

UNAMIR

G3 OPERATIONS/PLANS-OPERATION ORDERS

7 OCT - 22 NOV 1994

PLEASE RETAIN
ORIGINAL ORDER

[9 CONFIDENTIAL]
RH/WG JUNE 2009

UNARCHIVES

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UNAMIR - MINUAR

①

File No 5000. (G3 PLANS)

→ To: DCOS Ops
From: G3 Plans 3
Info: G3 Air Ops
Date: 15 Nov 94

Subject: OP RONDAVAL TASK FORCE MANNING

SO - G3 Plans 3

1. On the basis of our discussion yesterday, I would like to form a team from the following:

a. Sqn Ldr Jan Janiurek. If you could provide a replacement for two weeks during the period 21 Nov-9 Dec, Janiurek would be available to me from now until 28 Dec. He has now rationalised the Air Ops job so that it runs very efficiently - his other talents are needed on the Task Force.

SO - G3 Air

b. Maj Andy Moore. Log matters and project management. G4 Maint

c. Maj Don Macneil. HAC Liaison Officer. UNMO -

d. Capt Adam Adamu. Information coordination. LO - DO

e. Capt Glen Leduc. Plans. UNMO - Tac SO

2. Further Options. A number of potential candidates to augment the TF have been suggested:

a. Maj Justin Chumbi (Zambia) - Ops.

b. Capt Charles Moloko (Malawi) - MALAWICOY.

c. Capt Hamaimbo Muzyamba (Zambia) - G4.

d. Capt Edgar Kaunda (Zambia) ^{UNAMIR COY (MP)} ~~ZAMBATT (MP)~~.

② DFC/COS/CMO

I would like to discuss this with you at your earliest convenience to get your direction.

DCOS ops
15.11

③ espus sent.
15/11

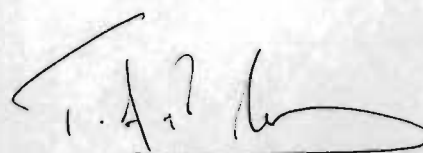
3022.15 (ops)

e. Clerical Staff. As there is to be no "temporary" Cell in the hotel, the option of sharing clerical staff is foreclosed. We will need a dedicated slice of clerical support which will need to include stationery, computer and photocopying facilities.

3. Co-Opted Members. I believe we will have to co-opt other members onto the TF Cell as required. Options are:

- a. Maj Paul Rutherford - Comms.
- b. Maj Bruce Oswald - Legal.
- c. Capt Stefan Grenier - PI/information strategy (until PI "expert" arrives).
- d. Lt Danny Gagnon/WO Dupuis - Real Estate/office management for Amahoro Stadium.

4. Timeframe. I will let you know of the timeframe for the formation of the full team. In principle, those in para 1 should be made available soonest, with the entire team ready to go by 28 Nov 94.



T A P MULLARKEY
Maj
G3 Plans 3



Seen
16/11
502015

3000.5/Task/1

15 November 94

See Distribution

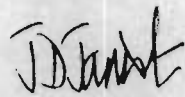
CASEVAC COVER FOR BRITCON WITHDRAWAL

1. Elements of BRITCON are withdrawing from RWANDA by convoy to the railhead at KAMPALA from 19 - 22 November 94. UNAMIR Air Ops will provide CASEVAC cover for the convoy move using the Bell 212 standby helicopter based in the mission area. The convoy will route up the MSR via MBARARA and MASAKA to KAMPALA. In addition the standby will be available to cover the KITABI detachment on its road move back to KIGALI on 17 November. This convoy will route via GIKONGORO, BUTARE and GITARAMA.
2. In the event of the convoy requiring a helicopter Casevac a message will be passed from the convoy by HF radio to either the KIGALI or KAMPALA BRITCON ops dets. A request for a helicopter Casevac will then be relayed by telephone to HQ UNAMIR Ops Room. Ops officers are to forward that request to G3 Air Ops (93H on channel 7), or Civilian Air Ops (WZ1 on channel 11), as soon as possible using the procedure for a Casevac callout.
3. As a backup the convoy may call Canada Heliops on HF radio, frequency 6208 USB, callsign Canada Helicopters. This means may not always be manned but it will be operating whenever helicopters are flying. It is also the only means that the convoy will have to speak to the helicopter inbound to an incident, using the callsign Canada Helicopter.
4. Any casualties will be recovered to AUSMED KIGALI if an incident occurs south of MBARARA (00 deg 33'S and 30 deg 38'E), north of MBARARA the helicopter will recover casualties to KAMPALA. If an uplift of fuel is required to return to KIGALI it will be funded by UK national means. Delays may be unavoidable in obtaining clearance for UNAMIR aircraft to enter the UGANDA FIR, Air ops will signal KAMPALA requesting a blanket clearance for the duration of this standby.
5. The convoy will follow the MSR towards KAMPALA, there will be MP posts enroute, any incident should be on or next to the road and therefore easy to spot from the air. Troops should mark a suitable HLS with smoke or a dayglo marker. It is most unlikely that a Casevac would be able to be carried out in the dark. Note that the flying time to MBARARA from KIGALI is approximately one hour and

3000.157 (075)

from MBARARA to KAMPALA it is one hour 15 mins. Thus a Casevac from beyond MBARARA to KAMPALA will be at the maximum range of the Bell 212, for that reason the pickup site must be expediently located by the helicopter.

6. Once the convoy has arrived in KAMPALA the BRITCON signals det is to inform HQ UNAMIR that the Casevac requirement in Uganda is no longer necessary.



J D JANIUREK
Sqn Ldr
SO2 G3

Distribution:

Action:

Civilian Air Ops
BRITCON Ops Officer
Canadian Helicopter Unit
HQ UNAMIR Ops Officer

Information:

DCOS Ops
OC BRITCON

(2) 7 Nov 94

802 OPS

For the information
of all SDOs, DOs
and Clerks

11/11

Distribution List

FORCE COMMANDER'S DIRECTIVE NO 01/94**ON****UNAMIR CONDUCT, DRESS AND WEAPON CARRIAGE POLICY****References:**

- A. Force Routine Order No 12 - Commander's Policy on Alcohol
- B. Status of Mission Agreement
- C. UNAMIR Driving Regulations
- D. UNAMIR Standard Operating Procedures

cc

Reproduce
copies for
all SDOs, DOs
and Clerks.

11/11

GENERAL.

1. This document states the current UNAMIR policy on conduct, dress and the carriage of personal weapons. It will be updated from time to time, and must be read in conjunction with current ROE.

2. All members of UNAMIR are required to be aware of this policy. Contingent/Unit Commanders/Branch Heads are to ensure that their personnel are fully briefed on the contents of this document, are kept current on any reviews which might take place, and that personnel rotating into Rwanda are briefed on arrival. It should be noted that this Directive sets a minimum standard. As such, it is intended to augment, not replace Nationally imposed contingent regulations. Any reduction in standards to conform with this Directive is not required.

CONDUCT

3. Image. All personnel in Rwanda represent their units, their countries and the UN. Considerable effort must be expended to ensure that the best possible image is conveyed to the local population and civilian agencies with which they may come in contact. Personnel are particularly reminded that they should:

- a. Adhere to all local laws which have been enacted by the legitimate government.
- b. Deal courteously and politely with those with whom they come in contact.
- c. Avoid any source of conflict in which a dispute might develop.

d. If employing Rwandan personnel, provide fair and honest terms of service.

