

AMIR

DEPLOYMENT IN NEIGHBORING COUNTRIES [ 5 OCT 1993 - 8 MAR 1996 ]

[ 3 CONFIDENTIAL ]

EL/WG JUNE 2009

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ORIGINAL ORDER

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BOX 64

FILE 7

ACC. 1998/0283

## AVAILABILITY OF MILOBS

1. OPTION ONE : 117 ADDITIONAL MILOBS  
BE AUTHORISED.
2. OPTION TWO : INITIALLY FROM EXISTING  
AUTHORISATION OF 320.  
SUBSEQUENTLY ADDITIONAL.
3. OPTION THREE : WITHIN EXISTING AUTHORISATION.  
\* \* WILL REDUCE EFFECTIVENESS.

## THE NEED FOR DEPLOYMENT OF MILOBs

1. REFUGEE CAMPS.
2. ALLEGED MILITARY ACTIVITIES  
IN CAMPS.
3. RETURN OF REFUGEES.
4. ASSISTANCE TO HUMANITARIAN  
AGENCIES.

## MATERIAL REQUIREMENTS : BASIS FOR WORKING

### SUB SECT

#### 1. COMMUNICATIONS.

- <a> 1 X V - SAT.
- <b> 1 X INMARSAT.
- <c> 2 X MOTOROLA BASE STATIONS.
- <d> 7 X MOTOROLA HAND HELD SETS.
- <e> 3 X MOTOROLA MOBILE STATIONS.
- <f> 1 X REPEATER STATION.
- <g> 6 X TELE
- <h> 3 X CHARGING SETS.

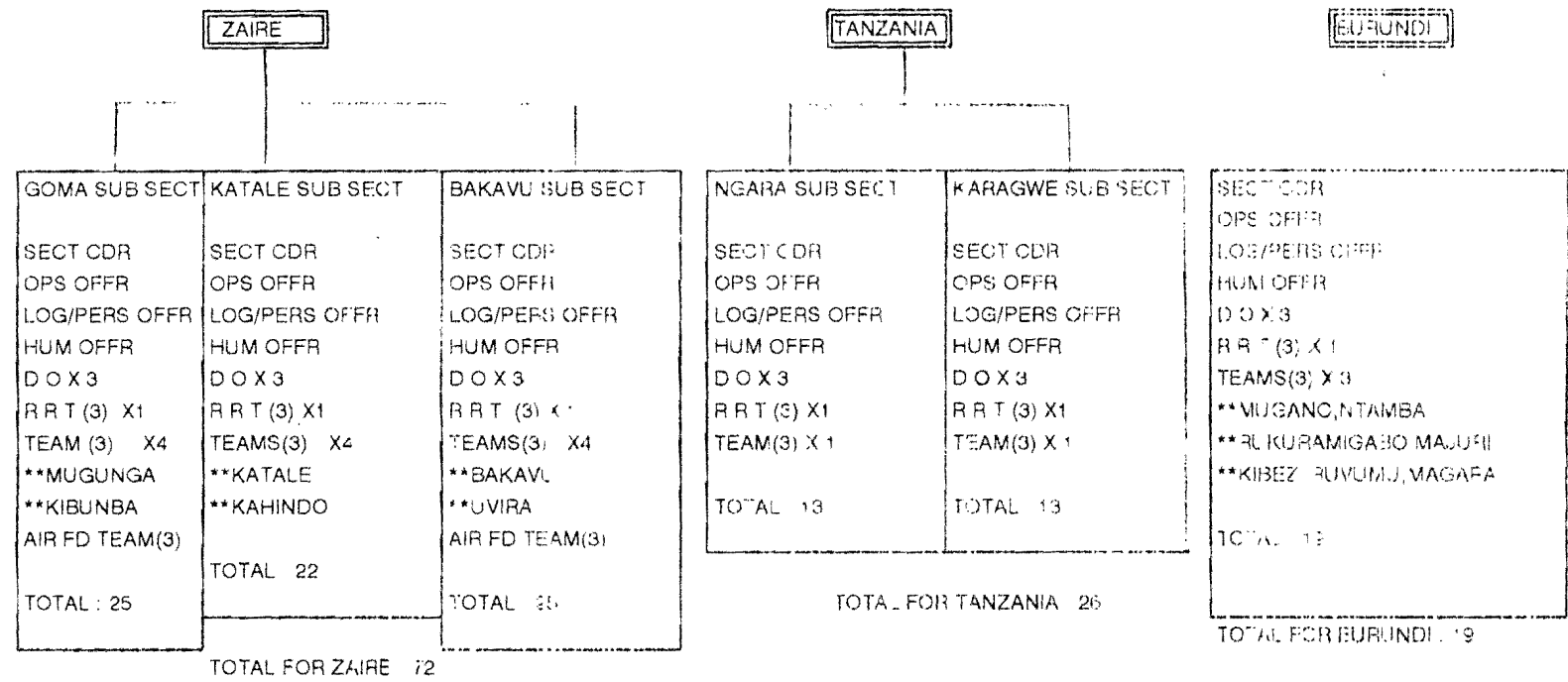
#### 2. TRANSPORT

- <a> 4 X TOYOTA FOURRUNNER/LAND CRUISER.
- <b> 1 X PICKUP.

#### 3. OFFICE AND OFFICE EQUIPMENT

- <a> 5 X DESK TOP COMPUTERS.
- <b> 3 X XEROX MACHINES.

SUGGESTED MILOBS ORGANISATION



NET REQUIREMENT OF MILOBS 117

## NET REQUIREMENT OF MATERIAL REQUIREMENTS

### 1. COMMUNICATIONS.

- {a} 6 X V- SAT.
- {b} 6 X INMARSAT.
- {c} 12 X MOTOROLA BASE STATIONS.
- {d} 92 X MOTOROLA HAND HELD SETS .
- {e} 43 X MOTOROLA MOBILE STATIONS.
- {f} 6 X REPEATER STATION.
- {g} 36 X TELE
- {h} 18 X CHARGING SETS.

### 2. TRANSPORT.

- {a} 49 X TOYOTA FOURUNNER/LAND CRUISER.
- {b} 6 X PICKUP.

### 3. OFFICE AND OFFICE EQUIPMENT

- {a} 30 X DESK TOP COMPUTERS.
- {b} 18 X XEROX MACHINES.

### 4. OTHER EQUIPMENT/ STORES

- {a} 6 X SAT DISH.
- {b} 6 X TVS.
- {c} 6 X VCRs.
- {d} 12 X GENERATORS.

## IMPORTANT ISSUES PRIOR TO DEPLOYMENT

1. COMMAND & CONTROL STRUCTURE.
2. SECURITY OF MILOBS.
  - (a) BY UN TROOPS. OR.
  - (b) BY CONCERNED GOVT (UNEQUIVOCAL COMMITMENT ESSENTIAL).
3. PERMISSION OF DONOR COUNTRIES .
4. SOP/ GUIDELINES.
5. MATERIAL REQUIREMENTS.

## UNAMIR(RWANDA)

### **DEPLOYMENT OF MILOBS IN ZAIRE & OTHER NEIGHBORING COUNTRIES**

#### General.

1. The peace process in Rwanda is profoundly influenced by the happenings in its neighboring countries. A very large numbers of refugees are located in refugee camps in Zaire, Burundi and Tanzania. There are reports that some inmates of these camps are arming themselves and are planning to attack Rwanda. The present Govt of Rwanda is highly concerned by these events and has taken up a case with UN very strongly for deployment of MILOBS in these countries particularly in Zaire. In Para 6 of Security Council Resolution 997 (1995) the Secretary General has been requested to consult the Govts of these countries on the possibility of deployment of MILOBS in these areas.

#### Aim.

2. The aim of this paper is to assess the feasibility of deploying MILOBS in Zaire, Burundi and Tanzania; their composition, organisation, command & control and other related issues.

#### The Need.

3. Refugee Camps. A large number of refugee camps are located in Zaire, Burundi and Tanzania. Approximately two million refugees are staying in these camps. Latest figures available are:-

(a) Zaire. There are over one million refugees in two detached areas which are over 100 km apart. Details are:-

(i) Goma ( North Kivu). 721,841 refugees in Mugunga, Kibumba, Kahindo and Katale. Katale and Kahindo camps are approximately 60 km from Goma.

(ii) Bukavu ( South Kivu). 378578 refugees in Bukavu and Uvira.

(b) Tanzania. 602100 refugees in two areas namely Ngara and Karagwe. These two places are separated by over 150 Km.

(c) Burundi. 215,000 refugees located in different camps at Magara, Majuri, Rukuramigabo, Mugano, Ntamba, Kibezi and Ruvumu.

4. Alleged Military Activities in Camps It is being alleged by Rwandan Govt that military training is being carried out in these camps particularly in Zaire. They also allege that FRGF which is located in theses camps is being armed by various countries. These allegations are strongly denied by Zaire. MILOBS if deployed in these camps could verify the veracity of theses allegations.



5. Return of Refugees. These refugees constitute almost 25% of the Rwandan population. True peace can never be achieved till such time these refugees do'nt return to their homes. It is strongly believed that there is a lot of intimidation by political elements in these camps against those who wish to return. Presence of UN MILOBs/troops could act as deterrent to these elements and encourage the masses to return.

6. Assistance to Humanitarian Agencies. At present the humanitarian activities are being well coordinated by UNHCR. However military observers (officers) can play even more active role in assessing the humanitarian needs even well inside camps which are fairly inaccessible areas. Maximum benefit can be then derived out of all the UN / NGO agencies.

#### Requirements of MILOBs.

7. Zaire. As brought out earlier, camps in Zaire are located mainly in three different areas namely Goma & Katale ( opposite Gesenyi) and Bakavu ( opposite Cyangugu) which are located far apart. Hence three sub sects are required to be established. A total of 72 MILOBs will be required as given in the organisation chart attached.

8. Tanzania. One sub sect each will have to be established at Ngara and Karagwe since these places are more than 150 km apart. a total of 26 MILOBs are required as given in the organisation chart attached.

9. Burundi. A sub sect can be established at Muyange Gasnono with 16 MILOBs as given in the organisation chart attached.

10. Total Requirement. Thus there is a need of 117 MILOBs for deployment in Zaire, Tanzania and Burundi.

#### Command and Control.

11. Since the activities in the above mentioned refugee camps have direct repercussions on Rwanda and thus UNAMIR, the MILOBs, if deployed, in these countries ( whether additional or within present strength) should be placed directly under command of UNAMIR FC/CMO/DCMO. However if this is to come up as a separate mission, then additional MILOBs and staff would be required for HQs (command and control elements).

#### Material Requirements.

12. For deployment of MILOBs in these countries, certain amount of infrastructure has to be created in each proposed sub sect. The MILOBs have to be provided with adequate communications, transport

and office infrastructure. Material requirements are given in the Appx attached.

(a) Communications. Each sub sect will have to be provided with dedicated communication for communicating with MILOB Group HQ as well as within the sub sect.

(b) Transport. It is extremely important to provide adequate number of vehicles to these MILOBs so that they can easily move about and monitor the prevailing situation.

(c) Office. Each sub sect will have to hire an office for the Sect Cdr, Ops Officer, Ops Room, Log/ Pers Officer, Hum Officer and the Duty Offr. Adequate amount of office equipment will have to be provided.

### Security.

13. Since these MILOBs would be operating in likely hostile environment, some foolproof arrangement for their safety has to be made and ensured. This could be easily achieved if UN troops are being deployed. Alternatively, the concerned Govt can be requested to undertake the responsibility for their safety. An unequivocal commitment is definitely required in that case from the concerned Govt.

### SOP

14. Prior to the deployment of these MILOBs proper Standing Operating Procedures (SOP) will have to be made giving out:-

- (a) Operating Guidelines.
- (b) Tasks.
- (c) Command and Control.
- (d) Communications.
- (e) Security Arrangements.
- (f) Arrangements for evacuation should the need arise.

### Permission of Donor Countries.

15. If the mandate of UNAMIR extends to areas beyond Rwanda to include Zaire, Tanzania and Burundi, there would be a need to seek permission of the donor countries for the deployment of their MILOBs in these countries.

### Availability of MILOBs.

16. At present 320 MILOBs are authorised with UNAMIR for Rwanda which are considered just adequate to carry out the tasks within Rwanda. Hence following options are available:-

- (a) Option One. Additional MILOBs be made available for deployment in these countries.
- (b) Option Two. Initially these MILOBs can be made available from Rwanda till such time these MILOBs are available.
- (c) Option Three. The MILOBs be within the authorisation of UNAMIR, thereby meaning no increase in cost to the UN. However this will be at the cost of reduction in their effectiveness in Rwanda.

**Recommendations.**





17. In view of the foregoing it is strongly felt that MILOBs must be deployed along side the refugee camps in Zaire, Tanzania and Burundi in order to accelerate the peace process in Rwanda. These MILOBs should preferably be additional to the existing authorisation of 320.

