

**Note to the Secretary-General
(Through Mr. Robert Orr)** **RO**

**Subject: Transmitting the Global Compact Board Nominations Committee's
Recommendation**

1. A number of Global Compact Board Members concluded their terms at the end of 2011. Following an extensive search and review process, the Global Compact Board Nominations Committee (comprised of Sir Mark Moody-Stuart, Huguette Labelle and Georg Kell) met on 9 March 2012 to finalize the recommendations on candidates for the Global Compact Board. I am pleased to transmit the note from the Nomination Committee, conveying their recommendations for your consideration.
2. Please kindly note that all nominees have been interviewed during the vetting process, and all of them are eager to support your efforts, and are ready to play an active role.
3. We greatly appreciate your confirmation to chair the upcoming Global Compact Board meeting on 21 June in Rio de Janeiro where the major outcomes and action commitments of the Rio+20 Corporate Sustainability Forum will be presented.


Georg Kell
26 March 2012

CdC		SG	
For SG's approval	<input checked="" type="checkbox"/>	Approved	<input checked="" type="checkbox"/>
For SG's attention	<input type="checkbox"/>	Noted	<input type="checkbox"/>
For SG's information	<input type="checkbox"/>	Seen	<input type="checkbox"/>
For SG's signature	<input type="checkbox"/>	Signed	<input type="checkbox"/>
Date	09/04/12	Date	10/4/12
Comment (if applicable):			

12-03242 – Global Compact Board Nominations Committee



12-03242

DEV/07/001

HRM/07/006

SG OFFICE

#3279 10 April

**Note to the Secretary-General
(Through Mr. Robert Orr)**

RQ

Subject: Recommendations from the Global Compact Board Nominations Committee

1. A number of Global Compact Board Members concluded their terms at the end of 2011. Following an extensive search and review process, the Global Compact Board Nominations Committee (comprised of Sir Mark Moody-Stuart, Huguette Labelle and Georg Kell) met on 9 March 2012 to finalize the recommendations on candidates for the Global Compact Board. The Nominations Committee is pleased to convey to you the following recommendations:

- That the following Board members not be renewed:

- Mr. Oded Grajew, Chair of the Board, Instituto Ethos de Empresas e Responsabilidade Social, Brazil
- Ms. Habiba Al Marashi, Chair, Emirate Environmental Group, United Arab Emirates
- Ms. Ntombifuthi Mtoba, Chair of the Board, Deloitte, South Africa
- Mr. Jamshed Irani, Director of the Board, Tata Group, India
- Ms. Anne Lauvergeon, Chair of the Executive Board, Areva, France
- Mr. Chey Tae-won, Chairman & CEO, SK Group, Republic of Korea
- Antonio Penalosa, former Secretary-General, International Organisation of Employers

- That the following Board members be renewed for a further 3-year term:

- Mr. Fernando Chico Pardo, President of Grupo Aeroportuario del Sureste (ASUR), Mexico
- Mr. Juan de la Mota, President, Global Compact Spanish Network, Spain
- Mr. Manfred Warda, General Secretary, International Federation of Chemical, Energy, Mine and General Workers' Unions

- That the following Board members be renewed until 30 June 2012 due to their special roles related to the Rio+20 Corporate Sustainability Forum:

- Mr. Charles O. Holliday, Chairman of the Board, Bank of America Corporation, United States of America
- Mr. José Sérgio Gabrielli de Azevedo, former President and Chief Executive Officer, Petrobras, Brazil

- That the following persons be appointed to Board membership:

- Mr. Andrei Galaev, Chief Executive Officer, Sakhalin Energy (Oil and Gas), Russia
- Mr. Kurt Bock, Chairman, BASF (Chemical), Germany
- Mr. Paul Polman, Chief Executive Officer, Unilever (Food and Beverage), United Kingdom
- Mr. Kris Gopalakrishnan, Chairman, Infosys (Information Technology), India
- Mr. Sudhir Vasudeva, Chairman, ONGC (Oil and Gas), India
- Ms. Guler Sabanci, Chairperson, Sabanci Group (General Industrials), Turkey
- Ms. Mathar Tilaar, Chairperson, Martha Tilaar Group (Personal Goods), Indonesia
- Ms. Marilyn Carlson-Nelson, Chairperson, Carlson (Travel & Leisure), United States of America
- Mr. Samuel di Piazza, Vice Chair, Citi Group (Finance), United States of America
- Ms. Maria das Gracas Silva Foster, President, Petrobras (Energy), Brazil (from 1 July 2012, to replace Jose Sergio Gabrielli)



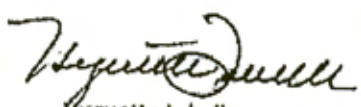
- Mr. Robert Collymore, Chief Executive Officer, Safaricom Limited (Mobile Telecom), Kenya
- Mr. Elias Masilela, Chief Executive Officer, Public Investment Corporation (Financial Services), South Africa
- Mr. Arif Masood Nagy, Vice Chairman, Abraaj Capital Holdings Limited (Financial Services), United Arab Emirates
- Mr. Brent Wilton, Acting Secretary-General, International Organisation of Employers

2. The proposed GC Board would consist of 31 members (20 business representatives, 4 civil society leaders, 2 employers' organizations, 2 trade unions, and 3 ex-officio members). We are pleased that 30% of the appointed members representing the business and civil society constituency would be women. Based on the above recommendations, the proposed composition of the Board is attached, along with draft letters to make the new appointments and thank the retiring Board Members for their service.

