

LINAMIR

G3 OPERATIONS/PLANS-OPERATIONS ORDERS

7 DEC 1995 - 9 FEB 1996

PLEASE RETAIN  
ORIGINAL ORDER

[8 CONFIDENTIAL]  
RTH/WG JUNE 2009

UNARCHIVES

SERIES	<u>S-10602</u>
BOX	<u>133</u>
FILE	<u>2</u>
ACC.	<u>1998/0783</u>

G3 OPS



MEMORANDUM

Put up to G3 Ops on arrival.  
Ruf  
8/2

G4 LOG / LOG378

6 Feb 96

TO: List A, B, C, D

INFO: UNNY// FALD// DPKO

FROM: COS

SUBJECT: AMENDMENT No. 2 TO UNAMIR OSLI 1/95

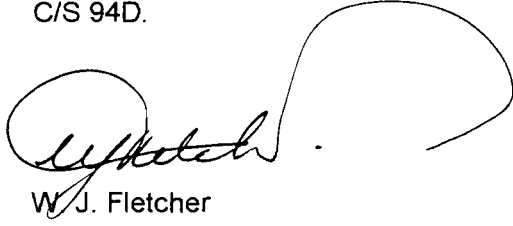
References: A. UNAMIR HQ OSLI 1/95 dated 28 December 1995

B. UNAMIR HQ G3 Plans letter 5000-26 (Plans) dated 12 Jan 96

1. In order to ensure that ops cease WEF 08 Mar 96 and the Liquidation of all elements of UNAMIR, including the Core Group is achieved NLT 19 Apr 96, certain changes to ref A are required as fol:

- a. **Amendments to Annex G.** Fresh Appendices 1 and 2 are enclosed herewith;
- b. **Amendments to Annex H.** Fresh Annex H along with it's fresh Appendices as listed below:
  - (1) Appendix 5 - Phase Three - MalawiCoy;
  - (2) Appendix 6 - Phase Three - MP Coy and MP PI;
  - (3) Appendix 10 - Phase Three - MILOB Butare;
  - (4) Appendix 12 - Phase Three - MILOB Gitarama;
  - (5) Appendix 13 - Phase Three - MILOB Gisenyi and NiCoy Nyundo;
  - (6) Appendix 20 - Phase Three - Tpt Wksp Light;
  - (7) Appendix 25 - Phase Three - Transit Camp;
  - (8) Appendix 26 - Phase Three - B & R;
  - (9) Appendix 28 - Phase Three - Trafipro;
  - (10) Appendix 29 - Phase Three - INDBATT Main; and

2. The attached amendments are effective on receipt. Should there be any points requiring clarification please contact Maj RVishwanathan, the new G4/C Log O local 11107 C/S 94D.

A handwritten signature in black ink, appearing to read 'W.J. Fletcher', with a large, loopy flourish extending from the end of the signature.

W.J. Fletcher  
Colonel  
COS UNAMIR HQ  
Local 11112

Attachments: 14

MASTER LIQUIDATION SCHEDULE - PHASE THREE

APPENDIX 1  
TO ANNEX G  
TO 4000.1A LOG-28/1 (SRSG/FC)  
DATED 28 DECEMBER 1995

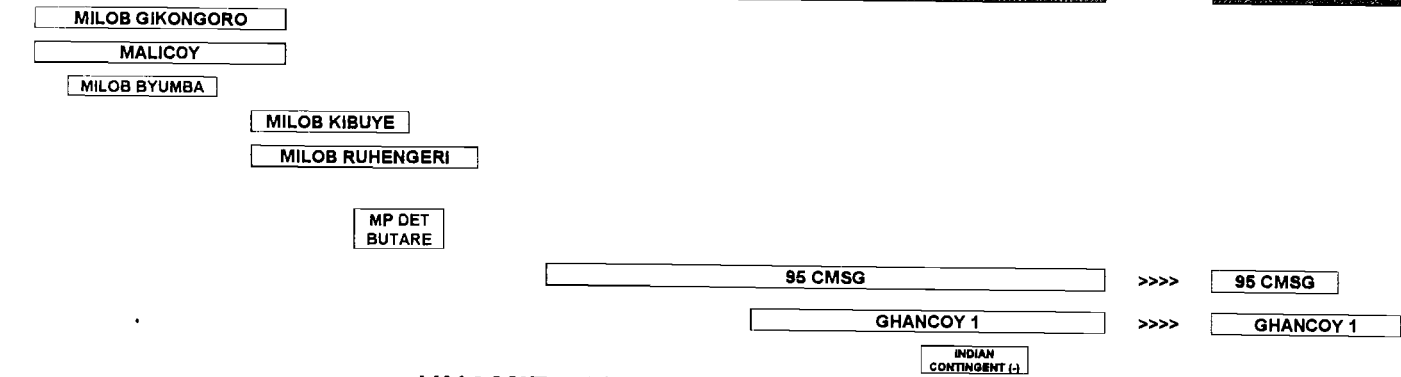
SER	ACTIVITY		TPT WKSP LIGHT	SECTOR 3 (NEW)		SECTOR 2 (NEW)		SECTOR 5 (NEW)		SECTOR 1		SECTOR 4 (NEW)		SECTOR 1 (KIGALI)														REMARKS
				MILOB BUTARE	TPT WKSP BUTARE	MILOB QITARAMA	NICOY NYUNDO	MILOB GISENYI	OHANCYO 2	NICOY SHAGASHA	MILOB CYANGUGU	MILOB HQ	MILOB KIBUNGO	ENGR COY	CHU	MALAWI COY	SIGS COY	COMMS COMPOUND	NORMED	TPT WKSP HYV	S & R	TRAF/PRO	INDBATT & MP PL	TRANSIT CAMP	CORE OP TMO MOV CON			
1	COORD OF LIQUIDATION PROCESS		03-Feb	01-Mar	01-Mar	02-Mar	04-Mar	04-Mar	08-Mar	10-Mar	10-Mar	13-Mar	13-Mar	05-Mar	09-Mar	15-Mar	17-Mar	17-Mar	24-Mar	18-Mar	25-Mar	25-Mar	31-Mar	31-Mar	N/A			
2	MOV SEA CNTRS TO SITES		06-Feb				05-Mar		07-Mar	08-Mar				02-Mar	07-Mar		16-Mar	15-Mar	23-Mar	14-Mar	23-Mar		31-Mar	N/A	N/A			
3	CEASE WATER SUPPLY		N/A	01-Mar	25-Feb	01-Mar	23-Feb	03-Mar		23-Feb	06-Mar		07-Mar	08-Mar	10-Mar		17-Mar	14-Mar	25-Mar	22-Mar	21-Mar	21-Mar	28-Mar	28-Mar	N/A	CONTINGENTS AUTH STL WATER AFTER CONSUMING BULK RES.		
4	CEASE POL SUPPLY		N/A	01-Mar	25-Feb	01-Mar	23-Feb	03-Mar		N/A	23-Feb	06-Mar		07-Mar	N/A	13-Feb		N/A	N/A	N/A	14-Jan	14-Jan	14-Mar	N/A	28-Mar	N/A	POL TRS MOV WITH GEN. CEASE UNAMIR POL DELIVERY END FEB.	
5	OUT SURVEY OF COE	FROM	N/A				06-Mar		09-Mar	11-Mar				01-Mar	N/A	18-Mar	13-Mar	N/A	28-Mar	18-Mar	17-Mar		08-Apr	N/A	N/A	CONTINGENTS AUTH CBT RATS AFTER CONSUMING FRESH RES.		
6		TO					08-Mar		11-Mar					08-Mar	N/A	18-Mar	20-Mar	N/A	N/A	N/A	N/A		08-Apr	N/A	N/A			
7	OUT SURVEY DOCS	FROM	N/A				10-Mar		12-Mar	13-Mar				13-Mar	N/A	18-Mar	24-Mar	N/A	N/A	N/A	N/A		12-Apr	N/A	18-Apr			
8		TO					11-Mar		13-Mar	14-Mar				14-Mar			25-Mar											
9	PACKING AND DOCUMENTATION COMPLETED		05-Mar				09-Mar		12-Mar	11-Mar				13-Mar	15-Mar	18-Mar	24-Mar	03-Apr	27-Mar	09-Apr	09-Apr	11-Apr	12-Apr	12-Apr	18-Apr			
10	BOARDS OF INQUIRY / WRITE OFFS	FROM	08-Mar	09-Mar	04-Mar	10-Mar	10-Mar	11-Mar	14-Mar	13-Mar	14-Mar	15-Mar	15-Mar	15-Mar	12-Mar	19-Mar	28-Mar	04-Apr	27-Mar	09-Apr	09-Apr	12-Apr	12-Apr	12-Apr	18-Apr			
11		TO	11-Mar	10-Mar	05-Mar	11-Mar	11-Mar	12-Mar	15-Mar	14-Mar	15-Mar	18-Mar	18-Mar	18-Mar	13-Mar	20-Mar	27-Mar	08-Apr	28-Mar	13-Apr	11-Apr	13-Apr	13-Apr	13-Apr	18-Apr			
12	UNOE CLEARANCE		FROM	04-Feb	08-Mar	02-Mar	08-Mar	08-Mar	10-Mar	12-Mar		11-Mar	13-Mar	14-Mar	14-Mar	13-Mar	16-Mar	18-Mar	24-Mar	21-Mar	25-Mar	19-Mar	28-Mar	08-Apr	04-Apr	N/A	WKSP CLOSURE STARTS ONE WEEK PRIOR TO CEASE OPS.	
13	PICK UP WATER CONTAINERS	TO	04-Mar		03-Mar		09-Mar			12-Mar								03-Apr	26-Mar	08-Apr	08-Apr	11-Apr	05-Apr		17-Apr			
14		FROM	07-Mar	08-Mar	03-Mar	09-Mar	05-Mar	10-Mar	N/A	08-Mar	13-Mar		14-Mar	11-Mar	18-Mar		19-Mar	18-Mar	27-Mar	03-Apr	03-Apr	03-Apr	31-Mar	12-Apr	N/A			
15	PICK UP POL CONTAINERS	FROM	07-Mar	09-Mar	04-Mar	10-Mar	11-Mar	11-Mar	N/A	13-Mar	14-Mar	15-Mar	15-Mar	16-Mar	17-Mar		N/A	N/A	N/A	12-Apr	10-Apr	18-Apr	05-Apr	12-Apr	N/A	AT FINAL CLOSURE SITES UNITS TO USE 40 GAL DRUMS		
16		TO																										
17	PICK UP COMMS EQPT		FROM	07-Mar	08-Mar	03-Mar	09-Mar	10-Mar	10-Mar	19-Mar	10-Mar	13-Mar	14-Mar	14-Mar	14-Mar	17-Mar	18-Mar	15-Mar	15-Mar	25-Mar	25-Mar	09-Apr	10-Apr	12-Apr	12-Apr	17-Apr		
18	PICK UP GENERATORS	TO	07-Mar	09-Mar	04-Mar	10-Mar	11-Mar	11-Mar	N/A	13-Mar	14-Mar	15-Mar	15-Mar	16-Mar	17-Mar		29-Mar	06-Apr	25-Mar	12-Apr	10-Apr	12-Apr	11-Apr	13-Apr	17-Apr			
19		FROM																										
20	PICK UP DEF STORES		FROM		09-Mar	04-Mar	10-Mar	11-Mar	11-Mar	N/A	12-Mar	14-Mar	15-Mar	15-Mar	15-Mar	17-Mar		29-Mar	05-Apr	N/A	12-Apr	10-Apr	13-Apr	11-Apr	N/A	N/A		
21	MOVE COE	TO																06-Apr										
22		N/A					09-Mar		N/A	12-Mar				13-Mar	N/A		N/A	N/A	N/A	N/A	N/A		N/A	N/A	N/A			
23	MOVE UNOE		04-Mar	09-Mar	04-Mar	10-Mar	10-Mar	11-Mar	N/A	13-Mar	14-Mar	15-Mar	15-Mar	13-Mar	11-Mar		25-Mar	04-Apr	27-Mar	09-Apr			N/A	N/A	N/A			
24	MOV WPNS AND AMMO CNTRS TO KIGALI		N/A				09-Mar		N/A	12-Mar				N/A	N/A		N/A	N/A	N/A	N/A	N/A		N/A	N/A	N/A			
25	ADVANCE PARTY MOV TO TRANSIT CAMP		N/A				08-Mar		N/A	N/A				15-Mar	N/A		N/A	N/A	N/A	N/A	N/A		N/A	N/A	N/A			
26	MOVE FAX TO TRANSIT CAMP (LESS REAR PARTIES)		N/A				09-Mar		N/A	12-Mar				15-Mar	N/A		N/A	N/A	N/A	N/A	N/A		N/A	N/A	N/A			
27	REPAIR & HAND OVER ACCOM	FROM															N/A	N/A	N/A	N/A	N/A		11-Apr	N/A	N/A			
28		TO	07-Mar	08-Mar	03-Mar	09-Mar	09-Mar	10-Mar	N/A	12-Mar	13-Mar	14-Mar	14-Mar	15-Mar	17-Mar		18-Mar	04-Apr	27-Mar	09-Apr	09-Apr	10-Apr	09-Apr	12-Apr	N/A			
29	DISMANTLING WEATHER HAVENS/RUBHALL	FROM	08-Mar	09-Mar	04-Mar	10-Mar	11-Mar	11-Mar		13-Mar	14-Mar		15-Mar	16-Mar	18-Mar		25-Mar	08-Apr	28-Mar	12-Apr	13-Apr	13-Apr	11-Apr	13-Apr				
30		TO	N/A							14-Mar	11-Mar			15-Mar	N/A		24-Mar	N/A	N/A	N/A	N/A	09-Apr	09-Apr	N/A	N/A			
31	DESTRUCTION/TRANSFER OF MATERIEL																25-Mar						12-Apr	18-Apr				
32	ENVIRONMENTAL CLEAN UP	FROM	06-Mar	09-Mar	04-Mar	10-Mar	10-Mar	11-Mar	13-Mar	12-Mar	14-Mar		15-Mar	15-Mar	17-Mar	19-Mar	24-Mar	04-Apr	27-Mar	10-Apr	12-Apr	12-Apr	11-Apr	13-Apr	18-Apr	LY WKSP VEH TRANSFERS WON'T OCCUR UNTIL HYV WKSP CLOSES.		
33		TO	07-Mar							N/A	12-Mar	14-Mar		15-Mar	14-Mar	17-Mar		24-Mar	04-Apr	27-Mar	09-Apr	10-Apr	12-Apr	11-Apr	13-Apr	N/A		
34	RETURN UN VEHs TO HYV (VECO) WKSP		07-Mar											15-Mar				05-Apr		11-Apr	12-Apr					LY WKSP VEHs UNDER REPAIR TRANSFERRED TO HYV WKSP. CORE GP VEHs TAKEN OFF THEIR CHARGE BUT RETAIN VEHs UNTIL DEP.		
35			05-Mar	10-Mar	05-Mar	11-Mar	12-Mar	12-Mar	13-Mar	13-Mar	15-Mar	15-Mar	16-Mar	15-Mar	18-Mar	18-Mar	25-Mar		27-Mar	09-Apr	12-Apr	12-Apr	05-Apr	N/A	17-Apr			

