) SECTOR 5 ^{TUNHAT}

3. ALL OPS OFFICERS OR DCO'S ARE TO ATTEND.

4. OPS OFFICERS FOR 4A, 4B AND 4C WILL BE HELI LIFTED AS FOLS.
 REMAINING OPS OFFICERS ARE TO COME BY OWN MEANS:

- A. ETA GIKONGORO - 0730 HRS.
 B. ETA CYANGUGU - 0800 HRS.
 C. ETA KIBUYE - 0820 HRS.

5. DUE TO AIRLIFT RESTRICTIONS SECTORS 4A, 4B AND 4C ARE
 LIMITED TO ONLY ONE LOG OFFICER AND ONE OPS OFFICER EACH.

6. ALL TO NOTE FOR COMPLIANCE.

AGENDA FOR THE CONFERENCE AS FOLLOWS:

- A. DCO'S OPS INTRODUCTORY REMARKS
 B. C3 OPS - REMARKS
 C. C3 PLANS - REMARKS
 D. C3 BRIEF
 E. BRIEFS BY OPS OFFICERS:

(1) TAC HQ.

(2) ASSIGNED.

(3) ICHDR.

(4) BRITCON.

(5) HAC.

(6) SECTOR 1.

(7) SECTOR 2A.

(8) SECTOR 2B.

(9) SECTOR 3.

BRIEFING NOTES G3 OPS

INTRODUCTION

1. I would like to welcome all of you to the Ops Branch. i am Lt Col Apogan-Yella.

AIM

2. The aim of this brief is to give you a brief back ground history of RWANDA and UNAMIR since its inception in Oct 93.

SCOPE

3. MY BRIEF WILL COVER THE FOLLOWING;
 - A. GENERAL INFORMATION ABOUT RWANDA AND ITS POPULATION.
 - B. FORMATION OF UNAMIR.
 - C. UNAMIR BEFORE THE APR 94.
 - D. UNAMIR AFTER THE APR 94.
 - E. NEW MISSION AND CONCEPT OF OPERATION.

F. TASKS UNDER THE NEW MANDATE.

GENERAL INFORMATION ABOUT RWANDA AND ITS POPULATION

4. GEOGRAPHY. Rwanda is a small country with a rugged terrain with steep hills and widges. The reletation varies from tropical rain forest in the West and savanna grassland in the East.

5. POPULATION. The population of Rwanda used to be 8.2 million I do not think that population new is upto 5 million. The original inhabitent of RWANDA were TWA people, then came the HUTUS hundreds of years from the North followed by the Tutsis in the eighteenth century. The Hutus form 85% of the population, followed by the Tutsis 14% and the Twa 1%.

6. RWANDA like ZAIRE and BURUNDI were under BELGIAN domination. The Tutsi while under belgian domination took advantage of Western education and thus enable them to occupy very important positions both politically and economically. For example in BURUNDI, the military, the economy were in the hands of the Tutsis. The situation was no different in RWANDA. While the status quo prevailed in BURUNDI, in 1959 the Hutus in RWANDA revolted to overthrow the Tutsi domination. The rebellion led to the massacres of 20,000 Tutsis, with 160,000 fleeing into neighbouring countries. A UN supervised refreodum in 1961 brought victory to the a Hutu led party known as the party of Hutu Emancipation Movement (PARMA HUTU).

7. The political environment though tense was stable until in 1990 when 10,000 troops made up mainly of exiled Tutsis attacked Rwanda from the North. The attack was repulsed by the Rwandese Government Forces with the assistance of French and Zairian troops, thus forcing the invading Rwandese Patriotic Force to turn guerrilla. For three years the RPF continued to gain ground through its military activities against the government forces until in Mar 1993 a cease fire was agreed by the rebel forces and the Government troops. Under the Truce the RGF agreed to give up half of the territory it controlled to give way to the creation of a 19 KM wide Demilitarized Zone (DMZ).

8. On 04 August 1993 the RPF and the RGF under the aegis of the OAU signed the Arusha Peace Agreement which called upon the UN to put in place a Neutral Force Known as UNAMIR to assist in a 22 month peace process, starting from 05 Oct 93.

9. Based on the Arusha agreement the relevant Security Council Resolutions were passed to give birth to UNAMIR.

10. Prior to the arrival of UNAMIR troops in Rwanda. The OAU had an observes team in RWANDA to monitor the cease fire. These officers were absorbed into UNAMIR in Nov 93.

ARUSHA AGREEMENT

11. At ARUSHA the following were agreed to:

- a. That a Broad Base Transitional Government be installed.
- b. That transitional institutions be established.
- c. That foreign troops withdraw from RWANDA.
- d. That a Bn of RPF troops be deployed in Kigali to protect RPF dignitaries during the transition period.
- e. That expatriates be protected and security provided to humanitarian agencies operating in RWANDA.
- f. That OAU observers be integrated into the UN Observer force.
- g. That refugees be repatriated and displaced persons resettled.
- i. And finally creating a secure atmosphere for a general election.

FORMATION OF UNAMIR

12. Based on the ARUSHA agreement the relevant UN Resolutions were passed which gave UNAMIR a mandate for six months.

13. In order to execute this mandate the UNAMIR force was deployed in six sectors as follows:

- a. UNOMUR SECTOR. - MILOB
- b. RPF SECTOR - MILOB
- c. DMZ - GHANBATT
BANGLADESH
TUNBATT
- d. RGF SECTOR - MILOB
- e. SOUTHERN SECTOR- MILOB
- f. KWSA - BELGIAN
BANGLADESH
MILOB

UNAMIR DEPLOYMENT AFTER APR 94.

14. After the death of President Juvenal Habyarimana under very suspicious circumstances, the Presidential Guard went on a rampage killing opponents of the government and all Tutsis they could lay

their hands on with the assistance of the interhawe^m. Their reasons
~~been~~^{that} the plane crash was the work of forces opposed to the
government. The RPF in Kigali fearing they might be targetted
broke out of their confinement at the parliament^{house} thus ending the
cease fire reached the former government in March 1993. In order to
stop the cannage and ~~human~~^{human} wastage by the Presidential Guards and
the Interhawe the RPF forces in the North linked up with those in
Kigali advancing eastwards then South then west words with the RGF
Presidential Guards and Interhamwe cumbling before it. The RPF
advance only stopped when the French occuppied the Sector 4 the
former Humanitarian Protection Zone. By this time 4/5 of the
country was in the hands of the RPF. The HPZ thus provided a safe
haven for both the RGF and Militias majority of whom since the
withdrawal, of the French have fled into Zaire on
21 Aug 1993 have fled to Zaire.

G3 ops

MEMORANDUM

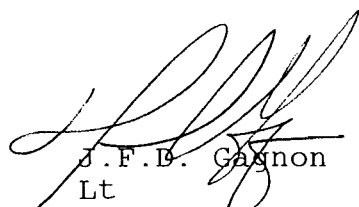
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30 Sep 94

Distribution List

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2. Pers req to book the conference room are asked to report the reqr start and end timings to the reception desk whom will in turn maintain a monthly calendar of event and will ensure that an up-to-date schedule is posted on the wall by the conference room.
3. Your assistance and cooperation in the matter would be greatly appreciated.


J.F.B. Gagnon
Lt
Camp Comdt
11152

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MEMORANDUM

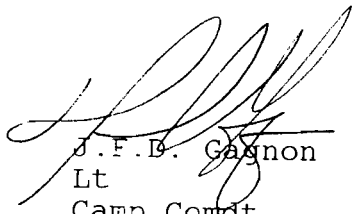
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DISTRIBUTION LIST

List A less 7-10
List B
List E

300,10(OPS)
R - 4

MEMORANDUM

27 Sept 94

Distribution List

MINUTES OF THE ENGINEERING CONFERENCE DATED 22 SEPT 94

1. The chairman Maj J. Maczka opened the conference at 0230 hrs PM, welcoming the participants and apologizing for the delay due to another conference which had taken place in the conference room past the time the engr conference had to start.
2. The chairman reviewed present UNAMIR tasks. He complained of the insufficiency of people and materials and suggested an official contact between UNAMIR FEO and MINTRAPE for collaboration and co-ordination. Such co-ordination, particularly in matters of energy would make things easier and would consolidate UNAMIR tasks. B & R servicing contacts are expected in a meeting on Sunday 24 Sept at 1030 AM in UNAMIR Conference Room to discuss the tasks to be carried out by the engineers. The next point concerned the defense stores accessibility, the stress being put on how to use the EOD Tm. The ways of EOD Tms' use are not the same in each contingent. The chairman mentioned a letter of UN Demining expert, dated 12 Aug 1994, to BRITCON regarding the clarification of the matter.
3. In response to the question how to use existing contingent-owned defense stores Maj James answered that there are some principles and regulations. He promised the chairman to provide him with them. The chairman stated that he needed an official letter about such regulations concerning both EOD Tms principles of use and regulations about how to use defense stores from contingents.
4. Maj Diaba said that it was not easy to perform EOD tasks. Though the tms cleared the ground of mines, it remained difficult when they were not in their areas of operation. He advised that UNAMIR requested for the section dealing with such questions, to be able to go anywhere. The chairman answered that the problem had been raised many times and UNAMIR expected both Force Engr Company and professional mine clearance company arrival for EOD be implanted in the country. He wished for clear principles to be set up for better co-operation.
5. Mr Karim, Procurement Offr briefed about supply system and said that all claims should be directed to him. The chairman asked him why a given contingent could not draw a needed item from another contingent's store. The answer was that requests should be directed to BMS, but that was not known to whom all sections actually directed theirs. For the Procurement Offr the obstacle comes from the contingents themselves, as there is a difference between UN and contingents' money.

2000.10 (093)
2000.5 (AnCO)

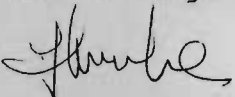
The chairman then asked about who receives the materials when a particular contingent brings some. According to him, after the Reception & Inspection Tm acknowledges reception, the materials no longer belong to the contingent. Then he wondered why UNAMIR should request for materials while other contingents' defense stores were supplied with them. The Procurement Offr answered that if the materials were contingent-owned, they did not belong to UNAMIR. The chairman stressed that the system should be set up for all contingent-owned materials being in surplus or spare ones to be repurchased by Procurement Section for other units which required the materials in the same time. Next, the chairman asked whether some warehouse equipments had been received. The Procurement Offr answer was negative. The chairman asked about who was responsible for R & I, the answer was Mr Aziz. The next point concerned where UNAMIR and a contingent property was cleared. Procurement Offr answered that at the airport, when the destination is clear the contingent takes it away. When it is not, it clears and takes to the Procurement Office and gets reimbursement. The same procedure takes place in cases of surplus. Maj James asked whether there was any possibility of getting some materials from UNISOM. The Procurement Offr's answer was affirmative, but that in practice it was not possible to answer what could be obtained or not because UNISOM was closing soon.

6. The chairman requested Maj James to send to him the Cyangugu airstrip detail report and other participants to update BMS accommodation plan at BMS office.
The chairman asked the participants to collect information for the Materials Data Base.

7. Maj Diaba suggested that if something was needed from Ghanbatt, a list should be given to him.

8. The chairman said that when there was some need to request for something, it would be advisable to remember about official letter of agreement between the local authorities and special units.
The next engr conference is scheduled to be on 29 Sept 94 at 1100 hrs, at the Conference Room, UNAMIR FHO.