3. The recommendations for the business people reflect the need for highly respected business champions from across the world and are the result of a comprehensive search and consultations with Global Compact Local Networks and Governments in the regions concerned, whose support and role in the nomination of Board members is critical to build stronger linkages between local activities to advance the initiative and the initiative's global governance. The expanded Global Compact Board will bring much needed expertise to review and advise on the evolving agenda of United Nations-Business relationships.

4. The Nominations Committee is still investigating possible candidates from the Republic of Korea, and we anticipate making a recommendation to you before the end of 2012.

5. CVs of the nominees are attached for your reference. Due diligence has been carried out on the backgrounds of the business people that the Nominations Committee is recommending for Board appointment. In addition to consulting with Local Networks and relevant Governments, the individuals were researched using international databases and enquiries were made of knowledgeable third parties about the reputation of the individuals concerned.

 Georg Kell 26 March 2012	 Mark Moody-Stuart 26 March 2012	 Huguette Labelle 26 March 2012
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Proposed Global Compact Partnership Board

Total Number: 31

<Multi-Stakeholder Composition>

Multi-Stakeholder Composition	Business	Trade Unions/Employers	Civil Society	Ex Officio
Total Number for 2012	20	4	4	3

<Regional Breakdown: Overall>

Regional Representation	Europe	Asia	Americas	Africa /MENA	Ex Officio Institutional Reps
Total Number for 2012	5	7	8	4	7

<Proposed Composition based upon Constituency Group>

Business

Mr. Juan De La Mota	President	Global Compact Spanish Network	Business Association	Spain
Mr. Bjorn Hagglund	Member of the Board	Alfa Laval	Industrial Engineering	Sweden
Mr. Andrei Galaev (New)	Chief Executive Officer	Sakhalin Energy	Oil and Gas	Russia
Mr. Kurt Bock (New)	Chairman	BASF	Chemical	Germany
Mr. Paul Polman (New)	Chief Executive Officer	Unilever	Food and Beverage	UK
Mr. Toshio Arima	Director of the Board	Fuji Xerox	Technological Hardware & Equipment	Japan
Mr. Chengyu Fu	Chairman	Sinopec	Oil and Gas	China
Mr. Decheng Li	Senior VP & DG	China Enterprise Confederation	Business Association	China
Mr. Kris Gopalakrishnan (New)	Chairman	Infosys	Information Technology	India
Mr. Sudhir Vasudeva (New)	Chairman	ONGC	Oil and Gas	India
Ms. Guler Sabanci (New)	Chairperson	Sabanci Group	General Industrials	Turkey
Ms. Mathar Tilaar (New)	Chairperson	Martha Tilaar Group	Personal Goods	Indonesia
Mr. Fernando Chico-Pardo	President	ASUR	Aerospace & Defense	Mexico
Ms. Monica de Grief	Chief Executive Officer	Grupo Eenergia de Bogota	Oil & Gas	Colombia
Ms. Maria das Gracas Silva Foster (from July 1 2012) (New)	President and CEO	Petrobras	Oil & Gas	Brazil
Ms. Marilyn Carlson-Nelson (New)	Chairperson	Carlson	Travel & Leisure	USA
Mr. Sam Di Piazza (New)	Vice Chairman	Citi Group	Finance	USA
Mr. Robert Collymore (New)	Chief Executive Officer	Safaricom Limited	Mobile Telecom	Kenya
Mr. Elias Masilela (New)	Chief Executive Officer	Public Investment Corporation	Financial Services	South Africa
Mr. Arif Masood Nagyi (New)	Vice Chairman	Abraaj Capital Holdings Limited	Equity Investment Instrument	UAE

<Civil Society>

Mr. Jose Abrahao (New)	President	Ethos Institute	Civil Society	Brazil
Ms. Huguette Labelle	Chair	Transparency International	Civil Society	Canada
Ms. Julia Marton-Lefevre	Director General	IUCN	Civil Society	USA
Mr. Pierre Sane	President	Imagine Africa International	Civil Society	Senegal

<Employers and Trade Unions>

Mr. Jean-Guy Carrié	Secretary-General	ICC		Employers
Mr. Brant Wilson (New)	Acting SG	IOE		Employers
Mr. Manfred Warda	General Secretary	IFCEM		Trade Union
Mr. Philip Jennings	General Secretary	UNI Global Union		Trade Union

<Ex Officio>

Mr. Wolfgang Engshuber	Chair	PRI	PRI	Ex Officio
Sir Mark Moody-Stuart	Chair	Foundation for GC	Foundation	Ex Officio
Mr. Georg Kell	Executive Director	UN Global Compact	UN	Ex Officio

Background Information: GC Board Nominees

Europe

1. Andrei Galaev, Chief Executive Officer, Sakhalin Energy Investment Company Ltd., Russia

Andrei Galaev is a graduate of the St. Petersburg State Polytechnical University, the St. Petersburg State University of Economics and Finance and also went through the MBA programme from the University of Manitoba, Winnipeg, Canada. Andrei started his career as an engineer in the nuclear power sector. Since that time Andrei has held a number of senior engineering, banking and commercial positions in different Russian companies. In 2000–2007 worked as Trade Commissioner with the Canadian Consulate General in St. Petersburg. He joined Sakhalin Energy in August 2007. Under his management Sakhalin Energy has been delivering the liquefied natural gas (LNG) from the first Russian LNG Plant to Asia-Pacific. This brings up the opportunities for Russia's development into the leading energy exporter to the highly competitive energy markets of Asia-Pacific.