26	HAND OVER CONTINGENT VEHs			N/A																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
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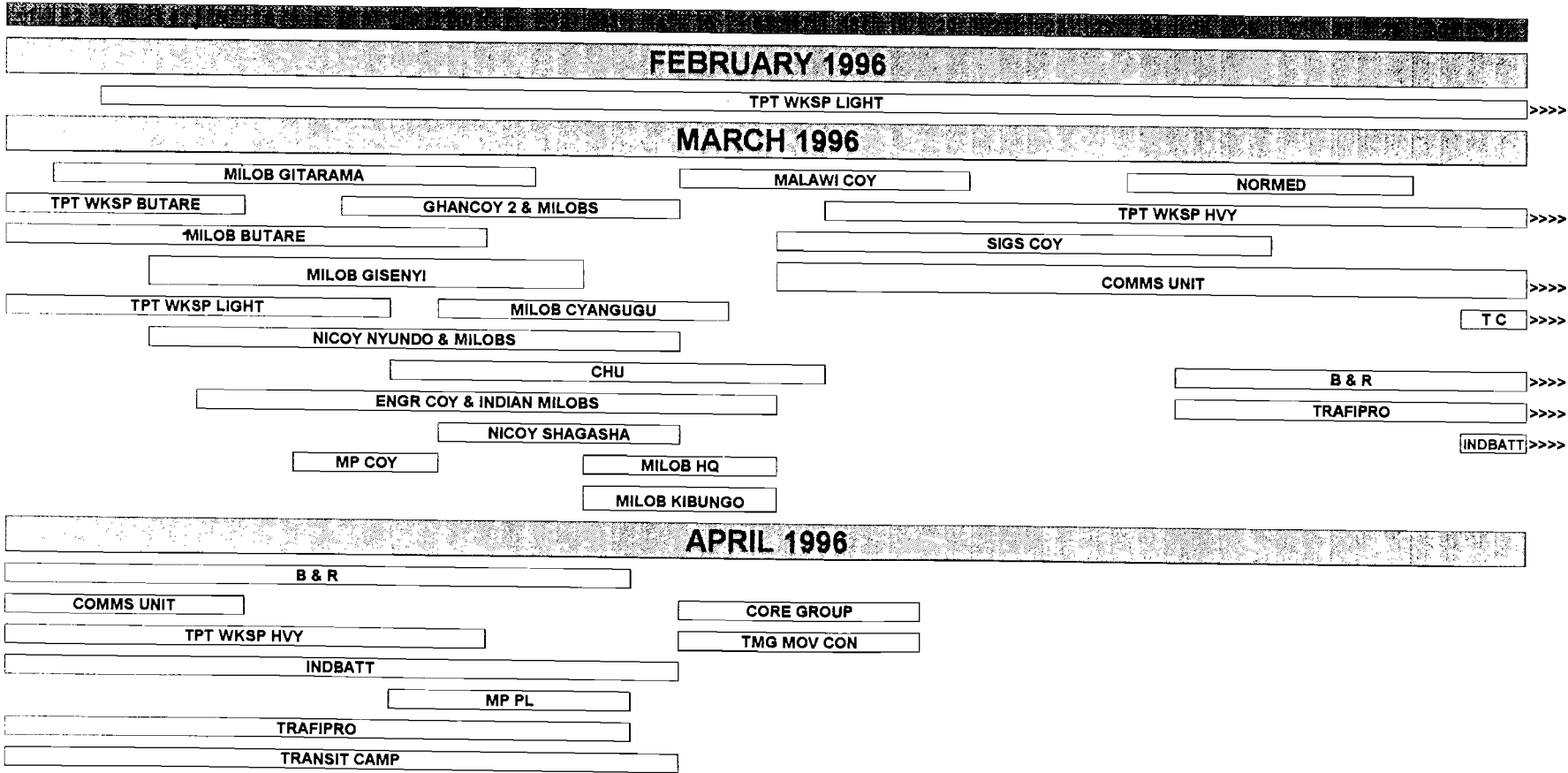
UNAMIR LIQUIDATION TIMELINES - PHASE TWO  
JANUARY 1996

FEBRUARY

APPENDIX 2  
TO ANNEX G  
TC 4000.1A LOG-28/1 (SRSG/FC)  
DATED 28 DECEMBER 1995



UNAMIR LIQUIDATION TIMELINES - PHASE THREE



## **UNAMIR SITE SPECIFIC LIQUIDATION SCHEDULES**

### **AIM**

1. This Annex contains the timelines involving site specific liquidation activities as a result of UNAMIR's liquidation and is based on the Master Liquidation Plan at Annex G.

### **GENERAL**

2. The Master Liquidation Schedule attached as Appendix 1 to Annex G will take precedence over this Annex. Each of the sites are sub-divided in a modular fashion allowing easy identification of the work to be done by each of the Groups or Teams formed as directed in the OSLI. The max use of concurrent activity will allow the most efficient use of limited resources and allow us to meet, or even exceed, projected liquidation time lines.

### **ACTIVITY/SITE SPECIFIC DIRECTION**

3. **Ghancoy 2.** GhanCoy 2's repatriation will be as early as possible after their Tribunal Security mandate finishes on the 08 Mar 95 since MalawiCoy has been retained and already tasked to provide additional security during phase Two and Three of the Liquidation.
4. **Military Police.** The Nigerian and Ghanayan Military Police Company personnel will be repated with their respective Contingents. The remaining platoon sized military police element will close out their existing facility and operate out of Trafipro. Their main task will be to perform Escort duties as part of Phase Three of the Liquidation until their scheduled departure IAW Annex H Appendix 1.
5. **Transit Camp.** All UNAMIR elements will close out their facilities and move to the Transit Camp as this will be the last UNAMIR facility to close. INDBATT will continue to provide security to Trafipro, Tpt Wksp Hvy and the Transit Camp until the day of their departure. Mov Con is to ensure that all personal weapons and small arms ammunition used for this task is cleared to be hand carried on to their chartered aircraft on the day of their departure both by the Carrier and Rwandan Customs.
6. **MILOBS.** All MILOBS must be repatriated NLT 16 Mar 96. Nigerian, Ghanayan and Indian MILOBS will repat with their Contingents as these will repatriate before the 16 Mar 96 deadline. Indian MILOBS will repatriate with the Engr Coy who will act as their host unit for purposes of repatriation .
7. **Security.** Security for all UNAMIR assets remaining beyond the 14 Apr 96 deadline is to be assured using a combination of either Civilian or RPA resources as

contracted for or organized by the LT.

8. **Amendments.** Only members of the LC are auth to amend the doc as coord with the LT. Questions are to be directed to the G4 Log HQ UNAMIR should clarification be required on the Appendix.

**List of Appendices:**

Appendix 1 - Phase Two - MILOB GIKONGORO & MaliCoy  
Appendix 2 - Phase Two - MILOB BYUMBA  
Appendix 3 - Phase Two - MILOB KIBUYE  
Appendix 4 - Phase Two - MILOB RUHENGERRI  
Appendix 5 - Phase Three - MalawiCoy  
Appendix 6 - Phase Three - MP Coy  
Appendix 7 - Phase Two - 95 CMSG  
Appendix 8 - Phase Two - GhanCoy 1  
Appendix 9 - Phase Two - Elements Indian Contingent  
Appendix 10 - Phase Three - MILOB BUTARE  
Appendix 11 - Phase Three - Wksp BUTARE  
Appendix 12 - Phase Three - MILOB GITARAMA  
Appendix 13 - Phase Three - MILOB GISENYI & NiCoy NYUNDO  
Appendix 14 - Phase Three - MILOB RUHENGERRI & NiCoy SHAGASHA  
Appendix 15 - Phase Three - MILOB HQ  
Appendix 16 - Phase Three - MILOB KIBUNGO  
Appendix 17 - Phase Three - Engr Coy  
Appendix 18 - Phase Three - GhanCoy 2  
Appendix 19 - Phase Three - CHU  
Appendix 20 - Phase Three - Tpt Wksp Light  
Appendix 21 - Phase Three - Sigs Coy  
Appendix 22 - Phase Three - Amahoro HQ Bldg  
Appendix 23 - Phase Three - Comms & Gen Units  
Appendix 24 - Phase Three - NORMED  
Appendix 25 - Phase Three - Transit Camp  
Appendix 26 - Phase Three - B & R  
Appendix 27 - Phase Three - Tpt Wksp Heavy  
Appendix 28 - Phase Three - Trafipro  
Appendix 29 - Phase Three - INDBATT Main and MP Pl  
Appendix 30 - Phase Three - Core Group



LIQUIDATION SCHEDULE - PHASE THREE						
	15 MAR	17 MAR	18 MAR	19 MAR	20 MAR	21 MAR
MALAWI COY	COORD MTG		UNOE CLR	OUT SURVEY DOCS	PAX MAIN FLT	RES DAY
		CEASE OPS	CEASE FRESH RATS	BOI / WRITE OFF	>>	
			OUT SURVEY	DESTR / TRANS OF MAT		
			COMMS	MOV UNOE		
			PACKING COMPLETE	RTN/ HAND OVER VEHS		
				CUSTOMS PAX		
				CUSTOMS MAT		

28 Dec 95

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[illegible]

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LIQUIDATION SCHEDULE - PHASE THREE				
MILOB BUTARE			DEF STORES	
			REAR PTY MOV	
			HAND OVER ACCN	
			GEN MOV	
		CEASE OPS	MOV UNOE	
		COMMS	ENV CLEAN UP	PAX MAIN FLIGHT
	CEASE POL	REPAIR ACCOM	DESTR / TRANS OF MAT	CUSTOMS PAX
	CEASE WATER	UNOE CLR	BOI / WRITE OFF	>>
	COORD MTG	WATER BLADDER	POL CNTR MOV	RETURN UN VEHS
	1 MAR	6 MAR	9 MAR	10 MAR

28 Dec 95

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LIQUIDATION SCHEDULE - PHASE THREE						
	01 MAR	02 MAR	03 MAR	04 MAR	05 MAR	06 MAR
MILOB GITARANA	CEASE WATER	COORD MTG	CEASE OPS	UNOE CLR	MOV UNOE	RTN VEHS
	CEASE POL			WATER BLADDER	BOI / WRITE OFF	>>
				COMMS	DESTR / TRANS OF MAT	CUSTOMS PAX
					ENV CLEAN UP	PAX MAIN FLT
				REPAIR ACCOM	HANDOVER ACCOM	
					POL CNTR MOV	
					GEN MOV	
					DEF STORES	
					REAR PTY MOV	

LIQUIDATION SCHEDULE - PHASE THREE																
MILOB GISENYI											ENV CLEAN UP	CUSTOMS PAX				
											DESTR / TRANS OF MAT	PAX MAIN FLIGHT				
										REPAIR ACCOM	HAND OVER ACCOM					
											GEN MOV					
											MOV UNOE					
											POL CNTR MOV					
										WATER BLADDER	BOI / WRITE OFF	>>				
			CEASE WATER							UNOE CLR	DEF STORES	RTN UN VEHS				
			CEASE POL	COORD MTG				CEASE OPS		COMMS	REAR PTY MOV	>>				
	23 FEB	28 FEB	3 MAR	4 MAR	5 MAR	6 MAR	7 MAR	8 MAR	9 MAR	10 MAR	11 MAR	12 MAR	13 MAR	14 MAR	15 MAR	16 MAR
NICOY NYUNDO	CEASE WATER	CEASE FRESH RATS		COORD MTG	WATER BLADDER	OUT SURVEY	>>	>>	PAX MAIN MOV	OUT SURVEY DOCS	>>	RTN/ HANDOVER VEHS	CUSTOMS PAX	PAX MAIN FLT	RES DAY	REAR PTY FLT
	CEASE POL				SECUR TM MOV IN LOC			ADV PTY MOV	REPAIR ACCN	HANDOVE R ACCOM	>>					
					MOV CNTRS TO SITE				AMMO/ WPNS MOV	COMMS	CUSTOMS MAT	>>	>>	>>	>>	>>
								UNOE CLR	>>	DESTR / TRANS OF MAT	GEN MOV					
									MOV COE	ENV CLEAN UP	POL CNTR MOV					
									PACKING COMPLETE	MOV UNOE	REAR PTY MOV					
										BOI / WRITE OFF	>>					
											DEF STORES					

LIQUIDATION SCHEDULE - PHASE THREE												
	14 JAN	3 FEB	4 FEB	6 FEB	8 FEB	23 FEB	26 FEB	4 MAR	5 MAR	6 MAR	7 MAR	8 MAR
TPT WKSP LIGHT		COORD MTG	UNOE CLR	>>	>>	>>	>>	>>			WATER BLADDER	PAX MAIN FLT
					CUSTOMS MAT	>>	>>	>>	>>	>>	POL CNTR MOV	SECUR TM RTNS
				MOV CNTRS TO SITE			MOV MOBILE REPAIR TEAMS TO TRAFIPRO	MOV UNOE			GEN MOV	RES DAY
									RTN VEHS	DESTR / TRANS OF MAT	COMMS	
										ENV CLEAN UP	>>	
						CEASE OPS			PACKING COMPLETE		REPAIR ACCN	HANDOVER ACCN
										BOI / WRITE OFF	>>	>>
	SCRAP DISPOSAL	>>	>>	>>	>>	>>	>>	>>	>>	>>	>>	>>

LIQUIDATION SCHEDULE - PHASE THREE					
	29 MAR	31 MAR	12 APR	13 APR	14 APR
TRANSIT CAMP	CEASE WATER	COORD MTG	PACKING COMPLETE	DESTR / TRANS OF MAT	CEASE OPS
	CEASE POL		WATER BLADDER	ENV CLEAN UP	SECUR TM RETURNS
			BOI / WRITE OFF	>>	
			POL CNTR MOV	GEN MOV	
			COMMS		
			REPAIR ACCN	HANDOVER ACCN	

LIQUIDATION SCHEDULE - PHASE THREE														
	14 JAN	17 MAR	21 MAR	23 MAR	25 MAR	26 MAR	30 APR	3 APR	5 APR	10 APR	11 APR	12 APR	13 APR	14 APR
B&R	CEASE POL	CEASE FRESH RATS	CEASE WATER	MOV CNTRS TO SITE	COORD MTG		WATER BLADDER		BOI / WRITE OFF	>>	>>		PAX MAIN FLT	REAR PTY FLT
						UNOE CLR	>>	>>	MOV UNOE			RTN/ HAND OVER UN VEHs	CUSTOMS PAX	RES DAY
									REPAIR ACCOM	>>	>>	HANDOVER ACCN	>>	
									COMMS	POL CNTR MOV		DESTR / TRANS OF MAT		
										ENV CLEAN UP	>>	>>	>>	
						CUSTOMS MAT	>>	>>	>>	>>	>>	CEASE OPS	>>	
									PACKING COMPLETE	DEF STORES				
										GEN MOV				
								SCRAP DISPOSAL	>>	>>	>>	>>		



LIQUIDATION SCHEDULE - PHASE THREE													
	14 MAR	21 MAR	28 MAR	4 APR	11 APR	18 APR	25 APR	2 APR	9 APR	16 APR	23 APR	30 APR	7 MAY
TRAFIPRO	CEASE POL	CEASE WATER	COORD MTG	WATER BLADDER					CORE GP & REAR PTY MOV TO MERIDIEN		RTN ALL VEHS	CUSTOMS PAX	REAR PTY FLT
								DISMANTLE TM	>>	>>	>>	MAIN PAX FLT	
									COMMS	>>	>>	SECURITY TM RETURNS	
					UNOE CLR			>>	>>	>>	PACKING COMPLETE	DEF STORES	
									POL CNTR MOV	>>	>>		
									REPAIR ACCN	>>	HANDOVER ACCN	>>	
											BOI / WRITE OFF	>>	
											DESTR / TRANS OF MAT		
											ENV CLEAN UP		
											GEN MOV		
											CEASE OPS		
							SCRAP DISPOSAL	>>	>>	>>	>>	>>	
						UNOE CUSTOMS MAT		>>	>>	>>	>>	>>	

LIQUIDATION SCHEDULE - PHASE THREE														
	28 MAR	31 MAR	1 APR	2 APR	3 APR	4 APR	5 APR	6 APR	7 APR	8 APR	9 APR	10 APR	11 APR	12 APR
INDRA MAIN	CEASE WATER	COORD MTG	UNOE CLR	>>			CEASE FRESH RATS		REAR PTY MOV TO MERIDIEN	PACKING COMPLETE	COMMS			RES DAY
		MOVE CNTRS TO SITE		POL CNTR MOV				DISMANTLE TM	>>	MOV UNIT TO TRANSIT CAMP			MAIN PAX FLT	
		WATER BLADDER		RTN ALL VEHS						ENV CLEAN UP				
					OUT SURVEY	>>			>>	>>	OUT SURVEY DOCS	>>		
							REPAIR ACCN	HANDOVER ACCN	>>					
										GEN MOV		CUSTOMS PAX		
										DESTR / TRANS OF MAT	BOI / WRITE OFF	>>		
										DEF STORES				
			UNOE/COE CUSTOMS MAT	>>	>>	>>			>>	>>	>>			

LIQUIDATION SCHEDULE - PHASE THREE						
	16 MAR	17 MAR	10 APR	17 APR	18 APR	19 APR
CORE GROUP	MOVE TO TRAFIPRO	>>	MOV TO MERIDIEN WITH REAR PARTIES	COMMS	OUT SURVEY DOCS	PAX MAIN FLT
				UNOE CLR	DESTR / TRANS OF MAT	
				RTN/ HAND OVER VEHS	CUSTOMS PAX	
				GEN MOV	BOI/ WRITE OFF	
					CUSTOMS MAT	
					PACKING COMPLETE	



UNITED NATIONS

NATIONS UNIES

ASSISTANCE MISSION FOR RWANDA

MISSION POUR L'ASSISTANCE AU RWANDA

From: Col W J Fletcher *[Signature]*  
COS Extn 11112

To: DCOS OPS, A/DCOS SP

Info: G3 Plans, A/C LOG O, OCISS

Date: 27 Jan 96

Subject: LIQUIDATION PLANNING

Reference: 5000.26 (Plans) 15 Jan 96

1. I have reviewed the ref amendment to Annex G to the Master Liquidation Schedule and have discussed the same with the CAO. We both agree that the timeline for liquidation in Phase 3 exceeds the provisions of Security Council Resolution 1029 (12 December 1995) and will require adjustment. It was further agreed with the A/FC that MALAWICOY should depart the Mission Area early Apr for which G3 Plans has undertaken to amend in the Master Liquidation Schedule.

