

[4 CONFIDENTIAL]

UNARCHIVES

SERIES 5-1062

BOX 152

FILE 5

ACC. 1998/0283

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SOPS ON RETURNEES FROM EXILE

GENERAL

1. The death of the President on 06 April 94 marked a series of border jumping following the war that ensued. The refugees have indicated their intentions to come back to their homes because the situation has turned back to normalcy. These SOPs describe procedures to be followed in the return of exiled citizens of Rwanda.

AIM

2. The aim of these SOPs is to outline procedures for the smooth return of Rwandese persons from exile.

CATEGORIES

3. The following categories comprise personalities with the intention of returning to their homes:

- a. Politicians.
- b. Ex Govt Officials.
- c. Ex Militants/Gendarmerie.
- d. Militias.
- e. Ordinary Rwandese People.

POLITICIAN

4. One who is engaged in politics as a profession. This person can be selected and officiated with a political party or simply engaged in politics as a profession. This category involves persons as shown hereunder:

- a. Party President.
- b. Cabinet Ministers.
- c. Politburo Members.
- d. Parliamentarians.

EX GOVT OFFICIALS

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5. Any individual who was employed by the government and exercised senior responsibility and who acted as representative of his government. The persons meant are as follows:

- a. Governors/Prefect/Bomgamesters etc.
- b. Govt Functionaries.
- c. Appointees of Parastatals.
- d. Govt Appointees.

EX MILITARY/GENDARMERIE

6. Any members who were or are in active service. Retired army officers with influence. These are:

- a. RGF/RGA.
- b. Gendarmerie.
- c. Police.
- d. Retired Army Officers.

MILITIAS

7. These are armed wings of political parties protecting interests of political parties. Party faithfuls Armed but are not members of the army.

ORDINARY RWANDESE PEOPLE

8. These are the rank and file who are citizens of Rwanda by birth and nationality.

9. DETAILED PROCEDURES ON RETURN. The following procedure is to be followed by applicants:

- a. Any individual or group of persons wishing to return to Rwanda is to contact the nearest UNHCR or UNAMIR Troops.
- b. Returnees are to fill in four copies of the application forms (Annex A).

10. ACTION BY SECTOR HQ'S/LIAISON STAFF. The following must be done by the contacted HQ or Liaison Teams:

- a. Ensure that individual particulars are filled in properly.
- b. Forward copies onward to HAC at Force HQ.

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~~done by the contacted HQ or Liaison Teams:~~

- ~~a. Ensure that individual particulars are filled in properly.~~
- ~~b. Forward copies onward to HAC at Force HQ.~~
- c. Collate all information in respect of the returnees.
- d. Maintain a record of returning citizens.
- e. Continue to monitor the situation.
- f. Conduct administration of returnees to assist them being placed under the care of ICRC/UNHCR.
- g. Where the ICRC/UNHCR is not available, Sector HQ is to move these people to the nearest ICRC/HCR Offices.

11. ACTION BY HAC. The HAC will receive forms from all sectors and forward them to the Government Ministry of Interior, Information to UNAMIR Political Office for guidance where necessary. Pass down information to Sector HQs and inform ICRC/UNHCR of intended future tasks.

SECTOR HQs

12. The Sector HQs will do the following:

- a. Inform individual returnees about the procedure of movement and their clearance,.
- b. Prepare escorts in ^{consultation} ~~continuation~~ with RPA if movement is by road, and within their area of responsibility.

PROCEDURE FOR RETURN

13. UNAMIR is to arrange and act as follows:

- a. Unit in area of refugees homes to monitor arrival of returnees.
- b. HAC to inform units in home area of cleared persons for follow up action in ~~concept~~ ^{concern} with ICRC and HCR.
- c. HAC and COO Cells to co-ordinate mode of transport from pick-up points to release places.
- d. Means of transport can be C-130, Helicopter and Vehicles

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of various types. Bearing in mind that pick up points could be across the border areas in Entebbe, Nairobi or Goma.

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ANNEX A TO SOP
RETURNEE FROM EXILE

BIOGRAPHY DATA FOR RETURNEES

CATEGORY _____

1. FAMILY NAME _____ FIRST NAME _____

2. OTHER NAMES _____ ID NO. _____

3. NATIONALITY _____ RANK(IF APPLICABLE) _____

SERVICE NO. _____ LAST UNIT _____

4. WHETHER ACCOMPANIED BY FAMILY MEMBERS _____

GIVE NAMES:

A. _____

B. _____

C. _____

D. _____

E. _____

5. PERMANENT ADDRESS: _____

6. OCCUPATION BEFORE THE WAR _____

7. LAST APPOINTMENT BEFORE THE WAR _____

8. LAST PLACE OF RESIDENCE _____

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9. BRIEF BACK GROUND _____

10. RETURNEE FROM:	TO:
A. TOWN _____	A. TOWN _____
B. PREFECTURE _____	B. PREFECTURE _____
C. UNAMIR SECTOR _____	C. UNAMIR SECTOR _____

11. APPLICANTS SIGNATURE _____ DATE _____

12. SECTOR COMD'S SIGNATURE _____ DATE _____

13. COMMENTS BY SRSG _____

SIGNATURE:

DATE STAMP:

AC 009

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22 Jul 94

SECTION 9:
OPERATIONAL DIRECTIVE NO. 02
RULES OF ENGAGEMENT

Amendment
10 Sep 94

PART 1

1. The conduct of military operations is controlled and regulated by the provision of international and national law, conventions and precedence. In the case of a United Nations (UN) conducted operation, it is the responsibility of the UN to set the parameters within which UN Forces will operate. Rules of Engagement (ROE) are the means by which the UN can provide to commanders at all levels the political and legal direction and guidance on the use of Force by UN personnel. ROE are drafted by the Force Commander, but are approved by the UN and may only be changed with UN authority.

2. These UNAMIR ROE are provided for UN Forces operating under the auspices of UN Security Council Resolution 925 dated 8 June 1994, which states in paragraph 4 that:

"... the consolidated mandate of UNAMIR includes the following:

- (a) To contribute to the security and protection of displaced persons, refugees and civilians at risk in Rwanda, including through the establishment and maintenance where feasible, of secure humanitarian areas;
- (b) To provide security and support for the distribution of relief supplies and humanitarian relief operations; and
- (c) To act as an intermediary between the parties in an attempt to secure their agreement to a ceasefire;..."

Paragraph 5 of the resolution particularly recognizes that:

"UNAMIR may be required to take action in self-defence against persons or groups who threaten protected sites and populations, United Nations and other humanitarian personnel or the means of delivery and distribution of humanitarian relief."

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3. UNAMIR is a peacekeeping force without commitment to either party in the Rwandese civil war. Under the terms of the Arusha Peace Agreement and the UN Security Council Resolution mandates, UNAMIR has a commitment to all parties to assist them to achieve peace. Impartiality is the key and all UNAMIR's actions must be aimed at ensuring the furtherance of this objective. However, circumstances could arise where the use of force by UNAMIR personnel would be necessary and justified.

PART 11

DEFINITIONS

4. The following key definitions must be clearly understood by all personnel in UNAMIR:

a. Force. The use of physical means to impose one's will. Military force is the use of the physical means provided by formed, armed and disciplined bodies of troops under unified command to achieve the same end and generally implies the potential to use significant levels of violence.

b. Self-Defence. The use of force to protect:

- (1) oneself and the personnel in one's unit,
 - (2) other UNAMIR military or civilian personnel,
 - (3) non-UNAMIR humanitarian aid personnel,
 - (4) displaced persons, refugees and civilians in sites or among populations under the protection of UNAMIR forces, or
 - (5) other UN-authorized military or civilian personnel,
- against a hostile act or hostile intent, where there is no other choice or time for deliberation.

c. Hostile Act. A hostile act is an attack or other use of force against those entities listed in paragraph 4.b. above.

d. Hostile Intent. Hostile intent is the threat of the imminent use of force against those entities listed in paragraph 4.b. above.

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- e. Minimum Force. The minimum degree of authorized force which is necessary, reasonable and lawful in the circumstances.
- f. Collateral Damage. Damage to persons or property adjacent to, but not part of an authorized target.
- g. Non-deadly force. Any physical means of forcing compliance that does not pose a risk of death or serious bodily harm to the individual against whom the force is directed. This is usually through the use of physical force short of the use of firearms or other deadly weapons. Examples include: pushing and lesser forms of striking or hitting, and physically or mechanically restraining persons. Warning shots are non-deadly force, even though they involve the use of firearms.
- h. Deadly Force. This is the ultimate degree of force. Deadly force is that level of force which is intended or is likely to cause death or serious bodily harm regardless of whether death or serious bodily harm actually results.

PART 111

INSTRUCTIONS ON THE USE OF FORCE

APPLICABILITY

5. The ROE stated in this directive apply to all personnel provided by nations participating in UNAMIR under the provisions of UN Security Council Resolution 925 dated 8 June 1994. These ROE are written in the form of either prohibitions or permissions. Issued as prohibitions, they are orders not to take specific actions. Issued as permissions they are guidance to commanders that certain specific actions may be taken if they are judged necessary to achieve the aim of the mission.

COMMANDERS' RESPONSIBILITY

- 6. Commanders at all levels are required:
 - a. to have this directive translated and disseminated to every subordinate under their command; and
 - b. to ensure that every subordinate under their command understands the contents of this document.

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AUTHORIZATION LEVELS FOR THE USE OF FORCE

7. The use of deadly force for the different types of weapons systems will be authorized as follows:

a. Force Commander or his Delegate:

- (1) heavy support weapons (ie rocket launchers, artillery pieces, light mortars, etc); and
- (2) heavy machine guns or cannons (.50 cal, 20 mm, etc).

b. in situations which are life threatening to UNAMIR troops, members of their unit or those they are ordered to protect, soldiers may use the following weapons:

- (1) medium machine guns (ie FN MAG, M60, etc)
- (2) light machine guns; and
- (3) all personal weapons on automatic or single shot fire.

c. in situations which are not life threatening to soldiers, members of their unit or those they are ordered to protect, the use of deadly force for the different types of weapons will be authorized as follows:

(1) Sector Commanders:

- (a) medium machine guns (ie FN MAG, M60, etc),
- (b) light machine guns; and
- (c) all personal weapons on automatic fire.

(2) Battalion Commander down to nco level at scene of a threat:

- (a) personal weapons for single shot fire.

Note: Commanders should be aware when using weapons of the principles of military necessity and proportionality.