4. Behaviour. UNAMIR personnel should be aware that their behaviour can affect the success of the UN mission. Many hours of patient work can be eroded by one thoughtless act; the efforts of many can be undone by the poor behaviour of a few. All personnel should be reminded to act maturely and professionally at all times, whether in or out of uniform. This should particularly apply to:

a. Driving. UNAMIR personnel must drive carefully and use the road with courtesy. They are to adhere to Reference C.

b. Alcohol. Personnel are reminded that their behaviour must not be impaired by alcohol. All personnel must be briefed on UNAMIR alcohol policy, which is outlined below and whose tenets are:

(1). No drinking and driving.

(2). No driving for eight hours after consuming alcohol.

(3). No drinking in unit messes when in the possession of ammunition/weapons (depending on unit policy, patrons of unit messes may be required to secure weapons or ammunition).

(4). No drinking in other areas when in the possession of weapons.

(5). No drinking to excess.

5. Other Countries. The conduct of UNAMIR personnel in Other Countries, such as Burundi, Kenya, Tanzania, Uganda and Zaire, must be impeccable. UNAMIR personnel represent the Mission abroad in Africa and only the highest standards will be accepted. UNAMIR has no special legal relationship with Other Countries in the region. Any alleged offence committed by UNAMIR personnel abroad will be dealt with under the civil law of that country and may lead to prosecution by the civil authority. Individuals from UNAMIR who find themselves in such a position should contact their national consulate, embassy or High Commission immediately. They should also contact the UN representative in that country. It is anticipated that Memoranda of Understanding (MOU) can be signed with the governments of Other Countries in the region, to cover the contingency of legal proceedings being conducted against UNAMIR individuals. DCOS (Ops) is to ensure that appropriate MOU are drafted in consultation with Other Countries' governments.

DRESS & BEARING

6. **Deportment.** All personnel are to ensure that their deportment meets the highest possible standards. A smart, well-groomed alert appearance and a helpful and positive demeanour are essential elements of this.

7. **National Uniform.** National uniform is ^{be} ~~to~~worn in accordance with Part 8, Section 6, of Reference D.

8. **UN Accoutrements.** UN accoutrements are to be worn in accordance with part 8, Section 6, of Reference D.

9. **Ballistic Helmet/Body Armour.** When ballistic helmets and body armour are ordered to be worn, UN blue covers are also to be worn.

10. **Webbing.** Policy on the wearing of webbing, or its equivalent, and rucksacks it to be ordered by Commanding Officers/Contingent Commanders. Personnel are to wear and carry personal equipment sufficient to fulfil their mission.

11. **Wearing of Uniform on Duty.** All UNAMIR personnel are on operations and are considered to be on duty at all times in Rwanda. Under the Status of Mission Agreement (SOMA), Reference B, UNAMIR personnel who are not wearing uniform carry minimal authority and may not be fully protected under the terms of the Agreement. For the purposes of participating in organised sport or PT, the sporting clothing authorised by Contingent/Unit Commanders/Branch Heads is deemed to be uniform. UNAMIR military personnel are only permitted to wear civilian clothes in the following circumstances:

- a. Within the confines of a unit or mess location which is guarded by armed guard(s); and
- b. At the discretion of Contingent/Unit Commanders/Branch Heads.

12. **Other Countries.** Under certain circumstances, UNAMIR personnel are on duty in Other Countries. When on duty, UNAMIR personnel are to wear uniform in accordance with Paragraphs 6 and 7 above.

CARRIAGE OF WEAPONS

13. **MILOBS.** Under Article VI of the UN Convention, defined in Reference B, MILOBS are described as "experts". They do not carry weapons and further policy, described below, on the Carriage of Weapons, does not apply to them.

14. Principle. As UNAMIR military personnel are on duty at all times, and as they are entitled to carry weapons for their own protection, or the protection of those whom they have a duty to protect, the principle to be applied is that UNAMIR military personnel will carry weapons when so issued. Current ROE further dictate the readiness of UNAMIR personnel. This policy does not apply to medical and religious personnel. The protection of those personnel will be as directed by the Contingent/Unit Commanders.

15. Exceptions. The occasions on which military UNAMIR personnel are prohibited from carrying weapons are as follows:

- a. When consuming alcohol; and
- b. When leaving Rwanda.

16. Consumption of Alcohol & Carriage of Weapons. UNAMIR personnel are not to consume alcohol when carrying weapons. Alcohol may only be consumed in the following circumstances:

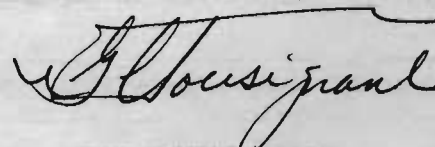
- a. In a unit location or mess which is guarded by armed guard(s); or
- b. At the discretion of Contingent/Unit Commanders/Branch Heads.

17. Carriage of Weapons. UNAMIR personnel are not permitted to carry weapons abroad. Personnel who are going abroad must be afforded Personal Protection, consistent with the provisions of paragraphs 16 and 17 above, to their point of departure, and on return to Rwanda, from their point of return. Should it become necessary to authorise the carriage of weapons to Other Countries, HQ UNAMIR will issue appropriate instructions. Personnel departing Rwanda on duty, CTO or leave will ensure the security of their personal weapon through their respective Contingent/Unit Commander.

18. Personal Protection. Contingent/Unit Commanders/Branch Heads are to ensure that adequate protection is provided for themselves and their subordinates during social and recreational activities.

19. Level of Personal Protection. Contingent/Unit Commanders/Branch Heads are to determine the level of personal protection afforded. The minimum alert/readiness requirements are detailed at Annex A to UNAMIR Rules of Engagement. Additional requirements are detailed at Annex A.

20. Restrictions. The establishment **Kigali Night** is out of bounds to all UNAMIR personnel. Contingent/Unit/Sector Commanders who identify other local establishments which constitute a similar security risk may recommend to the FC the imposition of a commensurate restriction.



GC TOUSIGNANT
MGen
FC

Distribution:

External:

Action:

List D

Internal:

Action:

List A

List B

ROE STATE

RESPONSE

GREEN

All movement between 2300 hrs and 0600 hrs to be restricted to essential duty or, when specifically authorized by Contingent/Unit Commanders/Branch Heads. Personnel on essential duties are to be armed and in uniform. Continuous (radio) communications with Sector Net Control Station is to be maintained. PT and sporting activities outside unit perimeter to be restricted to daylight hours.

YELLOW

All movement between 1800 hrs and 0600 hrs to be restricted to essential duty. All UNAMIR military personnel are to be continuously armed and in uniform. Alcohol consumption is permitted in unit messes only. PT and sporting activities restricted to unit perimeter.

RED

All movement is restricted to essential duty only. All UNAMIR military personnel are to be continuously armed and in uniform. Alcohol consumption is prohibited. PT and sporting activities restricted to unit perimeter.

①

DCOS
OPS

UNCLASSIFIED

3000.15 (OPS)

02 07 060800 NOV 94 RR RR UUUU

FROM: UNAMIR HQ

TO: GHANBATT
FRAFATT
TUNBATT
ZAMBATT
SECTOR 3 HQ (MALICOY)

INFO: TAC HQ BUTARE
MILOB GP HQ

SUBJ: FRAGO 04

REF: A. OPOD 20 DATED 6 OCT 94.
B. WNG O OF 240800Z OCT 94.
C. FRAGO 03 OF 281400Z OCT 94.