2. Specifically, the Security Council Resolution provides for a six week closure period after the End of the Mandate on 8 Mar. This effectively means that UNAMIR Liquidation must be completed not later than 19 Apr. The Plan must then cater to the departure of the Core Group on or before 19 Apr. CAO has also asked for five working days between the departure of INDBATT and the Core Group.

3. Would you kindly have the members of the Liquidation Cell revise Phase 3 of the Liquidation Plan accordingly.

*[Signature]*  
G3 PLANS  
*Be review for my approval and further action*  
*[Signature]*  
29/1



UNITED NATIONS  
ASSISTANCE MISSION IN RWANDA

NATIONS UNIES  
MISSION POUR L'ASSISTANCE AU RWANDA

FROM : DCOS OPS *ammmmyatt* 5000.1 (Plans)  
TO : DISTRIBUTION LIST  
DATE : 18 Jan 1996  
SUBJECT : AMENDMENT TO OP ORD 23

*See  
19/1*

1. Reference Op Ord 23.
2. Replace paragraph 21 with the following :
  21. MALWI COY.
    - a. Grouping. 85 personnel.
    - b. Tasks.
      - i. Act as force reserve.
      - ii. Be prepared to provide transport support for the movement of refugees, as ordered by the Force HQ.
      - iii. Be prepared to provide escorts when ordered by the HQ.
      - iv. Provide protection to the UNAMIR personnel and property.
      - v. Be prepared to provide humanitarian assistance with in the limited resources available.
      - vi. Be prepared to take on security tasks in Kigali, as ordered by Force HQ.

Distribution :

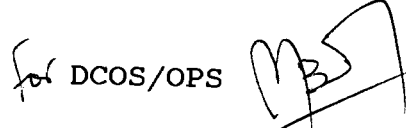
Action :

*See  
19.1  
(13)*

DCOS OPS  
DCOS SP  
G1/CMPO  
G2  
G3 OPS  
G3 Plans  
G4  
G6/FSO  
HAC  
Camp Comdt  
FMO  
MILOB Gp HQ  
NICOY  
GHANCOY  
INDBATT  
FORCE ENGR COY  
FORCE SIG COY  
95 CMSG  
FORCE MP COY  
NORMED

**Information:**

SRSG's Office  
MA to FC  
COS  
CAO  
UN DPKO ( Mission Planning Service )  
File  
Spare

FROM :  DCOS/OPS

3000.15 (OPS)

TO : INDBATT. NICOY  
GHANCOY 2

INFO : COS

DATE : 17 JAN 95

SUBJECT : SUBMISSION OF OP ORDER

REF : OP ORDER 23 DATED 04 JAN 95.

1. YOU ARE REQUESTED TO FORWARD YOUR OP ORDER ASAP TO THIS HQ , UPON OP ORDER No 23.
2. FOR NECESSARY ACTION.

STANDARD OPERATING PROCEDURES (SOPs)

*Reference:*

- A. UNAMIR/NICOY 2/7404.9/G dated 4 Jan 96.
- B. 3000.15 (Ops) dated 28 Dec 95.

INTRODUCTION

1. Further to Reference A and also in compliance with Reference B, NICOY is to establish a logistic base at Shagasha in Cyangugu Prefecture (Sector 4). This sub-unit will occupy the location to be vacated by Malawicoy. Its main focus is to assist in the repatriation of refugees.
2. The sub-unit is designated NICOY Logistic Base 2 with a strength of 4 officers and 36 soldiers and to be commanded by an OC. The area of operation covers sector 4 in Cyangugu Prefecture. The map of Rwanda showing sector deployment is attached as Annex A.
3. It is imperative to outline guidelines for the smooth and sound command, control and administration of NICOY Logistic Base 2. There is the dire need to maintain the high standard already set and also ensure the high tempo of activities are kept up.
4. This SOPs highlight the modus operandi for Logistic Base 2 to carry out assigned tasks. It has been written in a straight forward and simple manner for all to understand. It is hoped that all concerned will acquaint themselves with the contents for strict compliance. It is not however rigid and subject to changes or amendments according to varying circumstances.



SA KATUNG  
Lt Col  
Comd NICOY 2

// Jan 96



**FUNCTIONS AND RESPONSIBILITIES OF THE OFFICER  
COMMANDING AND STAFF OF NICOY LOGISTIC BASE 2**

**1. OC LOGISTIC BASE 2**

- a. *The officer commanding is responsible for the efficient command, control and administration of the logistic Base 2 (Shagasha).*
- b. *He will formulate operational and administrative policies in accordance with HQ NICOY 2 directives.*
- c. *He is answerable to the commander NICOY 2 for all matters.*

**2. OPERATIONS/HUMANITARIAN OFFICER**

- a. *Carries out operational tasks as directed by the OC.*
- b. *Keeps the OC informed of all operational situation within the logistic Base 2 AOR.*
- c. *Offers advice and suggestions on various aspects of the sub -units operations.*
- d. *Maintains close liaison and co-operation with MILOBs, UNHCR, IOM, other relevant UN Agencies and others necessary in the discharge of his duties.*
- e. *Liaises with Air Ops for the sub -unit's air movement .*
- f. *Ensures that timely daily sitreps are sent to NICOY HQ.*
- g. *Carries out any other legal duties that may be assigned from time to time by the OC.*
- h. *Assists UNHCR and other relevant Agencies in the return of refugees to Rwanda.*
- i. *Coordinates humanitarian assistance to the Rwandese.*
- j. *Compiles accurate and timely records of all humanitarian aids and sends to HQ NICOY.*

3. **ADMINISTRATIVE OFFICER**

- a. *Responsible for all "A" and 'Q' policies as directed by the OC.*
- b. *Coordinates the administrative duties of the sub-unit.*
- c. *Advises the OC on all administrative matters.*
- d. *Responsible for all publications in the sub-unit's part one orders.*
- e. *Any other legal duties that may assigned from time to time by the OC.*
- f. *Assists the OC in maintaining high standard of discipline in the sub-unit.*

4. **NURSING OFFICER**

- a. *Provides medical support to the soldiers - treatment of the sick wounded and medical evacuation when necessary.*
- b. *Extends humanitarian medical services to the local Rwandese populace within available resources.*
- c. *Advises the OC on any possible risks to health, the measures necessary to promote health and prevent diseases.*
- d. *Answerable to NICOY 2 medical officer for all medical matters.*
- e. *Any other tasks that may be assigned by the OC.*

5. **MECHANICAL TRANSPORT OFFICER**

- a. *Provides and monitors the utilization of transportation and drivers for the sub-unit.*
- b. *Provides petroleum, oil and lubricant.*
- c. *Obtains and compiles transportation and movement data.*

UN RESTRICTED

- d. Ensures the efficient performance of all the sub-unit's drivers by educating them on highway codes, accident procedures, vehicles parades, minor maintenance etc.*
- e. Supervision of catering services.*
- f. Advises the OC on matters relating to nutrition, safe handling, storage, transport and preparation of food.*

6. **LOGISTIC REPRESENTATIVE**

- a. He is responsible for planing, execution and supervision of all logistic matters of the sub-unit.*
- b. Informs and advises the OC on all logistic matters.*
- c. Issues policies on storage and stock control levels.*
- d. Ensures that rations and items are controlled and accounted for in accordance with current UNAMIR policies and procedures.*
- e. Assists In-Survey/out-survey and hand-over inspection team.*
- f. Prepares requests for supplies and services.*
- g. Advises all users on supply matters.*
- h. Monitors the quantity of food and food services provided by contractors and reports discrepancies to appropriate authorities.*
- I. Maintains close liaison with log officer.*

7. **CHIEF CLERK**

- a. Responsible for the efficient running of the orderly room.*
- b. Carries out all clerical duties on the orders of the OC and AO*
- c. Ensures timely and accurate rendition of returns to HQ NICOY.*
- d. Advises the OC on clerical matters.*

UN RESTRICTED

8. ENGINEER TASKS. Due to limited man power Engineer resources will be centralised at NICOY HQ. They will be readily available to render any assistance, when the need arises.
9. REPAIR AND RECOVERY. Same as para 8.
10. MEDICAL EVACUATION. Normal medevac procedures will apply.
11. DISCIPLINE. Existing camp rules are also binding on all officers and soldiers of Log Base 2 violation must be appropriately punished.
12. SUPPLIES. Details and modalities for ration resupply are being worked out. Pol and water will be issued from Kigali.
13. SECURITY GENERAL. Appropriate measures must be taken to ensure adequate security of the troops in particular and the camp as a whole.



UNAMIR - MINUAR

MCC/WD-872/JM  
10 JANUARY 1996

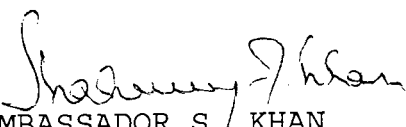
ext 11100

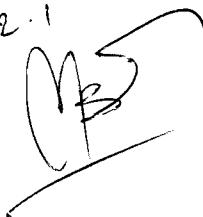
See distribution list

DRAWDOWN OF UNAMIR TROOPS

Reference: MCC/WD-865/JM dated 06 January 1996

1. Please find below the amended schedule of drawdown dates for the UNAMIR troops.
2. Details of each move will be advised in the form of a Movement Order when all information has been gained.
  - a. 08 January 1996 Mali Company  
120 Outgoing troops
  - b. 13 January 1996 Mali Company  
12 Outgoing troops
  - c. 17 January 1996 Malawi Company  
115 Outgoing troops
  - d. 19 - 22 January 1996 Malawi Company  
19 Outgoing troops
  - e. 26 January 1996 Indian Contingent  
83 Outgoing troops
  - f. 02 February 1996 Canadian Contingent  
85 Outgoing troops
  - g. 27 - 30 January 1996 Ghana Company  
151 Outgoing troops
3. Please note that the dates and figures may be amended due to aircraft type and availability.
4. For your information.

  
AMBASSADOR S. KHAN  
SPECIAL REPRESENTATIVE  
OF THE SECRETARY GENERAL  
HQ UNAMIR  
KIGALI RWANDA

② See  
12.1  


Distribution List

INTERNAL

SRSG  
FC  
CAO  
DCOS OPS  
DCOS SPT  
CISS  
G3 OPS  
G3 PLANS  
CMOVCON/AIROPS  
CMCC  
AIROPS  
RPA LO

GOVERNMENTAL OFFICES KIGALI RWANDA

MINISTRY OF DEFENCE  
MINISTRY OF INTERIOR  
MINISTRY OF FOREIGN AFFAIRS  
CONTROLLER OF CUSTOMS, KIGALI INTERNATIONAL AIRPORT  
DEPARTMENT OF IMMIGRATION, KIGALI INTERNATIONAL AIRPORT  
CHIEF OF SECURITY, KIGALI INTERNATIONAL AIRPORT

Dcos OPS

1076/UN/OP ORDER/ <sup>107</sup>WJ/G

08 Jan 96

From : Force Engr Coy

To : DCOS OPS ✓

Subject : OP ORD 23

1. Reference your letter No 5000.1 (Plans) dated 05 Jan 96.
2. Acknowledged.

②

See

12.1

MB

( Devendra Singh )  
Capt  
2IC  
for OC



**UNITED NATIONS**  
Assistance Mission for Rwanda



**NATIONS UNIES**  
Mission pour l'Assistance au Rwanda

Log 4000.02

05 Jan 96

**From:** Lt Col I Abubakar  
A DCOS (Sp)

Extn 11120

**To:** Distribution List

AT  
06/1

**ADMIN ORD 23**

1. A copy of Admin Ord 23 is forwarded herewith. It supersedes the Admin Ord 22.
2. All previous instructions on detailing of tpt for repatriation of refugees may be treated as cancelled.
3. Acknowledge.

**Distribution:**

**Action:**

List B less sers 26 and 29  
List D less sers 51, 53 and 54  
MILOB GP HQ  
NORMED

**Information:**

Office of SRSG  
MA to FC  
CAO  
COS  
CISS  
UN DPKO (Mission Planning Service)  
File  
Spare

See  
6.1 MB



**ADMINISTRATION ORDER 23**

**Reference:** HQ UNAMIR OPORD 23 dated 04 Jan 96.

**Annex:** Admin Instructions on Establishment of Log Bases.

**SITUATION**

1. General. As detailed in OPORD 23 .

**MISSION**

2. To administratively support UNAMIR forces providing assistance to Government of Rwanda, UNHCR and other international agencies in their efforts to achieve voluntary and safe return of refugees.

**EXECUTION**

3. General Outline. Administrative support to UNAMIR is to be effected by a combination of Integrated Civilian and Military resources. At HQ UNAMIR level the planning and staff support is to be provided by the staff from the offices of DCOS SP, CISS and FMO.
4. 1st Line Administrative Support. 1st line administrative support is to be provided from within contingent resources commensurate with the size of each contingent and their role within UNAMIR.
5. 2nd Line Administrative Support. 2nd line logistic support is to be effected by 95th Composite Mission Support Group (95 CMSG) and the Brown and Root Services Contractor (BRSC). Medical support is to be provided by a Norwegian medical company (NORMED) who, in conjunction with the Unit Medical Station of 95 CMSG will establish a limited Level Two/Three treatment facility at Trafipro.
6. 3rd and 4th Line Administrative Support. 3rd and 4th Line support is when required to be provided on a contract basis through the offices of the CISS, CCMC and CPO.

7. Support to Government and Humanitarian Agencies. As UNAMIR logistic resources are extremely limited the provision of this support will be coordinated and approved at the highest level. All requests for support of this nature are to be directed to the HAC who will vet and submit requests to the UHAAG. After UHAAG approval support requests are to be directed to the appropriate 2nd line agency for tasking.

8. Establishment of Log Bases. Ref requires establishment of two Log Bases , one each at SHAGASHA and NYUNDO, for the operations in respect of safe return of refugees. The details of the administrative set-up to be established at these bases is given out at Appendix attached.

9. Support to MILOBS. UNAMIR is responsible for providing limited 2nd Line support to MILOBS within Sector locations. For the purpose of this ADMINORD MILOB GP HQ is considered to be a contingent and all Sectors as sub unit locs of that contingent.

10. Materiel and Services.

a. Supply.

- (1) Class I (Subsistence). The consumption of Fresh Rations delivered on a weekly basis is to be the norm for all contingents.
  - (a) Combat Rations. Contingents are to be issued a 10 day reserve of combat rations. Consumption of this reserve is only to occur on order from HQ UNAMIR. 95 CMSG is to monitor consumption of this reserve and is to effect auto replen to maintain the 10 days reserve.
  - (b) Contingents requiring Combat Rations for patrol or routine consumption in accordance with their mission are to request del of combat rations through SO FOOD HQ UNAMIR in accordance with current SOP.
  - (c) Fresh Rations. Fresh rations will be delivered on a weekly basis by the Civilian Contractor, ES-KO direct to company locations. Contingents should then hold fresh, dry and canned goods at sub-unit level. Contingents will be provided with sufficient reefer and domestic refrigeration/freezer units to maintain seven days rations at Coy level and two days at sub-unit level.
  - (d) Bulk Potable Water. Bulk potable water will be delivered weekly on the basis of 15 litres per man per day to those contingents that do not have the capacity to collect potable water within the AOR. Adequate storage containers will be

placed at MILOBS Sector HQ locations and the Log Bases outside Kigali for potable water. Those contingents within Kigali will be issued sufficient water storage containers to ensure that sufficient water at the above rate is maintained between deliveries.

