

[8 CONFIDENTIAL]

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BOX 161

FILE 5

ACC. 1998/0283

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UNAMIR Ghanbatt 3
KIBUNGO

Rwanda

GH3/019/A

7 Jun 95

See Distribution

MINUTES OF THE DFC/CONTICO'S
DURBAR WITH GHANBATT 3 PERSONNEL
HELD AT KIBUNGO ON 4 JUN 95

Present:	Brig HK Anyidoho	-	DFC/CONTICO/Chairman
	Col H Osae Addae	-	CHO
	Lt Col GE Amamoo	-	CO
	Lt Col Oppong Kyekyeku	-	SMPO
	Lt Cdr Samuel Sam	-	MA to DFC
	45 Other Officers		
	300 Other Ranks		
	Lt AA Ofori	-	Adj/Secretary

OPENING

1. The durbar opened at 1112 hrs (LT) with the Ghanbatt slogan, One Ghanbatt, One mission - Rain or Shine. The CO welcomed the DFC to the Bn HQ and entreated the men to be attentive to enable them ask questions at the end of the durbar.

CO/ALL

2. The CONTICO on his part, expressed his pleasure for having had the chance to meet the troops before his departure to Ghana on 15 Jun 95, at the end of his duty tour.

ALL

ITEM ONE - CULTURE OF THE LOCALS

3. The CONTICO noted that the success of most UN operations depended on very good rapport between the peacekeepers and the locals and advised all to take note and respect the culture and traditions of the Rwandese. He observed that in their dealings with the locals, there may be some occasions when they might feel offended though, they should always exercise restraint and tolerate them since they are our

ALL

UN RESTRICTED

GA
13/6/95

Seen
+ JN
13/6
DFC/amu

brothers and sisters.

ACTION BY

ITEM TWO - SECURITY

4. On the general security situation in Rwanda, the DFC observed that even though the civil war came to an end since 17 July 94 the situation is not all together normal yet. He therefore urged the troops to be security conscious. He noted further, that the growing tension between the FRGF/ militias in exile and the RPA indicates a possible instability in the near future unless the situation is brought under control. He advised the troops to know their duties as peacekeepers and do just that in order not to come into open confrontation with the RPA.

ALL

ITEM THREE - RELATIONSHIP WITH THE RWANDESE WOMEN

5. The Chairman advised the personnel to avoid fraternisation with the local women in order not to strain the relationship between them and the local men. The DFC urged them to know how far they can relate to the women and as much as possible, deal with them officially. According to the CONTICO, the locals reckon the sacrifices Ghanbatt has made to ensure the current serenity in their country, though, they will not be ready to compromise on issues concerning their women and customs. He used the opportunity to also advise the men to avoid over-fraternisation with the female soldiers they came with. To the female soldiers the CONTICO requested them to be extra-careful in their relationship with their male counterparts.

ALL

ITEM FOUR - DUTY PERFORMANCE

6. The CONTICO observed that it is the little contribution of every individual in the Ghanbatt that goes a long way, to ensure success and urged all to support the Commanding Officer by playing their various roles well. He urged them to avoid situations that might put the name of Ghana into disrepute. The CONTICO stated that he was very confident the unit will execute its onsigned roles the usual enthusiasm and professional competence. All that was required was a high standard of discipline and commitment to duty.

ALL

ACTION BY

ITEM FIVE - SALE OF FOOD ITEMS

7. The CONTICO reminded the troops of the new Command Directive which forbids the carrying of UN food items to Ghana and added that, that should not compel the men to sell food to the locals. He directed that appropriate disciplinary action should be taken against those who may indulge in such acts in future.

ALL

ITEM SIX - DRIVING

8. The DFC deplored the habit of driving in the AO without permit. He recounted that a BOI has already been convened in connection with an accident at one of the company locations. He was of the opinion that most of the accidents in the AO, happened as a result of carelessness on the part of the drivers. He advised the troops to take good care of themselves because Ghana Armed Forces and their families need them back home.

DVRS

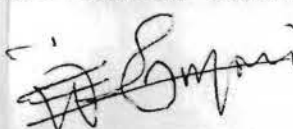
ITEM SEVEN - CONCLUSION

9. With no questions from the troops, the DFC concluded by thanking the troops, for their audience and hinted that Col H Osae Addae who is currently the Chief Humanitarian Officer at the UNAMIR HQ, was going to take over from him as the CONTICO. In the course of the battalion's tour of duty, there was the possibility of another Senior Ghanaian Officer assuming duties at UNAMIR HQ in August who will take over from Col Osae Addae at the end of his service with UNAMIR.

ALL

10. The CO thanked the CONTICO for taking time off his busy schedule to talk to the troops. He assured the CONTICO that he would ensure that the flag of Ghana flies even higher. The durbar ended at 1137 hrs (LT).

ALL


AA OFORI
Lt
Adjt/Secretary

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ASSISTANCE MISSION FOR RWANDA

MISSION POUR L'ASSISTANCE AU RWANDA

UNAMIR - MINUAR

MILOB GP HQ

TO : SEE DISTRIBUTION

Date : 16 MAY 95

FROM : DCMO, MILOB GP HQ

File : Ops/Conf-45

SUBJECT : MEETING WITH SRSG AND SECTOR CDRS CONFERENCE.

1. The next meeting with the SRSG and Sector cdrs conference will be held at KIGALI in Sec 6 on 20 May 95 as per the following programme :-

0900-1000	Arrival at KIGALI	By road/air
1030-1130	Meeting with the SRSG	At Force HQ Briefing Room
1130-1200	Move to Sector 6 HQ	
1200-1330	Sector Cdrs Conference	Sector 6 HQ
1330-1430	Lunch	Under arrangements Sec 6
1430-1500	Move to helipad	
1500	Departure	

UN RESTRICTED

*Done
JH
24/5
DfC/Am*

*G-4
23/05/95*

2. SRSRs Conference. The sector cdrs are requested to give a brief of activities in their sectors for approximately 10 min to cover the following (written brief may be submitted to the SOO immediately thereafter) :-

- (a) Achievements.
- (b) Difficulties.
- (c) Steps to be taken to improve Humanitarian aspects in Rwanda and how better we can assist the govt as mentioned in our mission.

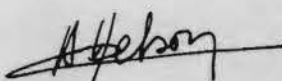
3. Agenda for Sector Cdrs Conference.

1145	Arrival of participants	Tea /Coffee
1200	Welcome address	Sect Cdr 6
1205	Opening Remarks By CMO	
1205-1210	Briefing by HAC	HAC
1215-1245	Any points from Sector Cdrs and Staff Offrs will be discussed as briefing has already taken place in the morning	
1300-1310	DCMOs Remarks	
1310-1320	CMOs Closing Remarks	
1320-1330	Spare	
1330-1430	Lunch	

4. Move and Conc. Please submit requests for helicopter to reach this HQ by 1700h on 17 May 95.

5. SLOGO. Please provide one Minibus to Sector 6 for transportation of sector cdrs from Helipad to the places mentioned above as per the programme till they depart by air.

6. Best Regards.


(Charles Nelson)
Colonel
DCMO

Distribution :-

SRSG Office

MA to FC

✓ MA to DFC/CMO

DCMO office

Civpol Commissioner

SOO

SMPO

SLOGO

HAC

ALL MILOB SECTOR CDRS

ROUTING - REQUEST

10/3

Please

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READ

To DFC And COS:

☐

HANDLE

do we want to

☐

APPROVE

comment?

and

☒

FORWARD - REPLY

TO SRSG - receipt

☐

RETURN

We are not in receipt

☐

KEEP OR DISCARD

The original could be sent

☐

REVIEW WITH ME

the original I can send

Date 10 MAR

From D.C. MA/PCAR

CNR 058 P1/2

OUTGOING CODE CABLE

MOST IMMEDIATE

To: SRSG KHAN, UNAMIR, KIGALI
 From: HANSEN, UNATIONS, NEW YORK *Olend.*
 Date: 8 March 1995
 Number: **776**
 Subject: **Rwanda Operational Support Group Meeting**

MAR -8 P 9 30

1. Thank you for an extremely insightful analysis of the situation in Rwanda and as well as for recommendations for future actions contained in your cable MIR-847 of 3 March. There is an increasing concern here over the recent changes in the attitude of the authorities in Kigali and the overall deterioration in the situation.
2. As you know, these issues were also discussed at the IASC meeting in Geneva on 24 February where I gave a full briefing on the basis of our telephone conversation. Yesterday, Secretary-General's Task Force on UN Operations reviewed the situation in Rwanda on the basis of reports received from you. In general, members shared your analysis and agreed that there was a need to move quickly to prevent the downward slide. As a result it was agreed that I convene a meeting of the Rwanda Operational Support Group at the earliest.
3. To a large extent, I share your perception that the crux of the problem is the slow and meagre availability of financial assistance from the international community for the Government of Rwanda. I am asking the Government of the Netherlands for the urgent disbursement of the resources pledged by it and will advise you on their response.
4. I have held some initial consultations and intend to convene the Operational Support Group next week to take up these issues with major donors as well as the World Bank. The meeting will focus specifically on the provision of urgent financial support for Rwanda. For this purpose, I intend to follow the analysis presented in your cable of 3 March. Attached is a copy of a provisional agenda for the meeting. Will welcome your suggestions on the agenda or on the substance of the meeting.