PRINCIPLES FOR THE USE OF FORCE

8. When an incident occurs that requires the use of force, the following principles will be adhered to:

a. if possible, negotiation and warnings must be exhausted before any use of force is initiated;

b. only the minimum non-deadly and deadly force consistent with achieving the immediate aim shall be employed;

c. except where authorized under paragraph 11, the escalation of force procedures pursuant to paragraph 16 must be exhausted before the use of any deadly force is initiated;

d. deadly force is justified only under conditions of extreme necessity and as a last resort when all other lesser means have failed or cannot reasonably be employed;

e. escalation of the level of violence is to be minimized;

f. collateral damage is to be minimized;

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- g. the use of force in retaliation is prohibited; and
- h. use of force shall be controlled by the on-scene commander and is to cease once the aim has been achieved.

AUTHORITY TO USE FORCE

9. Force may be used as follows:

a. Non-Deadly Force. UNAMIR personnel are authorized to use non-deadly force in the following circumstances:

- (1) in self-defence (as defined in paragraph 4.b.) against unarmed aggression;
- (2) against unarmed attempts at infiltration or envelopment of UNAMIR units, compounds or locales;
- (3) when UNAMIR premises are violated in unarmed attempts to steal UNAMIR property or property under the protection of the UN;
- (4) when unarmed attempts are made to abduct or detain UNAMIR civilian or military personnel; and
- (5) when unarmed attempts are made to prevent UNAMIR personnel from carrying out their responsibilities as ordered by their commanders.

b. Deadly Force. UNAMIR personnel are authorized to use deadly force in the following circumstances:

- (1) in self- defence (as defined in paragraph 4.b.) against persons committing a hostile act or exhibiting hostile intent;
- (2) to protect from damage or destruction, property or installations belonging to or under the protection of UNAMIR, including protected sites and the means for the distribution and delivery of humanitarian relief:
 - (a) which have been designated by the unit Commanding Officer, in consultation with the Force Commander, as essential to the success of the UNAMIR mission,
 - (b) which justify protection through the use of deadly force, and ,

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(c) where there is no way to prevent the damage or destruction;

(3) to overcome armed attempts to prevent UNAMIR Forces discharging its duties, when authorized by the Force Commander;

(4) to resist armed attempts to disarm, abduct or detain UNAMIR military or civilian personnel;

(5) to resist armed attempts to compel UNAMIR personnel to withdraw from protection areas they were ordered to occupy by the Force Commander or his delegate; and

(6) to resist armed attempts to cut off a UNAMIR force.

AUTHORITY TO SEARCH AND DETAIN

10. Authority to stop and Search. UNAMIR personnel are authorized to stop all individuals attempting to enter or who are discovered inside any facilities under UNAMIR protection and to request that the individual submit to a consensual search of himself / herself and his/her vehicle where applicable. Any individual not willing to be searched shall be denied access, escorted from the premises or detained as appropriate. Searches of persons and their property are also authorized for the purpose of security. Such searches may be conducted with the minimal use of force necessary.

11. Authority to Detain. Individuals shall only be detained if they commit a hostile act, display hostile intent or carry out any activity which would require that force be used against them under paragraph 9.

12. Once detained, only minimal non-deadly force is authorized to prevent the escape of a detainee, unless there is a necessity to act in self-defence, in which case minimum force, up to and including deadly force, is authorized. However, if the individuals flee and the threat of their use of force has thus been removed, further force of any kind shall not be employed to apprehend them.

13. Any individual detained shall be turned over as soon as possible to appropriate police authorities as designated by the Force Commander. Any weapons seized from detainees shall be confiscated or rendered militarily ineffective.

14. Treatment of Detainees. Any individuals detained are not Prisoners of War (PW) under the 1949 Geneva Convention. However, all persons detained will be accorded, as a minimum standard, treatment which would be given to a PW. In almost every case, except where extreme operational exigencies demand, a higher standard will be observed. Since the detention should only be for a minimum period of time, many of the procedures under the Geneva Convention accorded to PWs will be inapplicable.

Note: Detainees shall not be subject to intimidation, deprivation or humiliation. Medical care and the attention of medical personnel will be provided when required. Detainees will be given rations and shelter equivalent to that of UNAMIR personnel.

CHALLENGE AND ESCALATION PROCEDURES

15. Except where a response is required in accordance with paragraph 16, the following procedures are to be followed:

a. Verbal or Visual Warning. Warn the aggressor to stop the activity, which in normal circumstances, should follow the following sequence:

(1) depending on the circumstances, a warning may be given orally, by a sign or by illumination (ie, hand-held red flares, search-lights, etc.). The issuance of a warning should also be passed up the chain of command with continuous Situation Reports;

(2) repeat the verbal or visual warning as many times as is necessary to ensure understanding or compliance;

b. Charge Weapons. If authorized under State B of ROE No.2 (paragraph 16 refers);

c. Warning Shots. If the threat continues, employ aimed warning shots in a safe direction so that there is no danger of personal injury or collateral damage;

d. Non-Deadly Force. If warning shots are ignored, employ minimal non-deadly force;

e. Deadly Force. If minimal non-deadly force is either not feasible or fails, on order and under the control of a superior, minimal deadly force, such as single aimed shots, may be used until the threat is removed;

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- f. Escalation of Deadly Force. Escalatory weapons fire with other weapons systems shall only be on the order of the appropriate commander in accordance with paragraph 7.

OPENING FIRE WITHOUT WARNING OR ESCALATION

16. The only circumstance under which it is permissible to use deadly force without warning or escalation is if an armed attack by an aggressor comes so unexpectedly that even a moments delay could:

- a. lead to death or serious injury to UNAMIR personnel or to other UN-authorized military or civilian personnel;
- b. lead to death or serious injury to persons who are under the protection of UNAMIR; or
- c. lead to the immediate damage or destruction of UNAMIR property in the circumstances described in paragraph 9.b.(2).

PROCEDURE DURING FIRING

17. Any use of firearms as a means of applying deadly force, shall be aimed fire, ie, fired at the centre of the visible mass of the target. Fire must be controlled and will not be indiscriminate. Automatic fire and firing of support weapons will only be used as a last resort and only as authorized under paragraph 7. Fire for effect will only continue as long as it is necessary to achieve the immediate aim.

Through fire control orders, the commander on the scene will indicate and control the fire, preferably directed at the leaders or instigators of the threat. Regular situation report will be forwarded through the chain of command.

18. Whenever possible, each escalation in the use of force should be authorized by the chain of command of UNAMIR. A request in clear by radio for authorization to fire can have a calming effect on its own. Permission to use higher level of force must be obtained from the appropriate commander in accordance with paragraph 7. The on-scene commander is responsible for assessing the situation and taking action appropriate to the situation.

PROCEDURE AFTER FIRING

19. After firing, commanders should ensure the following actions are taking.

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a. Medical. Any wounded, including those fired upon by UNAMIR personnel will be given first aid, if such an action can be done without further endangering the lives of UNAMIR personnel.

b. Recording. Details of the incident will be recorded, including:

- (1) date, time and place of firing;
- (2) unit and personnel involved;
- (3) the events leading up to the firing;
- (4) why UNAMIR personnel opened fire;
- (5) who or what was fired on;
- (6) the weapons fired; and
- (7) the apparent results of the firing.

c. Reporting. The above information and the current situation will be reported through the chain of command to Force HQ ATTN Force Commander and Chief Operations Officer.

PART 1V

RULES OF ENGAGEMENT

20. Rule No. one: Authority to Carry Arms

- a. State A: No authority; and
- b. State B: Authority granted to carry weapons.

21. Rule No. Two: Status of Weapons

- a. State A: Weapons will be carried with loaded magazines.
- b. State B: Weapons will be carried, charged and made safe.

22. Rule No. Three: Response to Hostile Intent or Hostile Act without the Use of Fire

- a. State A: Observe and report but will withdraw in order to preserve own force.

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b. State B: Stay in place. Make contact and establish liaison with opposing force(s) and/or local authorities concerned.

c. State C: Observe and Report. Stay in place. Warn aggressor of intent to use force and demonstrate resolve by appropriate means without opening fire.

d. State D: Observe and Report. Stay in place. Warn aggressor of intent to use force and demonstrate resolve by appropriate means. Demonstrative use of fire is authorized.

23. Rule No. Four: Disarmament of Paramilitary Personnel or Civilians

a. State A: No authorization granted.

b. State B: Authorization is granted. In doing so, use minimum force and escalate to include use of deadly force if hostile intent is exhibited or a hostile act is committed. Hand over to appropriate authority at the earliest opportunity.

24. Rule No. Five: Intervention and Warning Shots

*Amendment
10 Sept.*

a. State A: Intervention ^{BETWEEN Warring Factions} is prohibited.

b. State B: Intervention with deadly force against positively identified and designated targets only after warning shots have been fired as part of the warning process.

25. Rule No. Six: Control of Weapons Systems

a. State A: Manning, preparation, movement and firing of weapons in the presence of the forces in conflict is prohibited.

b. State B: Designated activity in the presence of the forces in conflict is permitted but will be specified by the following notes:

- (1) Man (type of system);
- (2) Prepare (type of system);
- (3) Move (type of system); and
- (4) Fire (type of system).

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26. There are three ROE states that may apply in any given sector in Rwanda. These states are GREEN, YELLOW and RED and are described on UNAMIR Levels of Readiness/Alert pages in the directive subsequent to Annex A. In normal circumstances, the ROE status shall be GREEN.

NOTE: Changes in the normal status of the ROE for UNAMIR Forces as a whole will be ordered by the Force Commander or his delegate. Sector Commanders may order changes in normal status of the ROE for their sectors, if authorized by the Force Commander or his delegate. Contingent Commanders will inform or, if necessary, seek approval from national authority for the change in status.

PART V

CONCLUSION

27. The aim of this directive is to provide guidance to commanders and soldiers at all levels in the use of force. However, no definitive direction can be created that can detail every possible course of action for every possible situation. It is critical and mandatory that all members of UNAMIR understand these ROE and apply them to any and all situations that develop requiring the use of force.

28. Amendments to this directive will be issued as required and as approved by the UN.

29. This directive will be classified UN RESTRICTED.

Annex:

Annex A Aide-Memoir for Members of UNAMIR

UNAMIR RESTRICTED

ANNEX A TO
AIDE MEMOIRE
DATED 22 JUL 94

**INSTRUCTIONS FOR ALL MEMBERS OF
THE UNAMIR MILITARY COMPONENT
REGARDING OPENING FIRE IN RWANDA**

1. You are to avoid the use of force, if it is possible to do so, and your conduct must cause the least possible concern, fear or danger to the local population.
2. Your immediate commander will order any change in the states of weapon readiness. While your commander will normally issue the order to open fire, you have the right to use appropriate force in self-defence to protect yourself and those it is your duty to protect. Whenever possible a warning should be given before opening fire (see over).
3. If you have to use force, you must only use the **MINIMUM FORCE** necessary. **MINIMUM FORCE** normally involves the following sequential actions:
 - a. open display of weapons.
 - b. verbal warning.
 - c. barring access to the point being protected.
 - d. physical restraint.
 - e. warning shots.
 - f. pointing weapons, and
 - g. firing weapons.

