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Requ le 02 MARS 1996

INTER-OFFICE MEMORANDUM

March 1, 1996

TO: See Distribution List

FROM: William Clive  
CISS

Colonel D. C. K. Kattah  
A/COS

SUBJECT: LIQUIDATION TEAM MEETING

It has been decided that there will be a liquidation team meeting tomorrow, Saturday March 2, 1996 at 0900 in the Trafipro prefab complex. All addressees are requested to attend.

Distribution List: O/CISS  
SO Plans  
G3 Operations  
G4 Logistics  
FSO  
CFSA  
SO Supply  
SO Accommodation  
CPCIU  
CBMES  
CMovcon

Information: A/FC  
[Redacted]  
CAO

Reçu le 28 FEB. 1996

UNITED NATIONS

ASSISTANCE MISSION FOR RWANDA



NATIONS UNIES

MISSION POUR L'ASSISTANCE AU RWANDA

UNAMIR - MINUAR

To: Distribution

28 February 1996

From:

ED )  
AFC ) Liquidation Task Force  
CAO )  
COS )

Subject: Nomination of Liquidation Team

1. At a meeting of the Liquidation Task Force (LTF) on 27 February 1996, the following were nominated members of the Liquidation Team (LT):

COS	Co-Leader
CISS	Co-Leader
OCISS	
SO Plans	
G3 Ops	
G4 Log	
FSO	
CFSA	
SO Sup	
SO Accn	
CPCIU	
CBMES	
SO Log	
CMovCon	

AK  
Please keep on  
hand for the  
next meeting  
28-2-96  
WJ

2. Attached for information is a tabulated summary of the membership of the Liquidation Cell and the four Liquidation Working Groups.

3. The LT is invited to convene at the earliest opportunity to discuss the liquidation plans and to submit any proposals or requests for guidance it may wish to the LTF for review and policy direction.

4. The LT is asked to note that, effective immediately, the LTF will meet every Monday at 15.00 hours.

Distribution:

COS	CFSA
CISS	SO Sup
OCISS	SO Accn
SO Plans	CPCIU
G3 Ops	CBMES
G4 Log	SO Log
FSO	CMovCon

cc:

SRSG

UNAMIR LIQUIDATION: MEMBERSHIP OF WORKING GROUPS

	Liquidation Cell LC	Asset Management Group AMG	Property Control Group PCG	Facilities Management Group FMG	Transport Management Group TMG
OCISS	x	x	x	x	x
SO Plans	x	x	x	x	x
G3 Ops	x				
G4 Log	x	x	x	x	x
FSO		x (L)			
CFSA		x (L)		x	
SO Sup		x	x (L)		
SO Maint		x			x
SO Accn		x		x (L)	
SO Tpt/Mov		x	x		x
FEO		x			
CPCIU		x	x (L)		
CCO		x			
CPO		x	x	x	x
CGEN		x			
CBMES		x		x (L)	
DCO 95CSMG		x			
CFO			x	x	x
Legal Officer				x	
SO LOG					x (L)
CMovCon			x		x (L)
G3 Plans					x
G1					x
BRSC					x
CMC					x
CITMM					x
CCPO					x
CPSB			x		

Note (L) = Co-Leader.



UNAMIR - MINUAR

Recycle 19 MARS 1996

INTEROFFICE MEMORANDUM  
MEMORANDUM INTERIEUR

19 MARCH 1996

PLEASE SUBSTITUTE THE ENCLOSED MINUTES FROM THE LIQUIDATION TEAM,  
DATED 09 MARCH 1996, SUBMITTED TO YOU BY LETTER DATED 15 MARCH  
1996.

SIMILARLY PLEASE FIND AN ATTACHMENT WITH DETAILS OF IMPOUNDED  
VEHICLES.