- (e) Bottled Water. 10 days reserve of bottled water at the rate of 3 litre per man per day is to be provided to each contingent . Consumption of this reserve is only to occur on order from HQ UNAMIR. 95 CMSG is to monitor consumption of this reserve and is to effect auto replen to maintain the 10 days reserve.
  - (f) Bulk Non-Potable Water. UNAMIR has limited resources to provide non potable water outside of Kigali. The provision of non potable water is a contingent responsibility. Contingents having difficulty securing non potable water within their AOR are to request Engineer Support.
- (2) Class II (General Stores, Clothing). The provision of clothing and personal issue items is a contingent responsibility. UN accoutrements will be provided by 95 CMSG. All other Class II items are to be demanded through 95 CMSG utilising the Q1 system. The procurement of shortfalls of Class II items is to be effected by 95 CMSG and then subsequently through HQ UNAMIR Supply Control Section and the Procurement Cell. Req for Class II items can only be made by Unit Log Sup Staff who have their signatures registered with 95 CMSG.
- (3) Class III. (Petrols, Oils and Lubricants).
- (a) Diesel.
    - 1. 1st Line Stocks. Contingent stocks are to be maintained at 10 days. 95 CMSG will monitor 1st line usage and maintain stocks at this level. MILOBS Sector HQ and Log Bases located outside Kigali have been issued with 10,000l steel tanks. This will enable them to conduct gravity feed refuelling of jerry cans and vehicles.
    - 2. 2nd Line Stocks. 95 CMSG is to maintain force reserves of 21 days stocks utilising the following facilities:
      - (a) Log Base(Force Sig Coy loc). Main holding

facility. Capacity 160,00 litres in tanks.

- (b) SS Kigali Service Station. Secondary holding facility and main light vehicle refuelling point. Capacity 200,000 litres.
- (c) Trafipro. Secondary light vehicle refuelling point. Capacity 110,000 litres.
- (d) Iveco. Auxiliary capacity of 30,000 litres.

3. Distribution. Distribution will continue to be conducted by 95 CMSG utilising their own and BRSC assets.

b. Gasoline.

- 1. 1st Line Stocks. Throughout UNAMIR the requirement for gasoline is minimal. The requirement is to be met by the provision of 200 litre drums through 95 CMSG. Contingents are to maintain 7 days seven days stocks where appropriate.
- 2. 2nd Line Stocks. Force reserve stocks of 21 days will be maintained by 95 CMSG. Stocks are to be held at the SS Kigali Service Station with a Capacity of 70,000 litres.

- c. Jet A-1. Force reserves of at least 28 days stocks and the main issue point are to be collocated at the airhead (Presidential Hanger). Jet A-1 capacity is 1 x 200,000 litre bladder (although bladder is only filled to 75% capacity due to age of bladder).
- d. Kerosene. 95 CMSG is to maintain one x 10,000 litre bulk storage tank and some 200 litre drummed stock. Demands are to be made direct to 95 CMSG.
- e. LPG Gas (Propane). LPG Gas is used as cooking fuel. 95 CMSG is to monitor usage and maintain stock levels as required. Demands are to be made to 95 CMSG.
- f. Oils and Greases. 95 CMSG is to monitor usage and maintain stock levels as required. Demands are to be made to 95 CMSG.

- (4) Class IV (Construction and Defence Stores).
- (a) Construction Stores. CBES is responsible for the procurement and issue of construction items. All demands for these items are to be forwarded to the BMS Office in accordance with current SOP.
  - (b) Defence Stores. G3 Engr/FEO is the releasing authority for all Defence Stores. Demands (Q1) are to be forwarded to FEO for endorsement prior to presentation at 95 CMSG. 95 CMSG is to procure and maintain defence stores as per Class II items. Issues to be made in accordance with FEO directions.
- (5) Class V (Ammunition).
- (a) Contingent Stocks. Contingents are responsible for the procurement and maintenance of their own national ammunition requirements. Expenditures are to be recorded in accordance with the form "Ammunition Expended for Operational Reasons" as detailed in UNAMIR SOP.
  - (b) Explosives for EOD Tasks. G3 Engr/FEO is the releasing authority for all explosives for use on EOD tasks. G3 Engr is to liaise with SUMMO for the procurement of replenishment stocks. 95 CMSG is to receive and store these items in accordance with G3 Engr direction.
- (6) Class VI (Personal Demand [Canteen] Items). Class VI items are a contingent responsibility to procure and issue utilising Regimental Funds and national arrangements. Limited items may be purchased by the Force Welfare Officer for resale to the contingents. Such purchases and procurement arrangements are at the discretion of the Force Welfare Officer.
- (7) Class VII (Major End Items). Limited quantities of Class VII items are held by 95 CMSG and the CITMM. All demands for Class VII items are to be forwarded to the appropriate HQ UNAMIR staff for action. The following lists the staff section responsible for most items. All other demands for Class VII items are to be passed to the G4 Log Office at HQ UNAMIR.
- (a) Vehicles - CITMM and SO TPT/MOV.
  - (b) Generators - OC UNAMIR Generator Section.

- (c) Communications Equipment - OC UNAMIR Comms Section .
  - (d) Major Office Equipment (Fax, Copiers) - OC UNAMIR Comms Section.
  - (e) EDP Equipment - CMIS and CLOGO.
- (8) Class VIII. Contingents are to hold 30 days Class VIII stocks. Force Class VIII stocks are maintained by 95 CMSG at TRAFIPRO. All demands for Class VIII items are to be submitted on a 'Request for Supplies' and forwarded to the Class Manager G4 Med (Medical Br HQ UNAMIR Ph 11116 callsign M94 Channel 4). Monthly demands will be available for collection by contingents within seven days, urgent demands immediately. Demands for Humanitarian Class VIII are to be clearly identified as such and follow the same procedure.
- (9) Class IX (Repair Parts). Class IX items are supplied through two avenues: Letters of Assist (LOA) and the UNAMIR procurement system.
- (a) Letters of Assist. Where an LOA exists between a contingent and its home nation, repair parts are to be demanded direct to the home nation's supply system. A copy of the repair parts demand is to be provided to PCIU and the Procurement Section. Upon receipt of the items arrangements are to be made for PCIU to conduct an R&I of the repair parts to allow payment to be made to the home nation.
  - (b) UNAMIR Procurement System. Repair parts for UNAMIR owned equipment and common user items not covered under LOA are to be submitted to 95 CMSG marked 'For Attention: Repair Parts Commodity Manager'. 95 CMSG is to then staff the request through the UN procurement system.
- b. Miscellaneous.
- (1) Garbage Collection. Within Kigali garbage collection is to be effected by BRSC. Elements outside of Kigali are to arrange with their FSA Coordinator to establish a local contract for collection.
  - (2) Laundry. CMC in conjunction with BRSC is to establish a laundry service available to all contingents. Details will be provided once the contract is established.

c. Transport and Movement

(1) Transport.

- (a) 1st line transport is provided utilising a combination of COE and UN owned equipment in accordance with DCOS OPS directives. 2nd line support is provided from both 95 CMSG, COE and UN owned equipment using 95 CMSG and BRSC personnel. 3rd and 4th Line transport is provided as required through CISS, CCMC and CPO resources.
- (b) CITMM in conjunction with SO TPT /MOV is responsible for the receipt, issue and maint of all UN owned transport assets. Request for issues are to be made through the office of the DCOS (Sp).
- (c) Requests for 1st line transport assistance should be directed to OPS Br HQ UNAMIR.
- (d) Requests for 2nd line transport support is to be directed to 95 CMSG less those requests req for contingent rotations.
- (e) Requests for 3rd and 4th Line support are to be directed to SO TPT/MOV HQ UNAMIR.

- (2) Movements. DCOS OPS through G3 PLANS is responsible for planning and executing contingent withdrawals and rotations. The movement requirements for both is the responsibility of MCC. Movement Orders for both will be issued by MCC who will coordinate the provision of at all lines of support through 95 CMSG for the duration of the task. Requests for movement/transport spt affecting contingent rotations or withdrawals are to be directed to MCC and SO TPT/MOV.

d. Maintenance.

(1) Repair.

- (a) The priority of repair is as follows:
  - 1. Priority One - Second line task transport vehicles;
  - 2. Priority Two - Patrol vehicles;



3. Priority Three - First line transport vehicles;
4. Priority Four - Other equipment.

- (b) First Line Repair. First line repair is the responsibility of contingents. Repairs beyond the capacity of the first line repair agency are to be referred to 95 CMSG. 95 CMSG is to coordinate the recovery of the damaged equipment to Kigali where it will be repaired at a second line workshop facility.
- (c) Second Line Repair. Second line repair is coordinated by 95 CMSG and is carried out by either the CTO Workshop (light vehicles) or the Iveco Workshop (medium/heavy vehicles).

- (2) Recovery. Recovery is to be coordinated by 95 CMSG using all available recovery assets.

- (a) First Line Recovery. First line recovery is the responsibility of the contingent using integral unit resources. Where recovery is beyond the capacity of the contingent, a Recovery Request is to be forwarded to 95 CMSG.
- (b) Second Line Recovery. Second line recovery is the responsibility of 95 CMSG and all recovery assets, with the exception of contingent owned equipment (COE) are to be brigaded with Brown & Root. Request for recovery support will be coordinated by 95 CMSG using either 95 CMSG or BRSC resources.

#### 11. Health Support.

- a. Medical Treatment. Level One, Two and Three medical support is to be provided as follows:
  - (1) Level One. NICOY is to deploy with organic level one support to ensure a conventional Regimental Aid Post (RAP) capability at each of the Log Bases. INDBATT is to continue to maintain its RAP and provide support to UNAMIR headquarter staff at the SOALTEE location, while 95 CMSG is to establish a UMS at the TRAFIPRO complex.
  - (2) Level Two. 95 CMSG in conjunction with NORMED is to establish a level two/level three facility capable of receiving and holding up to ten patients for five days.

- (3) Level Three. NORMED is to establish a limited level three facility capable of initial wound surgery at the TRAFIPRO location. Level three surgical support beyond the scope of this facility will be provided by civilian hospitals in NAIROBI following air evacuation from KIGALI. Emergency level three support is currently also available at NGO sponsored hospitals at CYANGUGU, KIBUYE, GISENYI and RUHENGARI. Patients treated at these centres are to be evacuated to KIGALI as soon as their condition permits further movement.
- b. Evacuation CASEVAC is to be conducted using road and AME assets. National contingents are responsible for all evacuation within their area of responsibility, from point of injury to level one medical facility, with road ambulance being the normal means. Independent companies are to maintain a minimum of two ambulance vehicles for this purpose. AME is to be utilised for daytime evacuation back to NORMED at KIGALI for all Priority One (immediate) and Priority Two (urgent) casualties. Road evacuation remains the norm for Priority Three (routine) casualties and night CASEVAC. Evacuation from level one facilities is to be:
- (1) Road. 95 CMSG/NORMED are to maintain a minimum of two road ambulances and crews at the facility location in KIGALI. These ambulances are to be augmented by the three vehicles held by INDBATT as required and on order of the FMO. Casevac requests are to be transmitted as per HQ UNAMIR SOP and will be coordinated by Medical Branch.
- (2) Air. Forward AME is to be provided by utilising the current RW aircraft supplied by Canadian International and crewed by a medical team from 95 CMSG. Tactical AME to NAIROBI and strategic AME out of Rwanda, will be managed by Medical Branch in conjunction with Air Ops staff with all casualty regulation remaining the responsibility of the FMO. Air assets available for evacuation out of KIGALI include the UN aircraft (L 100 and Beechcraft 200C), augmented by the NAIROBI Flying Doctor Service and the African Air Ambulance, all based in NAIROBI.
- c. Preventive Medicine. All national contingents are responsible for field sanitation and hygiene within their own area of responsibility and are to maintain sufficient health stores for this purpose. Unit commanders are reminded that this is a command responsibility with technical advice from their medical representative. Medical branch will provide advice on appropriate health measures as required and develop the Force health surveillance plan. 95 CMSG is to provide a preventive medicine officer for appointment as the Force Health Officer.
- d. Dental. NORMED is to establish a dental section in the facility at

TRAFIPRO. Casualties requiring dental treatment are to be evacuated to this dental post. INDBATT are to be prepared to augment this level two facility on order of the FMO and are to nominate a dental officer to provide Force dental advice as required.

- e. Medical Resupply. Contingents within the mission area are to maintain 30 days stocks of Class VIII supplies. Force stocks are then to be held and maintained through TRAFIPRO and issued on a demand basis. Requests for resupply are to be staffed through the Class manager in Medical Branch (G4 Med Log).
- f. Blood. 95 CMSG is to maintain a safe supply of blood for transfusion, under the control of the FMO, with resupply to continue from the Netherlands Red Cross Blood Transfusion Service.
- g. Command and Control. SMO 95 CMSG is appointed as the Force Medical Officer for the mission in addition to normal duties within the unit. Medical Branch is to be staffed to include G3 Med Ops, G4 Med Log, FHO and clerical support. The FCT in NAIROBI are to continue to act as medical liaison officers for the reception and hospitalisation of patients.
- h. Holding Policy. The following policy is to apply:
  - (1) Level one - 24 hrs;
  - (2) Level two - 72 hrs;
  - (3) Level three (KIGALI) - 5 days;
  - (4) Level three (NAIROBI) - 28 days; and
  - (5) Out of the mission area - As determined by the FMO or as coordinated by national command elements.
- i. Health Reports and Returns. Reports, returns and medical SITREP are to be provided to Medical Branch in accordance with HQ UNAMIR SOP.
- j. CASEVAC Requests. All CASEVAC requests are to be submitted to UNAMIR HQ Ops room (C/S zero on channel 4) using the proforma detailed in UNAMIR SOP.

k. Location of Medical Facilities

(1) Sector 1

- (a) INDBATT Level One facility - KIGALI.
- (b) 95 CMSG / NORMED Level Three facility from - KIGALI (TRAFIPRO)
- (c) GHANCOY (Tribunal) limited Level One facility - KIGALI (Transit camp)

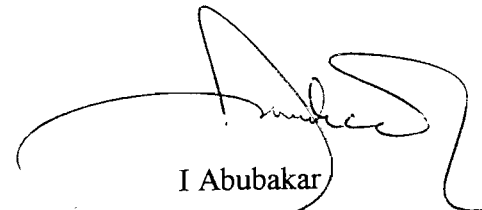
(2) Sector 4. NICOY Level One facility - LOG BASE 2 at SHAGASHA

(3) Sector 5. NICOY Level One facility - LOG BASE 1 at NYUNDO.

12. Personnel Services.

- a. Daily Strength Returns. Daily strength returns are to be submitted by ???hrs daily as per UNAMIR SOPs.
- b. Personnel Allowances. Daily allowances are cross-referenced to Contingent nominal rolls. Contingents are to ensure that G1 is apprised of changes to nominal rolls and the authority for change has been recorded through G1/CMPO.
- c. Repatriation of Personnel. Prior to the repatriation of personnel other than during contingent rotations, the Repatriation Form as per Annex A to UNAMIR SOP Part 8 Section 5 must be completed by the individual's commander.
- d. Welfare. The Force Welfare Officer (FWO) is responsible for the allocation of amenities, welfare funds and the purchase of sports and leisure equipment and facilities for Contingents, and HQ Military Staff (incl MILOBS). Requests for equipment are to be directed to the FWO. Contingents rotating or repatriating must return all loan equipment as advised by FWO and PCIU through the FSA prior to final clearance from the mission.
- e. Messes and Institutes. Messes and Institutes may be established by Contingents upon approval of the Force Commander. Strict guidelines on the consumption of alcoholic beverages as per UNAMIR Policy are to be implemented by Contingent Commanders.

- f. Out of Bounds/UNAMIR Curfew. Out of Bounds areas and daily curfew as appropriate will be notified as determined by the Force Commander.
- g. Finance. Payment of UN pay and allowances is authorised to be effected in unit locs. Queries on financial matters and requests for advances are to be directed to the Chief Financial officer, HQ UNAMIR.
- h. Medals. Requests for medals shall be directed to the G1/CMPO.
- i. Postal. Postal services for military personnel are available through the Force Base Post Office (FBPO). Contingents may make arrangements to use their own national system. Mail to Sector HQ locs will be delivered weekly by helicopter. Contingent mail will be delivered on routine supply runs. Outgoing mail may be forwarded to FBPO on returning supply convoys.



I Abubakar  
Lt Col  
A DCOS (Sp)

Annexure  
( Refers to para 8  
of ADMIN ORD 23  
dated 05 Jan 96 )

### **ADMIN INSTRUCTIONS ON ESTABLISHMENT OF LOG BASES**

#### **General**

1. Two Log Bases are to be established at NYUNDO and SHAGASHA to provide administrative support to the UNAMIR personnel and resources employed in the operations facilitating safe return of refugees.