WARNINGS

4. **WARNING BEFORE FIRING.** Whenever possible a warning should be given before firing. The warning should be given in a loud clear voice in ENGLISH/FRENCH or KINYARWANDA:

STOP-HANDS UP/ ARRETEZ LEVEZ LES MAINS/
HAGARARA, AMABOKO HEJURU

(PAUSE)

STOP OR I WILL SHOOT/ ARRETEZ OU JE TIRE/
HAGARARA, CYANGWA BAKURASE

5. **FIRE AFTER WARNING.** After warning you may fire on a person in order to avoid death or grievous bodily harm only if:

- a. the person is carrying a dangerous weapon (e.g. firearm, improvised firing device or machete); AND
- b. you believe the person is about to attack you, your unit, or any person it is your duty to protect; AND
- c. the person refuses to stop when called upon to do so; AND
- d. you believe there is no other way of stopping the person.

6. **FIRE WITHOUT WARNING.** You may fire without warning on a person in order to avoid death or grievous bodily harm only if that person:

- a. has used or is using a fire arm or other dangerous weapon against you, your unit or persons it is your duty to protect; OR
- b. is carrying what you believe to be a dangerous weapon, AND is clearly about to use it, AND you believe that there is no other way to protect yourself, your unit, or the persons it is your duty to protect.

7. If you have to fire, you must account for all rounds expended in an after action report submitted in writing to your immediate commander.

UNAMIR LEVELS OF READINESS/ALERT

SL	STATUS	UNITS/HQ	ACTION
1	GREEN	ALL	1. Normal activities 2. ROE: Rule 1-Status B,Rule 2-Status A, Rule 3-Status B, Rule 4-Status A, Rule 5-Status A, Rule 6-Status A.
2	YELLOW	HQ UNITS ALL	1. Planning for next higher status commences. 2. Liaison increased. 3. VIP visits postponed. 4. No leave granted except on compassionate grounds 1. Precautionary Stage. 2. Double sentries. 3. Night movement restricted. 4. Test shelters. 5. Stand To/Local Alarm practice. 6. No leave granted except on compassionate grounds. 7. Back up comms/units/wpns. 8. Reserves put on 3 hrs notice to move. ROE: Rule 1-Status B, Rule 2-Status B, Rule 3-Status C, Rule 4-Status A, Rule 5-Status A, Rule 6-Status A.

3	RED	HQ	1. General Alert. 2. VIP visits cancelled. 3. No leave granted. 4. Emergency movements only. 5. Special Sitreps to UNHQ. 6. Civilian evacuation if the situation warrants.
		UNITS	1. Troops in defensive positions. 2. Troops in Stand To positions. 3. Reserves put on one hour notice to move. 4. No leave granted. 5. Troops on duty outside to wear flak jackets.
		ALL	ROE: Rule 1-Status B, Rule 2-Status B, Rule 3-Status D, Rule 4-Status B, Rule 5-Status B, Rule 6-Status B.

SCENARIO DRIVEN LEVELS OF READINESS/ROE

SCENARIO	DESCRIPTION	STATUS
1	Sentries - UNAMIR Installations	Red
2	Normal Movement Between Business locations	Green
3	Routine Patrols	Yellow
4	Escorted Convoys (NGO's, VIP's etc.)	Red
5	Hostile Barriers	Red
6	Extraction	Red
7	Deployment of Reserves	Red
8	Protection of UNAMIR Installations	Red
9	Individuals under UNAMIR protection	Red
10	Observation Posts	Red
11	UN Controlled Checkpoints	Red

AIDE MEMOIRE - RULES OF ENGAGEMENT

RULE ONE: AUTHORITY TO CARRY ARMS

STATE A: No authority granted.

STATE B: Authority granted to carry weapons.

RULE TWO: STATUS OF WEAPONS

STATE A: Weapons will be carried with loaded magazines.

STATE B: Weapons will be carried, charged and made safe.

RULE THREE: RESPONSE TO HOSTILE INTENT OR HOSTILE ACT WITHOUT THE USE OF FIRE

STATE A: Observe and report but will withdraw in order to preserve own forces.

STATE B: Stay in place. Make contact and establish liaison with opposing force(s) and/or local authorities concerned.

STATE C: Observe and report. Stay in place. Warn aggressor of intent to use force and demonstrate resolve by appropriate means without opening fire.

STATE D: Observe and report. Stay in place. Warn aggressor of intent to use force and demonstrate resolve by appropriate means. Demonstrative use of fire is authorized.

RULE FOUR: DISARMAMENT OF PARAMILITARY PERSONNEL OR CIVILIANS

STATE A: No authorization granted.

STATE B: Authorization is granted. In doing so, use minimum force and escalate to include use of deadly force if hostile intent is exhibited or a hostile act is committed. Hand over to appropriate authority at the earliest opportunity.

RULE FIVE: INTERVENTION AND WARNING SHOTS

STATE A: Intervention is prohibited.

STATE B: Intervention with deadly force against positively identified and designated targets only after warning shots have been fired as part of the warning process.

RULE SIX: CONTROL OF WEAPONS SYSTEMS

STATE A: Manning, preparation, movement and firing of weapons in the presence of the forces in conflict is prohibited.

STATE B: Designated activity in the presence of the forces in conflicts permitted but will be specified by the following notes:

- (1) Man (type of system)
- (2) Prepare (type of system)
- (3) Move (type of system)
- (4) Fire (type of system)

UN SECRET

Copy No. of

UNAMIR
FORCE HQ
Kigali

Amended TAW
MOD 1 3000.15 (ops)
6 Aug 94

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25 July 94

3000.15 (Ops)

See Distribution:

SUBJECT: OPERATION ORDER NO. 16

References:

- A. Operation Order no 14 dated 23 June 94
- B. Operation Directive no 10 dated 18 July 94

SITUATION

1. Military. Overall military situation in RWANDA has greatly changed to a positive direction and in favour of Rwandese Patriotic Army (RPA). With the capture of GISENYI, the last stronghold of Rwandese Government Force (RGF) not under French coalition surveillance, RPA now controls entire country excluding Humanitarian Protection Zone (HPZ) at the South-West. However, a considerable number of ex-government forces and its associated elements are presently sheltered inside HPZ and also in GOMA and BUKAVU, border towns in ZAIRE. RPF declared a unilateral cease-fire on midnight 18/19 July 94. RGF also being not in a position to continue fighting any more, is likely to respond RPF action with favour. On the other hand, the French-led Coalition Force (FCF) is continuing to disarm members of militia and other illegal elements in addition to their humanitarian role. FCF's willingness to pull out by 22 August 1994 seems to be standing.

2. Political. Changes in military field is influencing political sector as well. The Broad Based Government of National Unity (BBGNU) has already been formed at CND Complex on 19 July 1994 with 22 ministers appointing Mr. PASTEUR BIZIMUNGU as the President, Maj Gen PAUL KAGAME as Vice President/ Defence Minister, Mr. FAUSTIN TWAGIRAMUNGU as Prime Minister and Colonel ALEXIS KANYARWENGE as Deputy Prime Minister of the country. This government has stated that it will be in the office for next five years and work to create a favourable atmosphere for next general election. It is expected that the principles outlined in ARUSHA PEACE AGREEMENT will be progressively materialised in near future.

3. Humanitarian. The rapidly changing situation in military and

political arena has naturally been influencing and creating social problems. In front of the RPA advance, a huge portion of the population have been and still are fleeing towards ZAIRE causing an incredible exodus of refugees. It is estimated that GOMA, a small border town of ZAIRE currently holds over 1 million refugees which is constantly increasing. A great number of people have also taken shelter in HPZ. On the other hand, influx of large number of refugees from UGANDA has been noticed particularly in north-east. The potential for an even more serious disaster in the south west, should the over 2 million displaced persons flee through the forest to Cyangugu, Bukavu and Zaire, is very real and all stabilizing efforts must be made to halt this option.

4. UNAMIR. Changes in military, political and humanitarian aspect have also made UNAMIR to alter its working procedure. In general UNAMIR's job has become a lot more easier now. Under expanded mandate of Security Council, UNAMIR is now expected to deploy overwhelming force in RWANDA with an aim to contribute largely in military, political and humanitarian fields.

MISSION

5. The mission of UNAMIR is to implement the cease fire monitoring, to replace the French led Coalition Force in the Humanitarian Protection Zone by 22 August 94, and assist in the security and support of humanitarian efforts with a view to bring lasting peace in RWANDA.

EXECUTION

6. Concept of Operations

a. Under such multidimensional and variable scenario, UNAMIR greatly needs to re-adjust its modus-operandi and the process is already ongoing. It now requires to conduct a full scale "Relief in Place" operation to replace the French led Coalition Forces in HPZ and deploy UNAMIR forces including MILOBs and CIVPOLs throughout RWANDA. It is of imperative importance that once deployed, UNAMIR forces not only be overwhelming in strength, but also be able to demonstrate determination to effectively use force (of course, minimum required) once need arises. This is particularly true for Sector 4. Confidence building activities among the population, extensive assistance in carrying out humanitarian tasks by different agencies, monitoring cease-fire, assisting in formation and continuation of a government of national unity and subsequent transition to peace in RWANDA is also of obvious importance.

b. UNAMIR Forces engaged in the Relief in Place operations

~~in sector 4 only~~ will work under Chapter VI^{all} during Phases^{mod 1}.
~~II (Phases are described later). All other activities will~~
~~be conducted under Chapter VI.~~

c. ^{Four} ~~Three~~ Infantry battalions (^{three} ~~two~~ mechanized and one motorized), three Independent Motorized Companies and one composite Engineer Company, one HQ and Signal Squadron, one Composite Helicopter and Fixed Wing Squadron, one Transport Company and a Field Hospital along with UNMOs and CIVPOLs will be deployed. Each battalion will be structured in three-line companies and a combat-support coy which is to include a mortar platoon, an assault pioneer platoon and a recce platoon with snipers. All infantry battalions will be deployed in Sector-4 ; only sector being divided into Sub-Sectors A, B and C. Three independent Infantry companies will be deployed in Sectors 2, 3 and 5. Sector 1 will have the composite Engineer Company deployed (see annex A). Besides, all Sectors and Sub-Sectors will have MILOBs and CIVPOL deployed. ^{mod 1}

d. GHANBATT is presently operating in KIGALI and expected to be a fully equipped 800 men strong Mechanized Infantry Battalion with M113 APC. Priorities of the deployment effort will be the replacement of FCF first by GHANBATT at Sector 4A. Sector 4B and Sector 4C will have one Mechanized Battalion and one Motorized Battalion respectively. Deployment of Independent Infantry Companies including composite Engineer Company will then follow with priority to sector 5. MILOBs and UNCIVPOL will be deployed in all Sectors/ Sub-Sectors prior and during the deployment of formed force.

e. The critical element that must be maintained under constant monitoring is the French/RPA possible confrontation. The extensive deployment of liaison teams between the FCF HQ and the UNAMIR Force HQ, the daily personal contacts between personnel of Operation TURQUOISE and UNAMIR senior staff (OPS) and the commanders are being well maintained and have proved to be effective. The transparency of the relations between the FCF and UNAMIR before the RPA, the timely passage and follow-up of operational and humanitarian information among all these through UNAMIR's pivotal role, the immediate deployment of MILOB teams to Ops TURQUOISE Bn HQs in Sector 4 for the monitoring of the on-going French actions there-in, and partly the maintenance of even tenuous links with the RGF through our GOMA Liaison Team. All these actions guide our near-term operations.