March 14, 1996

Minutes of Liquidation Meeting  
Held Saturday, 09 March 1996

Present at the meeting:

- Maj. Abubakar, DCOS
- Maj. Bikran, G3 Plan
- Maj. Vishwanath, G4 Plan
- Maj. Patyl, G3 OPS
- Mr. William Clive, CISS
- Mr. Minas Lessanu, CBMS
- Mr. Kel Gleeson, Chief MOVCON
- Mr. Marc Molatte, Chief, PCIU
- Mr. Mike Haner, OISS
- Mr. Joseph Lombardo, Special Task Officer
- Mr. Declan Corrigan, Supply Officer

At the meeting held by the Liquidation Team at the Trafipro Conference Room, on March 9th 1996, the following issues were discussed:

1. Re-examination of Liquidation Programme

A. Military security during the Liquidation period

1. The administration requested the liquidation plan (OSLI) be amended to allow 20 infantry personnel from Indibatt to remain in Kigali until 19th April for security reasons. The Liquidation Team could not agree to this proposal and agreed to submit the issue to LTF under agenda point 7.

2. Col. Abubakar indicated that security at the Magerwa BMS Storage yard will cease on the 14th of March 1996. The proposal was opposed by the administration, on the ground that the Section does not have enough time to move all its material out of that location in time. The committee suggested that EMS in conjunction with Chief of Transport should come out with a new proposal regarding the closure of that facility.

## B. Re-examining the Liquidation Programme

1. The Liquidation team was informed that the Malawi Contingent is to replace the Ghanaian Contingent for providing security to the United Nation International Tribunal for Rwanda (ICTR). The Malawi Contingent will stay in Kigali until 8th of April 1996. The LT noted the change.
2. It was indicated that 10 Zambian Military Police Personnel will stay in Kigali until the 14th of April 1996. The Liquidation Team noted the change.
3. MOVCON indicated that the flight for the Indian Engineering Coy will be leaving on the 17th of March instead of the 16th of March 1996. It was further indicated that 15 Indian MOVCON group will be repatriated on the 19th of April instead of the 14th of April 1996. The Liquidation Team noted the change.
4. G3 Plans informed the LT that the Malawi security team at Shagasha would be reliant only on VHF communications from the site. The LT said military that the FSO was responsible for field communication and instructed that he should likewise make adequate arrangements.

## 2. Milobs Repatriation Programme

### A. Ghanaian Milobs Repatriation.

A letter from the Ghanaian Contingent Commander sent directly to the Liquidation Task Force indicated that 14 Ghanaian Milobs were being treated differently and that they should be repatriated according to the Milob plan. MOVCON explained that since the Milobs could not be accommodated on the contingent flight scheduled for 14 March, they would be repatriated on 13 March by commercial airline.

### B. Milobs Departure dates from Kigali.

1. The Nigerian Contingent will be repatriated on the 15th of March 1996 with 12 Nigerian Milobs and 2 Staff Officers. A total of 8 Nigerians which consist of the real party and Staff Officers will be repatriated on the COE flight or will be sent by commercial flight at a later date. MOVCON to provide date of COE flight to DCOS SP.
2. The Liquidation Team was informed that the Milobs in Butare left the location 2 days earlier and that the facility was occupied by the RPA immediately after. The Liquidation Team expressed its concern and found the situation perplexing in view of the CMO's strong insistence that Milobs remain at post until 10 March.

### C. Administrative requirements.

- a. The previous plan for the repatriation of Milobs as prepared by the Administration has been rejected. And the plan prepared by Milobs has been approved. Based on the current proposal a repatriation list

for the Milobs was prepared by Mr. Joe Lombardo, and is attached as part of this document. He also indicated that Administration has decided that all payments pertaining to the Milobs should be taken care of by the Finance Section before their departure from Kigali. Regarding the issue of payment to the Milobs, Col. Abubakar indicated that it was suggested by Finance Section that their payment will be sent to their respective countries, and this arrangement is not acceptable to the Milobs. The Liquidation Team noted the proposal.

b. The Liquidation team stressed that all Milobs should submit their equipment such as Radios, Vehicles, Computer equipments to the respective Sections upon their arrival to Kigali.