Company Profile

Participant since: 2009-11-18

Organization Type: Company

Ownership: Private Company

Sector: Oil & Gas Producers

Employees: 2023

Country: Russian Federation

Website: <http://www.sakhalinenergy.com>

GC Engagement

Human Rights Working Group 2011-10-13

Global Compact LEAD 2011-01-01

2. Paul Polman, Chief Executive Officer, Unilever, UK/Netherlands

Paul Polman earned a BBA/BA from the University of Groningen, Netherlands, in 1977 and an MA in economics and MBA in finance/International marketing from the University of Cincinnati in 1979. He has honorary degrees from the Universities of Northumbria, Newcastle, UK (2000) and the University of Cincinnati, US (2009). Mr. Polman began his career at Procter & Gamble in 1979 and was group president Europe and officer of the Procter & Gamble Company until 2001. Prior to joining Unilever, Mr. Polman was chief financial officer of Nestlé S.A. from January 2006 as well as executive vice president for the Americas from February 2008.

Mr. Polman serves as President of the Kilimanjaro Blind Trust and Chairman of Perkins International Advisory Board. He is a Vice Chairman of the World Business Council for Sustainable Development, the European Round Table, the International Business Council of the World Economic Forum and the Swiss American Chamber of Commerce. He is on the Board of the Consumer Goods Forum where he co-chairs the Board Strategy and the Sustainability Committees. He is a Trustee of both the Leverhulme Trust and Asia House, a former board member of Alcon and, since February 2010, a non-executive director of the Dow Chemical Company. Recognised by Investor Magazine as chief financial officer of the year 2007, Paul received the Carl Lidner award from the University of Cincinnati in 2006 and was the WSJ/CNBC European Business Leader of the Year 2003.

Company Profile

Organization Type: Company

Ownership: FT 500 Public Company
 Sector: Food Producers
 Employees: 179000
 Country: United Kingdom

GC Engagement

2010 Foundation Contributors	2011-01-01
Global Compact LEAD	2011-01-01
2009 Foundation Contributors	2010-10-22
Founding Companies	2009-11-18
CEO Statement on Human Rights	2008-11-14
CEO Water Mandate (Endorsing Companies)	2008-09-17
Caring For Climate	2007-05-15

3. Kurt W. Bock, Chairman of the Board, BASF SE, Germany

Kurt W. Bock has been the Chairman of the Board of Executive Directors at BASF SE since May, 2011. Dr. Bock served as the Chief Executive Officer of BASF Corporation from August 2007 to May 6, 2011. Dr. Bock served as the Chief Financial Officer of BASF Corporation and BASF Wall Systems Inc., a subsidiary of BASF Construction Chemicals Inc. since January 2003.

He serves as a Member of Advisory Board of Rochling-Group. Dr. Bock serves as Member of Advisory Board of Röchling-Group. He has been Member of the European Advisory Board at Deutsche Bank AG since June 2004. He has been a Director of Förderkreis Wissenschaft und Praxis am ZEW e.V. since September 2005 and of Arbeitsgemeinschaft für das wirtschaftliche Prüfungswesen (AGWP) since June 2006. Dr. Bock has been a Member of the Boards of BASFIN Corporation since 2002, Schmalenbachgesellschaft since January 2004, and Jacob Gould Schurman Stiftung since 2004. He serves as a Director of New York Philharmonic. Dr. Bock has been a Member of the Trustees of Arbeitskreis Evangelischer Unternehmer ("AEU") since 2003. From 1977 to 1982, he studied Business Administration at the universities of Münster and Cologne as well as at Pennsylvania State University. After 3 years in research, Dr. Bock received his Doctorate in Economics from University of Bonn in 1985

Company Profile

Participant since 2000/07/26
 Differentiation Level Global Compact Advanced
 Country Germany
 Employees 105000
 Organization Type FT 500 Company
 Ownership Public Company
 Sector Chemicals
 Website <http://www.basf.com>

GC Engagement

Global Compact LEAD	2011-01-01
Anti-Corruption Working Group	2011-01-01
CEO Statement on Human Rights	2009-01-09

Asia

1. Kris. Gopalakrishnan, Co-Chairman of Infosys, India

S. Gopalakrishnan (Kris), along with N.R. Narayana Murthy and five others, founded Infosys in 1981. Kris served as Director (Technical) and his initial responsibilities included the management of design, development, implementation, and support of information systems for clients in the consumer products industry in the U.S. Between 1987 and 1994, Kris served as the Vice President for Technical Operations of KSA/Infosys, a joint venture between Infosys and KSA located in Atlanta, U.S. In 1994, he returned to India and was appointed Deputy Managing Director of Infosys. Before becoming the CEO and Managing Director in July 2007, Kris served as Infosys' Chief Operating Officer, President and Joint Managing Director, responsible for customer services, technology, investments, and acquisitions. He took over as the Executive Co-Chairman on August 21, 2011. Recognized as a global business and technology thought leader, Kris was recently voted the top CEO (IT Services category) in Institutional Investor's inaugural ranking of Asia's Top Executives and selected as one of the winners of the 2nd Asian Corporate Director Recognition Awards by Corporate Governance Asia. He was also selected to Thinkers 50, an elite list of global business thinkers compiled by Des Dearlove and Stuart Crainer, in association with the IE Business School, Madrid and the London Business School's Management Innovation Lab.