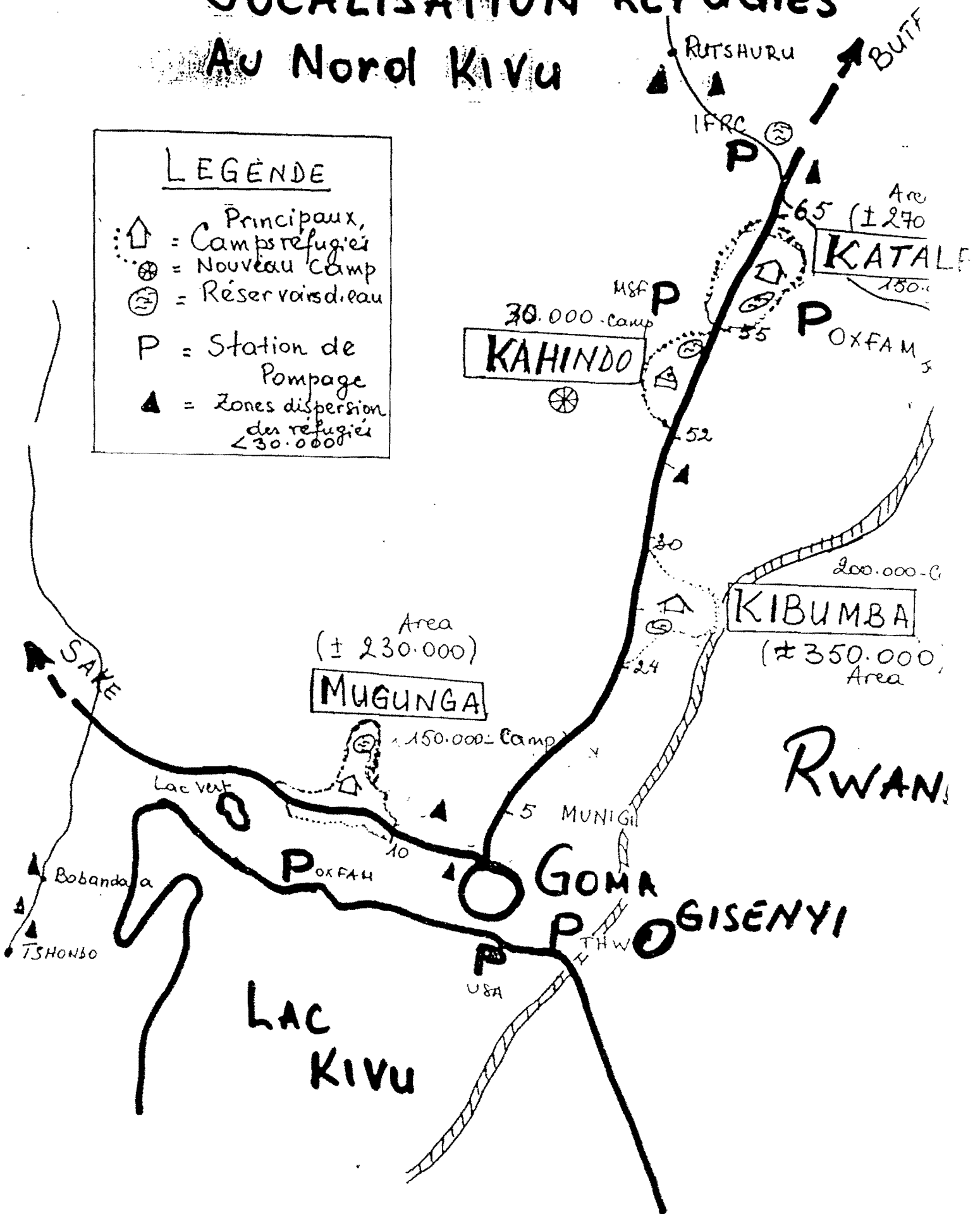
# CAMPS IN ZAIRE (GOMA)

## LOCALISATION REFUGIES

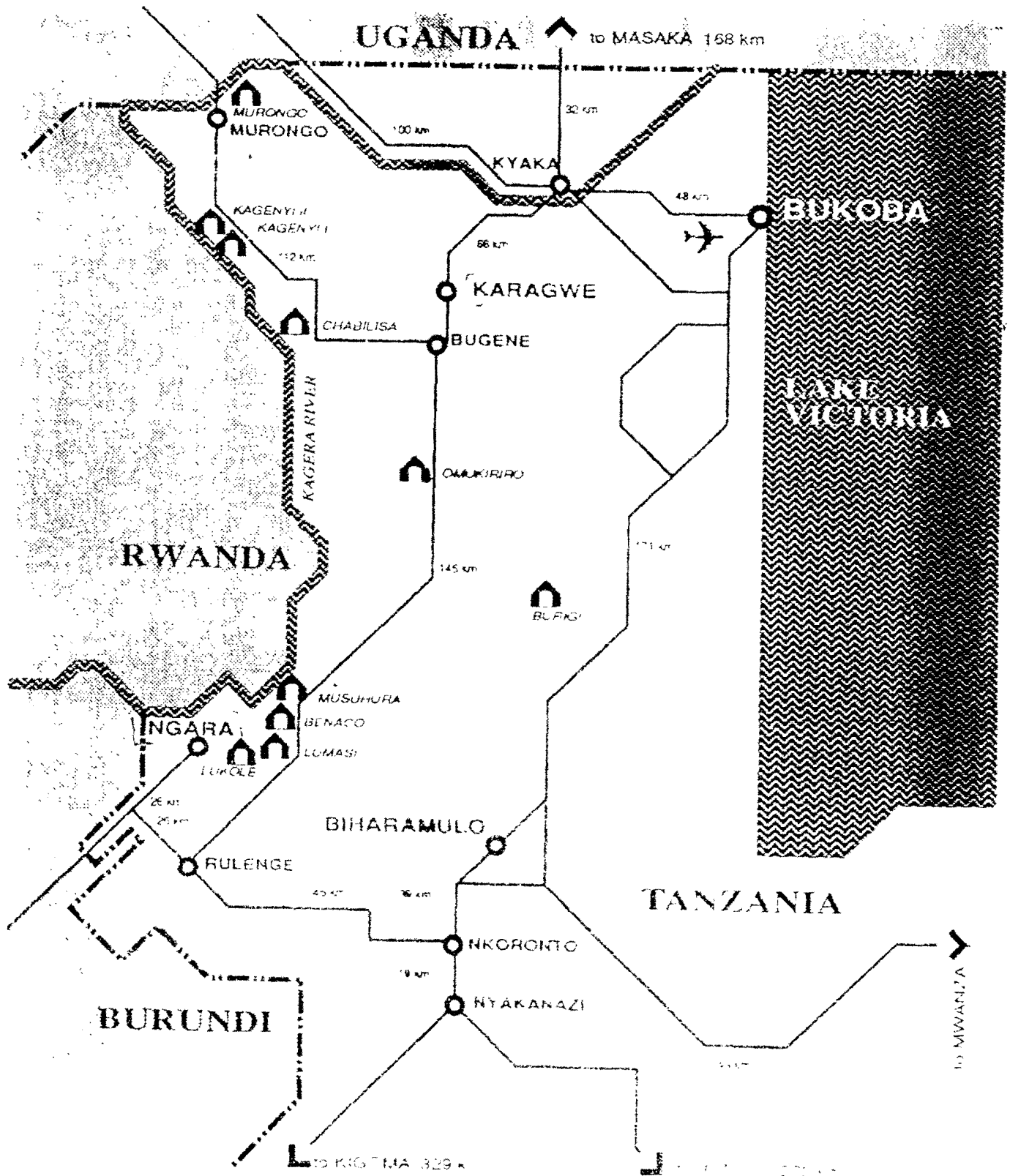
### Au Nord Kivu

#### LEGENDE

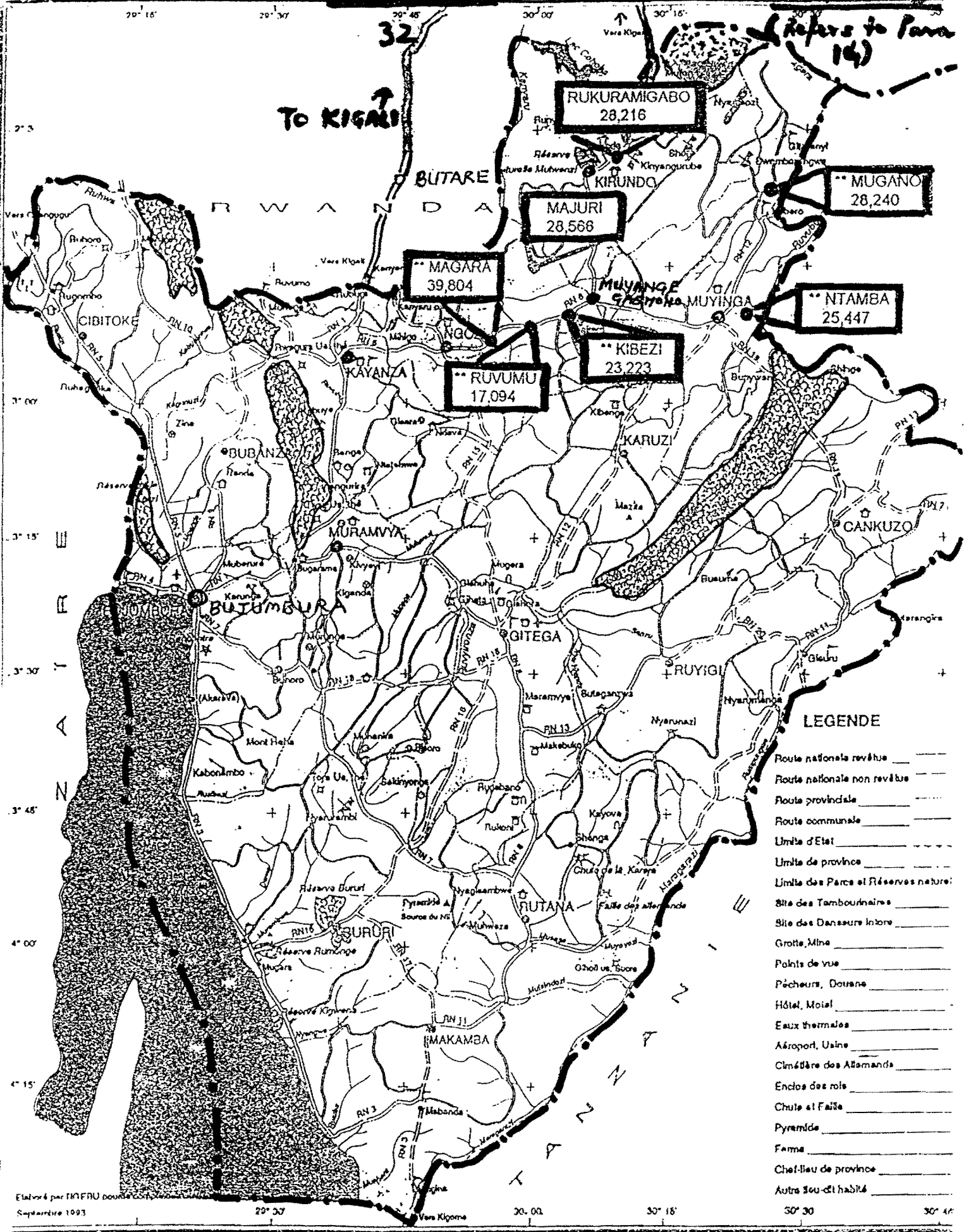
-  = Principaux, Camps réfugiés
-  = Nouveau camp
-  = Réservoirs d'eau
- P = Station de Pompage
-  = Zones dispersion des réfugiés < 30.000



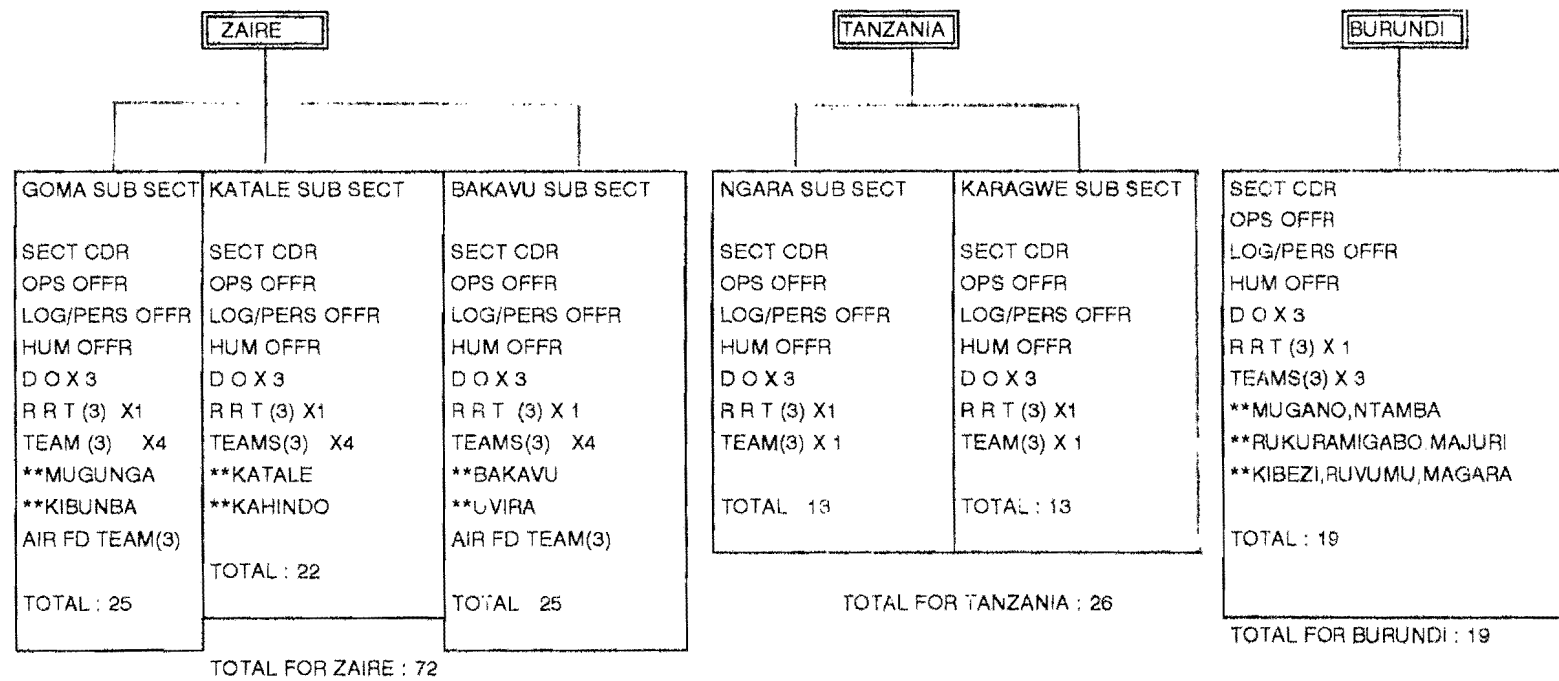
# CAMPS IN TANZANIA



# CAMPS IN BURUNDI APPX. B



SUGGESTED MILOBs ORGANISATION



NET REQUIREMENT OF MILOBs : 117

MILOB GROUP HQ

(250)

C M O  
SO TO CMO

OPS BRANCH  
(18)  
S O O  
OPS OFFR 1  
OPS OFFR 2  
SIG OFFR  
SENIOR D O  
D O x 4  
  
STAND BY -  
TEAMS (3) x 3

ADM/PERS BRANCH  
(3)  
SMPO  
SO ( PERS)  
SO(FIN)

LOG BRANCH  
(2)  
SLOGO  
ALOGO

( TOTAL HQ INCLUDING STAND BY TEAMS - 25 )