7. Deployment. The overall deployment will be conducted in four phases as follows.

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a. Phase-I. Deployment of MILOB teams to Bn HQs in Sector-4. The continuing deployment of MILOBs in sectors 1 and 2. The patrolling along HPZ border in sectors 3 and 5.

b. Phase-II.

(1) Relief in Place Operation. Relief in Place operation with a view to replace FCF in Sector 4 by UNAMIR troops. In that GHANBATT (Bn+) will deploy ^{at} Sector 4A, One Mechanized Infantry Battalion ^(Bn+) ⁱⁿ at Sector 4B and one Motorized Infantry Battalion ^(Bn+) ⁱⁿ at Sector 4C. MILOB and CIVPOLs will also be deployed per sub sectors. Relief in Place Operation is normally carried out between forces under unified command. In this situation the operation will be carried out between FCF and UNAMIR forces under different command. As such prior coordination and detailed discussion between the FCF and UNAMIR forces at all levels must be carried out to successfully conduct the relief in place operation. However following guidelines are given for planning:

(a) Timing. Relief in Place to begin by 31 July 94 (move of advance/recce party) and completed by 22 August 94.

(b) Route

i. For Sector 4A. KIGALI-GITARAMA-BUTARE-GIKONGORO.

ii. For Sector 4B. KIGALI-GITARAMA-KIBUYE.

iii. For Sector 4C. KIGALI-GITARAMA-BUTARE-GIKONGORO-CYANGUGU.

(c) Report Line

i. For Sectors 4A and 4B. Eastern line of HPZ.

ii. For Sector 4C. Eastern boundary of own Sector. } ?

(2) At the same time, ^{one motorized battalion in sector 5,} deployment of one Engineer Company in Sector 1, ^{two} ~~three~~ Independent Infantry Companies at Sectors 2 ~~and 3~~ ~~and 5~~ will continue accompanied by ^{the} deployment of supporting elements, UNMOs and UNCIVPOL. ~~Platoon in sector 5 will be relieved by Coy on a priority basis.~~

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c. Phase-III. Takeover from the FCF by UNAMIR in Sector 4 completed and all UNAMIR forces in all Sectors become fully operational.

d. Phase-IV. Handing over responsibilities of Sector 4 to Rwandese Government Forces, withdrawal of Infantry Bns in sector 4 except for Motorized Bn which will deploy throughout sector 4.

e. The essence of the deployment is based on the flexibility of concentrating forces for the humanitarian security or support tasks and being able to monitor an eventual cease-fire. Protected sites will be constituted through armed/formed elements of the force at locations where Rwandese are in need of security, be they isolated pockets in and around built-up areas, or temporary displaced persons camps, or more permanent/settled refugee camps. The mobility and protection afforded the Battalions and the inherent flexibility of the MILOBs permit convoy escorts, quick re-deployments to threatening situations, temporary security sites at distribution points, secure transfer by vehicle or on foot of persons returning to their places of origin. These activities will be directed from either force level decisions from within the Sectors or in transit between sectors. Routine monitoring/patrolling will be implemented in each Sector in complete coordination between formed troops (Battalions), MILOB HQs, CIVPOL HQs, FCF, RGF and RPA, dependant on threat.

8. GHANBATT.

a. Grouping. Full strength of 800 personnel and 50 APCs. med 1
~~One Mechanized Company attached from Mechanized Battalion Two of Sector 4B.~~

b. Deployment. Will deploy its Companies in Sector 4A area after carrying out detail recce and on getting report from MILOBs. A suggested deployment of the Battalion with HQ at GIKONGORO is shown at Annex B.

c. Tasks.

(1) Phases I. Carry out necessary ground recce prior to commencing Phase-II. Send advance party in your sector by 31 July 94.

(2) Phase-II.

(a) Conduct "RELIEF IN PLACE" operation and deploy as per plan after replacing French troops in Sector 4A.

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(b) Deploy 2 x Coys with Bn HQ (Main) in Sector 4A by 7 Aug 94.

(c) Continue to provide 1 x Coy in KIGALI with Bn HQ (Rear).

(3) Phase-III

(a) Be fully operational.

(b) Provide armed escorts on requirement.

(c) Establish safe haven areas for displaced persons and secure these camps by static guards/mobile patrolling.

(d) Conduct exchange of refugees/displaced persons on orders from Force HQ Humanitarian Cell.

(e) Provide escorts on order to render security to humanitarian aid convoys and distribution points.

(f) Participate in security operations with local authorities such as Communal Police and Gendarmerie.

(g) Undertake, control measures (road blocks, cordon and search, etc) in conjunction with local authorities.

(h) Undertake deterrent operations with local authorities against illegal groups.

(i) Monitor border crossing by refugees and armed individual/groups in own area of responsibility.

(j) Control the main axis in Sector 4A.

(k) Monitor Eastern boundary of HPZ in own area of responsibility.

(l) Provide security in large towns.

(m) Protect airfield/ strips(s) in own area.

(n) Ensure that RGF troops are not in defensive position.

(o) Detain /arrest any suspected individual/

groups and hand them over to local authority.

(p) Guard UN installations in own area.

(q) Maintain close liaison with FCF till their departure.

(4) Phase-IV. Handover all responsibilities to Rwandese Armed Forces.

9. Mechanized Battalion Two.

a. Grouping. As per UN Table of Organization and equipment (approximate strength 800 personnel). ~~One~~ *mod 1*
~~Mechanized Company detached to GHANBATT.~~

b. Deployment. Will deploy Companies within Sector 4B area after detailed recce and after getting report from MILOBs. Sector HQ to be located at KIBUYE. A suggested deployment is shown at annex B.

c. Tasks

(1) Phases I. Carry out necessary ground recce prior to commencing Phase-II.

(2) Phase-II. Conduct "RELIEF IN PLACE" operation and deploy as per plan after replacing French troops in Sector 4B.

(3) Phase-III

(a) Be fully operational.

(b) Provide armed escorts on requirement.

(c) Establish safe haven areas for displaced persons and secure these camps by static guards/mobile patrolling.

(d) Conduct exchange of refugees/displaced persons on orders from Force HQ Humanitarian Cell.

(e) Provide escorts on order to provide security to humanitarian aid convoys and distribution points.

(f) Participate in security operations with local authorities such as Communal Police and Gendarmerie.

- (g) Undertake, control measures (road blocks, cordon and search, etc) in conjunction with local authorities.
- (h) Undertake deterrent operations with local authorities against illegal groups.
- (i) Control the main axis in Sector 4B.
- (j) Monitor Eastern boundary of HPZ in own area of responsibility.
- (k) Monitor border crossing by refugees and armed individual/groups in own area of responsibility.
- (l) Provide security in large towns.
- (m) Protect airfield/strip(s) in own area.
- (n) Ensure that RGF troops are not in defensive position.
- (o) Detain /arrest any suspected individual/groups and hand them over to local authority.
- (p) Guard UN installations in own area.
- (q) Maintain close liaison with French Forces till their departure.

(4) Phase-IV. Handover all responsibilities to Rwandese Armed Forces.

10. ^{MECHANIZED} Motorized Battalion THREE

- a. Grouping. As per UN Table of Organization and equipment (approximate strength 800 personnel).
- b. Deployment. The Battalion will be deployed at Sector ~~5~~ after detailed recce by own troops and based on information received from MILOBs. Sector HQ will be located at ~~at CYANGUGU~~. A suggested deployment is shown at annex B.

RUHENGERI

c. Tasks

- (1) Phases I. Carry out necessary ground recce prior to commencing Phase-II.
- (2) Phase-II. ~~Conduct "RELIEF IN PLACE" operation and deploy as per plan after replacing French troops in~~

~~DEPLOY AS PER PLAN IN SECTOR 5~~

~~Sector 4C.~~(3) Phase-III

- (a) Be fully operational.
- (b) Provide armed escorts on requirement.
- (c) Establish safe haven areas for displaced persons and secure these camps by static guards/mobile patrolling.
- (d) Conduct exchange of refugees/displaced persons on orders from Force HQ Humanitarian Cell.
- (e) Provide escorts on order to provide security to humanitarian aid convoys and distribution points.
- (f) Participate in security operations with local authorities such as Communal Police and Gendarmerie.
- (g) Undertake, control measures (road blocks, cordon and search, etc) in conjunction with local authorities.
- (h) Undertake deterrent operations with local authorities against illegal groups.
- (i) Control the main axis in Sector ⁵~~4C~~.
- (j) Monitor border crossing by refugees and armed individual/groups in own area of responsibility.
- (k) Control and monitor all movements from ~~Burundi~~ ^{Zaire} to own area of responsibility.
- ~~(l) Secure the road passing through the forest in the area of responsibility by patrolling.~~
- ¹~~(n)~~ Provide security in large towns.
- ^M~~(n)~~ Protect airfield/strip(s) in own area.
- ~~(o) Ensure that RCF troops are not in defensive position.~~
- ²~~(p)~~ Detain/arrest any suspected individual/groups and hand them over to local

authority. ~~DELETED~~

(q) Guard UN installations in own area.