### 3. Staff Officers Repatriation Programme.

, The Liquidation Team proposed that the number of Staff Officers staying till the end of the liquidation period are too many. It was suggested that a small rear party of high officials, who could make decisions should be left behind. The LT requested-FHQ to consider a revised repatriation plan for Staff Officers and report on it the next meeting.

### 4. Impounded Vehicles.

Col. Abubakar indicated that he had discussed this issue with the Military Police and pointed out that it is very difficult to get these vehicles back from the RPA. He suggested that in the event that UNAMIR transfers vehicles to the Rwandan Government, that the impounded vehicles be deducted from the allotment. It was also suggested that the value of these vehicles could be charged against the Trust Fund.

### 5. Disposal of Arms and Ammunitions.

The Liquidation team decided that ammunitions should be consolidated and packaged immediately. This action should be coordinated between the Warehouse, the Indian Contingent, and BMS.

### 6. Review of minutes of LTF Meeting - 05 March 1996.

The LT noted the minutes without comment.

### 7. Issue for Liquidation Task Force consideration.

see point 1(A(I))

### 8. Other Business

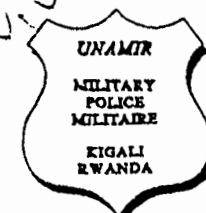
Col. Abubakar indicated the Senegalese Government enquired about the shipment of a container of ammunition left behind by Senbatt. The Chief of MOVCON explained that the item is now at the airport and it will be sent back to Senegal as soon as transport arrangements are completed.



AGENDA  
LIQUIDATION TEAM MEETING  
09 MARCH 1996 - 9:00  
TRAFIPRO CONFERENCE ROOM

1. RE-EXAMINATION OF LIQUIDATION PROGRAMME
  - A. MILITARY SECURITY THROUGHOUT LIQUIDATION PERIOD
  
2. MILOBS REPATRIATION PROGRAMME
  - A. GHANAIAN MILOB REPATRIATION SCHEDULED FOR 13 MAR 96
  - B. MILOB DEPARTURE DATES FROM KIGALI
  - C. ADMINISTRATIVE REQUIREMENTS FOR MILOB REPATRIATION
  
3. STAFF OFFICER REPATRIATION PROGRAMME
  - A. FORCE HQ REPORT
  
4. STATUS OF IMPOUNDED VEHICLES
  - A. MP REPORT
  
5. DESTRUCTION / DISPOSAL OF AMMUNITION
  - A. FORCE HQ REPORT
  
6. REVIEW OF MINUTES OF LIQUIDATION TASK FORCE MEETING - 05 MAR 96
  
7. ISSUES FOR LIQUIDATION TASK FORCE CONSIDERATION

Acc Unit  
FV 4



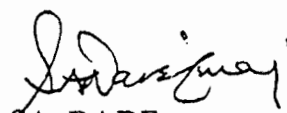
UNITED NATIONS ASSISTANCE MISSION IN RWANDA  
MILITARY POLICE COMPANY

INTER OFFICE MEMORANDUM

TO: DCOS SP  
FROM: Force MP Coy  
INFO: C BOI Unit  
Mr Bah Abdullahi, General Support Services  
CITMM  
DATE: 02 Mar 96

SUBJECT: WEEKLY IMPOUNDED VEHICLE RETURNS  
FOR WEEK ENDING 02 MAR 96

1. Attached herewith, please find the above-mentioned subject for your necessary action
2. Please acknowledge receipt.

  
SA DARE  
Maj  
FPM/CO Force MP Coy

**UNAMIR VEHICLES IMPOUNDED BY GENDARMERIE  
AND STILL WITH THEM AS AT: 02 MAR 96**

S/NO	TYPE OF VEH	VEH NO	ASSIGNED TO	DATE	IMPOUNDED BY	REASONS	REMARKS
1	BEDFORD TRUCK	UNAMIR 3558	B & R	23 SEP 95	CYANGUGU BDE	ACCIDENT	
2	BEDFORD	UNAMIR 3810	B & R	17 OCT 95	GIKONDO BDE	ACCIDENT	
3	TOYOTA PICKUP	UNAMIR 456	<del>MILOB</del> <sup>CHAMBAATT</sup>	2 JAN 96	KIBUNGO BDE	ACCIDENT	
4	NISSAN CABIN	UNAMIR 515	TPT WKSP	29 JAN 96	REMERA BDE	TFC VIOLATION	
5	TOYOTA 4 RUNNER	UNAMIR 1032	MILOB	03 FEB 96	GISENYI BDE	ACCIDENT	
6	TOYOTA COASTER BUS	UNAMIR 279	TPT SECT	20 FEB 96	NYAMIRANBO BDE	ACCIDENT	