10. The chairman adjourned the meeting thanking all participants for coming. The conference was dismissed at 03.30 hrs.


J Maczka
Maj
G3 Engr/FEO

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CANSIGN	
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GHANBATT	
TUNBATT	
MALAWICOY	
NICOY	
ZAMBATT	

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8180-1 (SIG OPS)

01 03

Z SEP 94 RR

UUUU

SIG OPS 005

UNAMIR HQ/SIG OPS
BRITCON//SIG O//ZEN
AUSCON//SIG O//ZEN
GHANBATT//SIG O//
ZAMBATT//SIG O//ZEN
FRAFBATT//SIG O//
ETHIOBATT//SIG O//
TUNBATT//SIG O//ZEN
INDBATT//SIG O//ZEN
NICOY//SIG O//
MALAWICOY//SIG O//
MALICOY//SIG O//ZEN
CCO//ZEN
SAM//ZEN

UNCLAS SIG OPS 005

1. THE FORCE SIGNAL OFFICER, MAJ PAUL RUTHERFORD, WILL HOLD A UNAMIR SIGNAL CONFERENCE IN KIGALI. THE DATE TENTATIVELY SELECTED IS 4 OCT
24. THE CONFERENCE IS INTENDED FOR ALL BATTALIONS/CONTINGENTS SIGNAL OFFICERS, THEIR EQUIVALENT IN UN FIELD SERVICES AND REPRESENTATIVES

*2000.10.07
R-1*

UNCLASSIFIED

*Seen
24/9*

FROM THE RWANDA GOVERNMENT. ALL ARE HEREBY CORDIALLY INVITED TO ATTEND.

2. THE AIM OF THE CONFERENCE IS TO BRING TOGETHER ALL PERSONNEL INVOLVED IN MILITARY SIGNAL OPERATIONS IN RWANDA. SO FAR, THE FOLLOWING TOPICS HAVE BEEN SELECTED FOR DISCUSSION:

- A. SUMMARY OF SYSTEMS CURRENTLY IN PLACE.
- B. OVERVIEW OF UNAMIR END-STATE COMMUNICATIONS.
- C. TRANSITION FROM CANSIGS COMMS TO UN FIELD SERVICES COMMS.
- D. USE OF UN MOTOROLA EQUIPMENT BY BATTALIONS.
- E. NATIONAL CONCERNS AND REGULATIONS FROM THE GOVERNMENT OF RWANDA.
- F. CONCERNS FROM THE BATTALIONS.

3. RATIONS AND QUARTERS WILL BE PROVIDED FOR UP TO TWO REPRESENTATIVES PER DELEGATION. RATIONS WILL INCLUDE DINNER ON 3 OCT, THREE MEALS ON 4 OCT AND BREAKFAST ON 5 OCT. DELEGATIONS ARE EXPECTED TO ARRIVE IN KIGALI IN THE AFTERNOON OF 3 OCT AND DEPART IN THE MORNING OF 5 OCT. DELEGATIONS MAY BE REQUIRED TO BRING THEIR OWN SLEEPING BAGS AND COTS.

4. ADDRESSEES ARE REQUESTED TO CONFIRM THEIR ATTENDANCE BY PROVIDING THE NAMES AND RANKS OF THEIR REPRESENTATIVES AS WELL AS ANY

03

UUUU

SIG OPS 005

PARTICULAR ISSUE THEY WISH TO SEE ADDRESSED DURING THE CONFERENCE.
RETURNS ARE REQUIRED TO CANSIGS SIG OPS, C/S 96A, NLT 27 SEP 94. THE
OPI IS CAPT LUC ANGIOLINI, OPS O.
5. VELOX VERSUTUS VIGILANT

J.L. ANGIOLINI, CAPT, OPS O, 2012

J.L. ANGIOLINI, CAPT, OPS O, 2012

UNCLASSIFIED

200

BRIEF ON AIRPORT SITUATION

1. **Introduction.** With the participation of multinational countries in providing humanitarian aid and forces support by air, many air operation tasks have been shared by all participating countries. The problems that may arise due to the withdrawal of US may be alleviated with the participation of existing resources.
2. **Air OPS Cell.** On 04 Aug 94 the Air Ops Cell was formally established in participation of member states involved in the humanitarian airlift. UNAMIR provided 05 Milobs, who were formerly in air traffic control and each of the member states USA, UK, Canada provided one making a total of 08. The cell provides flight authorization to all aircraft participating in various mission in Rwanda. The cell operates an ops room around the clock to keep close liaison and monitor the air operation activity. With the withdrawal of 03 duty officers of participating states from the ops cell, only one officer from Milob HQ has been posted as a replacement so far. To accept further responsibility with the total withdrawal of US, at least another 04 experienced air ops officers will be required.
2. **Tower manning.** Initially tower was manned by a few Milobs but with ^{the} arrival of Canadian air traffic controllers, the responsibilities of tower control have been given to them. Recently seven Rwandese air traffic controllers and four assistant have reported and taken up their respective jobs. They are now undergoing on-the-job training. They are still too few to man the tower properly. Some more controllers are expected to join soon.
3. **Communication.** At present communication is being looked after by Canadians. Only three Rwandese staff have reported back. At least five persons of different trades will be required for emergency handling of communication.
4. **TALC (Tactical Air Lift Center).** It has been manned and controlled by the US Tasks Force. It has four components, CFR facilities, Mobile air co-ordination, loading and off loading, and tarmac management. The problems posed by the withdrawal of USA tasks force may be alleviated by the following steps:
 - a. **CFR Facilities.** This responsibilities may be handed over to local Rwandese. About 14 persons have reported to the Airport authority. These will be sufficient for the time being. The Airport authority so far rescued 2x crash tender which will enable a limited operation. 03x crash tender with 22,000 liters of water can bring the facility to Category-5, the minimum required for commercial airlines activities.
 - b. **Tarmac Management.** With the present intensity of traffic at least 12 persons will be required. Only 03 local staff have reported so far. UNHCR is likely to arrange additional personnel, but their arrival is uncertain. As such at least another 05 persons will be required.

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R-4

c. Off-loading and On-loading. The cargo off-loading and on-loading may be continued with the help of UNHCR and local workers. At present 03 local workers are available. However, UNHCR with their 09 pers will be able to conduct limited ops. However, an additional 05 workers will enhance our capabilities.

d. Mobile Air Co-ordination. This responsibility may be taken over by UNAMIR (Milobs with air ops experience).

5. Security. The Rwandese security force can provide airport security.

6. Support Facility. Support facilities like provision of fuel, water supply, cleaning of the airport area, handling of passengers etc may be continued by Brown and Root until local authority can take over responsibilities.

7. MOVCON. Movcon may be reorganized by the all participating agencies like local authority, UNAMIR, UNHCR, ODA rep and, Brown and Root. The following recommendations are made.

a. Cargo Handling. UNAMIR\UNHCR\RWANDESE

b. Passengers and baggage handling. UNAMIR\Brown and Roots

c. Forklift Operators. UNHCR\RWANDESE

8. Engineering Services. The list of engineering equipment required for ground handling are enclosed herewith. However, some of the ground handling equipment with UNHCR which can be used for limited operation. Air Rwanda is trying to get their handling equipment serviceable as soon as possible in collaboration with Sabena. This will enhance the ground handling capabilities.

9. Transport. At present Air ops cell, KIA has two vehicles. At least three more vehicles will be required for following reasons.

a. Controllers movement (on and off duty)	1x tpt
b. Runway inspection and technical use	1 xtpt
c. FOLLOW-ME-JEEP	1 xtpt

10. Communication Equipment. At present the cell has 1xtelephone, 1xfax machine, 4xmotorola sets. For efficient operations the following additional communication equipment is required.

a. 6x motorola set
b. 1x fax machine
c. 1x VHF back up set (with built-in - battery)


11. **Financial Implication.** At present the Rwandese Government is not providing any salaries to its employees which leads to obvious frustration on the part of former employees. If this persists, we run the risk of losing the existing work-force at the airport. The following interim measures may be taken until as such time as the Rwandese Govt has the funds to pay its employees.

- a. Some NGOs may be requested to contribute financially.
- b. UNDP may be approached for funding in association with ICAO.
- c. UNAMIR may make a financial contribution.

ICAO has already assessed the minimum possible requirement for manpower and equipment and estimated cost. A copy of their assessment is submitted to SRSG. ICAO along with UNDP is at present working out modalities for the recruitment and re-numeration of airport employees. This can be done with context of their rehabilitation plan for the airport, already presented to the Ministry of Transport and Communication. Any shortfall of local employees, could be made up with recruitment of United Nations Volunteers (UNV). Three UNVair traffic controllers have already been hired and expected to join within a day or two.

12. **Hours of Operation.** With the anticipated air traffic and limited capabilities it is recommended to have 12 hours operation from 0600 to 1800 LT instead of 24 hours. A request to this effect is made to concerned agencies.

13. **Conclusion.** With the process of withdrawing of US Tasks Force, problems that may pose may be overcome by co-ordinated efforts and immediate considerations that has been proposed .


ATM NAZRUL ISLAM
WG CDR

03 Sept 94

Annexures:

- | | |
|---|----------------|
| A. List of equipment for Cargo Handling |] not included |
| B. List of Fire equipment | |

Distr:

To: DFC, UNAMIR HQ
Info: CMO, MILOB HQ
✓ COO, UNAMIR HQ
Sec Cdr Kigali

MEMORANDUM

19 Sept 94

Distribution List

MINUTES OF THE ENGINEERING CONFERENCE DATED 13 SEPT 94

1. The chairman commenced the meeting with the a brief welcome where he declared that the meeting's aim was recognition of each other. It was followed by a self introduction of each participants.
2. After that the chairman made the presentation of UNAMIR engr structure. It was emphasized that BMS collaborates with the Brown & Root company to carry out activities which are beyond Force Engr Coy's capabilities. The chairman also stated that there is no real Force Engr Coy but only 9 Para Sqn RE from Britcon, which tries to support all UNAMIR elements and even some NGOs, though originally they were only for their contingent' support. The civil engr contractor capable to carry out engr tasks should be hired by UNAMIR, but there was no one so far. Therefore it is imperative that all UNAMIR military units primarily must be supported by their own engr elements which should be active and dynamic. The chairman explained that there was no professional mine clearance company in Rwanda, involved in relevant action in the country. UK, Canadian and Australian EOD teams mandate was restricted only to support of their contingents' activity. This situation is difficult to be understood by some of NGOs' representatives. A professional mine clearance company's arrival is expected in Rwanda.
3. The chairman illustrated circulation of information concerning material requirements in UNAMIR FHQ and indicated that there is no feedback information sent to interested units, as from Procurement Sec, or BMS regarding received materials and their place of storage. It was recognized that above mentioned system is necessary to be established as it would reduce delays.
4. General engr priorities were introduced by the chairman, including: current EOD activity, improvement of: accommodation used by various UNAMIR units, power and water supply, and urgent road infrastructure improvement especially where they could impair transportation capabilities of NGOs responsible for direct humanitarian assistance. Detailed priority of engr tasks, in the particular case, result from access to the required material.
5. 9 Para Sqn RE OC Maj James reminded that only alternative of the GATUNA bridge improvement was replacement of newly repaired bridge by a MLC 80 Bailey or similar one. BRITCON already located some components necessary for above mentioned bridge in Kigali, but authorization from the Minister of Public Works would be required to start the task. He also stated that coordination of some engr tasks between UNAMIR and the Ministry would benefit from potentially better access to engr equipment and material resources from governmental companies, anticipated by UNAMIR engr elements.