(r) Maintain close liaison with FCF till their departure.

(4) Phase-IV. Handover all responsibilities to Rwandese Armed Forces.

11. Independent Motorized Company One

a. Grouping. As per UN Table of Organization and equipment (maximum strength 200 personnel).

b. Deployment. The Company will be deployed at Sector 2 after detailed recce by own troops and based on information received from MILOBs. Sector HQ will be at KIGALI. A suggested deployment is shown at annex B.

c. Tasks

(1) Phases I. Carry out necessary ground recce prior to commencing Phase-II.

(2) Phase-II. Deploy as per plan in Sector 2.

(3) Phase-III

(a) Be fully operational.

(b) Provide armed escorts on requirement.

(c) Establish safe haven areas for displaced persons and secure these camps by static guards/mobile patrolling.

(d) Conduct exchange of refugees/displaced persons on orders from Force HQ Humanitarian Cell.

(e) Provide escorts on order to provide security to humanitarian aid convoys and distribution points.

(f) Participate in security operations with local authorities such as Communal Police and Gendarmerie.

(g) Undertake, control measures (road blocks, cordon and search, etc) in conjunction with local authorities.

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authority.

(a) Guard UN installations in own area.

(4) Phase-IV. Handover all responsibilities to Rwandese Armed Forces.

11. Motorized Battalion

a. Grouping. As per UN Table of Organization and equipment (Approx strength 800 personnel).

b. Deployment. The battalion will be deployed in Sector 4c after detailed recce by own troops and based on information received from MILOBs. Sector HQ will be at CYANGUGU. A suggested deployment is shown at Annex B.

c. Tasks

(1) Phases I. Carry out necessary ground recce prior to commencing Phase II.

(2) Phase-II. Conduct "RELIEF IN PLACE" Operation and deploy as per plan after replacing French troops in Sector 4C.

(3) Phase-III.

(a) Be fully operational.

(b) Provide armed escorts on requirement.

(c) Establish safe haven areas for displaced persons and secure these camps by static guards/mobile patrolling.

(d) Conduct exchange of refugees/displaced persons on orders from Force HQ Humanitarian Cell.

(e) Provide escorts on order to provide security to humanitarian aid convoys and distribution points.

(f) Participate in security operations with local authorities such as Communal Police and Gendarmerie.

(g) Undertake, control measure (road blocks, cordon and search, etc) in conjunction with local authorities.

(h) Undertake deterrent operations with local authorities against illegal groups.

(i) Control the main axis in Sector ^{4C} ~~2~~.

(j) Monitor border crossing by refugees and armed individual/groups in own area of responsibility.

(k) Provide security in large towns.

(l) Protect airfield/strip(s) in own area.

(m) Detain /arrest any suspected individual/groups and hand them over to local authority.

n. secure the road passing through the forest in the area of responsibility by patrolling

→ ~~Monitor/guard RPF sites in own area.~~ ^{ENSURE THAT RGF TROOPS ARE NOT IN DEFENSIVE POSITIONS}

(p) Guard UN installations in own area.

(q) ~~Maintain close liaison with FCF till their departure~~

(4) Phase-IV. Handover all responsibilities to Rwandese Armed Forces.

12. Independent Motorized Company ^{CNE} ~~Two~~

had 1

a. Grouping. As per UN Table of Organization and equipment maximum strength 200 personnel).

b. Deployment. The Company will be deployed at Sector 3 after detailed recce by own troops and based on information received from MILOBs. Sector HQ will be located at GITARAMA. A suggested deployment is shown at annex B.

c. Tasks

(1) Phases I. Carry out necessary ground recce prior to commencing Phase-II.

(2) Phase-II. Deploy as per plan in Sector 3.

(3) Phase-III

(a) Be fully operational.

(b) Provide armed escorts on requirement.

(c) Establish safe haven areas for displaced persons and secure these camps by static guards/mobile patrolling.

(d) Conduct exchange of refugees/displaced

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persons on orders from Force HQ Humanitarian Cell.

(e) Provide escorts on order to render security to humanitarian aid convoys and distribution points.

(f) Participate in security operations with local authorities such as Communal Police and Gendarmerie.

(g) Undertake, control measures (road blocks, cordon and search, etc) in conjunction with local authorities.

(h) Undertake deterrent operations with local authorities against illegal groups.

(i) Control the main axis in Sector 3.

(j) Help monitoring Eastern boundary of HPZ by troops deployed in Sector 4 by providing information of own area of responsibility.

(k) Monitor border crossing by refugees and armed individual/groups in own area of responsibility.

(l) Provide security in large towns.

(m) Protect airfield/strip(s) in own area.

(n) Detain/arrest any suspected individual/groups and hand them over to local authority.

(o) Monitor/guard RPF sites in own area.

(p) Guard UN installations in own area.

(4) Phase-IV. Handover all responsibilities to Rwandese Armed Forces.

13. Independent Motorized Company ^{Two}~~Three~~

a. Grouping. As per UN Table of Organization and equipment (maximum strength 200 personnel).

b. Deployment. The Company will be deployed in Sector ²~~7~~ after detailed recce by own troops and based on information received from MILOBs. Sector HQ will be located at

KIGALI

RUHENGIER. A suggested deployment is shown at annex B.

c. Tasks

(1) Phases I. Carry out necessary ground recce prior to commencing Phase-II.

(2) Phase-II. Deploy as per plan in Sector ~~2~~ and ~~relieve CHANBATT platoon.~~

(3) Phase-III

(a) Be fully operational.

(b) Provide armed escorts on requirement.

(c) Establish safe haven areas for displaced persons and secure these camps by static guards/mobile patrolling.

(d) Conduct exchange of refugees/displaced persons on orders from Force HQ Humanitarian Cell.

(e) Provide escorts on order to provide security to humanitarian aid convoys and distribution points.

(f) Participate in security operations with local authorities such as Communal Police and Gendarmerie.

(g) Undertake, control measures (road blocks, cordon and search, etc) in conjunction with local authorities.

(h) Undertake deterrent operations with local authorities against illegal groups.

(i) Control the main axis in Sector 5.

(j) Render assistance to troops of Sector 4 by monitoring Northern boundary of HPZ in own area of responsibility.

(k) Monitor border crossing by refugees and armed individual/groups in own area of responsibility.

(l) Provide security in large towns.

(m) Protect airfield/strip(s) in own area.

(n) Detain/arrest any suspected individual/groups and hand them over to local authority.

(o) Monitor/guard RPF sites in own area.

(p) Guard UN installations in own area.

(4) Phase-IV. Handover all responsibilities to Rwandese Armed Forces.

14. INDEPENDENT MOTORIZED COMPANY THREE

(see additional page) →

15
14.

Force Engineer Coy

a. Grouping. As per UN Table of Organization and equipment.

b. Deployment. The Company will be deployed at Sector 1 after detailed recce by own troops and based on information received from MILOBs. Sector HQ will be located at BYUMBA. A suggested deployment is shown at annex B.

c. Tasks

(1) Phases I. Carry out necessary ground recce prior to commencing Phase-II.

(2) Phase-II. Deploy in Sector 1 as per plan.

(3) Phase-III

(a) Plan and carry out mine clearing operation in own area.

(b) Carry out disposal of Explosive Ordnance Device (EOD) on order.

(c) Assist local Authority in building bridges/culverts.

(d) Render assistance to construction works in own area.

(e) Be fully operational.

(f) Provide armed escorts on requirement.

(g) Establish safe haven areas for displaced persons and secure these camps by static guards/mobile patrolling.

14. **Independent Motorized Company Three**

- a. **Grouping.** As per UN Table of Organization and equipment (max strength 200 personnel).
- b. **Deployment.** The Company will be deployed in Sector 1 after detailed recce by own troops and based on information received from MILOBs. Sector HQ will be located at BYUMBA. A suggested deployments shown a Annex B.
- c. **Tasks.**
 - (1) **Phases I.** Carry out necessary ground recce prior to commencing Phase-II.
 - (2) **Phase-II.** Deploy as per plan in Sector 1.
 - (3) **Phase-III.**
 - (a) Be fully operational.
 - (b) Provide armed escorts on requirement.
 - (c) Establish safe haven areas for displaced persons and secure these camps by static guards/mobile patrolling.
 - (d) Conduct exchange of refugees/displaced persons on orders from Force HQ Humanitarian Cell.
 - (e) Provide escorts on order to provide security to humanitarian aid convoys and distribution points.
 - (f) Participate in security operations with local authorities such as Communal Police and Gendarmerie.
 - (g) Undertake, control measures (road blocks, cordon and search, etc) in conjunction with local authorities.
 - (h) Undertake deterrent operations with local authorities against illegal groups.
 - (i) Control the main axis in Sector 1.
 - (j) Monitor border crossing by refugees and armed individual/groups in own area of responsibility.
 - (k) Provide security in large towns.
 - (l) Protect airfield/strip(s) in own area.
 - (m) Detain/arrest any suspected individual/groups and hand them over to local authority.
 - (n) Monitor/guard RPF sites in own area.
 - (o) Guard UN installations in own area.

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- (h) Purify water and distribute to the local population on requirement in RWANDA.
- (i) Conduct exchange of refugees/displaced persons on orders from Force HQ Humanitarian Cell.
- (j) Provide escorts on order to provide security to humanitarian aid convoys and distribution points.
- (k) Participate in security operations with local authorities such as Communal Police and Gendarmerie.
- (l) Undertake, control measures (road blocks, cordon and search, etc) in conjunction with local authorities.
- (m) Undertake deterrent operations with local authorities against illegal groups.
- (n) Control the main axis in Sector 1.
- (o) Monitor border crossing by refugees and armed individual/groups in own area of responsibility.
- (p) Provide security in large towns.
- (q) Protect airfield/airstrip(s) in own area.
- (r) Ensure that RGF troops are not in defensive position.
- (s) Detain/arrest any suspected individual/groups and hand them over to local authority.
- (t) Monitor/guard RPF sites in own area.
- (u) Guard UN installations in own area.

(4) Phase-IV. Handover all responsibilities to Rwandese Armed Forces.

¹⁶
~~15~~. Force Signal Squadron

a. Grouping. As per UN Table of Organization and equipment approximate strength 440 personnel).

b. Deployment. The Company will be deployed within Sector 2 and be located at AMAHORO STADIUM Complex in KIGALI.

c. Tasks (In All Phases)

- (1) Carry out tasks mentioned in the COMMs Instr 100.1/FC (Comms) dated 17 May 94.
- (2) Prepare and issue Sig Instructions as per OPO 16.
- (3) Provide own security at the Amahoro Stadium.
- (4) Be responsible for the administration of the Force HQ.