Regards

*G14
 (Political)
 5/5/95*

CNR 058 P2/2

RWANDA OPERATIONAL SUPPORT GROUP**AGENDA**

1. Review of the situation in Rwanda.
2. International assistance: immediate support for the Government
3. Human Rights Monitors
4. Other business



OUTGOING CODE CABLE

TO: GOULDING/ANNAN/HANSEN, UNATIONS, NEW YORK
INFO: GAREKHAN/KETTANI/AIME
FROM: SHAHARYAR KHAN, UNAMIR, KIGALI
DATE: 3 MARCH 1995
NO. OF PAGES:
SUBJECT: MONTHLY ANALYTICAL REPORT JANUARY-FEBRUARY 1995

1. After my month-long absence from Kigali, combining leave with the UNDP Round Table in Geneva, a visit to Quai d'Orsay, accompanying Mme Ogata to Zaire and attending the OAU/UNHCR Conference in Bujumbura, I expected, to find a favourable up-beat, increasingly secure climate for the following main reasons:

a) The UNDP Round Table in Geneva had seen a generous response from the International Community towards Rwanda's infrastructural needs and the lowering of conditionalities by France and Belgium to the point that an unfettered flow of aid towards Rwanda could be expected in the near future.

b) A marked improvement of relations with France. President Mitterand has since invited President Bizimungu to the National Armistice Day Celebrations in Paris on May 8th.

c) On reconciliation, there was a sharp contrast between the atmosphere at the Nairobi Summit (6-10 January 1995) when all six leaders were insisting with President Bizimungu that Rwanda should negotiate reconciliation with MRND and former RGF moderates and the reaction in Geneva and Bujumbura where there was a consensus view (articulated by the Belgian head of delegation) which "understood" Rwanda's stand of not negotiating with persons who had condoned genocide and made no gesture of regret over it. Instead, the call for reconciliation targeted "clean" personalities living abroad like judges, diplomats, professors, bankers and professionals who held assignments during the former regime and were afraid of harassment on

~~SECRET~~

2/8

return.

d) Opération Retour had succeeded beyond expectation. Of 350,000 IDP's, 150,000 had voluntarily left their camps and returned to their communes. About 30% had moved to other camps but the remainder had moved back to their communes.

e) Security, normalcy and calm appeared to consolidate in Rwanda with fewer road blocks, no curfew and a burgeoning private sector.

2. Given the above developments that fuelled my innate optimism, I was surprised to note, on return, a climate of frustration, tension and rancour towards the United Nations and the International Community. There were also unmistakable signs of internal discord. I have already outlined in my telegram No 734, dated 23 February, the indicators signifying this negative trend. Therefore suffice to point at this stage to i) Vice-President Kagame's bitter speech in which he criticized the International Community, referred to reconciliation and dialogue as a "disease" and generally pandered to the baser sentiments of the extremist elements ii) RPA running roughshod over decisions taken by the Government as a whole (cancellation of agreements, scant respect for United Nations privileges and immunities, increased harassment of relieving IDPs and refugees) iii) near-open division in the government between RPF and coalition partners and iv) the atmosphere of tension and xenophobia that has crept into the psyche of the people, and particularly the RPA rank and file.

3. I summarize below what I consider the basic reasons for this disturbing charge

A. Lack of Resources for effective governance

4. The deep frustration being felt by Government in Rwanda today is due to the absence of liquid, up-front support to run an effective government and repair a shattered infrastructure. It is the old story of not having the money to pay salaries of the army or of other cadres. A few days ago, Prime Minister Twagiramungu confided to me that, last December, the army had received only half-pay and none since. Moreover, I was wrong to believe that, after the favourable response at the UNDP Round Table in Geneva, the trickle-down of actual, up-front financial support would be forthcoming by March-April. In fact, judging by the tortuous, bureaucratic approach through which funds are actually made available by donor countries,

Rwanda would be lucky to see the first liquid cash-flow support before October !. Currently, donor countries are sending out assessment missions and there is discussion with United Nations Agencies about their reports and "overview" meetings before funds committed at Geneva can be released. Of course, Rwanda's economic situation is marginally better than 3 months ago but the problems it faces - returning refugees, rehabilitation, nightmare-prisons, tensions with neighbours - have multiplied and have increased pressure on the Government ! Rwanda, like a desperate patient, needs the oxygen of up-front support. Economic aid with a 6 month trickle down is not going to help revive the patient.

5. Let me illustrate my point with an actual example. At Geneva, the World Bank indicated that its emergency programme of around US\$ 200 million would be released if US\$ 9.5 million down payment on loan servicing arrears could be paid. Several countries, including USA, Canada, Holland, Switzerland sympathetically banded together, paid the US\$ 9.5 million due and assumed that the funds would now be available to Rwanda including an up-front, US\$ 50 million cash facility. This was a false assumption. I am now told that a World Bank "Review Mission" would visit Rwanda and stay here until the end of March to review all programmes, including Rwanda's political credentials ! It was also made clear that this mission was not coming to Rwanda to release earmarked funds but to assess programmes and give its report to the World Bank Board which would then decide whether or not to release funds. Several other countries are sending similar assessment missions. An added twist is this unfortunate saga is that Rwanda has refused visas to the "two political analysts" in the mission - a Belgian and a Frenchman - with the result that the World Bank has suspended the mission.

6. Regrettably, a vicious circle has begun to take shape over the past week. Several Donor country Ambassadors have told me that Kagame's speech was ill-received in their Headquarters which may decide to hold back aid pending clarification of Rwanda's policies. Meanwhile its their lack of aid-flow that is causing this frustration for Kagame to make these caustic, bitter speeches.

7. This leads to the basic question, were conditionalities, in fact, lowered at Geneva or are we seeing the emergence of conditionalities through the back door ? Secondly, even if countries were generous at Geneva, the actual colour of money will not be visible in Rwanda until autumn. Meanwhile, the problems multiply, the tensions grow and the government and people's frustration increases in geometric proportions. I believe it is this frustration - the

inability to function as a government through lack of resources - that is the principal cause of the downward spiral.

Tension in neighbouring states

8. A contributory factor is the tension overspill from Burundi, Tanzania and Zaire. There is justifiable apprehension that, if a crisis erupts in Burundi, it would be impossible to control an outbreak of fighting in Rwanda. Armed RGF elements from Zaire and Tanzania are expected to invade supported by hot-beds of RGF supports in the IDP camps. This anxiety has led to heightened security measures by the RPA and increased arrests of former government sympathisers who are locked into prison (which are death-traps with no room even to lie down). Last month, RPA arrests of returning IDPs and refugees have doubled and tripled as compared to previous months with the consequent downward drop in the graph of IDP returnees to their communes. United Nations Agencies and our Milobs are reporting an increase of fear and tension among the Hutu returnees and IDP camps have begun seeing a return of people who had voluntarily gone back to their communes. The 59ers Tutsis are becoming more aggressive in claiming their "dues" and frequently spearhead intimidating attacks on Hutus returning to their homes. This fear and insecurity is now beginning to creep upwards from the lowest echelons of society, with obvious repercussions at higher levels.

Sovereignty

9. In any state or organized society it is the leadership that takes the enlightened mature, far-sighted view. It's the rank and file, the angry young Turks and the short-sighted who stand for chauvinistic, rancorous, xenophobic policies. In Rwanda, I had been impressed by the maturity of the leadership, particularly against the backdrop of the trauma of genocide and the deep agony and frustrations of governing. I have the feeling, over the last few weeks that the struggle between the mature leadership at the top and the emotive rank and file is being lost by the former. The is not over. The tide can be turned.