In January 2011, the Government of India awarded Kris the Padma Bhushan, the country's third highest civilian honor. He has also represented Infosys and the country in such international forums as: The Indo-US CEO Council; President's Council of New York Academy of Sciences; and Member of UNESCO High-Level panel on Women's Empowerment and Gender Equity. Kris is also the Chairman of The Business Action for Sustainable Development 2012 (BASD), a coalition of international business groups committed to sustainable development. Kris is the Vice President of the Confederation of Indian Industry (CII) National Council and on the Board of Governors at the Indian Institute of Management (IIM), Bangalore. He is also the Chairman of Indian Institute of Information Technology and Management (IIITM), Kerala. He is a member of ACM, IEEE and IEEE Computer Society. Kris holds master's degrees in Physics and Computer Science from the Indian Institute of Technology, Madras.

Company Profile

GC Status: Active

Participant since: 2001-09-10.

Ownership: FT 500 Public Company

Sector: Software & Computer Services

Employees: 80501

Website: <http://www.infosys.com>

GC Engagement

Global Compact LEAD	2011-01-01
Supply Chain Advisory Group	2011-01-01
Women's Empowerment Principles (signatories)	2011-01-01
2009 Foundation Contributors	2010-10-22
Environmental Stewardship Group	2010-01-25
2010 Leaders Summit Champions	2009-11-18
2008 Foundation Contributors	2008-11-14
Caring For Climate	2007-05-17

2. Mr Sudhir Vasudeva, Chairman of ONGC, India

Shri. Sudhir Vasudeva has been Chairman and Managing Director of Oil and Natural Gas Corp. Ltd. and Director of Offshore since February 1, 2009 and serves as its Head of offshore oil and gas fields. Shri. Vasudeva joined ONGC as an Executive Trainee in 1976 and steadily worked his way up with majority of his assignments in offshore oil-fields. He has diverse and rich experience of more than three decades in various fields majority being in offshore oil-fields. He was President of Mumbai arm of Society of Petroleum Engineers (SPE). He was steering the Offshore Joint Venture segment of ONGC's Operations and trying to improve recovery from ageing Mumbai High fields. He serves as Chairman of the Board of Mangalore Refinery and Petrochemicals Ltd. He serves as a Director of Pawan Hans Helicopters Ltd. He has been a Director of Mangalore Refinery and Petrochemicals Ltd., since February 1, 2009. He has been a Director of ONGC Videsh Limited since March 3, 2009. He has been an Additional Director of Oil and Natural Gas Corp. Ltd. since February 1, 2009. Shri. Vasudeva is a Chemical Engineer (Gold Medalist) and holds a Post-Graduate Diploma in Management.

Company Profile

ONGC Status: Active
Participant since: 2003-09-17
Ownership: FT 500 Public Company
Sector: Oil & Gas Producers
Employees: 40000
Country: India
Website: <http://www.ongcindia.com/>

GC Engagement

Initiative / Activity	Since
Business and Peace Expert Group	2011-01-01
2009 Foundation Contributors	2010-10-22
2010 Leaders Summit Champions	2009-11-18
2008 Foundation Contributors	2008-11-13
Caring For Climate	2008-03-24

3. Güler Sabancı, Chairperson, Sabancı Holding, Turkey

Güler Sabancı was born the daughter and first child of İhsan Sabancı and his wife Yüksel in 1955 in Adana, Turkey. After finishing high school at TED Ankara College in Ankara, she was educated in business administration at Boğaziçi University in Istanbul. In 1978, she started her professional career at LasSA, a family-owned tire production company in Kocaeli Province. She was then appointed general manager of KordSA, a position she held for 14 years. Later, Güler Sabancı became a member of the board of directors at Sabancı Holding, heading the tires and reinforcement materials group, as well as having responsibility for human resources. In 2004, Sabancı was appointed chairperson of the holding.

In 2006 Sabancı received the "Woman of Distinction Award" from the international relations group Daughters of Atatürk, an annual title bestowed on women who have "demonstrated vision, leadership, innovation and professionalism" in "giving their talents to the international Turkish community".
In 2011, Sabancı received a Clinton Global Citizen Award.

Company Profile

Participant since: 2007-12-18
Ownership: Private Company

Sector: General Industrials
Employees: 52000
Country: Turkey
Website: <http://www.sabanci.com.tr>

GC Engagement

Women's Empowerment Principles (signatories) 2012-03-01

4. Marthar Tilaar, Founder and President, Martina Berto Tbk PT, Marthar Tilaar Group, Indonesia

Martha Tilaar is the founder and president of Indonesia's foremost cosmetic company group and world-renowned expert on traditional jamu (a drink believed to preserve health) and herbal mixes. Her name and her products are well known and respected throughout Indonesia, as she is often referred to as the "Mother of Indonesia's natural cosmetic". Dr. Tilaar obtained her college education from the University of Indonesia and pursued higher studies at the Academy of Beauty Culture, USA.

She has been in the cosmetic industry for thirty years, during which time she has received several International awards such as Doctoral Honoris Causa Degree in Fashion Artistry from World University, USA and Leading Lady Entrepreneur in Monaco. Dr. Tilaar's cosmetic business is now a multi million-dollar operation with salons and spas developing throughout Indonesia and abroad (including the US). Dr. Tilaar is also leading her industry in wellness practices, personal responsibility and environmental "green" issues.