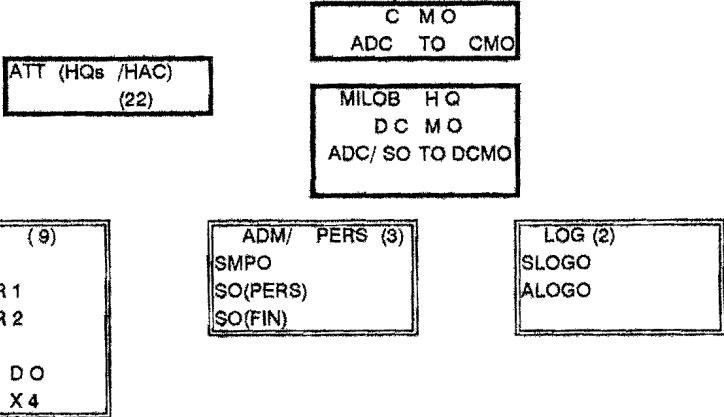
SECT 1 KIGALI	SECT 2 KIBUNGO	SECT 3 BUTARE	SECT 4 CYANGUGU	SECT 5 GITARAMA	SECT 6 GISENYI
HQ STAFF - 7 * TEAMS(3) x10  (37)	HQ STAFF - 7 * TEAMS(3) x 9  (34)	HQ STAFF - 7 * TEAMS(3) x 8 *  (31)	HQ STAFF - 7 * TEAMS(3) x 9  (34)	HQ STAFF - 7 * TEAMS(3) x10  (37)	HQ STAFF - 7 * TEAMS(3) x 10  (37)

NOTE :  
\* HQ STAFF  
SECT CDR  
OPS OFFR  
LOG/PERS OFFR  
HUM OFFR  
D O x 3



MILOBS GROUP

( 320 )



APPX A

SECT 1A- KIGALI	SECT 1B- GITARAM	SECT2A- BYUMBA	SECT 2B - KIBUNGO	SECT 3A- G'K'GOR	SECT 3B- BUTARE	SECT 4 - C'GUGU	SECT 5A- R'H'GERI	SECT 5B- GISENYI	SECT 5C- KIBUYE
SECT CDR	SECT CDR	SECT CDR	SECT CDR	SECT CDR	SECT CDR	SECT CDR	SECT CDR	SECT CDR	SECT CDR
OPS OFFR	OPS OFFR	OPS OFFR	OPS OFFR	OPS OFFR	OPS OFFR	OPS OFFR	OPS OFFR	OPS OFFR	OPS OFFR
LOG/PERS OFFR	LOG/PERS OFFR	LOG/PERS OFFR	LOG/PERS OFFR	LOG/PERS OFFR	LOG/PERS OFFR	LOG/PERS OFFR	LOG/PERS OFFR	LOG/PERS OFFR	LOG/PERS OFFR
HUM OFF	HUM OFFR	HUM OFFR	HUM OFFR	HUM OFFR	HUM OFFR	HUM OFFR	HUM OFFR	HUM OFFR	HUM OFFR
D O X 3	D O X 3	D O X 3	D O X 3	D O X 3	D O X 3	D O X 3	D O X 3	D O X 3	D O X 3
TEAMS(3) X 7 (28)	TEAMS(3) X7 (28)	TEAMS(3) X6 (25)	TEAMS(3) X7 (28)	TEAMS(3) X8 (31)	TEAMS(3) X8 (31)	TEAMS(3) X9 (34)	TEAMS(3) X5 (22)	TEAMS(3) X7 (28)	TEAMS(3) X6 (25)
(C-17)	(C-17)	(C-17)	(C-11)	(C-13)	(C-20)	(C-11)	(C-16)	(C-12)	(C-9)

Remarks:

1) There are 10 Prefectures with a total of 143 communes.

2) One team to visit 4 communes each day, therefore a total of 36 MILOB teams is required.

LEGEND

D O

DUTY OFFICER

C

COMMUNES

	BURUNDI	TANZANI	UGANDA	ZAIRE	OTHER	TOTAL	BN	BO	TN	TO
JAN	3087	1895	18850	8845	1830	34477				
FEB	1195	1800	14625	8801	0	26421				
MAR	1070	1062	20964	7351	0	30347				
APR	519	1174	16652	4705	1	23051				
MAY	1328	210	17513	4094	100	23245				
JUN	4376	708	3376	2727	12	11199				
JUL	3476	1031	2474	3811	37	10829				
AUG	8005	651	1860	16528	0	27044				
SEP	7773	984	1076	10635	0	20468				
OCT	1012	2069	451	8093	3	<del>44628</del> 13022				
NOV	450	675	686	4891	0	6702				
Dec						13583				

19. 31 Aug - 18 720      30 Aug 19 707  
               Sep    16 182      16 472  
               Oct    15 442  
               Nov    27 221      11 789  
               Dec    6 261

13 Feb 11636

27231  
 15442  
 -----  
 11789

### **IMPORTANCE OF MILOBs NEW MANDATE**

1. Where total number is playing important role ( as relevant now with UNAMIR), retention of max MILOBs is most beneficial to UNAMIR as MILOBs are all officers with military background, a great deal of experience and are capable of operating in all kinds of difficult situation.
2. Being officers they can effectively observe analyse and report accurately after making appropriate assessment.
3. It is easier for MILOBs to interact with locals and the RPA.
4. In the current mandate, max input is received from MILOBs. MILOBs are playing very useful role in making the task of UNAMIR meaningful.
5. MILOBs have operated equally well in sects where there are no formed troops. Thus there will be no problem for MILOBs to operate even if the troop level goes down further.
6. If the strength of MILOBs is reduced further, it will make them ineffective thereby reducing the effectiveness of UNAMIR.

### **MINIMUM STRENGTH OF MILOBs**

7. Auth Strength 320

Present strength 284

8. **Minimum Strength Required**

(a) Monitoring communes. There are 143 communes. One team to visit four communes a day, thus requiring 36 teams of four MILOBs (144 MILOBs).

(b) Monitoring Borders. There are 15 border crossings. Each to be visited by a MILOB team of four (60 MILOBs).

(c) Monitoring Transit Camps. There are 11 transit camps. Each to be visited by a MILOB team of four ( 44).

(d) Sect HQ staff. Each Sect HQ would have for MILOBs:

- \* Sect Commander
- \* Ops Officer
- \* Log/Pers Officer

- \* Humanitarian Officer

If there are six sects a total of 24 MILOBs would be required.

(e) MILOB Group HQ. It need 13 MILOBs :

- \* CMO
- \* SO to CMO
- \* Ops Branch 6
- \* Adm/Pers Branch 3
- \* Log Branch 2

(f) HAC. 5 MILOBs are needed in HAC.

**NOTE.** Teams are comprising of four MILOBs to cater for min availability of three MILOBs due to leave / CTO.

9. Net Requirement. Thus a total of 290 MILOBs are required to carry out the task effectively.

## IMPORTANT ISSUES PRIOR TO DEPLOYMENT

1. COMMAND & CONTROL STRUCTURE.
2. COMMUNICATIONS & OTHER INFRASTRUCTURE.
3. SECURITY OF MILOBs.
  - A - BY UN TROOPS. OR.
  - B - BY ZAIRE GOVT <UNEQUIVOCAL COMMITMENT ESSENTIAL> -
4. PERMISSION OF DONOR COUNTRIES.

## AVAILABILITY OF MILOBS

1. OPTION ONE : 66 ADDITIONAL MILOBS  
BE AUTHORISED.
2. OPTION TWO : INITIALLY FROM EXISTING  
AUTHORISATION OF 320-SUBSEQUENTLY  
ADDITIONAL.
3. OPTION THREE : WITHIN EXISTING  
AUTHORISATION.  
\* \* WILL REDUCE EFFECTIVENESS.  
\* \* PREFERABLE TO SEND NEW  
MILOBS BEING AVAILABLE  
ON ROTATION IN FORTHCOMING  
MONTHS.

SUGGESTED MILOBs ORGANISATION  
( MINIMUM REQUIREMENT)

ZAIRE

GOMA SUB SECT  
SECT CDR  
OPS OFFR  
LOG/PERS OFFR  
HUM OFFR  
D O X3  
TEAMS(3) X4  
\*MUGUNGA  
\*KIBUNBA  
\*KAHINDO  
KATALE  
TOTAL :19

BAKAVU SUBSECT  
SECT CDR  
OPS OFFR  
LOG/PERS OFFR  
HUM OFFR  
D O X3  
TEAMS(3) X2  
\*BAKAVU  
\*UVIRA  
TOTAL :13

TOTAL FOR ZAIRE : 32

TANZANIA

NGARA SUB SECT  
SECT CDR  
OPS OFFR  
LOG/PERS OFFR  
D O X3  
TEAM(3) X1  
TOTAL :9

KARAGWE SUB SECT  
SECT CDR  
OPS OFFR  
LOG/PERS OFFR  
D O X3  
TEAM(3) X1  
TOTAL :9

TOTAL FOR TANZANI 18

BURUNDI

SECT CDR  
OPS OFFR  
LOG/PERS OFFR  
HUM OFFR  
D O X3  
TEAMS(3) X3  
\*MUGANO,NTAMBA  
\*RUKURAMIGABO,MAJURI  
\*KIBEZI,RUVUMU,MAGARA  
TOTAL :16

NET REQUIREMENT OF MILOBs : 66

SUGGESTED MILOBs ORGANISATION  
( MINIMUM REQUIREMENT)

ZAIRE

GOMA SUB SECT  
  
SECT CDR  
OPS OFFR  
LOG/PERS OFFR  
HUM OFFR  
D O X 3  
TEAMS(3) X4  
\*MUGUNGA  
\*KIBUNBA  
\*KAHINDO  
KATALE  
  
TOTAL :19

BAKAVU SUBSECT  
  
SECT CDR  
OPS OFFR  
LOG/PERS OFFR  
HUM OFFR  
D O X3  
TEAMS(3) X2  
\*BAKAVU  
\*UVIRA  
  
TOTAL :13

TANZANIA

NGARA SUB SECT  
  
SECT CDR  
OPS OFFR  
LOG/PERS OFFR  
D O X3  
TEAM(3) X1  
  
TOTAL :9

KARAGWE SUB SECT  
  
SECT CDR  
OPS OFFR  
LOG/PERS OFFR  
D O X3  
TEAM(3) X1  
  
TOTAL :9

BURUNDI

SECT CDR  
OPS OFFR  
LOG/PERS OFFR  
HUM OFFR  
D O X3  
TEAMS(3) X3  
\*MUGANO,NTAMBA  
\*RUKURAMIGABO,MAJURI  
\*KIBEZI,RUVUMU,MAGARA  
  
TOTAL :18

TOTAL FOR ZAIRE : 32

TOTAL FOR TANZANI : 18

NET REQUIREMENT OF MILOBs : 86



Old  
15/6

UNAMIR (RWANDA)



DEPLOYMENT OF MILOBS IN ZAIRE &  
OTHER NEIGHBORING COUNTRIES

General.

1. The peace process in Rwanda is profoundly influenced by the happenings in its neighboring countries. A very large numbers of refugees are located in refugee camps in Zaire, Burundi and Tanzania. There are reports that some inmates of these camps are arming themselves and are planning to attack Rwanda. The present Govt of Rwanda is highly concerned by these events and has taken up a case with UN very strongly for deployment of MILOBS in these countries particularly in Zaire. In Para 6 of Security Council Resolution 997 (1995) the Secretary General has been requested to consult the Govts of these countries on the possibility of deployment of MILOBS in these areas.

Aim.

2. The aim of this paper is to assess the feasibility of deploying MILOBS in Zaire, Burundi and Tanzania; their composition, organisation, command & control and other related issues.

The Need.

3. Refugee Camps. A large number of refugee camps are located in Zaire, Burundi and Tanzania. Approximately two million refugees are staying in these camps. Latest figures available are:-

(a) Zaire. There are over one million refugees in two detached areas which are over 100 km apart. Details are:-

(i) Goma ( North Kivu). 721841 refugees in Mugunga, Kibumba, Kahindo and Katale. These camps are spread over a distance of 70 km.

(ii) Bukavu ( South Kivu). 342783 refugees in Bukavu and Uvira.

(b) Tanzania. 602100 refugees in two areas namely Ngara and Karagwe. These two places are separated by over 150 Km.

(c) Burundi. 231000 refugees located in different camps at Magara, Majuri, Rukuramigabo, Mugano, Ntamba, Kibezi and Ruvumu.

4. Alleged Military Activities in Camps It is being alleged by Rwandan Govt that military training is being carried out in these camps particularly in Zaire. They also allege that RGF which is located in theses camps is being armed by various countries. These allegations are strongly denied by Zaire. MILOBS if deployed in these camps could verify the veracity of theses allegations.

5. Return of Refugees. These refugees constitute almost 25% of the Rwandan population. True peace can never be achieved till such time these refugees do'nt return to their homes. It is strongly believed that there is a lot of intimidation by political elements in these camps against those who wish to return. Presence of UN MILOBs/troops could act as deterrent to these elements and encourage the masses to return.

6. Assistance to Humanitarian Agencies. At present the humanitarian activities are being well coordinated by UNHCR. However military observers (officers) can play even more active role in assessing the humanitarian needs even well inside camps which are fairly inaccessible areas. Maximum benefit can be then derived out of all the UN / NGO agencies.

#### Requirements of MILOBs.

7. Zaire. As brought out earlier, camps in Zaire are located mainly in two different areas namely Goma ( opposite Gesenyi) and Bakavu ( opposite Cyangugu) which are nearly 100 km apart. Hence two sub sects are required to be established. A total of 32 MILOBs will be required as given in the organisation chart attached.

8. Tanzania. One sub sect each will have to be established at Ngara and Karagwe since these places are more than 150 km apart. a total of 18 MILOBs are required as given in the organisation chart attached.

9. Burundi. A sub sect can be established at Muyange Gasnono with 16 MILOBs as given in the organisation chart attached.

10. Total Requirement. Thus there is a need of 66 MILOBs for deployment in Zaire, Tanzania and Burundi.

#### Availability of MILOBs.

11. At present 320 MILOBs are authorised with UNAMIR for Rwanda which are considered just adequate to carry out the tasks within Rwanda. Hence following options are available:-

- (a) Option One. Additional MILOBs be made available for deployment in these countries.
- (b) Option Two. Initially these MILOBs can be made available from Rwanda till such time these MILOBs are available.
- (c) Option Three. The MILOBs be within the authorisation of UNAMIR, thereby meaning no increase in cost to the UN. However this will be at the cost of reduction in their effectiveness in Rwanda. Also in case this option is approved then, it may be preferable to send the new MILOBs who would be joining UNAMIR in the coming months as relief to old MILOBs.