3502.10 (copy)
R-3

② G3 Engr / FEO

1. Pls brief me on para 5.
2. Good work. keep the meetings going. Coordination is essential

Sir,
original copy
hand over to G3
Engrs. nh. 19.9

DCO 80PS
19.9

The chairman asked that a package of issues should be discussed with the Minister of Public Works.

6. The chairman requested Maj Diaba, from GHANBATT to contact Maj W.Binka with Capt Hurlston, EOD tasks coordinator or Capt Devoux, regarding further EOD tasks in Byumba.

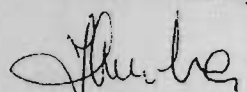
7. Maj Diaba told about a list of requirements which never been accomplished. The chairman advised him to contact Mr. Mitnick, C/BMS and to see the chairman depending on the response of Mr. Mitnick.

8. Mr. Stephen Estell, BMS Offr asked participants of the conference to give him data concerning their accommodation facilities and their future requirements. Next he informed the Ethiopians about their movement to the former Cyangugu hospital. Moreover he clarified that inefficiency of Procurement Section activity was caused by the lack of the sufficient staff. The only one person works in the section. Further he stressed that some funds are going to be allotted for units to enable shopping for materials on local markets.

9. At the end of the meeting all participants of the conference agreed to continue meetings every Thursdays with exception of this week.

The next engr conference is scheduled to be on 22 Sept 94 at 1100 hrs, at the Conference Room, UNAMIR FHO.

10. The chairman adjourned the meeting thanking all participants for coming.


J Maczka
Maj
G3 Engr/FEO

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①

Office of the DFC/COS
UNAMIR Force HQ
KIGALI
Rwanda

1000.7(DFC)/A/1

17th September, 1994

See Distribution

MINUTES OF DFC/COS'S ADMINISTRATIVE MEETING
WITH DEPARTMENTAL HEADS HELD AT
FHQ CONFERENCE ROOM ON 15 SEP 94

Present:	Brig Gen	HK Anyidoho	-	DFC/COS - Chairman
	Col	J Arp	-	DCOS Ops
	Col	Diarra	-	CIVPOL
	Col	CB Yaache	-	CHAO
	Col	W Ramsey	-	Force Med Offr
	Mr	PJA Hornsby	-	CSS
	Lt Col	Cetachew	-	CMPO
	Maj	SW Moore	-	DCOS Sp Rep
	Lt Cdr	S Sam	-	MA to DFC/COS - Sec

OPENING REMARKS

1. The meeting commenced at 1035 hrs with the Chairman welcoming all members to the meeting. He further stated that he was glad that after a long break, it has been possible to resume the meeting after the Rwandan Civil War.

Action

AIM

2. The Chairman stressed that the primary aim of his regular meetings will be to discuss both operational and administrative problems affecting the force which are not normally discussed in detail during the normal FC's morning briefing. Again, he mentioned that it is essential that Departmental Heads meet on regular basis to discuss the progress of work in each department for a better co-ordination. The Chairman also stated that in his absence, either the DCOS Ops or DCOS Sp is to chair the meetings.

ALL

DCOS
OPS

DCOS
SP

ITEM 1 - USE OF UNICEF BUILDING BY UNAMIR

3. Issues raised in the letter received from the Prefect of Kigali, Maj Rose Kabuye asking UNAMIR to vacate the UNICEF building were discussed. It was explained by a member that the UNICEF building is owned by a Rwandese who has been declared Persona non grata by the govt and it was on lease to UNICEF before the Civil war. Furthermore, the member mentioned that although the Government has no objection to the use of the building

Sir,

1. One copy - G3 Ops.
2. " " - G3 Plans,

18/9

1

3000.10 (Ops)
1-3

② G3 Ops
G3 Plans

1. Info; pass toalcon.
2. Return 18.9

	<u>Action</u>
by UNAMIR, it does not want any rent to be paid to the owner of the building. The issue of UNAMIR's ejection from the building is however being resolved.	CSS
<u>ITEM 2 - DELAYS IN ADMINISTRATIVE SUPPORT FOR THE FORCE</u>	
4. Members expressed concern about the undue delays in the arrival of logistics items in the mission for the support of the force. Specifically, it was mentioned that there were some items still waiting in Mogadishu, Somalia to be sent into the mission area. On this score, an assurance was given by the CSS that very soon 120 containers of defence stores and various items needed by the force will arrive in the mission area.	CSS
5. The Chairman however, stated that it is his considered opinion, that there is the need to send designated officers from the FHQ in the future to all the store depots outside the mission area to perform personal liaison duties with the view to hastening action to enable logistics items arrive in the mission area early.	CSS
<u>ITEM 3 - VISA REQUIREMENTS FOR UNAMIR PERSONNEL OPERATING OUTSIDE THE MISSION AREA</u>	
6. The problem encountered by UNAMIR personnel especially MILOBS at the country's borders was discussed at length. It was decided that the DCOS Sp outfit was to work out a system to enable UNAMIR personnel be issued with the relevant visas to permit such persons free entry into the neighbouring countries for duties. Again the need for personal contacts in dealing with these foreign authorities to facilitate a better working relationship was stressed.	DCOS SP
<u>ITEM 4 - OBSERVATIONS IN DAILY AND WEEKLY UNAMIR SITREPS</u>	
7. Members made the observation that the Form used by the CMPO's outfit for the State of Deployment (Expanded UNAMIR) in the Daily Sitreps needed to be reviewed to reflect the true state of all the contingents.	CMPO
8. It was also observed that although the Daily Sitreps indicates the Number of In patients/	

Sick Reports at the UNAMIR Hospital, the Weekly Sitrep which is a summary of the daily sitreps does not reflect these figures. The CMPO was advised to take note of this anomaly for future guidance.

Action

CMPO

ITEM 5 - CARRYING OF WEAPONS/AMMUNITION
BY RPA SOLDIERS ON UN FACILITIES

9. Members expressed the need to disarm the three RPA LOs and their escorts before allowing them access into any UN facilities in accordance with Force Commanders directives. The Chairman promised to take the issue with RPA authorities.

DFC/COS

ITEM 6 - USE OF CYPHER ON FORCE
COMMAND NET

10. The idea for the use of Cypher on the Force Command Net instead of the PLAIN mode was suggested by a member. Although members agreed that there could be the possibility of either the RPA/or RGA monitoring the UNAMIR's VHF and HF nets, it was essential that UNAMIR continues to maintain UN's Policy of total transparency in its operations.

11. The Chairman however promised to discuss with the SRSG and the FC the probable need to encrypt some classified messages.

DFC/
COS

ITEM 7 - INTERPRETERS/TRANSLATORS

12. Members observed that the number of interpreters/translators presently employed to assist the Force is woefully inadequate. It was stated that each battalion will require between fifteen to twenty interpreters/translators to effectively support the troops in the field. It was therefore decided as a matter of urgency that a programme which has already been submitted to the CAO's office is pursued.

CSS
DCOS SP

ITEM 8 - VEHICLE AVAILABILITY AND
DISTRIBUTION

13. A member expressed his dissatisfaction with the manner in which the few available vehicles in the system have been distributed. It was noted that Staff Officers who do not need the four runner vehicles in the performance of their duties have been issued with such vehicles whilst the MILOB Gp for instance which require the use of such vehicles were issued with only five of the four runner vehicles. The Chairman also lamented that although he is the head of the Vehicle Allocation Committee, the distribution was done without consulting him.

14. After a lengthy discussion on the issue, the following decisions were taken:

a. A meeting of the Vehicle Allocation Committee is to be convened to redistribute available vehicles appropriately.

b. In view of the limited number of vehicles in the system, few vehicles should be put in a pool for use by all. Whilst the critical areas are issued with on permanent basis.

c. Efforts should be made to identify/locate where the vehicles are in the mission area. Again vehicle registration exercise is to continue until such a time that all vehicles have been accounted for.

d. All vehicles with the inscription, 'UN POL' should be issued to the

CIVPOL and where necessary replaced.

Action

CSS

DCOS
SP

DCOS
SP

DCOS
SP

DCOS
SP

ITEM 9 - ROUTINE HELICOPTER FLIGHTS

15. A member suggested the introduction of routine courier helicopter flights to all sectors to enable departmental heads pay regular routine visits to all sub-units under their departments. Although this idea was considered a laudable one, the high cost of Aviation fuel will not allow this to be practised. However, critical flights were already being undertaken.

16. The issue concerning the refusal of Helicopter pilots to fly at night when requested to do so was discussed. The following decisions were taken:

a. Since all the three Helicopters are so equipped and capable to fly at night, CAO's office should take a critical look at the terms of contract regarding the helicopters to enable pilots undertake night emergency tasks.

AIR
OPS

b. The Battalions/Units should identify, mark and register suitable landing sites to allow helicopters to land both day and night.

BN/
UNITS

ITEM 10 - MESSAGE AUTHORIZATION

17. Members were advised that with the expanding nature of the Force there was the need to control the manner in which messages of both operational nature or administrative nature are released to avoid misapplication and duplication of efforts. Members were reminded of the Inter Office Memorandum originated by the Chief Communication Officer on the subject dated 4 Sep 94. A member also advised that as much as possible messages of administrative nature should only be originated and released by the Civilian Administration on behalf of the force whilst the release of operational messages are to be the sole responsibility of the military component of the mission.

Action

ALL

ITEM 11 - UN MEDALS AND CERTIFICATES

18. It was decided after discussions that the CMPO is to make the necessary projections for all those tps who are eligible for the award of UN Medals and certificates to be given without delay.

ITEM 12 - STAFF LIST

19. The G1 Staff was tasked to amend the staff list. In addition, departmental heads were advised to relay to those staff officers whose status have been changed from that of staff to MILOBs and have not yet been relieved of their duties, to continue to work in those capacities until they are properly relieved.

CMPO

ITEM 13 - GENDARMERIE

20. It was mentioned that the Rwandese Government intends soliciting the assistance of UNAMIR CIVPOL to help train 6,000 gendarmes. The Chairman supported the Commissioner of CIVPOL's advise to the Rwandan Government to put in an official request to UNAMIR for consideration.

CMPO

ALL

21. The Commissioner of CIVPOL was also tasked to write to the TRIOKA Mission for all equipment/inputs requirements needed for both the training of the gendarmes and in the performance of Police duties.

Action

ITEM 14 - CLOSING REMARKS

22. The Chairman thanked members for the contributions made during the meeting and remarked that although the meeting had been long overdue, he was glad to see it resume and it had been very useful.

23. He asked members to keep him continuously informed of developments in their departments for a better co-ordination. Members were also reminded that the recent developments taking place in Rwanda as a whole and in the Force structure in particular, calls for flexibility and all must be involved in the process. He, however, cautioned against actions taken on important operational decisions without his knowledge. Even if he got know of some of them, it was often too late. For cohesiveness, he advised all to carry out close consultations at the various levels of command.


ALL

24. The Chairman finally remarked that from all indications, the FC is so far happy with the conduct of operations and urged members to continue working in the same vain.