Fight/WAR ? →

10. The third factor that motivates this xenophobic reaction can best be described as an assertion of sovereignty. Rwanda and particularly the RPA suffers from a deep sense of inadequacy. For example, at the last OAU summit in Tunis, there was an unsuccessful proposal

to declare Rwanda, a United Nations Trusteeship Territory. This was deeply resented by Kagame. Now, nearly 8 months after forming a government, the RPF is sensitive about its sovereign credentials. They argue that their government is stable, has full control over its territory, has brought security to the country and is poised to carry forward the reconciliation, rehabilitation and problem solving that lies before them. Rwanda considers itself more stable, less insecure and with greater sovereign control over its people than most of its neighbours, notably Zaire, Burundi and Kenya.

11. While Rwanda is appreciative of international help in consolidating and rebuilding their country, it finds the scale and visibility of the international community (NGOs) and UN presence to be an intrusive and eroding factor in the assertion of its sovereignty. Moreover the plethora of cars, generators, omnipresent blue berets, accomodation take-overs, duty-free imports etc. is seen by a wretchedly poor, ill-equipped and envious public as overbearing and disparaging to the country's sovereign image. Rwanda now wants to run its own institutions, mete out its own justice and decide its own economic and social priorities. The rank and file, particularly, feel a deep sense of anguish at their perceived inadequacy and envy the United Nations's largesse when compared with their own poverty. Currently, the most poignant point of friction between RPA and UNAMIR is the issue of the remaining IDP camps (Kibeho and Ngara[?]). The RPA is impatient to close them because the hard-core will not leave voluntarily. UNAMIR, on the other hand, continues to give the camps a protective cover and insists on a voluntary melt-down. There is daily angst, friction and confrontation which naturally goes back to Headquarters on both sides. The issue of sovereignty viewed against the scale of United Nations Operations in Rwanda is therefore a major point of discussions for the future. I, therefore, feel that in the coming weeks, we should review and evolve a policy approach on this issue and that appropriate decisions and negotiations can be completed by the time the current mandate of UNAMIR ends on June 9th.

B. Recommendations

12. Rwanda's negative attitudes outlined above are born, predominantly out of frustration, and growing insecurity. Frankly, in channelling its economic aid, the International Community, though seemingly generous, is acting too slowly. There appears even a hidden agenda of conditionality. Salaries cannot be paid, the Tribunal will begin " by the end of the year" (Goldstone, New York press conference) and there are no signs of the national judicial system

being helped by foreign assistance before the next three months. In Rwandese eyes all this procrastination takes place while the International Community appears to spoonfeed criminals in Zaire and Tanzania, and Rwanda sinks in this quagmire of increasing problems, tensions and incapacity to deliver. The antidote lies in

a) reversing this negative spiral by providing immediate up-front financial aid to Rwanda. In other words, a proportion (15-20 % of the economic cooperation of 600 Million pledged at the UNDP Round Table in Geneva) must be given in up-front liquid-cash form between now and the next three months. If we cannot achieve this speed up, frustration in Rwanda may lead towards a Somali style confrontationist approach. Quick dispersation of funds can be achieved through a follow-up Conference of the Geneva Round Table called by UNDP by Mid-March.

b) In addition, an effort may be made to increase the present US\$ 11 Million donated by Netherlands to the Trust Fund to at least US\$ 50 to 70 million. This would enable immediate, flexible, non-bureaucratic dispensation of funds that Rwanda desperately needs. This financing would address primarily the repair of infrastructure, the rehabilitation of returning refugees, the judicial process and the capacity to govern through salaries, logistic, telecom etc.

c) A similar effort must be made for technical assistance for the operation of the national judiciary, including magistrates, gendarmerie, court professionals. Prisons need to be expanded and increased in number.

13. Secondly, a major effort needs to be made in the field of reconciliation. Rwandese suspicions regarding attempts to pressurize them into negotiating with "criminals" must be allayed. On the other hand, a calculated effort to persuade "clean" personalities living abroad to return should be made while also winning over some former RGF Army members. At both levels, there is a need for discreet go-betweens to act as catalysts for reconciliation.

14. A public relations campaign to project United Nations achievements in Rwanda in the best possible light needs to be taken in hand. The objective of this campaign would be to halt and reverse the current tendency in the public of seeing UNAMIR in a negative light.

15. The issue of revising our mandate and the complexion of UNAMIR presence needs to be reviewed against the background of Rwandese sensitivity towards the issue of sovereignty. We are now preparing a working paper on this issue for your consideration and reactions in the near future.

Best Regards.

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Levy - well recorded
28/2
DFC/umw

UNAMIR Ghanbatt 2
KIBUNGO

Rwanda

21 Feb 95

GH2/059/A

See Distribution

MINUTES OF COMMANDING OFFICER'S
DURBAR HELD WITH ALL RANKS ON 9
FEB 95 AT THE BN HQ CONFERENCE HALL KIBUNGO

Present :	Lt Col	JK	Attipoe	-	CO - Chairman
	Lt Col	B	Okine	-	Snr Nursing Offr
	Maj	AY	Assane	-	Ops Offr
	Maj	D	Diyuoh	-	OC HQ Coy
	Maj	FK	Gyampo	-	Food Offr
	Maj	BF	Kusi	-	Bn 2IC
	Maj	L	Lawson	-	OC B Coy
	Maj	IF	Mamah	-	Hygiene Offr
	Maj	ET	Ogum	-	OC A Coy
	Maj	DY	Sarfo	-	Chaplain
	Maj	M	Sadungu	-	LOGO/Maint Offr
	Capt	M	Amoah Ayisi	-	Asst Ops Offr
	Capt	PK	Ayibor	-	MO
	Capt	D	Obeng Amoako	-	PMR
	Capt	ET	Darkwah	-	Ord Offr
	Capt	GF	Zawi	-	OC D Coy
	Lt	R	Ayi	-	2IC Engr Det
	Lt	EA	Aryee	-	MTO
	Lt	KE	Commey	-	Pl Comd A Coy
	Lt	M	Essien	-	BSO
	Lt	KS	Gameli	-	MIO
	Lt	SAS	Nyante	-	Pharmacist
	Lt	E	Osei Agyemang	-	QM
	2/Lt	K	Dzigbodi	-	Pl Comd C Coy
	WOI		Anthony Boateng	-	RSM
	245		Other Ranks		
	Lt	W	Agyapong	-	Adjut/Secretary

OPENING

1. The durbar started at about 1100 hrs with prayers by the unit Chaplain and Imam. The CO then welcomed all to the durbar. He stated that the purpose of the durbar was to review the performance of the Ghanbatt so far. He also added that all should feel free to contribute towards the durbar.

2. The CO later called on the Operations Officer to brief on the current operational situation.

ACTION BY

ALL

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28/2/95
SB

ITEM 1 - OPERATIONAL SITUATION

ACTION BY

3. The Ops Offr said that, the current operational situation was calm but urged troops to continue to be alert so as to be able to counter any eventuality . He also said that the relief in place with Zambatt had been successfully completed. He added that now that all the Coys were fully deployed in sector 2, he hoped that Coys will be able to work together to accomplish our Mission in the sector .

ALL

4. The Ops Offr further stated that, the major task ahead of the Unit was to see to the smooth running of "OP RETOUR" which is aimed at resettling the IDPs in their various home communes. He stressed that the success or otherwise of the operation will depend on the cooperation of All Ranks especially when it comes to dealings with the Local Authorities and their agents . He added that so far the performance of troops have been good and urged All Ranks to maintain the standard achieved.

ALL

ITEM 2 - MAILS FROM HIGHER HEADQUARTERS

5. The CO then caused the reading of some Directives from UNAMIR HQ and Army HQ.

6. Removal of United Nations Property From Mission Areas. The CO explained that the continued removal of UN owned stores including food items from Mission Areas continued to be embarrassing to the Ghana Government and the Armed Forces. He then warned that any person who contravenes this Directive will face outright dismissal.

ALL

7. Compassionate Repatriation. The CO commented that the spate of repatriation of troops to Ghana on compassionate grounds have been too alarming. He added that this has prompted a Directive from Home that, all future request for compassionate repatriation would have to be approved by Army HQ .

8. UNAMIR Ghanbatt 2/3 Rotation. The CO stated that Army HQ has forwarded revised rotation dates for Ghanbatt 2 and 3 as follows:

a. Chalk 1 - GH2 7 May 1995.
GH3 8 May 1995.

b. Chalk 2 - GH2 14 May 1995.
GH3 15 May 1995.

c. Chalk 3 - GH2 21 May 1995.
GH3 22 May 1995.

d. Chalk 4 - GH2 28 May 1995.
GH3 29 May 1995

9. The CO explained that these dates were fixed based on Ghana Airways Flight schedule for the 2nd quarter of 1995.

10. Wearing Of Flack Jackets At DPCs. The CO explained that a letter from UNAMIR HQ stipulates that as a result of the improved security situation in the Displaced Persons Camps, the directive that the all UNAMIR troops operating in the camps are to wear Flack Jackets and Helmets is no longer deemed necessary. He added that henceforth only personnel detailed to provide close protection to UNAMIR personnel, NGOs and IDPs are required to wear the protective equipment while working in the camps.