#### **Aim**

2. The aim of these instructions is to lay down details of admin support to be provided at these bases.

#### **Composition**

3. Log Base 1 (NYUNDO). 10 x medium log vehicles are to be located here. The details are as under:

- |    |                                 |   |               |
|----|---------------------------------|---|---------------|
| a. | NICOY - 6 x DAFs.               |   |               |
| b. | GHANCOY - 1 x Isuzu.            | ) |               |
| c. | Force Engr Coy - 2 x Shaktiman. | ) | when ordered. |
| d. | Force Sig Coy - 1 x Shaktiman.  | ) |               |

4. Log Base 2 (SHAGASHA). 10 x medium log vehicles are to be located here. The details are as under:

- |    |                                 |   |               |
|----|---------------------------------|---|---------------|
| a. | NICOY - 6 x DAFs.               |   |               |
| b. | INDBATT - 4 x DAFs / Shaktiman. | ) | when ordered. |

5. In addition to the vehicles detailed in para 3 and 4 above, 10 more vehicles will be kept ready as Force HQ reserve to be deployed on orders. The detailed distribution of these 10 vehicles is as under:

- |    |                                 |
|----|---------------------------------|
| a. | INDBATT - 6 x DAFs / Shaktiman. |
| b. | GHANCOY - 2 x Isuzu / M 915.    |
| c. | Force Engr Coy - 1 x Shaktiman. |
| d. | Force Sig Coy - 1 x Shaktiman.  |

#### **Admin Support**

6. Accommodation. NICOY is responsible for providing accommodation to the attached

personnel and adequate parking space for the vehicles.

7. Rations. The contributing contingents are responsible for provision of rations to their personnel for the duration of the operation.

8. Water. A water bladder of 100, 00 lt has been established at each location.

9. Fuel. One fuel tank (10,000 lt) each is positioned at SHAGASHA and NYUNDO. NICOY will ensure that fuel is issued only to UNAMIR vehicles, unless ordered

otherwise, and the expenditure incurred for this operation is accounted for separately.

10. Maintenance.

A. First line Repairs. NICOY will establish maint facilities at SHAGASHA and NYUNDO for undertaking these repairs.

B. Second Line Repairs. These will be undertaken according to the guidelines given in the Admin Order. Contributing contingents will be ready to provide replacement vehicles for the ones moved back for second line repairs.

C. Emergency Repairs. Assistance would be provided by BDA with minor repairs if necessary.

11. Medical. NICOY will provide organic level one support to ensure a conventional RAP capability at each location.

#### Coordinating Instructions

12. Command and Control. NICOY is to detail an officer for each location, who will arrange for the tasking and scheduling of the vehicles on the basis of the requirement projected by the local IOM representative who will have overall coordinating role for the best use of all available vehicles.

13. Employment of vehicles. The UNAMIR vehicles would be used for moving returnees from the border crossing points to the nearest transit centres. If deemed necessary they could also be used for transfers from one transit centre to other on tarmac roads like moving from NYAGATARE to BUTARE or NKAMIRA to NDERA.

14. Communication. UNHCR frequencies will be programmed on the radio sets of certain key appointments of NICOY to enhance coordination. The necessary arrangements are being worked out with the UNHCR.

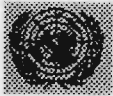
15. Conduct. IOM personnel will be responsible for supervision and coordination of loading and unloading procedures. If necessary IOM civilian personnel will be allowed to travel on UNAMIR vehicles as escorts.

4076



UNITED NATIONS

ASSISTANCE MISSION FOR RWANDA



UNAMIR-MINUAR

NATION UNIES

MISSION POUR L'ASSISTANCE AU R

2000.2/CMPO/OG

To: DCOS OPS  
From: Mil Pers Branch  
Date: 05 January 1996  
Subject: OP ORD 23

Reference:

- A. Your letter 5000.1(Plans) dated 04 January 1996.
1. This serves to acknowledge receipt of reference 'A' above.
  2. Best regards.

*Seen  
Recd  
6/1*

*dt  
06/1*

*[Signature]*  
J SICHILIMA  
Maj  
for CMPO



UNAMIR - MINUAR

MCC/WD-856/JM  
03 JANUARY 1996

ext 11100

See distribution list

DRAWDOWN OF UNAMIR TROOPS

Reference: UNAMIR Operations and Support Liquidation Plan

1. Please find below the schedule of drawdown dates for the UNAMIR troops.

2. Details of each move will be advised in the form of a Movement Order when all information has been gained.

- |    |                      |   |
|----|----------------------|---|
| a. | 08 - 12 January 1996 | Mali Company<br>132 Outgoing troops     |
| b. | 17 - 20 January 1996 | Malawi Company<br>134 Outgoing troops   |
| c. | 28 - 31 January 1996 | Indian Contingent<br>94 Outgoing troops |
| d. | 27 - 30 January 1996 | Ghana Company<br>135 Outgoing troops    |

3. Please note that the dates and figures may be amended due to aircraft type and availability.

4. Your assistance in clearing the personnel, personal luggage and contingent equipment is greatly appreciated.

5. For your information.

*Shahryar J. Khan*  
AMBASSADOR S. KHAN  
SPECIAL REPRESENTATIVE  
OF THE SECRETARY GENERAL  
HQ UNAMIR  
KIGALI RWANDA

*AK*  
*05/1*

Distribution List

INTERNAL

SRSG  
FC  
CAO  
DCOS OPS  
DCOS SPT  
CISS  
G3 OPS  
G3 PLANS  
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RPA LO

GOVERNMENTAL OFFICES KIGALI RWANDA

MINISTRY OF DEFENCE  
MINISTRY OF INTERIOR  
MINISTRY OF FOREIGN AFFAIRS  
CONTROLLER OF CUSTOMS, KIGALI INTERNATIONAL AIRPORT  
DEPARTMENT OF IMMIGRATION, KIGALI INTERNATIONAL AIRPORT  
CHIEF OF SECURITY, KIGALI INTERNATIONAL AIRPORT

UNITED NATIONS

ASSISTANCE MISSION IN RWANDA



NATIONS UNIES

MISSION POUR L'ASSISTANCE AU RWANDA

FROM : DCOS OPS *Environnemental* 5000.1 (Plans)  
TO : DISTRIBUTION LIST  
DATE : 04 Jan 1996  
SUBJECT : OP ORD 23

1. Please find copy of Op Ord 23 forwarded herewith. It supersedes the Op Ord 22.
2. Acknowledge.

**Distribution :**

**Action :**

DCOS OPS  
DCOS SP  
G1/CMPO  
G2  
G3 OPS  
G3 Plans  
G4  
G6/FSO  
HAC  
Camp Comdt  
FMO  
MILOB Gp HQ  
NICOY  
GHANCOY  
INDBATT  
FORCE ENGR COY  
FORCE SIG COY  
95 CMSG  
FORCE MP COY  
NORMED

*AT*  
*05/1*

**Information:**

SRSg's Office

MA to FC

COS

CAO

UN DPKO ( Mission Planning Service )

File

Spare

HQ UNAMIR  
Kigali

5000.1(Plans)

04 Jan 1996

### **OPERATIONAL ORDER 23**

#### **References:**

- A. HQ UNAMIR SOP 17-Rules of Engagement- Dated 24 July 95.
- B. Force Commander's Directive on Application of Legal Jurisdiction Dated 24 July 95.

#### **Annexes:**

- A. Map Showing New Boundaries and Deployment.
- B. UNAMIR Force Command and Control Structure.

#### **Situation**

1. **General.** The situation in Rwanda continues to improve and the country is relatively more stable, although incidents of banditry, human right abuse and isolated killings continue. The intensity of cross border raids has subsided due to the capability of RPA to effectively counter it. Ethnic animosity has continued as the new and old refugees return and compete for the scarce resources.

2. **Political.** A reasonable stability has been attained by the Government of Rwanda and is working towards the reconstruction of the country. The situation in Burundi and around the camps in Zaire has continued to deteriorate and remains very tense. The plight of Rwandan refugees remains a concern in the Great Lake Region. Burundi, Zaire and Tanzania have been expressing their impatience with the Rwandan refugees and want them to return to Rwanda as soon as possible. It led to the regional Heads of States conference in Cairo where definite commitments were made for the repatriation of refugees. It does appear that the way is slowly paved for an accelerated return of refugees. Recently the situation in Burundi has deteriorated considerably which may have an impact on the refugee camps located there in. UNHCR is preparing to repatriate the Rwandan refugees in the Burundi camps numbering about 1,50,000. In a surprising move the Government of Rwanda ordered 38 NGOs to leave the country, for various reasons. The Government has reiterated that NGOs should conform to its agenda and priorities for humanitarian relief.

3. **UNAMIR.** The Security Council revised the UNAMIR mandate vide resolution 1029 and extended it up to 8 March 1996. The revised mandate has shifted the focus from peace- keeping to a role of assisting the efforts of Rwandan Government, UNHCR and other International Agencies for ensuring safe return of refugees. Therefore, UNAMIR will only undertake tasks specifically required to meet the obligations of the new mandate. UNAMIR will be required to reduce its formed troops strength to 1200. In addition 200 more personnel including mil obs, support staff and mil staff

will be retained. The mandate also lays down for UNAMIR to liquidate within six weeks after 08 March 1996.

4. **UNAMIR Forces.** Rwanda will be reorganised into five sectors. There will be no troops deployed out of Kigali except for organising and protecting the two logistic bases at Nyundo and Shagasha to facilitating the smooth inflow of refugees. The configuration of sectors and deployment of troops is shown in Annex A.

5. **FRGF.** The FRGF continues to be based around Goma, Bukavu, Chimanga and Ijwi in Zaire and Chabalisa in Tanzania. There had been no further reports of their cadre increasing in size and thus remain to be around 40 - 50,000. The intensity of insurgent activities has been on an increase and there are frequent exchanges of fire between the FRGF elements and RPA. They seem to have infiltrated into the natural forest and thus making use of its inaccessibility. The infiltrations seem to have increased in the past. Recently two bridges were blown up in Cyangugu Prefecture. The weapon of choice for the FRGF continues to be the land mine, with anti-personnel mines appearing most frequently. It is anticipated that FRGF will continue to conduct these types of operations and perhaps graduate to large scale insurgency campaign.

6. **Militia.** It is anticipated that their strength had increased to around 5,000 after the closure of IDP camps in Rwanda. Militia had been active in all the refugee camps intimidating the refugees and trying to prevent them from returning to Rwanda. In the past they seemed to have coordinated their activities with FRGF in Western part of Rwanda and great many robberies and murders in the South West Rwanda have been attributed to the Militia. They continue to operate in Western Rwanda in small groups.

7. **RPA.** RPA is reported to be about 40,000 strong with most of it recruited after the war. It has been able to successfully contain the FRGF infiltrations into Western Rwanda. It has been carrying out combing operations to track down the infiltrators. RPA recently mounted an amphibious raid on Iwawa Island and thus destroyed the training camp of FRGF. It resulted in decreased infiltrations in Kibuye Prefecture. RPA is well placed to handle the activities of FRGF in the Western part of Rwanda. There are reports that RPA is planning to demobilise some of its cadre to bring down its strength in order to prepare for inducting the FRGF soldiers who may return with the refugees now and also to give itself a non invading image in the region. However it is not substantiated as to how will the demobilised cadre be utilised.

8. **Humanitarian.** The humanitarian situation in Rwanda continues to improve, although human right abuse, pitiable condition of prisoners and tribal animosity continue. The slow pace of International tribunal seems to be frustrating a portion of Tutsi society. UNDP is coordinating the humanitarian assistance, where as the HAC will continue to coordinate UNAMIR's contribution and assistance.

#### **Mission**

9. UNAMIR is to assist the Government of Rwanda, UNHCR and other international agencies in their efforts to achieve voluntary and safe return of refugees by redeploying into sectors, as per

**Execution**

10. **Concept of Ops.** The new mandate has shifted the focus of UNAMIR operations to assisting the Government of Rwanda in facilitating the voluntary and safe return of refugees by supporting the ongoing efforts of the Government of Rwanda, UNHCR and other international agencies, to promote a climate of confidence and trust. UNAMIR will extend all the support it can for the safe return of Rwandan refugees. Two 'Logistic Bases' will be established at Nyundo and Shagasha, near the main entry points of refugees, to provide assistance for their return. It will involve reception of the refugees at various entry points, transportation to the reception centers/transit camps and may be beyond and monitoring their settlement in the communes, in conjunction with the Government representatives. Adequate flexibility will be maintained in the deployment of resources to either beef up or establish additional base to facilitate the returning refugees. UNAMIR will continue to provide all the possible humanitarian assistance to the people of Rwanda. The signal and engineer component will also continue to provide engineering support to the Government, as approved by this HQ.

11. Rwanda will be reorganized into five sectors, as shown in Annex A. There will be no troops deployed out of Kigali except for organizing and protecting the two Logistic Bases. The change of boundaries will be affected immediately. The UNAMIR property and personnel will be protected at all times and adequate security measures will continue to be adopted. A high degree of soldierly conduct, discipline and professional dedication will be maintained.

12. UNAMIR will be structured with a reduced Force HQ, an inf battalion group in Kigali, an inf company for the Tribunal protection duties till the alternate arrangements are made and some troops employed to organize and protect the two logistic bases. The force will draw down to the strength of 1200 formed troops and 200 personnel to include mil obs, mil police and mil staff by the 31 Jan 1996. While the draw down is in progress, the force will maintain its capability to meet all the obligations laid down in the new mandate.

13. **Mil Ob Group**

a. **Grouping.** 142 Mil Obs.

b. **Tasks.**

i. Deploy in the redefined five sectors.

ii. Monitor refugee movement at the entry points, in the transit camps/areas and to the communes.



- iii. Monitor, in conjunction with the Government efforts, settling down of refugees in the communes.
- iv. Coordinate refugee movement in conjunction with the Government representatives, UNHCR and other international agencies.
- v. Coordinate the transport support provided by UNAMIR for the movement of refugees.
- vi. Coordinate any other logistic support provided by UNAMIR for the repatriation of refugees.
- vii. Assist UNHCR and other international agencies in coordinating the process of repatriation of refugees.

14. **INDBATT**

- a. **Grouping.** 540 personnel with the capability of providing three inf companies for the security duties in Kigali.
- b. **Tasks.**
  - i. Occupy Sector 1 as per Annex A. Troops will be based in Kigali.
  - ii. Be prepared to provide transport support for the movement of refugees, as ordered by the Force HQ.
  - iii. Be prepared to provide escorts when ordered by the HQ.
  - iv. Provide protection to the UNAMIR personnel and property.
  - v. Be prepared to provide humanitarian assistance with in the limited resources available.
  - vi. Take over following guard points from GHANCOY 2 by 15 Jan 96;
    - (1) Magerwa.
    - (2) UNAMIR Filling Station.
    - (3) Water Point adjacent to the UNAMIR Filling Station.

15. **NICOY**

- a. **Grouping** 133 personnel, rest no change from Op Order 22.
- b. **Tasks.**
  - i. Occupy and organize the logistic bases 1 and 2 at Nyundo and Shagasha, respectively.
  - ii. Be prepared to provide transport support for the movement of refugees, as ordered by the Force HQ.
  - iii. Be prepared to provide escorts when ordered by the HQ.
  - iv. Provide protection to the UNAMIR personnel and property.
  - v. Be prepared to provide humanitarian assistance with in the limited resources available.

16. **GHANCOY.**

- a. **Grouping.** 135 personnel, rest no change from Op Order 22.
- b. **Tasks.**
  - i. Contribute to the protection of the International Tribunal until alternate arrangement are made.
  - ii. Be prepared to provide protection to the members of the Tribunal within Rwanda when moving out of Kigali.
  - iii. Till complete establishment of the Tribunal, undertake protection duties in Kigali as ordered by the HQ.
  - iv. After being relieved from the Tribunal protection duties, undertake other tasks as ordered by the HQ.
  - v. Hand over following guard points to INDBATT by 15 Jan 96;
    - (1) Magerwa.

(2) UNAMIR Filling Station **and** Water Point adjacent to it.

17. **Force Engr Coy**

a. **Grouping.** 202 personnel.

b. **Tasks.**

- i. Provide engr support to UNAMIR principally through maintenance of routes, provision of water points and minor construction works.
- ii. Be prepared to carry out EOD tasks as required.
- iii. Assist in the restoration of essential services as directed by the UNAMIR HQ.
- iv. Be prepared to provide expertise to the Govt of Rwanda on engr matters.
- v. Be prepared to take on security duties in Kigali, as ordered by this HQ.