ALL

25. The meeting came, to a close at 1210 hrs. The next meeting was scheduled for Monday 19 Sep 94

ALL



S SAM
Lt Cdr
MA TO DFC/COS
Secretary

Distribution:
Action:

Info:

DCOS OPS
DCOS SP
CHAO
CIV POL
FORCE MED OFFR
CMPO
CSS

FC
CAO

①

Office of the DFC/COS
UNAMIR Force HQ
KIGALI
Rwanda

1000.7(DFC)/A/1

17th September, 1994

See Distribution

**MINUTES OF DFC/COS'S ADMINISTRATIVE MEETING
WITH DEPARTMENTAL HEADS HELD AT
FHQ CONFERENCE ROOM ON 15 SEP 94**

Present:	Brig Gen	HK Anyidoho	-	DFC/COS - Chairman
	Col	J Arp	-	DCOS Ops
	Col	Diarra	-	CIVPOL
	Col	CB Yaache	-	CHAO
	Col	W Ramsey	-	Force Med Offr
	Mr	PJA Hornsby	-	CSS
	Lt Col	Cetachew	-	CMPO
	Maj	SW Moore	-	DCOS Sp Rep
	Lt Cdr	S Sam	-	MA to DFC/COS - Sec

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Action

AIM

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ALL

DCOS
OPS

DCOS
SP

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1

3000.10(OPS)
R-3

CLERK
Pse make a copy
for the mf of SDOs
and DOs

② G3 Ops
G3 Plans 19/9
1. Info; pass to
alcon.
2. Return 18.9

	<u>Action</u>
by UNAMIR, it does not want any rent to be paid to the owner of the building. The issue of UNAMIR's ejection from the building is however being resolved.	CSS
<u>ITEM 2 - DELAYS IN ADMINISTRATIVE SUPPORT FOR THE FORCE</u>	
4. Members expressed concern about the undue delays in the arrival of logistics items in the mission for the support of the force. Specifically, it was mentioned that there were some items still waiting in Mogadishu, Somalia to be sent into the mission area. On this score, an assurance was given by the CSS that very soon 120 containers of defence stores and various items needed by the force will arrive in the mission area.	CSS
5. The Chairman however, stated that it is his considered opinion, that there is the need to send designated officers from the FHQ in the future to all the store depots outside the mission area to perform personal liaison duties with the view to hastening action to enable logistics items arrive in the mission area early.	CSS
<u>ITEM 3 - VISA REQUIREMENTS FOR UNAMIR PERSONNEL OPERATING OUTSIDE THE MISSION AREA</u>	
6. The problem encountered by UNAMIR personnel especially MILOBS at the country's borders was discussed at length. It was decided that the DCOS Sp outfit was to work out a system to enable UNAMIR personnel be issued with the relevant visas to permit such persons free entry into the neighbouring countries for duties. Again the need for personal contacts in dealing with these foreign authorities to facilitate a better working relationship was stressed.	DCOS SP
<u>ITEM 4 - OBSERVATIONS IN DAILY AND WEEKLY UNAMIR SITREPS</u>	
7. Members made the observation that the Form used by the CMPO's outfit for the State of Deployment (Expanded UNAMIR) in the Daily Sitreps needed to be reviewed to reflect the true state of all the contingents.	CMPO
8. It was also observed that although the Daily Sitreps indicates the Number of In patients/	

Sick Reports at the UNAMIR Hospital, the Weekly Sitrep which is a summary of the daily sitreps does not reflect these figures. The CMPO was advised to take note of this anomaly for future guidance.

Action
CMPO

ITEM 5 - CARRYING OF WEAPONS/AMMUNITION
BY RPA SOLDIERS ON UN FACILITIES

9. Members expressed the need to disarm the three RPA LOs and their escorts before allowing them access into any UN facilities in accordance with Force Commanders directives. The Chairman promised to take the issue with RPA authorities.

DFC/COS

ITEM 6 - USE OF CYPHER ON FORCE
COMMAND NET

10. The idea for the use of Cypher on the Force Command Net instead of the PLAIN mode was suggested by a member. Although members agreed that there could be the possibility of either the RPA/or RGA monitoring the UNAMIR's VHF and HF nets, it was essential that UNAMIR continues to maintain UN's Policy of total transparency in its operations.

11. The Chairman however promised to discuss with the SRSG and the FC the probable need to encrypt some classified messages.

DFC/
COS

ITEM 7 - INTERPRETERS/TRANSLATORS

12. Members observed that the number of interpreters/translators presently employed to assist the Force is woefully inadequate. It was stated that each battalion will require between fifteen to twenty interpreters/translators to effectively support the troops in the field. It was therefore decided as a matter of urgency that a programme which has already been submitted to the CAO's office is pursued.

CSS
DCOS SP

ITEM 8 - VEHICLE AVAILABILITY AND
DISTRIBUTION

13. A member expressed his dissatisfaction with the manner in which the few available vehicles in the system have been distributed. It was noted that Staff Officers who do not need the four runner vehicles in the performance of their duties have been issued with such vehicles whilst the MILOB Gp for instance which require the use of such vehicles were issued with only five of the four runner vehicles. The Chairman also lamented that although he is the head of the Vehicle Allocation Committee, the distribution was done without consulting him.

14. After a lengthy discussion on the issue, the following decisions were taken:

a. A meeting of the Vehicle Allocation Committee is to be convened to redistribute available vehicles appropriately.

b. In view of the limited number of vehicles in the system, few vehicles should be put in a pool for use by all. Whilst the critical areas are issued with on permanent basis.

c. Efforts should be made to identify/locate where the vehicles are in the mission area. Again vehicle registration exercise is to continue until such a time that all vehicles have been accounted for.

d. All vehicles with the inscription, 'UN POL' should be issued to the

CIVPOL and where necessary replaced.

ITEM 9 - ROUTINE HELICOPTER FLIGHTS

15. A member suggested the introduction of routine courier helicopter flights to all sectors to enable departmental heads pay regular routine visits to all sub-units under their departments. Although this idea was considered a laudable one, the high cost of Aviation fuel will not allow this to be practised. However, critical flights were already being undertaken.

16. The issue concerning the refusal of Helicopter pilots to fly at night when requested to do so was discussed. The following decisions were taken:

a. Since all the three Helicopters are so equipped and capable to fly at night, CAO's office should take a critical look at the terms of contract regarding the helicopters to enable pilots undertake night emergency tasks.

b. The Battalions/Units should identify, mark and register suitable landing sites to allow helicopters to land both day and night.

Action

CSS

DCOS
SP

DCOS
SP

DCOS
SP

DCOS
SP

AIR
OPS

BN/
UNITS

*This is not
a contract issue*
DB
G3 Plaws
19/9

ITEM 10 - MESSAGE AUTHORIZATION

17. Members were advised that with the expanding nature of the Force there was the need to control the manner in which messages of both operational nature or administrative nature are released to avoid misapplication and duplication of efforts. Members were reminded of the Inter Office Memorandum originated by the Chief Communication Officer on the subject dated 4 Sep 94. A member also advised that as much as possible messages of administrative nature should only be originated and released by the Civilian Administration on behalf of the force whilst the release of operational messages are to be the sole responsibility of the military component of the mission.

Action

ALL

ITEM 11 - UN MEDALS AND CERTIFICATES

18. It was decided after discussions that the CMPO is to make the necessary projections for all those tps who are eligible for the award of UN Medals and certificates to be given without delay.

ITEM 12 - STAFF LIST

19. The G1 Staff was tasked to amend the staff list. In addition, departmental heads were advised to relay to those staff officers whose status have been changed from that of staff to MILOBs and have not yet been relieved of their duties, to continue to work in those capacities until they are properly relieved.

CMPO

ITEM 13 - GENDARMERIE

20. It was mentioned that the Rwandese Government intends soliciting the assistance of UNAMIR CIVPOL to help train 6,000 gendarmes. The Chairman supported the Commissioner of CIVPOL's advise to the Rwandan Government to put in an official request to UNAMIR for consideration.

CMPO

ALL

21. The Commissioner of CIVPOL was also tasked to write to the TRIOKA Mission for all equipment/inputs requirements needed for both the training of the gendarmes and in the performance of Police duties.

Action

ITEM 14 - CLOSING REMARKS

22. The Chairman thanked members for the contributions made during the meeting and remarked that although the meeting had been long overdue, he was glad to see it resume and it had been very useful.

23. He asked members to keep him continuously informed of developments in their departments for a better co-ordination. Members were also reminded that the recent developments taking place in Rwanda as a whole and in the Force structure in particular, calls for flexibility and all must be involved in the process. He, however, cautioned against actions taken on important operational decisions without his knowledge. Even if he got know of some of them, it was often too late. For cohesiveness, he advised all to carry out close consultations at the various levels of command.

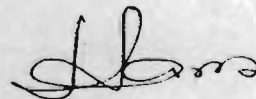
24. The Chairman finally remarked that from all indications, the FC is so far happy with the conduct of operations and urged members to continue working in the same vain.

25. The meeting came, to a close at 1210 hrs. The next meeting was scheduled for Monday 19 Sep 94

ALL

ALL

ALL



S SAM
Lt Cdr
MA TO DFC/COS
Secretary

Distribution:
Action:

DCOS OPS
DCOS SP
CHAO
CIV POL
FORCE MED OFFR
CMPO
CSS

Info:

FC
CAO



UN RESTRICTED

Office of the DFC/COS
UNAMIR Force HQ
Kigali
Rwanda

1000.7(DFC)/G/1

30 August, 1994

See Distribution

BRIEF SITUATION UPDATE ON THE OPERATIONAL
STATE OF TACTICAL HEADQUARTERS - BUTARE

GENERAL

1. Upon my second visit to the TAC HQ in Butare on Fri 26 Aug 94, I realised that there was an improvement in the operational situation over what I saw during my first visit. The Tac HQ has begun to function smoothly. Though not to its optimum capability.
2. I participated in the routine morning brief on Sat 27 Aug 94 at which certain important issues were raised.

AIM

3. The aim of this report is to update you on the operational situation at the TAC HQ and the support required to make it function efficiently.

4. Helicopter Support

- a. Concern was raised about the need to closely monitor the operational activities of the field units in the whole of Sector 4, more especially the platoon and other sub-unit locations which are widely dispersed and are therefore isolated from their parent HQs. It must be borne in mind that apart from the formed troops, there are also medical posts and refugee camps scattered all over in the Sector 4.

1

UN RESTRICTED

② G3 Ops

Para 12 FOR YOUR ACTION PLS

[Signature]
D COS OPS
1-9

3000.10(OPS)
R-S
119

Acknowled

UN RESTRICTED

b. Considering the need to visit as many locations and also organise these visits as frequently as possible, the terrain and road conditions will necessarily hinder the effectiveness and extent of physical presence the TAC HQ can achieve in this regard. In effect, more man-hours will be spent in travelling than the actual time spent in handling crucial matters.

c. Given the operational situation in the sector as a whole at the moment with its attendant apprehension about the developments across the border and coupled with the complex refugee situation, it is considered prudent for a Heli to be stationed at, dedicated to or on priority call to the TAC HQ in order that the HQ and Battalion Commanders can monitor and also react very quickly to sudden developments in the security situation. For instance, some of the platoon positions are two-and-a-half hours drive from the Battalion HQ. The Heli will in no small way enhance command and control in the sector.

5. Establishment of Second Comd Net

a. It was also observed that the Force Comd net is highly congested as every battalion communicates direct to the control station in Kigali. This often leads to loss of time in passing on vital information or matters that require

DA
Ack

immediate attention and direction. This is because some of the stations on the net are difficult to read and as a result, messages are often repeated line after line time and again.

b. To resolve this problem, it was suggested that the possibility of establishing a second command net for Sectors 3 and 4 with TAC HQ - Butare as the control station be explored. In which case, all the Field Units in the two sectors will work through Butare to ease the congestion on the Force Command Net.