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16. MILOB GROUP

a. Strength. 320 personnel by Phase II.

b. Location

- (1) MILOB GROUP HQ. Former SRSG's House, KIGALI.
- (2) MILOB Sector 1. HQ at BYUMBA.
- (3) MILOB Sector 2. HQ at Former MILOB GP HQ, KIGALI with some elements at KIBUNGO.
- (4) MILOB Sector 3. HQ at GITARAMA with some elements at BUTARE.
- (5) MILOB Sector 4
 - (a) Sector 4A. HQ at GIKONGORO.
 - (b) Sector 4B. HQ at KIBUYE.
 - (c) Sector 4C. HQ at CYANGUGU.
- (6) MILOB Sector 5. HQ at GISENYI to start with some elements at RUHENGGERI.
- (7) Force Humanitarian Cell. HQ at KIGALI.

c. Tasks

- (1) Phase-I
 - (a) Organize the Sectors and deploy as per plan in all Sectors.

(b) Be fully operational.

(c) Carry out extensive ground recce, monitor social, political, military and security situation in own area of responsibility with a view to provide maximum information to formed forces before their deployment.

(2) Phases II and III

(a) Provide MILOB escorts to VIPs on requirement.

(b) Provide escorts to humanitarian aid convoys and distribution points.

(c) Assist and monitor conduct of exchanging refugees/ displaced persons and their return/resettlement.

(d) Constantly monitor security situation in own area.

(e) Monitor activities by all parties along boundary of HPZ in own area of responsibility (if applicable).

(f) Monitor border crossing by refugees and armed individual/groups in own area of responsibility.

(g) Monitor RPF sites in own area (if applicable).

(h) Coordinate with UNREO representatives attached to UNAMIR and ensure their coordination with all other NGOs working in RWANDA.

(i) Monitor the observance of the cease fire.

(j) Assist in the coordination of humanitarian assistance in conjunction with Humanitarian Relief Agencies.

(k) Investigate any case of violations in conjunction with local authorities through:

i. Mobile Patrolling.

ii. Static Check Points.

iii. Investigation of complaints.

iv. Continuous Liaison with all parties.

(l) Investigate and report on any incidents of harassment of refugees/displaced persons by illegal gangs or individuals.

(m) Collect as much information as possible from border areas.

(3) Phase-IV. Cease all functioning.

18
17.

CIVPOL.

a. Strength. 130 police officers under command of Force Commander. Will be under command CMO till strength is brought up to operational level.

b. Deployment. CIVPOL Sector will be with the MILOB Sectors. Their HQs will also be with MILOB Sector HQs.

c. Tasks

(1) Phase-I.

(a) Prepare for deployment after studying informations provided by MILOBs.

(b) Be prepared to assist BBGNU to build new Gendarmerie.

(2) Phases II and III

(a) Deploy police teams in Phase-II as per deployment plan.

(b) Monitor the process of the return of Rwandese refugees/displaced persons and their resettlement.

(c) Monitor the police/gendarmerie security situation.

(d) Investigate any cases of violations in conjunction with local authorities through:

i. Mobile patrolling.

ii. Investigation of complaints.

iii. Continuous Liaison with all the parties.

iv. Investigate and report on any incidents of harassment of refugees/displaced persons by illegal gangs Or individuals.

v. Investigate cases of human rights violations.

vi. Assist local authorities in maintaining law and order.

vii. Assist MILOBs and ground troops in police matters.

(3) Phase-IV. Handover all police responsibilities to local law enforcing agencies (such as Gendarmerie once formed/ organized).

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18. Force Transport Company

a. Grouping. As per UN Table of Organization and equipment (maximum of 60 major vehicles and 200 personnel).

b. Deployment. The Company will be deployed at Sector 2 in RWANDEX complex.

c. Tasks

(1) Phases I. Carry out necessary ground recce prior to commencing Phase-II.

(2) Phases II and III

(a) Deploy in Ops Area as per plan.

(b) Provide transport support.

(c) Provide upto second line repair and maintenance facilities of transport.

(3) Phase IV. Cease all function on order from Force HQ.

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19. Force Composite Helicopter and Fixed Wing Squadron

a. Grouping. As per UN Table of Organization and equipment (capable of lifting 250 personnel at one time).

b. Deployment. Wing HQ to be located at KIA.

c. Tasks

(1) Be prepared to carry out CASEVAC on order.

- (2) Be prepared to perform air reconnaissance on orders.
- (3) Remain standby to lift up to a coy of troops for rapid deployment.
- (4) Be prepared to provide close support to ground troops.
- (5) Be prepared to lift humanitarian aid to urgently required areas and where roads are not passable.
- (6) Provide logistic support to ground troops on orders.
- (7) Be prepared to carry out command and liaison tasks on order.
- (8) Be prepared to provide helicopter support to UNAMIR.
- (9) Overwatch/monitor convoy and provide security/protection on order.

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20. Force Field Hospital

- a. Grouping. As per UN Table of Organization and equipment (approximate 300 personnel including self defence element).
- b. Deployment. Establish Field Hospital at King Faisal Hospital, KIGALI.
- c. Tasks (All Phases)
 - (1) Provide medical treatment including limited surgery to all UNAMIR personnel.
 - (2) Provide medical treatment to local population in emergency case to a limited scale.
 - (3) Establish a Hospital with 100 beds.

Coordinating Instructions.

22

21. Timings

- a. Phase-I. To begin on 26 July 94.
- b. Phase-II. To begin on 31 July 94.
- c. Phase-III. To begin on 22 August 94.

- d. Phase IV. Will be intimated later.
- e. All Tac HQs to be operational 5 days after arrival of advance party.
- f. Main HQs to be operational 3 days after the arrival of the last flight.
- g. Battalions/ Companies to be operational within 7 days after the deployment of its total strength.

23

22. Deployment Adjustments

(a) Depending on the situation/information later, Force HQ is to be notified of any adjustments/modification to Sector plan outlined in orders.

(b) Sector final deployment details to be submitted to Force HQ 7 days on arrival of last chalk.

24

23. Reinforcements. Battalion is to maintain an adequate Rapid Reaction Force (RRF) capable of influencing critical unforeseen situations.

25

24. OPs/CHPs. The establishment of OPs and CHPs must be of high professional standards.

26

25. Improvisation. Improvisation is essential in area ops due to lack of adequate logistics.

27

26. Explosive Ordnance Devices. All unexploded EODs and unsafe ammo should be disposed fwd to Force Engineer Company who will take necessary action after intimation to Force HQ for necessary disposal action.

28

27. Reports.

(a) Daily SITREPS covering the past 24 hrs are to be submitted to Force HQ by 1830 hrs each day.

(b) Weekly SITREP/INTREP to be submitted by 0700 hrs on Monday.

(c) Other reports (SHOOTREPS, VIREPS, INCREPS) are to be submitted as soon as occurrence takes place.

29

28. Inter Sector Boundaries. Annex B.

30

29. Rules of Engagement. Being issued separately.

SERVICE SUPPORT.

UN SECRET

- ³¹
30. Food/Water. 10 days min rations/water to be maintained at all levels.
- ³²
31. Accommodation. Incoming units to bring own tentage.
- ³³
32. Dress. As per UNAMIR dress instructions. Flak jackets will be worn in sectors 3, 4 and 5 until further order.
- ³⁴
33. Weapons/Ammo. Troops of formed units will carry their personal weapons and first line ammo at all times. MILOBs will remain unarmed.
- ³⁵
34. Medical. The Force Base Hospital will be located at KIGALI Hospital in KIGALI. Until established, all must be medically self-sufficient.
- ³⁶
35. Medevac. All serious medical cases will be evacuated to the Force Field Hospital.
- ³⁷
36. Force Log Base. To be loc at old Bangladesh Log Base - Industrial Area.
- ³⁸
37. KIGALI Airhead Log Office. Office to be based in warehouse at KIA.
- ³⁹
38. Log Instruction. Detail Log instructions to be issued by C Log 0


COMMAND AND SIGNAL

⁴⁰
39. Locations of HQ

- | | | |
|----|--------------------------------|------------------|
| a. | Force HQ | - AMAHORO HOTEL. |
| b. | Tac HQ | - BUTARE. |
| c. | GHANBATT HQ | - GIKONGORO. |
| d. | Mechanized Battalion Two HQ | - KIBUYE. |
| e. | Motorized Battalion HQ | - CYANGUGU. |
| f. | Motorized Company One HQ | - KIGALI. |
| g. | Motorized Company Two HQ | - GITARAMA. |
| h. | Motorized Company Three HQ | - RUHENGIRI. |
| i. | Force Engineer Company HQ | - BYUMBA. |
| j. | Transport and Logistic Base HQ | - RWANDEX. |

UN SECRET

- 41
40. Communication. Signal instructions being issued separately.
- 42
41. Detailed Orders. All under command units of the Force to issue detailed order.


R A DALLAIRE
Maj Gen
Force Commander

Annexes

- A. Grouping.
- B. Inter Sector Boundaries and Suggested Deployment.
- C. SOP for Road Moves.

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GHANBATT	2
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Motorized Bn 1 ← MECHANIZED Bn 3	4
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UN SECRET

Annex A
To OPO 16
Dated 25 Jul 94

Note: Ag not amended

GROUPING

1. GHANBATT

- a. Bn HQ.
- b. 4 x Mech Coys (1 x Mech Coy attached from Mech Bn Two).
- c. 1 x Combat Support Coy (Mor Pl, Recce Pl, Asslt Pnr Pl)
- d. 1 x Support Coy (Maint Pl, MT Platoon, QM Pl).

2. Mech Bn Two

- a. Bn HQ.
- b. 2 x Mech Coys (1 x Mech Coy detached to GHANBATT).
- c. 1 x Combat Support Coy (Mor Pl, Recce Pl, Asslt Pnr Pl).
- d. 1 x Support Coy (Maint Pl, MT Pl, QM Pl).

3. Motorized Bn One

- a. Bn HQ.
- b. 3 x Rifle Coys.
- c. 1 x Combat Support Coy (Mor Pl, Recce Pl, Asslt Pnr Pl).
- d. 1 x Support Coy.

4. Motorized Bn Two

- a. Bn HQ.
- b. 3 x Rifle Coys (On 3/5 Ton Trucks).
- c. 1 x Combat Support Coy (Mor Pl, Recce Pl, Asslt Pnr Pl).
- d. 1 x Support Coy.