Company Profile

Organization Type: Company
Ownership: Public Company (listed in Jakarta Negotiated Board – MBTO:IJ)
Sector: Personal Goods
Employees: 779
Country: Indonesia
Website: <http://www.martinaberto.co.id>

GC Engagement

2010 Foundation Contributors	2011-01-01
Global Compact LEAD	2011-01-01
2009 Foundation Contributors	2010-10-22
Founding Companies	2009-11-18
Caring For Climate	2008-07-21

Americas

1. Marilyn Carlson-Nelson, Chairperson, Carlson (Travel & Leisure), USA

Marilyn Carlson Nelson is chairman and former CEO of Carlson, one of the largest privately held companies in the world, where she has been an extremely effective business leader.

Under her leadership, the firm's systemwide sales nearly doubled, to \$40 billion. She transformed Carlson into a "new model" company and initiated an employee effort that netted more than \$200 million in bottom-line process and program improvements.

She has been named one of "America's Best Leaders" by U.S. News & World Report and Forbes magazine has regularly selected her as one of "The World's 100 Most Powerful Women." In 2007, Ethisphere Magazine named her one of the "100 Most Influential People in Business Ethics." Ms. Nelson is an authority on authentic leadership and is the author of *How We Lead Matters: Reflections on a Life of Leadership*, an inspiring collection of wisdom about how to build a meaningful legacy one day at a time.

Ms. Nelson co-chaired the World Economic Forum in Davos, Switzerland in 2004 and has held a number of other high-level positions at the WEF and other industry councils. She has received prestigious awards from the governments of France, Sweden and Finland. She serves on the board of Exxon Mobil, The Committee Encouraging Philanthropy, The Foreign Policy Association and the Kennedy Center for the Performing Arts. She served as chair of the National Women's Business Council, a bi-partisan advisory council to the President and Congress (2002/2005), and is currently chair of the U.S. Travel and Tourism Advisory Board.

Company Profile

Organization Type: Company
Ownership: Private Company
Sector: Travel & Leisure
Employees: 150000
Country: United States of America
Website: <http://www.carlson.com>

GC Engagement

2010 Foundation Contributors 2011-01-01
Women's Empowerment Principles (signatories) 2011-01-01

2. Samuel di Piazza, Vice Chair, Citi Group (Finance), USA

Samuel Di Piazza, Jr. joined Citigroup Inc. as vice chairman, Institutional Clients Group in May 2011. Di Piazza retired as global chief executive officer of PricewaterhouseCoopers International Limited in 2009. He had served as CEO since 2002, leading an organization of almost 30,000 people and 2,200 partners. Di Piazza currently serves as a trustee and member of the executive committee of the International Accounting Standards Committee Foundation.

He is past chairman of the World Business Council on Sustainable Development, on the USA Foundation board of the World Economic Forum, and on the board of trustees of the Mayo Clinic. He is a member of the Board of Governors and the past global chairman of Junior Achievement Worldwide and a member of the executive committee of the National September 11 Memorial & Museum. Di Piazza is a member of the board of directors of St. Patrick's Cathedral, DirecTV, Inc. (DTV), and Apollo Group, Inc. He is also a member

of the executive committee and the immediate past chairman of the board of trustees of The Conference Board.

Di Piazza received a bachelor of science degree from the University of Alabama and a master's degree from the University of Houston. He has been honored as Accountant of the Year by the Beta Alpha Psi Society and is a recipient of the Ellis Island Medal of Honor and the INROADS Leadership Award. Di Piazza is a widely quoted commentator on issues of corporate reporting, transparency, and sustainable development. In 2002, he co-authored Building Public Trust: The Future of Corporate Reporting

Company Profile

Participant since 2010/03/24
Differentiation Level Global Compact Active
Country United States of America
Employees 265300
Organization Type FT 500 Company
Ownership Public Company
Sector Banks
Website: <http://www.citigroup.com>

3. Ms. Maria das Gracas Silva Foster, President, Petrobras (Energy), Brazil

Ms. Maria das Gracas Silva Foster has been appointed Chief Executive Officer, Member of the Executive Board and Member of the Board of Directors of Petroleo Brasileiro SA Petrobras effective as of February 13, 2012. Prior to that, she acted as Member of the Executive Board and Gas and Energy Officer of the Company from September 21, 2007. She has served as President of Petrobras Distribuidora SA since May 2006. In September 2005, she took over as President of Petroquisa, a position she accumulated with that of Director for Investor Relations. Simultaneously, she was also Executive Manager for Petrochemicals and Fertilizers. From January 2003 to May 2006, she was the Mines and Energy Ministry's Secretary for Oil, Natural Gas, and Renewable Fuels.

Before that, she had already held managerial positions at the Gas and Energy Business Unit and at the Leopoldo Miguez de Mello Research and Development Center, in addition to at the Transportadora Brasileira do Gasoduto Bolivia-Brasil. She is President of the Board of Directors of Liquigas Distribuidora SA, Vice President of the Board of Directors of Companhia Brasileira de Petroleo Ipiranga, and Member of the Board of Directors of Instituto Brasileiro de Petroleo, Gas e Biocombustiveis. In April 2007, she was decorated with the Foreign Relations Ministry's Rio Branco Order's title of Commendator. She graduated in Chemical Engineering from Universidade Federal Fluminense in 1978. She also obtained a Masters degree in Nuclear Engineering from Universidade Federal do Rio de Janeiro in 1979 and a Masters of Business Administration degree in Economics from Fundacao Getulio Vargas (FGV) in 1999.