ALL

ITEM 3 - LOSS OF ID CARDS

11. The CO warned that it is an offence for a soldier to lose his ID Card more so in an operational area like this. He further explained that, the lost card if found by another person can be used to impersonate and the results may be disastrous. He further advised all to take good care of their ID Cards and warned that all reported losses would be thoroughly investigated and dealt with appropriately.

ALL

ITEM 4. VISITS TO GHANBATT AREA OF OPERATION

12. The CO revealed that the Unit will receive four separate visiting delegations as from 15 Feb - 12 Mar 95 as follows:

- a. 15 Feb 95 - Force Comd.
- b. 24 - 26 Feb 95 - Ghana Armed Forces CDS.
- c. 28 Feb 95 - Deputy Force Commander.
- d. 04 - 12 Mar 95 - Medal Delegation.

13. He cautioned that All Ranks should prepare themselves adequately for the visit's and strive to maintain the image and respect that Ghanbatt has in the Mission Area.

ALL

ITEM 5 - CIF

14. The Chairman mentioned that so far the activities of the CIF Committee is moving on as scheduled. He however cautioned that the Committee should expedite action in order to meet the deadline.

15. He explained that OC HQ, Maj D Diyuoh have been made Vice Chairman of the Committee under the Chairmanship of the BN 2IC who is saddled with other unit administration including the Medal Presentation planning and works at the Ghanbatt Transit Camp.

CIF
COMMITTEE

ITEM 6 - HEALTH MATTERS

ACTION BY

16. The CO cautioned that troops should endeavour to programme or control their food intake and do a lot of exercise. He added that one's diet should not be influenced by the availability of food in abundance.

ALL

17. The CO again lamented that some soldiers have had to be treated for Sexually Transmitted Deceases (STDs) recently at the RAP. He warned that once troops contract STDs, then all other infections like AIDS can not be overuled.

ALL

18. He therefore warned troops to be mindful of their lives enough to protect themselves against such STDs.

ITEM 7 - LEAVE PROGRAMME

19. The CO stated that, the Unit was to begin its leave programme soon. He then called on the Bn 2IC to elaborate further.

20. The Bn 2IC on his part mentioned that though the leave programme has been delayed, it would commence before the end of February. He mentioned that leave instructions will be issued out by Mon 13 February for all Coy/Dets to apply for the particular type of leave.

ALL

21. He then talked about the high cost of living in Kenya. He cautioned that the average cost of an individual staying in Kenya for one week is approximately \$240.00 US Dollars. He therefore reminded all to reconsider their leave options.

ALL

ITEM 8 - QUESTIONS/SUGGESTIONS/COMMENTS/ANSWERS

22. 175978 WOII Quainoo suggested that the OR living area should be sprayed again to check the breeding of insects.	The CO explained that as a temporary measure that will be done. He further hinted at efforts would be made to get some plastic materials to be used in covering the bare ground.
23. 172614 Sgt Nsowah suggested that troops be allowed to use their local allowance for ordering.	The Paymaster explained that due to the possibility of some troops unknowingly introducing fake currency notes and other technical reasons this was not advisable

24. 176499 Cpl Danquah also suggested that tps be allowed to use their local allowance to pay for their individual units' contribution.	The CO agreed to the suggestion but added that in this case it will be the unit representative's responsibility to do the collection and not the Pay Cell.
25. 175828 WOI Kuntor commented that, there was the possibility of troops going on leave in Kenya and spending less if among other things, troops could be put in groups to reduce the individual's expenditure.	The CO accepted the suggestion and asked the Warrant Officer to contact the BN 2IC for further discussion.
26. 182948 Sgt Rose Agyemang asked that with the banning of importation of food items from Mission Areas to Ghana, what will happen to the few provisions that troops brought from Ghana.	The CO stated that all those with such problems should submit to Bn HQ a list of the items, stating the brand and quantity by 17 Feb 95.
27. 174701 WOII Agbottah asked that more sand bags should be procured to help strengthen the defence at the new positions.	The Engr Officer stated that there was none in stock at the moment, but some were expected from UNOSOM soon.
28. 177310 WOII XA asked if troops could go on leave for a lesser period than that stipulated for a particular leave option.	The Co answered in the affirmative.

CONCLUSION

28. The CO then thanked all for the contributions made. He reiterated that durbars are a means of getting information across to troops and also for Command to know the problems of troops.

29. The CO again commended personnel of Alpha and Delta Coys for the professional manner they carried out their task whilst in sector 4A(s) especially during "OP HOPE".

ACTION BY

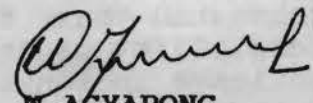
Here too, it could be a fake note! That is the reason they are bringing the whole idea else both the earned dollar and local allowance paid in dollars. Why then do they wish to pay the unit contribution in local office?

Hg

30. He later warned that any act bordering indiscipline would be seriously dealt with .

32. The CO finally employed All Ranks to bear in mind the forthcoming visits and the Medal Presentation festivities and to prepare towards them in all respects.

33. The durbar ended at 1220 hrs after a prayer by the Unit Chaplain and Imam.


W AGYAPONG
Lt
Adjutant/Secretary

Distribution:

External:

Information:

GHQ(COS)
GHQ(JOPS & PLANS)
GHQ(CAMP)
ARMY HQ
NAVY HQ
AIRFORCE
HQ 1 INF BDE GP
HQ 2 INF BDE GP
HQ SP SVCS BDE
GHANCON HQ
GAFSC
MATS
1BN(REAR)

Internal:

Action:

HQ Coy
A COY
B COY
C COY
D COY

Information:

CO
2IC
OPS OFFR

UN RESTRICTED

MILOB GP HQ
KIGALI

6464.0/OPS

16 Feb 95

SEE DISTRIBUTION

MINUTES OF THE SECTOR COMMANDERS' CONFERENCE HELD AT
SECTOR 3 HEADQUARTERS (GITARAMA) ON 02 FEB 95

Present:	BRIG GEN HK ANYIDHOHO	- DFC/CMO (CHAIRMAN)
	COL S ILIYA	- CHAC
	COL UA MOEEN	- DCMO
	LT COL ASHAN	- COMD DESIGNATE SEC 2
	LT COL A ANOCHKI	- SOO
	LT COL ABDUL BASHER	- COMD SEC 4B
	LT COL E CASTRO	- COMD SEC 4A
	LT COL CO DIARRA	- COMMISSIONER CIVPOL
	LT COL EKWALOR	- COMD SEC 6
	LT COL E ESSIEN	- COMD SEC 5
	LT COL TJ FOX	- COMD SEC 4C
	LT COL GORG	- COMD SEC 2
	LT COL SA HASNAIN	- COMD SEC 3
	LT COL HADJI KANTE	- COMD SEC 1
	LT COL OPPONG-KYEKYEKU	- SMPO
	CAPT TURGEON	- SO TPTN
	MAJ KIRON THACKER	- SDO3 (SECRETARY)

OPENING REMARKS

1. The Comd Sec 3 welcomed the participants and expressed pleasure in hosting the conference.
2. The DFC/CMO in his opening remarks expressed grave concern over the failure of MILOBs in the driving test. He further directed that MILOBs rotation instructions must be implemented without undue delay. He then complimented all

DCMO/SDO
Why don't
we give copies
of these minutes
to SDO3 &
FC for the
to see and
know the
way these
meetings are
conducted?
Same for
SDO3 & SDO

Also see my
annotations at the
various pages.

Action

UN RESTRICTED

GA
20/2/95
93

UN RESTRICTED

MILOBs for good work and encouraged all to achieve higher standards in future.

Action

ALL SECTORS
ALL BRANCHES

ITEM ONE: REVIEW OF THE MINUTES OF THE LAST CONFERENCE

3. The SOO read out the salient points of the minutes and on conclusion the following decisions were given:

a. The DCMO said that all newly-arrived MILOBs must procure a driving permit within one month of completion of their orientation training. Failure of which will warrant repatriation.

ALL SECTORS

b. On the issue of communication problem with Sector 2, the DFC/CMO assured the conference that the matter would soon be resolved.

SECTOR 2

c. The DFC/CMO stressed upon the need for all MILOBs to learn the local language and highlighted its advantages in day to day functioning.