6. Intelligence Gathering

not poss

a. In order for the TAC HQ to function more effectively, it will require some trained intelligence gathering personnel. It was noted that AUSMED Coy in Kigali has a team of trained Intelligence personnel who could be redeployed to the TAC HQ for this purpose. I am in contact with AUSMED over this request.

7. ETHIOBATT Forward Net

FSO

a. Another matter of concern that came up is the forward link within ETHIOBATT. It has been realized that ETHIOBATT does not have any communication links with her forward sub-units.

b. It appears though that the battalion expects the UN to

provide radio communication from the Battalion HQ to the platoon positions. This situation would have to be corrected. Communication within the unit is a battalion responsibility not UN. However, if that Contingent has deficiencies in its communication assets then CANSIGS should explore the possibility of helping them out of a difficult situation.

ACCOMMODATION FOR SUPPORT PLATOON

8. An accommodation to house the support platoon has been identified, however negotiations were still on-going with the Prefect of Butare to get it released for our use.

TENTAGE AND GENERATORS FOR ETHIOBATT

9. ETHIOBATT accommodation situation is a bit critical since their area of operational responsibility is the least with existing building infrastructure. Their tentage requirement has been estimated as 3 x Large (30 man tent) and 50 x Medium (15 man tent). This ought to be given top priority since the rainy season has just began. In addition to that, the Battalion needs 5 x 5,000 KVA Generator Sets.

10. UN Filling Station

a. A filling station has been identified in Butare which will be used as storage and re-fueling point to vehicles within the sector and those in transit. The owner is

UN RESTRICTED

prepared to release it to UNAMIR but will require some sort of documentary agreement.

b. It is requested that the appropriate civilian schedule officer be tasked to hasten action to conclude the agreement. Already, I am told, a letter has been forwarded to the FHQ to that effect.

FEEDING AT TAC HQ

11. Presently, all the staff at the TAC HQ are feeding on combat ration. Ideally, combat ration is issued to supplement fresh ration. We need to streamline the supply system in order to get some fresh ration for the staff at the TAC HQ and enough for the troops in the field as well.

12. Evacuation of Refugees

a. The evacuation of displaced people from sector 4 to other parts of the country is progressing steadily. However, this is often constrained by numerous check points mounted by the RPA along the road with the view to screening all returnees.

b. The RPA need to be told of the frustrations this practice poses and its ill-effect. What they need to do is to have one check point for screening from where they could detail an escort to accompany the convoy to clear the evacuees through all the subsequent check points up to the

G3 Ops
HAC
W RPA

UN RESTRICTED

UN RESTRICTED

drop off point. Interrogation of suspects is best done at the highest level where trained interrogators carry out detailed screening. RPA must be encouraged to adopt this approach.

HAC RADIO NET

13. The HAC in Butare is also negotiating with the NGOs operating in the sector to establish a radio net with the TAC HQ to enhance their operation.

MEDICAL SUPPORT FOR ETHIOBATT

14. AUSMED has now deployed a Detachment of Medical Team to ETHIOBATT in Cyangugu as a temporary measure whilst the contingent re-organizes its own support following the death of its indigenous surgeon.

CONCLUSION

15. The TAC HQ is picking up quite well. However, it will require some amount of operational, logistics and manpower support to make it function very effectively. The communication system has shown some improvement but there is a lot yet to be done. At this stage, close monitoring or supervision is very necessary and this should come from the HQ in Kigali.

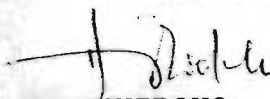
UN RESTRICTED

UN RESTRICTED

RECOMMENDATIONS

16. The following recommendations are made:

- a. A Heli to be stationed at or at least dedicated to the TAC HQ to enhance command and control.
- b. The attachment of the trained Intelligence personnel from AUSMED to TAC HQ requires urgent attention.
- c. Equally important is the establishment of a second command net at Butare.
- d. Tentage and generators for ETHIOBATT should be provided without delay.
- e. The forward communication link in ETHIOBATT should also be addressed immediately to forestall any failure in our operations.
- f. The appropriate CAO Staff should conclude the agreement for the filling station and fuel depot at Butare very quickly.


HK ANYIDOHO
Brig Gen
DFC/COS

Distribution:
Action:
CAO
DCOS OPS
AUSMED
CANSIGS
C Log O

Info:
SRSG
MA TO FC
TAC HQ BUTARE

UN RESTRICTED



UNAMIR - MINUAR

INTER OFFICE MEMORANDUM

①

To: See Distribution

From: DFC/COS

Date: 17th September, 1994

Subject: DEPARTMENTAL WEEKLY SCHEDULE

1. In view of the present numerous events which take place about the same time in the AOR, there is the need for departmental weekly schedule to be well co-ordinated. This will undoubtedly enable command to be aware of events taking place at any one time and will also enhance the smooth running of operations in the mission area.

2. Additionally, there is the need for the Military Spokesman to schedule his weekly programme of conducting the Press around the AOR in such a manner so as to adequately cover most of the events in the AO considering the expanding nature of the Force. I suggest the involvement of the Mission Spokesman in this exercise.

3. To forestall the possibility of skipping some of UNAMIR activities in the future and facilitate a better co-ordination in our operations, all action addressees will henceforth submit their proposed weekly schedule to the Office of DFC/COS by the preceeding thursday. These programmes will be subject to changes as the SRSG or the FC may direct.

4. Please accept for the necessary action.

H. Anyido

HK ANYIDHO
Brig Gen
DFC/COS

Distribution:
Action:

Info

DCOS OPS
DCOS SP
MISSION SPOKESMAN
MILITARY SPOKESMAN

SRSG
MA TO FC

② MA to DFC/COS

Suggest you circulate weekly calendar format for br hds to complete

*3000.10(OPS)
R/S*

*Original copy
dist to MA & DFC.
2/3
14.9*

*Col ops
DCOS 14.9*

MEMORANDUM

2700-1 (FSO)

①

12 Sep 94

DCOS/OPS

REQUEST FOR MEETING

1. The Director of Military Intelligence for the Rwanda Patriotic Army requests that a meeting take place to discuss the topic of UNAMIR's possible assistance in determining the loc of unknown and undetectable VHF communications emanations.
2. Currently the RPA indicates that there are unknown elements communicating in secure mode within the boundaries of Rwanda. Furthermore the RPA believes that UNAMIR may even be one of these agencies despite all assurances from the Force Signal Officer that our VHF command link is not secure. All UNAMIR operating frequencies have been provided to the Ministry of Communications as requested.
3. Attempts have been made to conduct low level discussions to further define the problem of unidentifiable communications sources. However the RPA requests that the initial meeting take place at the higher level. This to determine if an agreement in principle can be reached between the RPA and UNAMIR for a cooperative venture.
4. The RPA have requested that such a meeting take place as soon as it is convenient for all parties concerned. The FSO will, if approved, coord through the RPA LO.

P. Rutherford

P. Rutherford
Maj
FSO

② FSO

Pls coord mtg for next wk.

Sir,

Original copy hand over
to FSO.

mh.
13.9.94.

3000.10 (OPS)
AS

St
Col
DCOS OPS
13.9



File No 5000.1 (G3 PLANS)

To: Distribution List

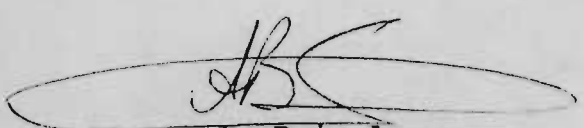
From: G3 PLANS

Date: 12 Sep 94

Subject: FORCE COMMANDERS O GP

Reference: Plans 004 of 110850Z Sep 94

Due to changes in helicopter pickup timings of Sector 4
COs, the subject O Gp will now be held 130930B Sep 94.

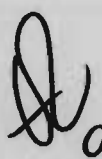

A. Brimelow
LCol
G3 Plans

Distribution List

Action

Internal

MA TO FC
DFC/COS
DCOS OPS
DCOS SP
HAC
G1
G2
G3 OPS
G3 PLANS
G3 AIR
G4
FMO
G6/FSO
CC LOG O


13.9

External

MILOBGP HQ
AUSMED
BRITCON
CANCON
ZAMBATT
GHANBATT

3000.10 (07-94)
12-4



INTER OFFICE MEMORANDUM

To: See Distribution 1000.7(DFC)/A/1
From: MA TO DFC/COS *[Signature]*
Date: 11 September, 1994
Subject: DFC/COS BI-WEEKLY ADMINISTRATIVE
MEETING WITH DEPARTMENTAL HEADS

Reference:

A. 1000.7(DFC)/A/1 dated 09 Sep 94.

1. The first DFC/COS's Administrative Meeting with Departmental Heads has been re-scheduled for Thursday 15 September 1994 in view of DFC/COS's official visit to Zaire with the SRSG on Monday 12 September 1994.

2. Please accept for your information.

Distribution:

Action:

CMO
DCOS OPS *[Signature]*
DCOS SP
CHAO
CHIEF MED OFFICER
CAO REP

Info:

MA TO FC

3020.10(ops)
[Signature]

RAAUZYUW UDCVVDE0032 2542051-0000-UDCVV001

ZNR UUUUU

R 112051 SEP 94

FM SHANBATT//LOGO OFFR//

TO UNAMIR HQ//LOGO

BT

UNCLAS CIP 304

SUBJECT: LOG CONF

LOG CONF - MON 12 SEP 94.

LOGO OFFR LEAVES LDC BY 0520HRS MON 12 SEP 94 FOR OTHER DUTY.

BEFORE MN CONF. REQ HELI OVER FLY SH AT STATED TIME. PSE ACCEP
FOR FURTHER ACTION.

BT

#003E

F/1
2847EFC AIR OPS COO G/D.R.
12-9Perf OP AZFProof read cpl Gatreau

TX OP _____

ZEV _____

TIME RLV 2045 hrs 11 sep 94

3000.10 (OPS)

RAALIZYUW UDCVUDE0032 2542051-UNAMIR/UNAMIR

ZNR UUUUU

R 112051 SEP 94

FM SHANBATT//LOGO OFFR//

TO UNAMIR HQ//LOGO

BT

UNCLAS CIP 304

SUBJECT: LOG CONF

LOG CONF - MON 12 SEP 94.

LOG OFFR LEAVES LOG BY 0520HRS MON 12 SEP 94 FOR OFFER DUTY
BEFORE MN CONF. REQ HELI OVER FLT 3- AT STATED TIME. PWD NO OPT
FOR FURTHER ACTION.

BT

#003E

EFC AIROPS CGO E/D.R.
12-9

Perf OP A3F
Proof read qpl Peabrew

TX OP _____

ZEV _____

TIME RLV 2045 hrs 11 Sep 94

3000.10 (OP)

TO : SEE DISTRIBUTION

FROM : MILOB GP HQ

SUBJ : CMO'S WEEKLY CONFERENCE WITH ^{MILOB} SECTOR COMDS

DATE : 08 SEP 94

1. Mentioned subject will hold at MILOB SECTOR 4C - CYANGUGU on 9 Sep 94 at 1000 hrs.

2. Two helicopters have been earmarked to lift the participants. The schedule is as follows:

a. 1st Wave

- (1) MILOB SECT - 2 COMD
- (2) SOO - MILOB GP HQ
- (3) Senior Plans/Trg Offr - MILOB GP HQ
- (4) SMPO - MILOB GP HQ
- (5) SLOGO - MILOB GP HQ
- (6) MILOB SECT - 5 Comd

b. ETD(KIA). 0800 hrs.

c. Route. KIA - GISENYI - CYANGUGU and RTN

d. 2nd Wave

- (1) CMO
- (2) ADC
- (3) MILOB SECT 1 Comd
- (4) MILOB SECT 3 Comd
- (5) Chief Humanitarian Offr or Rep
- (6) Commissioner Police or Rep
- (7) Political (Rep)
- (8) Chief Admin Offr Rep

Seen and Acknowledged

AS
8/9

3000.10 (0925)
R-1

- e. ETD(KIA). 0900 hrs.
- f. Route. KIA - CYANGUGU and RTN.