### Command and Control.

12. Since the activities in the above mentioned refugee camps have direct repercussions on Rwanda and thus UNAMIR, the MILOBs in these countries ( whether additional or within present strength) should be placed directly under command of UNAMIR FC/CMO/DCMO.

### Communications.

13. Each sub sect will have to be provided with dedicated communication for communicating with MILOB Group HQ as well as within the sub sect.

### Security.

14. Since these MILOBs would be operating in likely hostile environment, some foolproof arrangement for their safety has to be made and ensured. This could either be achieved by deployment of UN troops( in case being done)or else by requesting the Zairean Govt to undertake the responsibility for their safety. A unequivocal commitment is definitely required in that case from Zairean Govt.

### SOP

15 Prior to the deployment of these MILOBs proper Standing Operating Procedures(SOP) will have to be made giving out:-

- (a) Operating Guidelines.
- (b) Tasks.
- (c) Command and Control.
- (d) Communications.
- (e) Security Arrangements.
- (f) Arrangements for evacuation should the need arise.

### Permission of Donor Countries.

16. If the mandate of UNAMIR extends to areas beyond Rwanda to include Zaire, Tanzania and Burundi, there would be a need to seek permission of the donor countries for the deployment of their MILOBs in these countries.

### Recommendation.

17. In view of foregoing it is strongly felt that MILOBs must be deployed along side the refugee camps in Zaire , Tanzania and Burundi in order to accelerate the peace process in Rwanda. These MILOBs should preferably be additional to the existing authorisation of 320.

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DEPLOYMENT OF MILOBS IN ZAIRE&  
OTHER NEIGHBORING COUNTRIES

-----  
REFUGEE CAMPS

1. ZAIRE. (OVER ONE MILLION)
  - A. GOMA -721841
    - \*MUGUNGA
    - \*KIBUMBA
    - \*KAHINDO
    - \*KATALE
  - B. BAKAVU - 342783
    - \* BUKAVU
    - \* UVIRA
2. TANZANIA - 602100
  - A. NGARA
  - B. KARAGWE
3. BURUNDI -321000
  - A. MAGARA
  - B. MAZURI
  - C. RUKURAMIGABO
  - D. MOGANO
  - E. NTAMBA
  - F. KIBEZI
  - G. RUVUMU

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THE NEED FOR DEPLOYMENT  
OF MILOBS

1. REFUGEE CAMPS.
  2. ALLEGED MILITARY ACTIVITIES  
IN CAMPS.
  3. RETURN OF REFUGEES.
  4. ASSISTANCE TO HUMANITARIAN  
AGENCIES.
- 
-

---

#### AVAILABILITY OF MILOBS

1. OPTION ONE : 66 ADDITIONAL MILOBS BE AUTHORISED.
2. OPTION TWO : INITIALLY FROM EXISTING AUTHORISATION OF 320. SUBSEQUENTLY ADDITIONAL.
3. OPTION THREE : WITHIN EXISTING AUTHORISATION.  
\*\*WILL REDUCE EFFECTIVENESS.  
\*\*PREFERABLE TO SEND NEW MILOBS BEING AVAILABLE ON ROTATION IN FORTHCOMING MONTHS.

---

#### IMPORTANT ISSUES PRIOR TO DEPLOYMENT

1. COMMAND & CONTROL STRUCTURE.
  2. COMMUNICATIONS & OTHER INFRASTRUCTURE.
  3. SECURITY OF MILOBS.  
A. BY UN TROOPS. OR,  
B. BY ZAIRE GOVT (UNEQUIVOCAL COMMITMENT ESSENTIAL).
  4. PERMISSION OF DONOR COUNTRIES.
-

**SUGGESTED MILOB ORGANISATION FOR  
ZAIRE**

**GROUP H Q**

**D C M O ( COL)**

SENIOR OPS OFFR (LT COL)  
OPS OFFR(MAJ)  
DUTY OFFR X 3  
PERS OFFR  
LOG OFFR

( 8 )

GOMA SUB SE  
  
SECT CDR  
OPS OFFR  
LOG/PERS OFF  
HUM OFFR  
D O X 3  
R R T (3) X1  
TEAM (3) X4  
\*\*MUGUNGA  
\*\*KIBUNBA  
AIR FD TEAM(3)  
  
TOTAL : 25

KATALE SUB SEC  
  
SECT CDR  
OPS OFFR  
LOG/PERS OFFR  
HUM OFFR  
D O X 3  
R R T (3) X1  
TEAMS(3) X4  
\*\*KATALE  
\*\*KAHINDO  
  
TOTAL : 22

BAKAVU SUB SECT  
  
SECT CDR  
OPS OFFR  
LOG/PERS OFFR  
HUM OFFR  
D O X 3  
R R T (3) X 1  
TEAMS(3) X2  
\*\*BAKAVU  
  
AIR FD TEAM(3)  
  
TOTAL : 19

UVIRA SUB SECT  
  
SECT CDR  
OPS OFFR  
LOG/PERS OFFR  
HUM OFFR  
D O X 3  
RRT(3) X 1  
TEAMS(3) X 2  
\*\* UVIRA  
  
TOTAL : 16

**TOTAL MILOBs REQUIRED : 90**

**OTHER MANPOWER REQUIREMENT**

GOMA GP HQ  
  
SIGNALS  
COMMUNICATIONS OFFR  
FIELD TECHS - 2  
SIGNALMEN - 4  
MEDICAL  
DOCTOR  
NURSING OFFR  
NURSING ASST - 2  
MAINT& LOG SUPPORT  
MAINT TEAM - 5  
DRIVERS - 3  
  
( 19 )

BUKAVU  
  
SIGNALS  
FIELD TECHS - 2  
SIGNALMEN - 3  
MEDICAL  
DOCTOR  
NURSING OFFR  
NURSING ASST - 2  
MAINT&LOG SUPPO  
MAINT TEAM - 5  
DRIVERS - 3

ALL SUB SECTS  
  
1 X INTERPRETER  
EACH

SUMMARY  
  
SIGNALS - 8  
( INCLUDING  
COMMUNICATION  
OFFR)  
MEDICALS - 10  
MAINT & LOG  
SUPPORT - 16  
INTERPRETERS -  
  
TOTAL : 42

**NET MANPOWER REQUIREMENT : 132**

**SUGGESTED MILOB ORGANISATION FOR  
ZAIRE**

**GROUP H Q**

**D C M O ( COL)**

SENIOR OPS OFFR (LT COL)  
OPS OFFR(MAJ)  
DUTY OFFR X 3  
PERS OFFR  
LOG OFFR

( 8 )

<b>GOMA SUB SE</b>
SECT CDR
OPS OFFR
LOG/PERS OFF
HUM OFFR
D O X 3
R R T (3) X1
TEAM (3) X4
**MUGUNGA
**KIBUNBA
AIR FD TEAM(3)
TOTAL : 25

<b>KATALE SUB SEC</b>
SECT CDR
OPS OFFR
LOG/PERS OFFR
HUM OFFR
D O X 3
R R T (3) X1
TEAMS(3) X4
**KATALE
**KAHINDO
TOTAL : 22

<b>BAKAVU SUB SECT</b>
SECT CDR
OPS OFFR
LOG/PERS OFFR
HUM OFFR
D O X 3
R R T (3) X1
TEAMS(3) X2
**BAKAVU
AIR FD TEAM(3)
TOTAL : 19

<b>UVIRA SUB SECT</b>
SECT CDR
OPS OFFR
LOG/PERS OFFR
HUM OFFR
D O X 3
RRT(3) X 1
TEAMS(3) X 2
** UVIRA
TOTAL : 16

**TOTAL MILOBS REQUIRE : 90**

**OTHER MANPOWER REQUIREMENT**

<b>GOMA GP HQ</b>
SIGNALS
COMMUNICATIONS OFFR
FIELD TECHS - 2
SIGNALMEN - 4
MEDICAL
DOCTOR
NURSING OFFR
NURSING ASST - 2
MAINT& LOG SUPPORT
MAINT TEAM - 5
DRIVERS - 3
( 19 )

<b>BUKAVU</b>
SIGNALS
FIELD TECHS - 2
SIGNALMEN - 3
MEDICAL
DOCTOR
NURSING OFFR
NURSING ASST - 2
MAINT&LOG SUPPO
MAINT TEAM - 5
DRIVERS - 3

<b>ALL SUB SECTS</b>
1 X INTERPRETER EACH

<b>SUMMARY</b>
SIGNALS - 8
( INCLUDING
COMMUNICATION
OFFR)
MEDICALS - 10
MAINT & LOG
SUPPORT - 16
INTERPRETERS -
TOTAL : 42

CONCEPT OF OPERATIONS  
FOR  
THE DEPLOYMENT OF MILITARY OBSERVERS TO ZAIRE

ASSUMPTIONS

1. This concept of operations was developed without the political guidance which should stem from the Secretary General Special Envoy's report based on consultations with neighbouring countries from 22 to 29 June 1995.
2. This concept of operations relates only to the option where military observers would be deployed to Zaire.
3. The possibility of deploying observers under the banner of the OAU should be considered if deemed politically preferable. To expedite the deployment, UNAMIR could second military observers from its African Troop Contributing Nations. The sustainment and financing of such a mission would have to be examined closely.
4. No reconnaissance has been conducted to evaluate the feasibility of the deployment, either technically or in terms of the cooperation to be expected from local authorities (SOMA), UNHCR, elected representatives of refugees, FRGF etat-major and NGOs. Accordingly, all parameters are approximated and could be the object of major changes once a proper reconnaissance would have been conducted.

MISSION

5. The mission given to this group of military observers in Zaire would be as follows:

*To defuse the risk of armed confrontation in Rwanda and to facilitate the return of refugees by reporting the sale or supply of arms and related materiel to parties which could plan, train or threaten to use force beyond the Rwandese border.*

CONCEPT OF OPERATIONS

6. The United Nations Zaire Observer Group (suggested acronym would be UNZOG) would preferably be separate from UNAMIR in order to facilitate relations with the refugee population in Zaire. UNZOG would submit its reports through UNAMIR to coordinate a more efficient regional approach. UNZOG headquarters would be in Goma with four sectors: Goma, Katale, Bukavu and Uvira.



7. The full cooperation of the Zairian government would be required to allow an unrestricted freedom of movement for military observers and supporting personnel in pre-determined sectors (including airfields), both within Zaire and across the Rwandese border.

#### RESOURCES

8. In terms of personnel, 132 personnel would be required. The breakdown is as follows:

a.	UNZOG HQ in Goma:	8;
b.	Goma Sector:	25;
c.	Katale Sector:	22;
d.	Bukavu Sector:	19;
e.	Uvira Sector:	16; and
f.	Supporting personnel (location TBD):	42.

To expedite the deployment, UNAMIR could second these personnel to UNZOG once approval from Troop Contributing Nations would have been received. These positions should then be backfilled in order to maintain operational efficiency within Rwanda, especially if an important return of refugees is initiated.

9. In terms of materiel, a table of organization and equipment has been designed on the model used for military observers in UNAMIR. It includes provisions for communications, transport, office equipment and stores.

10. Approximate operating costs for UNZOG is \$\_\_\_\_\_ based on a six month mandate.

## UNAMIR(RWANDA)

### **BROAD PLAN FOR DEPLOYMENT OF MILOBS IN ZAIRE**

#### General.

1. A very large numbers of Rwandan refugees are located in refugee camps in Zaire, Burundi and Tanzania. The peace process in Rwanda is profoundly influenced by the happenings in these camps particularly those in Zaire. There are reports that some inmates of these camps are arming themselves and are possibly planning to attack Rwanda. The present Govt of Rwanda is highly concerned by these reports. Security Council in its Resolution 997 (1995) "noting with great concern the reports of military preparations and increasing incursions into Rwanda by elements of former regime and underlining the need for effective measures to ensure that Rwandan nationals currently in neighbouring countries, including those in the camps, do not undertake military activities aimed at destabilizing Rwanda or receive arms supplies, in view of the great likelihood that such arms are intended for use within Rwanda". In order to monitor the sale or supply of such arms, related material and other activities in these refugee camps and concerned airfields, the Secretary General had been requested to consult the Govts of these countries on the possibility of deployment of MILOBS in these areas. Mr Aldo Ajello, Special Envoy of Secretary General was deputed to carry out the necessary consultation with these countries. There is an urgent need to deploy MILOBS in these countries, particularly Zaire at the earliest.

#### Aim.

2. The aim of this paper is to assess the feasibility of deploying MILOBS in Zaire; evolve a preliminary concept of operation and a plan of action to include their composition, organisation, command & control structure, material requirements and other related issues.

#### Scope

3. The paper has been laid out as under:-

- (a) The Need for Deploying MILOBS.
  - (b) Command and Control.
  - (c) Concept of Operation and Tasks.
  - (d) Requirement of MILOBS.
  - (e) Requirement of Other Manpower.
  - (f) Material Requirements.
  - (g) Security of MILOBS.
  - (h) Permission of Donor Countries.
  - (j) Legal Considerations.
-

- (k) Availability of MILOBs.
- (l) Financial Implications.
- (m) Recommendations.

### The Need for Deploying MILOBs.

3. Refugee Camps. A large number of refugee camps are located in Zaire. There are over one million refugees in two detached areas which are over 100 km apart( also please see Appx A attached).Details are :-

- (a) Goma ( North Kivu).
  - (i) Goma. Approximately 460950 refugees in Mugunga and Kibumba camps.
  - (ii) Katale. Approximately 237060 refugees in Katale and Kahindo camps.Katale and Kahindo camps are approximately 60 km from Goma.
- (b) Bukavu ( South Kivu).
  - (i) Bukavu. 301578 refugees in Bukavu camps.
  - (ii) Uvira. 77000 refugees in Uvira camps.

4. Alleged Military Activities in Camps It is being alleged by Rwandan Govt as well as other agencies that military training is being carried out in these camps. There are reports that FRGF which is located in these camps is being armed by various countries.These allegations are strongly denied by Zaire.MILOBs if deployed in these camps could verify the veracity of theses allegations.Assessment of the strength of FRGF varies from 35 to 50 thousands.FRGF camps and their apprxmate strength in Zaire are believed to be located in following areas:-

- (a) Goma Area(including Itat-Mazor). Approximately 15- 20 thousands.
- (b) Bukavu Area (including Panzi). Approximately 10 thousands.
- (c) Uvira Area(including Bulonge). Approximately 4 thousands.