ALL SECTORS

ITEM TWO: SECTOR BRIEFINGS

4. All Sector Commanders gave a detailed brief of prevailing situation, events and MILOB activities in their sectors. The decisions arrived at are summarised by sectors as follows:

a. Sector 1. The DFC/CMO expressed the necessity of a suitable site for establishing a sub-sector. For this purpose, he directed recce to be undertaken immediately. The DCMO submitted that this recce had already been planned and the issue was being dealt with separately. Also, the DFC/CMO directed CHAC to arrange provision of seeds to the farmers who were

SOO
CHAC
SECTOR 1

UN RESTRICTED

UN RESTRICTED

reported to be complaining of shortage of these.

b. Sector 2. The DFC/CMO assured all possible logistics assistance to Sector 2 since RWAMAGANA had been declared to be part of the sector. Further, he conveyed his appreciation and best wishes to Lt Col Gorg since he was due to be repatriated and also welcomed his relief, Lt Col Ashan.

c. Sector 3. On the proposal of the Sector Commander on the re-alignment of the boundary with Sector 5, the DFC/CMO directed that the proposal be reviewed keeping in mind the communication aspects and the availability of formed troops and then projected through MILOB GP HQ. About OP RETOUR, the DFC/CMO said that the sector must monitor the movement of IDPs even after their arrival in the home communes in order to ascertain that they were not disappearing. The DFC/CMO directed that ~~MILOBs were not to conduct patrols at night~~ *should it become necessary for MILOBs to conduct night patrols, these must be done with except in cases of emergency. Careful planning and in co-ordination with RPA and for mixed troops.*

d. Sector 4A. The DFC/CMO directed that the report on progress of OP RETOUR should be sent regularly and that particular attention must be paid to the correctness of the facts and figures reflected in it.

e. Sector 4B. The DFC/CMO advised the Sector Comd to take necessary action on recruitment of interpreters to solve the language problem.

f. Sector 4C. The DFC/CMO instructed that whenever an important incident occurred, the initial information must be sent to MILOB GP HQ as soon as possible. Later, this information could be built up

UN RESTRICTED

Action

S LOGO

SECTOR 2

SECTOR 3

SECTOR 5

SECTOR 4A

SECTOR 4B

ALL SECTORS

UN RESTRICTED

Action

whenever more information had been received or some progress had been made in investigation. He further

said that allegations against any agency, whenever made, must be supported by relevant facts and figures.

g. Sector 5. The DFC/CMO directed that the proposal of boundary realignment between Sectors 3 and 5 should be examined in detail on similar lines of that of Sectors 1 and 2, and thereafter forwarded for his approval. On the issue of communication problems with neighbouring sectors, the DCMO advised that ^{whenever a reason} the MILOB GP HQ should be used as a relay station for urgent messages. He added that the maximum use should be made of telephone facilities.

SECTOR 3

SECTOR 5

SOO

h. Sector 6. The DFC/CMO agreed with the constraints of the MILOBs in providing escorts to the Brown and Roots admin convoys and ruled that formed troops should take over this responsibility.

FMQ (OPS)

SOO

ITEM THREE: STAFF OFFICERS' BRIEFS

5. SOO. The SOO covered the following points:

a. Sectors 1, 2, 3, and 5 were instructed to forward their proposals on boundary realignment.

SECTORS 1, 2, 3

AND 5

b. The daily SITREPs need to be more detailed and the grid reference of each location mentioned must be indicated.

ALL SECTORS

c. Important incidents must be promptly reported as first hand information. Later more details could be added.

ALL SECTORS

UN RESTRICTED

UN RESTRICTED

Action

d. Use of the radio should be, as far as possible, confined to official purposes only.

ALL SECTORS

e. Proper attention should be paid to security in office work and unnecessary photocopying of official letters must be avoided.

6. S Log O Transportation. The SO transportation gave out the transport state of MILOBs. He added that any vehicle which went to the workshop for repairs due to an accident normally took approximately two months for its repair. This prolonged down time would hamper MILOBs' activities. Further, he informed the forum that the overall diesel situation had now improved.

ALL BRANCHES
ALL SECTORS

7. SMPO. The SMPO gave out a detailed briefing covering MILOBs' personnel state, CTO policy and the policy on rotation of MILOBs. He urged the sectors improve upon the quality of the forms being used in forwarding reports and returns to MILOB GP HQ. He also reminded all sectors of their obligation to contribute \$20 towards a fund for the war victims of RWANDA.

ALL SECTORS

Have we done so by now?

8. Commissioner CIVPOL. The commissioner CIVPOL introduced himself and gave a brief account of CIVPOL activities. He thanked the DFC/CMO, DCMO and MILOBs for all the cooperation and assistance being extended to him and his team.

ALL SECTORS

9. CHAC. The CHAC gave a comprehensive brief on the ongoing humanitarian activities and appreciated the support rendered by the MILOBs.

ALL SECTORS

UN RESTRICTED

ITEM FOUR: CLOSING REMARKS.

Action

10. DCMO. The DCMO made the following closing remarks:

a. Accidents Involving Civil Vehicles. Help can be extended to civilians injured personnel if action does not involve drain on own resources.

ALL SECTORS

b. Radio Procedure. All possible use of codes and nicknames must be made during radio communications.

ALL SECTORS

c. Organisation of MILOBs. He said that the organisation of MILOBs was under revision and asked sector commanders to forward need for additional MILOBs, if any.

ALL SECTORS

d. The DCMO announced that the next conference would be held at CY/NGUGU under arrangements of Sector 4C.

ALL SECTORS

11. DFC/CMO. After having thanked Sector 3 Comd for hosting the conference, the DFC/CMO made the following closing remarks:

a. Sub-Division of AOR. All sectors must divide the AOR into sub-sectors and further down to team level. This will enable each team to have a dedicated AOR and ensure continuity in its operation. He directed all sectors to forward a trace showing above the MILOB GP HQ.

ALL SECTORS

b. Postings to FHQ. The DFC/CMO clarified that

all postings at FHQ were only stop gaps and a temporary measure.

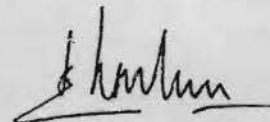
UN RESTRICTED

c. Use of Helicopter for Recce. He said that sectors must make optimum use of helis for recce. The sectors should not hesitate to put in request for helis. He informed the forum that soon two additional helicopters would be added to the existing fleet.

d. Lastly, the DFC/CMO appreciated the work of MILOBs and the quality of reports that were received by him. He urged all present to continue the sincere work towards achieving normalisation in RWANDA. He concluded by conveying his best wishes to all MILOBs due to be repatriated and welcomed those who recently joined the 'MILOB family'.

CONCLUSION

12. The Sector 3 Comd thanked the DFC/CMO, DCMO and all present for having come to his sector. The conference was concluded at 1230 hrs.


KK THACKER
Maj
Secretary

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Action

ALL SECTORS

ALL SECTORS

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Distribution

External:

Action:

FHQ (OPS)

FHQ (HAC)

SECTOR 1

SECTOR 2

SECTOR 3

SECTOR 4A

SECTOR 4B

SECTOR 4C

SECTOR 5

SECTOR 6

DFC/CMO

DCMO

CHAC

Internal:

Action:

SMPO

S LOGO

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UNAMIR Ghanbatt
KIBUNGU

Rwanda

GH2/059/A

25 Jan 95

See Distribution

MINUTES OF COMMANDING OFFICERS
DURBAR HELD WITH ALL RANKS ON
14 JAN 95 AT THE BN HQ CONFERENCE HALL - KIBUNGU

Present:	Lt Col	JK Attipoe	-	CO - Chairman
	Lt Col	B Okine	-	Snr Nursing Offr
	Maj	P Ahialey	-	Engr Offr
	Maj	E Awuah	-	PIO
	Maj	E Dennis	-	Nursing Offr
	Maj	D Diyuoh	-	OC HQ Coy
	Maj	FK Gyampo	-	Food Offr
	Maj	IF Mamah	-	Hygiene Offr
	Maj	DY Sarfo	-	Chaplain
	Capt	M Amoah Ayisi	-	Asst Ops Offr
	Capt	PK Ayibor	-	MO
	Capt	JA Brobbey	-	SMO
	Capt	JHK Butunguh	-	OC C Coy
	Capt	DK Bessah	-	2IC B Coy
	Capt	ET Darkwah	-	Ord Offr
	Capt	Obeng Amoako	-	PMR
	Capt	F Twum Barima	-	Welfare Offr
	Lt	EA Aryee	-	MTO
	Lt	SAS Nyante	-	Pharmacist
	Lt	E Osei Agyemang	-	QM
	Lt	CK Gyamfi	-	PL Comd C Coy
	2/Lt	S Owusu	-	PL Comd B Coy
	WOI	Anthony Boateng	-	RSM
	245	Other Ranks	-	
	Lt	W Agyapong	-	Adj/Secretary

OPENING

ACTION BY

1. The durbar begun at 1005hrs with a prayer by the Chaplain. The CO then stated that, the purpose of the durbar was to take stock of activities so far, and make an appraisal to either improve or maintain standards achieved so far.