1. SIT.

A. GEN NO CHANGE.

B. UNAMIR FORCES. ZAMBATT ADVANCE FORCES DEPLOYED IN 4A NORTH AND CHAD COY LOC IN 4B.

2. MSN. RESUME AND REDEPLOY WITHIN NEW BOUNDARIES BY 082359B NOV 94.

3. EXECUTION.

A. GENERAL OUTLINE TO BE CONDUCTED IN TWO PHASES.

(1) PHASE 1. RELIEF IN PLACE IN 4A NORTH AND CHAD COY LOC IN 4B.

(2) PHASE 2.

(A) ADOPTION OF NEW BOUNDARIES.

(B) DEPLOYMENT WITHIN NEW BOUNDARIES.

③

802 ops
Plesse action

③ Roger Sir. To be
actioned.

Thurs 20
10/11

Actioned.

② G3 Ops

Pls ensure that all
ops maps and FC's briefing and office
maps, my office maps are amended.

UNCLASSIFIED

DCOS
8.11

UNCLASSIFIED

B. GP AND TASKS.

(1) ZAMBATT.

(A) GP NO CHANGE.

(B) TASKS (PHASE 1). NO CHANGE AS PER REF A, B AND C.

(C) PHASE 2.

(I) DEPLOY AND CONDUCT OPS WITHIN NEW BOUNDARIES.

(II) BE PREPARED TO DEPLOY AS PER REF B.

(2) GHANBATT.

(A) GP. NO CHANGE.

(B) TASKS (PHASE 1). AS PER REF A, B AND C.

(C) PHASE 2.

(I) ADOPT NEW BOUNDARIES.

(II) DEPLOY RELIEVED TROOPS AND CONDUCT OPS WITHIN NEW BDRYS.

(III) BE PREPARED TO DEPLOY AS PER REF B.

(3) FRAFBATT.

(A) GP. NO CHANGE.

(B) TASKS (PHASE 1). NO CHANGE TO REF A, B AND C.

(C) PHASE 2.

(I) ADOPT NEW BOUNDARIES.

(II) DEPLOY RELIEVED TROOPS AND CONDUCT OPS WITHIN NEW BDRYS.

(4) TUNBATT.

(A) GP. NO CHANGE.

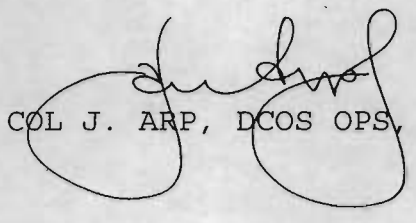
(B) TASKS (PHASE 1). NO CHANGE.

UNCLASSIFIED

- (C) PHASE 2.
 - (I) ADOPT NEW BOUNDARIES.
 - (II) DEPLOY AND CONDUCT OPS WITHIN NEW BOUNDARIES.
- (5) SECTOR 3 HQ.
 - (A) GP. NO CHANGE.
 - (B) TASKS (PHASE 1). NO CHANGE.
 - (C) PHASE 2.
 - (I) ADOPT NEW BOUNDARIES.
 - (II) DEPLOY AND CONDUCT OPS WITHIN NEW BOUNDARIES.
- (6) COORD INSTRS.
 - (A) BOUNDARIES. AS PER TRACE SUBMITTED AT OPS OFFRS CONFERENCE ON 07 NOV 94
 - (B) TIMINGS.
 - (I) PHASE 1 ON GOING.
 - (II) PHASE 2 EFFECTIVE 082359B NOV 94.
- 4. ADMIN AND LOG. NO CHANGE.
- 5. COMD AND SIGNALS.
 - A. LOC OF HQ.
 - (1) SECTOR 4A - KARAMA.
 - (2) SECTOR 4B - GIKONGORO.
 - (3) SECTOR 5 - NO CHANGE.
- 6. ACK.

UNCLASSIFIED

LIST A
LIST B
LIST C
ETHIOBATT
MALICOY
TUNBATT



COL J. ARP, DCOS OPS, 11186

UNCLASSIFIED

630PS

UNCLASSIFIED

3000.15 (OPS)

02 07 060800 NOV 94 RR RR UUUU

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NOV 94.

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LOC IN 4B.

(2) PHASE 2.

(A) ADOPTION OF NEW BOUNDARIES.

(B) DEPLOYMENT WITHIN NEW BOUNDARIES.

UNCLASSIFIED

3000.15 (OPS)

UNCLASSIFIED

B. GP AND TASKS.

(1) ZAMBATT.

(A) GP NO CHANGE.

(B) TASKS (PHASE 1). NO CHANGE AS PER REF A, B AND C.

(C) PHASE 2.

(I) DEPLOY AND CONDUCT OPS WITHIN NEW BOUNDARIES.

(II) BE PREPARED TO DEPLOY AS PER REF B.

(2) GHANBATT.

(A) GP. NO CHANGE.

(B) TASKS (PHASE 1). AS PER REF A, B AND C.

(C) PHASE 2.

(I) ADOPT NEW BOUNDARIES.

(II) DEPLOY RELIEVED TROOPS AND CONDUCT OPS WITHIN NEW BDRYS.

(III) BE PREPARED TO DEPLOY AS PER REF B.

(3) FRAFBATT.

(A) GP. NO CHANGE.

(B) TASKS (PHASE 1). NO CHANGE TO REF A, B AND C.

(C) PHASE 2.

(I) ADOPT NEW BOUNDARIES.

(II) DEPLOY RELIEVED TROOPS AND CONDUCT OPS WITHIN NEW BDRYS.

(4) TUNBATT.

(A) GP. NO CHANGE.

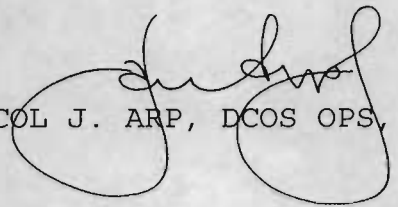
(B) TASKS (PHASE 1). NO CHANGE.

UNCLASSIFIED

- (C) PHASE 2.
 - (I) ADOPT NEW BOUNDARIES.
 - (II) DEPLOY AND CONDUCT OPS WITHIN NEW BOUNDARIES.
- (5) SECTOR 3 HQ.
 - (A) GP. NO CHANGE.
 - (B) TASKS (PHASE 1). NO CHANGE.
 - (C) PHASE 2.
 - (I) ADOPT NEW BOUNDARIES.
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 - (3) SECTOR 5 - NO CHANGE.
- 6. ACK.