5. Return of Refugees. These refugees constitute almost 25% of the Rwandan population.True peace can never be achieved till such time these refugees do not return to their homes.It is strongly believed that there is a lot of intimidation by political elements in these camps against those who wish to return.Presence of UN MILOBs/troops could act as deterrent to these elements and encourage the masses to return.

6. Assistance to Humanitarian Agencies. At present the humanitarian activities are being well coordinated by UNHCR.However military observers (officers) can play even more active role in assessing the humanitarian needs even well inside camps which are fairly inaccessible areas.Maximum benefit can be then derived out of all

the UN / NGO agencies.

7. From the foregoing it is amply evident that MILOBs must be deployed in Zaire at the earliest in order to bring peace & reconciliation in Rwanda and to prevent another crisis from developing in this country.

#### Command and Control.

13. Since the activities in the above mentioned refugee camps have direct repercussions on Rwanda and thus UNAMIR, the MILOBs deployed in Zaire should preferably be placed directly under command of UNAMIR. However if this is to come up as a separate mission (with a different acronym), then additional MILOBs would be required for HQ (command and control elements). It can be headed by a Deputy Chief Military Observer of the rank of Colonel. However very close interaction is essential between UNAMIR and this mission.

#### Concept of Operation and Tasks

14. MILOBs will be the eyes and ears of the Mission and will endeavor to impress upon the masses in the refugee camps to return back to their homes. They will effectively monitor sale or supply of arms/ ammunition. Their main aim would be to bring peace to Rwanda by spreading the feeling of reconciliation, desist people from planning/ taking military actions and provide/ assist in humanitarian assistance to the needy refugees.

15. The MILOBs would be organised into sub sects with adequate command/ control and coordination infrastructure. Each sub sect will be further sub divided into teams based on the local requirements. Each team will be fully mobile and have adequate communications to monitor/ investigate or undertake any task that is assigned to it.

16. Tasks envisaged for the MILOBs. MILOBs could carry out following tasks:-

- (a) Monitor delivery of arms and related material at air fields, borders and in camps.
  - (b) Monitor activities in refugee camps and FRGF strongholds particularly in case any military training/activities are being carried out.
  - (c) Monitor border crossings by refugee.
  - (d) Monitor security of refugee camps.
  - (e) Monitor insurgent activities.
  - (f) Provide unarmed escorts to VIPs and NGOs if required.
  - (g) List out all refugees in area of responsibility.
  - (h) Assist NGOs in distribution of food, water, medicines and other
-

humanitarian needs.

- (j) Assist NGOs in their tasks where ever feasible.
- (k) Coordinate and assist refugees in transportation back to their home commune.
- (l) Motivate refugees to return to their homes.
- (m) Coordinate protection of convoys returning to Rwanda by RPA.
- (n) Maintain liaison with RPA and local military/ paramilitary/ police.
- (o) Conduct regular patrolling in the area of responsibility.
- (p) Obtain humanitarian requirements of refugee camps and coordinate their supply through NGOs/UNHCR/other agencies.

#### Requirements of MILOBs.

17. In order to carry out above tasks a large number of MILOBs would be required to be deployed in these refugee camps as well as at concerned air fields. As brought out earlier, camps in Zaire are located mainly in four different areas namely Goma & Katale ( opposite Gesenyi) and Bakavu and Uvira ( opposite Cyangugu) which are located far apart. Hence four sub sects are required to be established. The Group HQ can be established at Goma. A total of 90 MILOBs will be required as given in the organisation chart given as Appx D attached.

#### Requirement of Other Manpower/ Resources

22. In addition to MILOBs additional supporting staff would be required. These are :-

(a) Signals. At each sub sect HQ there is a requirement of dedicated communications set up. The equipment can be established and then handed over to the MILOBs to operate. For establishing and maintaining the communication equipment 12 Signal personnels (including one Communications offr and four field technicians) are required. For details please see Appx attached.

(b) Medical Support. There is a need for a small dedicated medical team comprising one doctor, one nursing offr and two nursing assistant along with necessary infrastructure for immediate medical care at following places :-

- (i) Goma.
- (ii) Bukavu.

All serious casualties will have to be evacuated to Kigali/ Nairobi. Helicopters for casualty evacuation would be needed.

(c) Interpreters. Each sub sect HQ and Group HQ should have an interpreter. As such 5 interpreters will be required.

(d) Maintenance and Logistic Support.

- (i) For the maintenance of vehicles and signal equipment a small maintenance team comprising 5 ( one supervisor and 4 mechanics)

with adequate spares would need to be made available at Goma and Bukavu.

- (ii) Major repairs can continue to be carried out at Kigali.
- (iii) Six drivers would be required for the heavy vehicles/trucks which are required for logistic, medical and signal support.

#### Material Requirements.

23. For deployment of MILOBs in these countries, certain amount of infrastructure has to be created in each proposed sub sect. The MILOBs have to be provided with adequate communications, transport, maintenance facilities and office infrastructure. Basis for working out the material requirements and the Net requirement are given in the Appx E attached.

(a) Communications. Each sub sect will have to be provided with dedicated communication for communicating with MILOB Group HQ as well as within the sub sect.

(b) Transport. It is extremely important to provide adequate number of vehicles to these MILOBs so that they can easily move about and monitor the prevailing situation.

(c) Office. Each sub sect will have to hire an office for the Sect Cdr, Ops Officer, Ops Room, Log/ Pers Officer, Hum Officer and the Duty Offr. Adequate amount of office equipment will have to be provided.

#### Security.

24. Since these MILOBs would be operating in likely hostile environment, some foolproof arrangement for their safety has to be made and ensured. The Govt of Zaire has to be requested to undertake the responsibility for their safety. An unequivocal commitment is definitely required from the Zairean Govt.

#### Permission of Donor Countries.

25. If the mandate of UNAMIR extends to areas beyond Rwanda to include Zaire or another mission is constituted, there would be a need to seek permission of the donor countries for the deployment of their MILOBs in these countries.

#### Legal Considerations

26. A proper Status of Mission Agreement ( SOMA ) has to be worked out between UN and these countries. Some important legal consideration that need due attention are given below :-

- (a) Immunity from national laws in relation to criminal and civil liability.

- (b) No restriction on movement of MILOBs within the country.
- (c) No restriction on movement of MILOBs into and out of country.
- (d) No restriction on importation of personal effects and other stores required by MILOBs to both live in and perform their duties within the country.
- (e) The rules of engagement of troops tasked to protect MILOBs. These should be adequate to protect them in various circumstances that they are likely to encounter.
- (f) The policy on carriage of weapons by MILOBs for personal security.

#### Availability of MILOBs.

26. At present 320 MILOBs are authorised with UNAMIR for Rwanda which are considered just adequate to carry out the tasks within Rwanda. Hence following options are available:-

- (a) Option One. Additional MILOBs be made available for deployment in these countries. Most desirable and recommended option.
- (b) Option Two. Initially these MILOBs can be made available from Rwanda till such time additional MILOBs are available.
- (c) Option Three. The MILOBs be within the authorisation of UNAMIR, thereby meaning no increase in cost to the UN. However this will be at the cost of reduction in their effectiveness considerably in Rwanda.

#### Financial Implications

27. The financial implications of deployment of MILOBs in these countries is given at Appx attached.

#### Recommendations.

28. In view of the foregoing following are recommended :-

- (a) It is strongly felt that MILOBs must be deployed at the earliest along side the refugee camps and airfields in eastern Zaire.
  - (b) For command and control these MILOBs should preferably be placed under UNAMIR.
  - (c) These MILOBs should be additional and not within the authorisation of UNAMIR.
  - (d) Govt of Zaire must be requested to undertake the responsibility for security of MILOBs.
  - (f) Permission of donor country (of MILOB) must be taken at the earliest.
-

Appx

**Manpower requirement for HQs  
(Command & Control)**

**1. Zaire.**

- (a) Deputy Chief Military Observer ( Colonel).
- (b) Senior Ops Offr ( Lt Col).
- (c) Ops Offr ( Maj).
- (d) Duty Offrs ( Maj/ Capt) - 3.
- (e) Pers Offr ( Maj).
- (f) Log Offr ( Major).

Total : 8

---



ZATRE

Maj. SN Yadav  
MILOB Ops C  
11060

## 1. Personnel

- (a) MILOB - 94 90  
(b) Signalmen - 12 (including 2 <sup>technician</sup> Fd Comm)  
(c) Medical - 10  
(d) <sup>Logistic Support</sup> Maintenance Staff - 10 16  
(e) Interpreter - 4
- 12  
10  
16  
4  
42
- 136

## 2. Material

### (a) Communication

- 4 5 x V SAT  
4 5 x INMARSAT  
86 x MOTOROLA hand held  
10 x MOTOROLA base station  
43 x VHF mobile (vehicle mounted MOTOROLA)  
5 x Repeater station  
45 x Telephones  
15 x charging sets  
30 x Secondary Batteries  
30 km cable

### (b) Transport

- 43 x TOYOTA for runner 1 LC  
11 x Pick up  
2 x Ambulance vehicle  
3 x Trucks  
3 x water bowzers

(c) Office Equipment

25 x Desk top Computer

15 x Zerox machine

40x Desks

100x chairs

40 x cupboards

(d) Others

5 x SAT DISK

5 x TV

5 x VCR

14 x Generator (Heavy Duty)

**DEPLOYMENT OF MILOBS IN ZAIRE &  
OTHER NEIGHBORING COUNTRIES**

-----  
**REFUGEE CAMPS**

**1. ZAIRE. (OVER ONE MILLION)**

**A. GOMA - 721841**

**\*MUGUNGA**

**\*KIBUMBA**

**\*KATALE**

**\*KAHINDO**

**APPX 60 KM  
FROM GOMA**

APPROX

**B. BAKAVU - 378578**

**\* BUKAVU**

**\* UVIRA**

**2. TANZANIA - 602100**

**A. NGARA**

**B. KARAGWE**

**3. BURUNDI - 215000**

**A. MAGARA**

**B. MAZURI**

**C. RUKURAMIGABO**

**D. MOGANO**

**E. NTAMBA**

**F. KIBEZI**

**G. RUVUMU**

-----  
**THE NEED FOR DEPLOYMENT  
OF MILOBS**

**1. REFUGEE CAMPS.**

**2. ALLEGED MILITARY ACTIVITIES  
IN CAMPS.**

**3. RETURN OF REFUGEES.**

**4. ASSISTANCE TO HUMANITARIAN  
AGENCIES.**

-----

New

---

✓

AVAILABILITY OF MILOBS

1. OPTION ONE : 117 ADDITIONAL MILOBS BE AUTHORISED.
2. OPTION TWO : INITIALLY FROM EXISTING AUTHORISATION OF 320. SUBSEQUENTLY ADDITIONAL.
3. OPTION THREE : WITHIN EXISTING AUTHORISATION.  
\*\*WILL REDUCE EFFECTIVENESS.

---

IMPORTANT ISSUES PRIOR TO DEPLOYMENT

New

1. COMMAND & CONTROL STRUCTURE.
  2. SECURITY OF MILOBS. ✓
    - A. BY UN TROOPS. OR,
    - B. BY CONCERNED GOVT (UNEQUIVOCAL COMMITMENT ESSENTIAL).
  3. PERMISSION OF DONOR COUNTRIES.
  4. SOP/GUIDELINES.
  5. MATERIAL REQUIREMENTS.
-

MATERIAL REQUIREMENTS : BASIS  
FOR WORKING

SUB SECT

1. COMMUNICATIONS.

- A. 1 X V-SAT.
- B. 1 X INMARSAT.
- C. 2 X MOTOROLA BASE STATIONS.
- D. 7 X MOTOROLA HAND HELD SETS.
- E. 3 X MOTOROLA MOBILE STATIONS.
- F. 1 X REPEATER STATION.
- G. 6 X TELE.
- ✓ H. 3 X CHARGING SETS.
- ✗ J. 6 X SECONDARY BATTERIES.
- ✗ K. 4 KM CABLE.

2. TRANSPORT.

- A. 4 X TOYOTA FOUR RUNNER/ LAND CRUISER.
- B. 1 X PICKUP.

3. OFFICE AND OFFICE EQUIPMENT.

- A. 5 X DESK TOP COMPUTERS.
- B. 3 X XEROX MACHINES.
- ✗ C. 7 X DESKS.
- ✗ D. 14 X CHAIRS.
- ✗ E. 7 X CUPBOARDS.
- ✗ F. ADEQUATE MAPS.
- ✗ G. ADEQUATE STATIONARY.

TEAMS.

1. COMMUNICATIONS.

- A. 2 X MOTOROLA HAND HELD SETS.
- B. 1 X MOTOROLA MOBILE STATION.

2. TRANSPORT.

- 1 X TOYOTA FOUR RUNNER/ LAND CRUISER.

OTHER EQUIPMENT/STORES.

- 1. 1 X SAT DISH.
- 2. 1 X TV.
- 3. 1 X VCR.
- 4. 2 X GENERATORS.

1. Principle

2. UN observer presence  
Burundi.

3. Use Rwanda base log

4. Ni' pH.

5. Org - outside, Missi'

Kamukole.

✓

u

NET REQUIREMENT OF MATERIAL  
REQUIREMENTS

1. COMMUNICATIONS.

- A. 6 X V-SAT.
- B. 6 X INMARSAT.
- C. 12X MOTOROLA BASE STATIONS.
- D. 92X MOTOROLA HAND HELD SETS.
- E. 43X MOTOROLA MOBILE STATIONS.
- F. 6 X REPEATER STATION.
- G. 36X TELE.
- ✓ H. 18X CHARGING SETS.
- ✓ J. 36X SECONDARY BATTERIES.
- ✓ K. 24KM CABLE.

2. TRANSPORT.

- A. 49X TOYOTA FOURRUNNER/ LAND CRUISER.
- B. 6 X PICKUP.

3. OFFICE AND OFFICE EQUIPMENT.

- A. 30 X DESK TOP COMPUTERS.
- B. 18X XEROX MACHINES.
- ✓ C. 42X DESKS.
- ✓ D. 84 X CHAIRS.
- ✓ E. 42X CUPBOARDS.
- ✓ F. ADEQUATE MAPS.
- ✓ G. ADEQUATE STATIONARY.