Company Profile

Participant since: 2003-11-26
Organization Type: Company
Ownership: FT 500 Public Company
Sector: Oil & Gas Producers
Employees: 81918
Country: Brazil

GC Engagement

Global Framework Agreement (Labour)	2011-11-30
Anti-Corruption Working Group	2011-01-01

Women's Empowerment Principles (signatories)	2011-01-01
2010 Leaders Summit Champions	2009-11-18
2008 Foundation Contributors	2008-11-13

4. Jorge Abrahão, President, Ethos, Brazil

Engineer; Entrepreneur, Director President of Ethos Institute of Business and Social Responsibility. Board Member of Sociotec Engineer; member of World Social Forum's International Council and the Network Nossa São Paulo. Former member of the Presidential Board of Food and Nutritional Safety (Consea) and former General Coordinator of Fórum Empresarial de Apoio ao Município (Business Forum for City Support). Also former Coordinator of PNBE - National Thought of Entrepreneurial Basis; former member of the National Coordination of the Brazilian Association of Entrepreneurs for Citizenship (Cives).

Organization Profile

UNGC Status: Active

Participant since: 2003-05-21

Organization Type: Business Association Global

Employees: 40

Country: Brazil

AFRICA/MENA

1. Mr. Robert Collymore – Chief Executive Officer, Safaricom Limited, Kenya

Bob Collymore is the current CEO of Safaricom Limited, effective November 1st 2010. Prior to joining Safaricom, Bob was the Chief Officer for Corporate Affairs in Vodacom Group responsible for the Group's Corporate Communication, Ethics and Compliance, Legal, External Relationships and Corporate Social Responsibility. Prior to that, he was Vodafone's Governance Director for Africa where he was responsible for developing and driving Vodafone's strategy for its investments in Africa as well as representing Vodafone as a key direct foreign investor in a number of African countries. Bob has more than 25 years of commercial experience working in the telecommunications sector. He is also a trustee of Holding companies in Kenya and Tanzania for M-PESA, Vodafone's pioneering money transfer service.

Company

UNGC Status: Active
Participant since: 2006-05-05
Organization Type: Company
Ownership: Public Company
Sector: Mobile Telecommunications
Employees: 2800
Country: Kenya

Corporate Responsibility Role: GC Kenya Network recommends Safaricom. It states, "Safaricom has very innovative ideas for working with sustainability principles on all 4 issue areas. They also use both the COP and GRI reporting. We have documented the company as a best sustainability case study that can inspire other Kenyan firms".

2. Elias Masilela, Public Investment Corporation, South Africa

Previous employers are the Central Bank of Swaziland, National Treasury and Sanlam. He holds a BA degree in Social Sciences (Economics and Statistics) from the University of Swaziland, and an MSc in Economic Policy and Analysis with a specialisation in Money, Banking and International Economics from the Addis Ababa University. He has a long professional history, characterised by a deepness of understanding of the policy environment, grounded in sectoral and international matters. He has originated and ran several policy initiatives in South Africa.

He has lectured, written and published widely. One of his latest writings has literally re-written the history of the Kingdom of Swaziland and provided an entirely new and interesting perspective to South Africa's liberation. The title of the book is "Number 43 Trelawney Park; kwaMagogo". The book was amongst a few select titled identified to represent South Africa at the London Book Fair Market Focus in April 2010. He has sat on many influential Boards in South Africa, in different capacities, such as the Board of the South African Savings Institute (SASI), the Board of the South African Reserve Bank (SARB), the Board of the Government Employee Pension Fund (GEPF) and that of the Economic Research Southern Africa (ERSA). He continues to influence thinking in South Africa, on policy, through his continued engagement as an opinion writer and commentator in the media.

Company Profile

Participant since: 2008-01-23
Organization Type: Company
Ownership: Private Company
Sector: Financial Services
Employees: 337

Country: South Africa

GC Engagement

PRI Signatory

2009 Foundation Contributors

2010-10-22

3. Arif Masood Naqvi, Vice Chairman, Abraaj Capital Holdings Limited, UAE

Arif Naqvi, 51, is Founder and Group Chief Executive Officer of Abraaj Capital. The Abraaj Capital group is a leading alternative asset manager in the rapidly growing economies of the Middle East, Africa, Turkey and Asia. Since inception in 2002, the Abraaj Capital group has raised US\$ 7 billion and distributed around US\$ 3 billion to investors. The Abraaj Capital group has been associated with some of the region's most notable transactions and has won numerous awards including 'Middle East Private Equity Firm of the Year' from London-based Private Equity International (PEI) six years in a row since 2005.

Mr. Naqvi is a member of the Young Presidents' Organization, where he was the Emirates Chapter Chairman from 2002 to 2003. He was designated a New Asian Leader by the World Economic Forum (WEF) in 2003/2004, and is a member of numerous think-tanks and policy groups such as the WEF Arab Business Council. He is a Board Member of the Pakistan Human Development Fund, the King Abdullah II Award for Youth Innovation & Achievement in Jordan and is the Chairman of the British Asian Trust Advisory Council for Pakistan. He is also a member of the Board of Directors of the Emerging Markets Private Equity Association, the IMD Foundation Board, Endeavor Global and the Advisory Board of the Columbia University Middle East Research Center.

