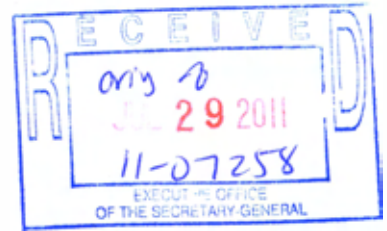


Centre

DSG



Note to the Deputy Secretary-General

Invitation to join the senior management Advisory Group of the Secretary-General's
Change Management Team

1. I refer to your note dated 15 July 2011 on the above-referenced issue.
2. The Secretary-General's vision of strengthening and reforming the UN is vital to make the Organization fit for purpose in the new realities we face. Steering a clear course from this vision to truly effective implementation will be of the utmost importance. I would be delighted to contribute personally to this process as a member of the senior management Advisory Group in its important work of guiding and advising the Change Management Team, and I am therefore pleased to accept your invitation.

A handwritten signature in blue ink, appearing to read "Catherine Pollard".

Catherine Pollard

26 July 2011