- 3. The remaining Sector Comds will travel by road.
- 4. All participants are requested to report at least 15 minutes before ETD.

Distribution :

External:

Action:

Political Cell(SRSG Office)

CAO

All MILOB Sectors

Info:

Ops, FHQ

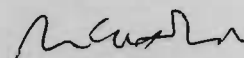
Internal:

Action :

CHAC

CIVPOL

All Branches(MILOB HQ)



S ILIYA

Col

For CMO



UNAMIR - MINUAR

(1)

INTER OFFICE MEMORANDUM

To: See Distribution

1000.7 (DFC) /A/4

From: MA TO DFC/COS

Date: 05 September, 1994

Subject: MEETING ON SAFE RETURN OF REFUGEES

Reference:

A. DCOS OPS MEMO 9850-1 dated 3 Sep 94.

1. A meeting to be chaired by the DFC/COS and attended by action addressees will be held on Wed 07 Sep 94 at the Conference Hall at 1000 hrs to discuss issues raised in para 3 of ref A attached.

2. All are to be seated by 0950 hrs.

3. Please find attached copy of ref A for your perusal.

Enclosure:

1. MEMO 9850-1 dated 3 Sep 94.

Distribution:

Action:

DCOS OPS
DCOS SP
HAC
UNREO
REP SRSG OFFICE

Info:

MA TO FC

(2) G3 Ops

Pls attend on my behalf
since I will be away.

9850.10/05/94

Attended
by G3 PARRIS
7/9

69

MEMORANDUM

9850-1

3 Sept 94

FC (thru DFC/COS)

REFUGEE RETURN

Ref: Rwanda Presidential letter dated 1 Sep 94 (attached)

1. The majority of concerns and issues in the letter at ref are outside of UNAMIR force's control or influence. Security of Tanzanian and Zairean refugee camps, the repatriation of refugees and the human rights issues are clearly outside UNAMIR's mandate for its military force. Those issues should be addressed by UNREO, UNHCR and other NGO's.

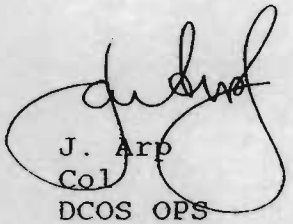
2. With respect to the establishment of safe corridors for the return of refugees, it should be noted that there is an NGO/humanitarian aspect as well as a military force/security aspect associated. In so much that it is my assessment that the current deployment, tasks and situation precludes the military force from assuming any additional tasks without receiving additional troop reinforcement beyond those currently authorized/planned.

3. Prior to considering the creation of safe corridors, UNAMIR should confirm the required information and determine feasibility of the following:

- a. routes and location where corridors are required (ie: in all sectors or just in Sector 4);
- b. whether refugee flow warrants this extraordinary measure;
- c. final destination of refugees (to avoid "Kigali DP" situation from worsening);
- d. assistance avail from IOM, UNHCR and other NGO's to screen/move refugees/DP's and establish "way stations"; and
- e. establishment of collection pts at border and the provision of tpt, secur, escort is sufficient to BBGNU and achievable/practical for UNAMIR and NGO's.

4. Suggest a meeting chaired by DFC/COS with DCOS OPS, DCOS SP, HAC, UNREO and SRSG rep be convened to resolve some of the issues in para 3 to determine feasibility and way ahead.

5. Furthermore, the attached letter should be referred to UNDP/UNREO in order to address the non-military issues.



J. Arp
Col
DCOS OPS

Attachement: 1

To: Mr. A.H. Golo
OIC, UNAMIR

From: Mr. R. Lambo
Air Operations Specialist

Rambo

Info: COO, UNAMIR HQ.
MILOBS HQ.
Kigali Sector HQ.

Date: 4 September, 1994

Subject: ICAO Meeting - Kigali Airport Air Traffic Control

- A. Please be informed that the ICAO Regional Office in Nairobi is holding a meeting on 5 September 1994, at 1600 hrs, on Air Traffic Control requirements at Kigali Airport.
- B. In view of the expected withdrawal of the Canadian air traffic controllers at the end of this month, there exists an urgent need for civilian controllers. Although thirteen Rwandese air traffic controllers have reported for duty, more are required. ICAO plans to meet the shortfall by recruiting UNV controllers, three of whom have already been identified.
- C. ICAO have requested both myself and Wing Commander Nazrul Islam to attend the meeting on Tuesday, on behalf of UNAMIR. Since Wing Commander Nazrul Islam, is a qualified and much experienced air traffic controller, I should like to request that he accompany me to Nairobi tomorrow in order to attend the meeting. He will return to Kigali on Tuesday, 6 September, 1994.
- D. Best Regards.

*3022/10 (0795)
R-2*

② NTF
Conan
[Signature]
DCO SOPS
4.9.94

PA
200/86.9

BRIEF ON AIRPORT SITUATION

1. **Introduction.** With the participation of multinational countries in providing humanitarian aid and forces support by air, many air operation tasks have been shared by all participating countries. The problems that may arise due to the withdrawal of US may be alleviated with the participation of existing resources.

2. **Air OPS Cell.** On 04 Aug 94 the Air Ops Cell was formally established in participation of member states involved in the humanitarian airlift. UNAMIR provided 05 Milobs, who were formerly in air traffic control and each of the member states USA, UK, Canada provided one making a total of 08. The cell provides flight authorization to all aircraft participating in various mission in Rwanda. The cell operates an ops room around the clock to keep close liaison and monitor the air operation activity. With the withdrawal of 03 duty officers of participating states from the ops cell, only one officer from Milob HQ has been posted as a replacement so far. To accept further responsibility with the total withdrawal of US, at least another 04 experienced air ops officers will be required.

2. **Tower manning.** Initially tower was manned by a few Milobs but with ^{the} arrival of Canadian air traffic controllers, the responsibilities of tower control have been given to them. Recently seven Rwandese air traffic controllers and four assistant have reported and taken up their respective jobs. They are now undergoing on-the-job training. They are still too few to man the tower properly. Some more controllers are expected to join soon.

3. **Communication.** At present communication is being looked after by Canadians. Only three Rwandese staff have reported back. At least five persons of different trades will be required for emergency handling of communication.

4. **TALC (Tactical Air Lift Center).** It has been manned and controlled by the US Tasks Force. It has four components, CFR facilities, Mobile air co-ordination, loading and off loading, and tarmac management. The problems posed by the withdrawal of USA tasks force may be alleviated by the following steps:

a. **CFR Facilities.** This responsibilities may be handed over to local Rwandese. About 14 persons have reported to the Airport authority. These will be sufficient for the time being. The Airport authority so far rescued 2x crash tender which will enable a limited operation. 03x crash tender with 22,000 liters of water can bring the facility to Category-5, the minimum required for commercial airlines activities.

b. **Tarmac Management.** With the present intensity of traffic at least 12 persons will be required. Only 03 local staff have reported so far. UNHCR is likely to arrange additional personnel, but their arrival is uncertain. As such at least another 05 persons will be required.

3000.10 (OPS)
R-U

c. Off-loading and On-loading. The cargo off-loading and on-loading may be continued with the help of UNHCR and local workers. At present 03 local workers are available. However, UNHCR with their 09 pers will be able to conduct limited ops. However, an additional 05 workers will enhance our capabilities.

d. Mobile Air Co-ordination. This responsibility may be taken over by UNAMIR (Milobs with air ops experience).

5. Security. The Rwandese security force can provide airport security.

6. Support Facility. Support facilities like provision of fuel, water supply, cleaning of the airport area, handling of passengers etc may be continued by Brown and Root until local authority can take over responsibilities.

7. MOVCON. Movcon may be reorganized by the all participating agencies like local authority, UNAMIR, UNHCR, ODA rep and, Brown and Root. The following recommendations are made.

a. Cargo Handling. UNAMIR\UNHCR\RWANDESE

b. Passengers and baggage handling. UNAMIR\Brown and Roots

c. Forklift Operators. UNHCR\RWANDESE

8. Engineering Services. The list of engineering equipment required for ground handling are enclosed herewith. However, some of the ground handling equipment with UNHCR which can be used for limited operation. Air Rwanda is trying to get their handling equipment serviceable as soon as possible in collaboration with Sabena. This will enhance the ground handling capabilities.

9. Transport. At present Air ops cell, KIA has two vehicles. At least three more vehicles will be required for following reasons.

a. Controllers movement (on and off duty)	1x tpt
b. Runway inspection and technical use	1 xtpt
c. FOLLOW-ME-JEEP	1 xtpt

10. Communication Equipment. At present the cell has 1xtelephone, 1xfax machine, 4xmotorola sets. For efficient operations the following additional communication equipment is required.

a. 6x motorola set
b. 1x fax machine
c. 1x VHF back up set (with built-in - battery)


11. **Financial Implication.** At present the Rwandese Government is not providing any salaries to its employees which leads to obvious frustration on the part of former employees. If this persists, we run the risk of losing the existing work-force at the airport. The following interim measures may be taken until as such time as the Rwandese Govt has the funds to pay its employees.

- a. Some NGOs may be requested to contribute financially.
- b. UNDP may be approached for funding in association with ICAO.
- c. UNAMIR may make a financial contribution.

ICAO has already assessed the minimum possible requirement for manpower and equipment and estimated cost. A copy of their assessment is submitted to SRSG. ICAO along with UNDP is at present working out modalities for the recruitment and re-numeration of airport employees. This can be done with context of their rehabilitation plan for the airport, already presented to the Ministry of Transport and Communication. Any shortfall of local employees, could be made up with recruitment of United Nations Volunteers (UNV). Three UNVair traffic controllers have already been hired and expected to join within a day or two.

12. **Hours of Operation.** With the anticipated air traffic and limited capabilities it is recommended to have 12 hours operation from 0600 to 1800 LT instead of 24 hours. A request to this effect is made to concerned agencies.

13. **Conclusion.** With the process of withdrawing of US Tasks Force, problems that may pose may be overcome by co-ordinated efforts and immediate considerations that has been proposed .


ATM NAZRUL ISLAM
WG CDR

03 Sept 94

Annexures:

- A. List of equipment for Cargo Handling
 - B. List of Fire equipment
-] not included

Distr:

To: DFC, UNAMIR HQ
Info: CMO, MILOB HQ
✓ COO, UNAMIR HQ
Sec Cdr Kigali

DCosOps

1000.3

1 Sep 94

FC

BRIEF FOR FC
SUPPER ENGAGEMENT WITH LT GEN SWINDBURN

BACKGROUND

1. Lt Gen Swindburn is DCIC, and Comd Field Army UK. His CV is attached, for information, at

PURPOSE OF VISIT

2. His visit is to see his men, to reassure himself that they are conducting their mission effectively. Their mission is to provide engineering, maintenance, repair and medical support to UNAMIR.