18. **Force Sig Coy**

a. **Grouping.** 90 personnel.

b. **Tasks.**

- i. Provide Force communication to the sectors.
- ii. Provide sig communication support to HQ UNAMIR.
- iii. Provide sig communication to the Mil Ob Group HQ.
- iv. Be prepared to assist UN agencies in sig matters as ordered by the HQ
- v. Be prepared to provide assistance to the Government of Rwanda in signal matters, when cleared from the HQ.

19. **NORMED.**

a. **Grouping.** 26 personnel.

b. **Tasks.**

- i. Provide medical support to UNAMIR Force in accordance with the Force medical plan.
- ii. Maintain a level three facility with:
  - (1) Initial surgical wound capability.
  - (2) Enable specialist support beyond (1) above.
  - (3) At least 10 beds.
- iii. Provide health advice to the FMO.

20. **Force MP Coy.**

a. **Grouping.** 31 personnel.

b. **Tasks.**

- i. Establish liaison with local commanders.
- ii. Provide patrols to maintain good order and military discipline within UNAMIR, in accordance with UNAMIR SOPs, especially regarding:
  - (1) Traffic control.
  - (2) Crime and offence.
  - (3) Security issues (although not to the extent that MPs are normally employed on static security duties).
- iii. Conduct, in liaison with Rwandan Gendarmes and contingent MPs, investigations into serious incidents in which members of UNAMIR are reported to be involved (including those in which death or serious injury results and in which firearms are discharged) to collect evidence and provide reports as necessary.
- iv. Complete all the pending enquiries on related subjects before the scheduled MP Coy liquidation.

- v. Assist other UN Agencies, NGO and other members of the international community concerning the discipline, as approved by HQUNAMIR.

21. **95 CMSG.**

- a. **Grouping.** 85 personnel, rest no change from Op Order 22.
- b. **Tasks.**
  - i. Provide Force level operational logistics information to the Force HQ.
  - ii. Provide second line transport support to UNAMIR.
  - iii. Provide supply support to UNAMIR to include combat supplies, general and technical stores, repair parts, defense stores and commodity management.
  - iv. Provide quality assurance inspectors to the CITMM and Brown and Root organizations to assist in the maintenance of the vehicle fleet of UNAMIR.
  - v. Provide a workshop manager for the Brown and Root workshop.
  - vi. Provide first, second and limited third line inspection, repair and recovery support to UNAMIR.
  - vii. Augment medical/general health care support of UNAMIR, in case of need.
  - viii. Be prepared to contribute to the first line transport effort on orders of the Force HQ.

22. **HAC.**

- a. **Tasks.**
  - i. Brief the FC on humanitarian assistance operations and problems.
  - ii. Provide advice to the UNAMIR Ops Branch of concerning UNAMIR operations in support of humanitarian assistance.

- iii. Assist UNDP in coordinating the activities of UN and NGO agencies operating in RWANDA.
- iv. Conduct humanitarian recce in all sectors as directed.
- v. Collate data from sector humanitarian representatives and produce humanitarian reports as directed.
- vi. Maintain current data on displaced persons and refugees by coordinating with UNDP and other UN Agencies, NGO and MILOBS.
- vii. Disseminate information concerning human rights abuses to UN human rights reporters.
- viii. Effect close liaison with UN and NGO agencies.
- ix. Effect close liaison, as required, with humanitarian representative of the Rwandan Government.

23. **HQ Camp.**

- a. **Deployment and Grouping.** No Change from UNAMIR SOP.
- b. **Tasks.** In addition to the tasks as per the UNAMIR SOP, be prepared to execute PLAN JARGO on activation.

**Coordinating Instructions**

- 24. **Sector boundaries.** Shown in Annex A along with deployment. The new boundaries will be adopted with immediate effect from the date of issue of this Op Order.
- 25. **ROE-Reference A.** Weapon Readiness Status-State Green. HQ UNAMIR SOP 'Rules of engagement' is applicable.
- 26. **Directives on Legal Jurisdiction.** Force Commander's directive on the application

of legal jurisdiction dated 24 July 1995 is applicable.

**Administration and Logistics**

27. The admin instructions will be issued by DCOS SP.

**Command and Signals**

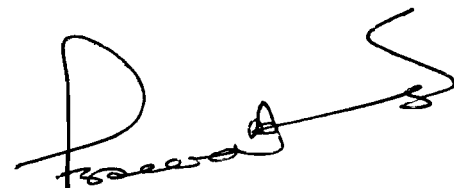
28. **Command Structure.** See Annex B. **Log Base 1** and **Log base 2** will be commanded by CO NICOY.

29. **Location of Hqs.**

- a. Force HQ. Kigali
- b. Sector 1. Kibungo.
- c. Sector 2. Gitarama.
- d. Sector 3. Butare.
- e. Sector 4. Cyangugu.
- f. Sector 5. Gisyeni.

30. **Frequencies and Callsigns.** As issued earlier.

31. **Acknowledgement.** All ack.



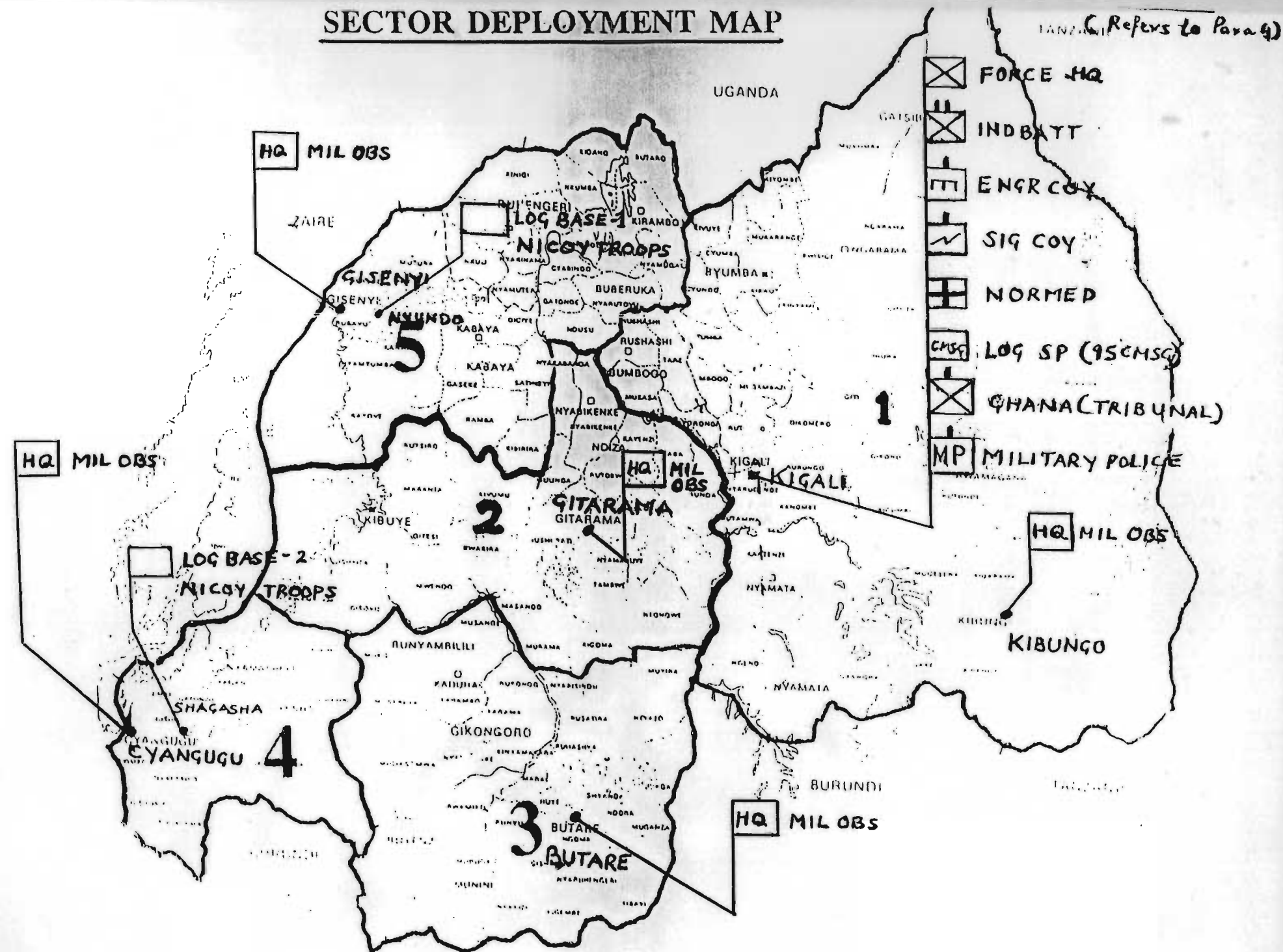
**KS Sivakumar**  
**Brig**  
**Acting Force Commander**  
**UNAMIR**

**Distribution:**

**Action:**

DCOS OPS

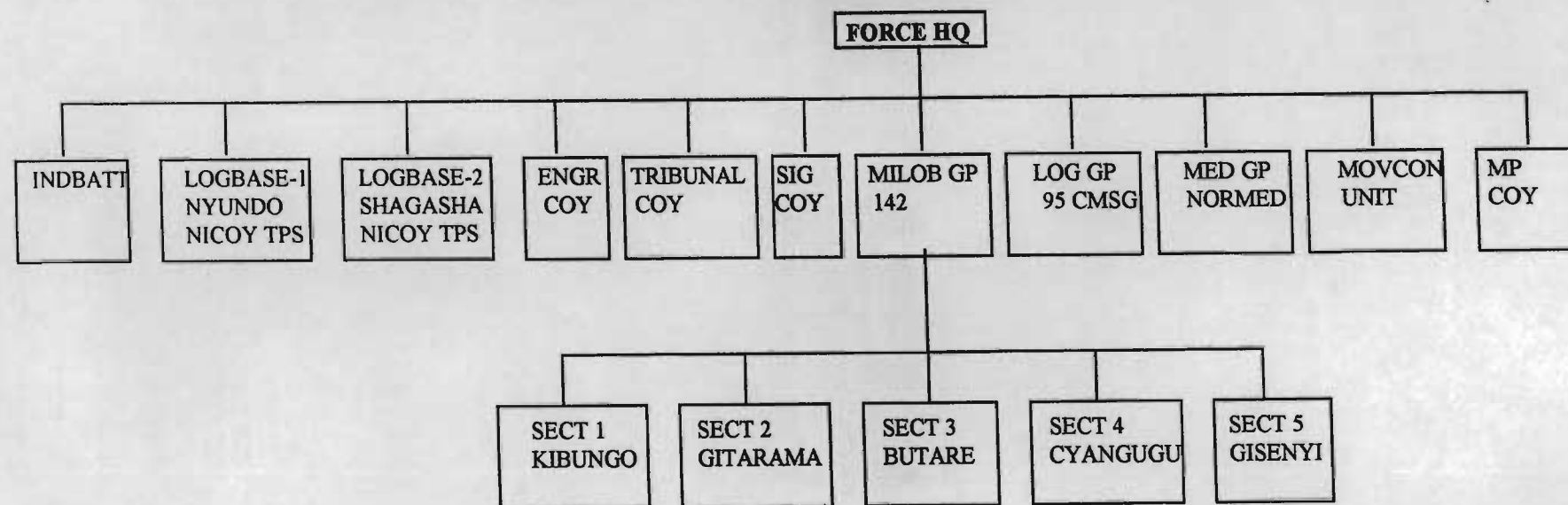
(Refers to Para 4)





ANNEX B  
(REFERS TO PARA 28)

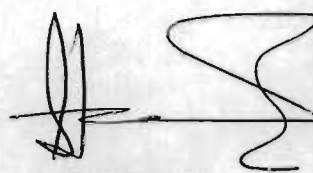
**UNAMIR FORCE ORGANISATION**



TO : DCOS Ops  
INFO : G2 Info  
FROM : HAC  
DATE : 06 JAN 96  
FILE : 5000.1(HAC)/A/1  
SUBJECT : REQUEST FOR UNAMIR MAPS

dt  
06/1

1. Forwarded herewith copy of the above-mentioned request received by HAC, for your further action.
2. Best regards.



SK PRASAD  
Maj  
CHAO

G3 Ops

Do we have any maps?

Bay  
B/1

62 Info for  
necessary action.  
9-1



dt  
09/1



Eidg. Departement für auswärtige Angelegenheiten  
Département fédéral des affaires étrangères  
Dipartimento federale degli affari esteri

Humanitarian Cell  
**UNAMIR HQ**  
Kigali

4.1.1996

**Request for UNAMIR maps**

Dear Sirs

Swiss Disaster Relief (SDR) is going to implement the UNHCR Shelter Programme in Kibuye. This programme will cover the whole prefecture Kibuye and detailed geographical knowledge of this area is required. Therefore we would like to ask you if you could supply our programme office at Kibuye with the UNAMIR maps for the mentioned area.

We would appreciate your help concerning this issue and we are looking forward to your answer.

Yours sincerely

Swiss Disaster Relief, Kibuye  
Olivier Aebi  
Programme Manager



DEH Direktion für Entwicklungszusammenarbeit und humanitäre Hilfe  
DDA Direction de la coopération au développement et de l'aide humanitaire  
DSA Direzione della cooperazione allo sviluppo e dell'aiuto umanitario  
SDC Directorate of Development Cooperation and humanitarian Aid

Abteilung Humanitäre Hilfe und Katastrophenhilfskorps (SKH)  
Division Aide humanitaire et Corps suisse d'aide en cas de catastrophe (ASC)  
Divisione Aiuto umanitario e Corpo svizzero di aiuto in caso di catastrofe (ASC)  
Division of Humanitarian Aid and Swiss Disaster Relief Unit (SDR)

Abteilung HH/SKH  
Elgerstrasse 71  
CH-3003 Bern, Schweiz  
Telefon 031/ 322 31 24  
Fax 031/ 371 83 34  
Telex 911 821 HH CH  
Telegr. Affetra Bern

UNITED NATIONS

ASSISTANCE MISSION IN RWANDA



NATIONS UNIES

MISSION POUR L'ASSISTANCE AU RWANDA

FROM : DCOS OPS *annexes 1-5* - 5000.1 (Plans)  
TO : DISTRIBUTION LIST  
DATE : 04 Jan 1996  
SUBJECT : OP ORD 23

1. Please find copy of Op Ord 23 forwarded herewith. It supersedes the Op Ord 22.
2. Acknowledge.

**Distribution :**

**Action :**

DCOS OPS  
DCOS SP  
G1/CMPO  
G2  
G3 OPS  
G3 Plans  
G4  
G6/FSO  
HAC  
Camp Comdt  
FMO  
MILOB Gp HQ  
NICOY  
GHANCOY  
INDBATT  
FORCE ENGR COY  
FORCE SIG COY  
95 CMSG  
FORCE MP COY  
NORMED

DCOS SP  
G1/CMPO  
G2  
G3 OPS  
G3 Plans  
G4  
G6/FSO  
HAC  
Camp Comdt  
FMO  
MILOB Gp HQ  
NICOY  
GHANCOY  
INDBATT  
FORCE ENGR COY  
FORCE SIG COY  
95 CMSG  
FORCE MP COY  
NORMED

**Information:**

SRSG's Office  
MA to FC  
DFC  
COS  
CAO  
UN DPKO ( Mission Planning Service )  
File  
Spare

SMSG's Office  
MA to FC  
COS  
CAO  
UN DPKO ( Mission Planning Service )  
File  
Spare

HQ UNAMIR  
Kigali

5000.1(Plans)

04 Jan 1996

### **OPERATIONAL ORDER 23**

#### **References:**

- A HQ UNAMIR SOP 17-Rules of Engagement- Dated 24 July 95.
- B. Force Commander's Directive on Application of Legal Jurisdiction Dated 24 July 95.

#### **Annexes:**

- A. Map Showing New Boundaries and Deployment.
- B. UNAMIR Force Command and Control Structure.

#### **Situation**

1. **General.** The situation in Rwanda continues to improve and the country is relatively more stable, although incidents of banditry, human right abuse and isolated killings continue. The intensity of cross border raids has subsided due to the capability of RPA to effectively counter it. Ethnic animosity has continued as the new and old refugees return and compete for the scarce resources.