ALL

2. The CO explained that the split in the deployment of the Battalion has affected our performance both operationally and administratively. He added that he had already met the Officers, SNCOs and troops at sector 4A(S) and talked to them about the same points to be discussed.

G 4
1/2/95
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ITEM 1 GHANBATT MISSION

ACTION BY

3. The CO reiterated that, the Mission of Ghanbatt remains to "Provide Security, Support, and Assist UNAMIR'S Humanitarian Efforts to Facilitate a Rapid End To The Crises in Rwanda". The CO emphasised that to achieve this aim, Ghanbatt would have to among other things work hand in hand and also assist the NGO'S, humanitarian support programmes.

ALL

4. The CO further explained that, the only way this task could be achieved is for each and every one to get involved. He stressed that individuals should not restrict themselves to only their specific fields but to cut across to other areas to enable the Ghanbatt attain the best.

ALL

ITEM 2 GHANBATT DEPLOYMENT

5. The CO stated that, the current deployment of Ghanbatt with 2 rifle Coys each in Sector Two and Four is adversely affecting the development of our positions. He emphasised however that though there are numerous disadvantages, one unique advantage is the fact that by the time Sector 4A(S) is finally handed over to the Zambians, we would have been able to establish our presence in almost all areas of Sector 2..

ALL

ITEM 3 OPERATION HOPE AND RETOUR

6. The CO commended all ranks who took part in "Op HOPE" that was aimed at getting rid of all bandits within the Ndago and Kibeho Displaced Camps. He specifically mentioned the performance of the ladies during the search which won the admiration of all who were present. He however stressed that they should not rest on their oars but to be ready to exhibit same on Op RETOUR which is aimed at ensuring an orderly return of displaced persons to their Home Communes.

ITEM 4 CONDUCT AND ATTITUDES

7. The CO stated that, an individual conduct and attitudes are influenced by the individual background, upbringing and experiences. Since these differ in each individual, conducts and attitudes are also bound to differ. To a large extent such differences do not enhance group solidarity or goals. His Command Policy Guidelines have therefore been issued to regulate individual conduct and attitudes to enhance the achievement of the Unit's Mission.

ALL

8. The Commanding Officer directed that, all troops whose job performance depends on a sound knowledge of UNAMIR HQ SOPs and Directives should put as priority the study of these Directives to enhance their performance in their various fields.

ALL

UN RESTRICTED

ITEM 5 MEDAL DAY

9. The CO revealed that a proposal has been made for both the Ghanbatt Medal and National Day to be celebrated on 6 Mar 95. The CO explained that this is to help cut down the cost involved in such celebrations.

ACTION BY

ALL

10. The CO added that, the Medal Day Delegation is expected on 4 Mar 95 and that a Medal and National Day Celebration Committee would be formed soon to plan the festivities.

BN 2IC

ITEM 6 GHANBATT 2/3 ROTATION

11. The CO explained that based on experience and budget constraints the rotation dates for GH2/3 have been slated for 10,17,24 31 Mar 95 which means an over stay of 3 days for each person. He added that this is only a proposal and is subject to approval by Higher Command.

GHANCON
HQITEM 7 COST INSURANCE AND FREIGHT (CIF)

12. The CO said that in the absence of the Bn 2IC, OC HQ Coy has been nominated as chairman of the CIF Committee which had up to the end of March to finish all orders. He added that individuals should avail their personal experiences in CIF to the Committee to guide them in their work.

CIF
COMMITTEEITEM 8 GAFI GOODS

13. The CO stated that, a current directive from Army HQ on the GAFI Goods states that all GH2 personnel would be debited with an amount C28,086.00 Cedis as a measure to recover the total cost of GAFI items brought to the AO.

ALL

14. He however explained that since the mode of sales has been cash so far, the Ghanbatt would add to the total sales made so far and send to Ghana the total amount equivalent to C22,384,520.00 cedis in US Dollars so that the C28,086.00 cedis is not deducted from any one's salary.

ITEM 9 TRANSIT CAMP

15. The CO stated that the Transit Camp at Kigali is to be improved to be able to accommodate personnel who will not be able to go on leave outside Kigali. He added that facilities there would also be improved to include Bar services.

ALL

ITEM 10 UNIT BAND

16. The CO explained that the Ghanbatt Dance Band was purchased from 1Bn personnel's unit contribution at the cost of almost \$7,000,000.00 and as such the Band would be hired out on week ends to recoup this amount.

ALL

UN RESTRICTED

3

17. He therefore directed that all events that would require the use of the Band should be programmed for Mondays to Thursday being days which the band is not likely to be engaged.

ITEM 11 MESSING

18. The CO recalled that though he had outlined clearly in the Command Policy Guidelines the need for all positions to have good and decent messing facilities, this have not been adhered to.

ALL
OsC

19. He explained that good and decent messing standards are enhance by the quality of both the structures and the meals.

DEPTL
HEADS

20. He stressed that Commanders should strive to better their food contents and also to have variety. He then tasked the Food Offr to come out with plans to improve the catering services.

ITEM 12 MAILING SYSTEM

21. The CO acknowledged the fact that the system of mailing has not been smooth. He tasked the BSO to work out a solution to the problem to enable free flow of letters both in and out.

BSO

ITEM 13 UNIT PUBLICATIONS

22. The Commanding Officer reminded troops that the publication of the unit's bi-monthly news letter "Ghanbatt Soldier" and the AMAHORO magazine will come on as scheduled. He stressed that every one should endeavour to write an article so that the activities of the Ghanbatt can be portrayed to the international community. He further directed that all appointment holders to should submit at least one article.

ALL

ITEM 14 RELATIONSHIP WITH THE RWANDESE

23. The CO explained that though it is the wish of Command to establish a very cordial relationship with the locals, troops should be mindful of the way they go about it especially with their females. He warned that with current near calm situation in the country, the only social activities going on now are marriages on the part of the Rwandese. He added that too much fraternization with their females therefore may be misinterpreted. The CO further advised all to be careful about their way of life.

ALL

ITEM 15 TRAFFIC ACCIDENTS

24. The CO explained that though the Unit had barely served for 2 months, the rate of accident was alarming. He added that so far 6 traffic accidents have been recorded. He stressed that in all cases the accidents could have been avoided if the drivers had been a little more careful.

ALL

25. The CO warned that henceforth any driver who is involved in an accident would be suspended and will lose both his earned dollar and local allowance for the period of the investigations. He added that in addition the driver would be made to incur the cost of damage to property and loss of life if he is found guilty.

26. The Commanding officer further stressed that all personnel on board the vehicle will also be punished.

ITEM 16 GHANCON AND GHANBATT RELATIONSHIP

27. The Commanding Officer explained that Ghancon HQ is the link between Army HQ and UNAMIR HQ in the mission area and this calls for a continued cordial relationship with Ghancon HQ. He stated that the current CONTICO in the person of Brigadier HK Anyidoho is one of the most knowledgeable, experienced and most respectable persons at UNAMIR HQ. He added that all ranks should be proud of him and support him to be able to discharge his duties well.

ALL

28. The CO further said that the same relationship that exist between Ghancon and Ghanbatt should be extended to other Ghanaians serving as Staff Officers or MILOBS.

ITEM 17 PROHIBITION OF REMOVAL OF UNITED NATION'S PROPERTY FROM PEACE KEEPING MISSION AREAS

29. The Commanding Officer reminded all that the policy on removal of UN property from peace keeping missions still remain unchanged. He warned that as such no UN property including food items would be allowed to be sent to Ghana. He added that the Military Police will be made to search thoroughly troops luggage in Rwanda during departure and at Ghana during arrival. He added that culprits will face out right dismissal.

ALL

ITEM 18 MISCELLANEOUS

30. Seduction Of Under Age Girls : The CO stated that the Rwandese Authority have complained about the rate at which some UNAMIR personnel are seducing underage girls in Kigali. He added that though this does not affect Ghanbatt, all ranks should endeavour to abstain from such disgraceful act.

ALL

31. Handing Over Of Gifts To Children: The CO explained that the habit of handing out gifts to children on the streets should be stopped since the Rwandese Government has objected to that practice. He said that there are however plans to channel such humanitarian assistance through the numerous Prefects.