PROGRAMME

3. His programme is attached at for your information. He will visit all BRITCON locations and depart on Sat 3 Sep at 1505 from KIA.

SUPPER 1 SEP

4. He will arrive in uniform at your Residence at 1830 hrs. He will be accompanied by Col Joscelyne (MoD desk officer responsible for UK milops in the Middle East and this part of Africa), COMBRITCON (Lt Col Mike Wharmby RLC), and CO 23 Fd Amb (Lt Col Alan Hawley). Other guests are SRSG, Ex Dir to SRSG, and DFC.

5. DCOS (Ops). Col Arp was to be included at supper but space precluded this. He has since been told that there is space for 9. He is happy to:

- a. Join the party for supper.
- b. Join the party after supper.
- c. Stay out of the way completely.

I will brief him on your decision.

ISSUES FOR DISCUSSION

6. Deployment Period. BRITCON plan to operate until 17 Nov then withdraw over the following 2 weeks, to be clear of Rwanda by 1 Dec. Your brief discussion this morning touched on this and tonight you may be able to obtain a more detailed idea of their intended continued capability during the 2 week drawdown.

7. ROE. BRITCON is concerned that his ROE does not allow him to fulfil his humanitarian mission within the UN Mandate for UNAMIR (he does not have a security mission). Specifically, the mandate requires forces to: '... contribute to the security and protection of displaced persons...'

3000.10 (Ops)
R-1

This, for BRITCON has included convoy duties.

8. The incident of the removal of the 3 ex-RGA from a Brit convoy, in which one was later shot, has underscored this issue. The convoy commander had no authority to prevent the forceable removal of refugees from his convoy. You may remember that in Tuesday's joint Press brief, in the context of this incident, one journalist homed on the question of the status of refugees under the 'control' of UNAMIR.

9. Way Ahead.

a. Convoy Issue. It is unlikely that UK MoD will move on this issue. DCOS Ops has issued instructions for the carriage of refugees whereby they are removed from UN vehicles before they arrive at a (known) checkpoint, which deals in the short term with that potential problem.

b. Authority to Change ROE. Lt Gen Swindburn today suggested that he wanted national control maintained over changes to ROE, but that within the established ROE, changes from Green were to be authorised by you only.

(1) Line to Take. This will constrain DFC and Tac HQ from reacting quickly to an immediate threat. You should ask that DFC be given the authority in your absence.

(2) The right of self protection applies as an umbrella in extremis to individuals on the ground.

F Haddow

F HADDOW
Lt Col RM
MA

Information:

DCOS Ops

Sen
1/9

8
1.9

RECORD OF DISCUSSION

UNIT IN-SURVEYS

1. A meeting was held at 1200 hrs, 20 Aug with the concerned elements of the Administration and incoming units represented. From the Administration, CSS, OIC GS, CTO and PCIU attended, with AUSCON and BRITCON represented. A member of BIE (British Inspecting Engineers), the company hired by the UK to conduct their in-survey also attended.

2. The meeting was held to discuss the modalities of unit in-surveys, and how these were to be conducted to ensure they could be done quickly, effectively and in such a way as to satisfy the requirements of the UN.

3. It was pointed out that, while OIC GS is the primary point of contact in matters to do with in-surveys specifically PCIU within that section, the CCO and the CTO also have responsibilities in this area, as it concerns the specialized equipment which falls within their area, i.e. vehicles and communications equipment. Contact should be made initially with OIC GS, who will then ensure either CTO or CCO are called in as necessary.

4. The purpose of the unit in-survey is to allow accurate recording of all assets brought in to the mission for later reimbursement by the UN of usage and depreciation factors. It was pointed out that, on receipt, all equipment is to be valued at actual cost, not replacement cost, the listings should be by the categories specified by the UN, serial numbers of all serial numbered equipment should be reflected, and chassis and engine numbers must be listed for all vehicles. An accurate record of all consumable items brought into the mission must also be reflected. This will necessitate units providing records of what was brought, and what issues were made prior to the actual in-survey.

5. The matter of checking equipment which is equipped to a particular scale, (eg, command post vehicles with all radios and other assorted equipment, technical items with associated bits and pieces for them to operate, etc.), was discussed. To attempt to check these to the level of individual items would be very time consuming and probably counter-productive in the final analysis. Units should have copies of CED's or EIS documents indicating both what should be held, and indicating any deficiencies against the check list. The UN is prepared to accept a percentage check, in detail, of this type of equipment, otherwise, the equipment will be accepted per documentation presented.

6. BEI, the UK hired company for the conduct of the UK in-survey briefed on their modus operandi for the conduct of the task. In brief, a 100% check will be conducted and certified by their company as correct. Costing will be carried out in the UK and the entire package then presented to UNAMIR.

3000.10 (SPS)

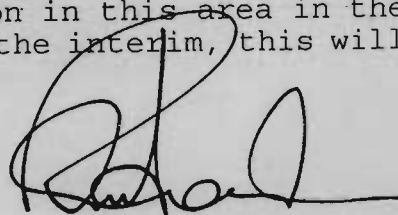
RECORD OF DISCUSSION
UNIT IN-SURVEYS

Page 2

7. AUSCON indicated they have a three man team, specifically assigned to ensure the smooth conduct of their in-survey, and will conduct their operation in much the same way as BEI. It has subsequently been discovered that CANCON is also bringing in a team for the same purpose. These teams will provide detailed records of all items held for eventual verification of in-survey requirements.

8. Due to the shortage of UN staff available to conduct in-survey operations, the matter of a random sample check of unit provided documents was discussed. On the understanding that the check would be truly random, this approach was agreed. In addition, both BRITCON and AUSCON agreed to provide necessary assistance in the form of additional inspection personnel to assist UN personnel with identification of technical items. It is hoped that all other units will extend the same assistance. Liaison will be maintained with OIC GS to ensure that timings are agreeable.

9. This outlines the main points discussed. It is hoped to be able to produce a more detailed instruction in this area in the near future to further refine details. In the interim, this will form the basis for conducting in-surveys.



Peter Hornsby
Chief Support Services

Distribution List:

Action

OIC GS
PCIU
All Units Commanders/QM/Logo

Info:

FC
OIC Administration

23 August 1994

28 1000 to 28 1400 Aug 94

Fm: Frafricon

To: DEC

Subj: Sit rep 3

EFW meeting been set at 1030 with RPA's sector commander

- ① An agreement has been made to escort all RPA convoys going through the demilitarized zone, by Frafrbat troops (going to mushabati)
- ② the demand must be submitted at least 48 hours before the arrival of the convoy
- ③ The first convoy is scheduled on 31 Aug at 0930 hrs

②

DCOS OPS

Let us monitor and
see how well it goes.

+ Ji

29/8

DFC/CS

3000.10 (OPS)

R-2

③ G3 Ops

FYF

DCOS OPS

30.8

Seen

AA

26/8



Government
of Canada

Gouvernement
du Canada

ACTION
REQUEST

FICHE DE
SERVICE

To - A

Date

Time - Heure

From - De

Language spoken - Langue utilisée

☐ English
Anglais

☐ French
Français

Telephone No. - N° de téléphone

Extension
Poste

☐ Please call
Prière d'appeler

☐ Returned your call
Vous a rappelé

☐ Will call again
Vous rappellera

☐ Wants to see you
Desire vous voir

☐ Action
Donner suite

☐ Approval
Approbation

☐ Note and return
Noter et retourner

☐ Comments
Commentaires

☐ Draft reply
Projet de réponse

☐ Note and forward
Noter et faire suivre

☐ As requested
Comme demandé

☐ Signature

☐ Note and file
Noter et classer

File No. - N° de dossier

Message taken by - Message reçu par

- Yella

- G4

- FSA (2K + 1G)

- ~~MSF~~ *

GC 218 (89/08)

7540-21-907-5351

- MSF rep

TAC # 245 272117 AUG 94

FROM: TACHQ BUTARE G3 TAC

TO: HQ UNAMIR, KIGALI//DCOS OPS/DFC//

DATE: 27 AUG 94

SUBJECT: DFC BRIEFING 27 AUG 94

29.8

1. Briefed DFC this loc, this date on op eff of this HQ. DFC indicated agreement with fol pts:

a. this HQ needs a separate net to eff control Sectors 3 and 4. Current Force Comd Net is significantly congested and that, combined with present state of comms results in chaotic conditions. DO spends virtually all of his time working the means to the neglect of other matters. Further, Force Comd Net is presently undisciplined and this HQ would like to grip Sectors 3 and 4 properly. This HQ would then appear on Force Comd Net but quote subordinate unquote stns would not;

G3 Ops
FSO

b. this HQ needs a hel dedicated to it or, at least, to be the next pri for hels immediately after FC/DFC. This HQ was estb to facilitate eff Comd/Con of Sectors 3 and 4 by virtue of its proximity to units. In fact, eff Comd/Con req personal contact and a road trip to either HQ 4B or HQ 4C is the work of an entire day. This HQ should be capable of eff in with all subordinate HQ's in a single day;

a significant amt of info is aval in sector 3 on the RPA and in Sector 4 on refugee situation and activities which is either being overlooked, incompletely gathered/reported, not verified, etc. and is certainly not being adequately/properly exploited. Understand that AusCon deployed with 3 man Int Sect (WO2, SSgt and one other). This HQ could obtain full value from such an asset particularly when coupled with the hel discussed above. It is requested that the Aus NCO's be posted this HQ as G2 cell; Not at this time.

G2 info
to reg
info

d. have yet to see UN Fd Svc rep or Air Ops Offr despite assurances that they would arr NLT 26 Aug. Greatest reqt is for Fd Svc Rep; and

G1
CAO

e. despite repeated requests there is precious little flow of info downward. For example, today was arranged around the visit of DCOS Ops in that schedules were re-arranged, etc. When no hel appeared we queried ETA and only then were advised that mission had been cancelled. Further, this HQ has req Force SITREPS and INFOSUMS as well as specific responses to specific questions: the former have not been received and the latter have been made aval by DFC when he visits rather than by Force HQ. It is not enough to act on our problems without advising us that action is occurring.

G3 Ops

3082.10 (OPS)
21

Seen
AA
25/8

G3 Ops
FSO

2.
Passed.
FC hand-del
copy this date.
999
Kapt
DO
22 Aug 94

2. Additional requests not briefed to DFC but no less important for that are:
- a. req for Sr DO and additional G3 DO. Latter is certainly req'd (and preferably 2) but could forego former if/if Aus info cell at 1C is recvd. In that case would move present G2 to Sr DO on permanent rather than part-time basis which is now the case; and
 - b. this HQ req additional word processing capability (eg - computer, photo-copier, etc.) and would appreciate access to certain amenities. To these ends, it is requested Force CClk (?) and Force Welfare Offr visit soonest.

G1
G4

3. Lastly, Force HQ appears to be directing activities in our Sectors without informing this HQ. Deployment of Airborne D&S pl to Sector 4 is one example which springs to mind: the fact that both the Brit Med/Engr gp and the Aus Fd Tmt Sect ignore us and work exclusively to their Contingent Comds is another. This HQ can hardly be expected to be resp for Sectors 3 and 4 if not even aware of Force activities in those Sectors let alone empowered to effect them. It is suggested that the axiom that responsibility and authority are indivisible be observed.