2. **Political.** A reasonable stability has been attained by the Government of Rwanda and is working towards the reconstruction of the country. The situation in Burundi and around the camps in Zaire has continued to deteriorate and remains very tense. The plight of Rwandan refugees remains a concern in the Great Lake Region. Burundi, Zaire and Tanzania have been expressing their impatience with the Rwandan refugees and want them to return to Rwanda as soon as possible. It led to the regional Heads of States conference in Cairo where definite commitments were made for the repatriation of refugees. It does appear that the way is slowly paved for an accelerated return of refugees. Recently the situation in Burundi has deteriorated considerably which may have an impact on the refugee camps located there in. UNHCR is preparing to repatriate the Rwandan refugees in the Burundi camps numbering about 1,50,000. In a surprising move the Government of Rwanda ordered 38 NGOs to leave the country, for various reasons. The Government has reiterated that NGOs should conform to its agenda and priorities for humanitarian relief.

3. **UNAMIR.** The Security Council revised the UNAMIR mandate vide resolution 1029 and extended it up to 8 March 1996. The revised mandate has shifted the focus from peace- keeping to a role of assisting the efforts of Rwandan Government, UNHCR and other International Agencies for ensuring safe return of refugees. Therefore, UNAMIR will only undertake tasks specifically required to meet the obligations of the new mandate. UNAMIR will be required to reduce its formed troops strength to 1200. In addition 200 more personnel including mil obs, support staff and mil staff

will be retained. The mandate also lays down for UNAMIR to liquidate within six weeks after 08 March 1996.

4. **UNAMIR Forces.** Rwanda will be reorganised into five sectors. There will be no troops deployed out of Kigali except for organising and protecting the two logistic bases at Nyundo and Shagasha to facilitating the smooth inflow of refugees. The configuration of sectors and deployment of troops is shown in Annex A.

5. **FRGF.** The FRGF continues to be based around Goma, Bukavu, Chimanga and Ijwi in Zaire and Chabalisa in Tanzania. There had been no further reports of their cadre increasing in size and thus remain to be around 40 - 50,000. The intensity of insurgent activities has been on an increase and there are frequent exchanges of fire between the FRGF elements and RPA. They seem to have infiltrated into the natural forest and thus making use of its inaccessibility. The infiltrations seem to have increased in the past. Recently two bridges were blown up in Cyangugu Prefecture. The weapon of choice for the FRGF continues to be the land mine, with anti-personnel mines appearing most frequently. It is anticipated that FRGF will continue to conduct these types of operations and perhaps graduate to large scale insurgency campaign.

6. **Militia.** It is anticipated that their strength had increased to around 5,000 after the closure of IDP camps in Rwanda. Militia had been active in all the refugee camps intimidating the refugees and trying to prevent them from returning to Rwanda. In the past they seemed to have coordinated their activities with FRGF in Western part of Rwanda and great many robberies and murders in the South West Rwanda have been attributed to the Militia. They continue to operate in Western Rwanda in small groups.

7. **RPA.** RPA is reported to be about 40,000 strong with most of it recruited after the war. It has been able to successfully contain the FRGF infiltrations into Western Rwanda. It has been carrying out combing operations to track down the infiltrators. RPA recently mounted an amphibious raid on Iwawa Island and thus destroyed the training camp of FRGF. It resulted in decreased infiltrations in Kibuye Prefecture. RPA is well placed to handle the activities of FRGF in the Western part of Rwanda. There are reports that RPA is planning to demobilise some of its cadre to bring down its strength in order to prepare for inducting the FRGF soldiers who may return with the refugees now and also to give itself a non invading image in the region. However it is not substantiated as to how will the demobilised cadre be utilised.

8. **Humanitarian.** The humanitarian situation in Rwanda continues to improve, although human right abuse, pitiable condition of prisoners and tribal animosity continue. The slow pace of International tribunal seems to be frustrating a portion of Tutsi society. UNDP is coordinating the humanitarian assistance, where as the HAC will continue to coordinate UNAMIR's contribution and assistance.

### **Mission**

9. UNAMIR is to assist the Government of Rwanda, UNHCR and other international agencies in their efforts to achieve voluntary and safe return of refugees by redeploying into sectors, as per



**Execution**

10. **Concept of Ops.** The new mandate has shifted the focus of UNAMIR operations to assisting the Government of Rwanda in facilitating the voluntary and safe return of refugees by supporting the ongoing efforts of the Government of Rwanda, UNHCR and other international agencies, to promote a climate of confidence and trust. UNAMIR will extend all the support it can for the safe return of Rwandan refugees. Two 'Logistic Bases' will be established at Nyundo and Shagasha, near the main entry points of refugees, to provide assistance for their return. It will involve reception of the refugees at various entry points, transportation to the reception centers/transit camps and may be beyond and monitoring their settlement in the communes, in conjunction with the Government representatives. Adequate flexibility will be maintained in the deployment of resources to either beef up or establish additional base to facilitate the returning refugees. UNAMIR will continue to provide all the possible humanitarian assistance to the people of Rwanda. The signal and engineer component will also continue to provide engineering support to the Government, as approved by this HQ.

11. Rwanda will be reorganized into five sectors, as shown in Annex A. There will be no troops deployed out of Kigali except for organizing and protecting the two Logistic Bases. The change of boundaries will be affected immediately. The UNAMIR property and personnel will be protected at all times and adequate security measures will continue to be adopted. A high degree of soldierly conduct, discipline and professional dedication will be maintained.

12. UNAMIR will be structured with a reduced Force HQ, an inf battalion group in Kigali, an inf company for the Tribunal protection duties till the alternate arrangements are made and some troops employed to organize and protect the two logistic bases. The force will draw down to the strength of 1200 formed troops and 200 personnel to include mil obs, mil police and mil staff by the 31 Jan 1996. While the draw down is in progress, the force will maintain its capability to meet all the obligations laid down in the new mandate.

13. **Mil Ob Group**

a. **Grouping.** 142 Mil Obs.

b. **Tasks.**

i. Deploy in the redefined five sectors.

ii. Monitor refugee movement at the entry points, in the transit camps/areas and to the communes.

- iii. Monitor, in conjunction with the Government efforts, settling down of refugees in the communes.
- iv. Coordinate refugee movement in conjunction with the Government representatives, UNHCR and other international agencies.
- v. Coordinate the transport support provided by UNAMIR for the movement of refugees.
- vi. Coordinate any other logistic support provided by UNAMIR for the repatriation of refugees.
- vii. Assist UNHCR and other international agencies in coordinating the process of repatriation of refugees.

14. **INDBATT**

- a. **Grouping.** 540 personnel with the capability of providing three inf companies for the security duties in Kigali.
- b. **Tasks.**
  - i. Occupy Sector 1 as per Annex A. Troops will be based in Kigali.
  - ii. Be prepared to provide transport support for the movement of refugees, as ordered by the Force HQ.
  - iii. Be prepared to provide escorts when ordered by the HQ.
  - iv. Provide protection to the UNAMIR personnel and property.
  - v. Be prepared to provide humanitarian assistance with in the limited resources available.
  - vi. Take over following guard points from GHANCOY 2 by 15 Jan 96;
    - (1) Magerwa.
    - (2) UNAMIR Filling Station.
    - (3) Water Point adjacent to the UNAMIR Filling Station.

15. **NICOY.**

- a. **Grouping.** 133 personnel, rest no change from Op Order 22.
- b. **Tasks.**
  - i. Occupy and organize the logistic bases 1 and 2 at Nyundo and Shagasha, respectively.
  - ii. Be prepared to provide transport support for the movement of refugees, as ordered by the Force HQ.
  - iii. Be prepared to provide escorts when ordered by the HQ.
  - iv. Provide protection to the UNAMIR personnel and property.
  - v. Be prepared to provide humanitarian assistance with in the limited resources available.

16. **GHANCOY.**

- a. **Grouping.** 135 personnel, rest no change from Op Order 22.
- b. **Tasks.**
  - i. Contribute to the protection of the International Tribunal until alternate arrangement are made.
  - ii. Be prepared to provide protection to the members of the Tribunal within Rwanda when moving out of Kigali.
  - iii. Till complete establishment of the Tribunal, undertake protection duties in Kigali as ordered by the HQ.
  - iv. After being relieved from the Tribunal protection duties, undertake other tasks as ordered by the HQ.
  - v. Hand over following guard points to INDBATT by 15 Jan 96;
    - (1) Magerwa.

- (2) UNAMIR Filling Station.
- (3) Water Point adjacent to UNAMIR Filling Station.

17. **Force Engr Coy**

- a. **Grouping.** 202 personnel.
- b. **Tasks.**
  - i. Provide engr support to UNAMIR principally through maintenance of routes, provision of water points and minor construction works.
  - ii. Be prepared to carry out EOD tasks as required.
  - iii. Assist in the restoration of essential services as directed by the UNAMIR HQ.
  - iv. Be prepared to provide expertise to the Govt of Rwanda on engr matters.

18. **Force Sig Coy**

- a. **Grouping.** 90 personnel.
- b. **Tasks.**
  - i. Provide Force communication to the sectors.
  - ii. Provide sig communication support to HQ UNAMIR.
  - iii. Provide sig communication to the Mil Ob Group HQ.
  - iv. Be prepared to assist UN agencies in sig matters as ordered by the HQ
  - v. Be prepared to provide assistance to the Government of Rwanda in signal matters, when cleared from the HQ.

19. **NORMED.**

- a. **Grouping.** 26 personnel.

b. **Tasks.**

- i. Provide medical support to UNAMIR Force in accordance with the Force medical plan.
- ii. Maintain a level three facility with:
  - (1) Initial surgical wound capability.
  - (2) Enable specialist support beyond (1) above.
  - (3) At least 10 beds.
- iii. Provide health advice to the FMO.

20. **Force MP Coy.**

a. **Grouping.** 31 personnel.

b. **Tasks.**

- i. Establish liaison with local commanders.
- ii. Provide patrols to maintain good order and military discipline within UNAMIR, in accordance with UNAMIR SOPs, especially regarding:
  - (1) Traffic control.
  - (2) Crime and offence.
  - (3) Security issues (although not to the extent that MPs are normally employed on static security duties).
- iii. Conduct, in liaison with Rwandan Gendarmes and contingent MPs, investigations into serious incidents in which members of UNAMIR are reported to be involved (including those in which death or serious injury results and in which firearms are discharged) to collect evidence and provide reports as necessary.
- iv. Complete all the pending enquiries on related subjects before the scheduled MP Coy liquidation.

- v. Assist other UN Agencies, NGO and other members of the international community concerning the discipline, as approved by HQUNAMIR.

21. **95 CMSG.**

- a. **Grouping.** 85 personnel, rest no change from Op Order 22.
- b. **Tasks.**
  - i. Provide Force level operational logistics information to the Force HQ.
  - ii. Provide second line transport support to UNAMIR.
  - iii. Provide supply support to UNAMIR to include combat supplies, general and technical stores, repair parts, defense stores and commodity management.
  - iv. Provide quality assurance inspectors to the CITMM and Brown and Root organizations to assist in the maintenance of the vehicle fleet of UNAMIR.
  - v. Provide a workshop manager for the Brown and Root workshop.
  - vi. Provide first, second and limited third line inspection, repair and recovery support to UNAMIR.
  - vii. Augment medical/general health care support of UNAMIR, in case of need.
  - viii. Be prepared to contribute to the first line transport effort on orders of the Force HQ.

22. **HAC.**

- a. **Tasks.**
  - i. Brief the FC on humanitarian assistance operations and problems.
  - ii. Provide advice to the UNAMIR Ops Branch of concerning UNAMIR operations in support of humanitarian assistance.

- iii. Assist UNDP in coordinating the activities of UN and NGO agencies operating in RWANDA.
- iv. Conduct humanitarian recce in all sectors as directed.
- v. Collate data from sector humanitarian representatives and produce humanitarian reports as directed.
- vi. Maintain current data on displaced persons and refugees by coordinating with UNDP and other UN Agencies, NGO and MILOBS.
- vii. Disseminate information concerning human rights abuses to UN human rights reporters.
- viii. Effect close liaison with UN and NGO agencies.
- ix. Effect close liaison, as required, with humanitarian representative of the Rwandan Government.

23. **HQ Camp.**

- a. **Deployment and Grouping.** No Change from UNAMIR SOP.
- b. **Tasks.** In addition to the tasks as per the UNAMIR SOP, be prepared to execute PLAN JARGO on activation.

**Coordinating Instructions**

- 24. **Sector boundaries.** Shown in Annex A along with deployment. The new boundaries will be adopted with immediate effect from the date of issue of this Op Order.
- 25. **ROE-Reference A.** Weapon Readiness Status-State Green. HQ UNAMIR SOP 'Rules of engagement' is applicable.
- 26. **Directives on Legal Jurisdiction.** Force Commander's directive on the application

of legal jurisdiction dated 24 July 1995 is applicable.

**Administration and Logistics**

27. The admin instructions will be issued by DCOS SP.

**Command and Signals**

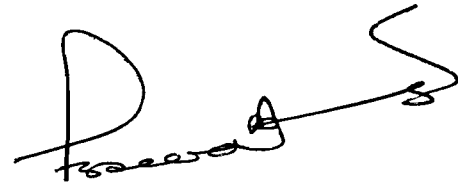
28. **Command Structure.** See Annex B. Log Base 1 and Log base 2 will be commanded by CO NICOY.

29. **Location of Hqs.**

- a. Force HQ. Kigali
- b. Sector 1. Kibungo.
- c. Sector 2. Gitarama.
- d. Sector 3. Butare.
- e. Sector 4. Cyangugu.
- f. Sector 5. Gisyeni.

30. **Frequencies and Callsigns.** As issued earlier.

31. **Acknowledgement.** All ack.