A - 1
UN SECRET

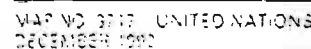
UN SECRET

5. Indep Mor Coy 1. Integral
6. Indep Mor Coy 2. Integral
7. Indep Mor Coy 3. Integral
8. Force Signal Squadron
 - a. Sqn HQ.
 - b. 1 x Radio Troop.
 - c. 1 x Access Troop.
 - d. 1 x Support Troop.
 - e. 1 x Defence Coy.
9. Force Engr Coy
 - a. Coy HQ.
 - b. Construction Pl.
 - c. Fd Engr Pl.
 - d. Plant/Resources Pl.
 - e. Workshop Pl.
10. Force Medical Coy
 - a. Coy HQ.
 - b. 1 x Out Patients Section.
 - c. 1 x Amb Section.
 - d. 1 x Surgery Section.
 - e. 1 x Ward Section.
 - f. 1 x Dental Section.
11. MILOB GROUP
 - a. MILOB Group HQ.
 - b. MILOB Sector HQ.
 - c. Mi
12. Forec Helicopter Squadron

UN SECRET

- a. Recce Flight - 8 x Lt Hells.
 - b. Troop Lift Flight - 8 x Utility Hells.
13. Force Military Police Coy.
- a. Coy HQ.
 - b. 2 x Military Police Platoons.
14. UNCIVPOL. Teams in sectors.

* MODIFICATION NO. 1 *



NOTE: FOR EXACT BOUNDARY - DRAW TRACE FROM OPS ROOM

Annex C
To OPO 16
Dated 25 July 94

STANDING OPERATING PROCEDURES (SOP)
UNMAIR ROAD MOVES

GENERAL

1. These SOP are designed to ensure that all UNAMIR convoys operate under a clear and unambiguous guidelines to ensure their safety and efficiency within RWANDA and any of the neighboring countries. Under the present conditions, these guidelines cover all aspects and to that end, common sense and good judgement are essential.

AIM

2. The aim of this SOP is to provide convoy commanders with direction and to also outline his duties in order to conduct the safe movement of convoys in and outside RWANDA.

3. TERMS OF REFERENCE

a. CONVOY

(1) All UNAMIR vehicles carrying Humanitarian Aid, with the intention to off load, or empty with the intention to load at a wirehouse.

(2) All military resupply, rotation and/or deployment movement of more than three (3) vehicles.

(3) Every single vehicle movement that is oversized and/or carrying a special or dangerous road.

(4) Convoy should not exceed 15 vehicles.

b. Convoy commander is responsible for the discipline of the drivers and the convoy. The documentation of the vehicles and load as well as any negotiations on aspects affecting the convoy. The convoy commander will ensure any even facility during any critical time.

c. DOCUMENT. Means the list of the convoy personnel, UN ID card, general description of weapon carried, general description of ammunitions carried, list of military vehicles and general description per veh.

d. BORDER CROSSING POINT. The dividing point between two

UN RESTRICTED

states.

e. CHECK POINT (WF). A control point established by control movement with in AOR>

f. REPORT LINES. The establishment of permanent and visibly marked report lines has greatly enhanced the ability of the operations rooms to monitor and control convoys. All convoys crossing Report Lines to report to Ops Room.

ROUTES

4. These will be determined in movement instructions prior to the move, depending on the situation at the time.

SPEED

5. The following speed limits will be strictly adhered to:

a. Day

- (1) First Class Roads - Not more than 60km/hr.
- (2) Second Class Roads - Not more than 50km/hr.
- (3) Hilly Areas - Not more than 40km/hr.
- (4) Through Built up - Same as (3) above.

b. Night. Unless emergency, no move will be undertaken during night. However, if under taken, speed limits are as under:

- (1) First Class Roads - 60km/hr.
- (2) Second Class Roads - 50km/hr.
- (3) Hilly Areas - Same as (2) above.
- (4) Built up Areas - Same as (2) above.

VEHICLE DENSITY

6. The gap between vehicles will be as follows:

- a. Day. 80-100 meters between vehicles.
- b. Night. 25-40 meters between vehicles.
- c. Hilly Terrain. 30-50 meters between vehicles.

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DOCUMENTS

7. Personnel travelling in the convoy will carry their ID cards at all times. Drivers will carry their Drivers Permits and Vehicle Trip Tickets in addition to their ID cards.

8. For convoys proceeding outside RWANDA, all will carry their passports and International Vaccination Certificates in addition to the documents mentioned in paragraph 6 above.

DRESS

9. Dress will be as per UNAMIR dress regulations. Flak jackets and steel helmets will be worn by all.

WEAPONS

10. Personnel weapons will be carried by all military personnel (those in possession of weapons) on convoys within RWANDA. For convoys going outside RWANDA, all personnel weapons will be handed over to personnel at the last UNAMIR position closest to the border. The convoy commander will ensure that the weapons are properly received and documented. Weapons will be collected on the return trip into RWANDA.

SAFETY MEASURES

11. Before Move. All vehicles in the convoy needs to have detail checking by CTO/Unit MT. Following to be ensured:

- a. Load Table for each vehicle has to be prepared and load the vehicle accordingly.
- b. All vehicle should not be over loaded. Some space to be kept for unforcene.
- c. UNAMIR MT Unit must ensure all the cargo are loaded properly and in cases sufficient lashing should be done.
- d. CTO/Unit vehicle mechanic to inspect all the vehicles before the move.
- e. All drivers should be physically fit.
- f. CTO/Unit to detail a vehicle Technical Team for each convoy.
- g. Ensure sufficient fuel for the journey with the requisite reserve capacity and check the fitness of the vehicle.

12. During Move.

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- a. Ensure that the convoy is properly manned and all personnel are correctly equipped to meet the task.
- b. Route should be maintain as per move plan.
- c. Vehicle should maintain speed and spacing.
- d. 360 degree observation must be guaranteed at all time.

ACTION AT HALTS

13. At short halts vehicles will park off the road. Convoy escorts will dismount and take position for all round defence.

14. At long halts, vehicles will be parked in a harbour area off the main road. The harbour area will be determined by the convoy commander.

15. Troops escorting the convoy will dismount and be deployed for all round defence of the harbour area.

POL

16. All vehicles will fill full tank before the start of the journey. All vehicles will carry 2 x spare jerricans, filled will be carried on all vehicles.

FIRST AID KIT

17. All vehicles will carry a first aid kit at all times.

18. DUTIES AND RESPONSIBILITIES

a. Convoy Commander. The convoy commander is responsible for the safety and security of the convoy. When operating, his decision is final. However advice and assistance should be sought from higher HQ. The convoy commander is responsible for:

(1) Ensuring that the convoy is properly manned and that personnel are correctly equipped to that the task.

(2) The behavior, conduct and security of convoy personnel, vehicles and equipment under the change of the convoy commander.

(3) Route planning - convoy commander should use only authorised route, that have been fully evaluated and secured.

(4) Briefing the convoy PRIOR to departure. The briefing should not be given by radio and should cover

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the following points:

- (a) Route.
 - (b) Enroute weather/road condition.
 - (c) Security situation both general and local en route.
 - (d) Convoy marching order.
 - (e) Role of escorts and escort procedures.
 - (f) Safety measures.
 - (g) Action to be taken in the event of hostile action.
 - (h) Action to be taken in the event of a break down.
 - (i) Vehicle speeds and spacing.
 - (j) Radio procedure and action to be taken in the event of communication failure.
 - (k) Convoy chain of command.
- (5) Ensuring that all convoy personnel carry their UNAMIR ID cards and are properly dressed.
- (6) Ensuring that convoy vehicles are serviceable and have been inspected PRIOR to departure.
- (7) The safe loading and unloading of the convoy vehicles.
- (8) Maintain convoy speed, spacing, position of escort vehicles, communication, action on when coming under fire.
- (9) Checking that load manifests are correct and distributing them in accordance to vehicle availability.
- (10) Submit the convoy planning to the coordinating authority prior to move.
- (11) Submit the convoy report on completion of the tasks.
- (12) Ensure all accident reports are compiled and promptly submitted to the controlling authority.

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(13) In the event of a security incident involving hostile action send an immediate incident report covering time, type and location of incident and ensure a detail report is prepared subsequently and submitted to the authority.

b. Deputy Convoy Commander. The role of the deputy convoy commander to assist the convoy commander in the execution of his duties, take over as convoy commander in case of convoy commander is sick or unable to perform his duties. The deputy convoy commander is to familiarize himself with the duties of the convoy commander and to advise him on all safe driving techniques. He should also ensure that all personnel driving vehicles know driving and aware of their duties.

c. Drivers

(1) To follow the instruction of the convoy commander at all times.

(2) To be responsible for the basic care, maintenance, cleanliness and good order of the vehicles in his charge.

(3) To be responsible for the loading and unloading of the vehicle and for the security of the road whilst en route.

(4) Conduct daily vehicle checks and take the necessary remedial actions.

ACTION ON BREAKDOWN

19. In case of a breakdown en route, mechanics accompanying the convoy will attempt to rectify the fault. Should the repairs be beyond the mechanics, vehicles will be parked off the road and secured before leaving. Action should also be taken to immobilize the vehicle before being left behind. This is to prevent the vehicle falling into the wrong hands.

20. For convoys travelling outside RWANDA, all efforts must be made to repair the vehicle before moving.

TRAFFIC REGULATIONS

21. Drivers of vehicles will obey the traffic regulations pertaining to the country the convoy is driving in.

TRAFFIC ACCIDENTS

22. The following action will be taken by the convoy commander. Should any vehicle in the convoy be involved in an accident:

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- a. Administer First aid to any injured parties.
- b. Evacuate wounded to the nearest hospital.
- c. Make a report to the nearest local police (UNAMIR).
- d. Report by radio (if possible) to UNAMIR Military Police/Ops Room.
- e. Ensure all measurements are taken before the convoy proceeds.
- f. Should the above mentioned procedure delay the convoy, some troops and another vehicle are left at the scene to witness the police procedures.
- g. The vehicle should be driven away if possible. Should this not be possible, the vehicle should be moved off the road before the convoy proceeds.
- h. Submit a written report to the Military Police/UNCIVPOL and the CTO on the return of the convoy to its destination.