In 2007 and 2008, PEI identified Mr. Naqvi as one of the 50-most influential people in the global private equity industry. In 2006, he was awarded the highest civilian honour in Pakistan, the Sitara-i-Imtiaz, by the Republic's President. Mr. Naqvi is a graduate of the London School of Economics & Political Science (LSE) and previously worked with Arthur Andersen & Co., American Express Bank, Saudi Arabia's Olayan Group and the Cupola Group, which he founded in 1994. Mr. Naqvi is married with two children.

Organization Details

UNGC Status: Active

Participant since: 2011-10-24

Ownership: Private Company (SME)

Sector: Equity Investment Instruments

Employees: 171

Country: UAE

Website: <http://www.abraaj.com>

First Term Appointment Letters

Drafted: Georg Kell

Authorized:

A handwritten signature in black ink, appearing to be 'Stw', is written over the 'Authorized:' label and extends slightly to the right.

1. Mr. Andrei Galaev, Chief Executive Officer, Sakhalin Energy (Oil and Gas), Russia
2. Mr. Kurt Bock, Chairman, BASF SE(Chemical), Germany
3. Mr. Paul Polman, Chief Executive Officer, Unilever (Food and Beverage), UK/Netherlands
4. Mr. Kris Gopalakrishnan, Executive Co-Chairman, Infosys (Information Technology), India
5. Mr. Sudhir Vasudeva, Chairman and Managing Director of ONGC (Oil and Gas), India
6. Ms. Guler Sabanci, Chairperson, Sabanci Group (General Industrials), Turkey
7. Ms. Martha Tilaar, Chairperson, Martha Tilaar Group (Personal Goods), Indonesia
8. Ms. Marilyn Carlson-Nelson, Chairperson, Carlson (Travel & Leisure), USA
9. Mr. Samuel Di Piazza, Vice Chair, Citi Group (Finance), USA
10. Mr. Robert Collymore, Chief Executive Officer, Safaricom Limited (Mobile Telecom), Kenya
11. Mr. Elias Masilela, Chief Executive Officer, Public Investment Corporation (Financial Services), South Africa
12. Mr. Arif Masood Naqvi, Vice Chairman, Abraaj Capital Holdings Limited (Equity Investment Instrument), UAE
13. Mr. Brent Wilton, Acting Secretary General, International Organization of Employers, (Trade Union), Switzerland



THE SECRETARY-GENERAL

11 April 2012

Dear Mr. Galaev,

It is with great pleasure that I appoint you as a member of the United Nations Global Compact Board. With more than 7,000 business participants and other stakeholders in over 130 countries, the United Nations Global Compact has become the world's largest corporate sustainability initiative. The Board is a cornerstone of the initiative's governance framework, helping to shape its strategy and policy.

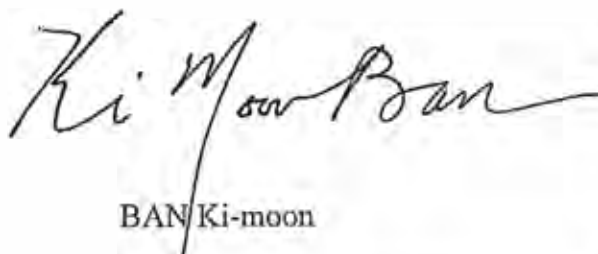
As you know, the main role of the Board is to provide overall strategic and policy advice and oversee the implementation of the initiative's integrity measures. It also makes key recommendations to the Global Compact Office, participants and other stakeholders on Global Compact-related matters. The Terms of Reference for the Board are enclosed.

As a Board member, you will join other leaders from business, labour and civil society. You will be expected to serve as a champion of the United Nations Global Compact and its mission. You will act in a personal and honorary capacity for a period of three years.

I have asked Mr. Georg Kell, Executive Director of the Global Compact Office, to work with you closely on all matters related to the Global Compact Board.

I welcome you to this joint effort to strengthen and guide the United Nations Global Compact. I look forward to working with you and meeting you at the upcoming Global Compact Board meeting, to be held on 20 and 21 June 2012 in Rio de Janeiro, Brazil.

Yours sincerely,



BAN Ki-moon

Mr. Andrei Galaev
Chief Executive Officer
Sakhalin Energy
Yuzhno-Sakhalinsk



THE SECRETARY-GENERAL

13 April 2012

Dear Ms. Silva Foster,

It is with great pleasure that I appoint you as a member of the United Nations Global Compact Board from 1 July 2012. With more than 7,000 business participants and other stakeholders in over 130 countries, the United Nations Global Compact has become the world's largest corporate sustainability initiative. The Board is a cornerstone of the initiative's governance framework, helping to shape its strategy and policy.

As you know, the main role of the Board is to provide overall strategic and policy advice and oversee the implementation of the initiative's integrity measures. It also makes key recommendations to the Global Compact Office, participants and other stakeholders on Global Compact-related matters. The Terms of Reference for the Board are enclosed.

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I welcome you to this joint effort to strengthen and guide the United Nations Global Compact. I look forward to working with you and meeting you at the upcoming Global Compact Board meeting, to be held on 20 and 21 June 2012 in Rio de Janeiro, Brazil.

Yours sincerely,

A handwritten signature in black ink, reading 'Ki Moon Ban', is written over a horizontal line. Below the signature, the name 'BAN Ki-moon' is printed in a sans-serif font.