Reçu le 04 MARS 1996

UNITED NATIONS  
ASSISTANCE MISSION IN RWANDA



NATIONS UNIES  
MISSION POUR L'ASSISTANCE AU RWANDA

UNAMIR-MINUAR

INTEROFFICE MEMORANDUM - MEMORANDUM INTERIEUR

To: Liquidation Task Force

Date: 02 March 1996

From: William V. Clive  
Co-Chairman, Liquidation Team

for Col. Abubakar  
Co-Chairman, Liquidation Team

Subject: Issues for Liquidation Task Force Consideration

1. On 02 March 96, the Liquidation Team met in its inaugural session. In the course of the meeting, the Liquidation Team agreed to submit to the Liquidation Task Force (LTF) several issues which it deemed crucial to the success of the liquidation of UNAMIR.

2. Therefore, we respectfully request the LTF to deliberate on these issues, as enumerated on the attached, and inform the LT accordingly so that appropriate can be taken.

3. Best regards.

## ISSUES FOR LIQUIDATION TASK FORCE CONSIDERATION

### 1. DISPOSAL OF ARMS AND AMMUNITION

#### ISSUE

WE HAVE TAKEN NOTE OF THE RECENT COMMUNICATION FROM THE SRSG TO UNHQ CONCERNING THIS ISSUE (CODE CABLE 435, DATED 21 FEB 96) AND WISH TO EMPHASIZE THE IMPORTANCE OF RESOLVING THIS QUICKLY. WE HAVE TAKEN THE INTERMEDIATE STEP OF PACKING ARMS AND AMMUNITION INTO CONTAINERS IN ANTICIPATION OF INSTRUCTIONS TO SHIP THIS LETHAL EQUIPMENT OUT OF RWANDA.

#### RECOMMENDATION

WE REQUEST LTF PERMISSION TO RELEASE TO FALD SPECIFICS OF THE AMMUNITION AND ARMS WITH A VIEW OF SECURING THE COOPERATION OF A MEMBER STATE TO TAKE RECEIPT AND DISPOSE OF THE ARMS AND AMMUNITION.

### 2. STATUS OF COMMUNICATION SITES

#### ISSUE

UNAMIR MAINTAINS THREE COMMUNICATION SITES FOR INTERNAL COMMUNICATION AS WELL AS FACILITATING THE RADIO UNAMIR BROADCASTS. AT THE MT. KARONGI SITE, UNAMIR WILL BEGIN DECOMMISSIONING THE EQUIPMENT ON 08 MARCH AND WILL WITHDRAW SECURITY ON 12 MAR 96. AT KIBUNGO WE WILL WITHDRAW THE EQUIPMENT ON 08 MARCH DUE TO THE MILOB DEPARTURE ON 10 MARCH. THE MT. REBEIRO SITE IS LESS PROBLEMATIC SINCE THE RPA GUARD THE FACILITY, HOWEVER WE STILL REQUIRE TWO DAYS DECOMMISSIONING TIME.

#### RECOMMENDATION

WE REQUEST DECISIONS ON THE STATUS OF THESE SITES SO THAT WE MAY PLAN ACCORDINGLY. WE WISH TO DRAW YOUR ATTENTION TO THE FACT THAT THE LIQUIDATION PERIOD WILL PLACE HEAVY STRESS ON OUR RESOURCES AND REDUCE OUR ABILITY TO REACT ON SHORT NOTICE.