ALL

32. Health For All: The CO touched on the need for each and every one to be mindful of the food they take. He stressed that too much of fatty foods intake would be detrimental to the health of troops. He advised all to regulate their food intake.

ALL

ITEM 19 QUESTIONS/SUGGESTIONS/COMMENTS

ANSWERS

33. A Warrant Officer suggested that due to the fatigue involved in administering troops on detachment duties at Zaza, a permanent patrol base should be cited at Sake instead.	The Commanding Officer explained that, that would have been a better option but so far the RPA has refused to allow UNAMIR to deploy there. He then urged all to accept the present situation until the RPA is persuaded to change its mind.
34. S/Sgt Otoo complained that there was a persistent acute water problem at Charlie Coy as a result of lack of transport. He later appeals to the CO to come to the aid of the Coy.	The CO stated that Command was already aware of the situation and that measures were being taken to resolve the problem.
35. A Warrant Officer suggested that the Unit should rent out some accommodation in Kenya so that troops who will go there on leave can reside there.	The CO explained that though it is a very good suggestion, it would not be possible due to budget constraints. The Welfare Officer added that plans were far ahead to negotiate for a reduction in the rent of Hotel accommodation in Kenya for all UNAMIR troops to patronise.
36. A Warrant Officer commented that though the problem with the mailing system have been solved, efforts should be made to detail a particular vehicle for SDS duties daily so that the system of despatch would also be improved.	The CO said that the issue would be considered when the transport situation improves.

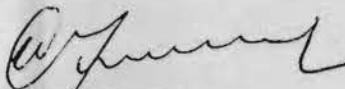
CLOSING REMARKS

37. The CO reiterated on all the points raised during the durbar. He stressed that all ranks should take note of the issues discussed. He warned that any body who goes contrary to the directives will be dealt with accordingly.

UN RESTRICTED

38. He later urged all to " seek ye first the Mission of the Ghanbatt and all other things shall be added unto you".

39. The meeting came to a close at about 1145hrs after a prayer by the Unit Chaplain Rev Cannon Maj DY Sarfo.


W AGYAPONG
Lt
Adjutant/Secretary

Distribution:

External:
Information:

GHQ (COS)
GHQ (JOPS & PLANS)
GHQ (CAMP)
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NAVY HQ
AIRFORCE HQ
HQ 1 INF BDE GP
HQ 2 INF BDE GP
HQ SP SVCS BDE
GHANCON HQ
GAFSC
MATS
1BN (REAR)

Internal:
Action:

HQ COY
A COY
B COY
C COY
D COY

Information:

CO
2IC
OPS OFFR
LOGO
RSM

UN RESTRICTED

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GIAD (C) 412
KIGACI



DFC/CMO

UN RESTRICTED

1. Late submission of minutes
2. Driving test. A number failed
3. Posting of MILOBs - in good faith
- 6464.0/OPS anyone can serve equally anywhere.

MILOB GP HQ
KIGALI

20 Jan 95

SEE DISTRIBUTION

4. Purpose of chapter meeting days to week-day
5. My tribute to major Keme & Jorden

MINUTES OF THE SECTOR COMMANDERS CONFERENCE HELD
AT SECTOR 1 HQ (BYUMBA) ON SAT 14 JAN 95

Present: BRIG GEN H ANYIDHO - DFC/CMO (CHAIRMAN)
COL S ILIYA - SOO
COL CB YAACHE - CHAC
LT COL AM AUSTDAL - COMD SEC 5
LT COL A ANOCHKINE - SDO
LT COL BASHAR - COMD SEC 4B (INCOMING)
LT COL CASTRO - COMD SEC 4A (INCOMING)
LT COL DUNKOV - COMD SEC 4A
LT COL FOX - COMD SEC 4C
LT COL GORG - COMD SEC 2
LT COL MASANGANISIE - COMD SEC 6
LT COL OPPONG-KYEKYEKU - SMPO
LT COL EC QUIST - COMD SEC 4B
LT COL K SALIYA - A/COMD SEC 3
MAJ S BANNERJEE - OPS OFFR SEC 3
MAJ AK GHOSH - OPS OFFR SEC 1
MAJ TRAORE - SLOGO
MR T MISSALIDIS - DCTO
CAPT OWUSU-FIREMPONG - SECRETARY

Concluding remarks

1. Good-bye to departing MILOBs
2. Posting of MILOBs to the staff at FHE
3. Use of helicopter
4. My visit program
5. Sub sectors for MILOB.

INTRODUCTORY REMARKS

1. In his introductory remarks, the DFC/CMO urged all MILOBs to remain innovative in the performance of their

1

UN RESTRICTED

Action

G 4
15/2/95
SB

duties. He also announced the satisfaction of the SRSG with the briefing he had received from all sectors earlier in the week prior to his departure to GENEVA for a conference. He also said MILOBS would hold a monthly briefing session with the SRSG. The exact dates would be coordinated later.

ITEM ONE: REVIEW OF THE MINUTES OF THE PREVIOUS CONFERENCE

2. The SDO reviewed major decisions taken during the last conference as follows:

a. Driving by MILOBS Without Permits. The names of MILOBS without UN driving permits had been submitted to MILOB GP HQ. Sectors 2, 3, 4B, and 5 which were yet to submit their returns were directed to do so. Those without driving permits would be given a month in which to pass their driving tests.

SECTOR 2
SECTOR 3
SECTOR 4B
SECTOR 5

b. Refuelling of Vehicles for RWAMAGANA Sub-Sector. The Comd Sector 1 announced his intention to close down the Sub-Sector due to refuelling and other administrative problems. The DFC/CMO however directed that the sub-sector remain open. It was further directed that the SLOGO should make 2-5 drums available per week to carry fuel to the RWAMAGANA outpost.

SLOGO

c. Communication Problems in RWAMAGANA and KIBUNGO. The mentioned locations were still experiencing comms problems. The DFC/CMO announced the imminent installation of a V-SAT base station to cover the two locations. He hoped that this would adequately solve the present problems.

Now OK

d. Provision of Transport for GIKONGORO Prosecutor. It was directed that the human rights team in Sector 4A should be strongly persuaded to provide transport for the prosecutor on request.

SECTOR 4A

e. Rotation of MILOBs. The SMPO informed the conference that an application made to UN HQ in NEW YORK for 44 MILOBs due to rotate in Jan 95 to wait for their relievers had been approved. On the arrival of the new MILOBs, there would be a handing over period of 2 weeks. Rotation date for the MILOBs in question had been scheduled for 7 Feb 95.

f. Posting of MILOBs. The SMPO announced that there would be inter-sector postings of MILOBs planned for the end of Jan 95. MILOBs who had stayed at their posts for more than 4 months would be affected. Only some Sector Ops Offr would be affected by the planned postings. He said postings of MILOBs in Sector 4B had already been effected.

in which way?

g. Liaison with RPA. All Sectors were reminded to forward minutes of liaison meetings with RPA commanders in their respective sectors to MILOB GP HQ. The difficulty of holding formal meetings with RPA commanders was pointed out by various sector commanders. The DFC/CMO instructed that a report on important discussions held even in an informal atmosphere with RPA commanders should be forwarded to MILOB GP HQ. He said it was important that a record be kept of all RPA pronouncements for future planning purposes and

1 received none

ALL SECTORS

7 as a way of teaching RPA offers the need to keep
4 records. He also agreed to a suggestion that
meetings should be orchestrated to include
commanders of UNAMIR formed troops as well as
MILOBs.

h. Applications for Extension of Tour of duty
of MILOBs.

It was announced that approval for
the extension of the tour of duty of any MILOB
was the prerogative of the respective permanent
missions in NEW YORK, UN HQ and the home
governments. MILOBs seeking extensions were
directed to handle their applications for
extensions accordingly. It was pointed out that
the FC's policy of a one-year tour of duty was
still valid, however exceptions were necessary in
some cases.

ALL SECTORS

ITEM TWO: SECTOR BRIEFINGS

1. All Sector commanders summarised the events and
activities that had occurred in their sectors over the past
two weeks. The following are the discussions and decisions
taken in respect of each sector.

2. Sector 1. The DFC/CMO referred to earlier reports that
large numbers of locals were being treated by UNAMIR
medical facilities due to the shortage of ^{gove} medical
facilities in the sector. He said this was a source of
concern for the Force medical Offr. He promised to contact
WHO officials to assist in the provision of medical
facilities to be used in treating locals. The option of
moving NGOs to the sector for this purpose was not seen as
favourable since most of the NGOs claimed that their
operations were confined to the DPCs.