UNCLASSIFIED

LIST A
LIST B
LIST C
ETHIOBATT
MALICOY
TUNBATT


COL J. ARP, DCOS OPS, 11186

UNCLASSIFIED

✓
3000.15(OPS)

FROM: UNAMIR HQ (OPS)

TO: FC

DFC

DCOS (OPS)

DCOS (SP)

G3 ENGR

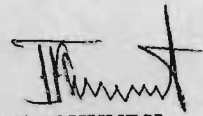
G3 OPS

G3 PLANS

DATE: 05 Nov 94

SUBJECT: WNGO

1. Attached, please find WNGO dated 5 Dec 94 for your information.
2. Acknowledge.


JK CHUMBU
Maj
G3 OPS 2

Sen
Thur 9/11

LINE 1			
LINE 2			
LINE 3			GR
LINE 4			MESSAGE INSTRUCTIONS
LINE 5			
PRECEDENCE - ACTION PRIORITY	PRECEDENCE - INFO	DATE - TIME GROUP 05 1635 Z NOV94	SIC/ORIG NO E3L/I40/OPS 650
ROUTING INDICATORS	From: ASC UNAMIR (RWANDA) To: HQ UNAMIR II (FOR COO AND FMO) UNAMIR TAC HQ CO(FOR DIARY) OPSO DUTY OFFR FILE RIFLE COY MED COY LOG SPT COY PREV MED SECT TSG BUTARE		

SUBJ: WNGO - WITHDRAWAL OF TSG

1. SITUATION.AUSMED TSG WILL CEASE ITS OPERATIONS IN SUPPORT OF UNAMIR TROOPS AND HUMANITARIAN ASSISTANCE TO THE PEOPLE IN THE SOUTH OF RWANDA, ON WED 9 NOV 94. TSG ELEMENTS WILL BE ABSORBED WITHIN THE KIGALI BASED AUSMED ELEMENTS TO CONTINUE IT'S MISSION, CENTRALLY WITHIN THE COUNTRY.
2. IT IS PLANNED TO PROVIDE DETACHED ELEMENTS OF AUSMED TO KEY AREAS ON AN AS REQUIRED BASIS. THIS PRIORITY WILL BE DETERMINED BY THE FMO.
3. AS STAFF ON TAC HQ (WO2 TAPPING AND CAPT MC INTYRE) WILL RETURN TO KIGALI AND NOT BE REPLACED BY AUSMED STAFF. THIS IS TO OCCUR ON 9 NOV 94, AS PART OF THE RESUPPLY.
4. TIMINGS:
 - a. 071400B NOV 94 - PLANNING CONFERENCE TO BE CONDUCTED IN KIGALI. OC LOG SPT COY TO CONDUCT. ATTENDEES TO BE ADVISED SEPERATELY.
 - b. 9 NOV 94 :

PAGE NO 1		DRAFTER'S NAME AND TITLE S.C.GOULD (OPSO)				PHONE 10010		REF FILE NO 613-2-2	
NO OF PAGES 2		RELEASER'S NAME AND TITLE AS ABOVE (OPSO)		BRANCH/UNIT HQ AUSMED		SIGNATURE			DATE
FOR OPS USE	R	DATE	TIME	SYSTEM	OPERATOR	D	DATE	TIME	SYSTEM
								SECURITY CLASSIFICATION UNCLASSIFIED	

2000.15 (ops)
Q 1

- (1) COMPLETE KIBEHO CLINICS, AND
- (2) LOG SUPPLEMENT DEPLOYS TO ASSIST WITH THE COORDINATION OF THE REDEPLOYMENT.
- c. 10-12 NOV 94 - RECOVER STORES AT TSG AND REFURBISH ALL EQUIPMENT FOR RTU. CONTINUE TO PROVIDE LEVEL ONE MEDICAL SUPPORT TO UNAMIR TROOPS .
- d. 13 NOV 94 - REDEPLOY TO KIGALI.
- e. 14-15 NOV 94 :
 - (1) PREPARE STORES FOR SHORT NOTICE DEPLOYMENTS, AND
 - (2) SMALL REAR PARTY TO FORMALLY HANDOVER THE FACILITY TO THE DIRECTOR OF THE HOSPITAL.
- 5. ADMIN:
 - a. RESUPPLIES FOR 6 AND 9 NOV 94 ARE TO BE MINIMIZED. TSG SHOULD ATTEMPT TO 'EAT OUT' ITS CONSUMABLES BY 12 NOV 94.
 - b. THE REQUIREMENT TO HANDOVER THE CLINIC RESPONSIBILITIES AT KIBEHO, TO CARE AS, WILL BE DETERMINED SOONEST.
 - c. RETURN OF PERSONNEL PRIOR TO 13 NOV 94 IS TO BE CLEARED BY AS0.
 - d. CIVILIAN STAFF ARE TO BE ADVISED THAT THEIR SERVICES ARE NO LONGER REQUIRED FROM 12 NOV 94.
 - e. COMMAND AND CONTROL LINKS ARE TO BE MAINTAINED UNTIL TSG IS COMPLETE IN KIGALI.

PAGE NO 2		DRAFTER'S NAME AND TITLE S.C.GOULD (OPSO)				PHONE 10010		REF FILE NO 613-2-2			
NO OF PAGES 2		RELEASER'S NAME AND TITLE AS ABOVE (OPSO)			BRANCH/UNIT HQ AUSMED		SIGNATURE			DATE	
FOR OPS USE	R	DATE	TIME	SYSTEM	OPERATOR	D	DATE	TIME	SYSTEM	OPERATOR	SECURITY CLASSIFICATION UNCLASSIFIED

UNCLASSIFIED

3000.15 (OPS)

02 07 060800 NOV 94 RR RR UUUU

FROM: UNAMIR HQ

TO: GHANBATT
FRAFATT
TUNBATT
ZAMBATT
SECTOR 3 HQ (MALICOY)

INFO: TAC HQ BUTARE
MILOB GP HQ

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2. MSN. RESUME AND REDEPLOY WITHIN NEW BOUNDARIES BY 082359B
NOV 94.

3. EXECUTION.

A. GENERAL OUTLINE TO BE CONDUCTED IN TWO PHASES.

(1) PHASE 1. RELIEF IN PLACE IN 4A NORTH AND CHAD COY
LOC IN 4B.

(2) PHASE 2.

(A) ADOPTION OF NEW BOUNDARIES.

(B) DEPLOYMENT WITHIN NEW BOUNDARIES.

UNCLASSIFIED

UNCLASSIFIED

B. GP AND TASKS.

(1) ZAMBATT.

(A) GP NO CHANGE.

(B) TASKS (PHASE 1). NO CHANGE AS PER REF A, B AND C.

(C) PHASE 2.

(I) DEPLOY AND CONDUCT OPS WITHIN NEW BOUNDARIES.

(II) BE PREPARED TO DEPLOY AS PER REF B.

(2) GHANBATT.

(A) GP. NO CHANGE.

(B) TASKS (PHASE 1). AS PER REF A, B AND C.

(C) PHASE 2.

(I) ADOPT NEW BOUNDARIES.

(II) DEPLOY RELIEVED TROOPS AND CONDUCT OPS WITHIN NEW BDRYS.

(III) BE PREPARED TO DEPLOY AS PER REF B.

(3) FRAFBATT.

(A) GP. NO CHANGE.

(B) TASKS (PHASE 1). NO CHANGE TO REF A, B AND C.

(C) PHASE 2.

(I) ADOPT NEW BOUNDARIES.

(II) DEPLOY RELIEVED TROOPS AND CONDUCT OPS WITHIN NEW BDRYS.

(4) TUNBATT.

(A) GP. NO CHANGE.

(B) TASKS (PHASE 1). NO CHANGE.