ACTION WHEN FIRED UPON

23. The following actions will be taken by the convoy commander should the convoy be fired upon:

- a. Move fast and get out of the ambush area.
- b. Give a sitrep by radio if within range.
- c. The convoy commander will halt the convoy at a safe distance from the area, take up defensive positions and to check if there are any injuries or damages.
- d. If there are no injuries, the convoy will proceed and a full report submitted to the COO on reaching your destination. The report will include the following:
 - (1) Time and location of incident.
 - (2) A brief description of the incident.
 - (3) Action taken.
 - (4) Possible reasons and which party fired at the convoy.
- e. Should there be injuries, first aid will be administered and the injured quickly evacuated to the nearest hospital and a full reported as per sub para 'c'

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above.

24. Should the situation demand the return of fire, the UNAMIR Rules of Engagement will apply. Remember to stay calm at all times.

ACTION AT CHECK POINTS

25. The following procedure will be followed at Check Points:

- a. All personnel on board the vehicles must be prepared to identify themselves with their ID cards. Under no circumstances should ID cards be surrendered.
- b. Vehicles in the convoy will maintain 10-15 meters distance.
- c. Drivers will keep their engines running.
- d. Remember to be polite and calm and cheerful at all times.

COMMUNICATIONS

26. All vehicles in the convoy should remain in radio contact with each other. The convoy commander will issue call signs before the move commences. The convoy commander will remain in radio contact with the HQ (Ops Room) at all times. The Simplex Channels (1-5) will be used by vehicles in the convoy in order not to overburden the operational channel. Comm must be maintained all time between first and last vehicle. Convoy commander to be in comm with duty officer throughout the move. SDO in his brief will give in channel.

Copy No... of...

UNANIR
FORCE HQ
Kigali

3000.15 (Ops)

6 August, 94.

See Distribution

SUBJECT: MODIFICATION NO. 1 TO OPERATION ORDER NO. 16

Reference:

A. Operation Order No. 16 dated 25 July 94.

1. The following amendments have been made to OPO 16.

Xa. EXECUTION. Para 6b must now read "UNAMIR Forces engaged in the Relief in Place Operations will work under Chapter VI during all Phases".

Xb. Para 6c must now read "Four Infantry battalions (three mechanized and one motorized)"

Xc. Para 7b. Phase II must now read as follow:

(1) Relief in Place Operation. Relief in Place operation with a view to replace FCF in Sector 4 by UNAMIR troops. In that, GHANBATT (Bn+) will deploy in Sector 4A, One Mechanized Inf Battalion (Bn (+)) in Sector 4B, One Motorized Inf Battalion (Bn(+)) in Sector 4C.

(2) At the same time, deployment of one motorized battalion in Sector 5, one Engineer Company in Sector 1 and two Independent Infantry Companies in Sectors 2 and 3 will continue, accompanied by the deployment of supporting elements, UNMOs and UNCIVPOL.

Xd. Para 8a. Delete second sentence. Para will now read: "Grouping. Full strength of 800 personnel and 50 APCs.

Xe. Para 9a. Delete the second sentence. Para will now read as follows:

"Grouping. As per UN Table of Organisation and equipment (approx strength - 800 personnel)".

✓f. Para 10 will now be as follows:

10. Mechanized Battalion Three.

a. Grouping. As per UN Table of Organization and equipment (approximate strength 800 personnel).

b. Deployment. The Battalion will be deployed at Sector 5 after detailed recce by own troops and based on information received from MILOBs. Sector HQ will be located at RUHENGRI. A suggested deployment is shown at Annex B.

c. Tasks.

(1) Phase I. Carry out necessary ground recce prior to commencing Phase-II.

(2) Phase-II. Deploy as per plan in Sector 5.

(3) Phase-III.

(a) Be fully operational.

(b) Provide armed escorts on requirement.

(c) Establish safe haven areas for displaced persons and secure these camps by static guards/mobile patrolling.

(d) Conduct exchange of refugees/displaced persons on orders from Force HQ Humanitarian Cell.

(e) Provide escorts on order to provide security to humanitarian aid convoys and distribution points.

(f) Participate in security operations with local authorities such as Communal Police and Gendarmerie.

UN SECRET

(g) Undertake, control measures (road blocks, cordon and search, etc) in conjunction with local authorities.

(h) Undertake deterrent operations with local authorities against illegal groups.

(i) Control the main axis in Sector 5.

(j) Monitor border crossing by refugees and armed individual/groups in own area of responsibility.

(k) Control and monitor all movements from ZAIRE to own area of responsibility.

(l) Provide security in large towns.

(m) Protect airfield/strip(s) in own area.

(n) Detain/arrest any suspected individual/groups and hand them over to local authority.

(o) Guard UN installations in own area.

(4) Phase-IV. Handover all responsibilities to Rwandese Armed Forces.

Xg.

Para 11 will now be as follows:

11. Motorized Battalion

a. Grouping. As per UN Table of Organization and equipment (Approx strength 800 personnel).

b. Deployment. The battalion will be deployed in Sector 4c after detailed recce by own troops and based on information received from MILOBs. Sector HQ will be at CYANGUGU. A suggested deployment is shown at Annex B.

c. Tasks.

(1) Phases I. Carry out necessary ground recce prior to commencing Phase-II.

UN SECRET

UN SECRET

(2) Phase-II. Conduct "RELIEF IN PLACE" Operation and deploy as per plan after replacing French troops in Sector 4C.

(3) Phase-III

(a) Be fully operational.

(b) Provide armed escorts on requirement.

(c) Establish safe haven areas for displaced persons and secure these camps by static guards/mobile patrolling.

(d) Conduct exchange of refugees/displaced persons on orders from Force HQ Humanitarian Cell.

(e) Provide escorts on order to provide security to humanitarian aid convoys and distribution points.

(f) Participate in security operations with local authorities such as Communal Police and Gendarmerie.

(g) Undertake, control measures (road blocks, cordon and search, etc) in conjunction with local authorities.

(h) Undertake deterrent operations with local authorities against illegal groups.

(i) Control the main axis in Sector 4c.

(j) Monitor border crossing by refugees and armed individuals/groups in own area of responsibility.

(k) Provide security in large towns.

(l) Protect airfield/strip(s) in own area.

(m) Detain /arrest any suspected individual/groups and hand them over to local authority.

UN SECRET

(n) Secure the road passing through the forest in the area of responsibility by patrolling.

(o) Ensure that RGF troops are not in defensive positions.

(p) Guard UN installations in own area.

(q) Maintain close liaison with FCF till their departure.

(4) Phase-IV. Handover all responsibilities to Rwandese Armed Forces.

X h. Para 12 will now read: 12. "Independent Motorized Company One".

X i. Para 13 will now read: 13. "Independent Motorized Company Two".

j. Para 13b, will now read:

X b. Deployment. The Company will be deployed in Sector 2 after detailed recce by own troops and based on information received from MILOBs. Sector HQ will be located at KIGALI. A suggested deployment is shown at Annex B.

X k. Para 13 c(2) will now read " (2) Phase-II. Deploy as per plan in Sector 2.

l. Para 14 will now read as follows:

14. Independent Motorized Company Three

a. Grouping. As per UN Table of Organization and equipment (max strength 200 personnel).

b. Deployment. The Company will be deployed in Sector 1 after detailed recce by own troops and based on information received from MILOBs. Sector HQ will be located at BYUMBA. A suggested deployment is shown at Annex B.

c. Tasks.

(1) Phases I. Carry out necessary ground recce prior to commencing Phase-II.

UN SECRET

(2) Phase-II. Deploy as per plan in Sector 1.

(3) Phase-III

(a) Be fully operational.

(b) Provide armed escorts on requirement.

(c) Establish safe haven areas for displaced persons and secure these camps by static guards/mobile patrolling.

(d) Conduct exchange of refugees/displaced persons on orders from Force HQ Humanitarian Cell.

(e) Provide escorts on order to provide security to humanitarian aid convoys and distribution points.

(f) Participate in security operations with local authorities such as Communal Police and Gendarmerie.

(g) Undertake, control measures (road blocks, cordon and search, etc) in conjunction with local authorities.

(h) Undertake deterrent operations with local authorities against illegal groups.

(i) Control the main axis in Sector 1.

(j) Monitor border crossing by refugees and armed individual/groups in own area of responsibility.

(k) Provide security in large towns.

(l) Protect airfield/strip(s) in own area.

(m) Detain/arrest any suspected individual/groups and hand them over to local authority.

UN SECRET

(n) Monitor/guard RPF sites in own area.

(o) Guard UN installations in own area.

✓ m.

Change subsequent paras as follows:

- (1) Para 14 to Para 15.
- (2) Para 15 to Para 16.
- (3) Para 16 to Para 17.
- (4) Para 17 to Para 18.
- (5) Para 18 to Para 19.
- (6) Para 19 to Para 20.
- (7) Para 20 to Para 21.
- (8) Para 21 to Para 22.
- (9) Para 22 to Para 23.
- (10) Para 23 to Para 24.
- (11) Para 24 to Para 25.
- (12) Para 25 to Para 26.
- (13) Para 26 to Para 27.
- (14) Para 27 to Para 28.
- (15) Para 28 to Para 29 (Note change in bdry between Sector 4B and 4A).
- (16) Para 29 to Para 30.
- (17) Para 30 to Para 31.
- (18) Para 31 to Para 32.
- (19) Para 32 to Para 33.
- (20) Para 33 to Para 34.
- (21) Para 34 to Para 35.

UN SECRET

- (22) Para 35 to Para 36.
- (23) Para 36 to Para 37.
- (24) Para 37 to Para 38.
- (25) Para 38 to Para 39.
- (26) Para 39 to Para 40.
- (27) Para 40 to Para 41.
- (28) Para 41 to Para 42.

o All other paragraphs of Reference A remain unchanged.

Qp. In the Distribution please insert "Mechanized Bn 3 after Mechanized Bn 2.

2. All are requested to make the necessary amendments.


RA DALLAIRE
Maj Gen
Force Commander

Annex:

Q B. Revised Inter Battalion Boundaries.

Distribution:

External:

Action:

Copy No

MILOB GP HQ
GHANBATT
Mechanized Bn 2
Mechanized Bn 3
Motorized Bn
Indep Motorized Coy 1
Indep Motorized Coy 2
Indep Motorized Coy 3

1
2
3
4
5
6
7
8

UN SECRET

Force Engr Coy	9
Force Sig Sqn	10
Force Field Hospital	11
UNCIVPOL	12

Information:

UNDPKO (Mission Planing Service)	13
French Coalition Force	14

Internal:

Action:

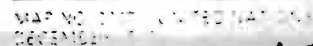
DFC	15
CAO	16
COO	17
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C Plans	19
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FSO	22
Camp Comdt	23

Information:

SRSG's Office	24
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Spare	26-31

ANXB

TO OPO-16



NOTE: If possible, please draw the trace from Ops Room.