4. OTHER EQUIPMENT/STORES

- A. 6 X SAT DISH.
- B. 6 X TVs.
- C. 6 X VCRs.
- D. 12 X GENERATORS.

# UNHCR

He is the  
new G3 Ops,  
God help us!!

Good ✓  
Lt Col

4/4  
B

1. Refugees returning 5-6 000,000
2. Arms del, trg, prep. Sit in Brindabur
- Regional perspective - affecting
3. Every month 20-40 000 returning
4. Lanzi mil camp
5. 2 Camps near Buk  
Kulungu SW Azs Bukao Chimanku  
Good mil loc next to Zairian mil camp
6. PM Zaïre joint patrol
7. FRQA  
Goma 15 000 - 20 000  
Bukavu 10 - 12 000  
Dunguwa 2 000

Where  
are you  
going?

Political/Legal Advisor  
to SRSG  
Who is she?  
Ms Ladan Rafiqi  
from Iran.  
Maal hai na?

Uvira, Bukavu ———— Separat.

Kinsasa, Bumba airpds.

CV compo — investment arms trade  
Emphasis on Camps.





## DEPLOYMENT OF MILOBS IN ZAIRE & OTHER NEIGHBORING COUNTRIES

### General.

1. The peace process in Rwanda is profoundly influenced by the happenings in its neighboring countries. A very large numbers of refugees are located in refugee camps in Zaire, Burundi and Tanzania. There are reports that some inmates of these camps are arming themselves and are planning to attack Rwanda. The present Govt of Rwanda is highly concerned by these events and has taken up a case with UN very strongly for deployment of MILOBS in these countries particularly in Zaire. In Para 6 of Security Council Resolution 997 (1995) the Secretary General has been requested to consult the Govts of these countries on the possibility of deployment of MILOBS in these areas.

### Aim.

2. The aim of this paper is to assess the feasibility of deploying MILOBS in Zaire, Burundi and Tanzania; their composition, organisation, command & control and other related issues.

### The Need.

3. Refugee Camps. A large number of refugee camps are located in Zaire, Burundi and Tanzania. Approximately two million refugees are staying in these camps. Latest figures available are:-

(a) Zaire. There are over one million refugees in two detached areas which are over 100 km apart. Details are:-

(i) Goma ( North Kivu). 721,841 refugees in Mugunga, Kibumba, Kahindo and Katale. These camps are spread over a distance of 70 km.

(ii) Bukavu ( South Kivu). 378578 refugees in Bukavu and Uvira.

(b) Tanzania. 602100 refugees in two areas namely Nqara and Karagwe. These two places are separated by over 150 Km.

(c) Burundi. 215,000 refugees located in different camps at Magara, Majuri, Rukuramigabo, Mugano, Ntamba, Kibezi and Ruvumu.

4. Alleged Military Activities in Camps It is being alleged by Rwandan Govt that military training is being carried out in these camps particularly in Zaire. They also allege that RGF which is located in theses camps is being armed by various countries. These allegations are strongly denied by Zaire. MILOBS if deployed in these camps could verify the veracity of theses allegations.

5. Return of Refugees. These refugees constitute almost 25% of the Rwandan population. True peace can never be achieved till such time these refugees do'nt return to their homes. It is strongly believed that there is a lot of intimidation by political elements in these camps against those who wish to return. Presence of UN MILOBs/troops could act as deterrent to these elements and encourage the masses to return.

6. Assistance to Humanitarian Agencies. At present the humanitarian activities are being well coordinated by UNHCR. However military observers (officers) can play even more active role in assessing the humanitarian needs even well inside camps which are fairly inaccessible areas. Maximum benefit can be then derived out of all the UN / NGO agencies.

#### Requirements of MILOBs.

7. Zaire. As brought out earlier, camps in Zaire are located mainly in three different areas namely Goma & Katale ( opposite Gesenyi) and Bakavu ( opposite Cyangugu) which are located far apart. Hence three sub sects are required to be established. A total of 72 MILOBs will be required as given in the organisation chart attached.

8. Tanzania. One sub sect each will have to be established at Ngara and Karagwe since these places are more than 150 km apart. a total of 26 MILOBs are required as given in the organisation chart attached.

9. Burundi. A sub sect can be established at Muyange Gasnono with 16 MILOBs as given in the organisation chart attached.

10. Total Requirement. Thus there is a need of 117 MILOBs for deployment in Zaire, Tanzania and Burundi.

#### Command and Control.

11. Since the activities in the above mentioned refugee camps have direct repercussions on Rwanda and thus UNAMIR, the MILOBs, if deployed, in these countries ( whether additional or within present strength) should be placed directly under command of UNAMIR FC/CMO/DCMO. However if this is to come up as a separate mission, then additional MILOBs and staff would be required for HQs (command and control elements).

#### Material Requirements.

12. For deployment of MILOBs in these countries, certain amount of infrastructure has to be created in each proposed sub sect. The MILOBs have to be provided with adequate communications, transport

and office. Material requirements are given in the Appx attached.

(a) Communications. Each sub sect will have to be provided with dedicated communication for communicating with MILOB Group HQ as well as within the sub sect.

(b) Transport. It is extremely important to provide adequate number of vehicles to these MILOBs so that they can easily move about and monitor the prevailing situation.

(c) Office. Each sub sect will have to hire an office for the Sect Cdr, Ops Officer, Ops Room, Log/ Pers Officer, Hum Officer and the Duty Offr. Adequate amount of office equipment will have to be provided.

### Security.

13. Since these MILOBs would be operating in likely hostile environment, some foolproof arrangement for their safety has to be made and ensured. This could be easily achieved if UN troops are being deployed. Alternatively, the ~~Zairean~~ Govt can be requested to undertake the responsibility for their safety. An unequivocal commitment is definitely required in that case from Zairean Govt. *concerned*

### SOP

14. Prior to the deployment of these MILOBs proper Standing Operating Procedures (SOP) will have to be made giving out:-

- (a) Operating Guidelines.
- (b) Tasks.
- (c) Command and Control.
- (d) Communications.
- (e) Security Arrangements.
- (f) Arrangements for evacuation should the need arise.

### Permission of Donor Countries.

15. If the mandate of UNAMIR extends to areas beyond Rwanda to include Zaire, Tanzania and Burundi, there would be a need to seek permission of the donor countries for the deployment of their MILOBs in these countries.

### Availability of MILOBs.

16. At present 320 MILOBs are authorised with UNAMIR for Rwanda which are considered just adequate to carry out the tasks within Rwanda. Hence following options are available:-

- (a) Option One. Additional MILOBs be made available for deployment in these countries.
- (b) Option Two. Initially these MILOBs can be made available from Rwanda till such time these MILOBs are available.
- (c) Option Three. The MILOBs be within the authorisation of UNAMIR, thereby meaning no increase in cost to the UN. However this will be at the cost of reduction in their effectiveness in Rwanda.

**Recommendation.**

17. In view of foregoing it is strongly felt that MILOBs must be deployed along side the refugee camps in Zaire , Tanzania and Burundi in order to accelerate the peace process in Rwanda. These MILOBs should preferably be additional to the existing authorisation of 320.

SUGGESTED MILOs ORGANISATION

ZAIRE

TANZANIA

BURUNDI

GOMA SUB SECT	KATALE SUB SECT	BAKAVU SUB SECT	UVIRA SUB SECT	NGARA SUB SECT	KARAGWE SUB SECT	SECT CDR
SECT CDR	SECT CDR	SECT CDR	SECT CDR	SECT CDR	SECT CDR	OPS OFFR
OPS OFFR	OPS OFFR	OPS OFFR	OPS OFFR	OPS OFFR	OPS OFFR	LOG/PERS OFFR
LOG/PERS OFFR	LOG/PERS OFFR	LOG/PERS OFFR	LOG/PERS OFFR	LOG/PERS OFFR	LOG/PERS OFFR	HUM OFFR
HUM OFFR	HUM OFFR	HUM OFFR	HUM OFFR	HUM OFFR	HUM OFFR	D O X 3
D O X 3	D O X 3	D O X 3	D O X 3	D O X 3	D O X 3	R R T (3) X 1
R R T (3) X 1	R R T (3) X 1	R R T (3) X 1	R R T (3) X 1	R R T (3) X 1	R R T (3) X 1	TEAM (3) X 4
TEAM (3) X 4	TEAMS(3) X 4	TEAMS(3) X 2	TEAMS(3) X 2	TEAM(3) X X 2	TEAM(3) X X 2	**MUGUNGA
**MUGUNGA	**KATALE	**BAKAVU	** UVIRA			**KIBUNBA
**KIBUNBA	**KAHINDO					AIR FD TEAM(3)
AIR FD TEAM(3)		AIR FD TEAM(3)				TOTAL : 31
TOTAL : 25	TOTAL : 22	TOTAL : 19	TOTAL : 16	TOTAL : 16	TOTAL : 16	
				TOTAL FOR TANZANIA : 32		TOTAL FOR BURUNDI : : 31

TOTAL FOR ZAIRE : 82

NET REQUIREMENT OF MILO OEs : 145

- (i) Goma.
- (ii) Bukavu.
- (iii) Uvira.
- (iv) Ngara.
- (v) Karagwe.
- (vi) Sub Sect HQ in Burundi.

Major repairs can continue to be carried out at Kigali.

#### Material Requirements.

23. For deployment of MILOBs in these countries, certain amount of infrastructure has to be created in each proposed sub sect. The MILOBs have to be provided with adequate communications, transport, maintenance facilities and office infrastructure. Basis for working out the material requirements and the Net requirement are given in the Appx E attached.

(a) Communications. Each sub sect will have to be provided with dedicated communication for communicating with MILOB Group HQ as well as within the sub sect.

(b) Transport. It is extremely important to provide adequate number of vehicles to these MILOBs so that they can easily move about and monitor the prevailing situation.

(c) Office. Each sub sect will have to hire an office for the Sect Cdr, Ops Officer, Ops Room, Log/ Pers Officer, Hum Officer and the Duty Offr. Adequate amount of office equipment will have to be provided.

#### Security.

24. Since these MILOBs would be operating in likely hostile environment, some foolproof arrangement for their safety has to be made and ensured. The concerned Govt has to be requested to undertake the responsibility for their safety. An unequivocal commitment is definitely required from the concerned Govt.

#### Permission of Donor Countries.

25. If the mandate of UNAMIR extends to areas beyond Rwanda to include Zaire, Tanzania and Burundi or another mission is constituted, there would be a need to seek permission of the donor countries for the deployment of their MILOBs in these countries.

#### Legal Considerations

26. A proper Status of Mission Agreement ( SOMA ) has to be worked out between UN and these countries. Some important legal consideration that need due attention are given below :-

- (a) Immunity from national laws in relation to criminal and civil liability.

18. Zaire. As brought out earlier, camps in Zaire are located mainly in four different areas namely Goma & Katale ( opposite Gesenyi) and Bakavu and Uvira ( opposite Cyangugu) which are located far apart. Hence four sub sects are required to be established. A total of 82 MILOBs will be required as given in the organisation chart given as Appx D attached.

19 Tanzania. One sub sect each will have to be established at Ngara and Karagwe since these places are more than 150 km apart. a total of 32 MILOBs are required as given in the organisation chart attached.

20. Burundi. A sub sect can be established at Muyange Gasnono with 31 MILOBs as given in the organisation chart attached.

21. Total Requirement. Thus there is a need of 145 MILOBs for deployment in Zaire, Tanzania and Burundi.

#### Requirement of Other Manpower/ Resources

22. In addition to MILOBs additional supporting staff would be required. These are :-

(a) Signals. At each sub sect HQ there is a requirement of a Signal detachment of three signallers to man and maintain signal equipment particularly V- SAT, INMARSAT and fax machine. Thus 21 signallers would be required. Alternatively, the equipment can be installed, handed over to MILOBs to operate and a small maintenance staff from signals can be used to maintain the equipment by frequent visits to the sub sects.

(b) Medical Support. There is a need for a small dedicated medical team comprising two doctors and two nursing assistant along with necessary infrastructure for immediate medical care at following places :-

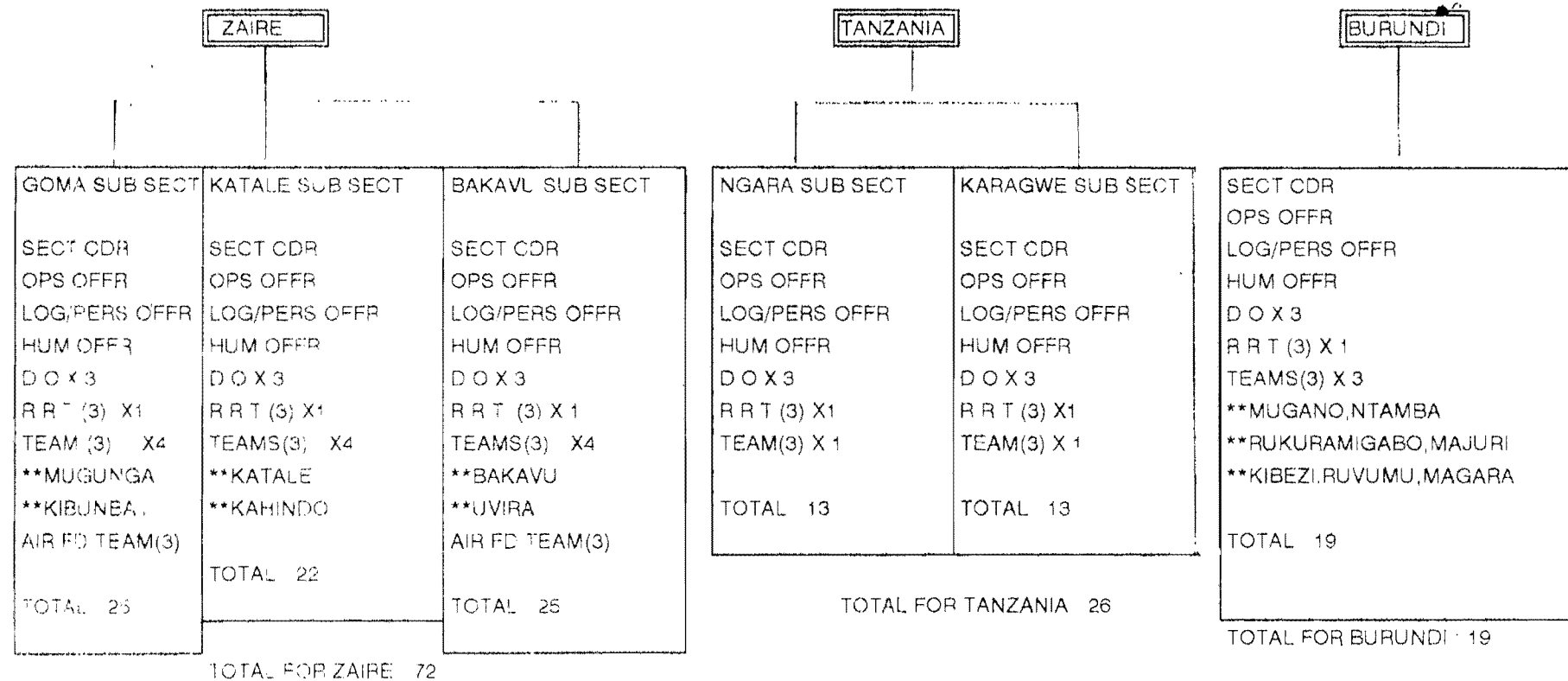
- (i) Goma.
- (ii) Bukavu.
- (iii) Uvira.
- (iv) Ngara.
- (v) Karagwe.
- (vi) Sub Sect HQ in Burundi.