BAN Ki-moon

Ms. Maria das Graças Silva Foster
President
Petrobras
Brasilia



THE SECRETARY-GENERAL

11 April 2012

Dear Mr. Naqvi,

It is with great pleasure that I appoint you as a member of the United Nations Global Compact Board. With more than 7,000 business participants and other stakeholders in over 130 countries, the United Nations Global Compact has become the world's largest corporate sustainability initiative. The Board is a cornerstone of the initiative's governance framework, helping to shape its strategy and policy.

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I welcome you to this joint effort to strengthen and guide the United Nations Global Compact. I look forward to working with you and meeting you at the upcoming Global Compact Board meeting, to be held on 20 and 21 June 2012 in Rio de Janeiro, Brazil.

Yours sincerely,



BAN/Ki-moon

Mr. Arif Masood Naqvi
Vice Chairman
Abraaj Capital Holdings Limited
Dubai

Renewal for a 3 year term Letters

Drafted: Georg Kell

SN

Authorized: 

1. Fernando Chico Pardo, President, Grupo Aeroportuario del Sureste
2. Juan de la Mota, President, Spanish Local Network
3. Manfred Warda , Secretary General, International Federation of Chemical, Energy, Mine and General Workers' Union



THE SECRETARY-GENERAL

11 April 2012

Dear Mr. Chico Pardo,

It is with great pleasure that I renew your tenure as a member of the United Nations Global Compact Board for another three years until 31 December 2014.

I would like to express my gratitude for the important work you are carrying out as a Global Compact Board member. During your first term, you have provided key strategic and policy guidance to the Global Compact Office and initiative. I appreciate the dedication and commitment you have demonstrated.

As you know, the main role of the Board is to provide overall strategic and policy advice and oversee the implementation of the initiative's integrity measures. It also makes key recommendations to the Global Compact Office, participants and other stakeholders on Global Compact-related matters. The Terms of Reference for the Board are enclosed.

I have asked Mr. Georg Kell, Executive Director of the Global Compact Office, to continue to work with you closely on all matters related to the Global Compact Board.

I welcome you again to this joint effort to strengthen and guide the United Nations Global Compact. I look forward to continuing our collaboration through the Board towards our shared vision of a sustainable and inclusive global economy.

Yours sincerely,

A handwritten signature in black ink, reading 'Ban Ki-moon', is written over a light blue rectangular stamp that also contains the text 'BAN Ki-moon'.

Mr. Fernando Chico Pardo
President
Grupo Aeroportuario del Sureste
Mexico City

Renewal until 30 June 2012 Letters

Drafted: Georg Kell

Authorized:  *Sal*

1. Charles O. Holliday, Chairman of Board, Bank of America
2. Jose Sergio Gabrielli, Former Chief Executive Officer, Petrobras



THE SECRETARY-GENERAL

11 April 2012

Dear Mr. Holliday,

It is with great pleasure that I renew your tenure as a member of the United Nations Global Compact Board until 30 June 2012.

I would like to express my gratitude for the important work you are carrying out as a Global Compact Board member. During your first term, you have provided key strategic and policy guidance to the Global Compact Office and initiative. I appreciate the dedication and commitment you have demonstrated.

As you know, the main role of the Board is to provide overall strategic and policy advice and oversee the implementation of the initiative's integrity measures. It also makes key recommendations to the Global Compact Office, participants and other stakeholders on Global Compact-related matters. The Terms of Reference for the Board are enclosed.

I have asked Mr. Georg Kell, Executive Director of the Global Compact Office, to continue to closely work with you on all matters related to the Global Compact Board.

I welcome you again to this joint effort to strengthen and guide the United Nations Global Compact. I look forward to continuing our collaboration through the Board towards our shared vision of a sustainable and inclusive global economy.

Yours sincerely,

A handwritten signature in black ink, reading "Ki-moon Ban", is written over a light blue rectangular stamp. The stamp contains the text "BAN Ki-moon" in a sans-serif font.

BAN Ki-moon

Mr. Charles O. Holliday
Chairman of the Board
Bank of America Corporation
Charlotte

Thank You Letters

Drafted: Georg Kell

Authorized: _____

1. Oded Grajew, President, Ethos Institute
2. Habiba Al Marashi, Chairperson, Emirates Environmental Group
3. Ntombifuthi Mtoba, Chairperson, Deloitte South Africa
4. Anne Lauvergeon, Chairperson, AREVA
5. Jamshed Irani, Director of the Board, Tata Sons Limited
6. Chey Tae Won, Chairperson, SK Group
7. Antonio Peñalosa, Former Secretary-General, International Organization of Employers



THE SECRETARY-GENERAL

11 April 2012

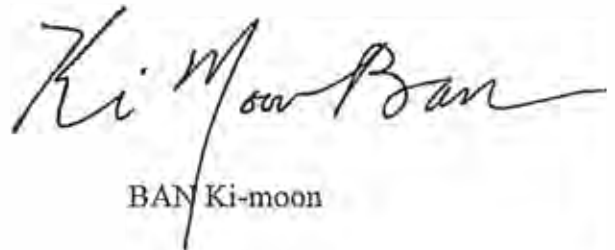
Dear Mr. Grajew,

I would like to thank you for your service as a United Nations Global Compact Board member, which was rendered during the term that concluded on 31 December 2011.

The strategic and policy input that you contributed to the deliberations of the Board during your term were invaluable. I hope you will continue to support the initiative.

With your continued dedication and commitment to the Global Compact, we can achieve our shared vision of a sustainable and inclusive global economy.

Yours sincerely,


BAN Ki-moon

Mr. Oded Grajew
President
Ethos Institute
São Paulo