**KS Sivakumar  
Brig  
Acting Force Commander  
UNAMIR**

**Distribution:**

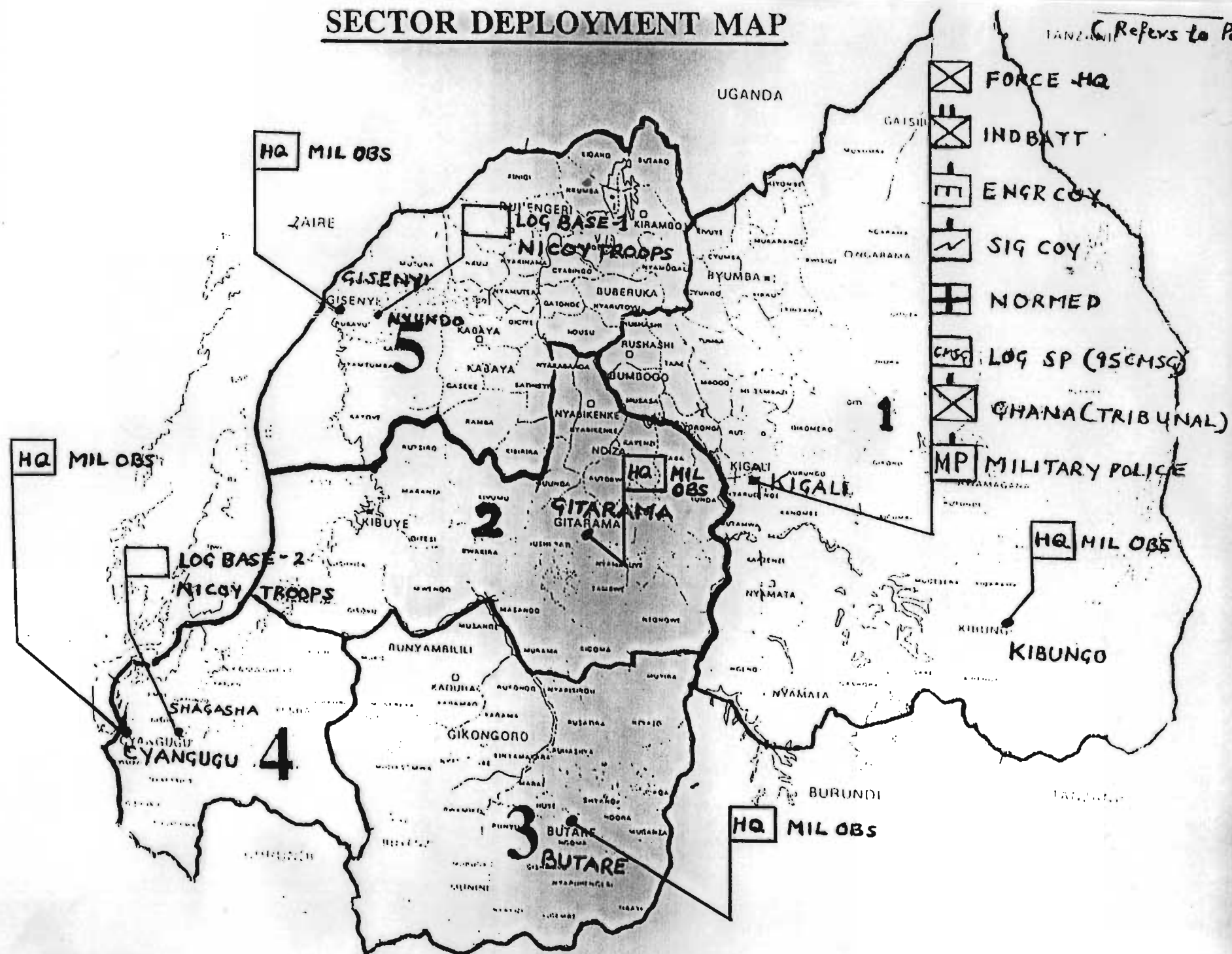
**Action:**

**DCOS OPS**



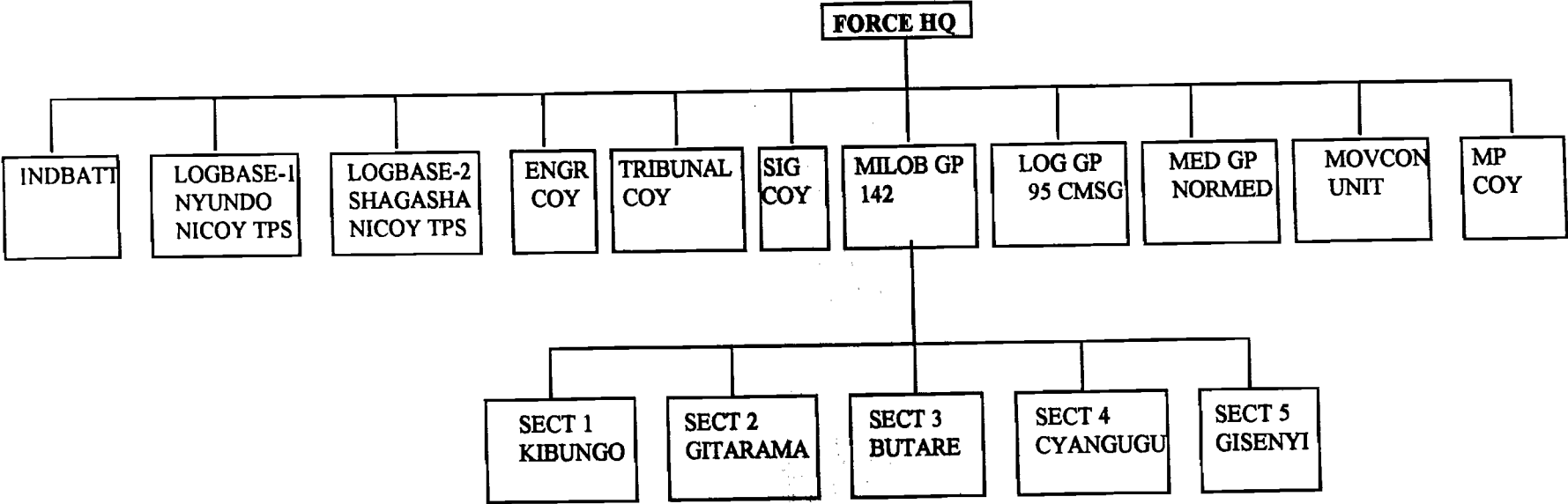
# SECTOR DEPLOYMENT MAP

TANZANIA (Refers to Para 4)



ANNEX B  
(REFERS TO PARA 28)

UNAMIR FORCE ORGANISATION



PCOS OPS

FROM: UNAMIR HQ (OPS)

3000.13 Ops

Distribution : Lists A, B and C

28 DEC 95

Info : A/FC  
COS

Subject : WARNING ORDER

ATTACHED: - UNAMIR FORCE ORGANISATION  
- SECTOR MAP DEPLOYMENT

Seen  
Romy  
29/12

SITUATION

1. The Security Council Resolution 1029 dated 12 DEC 95 decided to extend UNAMIR Mandate until 08 MARCH 96 and to reduce the force level strength to 1,200 troops. The reduction of the strength to the required number is to be achieved by 31 JAN 96.

MISSION

2. UNAMIR is to redeploy in its AOR with reduced strength, with the view to assist UNHCR in the return of refugees to RWANDA.

3. NICOY With a strength of 133, be ready to redeploy on orders in the two Log Bases at NYUNDO and SHAGASHA to assist in the repatriation of the refugees.

4. GHANCOY 2 With a strength of 135 will continue providing protection to the ITR and provide security guards to UN premises in KIGALI.

5. INDBATT With a strength of 540, will continue providing security guards to UN premisses in KIGALI and be prepared also for downsizing.

6. ENGR COY, SIGCOY With respectively 202 and 90 troops strength, will continue providing engr and communications support.

7. MALICOY, MALAWICOY, GHANCOY 1

A. Be prepared for phasing out.

B. Begin all survey procedures in conjunction with the local FSA.

C. Be ready to move your units 24 hrs before the dates mentioned in the next para.

SCHEDULE OF DEINDUCTION

See  
29.12  
MB

8. The tentative schedule for the repatriation of the contingents is as follows:

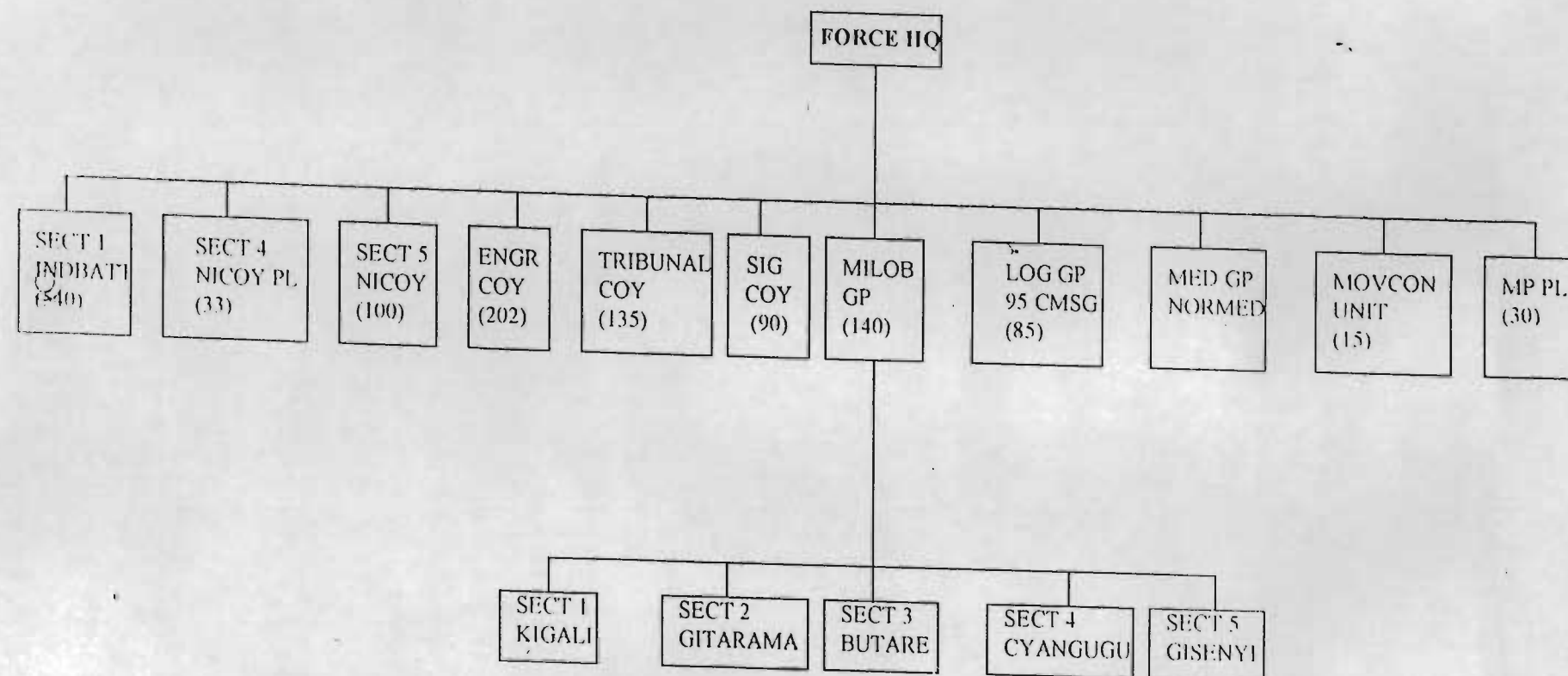
A.	<u>MALICOY</u>	-	07 JAN 96 - 16 JAN 96
B.	<u>MALAWICOY</u>	-	17 JAN 96 - 26 JAN 96
C.	<u>GHANCOY 1</u>	-	27 JAN 96 - 30 JAN 96
D.	<u>ELEMENTS OF INDBATT</u>	-	30 JAN 96 (ST)

9. COORDINATION INSTRUCTIONS. For any queries or admin issues, please refer to this office.

10. Ack Instructions Ack.

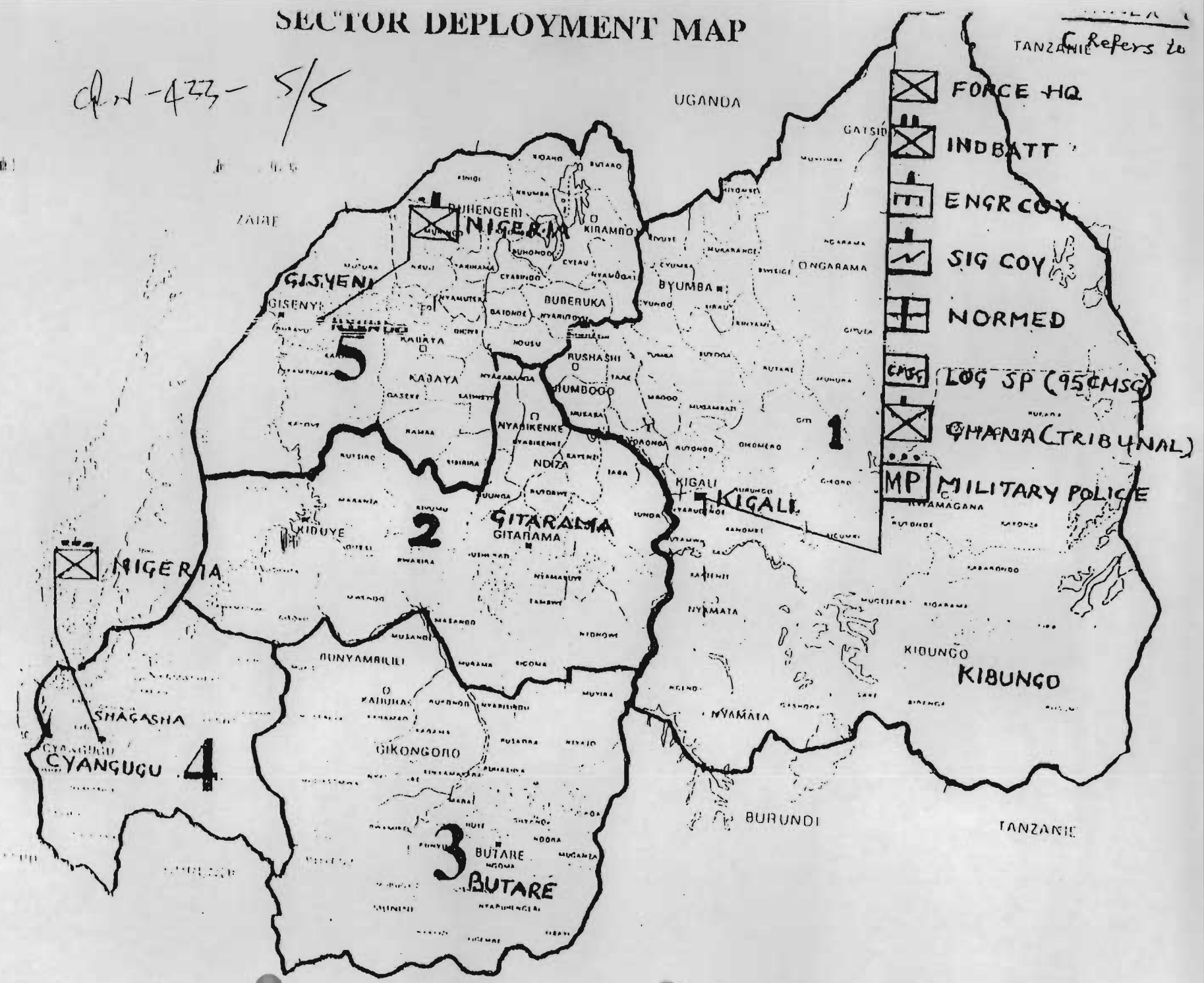
*ammunition fall*  
\_\_\_\_\_  
DCK KATTAN  
COL  
DCOS/OPS

UNAMIR FORCE ORGANISATION



# SECTOR DEPLOYMENT MAP

CH-433-5/5



- Refers to
- FORCE HQ
  - INDBATT
  - ENGR COY
  - SIG COY
  - NORMED
  - LOG SP (95 CMSQ)
  - GHANA (TRIBUNAL)
  - MP MILITARY POLICE

DCOS SP  
G1/CMPO  
G2  
G3 OPS  
[REDACTED]  
G4  
G6/FSO  
HAC  
Camp Comdt  
FMO  
MILOB Gp HQ  
NICOY  
GHANCOY  
INDBATT  
FORCE ENGR COY  
FORCE SIG COY  
95 CMSG  
FORCE MP COY  
NORMED

**Information:**

SRSG's Office  
MA to FC  
DFC  
COS  
CAO  
UN DPKO ( Mission Planning Service )  
File  
Spare





UNITED NATIONS  
ASSISTANCE MISSION IN RWANDA

NATIONS UNIES  
MISSION POUR L'ASSISTANCE AU RWANDA

FROM : G 3 PLANS *for Muth* 5000.26 (Plans)  
TO : MOVCON  
INFO : DFC  
: DCOS OPS (1)  
: DCOS SP  
: CISS  
: MCC  
DATE : 15 Dec 95  
SUBJECT : DRAW DOWN OF TROOPS

1. Reference letter No 5000.26 (Plans) dated 14 Dec 95.
2. Please treat the letter under reference as cancelled due to some amendments. Fresh letter follows.

(2) Seen  
14.12  
*(Signature)*



UNAMIR  
Force HQ  
67 Dec 95

3000.15 (Ops)

Distribution : Lists A, B and C

Info : Office of the SRSG

Subject : WARNING ORDER

SITUATION

1. The Force Commander Maj Gen G C Tousignant will be departing from the mission area on 15 Dec 95. For this occasion, various responsibilities have been allotted to units which are given in the succeeding paragraphs so as to enable units to take appropriate action in time.

MISSION

2. To support the departure of the Force Commander Maj Gen Tousignant on 15 Dec 95.

SCHEDULE OF EVENTS

3. The detailed schedule of departure of the FORCE COMMANDER is still being finalized and will be forwarded subsequently. The tentative timings are given below and are likely to be amended once the visit programme is finalized. Details should be guarded as confidential.

EXECUTION

4. Tasks

a. INDBATT

i. Provide a guard of honor (One platoon) with a band at Amahoro Hotel Parking lot on 15 DEC 95 at 1000 hrs.

ii. Provide a guard of honor at 1130 hrs at KIA.

iii. Coordinate all aspects of a UNAMIR parade, including music, clearing of the Amahoro Hotel parking lot (with Camp Comdt) and arrange loud speaker system for the FC's address.

b. GHANBATT

i. Provide a guard of honor (One platoon) on 15 Dec 95 at 1000 hrs at Amahoro Hotel Parking lot.

ii. Provide a guard of honor including the band at KIA at 1130 hrs.

c. 95 FLSG Provide transport and baggage party for 30 pcs of luggage for the departure of the FC on 15 Dec 95.

d. Contingents/Units. All units/sectors commanders are to attend the ceremony.

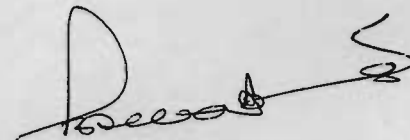
5. Coord Instructions

a. Ceremony at Amahoro Hotel. Parade commander to be provided by INDBATT.

b. Ceremony at KIA. Parade commander from GHANBATT.

c. Rehearsal and other arrangements. To be done on 12 and 13 Dec 95 under the overall coordination of CO INDBATT.

6. Ack Instructions Ack.



K S Sivakumar  
Brig Gen  
DFC/COS