4. It is requested that you pursue the matters herein described and advise ASP.

3000.1002

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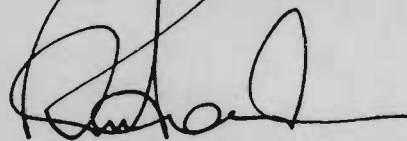
RECORD OF DISCUSSION
UNIT IN-SURVEYS

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Peter Hornsby
Chief Support Services

Distribution List:

Action

OIC GS
PCIU
All Units Commanders/QM/Logo

Info:

FC
OIC Administration

23 August 1994



FAX COVER PAGE

TO: NDHQ OTTAWA / J3 OPS
FROM: CCUNAMIR / COL J. ARP
PAGES (INCL THIS PAGE): 10

FOR INFO CALL: 001-873-383-020041
AT: 613 996-7811-2176-2046
FAX NUMBER: 613-992-7015

RX	CCT# FAX	ZEV 0900Z	OP 5
TX	CCT# FAX	ZEV 0915Z	OP 5
	CCT#	ZEV	OP
	CCT#	ZEV	OP

②
COL J. ARP 25.8
FAX SENT SIN
D. MENBIL
PTE
CCHQ
24/8/94

SSN 0004

Seen

aslr.

3000.10 Cps

TO: NDHQ OTTAWA//J3 OPS

FM: COMD (DES) CC UNAMIR (COL J. ARP)

REF: TELECON 22 AUG. 94

1. As req, pls find att copy of draft papers of the SRSG's paper "Rwanda Emergency Normalization Plan" (RENP) and an estimate produced for the FC how to reintegrate the former HPZ into Rwanda. Please note that the henceforth it is our intention to stop reference to HPZ and use "Sector 4" designation to indicate temporary nature of FCF title of HPZ
2. Legal O CC to fax you a copy of draft SOFA that is currently with RPA Ln O. Officials in BBGN have difficulty in determining who has auth. to sign.
3. Req copy of TOR for comd CC when aval/signed
4. Regards

9/8/94

RWANDA EMERGENCY NORMALIZATION PLAN (RENP)

1. Grant/Soft Loan

Rwanda needs liquid funds to start functioning i.e. pay salaries, essential imports, diplomatic missions etc. A grant/soft loan would greatly help the process of normalization.

2. Immediate measures (i.e. before August 22)

a) Reopening of Airport.

This has already been achieved thanks to logistic support given by USA and Canada. The technical equipment was not badly damaged and is easily repairable. The reopening of airport to commercial traffic would need additional air-traffic controllers, immigration, customs, airport administration.

b) Restoration of Power and Electricity.

Rwanda's power supply depends on a hydro-electric project on Rwanda/Burundi/Zaire border. The transmission lines need to be repaired at a point near Gitarama for the power and electric supply to be repaired.

c) Repair of Water Supply.

Kigali water supply needs to be repaired through the provision chemicals for water-purification and the pumping of water supply which requires resumption of power. ICRC and UNICEF have already researched this project.

d) Radio.

Radio Kigali is not strong enough for its transmission to reach camps in Zaire, Tanzania and Burundi. It is essential to provide Radio Kigali either with a booster capability or for more powerful radio to inform Rwandan

population of measures being taken for humanitarian relief, transport, normalization plans.

e) Telecommunications.

There are no telecommunications in Rwanda (telephone, post, fax). These need to be restored on an immediate basis. The Canadian contingent in UNAMIR has done some research. The local and international equipment is not badly damaged and can be repaired quickly.

f) Harvest.

The sorghum crop is ripe for harvesting. If the harvest does not take place within the next two weeks it is likely to be lost. Seed for next harvest must also be distributed.

e) Re-opening of hospitals.

Medicins Sans Frontiers, ICRC, Australia and Britain are opening hospitals in Kigali and in other locations in Rwanda.

3. Operations to be completed by October.

a) Training of police force - gendarmerie.

UNCIVPOL has made a beginning in training a police force. A fully equipped police force needs to be trained to implement law and order. Police equipment needs also to be provided for the police force/gendarmerie.

b) Prison systems.

A prison system along with a prisons service needs to be built up for Rwanda.

c) Opening of Central Bank and Mint.

The Central Bank need to be reopened and experts trained to handle central

bank. Currency and coins need also to be issued.

d) Re-opening of schools.

i) For primary and secondary schools teachers are immediately required. They need books and scholastic equipment. A teachers training school would also need to be opened.

ii) The University would also need to be opened with adequate staff.

e) Training of cadres and Administrative services.

The administrative cadres have been severely depleted and would need to be filled by newly trained personnel. A training school for administrative cadres would be necessary. Equipment (Computers, typewriters, telecoms, fax machines, data bank) need also to be repaired for use.

f) Physical repair of Ministries.

Most of the Ministries have been physically damaged by mortars, shelling etc. They need to be repaired.

g) Restoration of Municipal Services.

Training of cadres as also provision of equipment (fire engines, cleaning vehicles, garbage collection, sewerage cleaning) would need to be provided.

h) De-mining.

Requires immediate attention.

i) Repair of roads and bridges.

Several bridges and roads require early repair.

j) Transport.

Buses, taxis need to begin plying on the roads again between major towns.

REINTEGRATION OF SECTOR 4 WITH REST OF RWANDA

INTRODUCTION

1. The introduction of UNAMIR troops into Sector 4 raises long term issues on the future status of the Sector vis a vis the rest of Rwanda which is controlled by the RPA.

2. In order to ensure that Rwanda returns to normalcy without the danger of creating a state within a state, this paper will look at how to reintegrate Sector 4 into the rest of Rwanda. The following assumptions are made:

- a. RPF will not enter Sector 4 soon after the withdrawal of the French Coalition Force (FCF).
- b. The FCF will completely handover Sector 4 by midnight 21 Aug 94.
- c. The transition will not interfere with the provision of humanitarian assistance by UNAMIR and NGOs.
- d. Security of the Sector 4 is within the capacity of UNAMIR forces.
- e. The Rwandese Government has the political will to effect a peaceful reintegration.

AIM

3. The aim of this paper is to analyse options for reintegrating the Sector 4 into the rest of Rwanda.

SCOPE

4. The analysis will be covered under the following headings:
- a. Present status of the Sector 4.
 - b. Options for reintegration of Sector 4.
 - c. Assessment of Options.
 - d. Recommendations.

PRESENT STATUS OF THE Sector 4

5. Sector 4 is currently in a state of transition. UNAMIR troops have either taken over or are in the process of taking over sub sectors of Sector 4. UNAMIR, in conjunction with the French troops, are currently providing the following in Sector 4:

- a. Security through patrols, check points, road blocks, OPs and border security against illegal traffic.

- b. Protection of refugees.
- c. Provision of humanitarian assistance to the populace in the form of water, food, utilities and medical aid.
- d. Provision of escorts for NGOs operating in the area.
- e. Assistance in the arrest of criminal elements and insurgents.
- f. Disarming of armed elements in the communities and refugee camps.
- g. Supervising the management of the affairs of the communes by Interim Committees.
- h. It will be necessary to induct the BBGNU administration.

6. The present state of affairs in Sector 4 cannot continue indefinitely without serious consequences. Efforts therefore are necessary in the direction of reintegration while maintaining the essential assistance and services provided by UNAMIR to the Rwandese population until final withdrawal of the force. The objective is to integrate the country into one whole entity under one leadership and rule of law. UNAMIR must not and cannot, show a presence indefinitely in Sector 4 specially, and in Rwanda in general.

OPTIONS FOR REINTEGRATION OF RWANDA

7. To ensure complete integration of Rwanda into one entity, three options are considered:

a. Option 1. Gradual reintegration of the country through the following:

- (1) Introduction of Ministers and Government officials into Sector 4 through political activity as opposed to military take over by RPA. This has already started and must continue.
- (2) Establishment of an interim local administration acceptable to both the Rwandese Government and the Sector 4 population through the mediation of UNAMIR.
- (3) Stationing of Rwandese customs agents with CIVPOL assistance to monitor border activities. The RPA could perform the same functions in civilian uniforms if necessary.
- (4) Integration of the RGF and the defunct Gendarmerie into the Rwandese Armed Forces and Gendarmerie respectively.

b. Advantages

(1) Sector 4 population would be reassured of their security and safety by the presence of members of their ethnic groups within the reintegrated security agencies of the country.

(2) Will enhance confidence within the totality of Sector 4 population and consequently encourage refugees outside the country to return home especially those in Zaire.

(3) Will lead to a gradual, yet assured, reintegration of the people of the country.

(4) Will erode the support base of subversive elements within Sector 4 and outside the borders of Rwanda, thus reducing the chances of the country being plunged into a protracted insurgency operation against both political and military opponents.

c. Disadvantages

(1) Likelihood of Sector 4 taking too long to integrate with the rest of the country.

(2) Disaffected politicians may take advantage of the slow pace of integration to promote their own cause thus slowing down the reintegration process, especially where the Government's public relations exercise is not credible.

d. Option 2. Introduction of the RPA into the Sector 4 to work alongside UNAMIR leading to rapid control of the country by the Rwandese Government:

(1) Advantage

(a) Sector 4 will be under the control of the Rwandese Government.

(b) The UN may not be committed for as long a time in that zone.

(c) The Government will establish control quickly over the whole country.

(d) Government opponents and subversive ex - RGF personnel and militias would either leave the country or be brought under control.

(e) RPA troops could assist in the distribution of humanitarian aid, thereby rapidly and visibly demonstrating good will which is likely to encourage resettlement.

(2) Disadvantages

(a) Should the RPA not conduct itself well in Sector 4, the area would be deserted by the HUTU majority thus leaving the Sector 4 desolate thus creating an even greater refugee problem in Zaire and Burundi and along the borders.

(b) The refugee problem, with its attendant human suffering, will escalate leading probably to a disaster, including continued violence.

(c) Confidence in UNAMIR will wane and the HUTU population may perceive UNAMIR as biased and overly supportive of the present Rwandese Government.

(d) This option goes against our public commitment.

(e) It may signify UN failure after FRENCH departure.

e. Option 3. To allow the Broad Based Transitional Government some control and influence of the territory through the institution of non military based elements to patrol the Rwandese border with Zaire with the assistance of CIVPOL. In addition, a small RPA elements under UNAMIR supervision, would participate in the provision of humanitarian aid in the sector.

(1) Advantages

(a) Allows the government early involvement and some control in the area without scaring the population.

(b) Enables the Government to quickly gain the confidence of the population and will accelerate reintegration.

(c) The Sector 4 population would be reassured of their security and safety by the presence of members of their ethnic groups within the reintegrated security agencies of the country.

(d) May reduce the period of UN commitment in that Zone.

(e) The legitimacy of Government opponents and subversive elements would be undermentioned.

(2) Disadvantages

(a) RPA troops involved in the humanitarian activities must be well trained and disciplined.

(b) Takes time to train customs officials to man

borders.

(c) Security of UNAMIR personnel would be put at risk.

ASSESSMENT OF OPTIONS


8. Option 1. Option 1 is cautious and may not meet the aims of the RPA. May prolong the refugee situation.

9. Option 2. May cause panic among refugees. Although it may be favoured by the RPA, it may increase the risk of military conflict

10. Options 3. The third option is a compromise solution by allowing the RPA some immediate control while engendering a sense of security among the population. It must be recognised that this option carries a degree of risk to UNAMIR personnel. This may be the only option if the level of insecurity is high.

RECOMMENDATION

11. Option 3 is the recommended course of action.


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