UNCLASSIFIED

- (C) PHASE 2.
 - (I) ADOPT NEW BOUNDARIES.
 - (II) DEPLOY AND CONDUCT OPS WITHIN NEW BOUNDARIES.
- (5) SECTOR 3 HQ.
 - (A) GP. NO CHANGE.
 - (B) TASKS (PHASE 1). NO CHANGE.
 - (C) PHASE 2.
 - (I) ADOPT NEW BOUNDARIES.
 - (II) DEPLOY AND CONDUCT OPS WITHIN NEW BOUNDARIES.
- (6) COORD INSTRS.
 - (A) BOUNDARIES. AS PER TRACE SUBMITTED AT OPS OFFRS CONFERENCE ON 07 NOV 94
 - (B) TIMINGS.
 - (I) PHASE 1 ON GOING.
 - (II) PHASE 2 EFFECTIVE 082359B NOV 94.
- 4. ADMIN AND LOG. NO CHANGE.
- 5. COMD AND SIGNALS.
 - A. LOC OF HQ.
 - (1) SECTOR 4A - KARAMA.
 - (2) SECTOR 4B - GIKONGORO.
 - (3) SECTOR 5 - NO CHANGE.
- 6. ACK.

UNCLASSIFIED

LIST A
LIST B
LIST C
ETHIOBATT
MALICOY
TUNBATT



COL J. ARP, DCOS OPS, 11186

UNCLASSIFIED



*See
6/11*

UNAMIR

194 NOV -5

08 28

OUTGOING FAX NO. 2919

PAGE 1 OF 2 *MISC-2415*

DATE: November 4, 1994

File No. 5000.26 (PLANS)

Hausignant

TO: BARIL, UNITED NATIONS NEW YORK FAX # (212) 963-9070 PHONE # (212) 963-2400	FROM: MGEN GC TOUSIGNANT FORCE COMMANDER UNAMIR, KIGALI
ATTN:	PHONE: 1 212 963 3092
INFO:	FAX NO: 1 212 963 3090
INTERNAL DISTR: CAO, DFC/COS, DCOS OPS, DCOS SP, G3 OPS	DRAFTED BY: G3 PLANS
SUBJECT: REDUCTION OF UNAMIR TO AUTHORIZED LEVEL	
REFERENCE: YOUR UPD 044 DATED 28 OCT 94	

1. THE DETAIL BELOW IS PROVIDED IN RESPONSE TO THE REFERENCE.

2. BASED ON CURRENT TROOP CONTRIBUTION COMMITMENT THE MATURE STRENGTH OF UNAMIR WILL BE 6573 INCLUDING HQ, SPT ELMS, ETC. NATURAL ATTRITION WILL REDUCE THE FORCE TO 5647 WITH THE DEPARTURE OF CANCON ON 25 JAN 94.

3. IT WILL BE NOTED THAT AT THE ENCLOSURE, WHICH DETAILS UNAMIR REDUCTION CALCULATIONS THAT, IN ORDER TO MEET THE AUTHORIZED CEILING OF 5500, IT MAY BE NECESSARY TO REDUCE THE FORCE BY ONE BATTALION. CLEARLY, THIS IS AN UNDESIRABLE OUTCOME IF SECURITY, UNDER INDICATED CIRCUMSTANCES, IS TO BE MAINTAINED. ACCORDINGLY ROTATION OF A COMMENSURATELY SIZED UNIT, GIVEN THE ASSUMED ADDITIONS AT THE ENCLOSURE, WOULD REALIZE A STRENGTH OF 6000,

4. FOR YOUR CONSIDERATION.

3000.15 (OPS)

194 NOV -5

UNAMIR

UNAMIR TROOP STRENGTH

1.	UNAMIR troop strength (4 Nov 94)	5182
	ZAMBATT Main Body (yet to deploy)	366
	INDBATT (yet to deploy)	800
	SUBTOTAL	<hr/> 6348
	HQ, C2, MP, Log Elm	225 (Ref)
	Mature Strength	<hr/> 6573
	Less BRITCON (17 Nov 94)	551
	SUBTOTAL	<hr/> 6022
	Less CANCON (25 Jan 94)	375
	SUBTOTAL	<hr/> 5647
	Less FRAFBATT (Feb 94)	487
	TOTAL	<hr/> 5160

2. The figures below incorporate assumed additions (logistics, C2 and aviation):

UNAMIR troop strength (Feb 94)	5160
Command and Control	125
Logistics	100
Aviation	120
SUBTOTAL	<hr/> 5505
Replacement unit for FRAFBATT	500
TOTAL	<hr/> 6000

OUTGOING FAX NO. 2919
PAGE 1 OF 2 MISC-2415

DATE: November 4, 1994

File No. 5000.26 (PLANS)

UNAMIR
94 NOV -5 08 28

TO: BARIL, UNITED NATIONS NEW YORK FAX # (212) 963-9070 PHONE # (212) 963-2400	FROM: MGEN GC TOUSIGNANT FORCE COMMANDER UNAMIR, KIGALI
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4. FOR YOUR CONSIDERATION.

3050.15 (957)

94 NOV -5 08 47

UNAMIR TROOP STRENGTH

1.	UNAMIR troop strength (4 Nov 94)	5182
	ZAMBATT Main Body (yet to deploy)	366
	INDBATT (yet to deploy)	800
		<hr/>
	SUBTOTAL	6348
	HQ, C2, MP, Log Elm	225 (Ref)
		<hr/>
	Mature Strength	6573
	Less BRITCON (17 Nov 94)	551
		<hr/>
	SUBTOTAL	6022
	Less CANCON (25 Jan 94)	375
		<hr/>
	SUBTOTAL	5647
	Less FRAFBATT (Feb 94)	487
		<hr/>
	TOTAL	5160

2. The figures below incorporate assumed additions (logistics, C2 and aviation):

UNAMIR troop strength (Feb 94)	5160
Command and Control	125
Logistics	100
Aviation	120
	<hr/>
SUBTOTAL	5505
Replacement unit for FRAFBATT	500
	<hr/>
TOTAL	6000

630PS

UNCLASSIFIED

5000.1 (PLANS)

01 05 281400Z OCT 94 RR RR UUUU

PLANS 021

HQ UNAMIR

GHANBATT

FRAFBATT

ZAMBATT

INDBATT

NICOY

INFO TACHQ BUTARE

MILOB GP HQ

UNCLAS PLANS 021

SUBJ: FRAGO 03

REF: A. OPORD 20 DATED 6 OCT 94

B. WNGO OF 240800Z OCT 94

1. SIT

A. GEN. NO CHANGE.

B. UNAMIR FORCES

(1) ZAMBATT ADVANCE PARTY (2XCOY) PLANNED TO DEPLOY FROM 30 OCT.

MAIN BODY ON 15 NOV 94

(2) INDBATT ADVANCE PARTY (1XCOY) TO DEPLOY NOT BEFORE 3 NOV 94,

MAIN BODY NOT BEFORE 15 NOV 94

UNCLASSIFIED

(3) GHANBATT TO ROTATE ON 9, 16, 23 AND 30 NOV 94

2. MSN. CONFIRMED

3. EXECUTION

A. GENERAL OUTLINE. OP TO BE CONDUCTED IN TWO PHASES

(1) PHASE 1

(A) REINFORCEMENT OF SECTOR 4A BY ZAMBATT

(B) ROTATION OF GHANBATT

(C) OCCUPATION OF SECTOR 6 BY INDBATT

(D) OCCUPATION OF SECTOR 2 BY GHANBATT (1XCOY)

(2) PHASE 2

(A) REINFORCEMENT/OCCUPATION OF SECTOR 2 BY GHANBATT OR
ZAMBATT RESPECTIVELY

(B) RELIEF OF SECTOR 4A NORTH/SOUTH BY REMAINING UNIT

B. GP AND TASKS

(1) ZAMBATT

(A) GP. NO CHANGE

(B) TASKS (PHASE 1)