All serious casualties will have to be evacuated to Kigali/ Dar-es-Salam.

(c) Interpreters. Each sub sect HQ should have an interpreter. As such 7 interpreters will be required.

(d) Maintenance Support. For the maintenance of vehicles and signal equipment a small maintenance team comprising 5 ( one supervisor and 4 mechanics) with adequate spares would need to be made available at following places:-

# SUGGESTED MILOBs ORGANISATION





# REFUGEE CAMPS IN ZAIRE (GOMA)



SUGGESTED MILOBs ORGANISATION

ZAIRE

TANZANIA

BURUNDI

GOMA SUB SECT	KATALE SUB SECT	BAKAVU SUB SECT	UVIRA SUB SECT	NGARA SUB SECT	KARAGWE SUB SECT	
SECT CDR	SECT CDR	SECT CDR	SECT CDR	SECT CDR	SECT CDR	SECT CDR
OPS OFFR	OPS OFFR	OPS OFFR	OPS OFFR	OPS OFFR	OPS OFFR	OPS OFFR
LOG/PERS OFFR	LOG/PERS OFFR	LOG/PERS OFFR	LOG/PERS OFFR	LOG/PERS OFFR	LOG/PERS OFFR	LOG/PERS OFFR
HUM OFFR	HUM OFFR	HUM OFFR	HUM OFFR	HUM OFFR	HUM OFFR	HUM OFFR
D O X 3	D O X 3	D O X 3	D O X 3	D O X 3	D O X 3	D O X 3
R R T (3) X1	R R T (3) X1	R R T (3) X1	R R T (3) X1	R R T (3) X1	R R T (3) X1	R R T (3) X1
TEAM (3) X4	TEAMS(3) X4	TEAMS(3) X2	TEAMS(3) X2	TEAM(3) X X2	TEAM(3) X X2	TEAMS(3) X7
**MUGUNGA	**KATALE	**BAKAVU	**UVIRA			**MUGANO,NTAMBA
**KIBUNBA	**KAHINDO					**RUKURAMIGABO,MAJURI
AIR FD TEAM(3)		AIR FD TEAM(3)				**KIBEZI,RUVUMU,MAGARA
TOTAL : 25	TOTAL : 22	TOTAL 19	TOTAL : 16	TOTAL : 16	TOTAL : 16	TOTAL : 31
				TOTAL FOR TANZANIA :32		TOTAL FOR BURUNDI : 31





TOTAL FOR ZAIRE : 82  
NET REQUIREMENT OF MILO OBs : 145

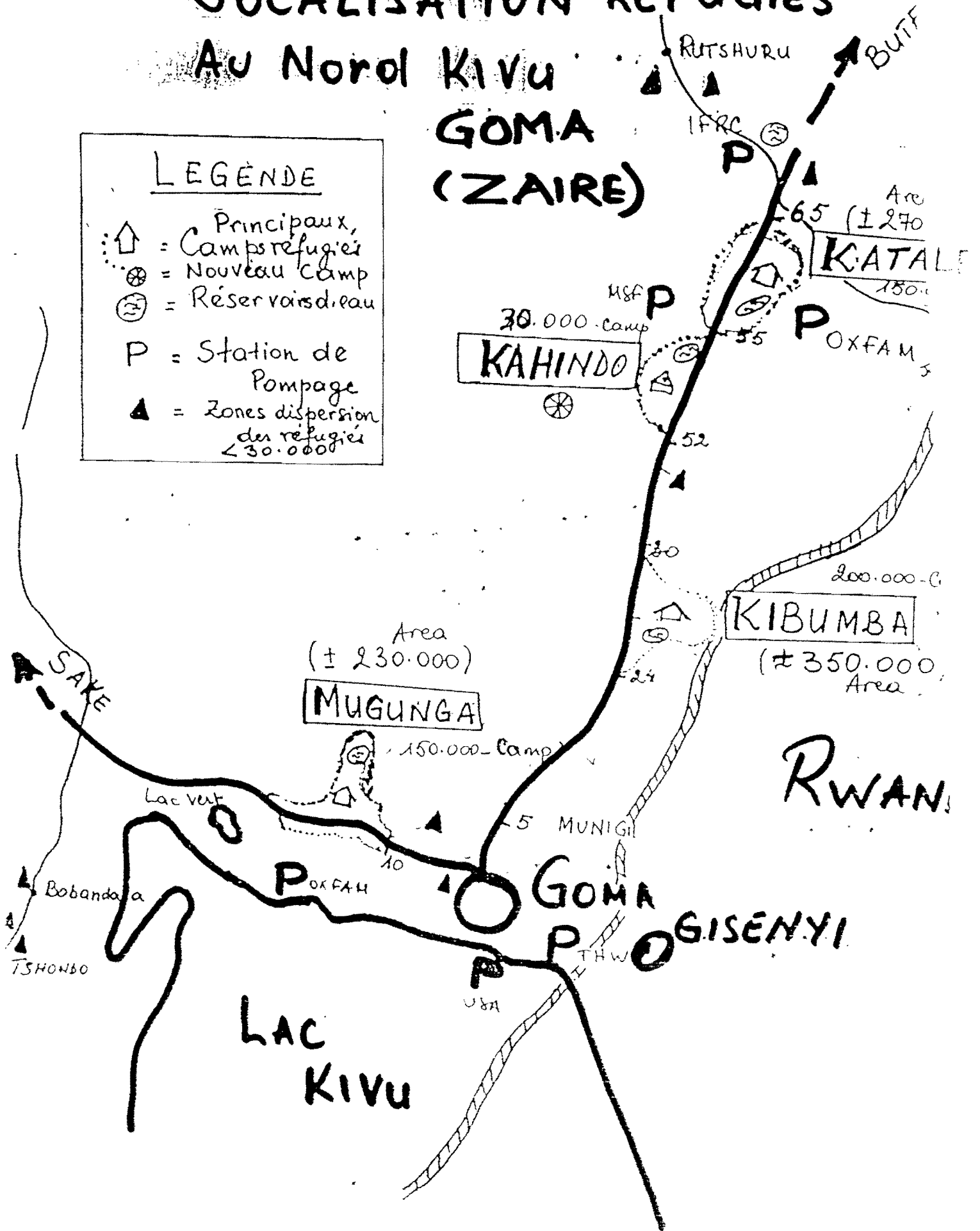
# LOCALISATION REFUGIES

Au Nord Kivu

GOMA  
(ZAIRE)

## LEGENDE

-  = Principaux Camps réfugiés
-  = Nouveau Camp
-  = Réservoirs d'eau
- P = Station de Pompage
-  = Zones dispersion des réfugiés < 30.000



## CONCEPT OF DEPLOYMENT OF MILOBS IN ZAIRE

1. MILOBS would be deployed in Goma and Bukavu areas of Eastern Zaire along side refugee camps and air fields to monitor activities of FRGF and Rwandan refugees particularly those related to alleged military preparations and training. They would monitor any sale / supply of arms and ammunition to those elements. In addition, they will actively cooperate and assist UNHCR, NGOs and other agencies in humanitarian activities in these camps.
2. Since activities in these camps have an overbearing influence in Rwanda, it would be ideal to place these MILOBS under UNAMIR. Alternatively a Group HQ can be established at Goma as a separate Observer mission with logistic support from UNAMIR. However it will need additional MILOBS for HQs. Keeping in mind the strength of refugees and distances between various camps a total of 94 MILOBS (including 12 for Group HQ if required) and 36 supporting staff for communications, medical and maintenance would be essential. Sector HQs would be established at Goma, Katale, Bukavu and Uvira with reasonable amount of medical and maintenance support. Dedicated and adequate communications would have to be provided.
3. Deployment of 130 MILOBS/ supporting staff would cost \$ ..... of which \$ ... would be the fixed costs and \$... would be the operational cost for 6 months. In order to expedite the deployment, initially MILOBS can be sidestepped from UNAMIR till such time additional MILOBS become available for Zaire. However permission of donor countries needs to be taken at the earliest. Proper Status of Mission Agreement (SOMA) would also be required to be evolved giving due considerations to legal aspects.

## MATERIAL REQUIREMENTS

### Basis for Working

#### Sub Sect

1. Each Sub Sect will require the materials/ stores/ equipment as given in succeeding paragraphs:-

2. Communications. The following communication equipment would be required for each Sub Sect:-

- (a) 1 x V- SAT ( with 1 x tele and 1 x fax channels) with accessories and batteries.
- (b) 1 x INMARSAT-C ( for traffic clearance/reserve).
- (c) 2 x MOTOROLA base station along with accessories and batteries.
- (d) 7 x MOTOROLA hand held sets( for Cdr,Ops Offr,Log/Pers Offr,Hum Offr,Duty Offr(3)) with spare batteries and charger.
- (e) 3 x MOTOROLA ( VHF) mobile radio set( vehicle mounted) for Cdr, Ops Offr,Log/Pers Offr.
- (f) 1 x Repeater station.
- (g) 6 x Tele ( for Cdr, Ops Offr, Log/Pers Offr,Ops/Duty Room,Sig Det,Cdr residence).
- (h) 3 x Charging sets.
- (i) 6 x Secondary batteries.
- (j) 4 km Cable.

#### 3. Transport.

- (a) 4 x TOYOTA forerunners( Cdr,Ops Offr,Hum Offr,Duty Offr).
- (b) 1 x Pick up (Log/Pers Offr).

4. Office Equipment. Besides hiring suitable office accommodation following major office equipment would be required:-

- (a) 5 x Desk Top Computers( Cdr, Ops Offr,Log/Pers Offr,Hum Offr,Signal Detachment).
- (b) 3 x Xerox machines(Ops Offr,Log/Pers Offr,Signal Detachment).
- (c) 7 x Desks.
- (d) 14 x Chairs.
- (e) 7 x Cupboards.
- (f) Adequate maps.
- (g) Adequate stationary.

#### Teams.

5. The following are required for each Team:-

#### (a) Communications.

- (i) 2 x MOTOROLA hand held sets with spare battery and charger.
- (ii) 1 x MOTOROLA mobile station(vehicle mounted).

- (b) Transport. 1 x TOYOTA forerunner/Land Cruiser.

Other Equipment/Stores.

6. For each Sub Sect following would be required:

- (a) 1 x Sat dish.
- (b) 1 x TV.
- (c) 1 x VCR.
- (d) 2 x Generators.

Net Requirement of Material/ Store/ Equipment.

7. Working with above basis the net requirement would be as given in succeeding paragraphs.

8. Communications.

- (a) 6 x V-SAT( with 1x tele and 1x fax channels each).
- (b) 6 x INMARSAT-C.
- (c) 1 x MOTIROLA base stations along with accssaries and batteries.
- (d) 10 x MOTOROLA hand held sets with spare battery and charger each.
- (e) 17 x MOTOROLA ( VHF) mobile radio sets ( vehicle mounted).
- (f) 6 x Repeater stations.
- (g) 1 x Tele.
- (h) 5 x Charging sets.
- (i) 8 x Secondary batteries.
- (j) 6 x km of cable.

9. Transport.

- (a) 20 x TOYOTA forerunners/Landcruisers.
- (b) 6 x Picj\k ups.

10. Office.

- (a) 2 x Desk Top Computers.
- (b) 6 x Xerox machines.
- (c) 11 x Desks.
- (d) 80 x Chairs.
- (e) 47 x Cupboards.
- (f) Adequate maps.
- (g) Adequate stationary.

11. Other Equipment/Stores.

- (a) 1 x Sat dish.
- (b) 1 x TVs.
- (c) 1 x VCRs.
- (d) 2 x Generators.

APPX

NET REQUIREMENT OF MANPOWER

	Z A I R E	BURUNDI	TANZANIA	TOTAL
MILOBs	82	31	32	145
HQ STAFF	12	9	9	30
SIGNAL	12	3	6	21
MEDICAL	16	4	8	28
MAINTENANCE SUPPORT	15	5	10	30
INTERPRETERS	4	1	2	7

(a) Communications. Each sub sect will have to be provided with dedicated communication for communicating with MILOB Group HQ as well as within the sub sect.

(b) Transport. It is extremely important to provide adequate number of vehicles to these MILOBs so that they can easily move about and monitor the prevailing situation.

(c) Office. Each sub sect will have to hire an office for the Sect Cdr, Ops Officer, Ops Room, Log/ Pers Officer, Hum Officer and the Duty Offr. Adequate amount of office equipment will have to be provided.

#### Requirement of Other Manpower/ Resources

23. In addition to MILOBs additional supporting staff would be required. These are :-

(a) Signals. At each sub sect HQ there is a requirement of a Signal detachment of three signallers to man and maintain signal equipment particularly V- SAT, INMARSAT and fax machine. Thus 18 signallers would be required. Alternatively, the equipment can be installed, handed over to MILOBs to operate and a small maintenance staff from signals can be used to maintain the equipment by frequent visits to the sub sects.

(b) Medical Support. There is a need for a small dedicated medical team comprising two doctors and two nursing assistant along with necessary infrastructure for immediate medical care at following places :-

- (i) Goma.
- (ii) Bukavu.
- (iii) Ngara.
- (iv) Karagwe.
- (v) Sub Sect HQ in Burundi.