3. Sector 2. The DFC/DCMO had no objections to the sector commander's proposal to include local authorities in heli recces of the border areas. The SOO cautioned the Sector Comd not to allow the RPA to use UNAMIR helis for operational purposes. On OP RETOUR, the CHAC informed the conference that a total of 8,000 DPs had returned since the commencement of the operation. *almost 30,000 now*

SECTOR 2

4. Sector 3. The DFC/CMO expressed surprise that banks in the country were still not functioning despite the currency exchange exercise. He also invited the DCTO to comment on the repair of tyres. The conference was informed that receipts for tyres repaired and locally paid for should be submitted to his office for reimbursement. The amount should however not exceed \$50 on one receipt.

ALL SECTORS

5. Sector 4A. The DFC/CMO led a discussion on the possibility of speaking to the RPA Army Comd about the previous good conduct of Maj Filbert of RPA as a way of mitigating any disciplinary action that might be taken against him for his troops' attack on BUSANZE Camp. Several diverse opinions were expressed. It was decided that it was not proper to do so while investigations into the incident were still in progress. The DFC added that it was necessary to warn RPA command of any potential sources of dissent in their ranks. On the establishment of forward maintenance teams, the DFC/CMO suggested that mechanics from formed troops should be trained to take up this assignment. The DCTO revealed that the establishment of forward repair teams had been planned. The shortage of staff and spare parts had however made this presently impossible.

6. Sector 4B. Highlights of the Sector Comd's brief included the following:

a. The Sector comd complained about the large number of French Speaking MILOBS his sector. This made communication difficult. He requested that more English speaking MILOBS be posted to the sector. It was also requested that lessons should be organised to teach MILOBS to speak Kenyarwanda to increase their ability to communicate with the locals.

b. The Sector Comd announced the intended movement of his Sector HQ to a hotel in KIBUYE. He also informed the conference of his imminent departure from the mission and took the opportunity to introduce his reliever, Lt Col Bashar.

reliefs,

c. The SMPO was tasked to examine the possibility of employing teachers to give MILOBS training in the local dialect.

SMPO

7. Sector 4C. Highlights of the Sector Comd's brief were as follows:

a. The sector comd reported on the deteriorating security situation in his sector. He requested that the MILOB team attached to Sector 4A for OP RETOUR should be returned to him to enable him effectively patrol the trouble spots. He also said that a joint deployment programme for RPA troops in the sector and ETHIOBATT would soon be completed.

b. The DFC/CMO commented on the volatile security in the sector which had prompted the COS and the Ambassador to visit the area to assess the situation on 14 Jan 95. He directed that the MILOB team attached to Sector 4A from the Sector should be returned with immediate effect. The Sector Comd was also directed to

SECTOR 4A

SECTOR 4C

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request a heli to conduct recce of the GAFUNZO PENNINSULA.

Action

8. Sector 5. Main points of the Sector Comd's brief were as follows:

a. It was reported that there was a substantial amount of de-forestation due to recent logging activities in the sector. The sector comd also noted that Rwandan born RPA soldiers appear to be more sympathetic and not so heavy-handed in their attitudes and handling of the local population as their counterparts born in UGANDA and elsewhere. The recent arrest of two Bourgemestres on allegations connected to the currency exchange exercise and the subsequent release of one of them was also reported.

b. The Sector comd also proposed the reduction of MILOB presence in RUHENGIRI. He proposed to dominate the area by deploying MILOBs there on 24-hr rotational basis.

9. Sector 6. Included in the Sector commanders brief was a report on a meeting held with the RPA Director for Operations and Training on the RPA's role in the reconciliation process in Rwanda. The DFC/CMO commended the Sector comd and tasked him to submit a full report on the meeting as soon as possible.

COMD SECTOR 6

ITEM THREE: STAFF OFFICERS' BRIEFS

10. SDO. The SDO's brief covered the deficiencies in reports received from the sectors at MILOB HQ. He reminded all sectors to submit border crossing figures on a daily basis and to submit reports on all helicopter recce. The

UN RESTRICTED

SDO also reminded all sectors of the need for strict radio discipline and the prompt submission of SITREPS and other returns. The conference was also informed of a planned periodic conference for all MILOB Ops Offrs.

11. SLOGO. The SLOGO briefed the conference as follows:

a. The HQ had received 4 polaroid cameras for MILOBs' operations. Sectors 3, 4A and 4C are to receive one each. The last one would be kept at MILOB GP HQ but would be available to other sectors on request.

b. Out of the 5 vehicles recently allocated to MILOBs, Sector 4A had received 2, Sector 1 had been issued with 1 and sector 4C had been issued with 2. The HQ was yet to receive stationery.

12. DCTO. The UNAMIR DCTO on invitation briefed the conference as follows:

a. There was a shortage of manpower and spare parts. He also requested that MILOBs adhere to the instructions on the servicing of vehicles due to the poor quality of engine oil available in the theatre. This had compelled his outfit to reduce the mileage for regular servicing of vehicles to 2,500 km.

ALL SECTORS

b. The DCTO also informed the conference that it was planned to write off old vehicles from UNOMUR. However this would depend on the availability of vehicles in the theatre. He said that the workshop had jacks and wheel spanners and asked all sectors to contact the workshop for these tools to be issued to their vehicles.

ALL SECTORS

13. SMPO. The SMPO briefed the conference as follows:

a. Leave/CTO. The conference was informed that CTO cannot be accumulated. The SMPO also requested that all Leave/CTO application forms should be properly filled. He reminded all offrs that leave and CTO days include the first and the last days. He also warned that any MILOB who overstayed on Leave/CTO would have their MSA deducted accordingly. He asked sector comds to report any illegal absence of MILOBs to MILOB HQ.

ALL SECTORS

b. Repatriation. The SMPO said that MILOBs whose repatriation had been postponed for the purpose of waiting for their reliefs should not be granted leave/CTO until their relievers arrived.

c. Postings. The SMPO announced that it was intended to post all MILOBs who had been at their posts for more than 4 months to other sectors. It was decided that an exception would be made for MILOBs in Sectors 4B and 4C who opted to remain at their posts and MILOBs due for repatriation in Feb 95.

SECTOR 4B

d. Returns. The SMPO asked Sectors 3, 4C and 6 to submit their personnel returns to MILOB HQ returns by Mon 16 Jan 95. He also asked all sectors to submit returns on the receipt of medals and certificates to the HQ by the same date.

ALL SECTORS

e. Collection of Mail. All sectors were reminded to pick up their mail from the duty room MILOB HQ whenever their personnel came to KIGALI.

f. Donations to the War Victims of Rwanda. It was

decided that each MILOB should contribute US\$ 20 towards the fund for the war victims of Rwanda. Sector comds were instructed to collect the contributions and forward them to MILOB HQ by 31 Jan 95.

g. Collection of MSA. MILOBs were informed that the Finance Office was not responsible for keeping their MSA for them. They were advised to collect their MSA as soon as it was ready. MILOBs were also informed of the possibility of submitting requests for heli to convey Finance Office personnel to their respective sectors for payment of MSA.

14. CHAC. The CHAC took the opportunity to inform the conference of his imminent departure from the mission due to the completion of his tour of duty. He thanked all MILOBs for their various contributions and cooperation to the success of his assignment.

15. DFC/CMO's Remarks. The DFC tasked all MILOBs to contribute articles and items to the UNAMIR news letter and radio UNAMIR both of which are to be introduced shortly. He also made a comment on recent ungentlemanly behaviour on the part of certain MILOBs. He reminded all MILOBs that despite disagreements between MILOBs the situation should never degenerate into violent behaviour. He threatened to take disciplinary action against any officer who would be guilty of ungentlemanly behaviour.

ITEM FOUR: CONCLUDING REMARKS

15. In his concluding remarks, the DFC/CMO thanked the MILOBs for their contributions to the success of the conference. He also congratulated the CHAC and outgoing Sector Comds for their performance during their respective

ALL SECTORS

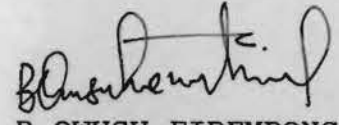
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tours of duty and welcomed the new commanders. He urged all MILOBs to continue the good work they had been doing in the year 1995.

16. It was decided that the next conference would take place in Sector 3 HQ in GITARAMA on 28 Jan 95.

16. The conference ended at 1505 hrs.


B OWUSU-FIREMPONG
Capt
Secretary

Distribution:

External:

SECTOR 1 ✓
SECTOR 2
SECTOR 3
SECTOR 4A
SECTOR 4B
SECTOR 4C
SECTOR 5
SECTOR 6

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SMPO
SLOGO
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