(I) OCCUPY SECTOR 4A (NORTH)

(II) RELIEVE CHADCOY (FRAFBATT)

- (III) RELIEVE CHARLIE COY (GHANBATT)
- (IV) REMAINDER NO CHANGE TO REF B
- (C) PHASE 2. NO CHANGE
- (2) GHANBATT
 - (A) GP. NO CHANGE
 - (B) TASKS (PHASE 1)
 - (I) CONDUCT ROTATION IN SECTOR 4A SOUTH
 - (II) CONDUCT RELIEF IN PLACE WITH INDBATT (SECTOR 6)
 - (III) REMAINDER NO CHANGE TO REF B
 - (C) PHASE 2
 - (I) BE PREPARED TO RELIEVE ZAMBATT IN SECTOR 4A (NORTH)
 - (II) BE PREPARED TO REDEPLOY TO SECTOR 2
- (3) FRAFBATT. NO CHANGE TO REF A AND B
- (4) INDBATT
 - (A) GP. NO CHANGE
 - (B) TASKS (PHASE 1) NO CHANGE TO SECTOR 6 TASKS AT REF A
 - (C) PHASE 2. CONDUCT FULL STRENGTH OPS IN SECTOR 6
- (5) COORD INSTR
 - (A) BOUNDARIES

(I) BOUNDARY SECTOR 4A (NORTH/SOUTH), SEE HQ UNAMIR TRACE
TO BE COLLECTED AT FC O GP 31 OCT 94

(II) REMAINDER. NO CHANGE TO REF B (5)(A)(II) AND (III)

(B) TIMINGS

(I) PHASE 1 COMMENCES ON 2 NOV 94

(II) SECTOR 4A (NORTH) RELIEF TO BE COMPLETE BY 041200B
NOV 94

(III) PHASE 2 COMMENCES NOT BEFORE 30 NOV 94

(IV) GHANBATT ROTATION ON 9, 16, 23 AND 30 NOV IN CHALKS
OF 200 PERS

(C) CONCENTRATION. ZAMBATT ADV PARTY TO CONCENTRATE IN KIGALI
FOR PERIOD 30 OCT TO 1 NOV

(D) RECON. ZAMBATT RECON OF SECTOR 4A (NORTH) TO BE COMPLETE
BY 011600B NOV 94

4. ADMIN AND LOG. NO CHANGE

5. COMD AND SIGNALS

A. LOC OF HQ

(1) SECTOR 4A (NORTH) - TBA

(2) SECTOR 4A (SOUTH) - GIKONGORO

05

UUUU

PLANS 021

ACK

LIST A
LIST B
LIST C
ETHIOBATT
MALICOY
MALAWICOY
TUNBATT

LCOL A. BRIMELOW, G3 PLANS, 11148

COL J. ARP, DCOS OPS, 11186

UNCLASSIFIED

UNCLASSIFIED

5000.1 (PLANS)

01 06 240800Z OCT 94 RR RR UUUU

PLANS 020

HQ UNAMIR

GHANBATT

FRAFBATT

ZAMBATT

INDBATT

NICOY

INFO TACHQ BUTARE

MILOB GP HQ

*Seen

28/10*

UNCLAS PLANS 020

SUBJ: WNGO

REF: OPORD 20 DATED 6 OCT 94

1. SIT.

- A. AS A RESULT OF RPA ACTIVITIES OBSERVED IN CAMP NDABA, SECT 4B, AND FC S DISCUSSIONS WITH RPA LOS AND PREFECT OF GIKONGORO, FC STRONGLY BELIEVES THAT RPA WILL INTENSIFY EFFORTS DURING NEXT MONTH IN SECTS 4A AND 4B TO ENCOURAGE DPS TO LEAVE THE CAMPS AND RETURN HOME
- B. RPA HAVE EXPRESSED DISSATISFACTION THAT THESE DPS ARE NOT CONTRIBUTING TO THE OVERALL EFFORT OF REBUILDING RWANDA HOWEVER THEY CONTINUE TO CONSUME VALUABLE RESOURCES REQUIRED ELSEWHERE AND CREATE

UNCLASSIFIED

HEALTH PROBLEMS. RPA EFFORTS TO ENCOURAGE DPS TO MOVE FROM CAMPS WILL LIKELY RESULT IN VIOLENCE BETWEEN DPS AND RPA. DANGER TO NGOS AND UNAMIR TROOPS IS ALSO LIKELY. THIS ACTIVITY COULD COINCIDE WITH GHANBATT ROTATION (9-30 NOV 94) WHILE ZAMBATT AND INDBATT HAVE STILL NOT YET DEPLOYED

C. IN CONCERT WITH SRSG, FC WILL PURSUE PREVENTATIVE NEGOTIATIONS WITH BBGNU AND RPA. FC HAS ISSUED ORDERS TO DEPLOYED TROOPS TO INCREASE PRESENCE IN CAMPS WITHIN CAPABILITY AND INSTRUCTED STAFF TO EXPLORE OPTIONS TO REINFORCE AFFECTED SECTORS. LATTER OPTION REQUIRES RAPID DEPLOYMENT OF ZAMBATT AND EARLIEST POSSIBLE MOVE OF INDBATT. PRESENCE OF TROOPS URGENTLY REQUIRED IN PREVENTATIVE DEPLOYMENT IN ORDER TO AVOID POTENTIALLY VIOLENT SITUATION

D. UNAMIR FORCES. GHANBATT DEPLOYMENT IN SECTOR 4A IS RESTRICTED TO 3 X COY DUE TO ADDITIONAL TASKS IN SECTORS 6 AND 2A. ACCORDINGLY, REINFORCEMENT OF SECTOR 4A BY A FURTHER BATTALION IS UNDER CONSIDERATION

2. MSN. TO REINFORCE SECTOR 4A IN ORDER TO MAINTAIN SECURITY IN DP CAMPS

3. EXECUTION

A. GENERAL OUTLINE. OP TO BE CONDUCTED IN 2 PHASES:

(1) PHASE 1

- (A) REINFORCEMENT OF SECTOR 4A BY ZAMBATT
- (B) ROTATION OF GHANBATT
- (C) OCCUPATION OF SECTORS 2 AND 6 BY INDBATT

(2) PHASE 2

- (A) OCCUPATION OF SECTOR 2 BY GHANBATT OR ZAMBATT
- (B) COY GP(INDBATT) REDEPLOYS TO SECTOR 6
- (C) ZAMBATT OR GHANBATT OCCUPIES SECTOR 4A IN TOTAL.