All serious casualties will have to be evacuated to Kigali/ Dar-es-Salam.

(c) Interpreters. Each sub sect HQ should have an interpreter. As such 6 interpreters will be required.

(d) Maintenance Support. For the maintenance of vehicles and signal equipment adequate maintenance support would be required.

#### RERRReetooo

#### Security.

24. Since these MILOBs would be operating in likely hostile environment, some foolproof arrangement for their safety has to be made and ensured. This could be easily achieved if UN troops are being deployed. Alternatively, the concerned Govt can be requested



# MILOB GROUP H Q

## MATERIAL REQUIREMENTS

### BASIS FOR WORKING

#### Sub Sect

1. Each Sub Sect will require the materials/ stores/ equipment as given in succeeding paragraphs:-

2. Communications. The following communication equipment would be required for each Sub Sect:-

- (a) 1 x V- SAT ( with 1 x tele and 1 x fax channels) with accessories and batteries.
- (b) 1 x INMARSAT-C ( for traffic clearance/reserve).
- (c) 2 x MOTOROLA base station along with accessories and batteries.
- (d) 7 x MOTOROLA hand held sets( for Cdr,Ops Offr,Log/Pers Offr,Hum Offr,Duty Offr(3)) with spare batteries and charger.
- (e) 3 x MOTOROLA ( VHF) mobile radio set( vehicle mounted) for Cdr, Ops Offr,Log/Pers Offr.
- (f) 1 x Repeater station.
- (g) 6 x Tele ( for Cdr, Ops Offr, Log/Pers Offr,Ops/Duty Room,Sig Det,Cdr residence).
- (h) 3 x Charging sets.
- (i) 6 x Secondary batteries.
- (j) 4 km Cable.

3. Transport.

- (a) 4 x TOYOTA forerunners( Cdr,Ops Offr,Hum Offr,Duty Offr).
- (b) 1 x Pick up (Log/Pers Offr).

4. Office Equipment. Besides hiring suitable office accommodation following major office equipment would be required:-

- (a) 5 x Desk Top Computers( Cdr, Ops Offr,Log/Pers Offr,Hum Offr,Signal Detachment).
- (b) 3 x Xerox machines(Ops Offr,Log/Pers Offr,Signal Detachment).
- (c) 7 x Desks.
- (d) 14 x Chairs.
- (e) 7 x Cupboards.
- (f) Adequate maps.
- (g) Adequate stationary.

#### Teams.

5. The following are required for each Team:-

(a) Communications.

- (i) 2 x MOTOROLA hand held sets with spare battery and charger.
- (ii) 1 x MOTOROLA mobile station(vehicle mounted).

(b) Transport. 1 x TOYOTA forerunner/Land Cruiser.

Other Equipment/Stores.

6. For each Sub Sect following would be required:

- (a) 1 x Sat dish.
- (b) 1 x TV.
- (c) 1 x VCR.
- (d) 2 x Generators.

## BRIEFING NOTES FOR SPEC ENVOY

1. GENERAL. (INFLUENCE OF NEIGHBOURING COUNTRIES).
2. AIM. (FEASIBILITY OF DEPLOYING MILOBS, NUMBERS & REQUIREMENTS).
3. NEED.
  - \*\* REFUGEE CAMPS. (ZAIRE, TANZANIA & BURUNDI). INTERSAY DISTANCES.
  - \*\* ALLEGED MILITARY ACTIVITIES IN CAMPS.
  - \*\* RETURN OF REFUGEES.
  - \*\* ASSISTANCE TO HUMANITARIAN AGENCIES.
4. REQUIREMENTS OF MILOBS.
  - A. SUB SECT HQs:-
    - \*\* ZAIRE : 2 -3 ( GOMA, BUKAVU & KATALE).
    - \*\* TANZANIA : 2 (NGARA & KARAGWE).
    - \*\* BURUNDI : 1.
  - B. TEAMS. DEPENDING UPON NUMBERS OF CAMPS, SIZE & DISTANCES.
  - C. TWO OPTIONS ON MILOBS REQUIREMENT:-

	<u>MINIMUM REQUIREMENT OPTION</u>	<u>VIABLE REQUIREMENT OPTION</u>
<u>ZAIRE</u>	32	72
<u>TANZANIA</u>	18	26
<u>BURUNDI</u>	16	19
<u>TOTAL REQUIREMENT</u>	66	117
5. IMP ISSUES PRIOR TO DEPLOYMENT.
  - \*\* COMMAND & CONTROL ( UNDER UNAMIR. IF SEPARATE THEN ADDITIONAL MILOBS REQUIRED FOR HQ ELEMENTS).
  - \*\* SECURITY OF MILOBS (BY UN TROOPS IF DEPLOYED ELSE CONCERNED GOVT).
  - \*\* PERMISSION OF DONOR COUNTRIES ( OF MILOBS).
  - \*\* SOP/ GUIDELINES.
  - \*\* MATERIAL REQUIREMENTS.
6. MATERIAL REQUIREMENTS : BASIS FOR WORKING.
  - A. SUB SECTS.

** <u>COMMUNICATIONS</u>	SECT CDR, OPS OFFR,
** <u>TRANSPORT</u>	LOG/PERS OFFR, HUM OFFR,
** <u>OFFICE</u>	DUTY OFFRS, SIGNAL DET.
  - B. TEAMS.

** <u>COMMUNICATIONS</u>	TEAM LEADER,
** <u>TRANSPORT</u>	MEMBERS.
  - C. OTHER EQUIPMENT/STORES. ( CNN , WELFARE, ELECTRICITY).
7. NET REQUIREMENTS.
8. AVAILABILITY OF MILOBS. (WITHIN EXSTING 320 OR ADDITIONAL).

## BRIEFING NOTES FOR SPEC ENVOY

1. GENERAL. (INFLUENCE OF NEIGHBOURING COUNTRIES).
2. AIM. (FEASIBILITY OF DEPLOYING MILOBS, NUMBERS & REQUIREMENTS).
3. NEED.
  - \*\* REFUGEE CAMPS. (ZAIRE, TANZANIA & BURUNDI). INTERSAY DISTANCES.
  - \*\* ALLEGED MILITARY ACTIVITIES IN CAMPS.
  - \*\* RETURN OF REFUGEES.
  - \*\* ASSISTANCE TO HUMANITARIAN AGENCIES.
4. REQUIREMENTS OF MILOBS.
  - A. SUB SECT HQs:-
    - \*\* ZAIRE : 2 -3 ( GOMA, BUKAVU & KATALE).
    - \*\* TANZANIA : 2 (NGARA & KARAGWE).
    - \*\* BURUNDI : 1.
  - B. TEAMS. DEPENDING UPON NUMBERS OF CAMPS, SIZE & DISTANCES.
  - C. TWO OPTIONS ON MILOBS REQUIREMENT:-

**	MINIMUM REQUIREMENT OPTION	VIABLE REQUIREMENT OPTION
ZAIRE	32	72
TANZANIA	18	26
BURUNDI	16	19
5. IMP ISSUES PRIOR TO DEPLOYMENT.
  - \*\* COMMAND & CONTROL ( UNDER UNAMIR. IF SEPARATE THEN ADDITIONAL MILOBS REQUIRED FOR HQ ELEMENTS).
  - \*\* SECURITY OF MILOBS (BY UN TROOPS IF DEPLOYED ELSE CONCERNED GOVT).
  - \*\* PERMISSION OF DONOR COUNTRIES ( OF MILOBS).
  - \*\* SOP/ GUIDELINES.
  - \*\* MATERIAL REQUIREMENTS.
6. MATERIAL REQUIREMENTS : BASIS FOR WORKING.
  - A. SUB SECTS.

** COMMUNICATIONS		SECT CDR, OPS OFFR,
** TRANSPORT		LOG/PERS OFFR, HUM OFFR,
** OFFICE		DUTY OFFRS, SIGNAL DET.
  - B. TEAMS.

** COMMUNICATIONS		TEAM LEADER,
** TRANSPORT		MEMBERS.
  - C. OTHER EQUIPMENT/STORES. ( CNN , WELFARE, ELECTRICITY).
7. NET REQUIREMENTS.
8. AVAILABILITY OF MILOBS. (WITHIN EXSTING 320 OR ADDITIONAL).

SUGGESTED MILOBs ORGANISATION  
( MINIMUM REQUIREMENT)

ZAIRE

GOMA SUB SECT  
  
SECT CDR  
OPS OFFR  
LOG/PERS OFFR  
HUM OFFR  
D O X 3  
TEAMS(3) X4  
\*MUGUNGA  
\*KIBUNBA  
\*KAHINDO  
KATALE  
  
TOTAL :19

BAKAVU SUBSECT  
  
SECT CDR  
OPS OFFR  
LOG/PERS OFFR  
HUM OFFR  
D O X3  
TEAMS(3) X2  
\*BAKAVU  
\*UVIRA  
  
TOTAL :13

TOTAL FOR ZAIRE : 32

TANZANIA

NGARA SUB SECT  
  
SECT CDR  
OPS OFFR  
LOG/PERS OFFR  
D O X3  
TEAM(3) X1  
  
TOTAL :9

KARAGWE SUB SECT  
  
SECT CDR  
OPS OFFR  
LOG/PERS OFFR  
D O X3  
TEAM(3) X1  
  
TOTAL :9

TOTAL FOR TANZANIA : 18

BURUNDI

SECT CDR  
OPS OFFR  
LOG/PERS OFFR  
HUM OFFR  
D O X3  
TEAMS(3) X3  
\*MUGANO,NTAMBA  
\*RUKURAMIGABO,MAJURI  
\*KIBEZI,RUVUMU,MAGARA  
  
TOTAL :16

NET REQUIREMENT OF MILOBs : 66

DEPLOYMENT OF MILOBS IN ZAIRE&  
OTHER NEIGHBORING COUNTRIES

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REFUGEE CAMPS

1. ZAIRE.(OVER ONE MILLION)

A. GOMA -721841

\*MUGUNGA

\*KIBUMBA

\*KATALE

\*KAHINDO

| APPX 60 KM  
FROM GOMA

B. BAKAVU - 378578

\* BUKAVU

\* UVIRA

2. TANZANIA - 602100

A. NGARA

B. KARAGWE

3. BURUNDI -215000

A. MAGARA

B. MAZURI

C. RUKURAMIGABO

D. MOGANO

E. NTAMBA

F. KIBEZI

G. RUVUMU

-----  
THE NEED FOR DEPLOYMENT  
OF MILOBS

1. REFUGEE CAMPS.
  2. ALLEGED MILITARY ACTIVITIES  
IN CAMPS.
  3. RETURN OF REFUGEES.
  4. ASSISTANCE TO HUMANITARIAN  
AGENCIES.
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### AVAILABILITY OF MILOBS

1. OPTION ONE : 117 ADDITIONAL MILOBS BE AUTHORISED.
2. OPTION TWO : INITIALLY FROM EXISTING AUTHORISATION OF 320. SUBSEQUENTLY ADDITIONAL.
3. OPTION THREE : WITHIN EXISTING AUTHORISATION.  
\*\*WILL REDUCE EFFECTIVENESS.

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### IMPORTANT ISSUES PRIOR TO DEPLOYMENT

1. COMMAND & CONTROL STRUCTURE.
  2. SECURITY OF MILOBS.
    - A. BY UN TROOPS. OR,
    - B. BY CONCERNED GOVT (UNEQUIVOCAL COMMITMENT ESSENTIAL).
  3. PERMISSION OF DONOR COUNTRIES.
  4. SOP/GUIDELINES.
  5. MATERIAL REQUIREMENTS.
-

MATERIAL REQUIREMENTS : BASIS  
FOR WORKING

SUB SECT

1. COMMUNICATIONS.

- A. 1 X V-SAT.
- B. 1 X INMARSAT.
- C. 2 X MOTOROLA BASE STATIONS.
- D. 7 X MOTOROLA HAND HELD SETS.
- E. 3 X MOTOROLA MOBILE STATIONS.
- F. 1 X REPEATER STATION.
- G. 6 X TELE.
- H. 3 X CHARGING SETS.
- J. 6 X SECONDARY BATTERIES.
- K. 4 KM CABLE.

2. TRANSPORT.

- A. 4 X TOYOTA FOUR RUNNER/ LAND CRUISER.
- B. 1 X PICKUP.

3. OFFICE AND OFFICE EQUIPMENT.

- A. 5 X DESK TOP COMPUTERS.
- B. 3 X XEROX MACHINES.
- C. 7 X DESKS.
- D. 14 X CHAIRS.
- E. 7 X CUPBOARDS.
- F. ADEQUATE MAPS.
- G. ADEQUATE STATIONARY.

TEAMS.

1. COMMUNICATIONS.

- A. 2 X MOTOROLA HAND HELD SETS.
- B. 1 X MOTOROLA MOBILE STATION.

2. TRANSPORT.

- 1 X TOYOTA FOUR RUNNER/ LAND CRUISER.

OTHER EQUIPMENT/STORES.

- 1. 1 X SAT DISH.
- 2. 1 X TV.
- 3. 1 X VCR.
- 4. 2 X GENERATORS.



## NET REQUIREMENT OF MATERIAL REQUIREMENTS

### 1. COMMUNICATIONS.

- A. 6 X V-SAT.
- B. 6 X INMARSAT.
- C. 12X MOTOROLA BASE STATIONS.
- D. 92X MOTOROLA HAND HELD SETS.
- E. 43X MOTOROLA MOBILE STATIONS.
- F. 6 X REPEATER STATION.
- G. 36X TELE.
- H. 18X CHARGING SETS.
- J. 36X SECONDARY BATTERIES.
- K. 24KM CABLE.

### 2. TRANSPORT.

- A. 49X TOYOTA FOURRUNNER/ LAND CRUISER.
- B. 6 X PICKUP.

### 3. OFFICE AND OFFICE EQUIPMENT.

- A. 30 X DESK TOP COMPUTERS.
- B. 18X XEROX MACHINES.
- C. 42X DESKS.
- D. 84 X CHAIRS.
- E. 42X CUPBOARDS.
- F. ADEQUATE MAPS.
- G. ADEQUATE STATIONARY.

### 4. OTHER EQUIPMENT/STORES

- A. 6 X SAT DISH.
- B. 6 X TVs.
- C. 6 X VCRs.
- D. 12 X GENERATORS.