### 3. STATUS OF CANADIAN VEHICLES

#### ISSUE

UNAMIR PURCHASED 26 VEHICLES AND 1 CONTAINER OF VEHICLE SPARES FROM THE CANADIAN CONTINGENT BEFORE THEIR DEPARTURE IN LATE JANUARY. THESE VEHICLES ARE CURRENTLY LOCATED AT THE TRAFIPRO COMPOUND.

#### RECOMMENDATION

UNAMIR PURCHASED THESE VEHICLES FOR DONATION TO THE RWANDAN GOVERNMENT. WE REQUEST THAT THE MODALITIES OF THIS TRANSFER BE ARRANGED AS SOON AS POSSIBLE FOR WE NEED THE SPACE AT THE TRAFIPRO COMPOUND.

4. STATUS OF GENERATOR AT AIRPORT

ISSUE

UNAMIR MAINTAINS A 630 KVA GENERATOR AT THE AIRPORT AS A BACK-UP POWER SUPPLY. UNAMIR'S GENERATOR UNIT HAS DETERMINED THAT THIS IS NO LONGER A REQUIREMENT DUE THE IMPROVED RELIABILITY OF CITY POWER AS WELL AS THE PRESENCE OF TWO RWANDAN-OPERATED BACK-UP GENERATORS.

RECOMMENDATION

WE REQUEST POLITICAL CLEARANCE FOR THE REMOVAL OF THE GENERATOR SO THAT WE MAY TRANSFER IT TO ICTR-ARUSHA.

5. SERVICES TO SRSG'S OFFICE DURING LIQUIDATION PERIOD

ISSUE

DURING THE LIQUIDATION PERIOD UNAMIR WILL DRAW DOWN ITS PERSONNEL, INCLUDING LOCAL STAFF AND INTERNATIONAL CONTRACTORS. SIMILARLY, AS PART OF THE DRAWDOWN WE WILL RECALL EQUIPMENT, INCLUDING VEHICLES AND WELFARE ITEMS. THESE ACTIONS ARE CONSISTENT WITH THE NECESSITY TO TERMINATE ALL OPERATIONS ON OR BEFORE 19 APRIL 96.

RECOMMENDATION

WE REQUEST A DRAWDOWN PLAN FOR INTERNATIONAL CIVILIAN STAFF FROM THE SRSG'S OFFICE. SIMILARLY, WE ASK THE SRSG'S OFFICE TO MAKE KNOWN HIS REQUIREMENT FOR LOCAL STAFF, INCLUDING DRIVERS, AND OTHER SERVICES DURING THE LIQUIDATION PERIOD.

6. MILOBS REPATRIATION PROGRAMME

ISSUE

ON 24 FEB 96, A/COS ISSUED A MILOBS REPATRIATION SCHEDULE WHICH THE ADMINISTRATION FOUND TO BE EXCESSIVE IN DURATION AND STRUCTURE. THE ADMINISTRATION PREFERRED A REPATRIATION SCHEDULE CONDUCTED OVER THE PERIOD FROM 09 - 14 MARCH SO AS TO FREE RESOURCES FOR THE HEAVY CONTINGENT REPATRIATIONS (14, 15, 16, 20 MARCH).

RECOMMENDATION


THE LTF SHOULD AGREE TO A PLAN WHICH INCORPORATES THE MILOB SCHEDULE WITH ADMINISTRATION REQUIREMENTS CONCERNING CHECK-OUT AND REAR PARTY REPATRIATION.