B. GP AND TASKS

(1) ZAMBATT

- (A) GP. NO CHANGE
- (B) TASKS. (PHASE 1)
 - (I) OCUPPY SECTOR 4A (NORTH)
 - (II) RELIEVE CHADCOY (FRAFBATT)
 - (III) CONDUCT SECURITY OPERATIONS, CONCENTRATING ON DP CAMPS
 - (IV) REMAINING TASKS PER REF A, PARA 16 B (1)
- (C) PHASE 2

- (I) BE PREPARED TO RELIEVE GHANBATT IN SECTOR 4A (SOUTH)
- (II) MAINTAIN OCCUPATION OF SECTOR 4A (NORTH)
- (III) BE PREPARED TO OCCUPY SECTOR 2
- (IV) REMAINING TASKS NO CHANGE

(2) GHANBATT

(A) GP. NO CHANGE

(B) TASKS. (PHASE 1)

- (I) REDEPLOY TO OCCUPY SECTOR 4A (SOUTH)
- (II) CONDUCT SECURITY OPS CONCENTRATING ON DP CAMPS
- (III) REMAINING TASKS PER REF A PARA 13 B(1)(E) TO (Z)

(C) PHASE 2

- (I) CONDUCT ROTATION BY COMPANY THROUGH SECTOR 6
- (II) BE PREPARED TO CONDUCT RELIEF IN PLACE WITH INDBATT IN SECTOR 6
- (III) BE PREPARED TO RELIEVE ZAMBATT IN SECTOR 4A (NORTH)
- (IV) BE PREPARED TO REDEPLOY TO SECTOR 2

(3) FRAFBATT

(A) GP. NO CHANGE

(B) TASKS. (PHASES 1 AND 2) NO CHANGE

(4) INDBATT

(A) GP. NO CHANGE

(B) TASKS (PHASE 1)

(I) NO CHANGE TO SECTOR 6 TASKS AT REF A

(II) BE PREPARED TO CONDUCT COY LEVEL OPERATIONS IN
SECTOR 2

(C) PHASE 2

(I) CONDUCT RIP IN SECTOR 2 WITH ZAMBATT OR GHANBATT

(II) RESUME FULL STRENGTH OPS IN SECTOR 6

(5) COORD INSTR

(A) BOUNDARIES

(I) BOUNDARY SECTOR 4A (NORTH/SOUTH) TO BE COORD WITH
CO/OPS OFFR GHANBATT AND G3 PLANS, HQ BY 26 OCT 94

(II) ZAMBATT/GHANBATT BDRY CHANGE TO BE EFFECTED ON ORDER

(III) SECTOR 4B BDRY CHANGE AS PER ANNEX B REF A ON ORDER
AFTER RELIEF IN PLACE COMPLETE CHADCOY/ZAMBATT(B) TIMINGS. POLITICAL NEGOTIATIONS AND TIMELY DEPLOYMENT OF
ZAMBATT AND INDBATT ALONG WITH THE ROTATION OF GHANBATT ARE
KEY FACTORS. ACCORDINGLY ADDRESSEES ARE TO BE PREPARED TO

REACT TO CONTINGENCIES LISTED BELOW

(I) ZAMBATT TO OCCUPY SECTOR 2/ GHANBATT REMAIN IN PLACE

(II) GHANBATT TO ROTATE AS PLANNED - INCOMING BATTALION
TO OCCUPY SECTOR 2/ ZAMBATT CONDUCTS RELIEF IN PLACE WITH
OUTGOING BATTALION IN SECTOR 4A

4. ADMIN AND LOG. NO CHANGE

5. COMMAND AND SIGNALS

A. LOC OF HQ

(1) SECTOR 4A (NORTH) - GIKONGORO

(2) SECTOR 4A (SOUTH) - TBA

B. CONFIRMATORY ORDERS TO FOLLOW

LCOL A. BRIMELOW, G3 PLANS, 11148

COL J. ARP, DCOS OPS, 11186

UNCLASSIFIED

63 OPS

Seen
3/4

5000.8 (PLANS)

HQ UNAMIR
OPS BRANCH

3/ Oct 1994

Distribution List

SUBJECT: PROTECTION OF DISPLACED PERSONS CAMPS - ROE

Ref: A. FRAGO No. 02 to OPORD 20 dated 22 oct 94
B. UN Security Council Resolution 925 dated 8 June 94
C. OPDIR No. 2 - ROE dated 6 Oct 94

1. Reference A directs all commanders to increase UN presence in refugee camps within RWANDA. Contingency plans have been developed to reinforce certain sectors in the event that displaced persons (DPS) are forcibly removed from their camps.
2. Clearly, if this situation arises, the potential for confrontation will emerge. Under these circumstances, a sound understanding of the applicable Rules of Engagement is fundamental.
3. Reference B mandates UNAMIR to "contribute to the security and protection of displaced persons, refugees and civilians at risk in RWANDA" and "Recognizes that UNAMIR may be required to take action in self-defence against persons or groups who threaten protected sites and populations, United Nations and other humanitarian personnel or the means of delivery and distribution of humanitarian relief".
4. Reference C provides clear guidance for the application of Resolution 925. The following provisions should be specifically noted:
 - a. Authority to use force. The use of force is authorized to protect the above designated individuals against forcible removal from the camps which they occupy (Ref C, para 8).
 - b. The principles for the use of force must be adhered to (Ref C, para 7).
 - c. Challenge and escalation procedures are to be followed (Ref C, paras 14 and 15).

- d. Units involved in the protection of DP camps are to remain on State GREEN (Annex A to Ref C) until ordered otherwise.

J. C. Tousignant

GC Tousignant
MGen
FC

Distribution List:

Action:

List C

Info:

List A

List B

IMMEDIATE

①
OAAUZYUW RCCROBA0010 2930519-UUUU--RCCLLUA.
ZNR UUUUU
O P 200326Z OCT 94
FM ATOC TRENTON
TO ZEN/WOC TRENTON
RCCLLUA/CCIR RWANDA ← Col ARP
RCCLLUA/1 CDHSR KIGALI
RCCECAI/CAIRO
RCCERYA/RYADH
RCCEADA/ADDIS
RCCENAI/NROBI
RCCLLUA/3 CSG DET KIGALI
RBDOYF/RAF LYNEHAM//STN OPS/FOREIGN AIRCRAFT SECTION//
RBDOYT/RAF BRIZE NORTON//STN OPS/FOREIGN AIRCRAFT SECTION//
INFO RCCPJSA/NDOC OTTAWA
ZEN/8 WG TRENTON//WCOMD//
RCWBOCA/17 WG WINNIPEG//WCOMD/1 AIR MOV SQN CO//
RCWBOCA/17 WG WINNIPEG
RCWBOCA/WOC WINNIPEG
ZEN/424 (T) SQN TRENTON
ZEN/426 (T) SQN TRENTON
ZEN/429 (T) SQN TRENTON

?PAGE 2 RCCROBA0010 UNCLAS
RCWBOCA/435 (T) SQN WINNIPEG
ZEN/436 (T) SQN TRENTON
ZEN/437 (T) SQN TRENTON
RCCEOTT/EXTOTT//IDS//
RCWBOCA/AIRCOM WINNIPEG//G3 AIRLIFT TASK//
RCWBOCA/ACOC WINNIPEG
ZEN/ATGHQ TRENTON//SOINT//
RCCELDN/CDLS LONDON UK
RCCELDN/CDLS MOV LONDON UK
BT

UNCLAS ATOC 10/122
SUBJ: AMDT 3 ATG OP ORDER 23/94 OP PASSAGE REDEPLOY
REFS: A. TELECON DOPS 8 WING/DOPS ATOC 19 OCT 94
B. 3030-44 (G3 PLANS4) 18 OCTOBER 1994
1. DUE TO A/C U/S CFC 5633/UN 200/CFC 5636 IS DELAYED 24 HRS.
2. ITINERARY AS FOLLOWS: MONTH OCT ALL TIMES UTC
LOAD OFF ARRIVE PLACE DEPART LOAD ON FLT NO CF/K
TRENTON 202300 A 5633 03N96
21100 BRIZE NORTON 211230
211930 CAIRO 212100 UN200

?PAGE 3 RCCROBA0010 UNCLAS
A 220410 KIGALI 220540 B
220730 NAIROBI 220900 5636
221420 JEDDAH 221520
221820 CAIRO 221950
230020 PALERMO 230150
230620 LYNEHAM 230750
232050 TRENTON

2. LOAD A: 1 X K25 LOADER
B: OP PASSAGE LOAD
3. FOR CDN MISSIONS: WILL ASSUME CLEARANCES RECEIVED ARE VALID
UNLESS INFORMED OTHERWISE.
4. EFFECT OF THIS DELAY ON REMAINDER OF FLOW BEING EVALUATED WILL
ADVISE SOONEST ONLY IF OTHER CHANGES ARE REQUIRED.