**AGENDA**  
**LIQUIDATION TEAM MEETING**  
**02 MARCH 1996 - 9:00**  
**TRAFIPRO CONFERENCE ROOM**

1. **RE-EXAMINATION OF LIQUIDATION PROGRAMME**
  - A. CONTINGENT REPATRIATION PLAN
    1. NICOY
    2. GHANCOY
    3. MALAWICOY
    4. FORCE ENGINEER COMPANY
  - B. DECOMMISSIONING OF SHAGASHA
    1. RETENTION OF SECURITY TEAM UNTIL 15 MAR 96
  - C. MILITARY SECURITY THROUGHOUT LIQUIDATION PERIOD
2. **MILOBS REPATRIATION PROGRAMME**
3. **STAFF OFFICER REPATRIATION PROGRAMME**
4. **SECURITY AND DECOMMISSIONING OF EQUIPMENT AND STORES IN THE SECTORS**
5. **STATUS OF IMPOUNDED VEHICLES**
6. **ISSUES FOR LIQUIDATION TASK FORCE CONSIDERATION**
  - A. DISPOSAL OF ARMS AND AMMUNITION
  - B. STATUS OF COMMUNICATION SITES
    1. MT. KARONGI
    2. MT. REBEIRO
    3. KIBUNGO
  - C. STATUS OF CANADIAN VEHICLES
  - D. STATUS OF GENERATOR AT AIRPORT
  - E. SERVICES TO SRSG'S OFFICE DURING LIQUIDATION PERIOD

ROUTING SLIP		FICHE DE TRANSMISSION	
TO: <b>ED</b>   <b>AFC</b>   <b>COS</b>			
FROM: <b>CAO</b>			
Room No. - No de bureau		Extension - Poste	Date <b>28/2/96</b>
FOR ACTION			POUR SUITE A DONNER
FOR APPROVAL	<input checked="" type="checkbox"/>		POUR APPROBATION
FOR SIGNATURE	<input checked="" type="checkbox"/>		POUR SIGNATURE
FOR COMMENTS			POUR OBSERVATIONS
MAY WE DISCUSS?			POURRIONS-NOUS EN PARLER ?
YOUR ATTENTION			VOTRE ATTENTION
AS DISCUSSED			COMME CONVENU
AS REQUESTED			SUITE A VOTRE DEMANDE
NOTE AND RETURN			NOTER ET RETOURNER
FOR INFORMATION			POUR INFORMATION

Please return to CAO  
for signature and  
distribution.







To: Distribution

28 February 1996

From: ED )  
AFC ) Liquidation Task Force  
CAO )  
COS )

Subject: Nomination of Liquidation Team

1. At a meeting of the Liquidation Task Force (LTF) on 27 February 1996, the following were nominated members of the Liquidation Team (LT):

COS	Co-Leader
CISS	Co-Leader
OCISS	
SO Plans	
G3 Ops	
G4 Log	
FSO	
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SO Sup	
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CPCIU	
CBMES	
SO Log	
CMovCon	

2. Attached for information is a tabulated summary of the membership of the Liquidation Cell and the four Liquidation Working Groups.

3. The LT is invited to convene at the earliest opportunity to discuss the liquidation plans and to submit any proposals or requests for guidance it may wish to the LTF for review and policy direction.

4. The LT is asked to note that, effective immediately, the LTF will meet every Monday at 15.00 hours.

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COS	CFSA
CISS	SO Sup
OCISS	SO Accn
SO Plans	CPCIU
G3 Ops	CBMES
G4 Log	SO Log
FSO	CMovCon

cc: SRSG

**UNAMIR LIQUIDATION: MEMBERSHIP OF WORKING GROUPS**

	Liquidation Cell LC	Asset Management Group AMG	Property Control Group PCG	Facilities Management Group FMG	Transport Management Group TMG
OCISS	x	x	x	x	x
SO Plans	x	x	x	x	x
G3 Ops	x				
G4 Log	x	x	x	x	x
FSO		x (L)			
CFSA		x (L)		x	
SO Sup		x	x (L)		
SO Maint		x			x
SO Accn		x		x (L)	
SO Tpt/Mov		x	x		x
FEO		x			
CPCIU		x	x (L)		
CCO		x			
CPO		x	x	x	x
CGEN		x			
CBMES		x		x (L)	
DCO 95CSMG		x			
CFO			x	x	x
Legal Officer				x	
SO LOG					x (L)
CMovCon			x		x (L)
G3 Plans					x
G1					x
BRSC					x
CMC					x
CITMM					x
CCPO					x
CPSB			x		

**Note** (L) = Co-Leader.