② Ops 0 1 CDHSR

Pls cfm with 3086 if this
has a significant impact on
the return air flow.

Col
Comd CCIR
20-10

③

cc
Activities

BT

#0010

♥♥BV009 DELIVERED 2930519 329264



UNAMIR - MINUAR

16 Oct 94

To: Distribution List

From: Force Commander

Subject: PUBLIC AFFAIRS DIRECTIVE NO 6

PUBLIC AFFAIRS POLICY OBJECTIVE

1. The objective of public affairs (PA) activity is to cultivate the attention and support of the media by promoting the credibility of the United Nations Assistance Mission in Rwanda (UNAMIR) and through that support, gain an understanding and backing of the general public towards the mission. Accordingly, the PA Programme will highlight the role, capabilities, conduct and activities of UNAMIR's military Contingents and Peacekeepers within the framework of the mission.

PUBLIC AFFAIRS STRATEGY

1. Approach. The PA approach in achieving the policy objective will be twofold:

- a. to provide maximum information on the role, capabilities, conduct and activities of UNAMIR to the international public, through journalists, consistent with operational security parameters and the requirement for appropriate disclosure in the release of personnel information; and
- b. to promote the activities of the military units and individual peacekeepers to the greatest extent possible.

2. In short, PA activity will attempt to be as open and proactive as possible without breaching operational imperatives.

3. PA Responsibilities. In-theatre Public Affairs Officer (PAffO) will be responsible for the following functions:

- a. advising the Comd and senior staff on all aspect relevant to PA;
- b. exploiting all opportunities to highlight and promote UNAMIR activities;
- c. responding to media queries from international and local media, in that order;
- d. staffing and coordinating sponsored media visits in-theatre if deemed necessary, and supporting non-sponsored

② G3 Ops
G3 Plans
CLO
G2
FSO
FRT

③ cc

Approved as
directed

DCOS OPS
17.10

media visits;

- e. liaising with Contingent PAffOs (Annex B), RPA PAffOs and other PA organisations as required;
- f. arranging news conferences and technical briefing as and if required;
- g. preparing and distributing news releases, backgrounders, fact sheets and other documentation when required;
- h. providing media training when required.

PUBLIC AFFAIRS IMPLEMENTATION

1. **Messages.** A number of messages/themes will underline all media opportunities taken to highlight the role, capability, conduct and activities of UNAMIR. They are the following.

- a. that UNAMIR's military contingents are an integral part of the mission and an essential part of the peace process in Rwanda;
- b. that UNAMIR's humanitarian activities are pro-active and aimed at helping the present government at eliminating human suffering by organising and dispatching voluntary work parties where most required;
- c. that UNAMIR have the resources and personnel necessary to capably carry out the mission; and
- d. that UNAMIR carry out the mission despite the challenges and constraints;

PUBLIC AFFAIRS CRISIS MANAGEMENT PLAN

1. Management of information during a crisis is of prime importance and can greatly damage the reputation of the UN if not handled properly. The following procedure will be followed in case of a sudden and/or unexpected amount of media attention due to either a negative or positive incident.

- a. the Force Public Affairs Officer, Capt Grenier, will be informed immediately following any/all incidents that have a remote chance of creating media attention;
- b. no statements will be issued until the Force PAffO has been given a chance to assess the situation and

formulate a recommendation to the Force Commander;

c. the front gate sentries will be responsible, in times of crisis, to register all media inquiring at the gate. (See Annex A)

PUBLIC AFFAIRS ORGANISATION & OPERATIONS

1. The Force PAffo will operate out of UNAMIR HQ Room 2020. He will be responsible for all PA activity for the Force Commander, act as the Force Commander's Spokesperson and will oversee all public affairs activities within the operational theatre of UNAMIR.

2. The PAffo will answer directly to the Force Commander and will coord PA activities with UNNY when considered necessary.

3. The UNAMIR PAffo will be provided timely and accurate information in regards to daily operations and activities of UNAMIR. It is vital that any event of potential public interest, negative or positive, which may not be conveyed at prayers be brought to the attention of the PAffo.

4. PA Mechanisms. The implementation of the PA objectives will occur through the use of several mechanisms. These mechanism are as follows:

- a. regular telephone interviews to international media agencies;
- b. coordinated media interviews with persons other than PAffo;
- c. news conferences, when considered necessary;
- d. photo releases; and
- e. video releases.

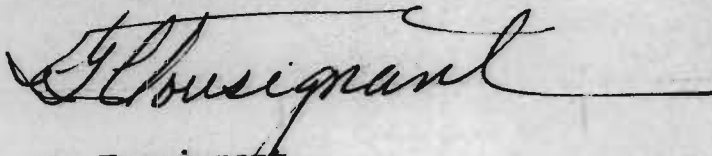
MEDIA RELATIONS

1. UNAMIR finds itself in a totally different posture than during the war. Media attention is now shifting to other corners of the world and interest in the Rwandan story is diminishing. UNAMIR must now take positive control of the information flow if it is to reflect accurately its activities. Phone interviews will be carried out by the Force PAffo and the weekly media briefing will be utilised as a planned forum for dissemination of information. Media

Advisories and News Releases will also be used when considered necessary as these methods are the cornerstone of all PAff activity.

CONCLUSION

1. It is paramount that staff at all level understand the long term benefits of PAff activity and that maximum cooperation be provided to the Force PAffO.



G. Tousignant
Major-General
Force Commander

Annexes:

Annex A - Media Registration

Annex B - Contingent PAffO Duties and Responsibilities

Annex C - Internal information Directive

DISTRIBUTION LIST

Action

All Contingents
MILOB HQ - CMO
D COS Ops
COO
CPlans
CLO

Information

SRSG
ED
DFC
MA FC

ANNEX A —
TO DIRECTIVE XXX
/6 OCT 94

MEDIA REGISTRATION

Name _____

Media Agency

Phone#//AddressThis image shows a single sheet of white paper with horizontal blue or grey ruling lines. The lines are evenly spaced and run across the width of the page. There are no margins, text, or other markings on the paper.

Date: _____

CONTINGENT INFORMATION OFFICER
DUTIES AND RESPONSIBILITIES

1. All UNAMIR contingents will appoint a contingent Public Affairs Officer (C PAffO). The C PAffO shall:

- a. inform the Force PAffO as soon as possible about significant incidents or events that could impact on public opinion or attract the attention of the media;
- b. develop and maintain a contingent PAff Plan based on and in compliance with the UNAMIR PAff Standing orders and its annexes;
- c. prepare a media visit plan as an annex to all operational activities selected as PAff opportunities;
- d. prepare and maintain a contingent PAff crisis management plan;
- e. refer all queries that have no direct relation with the contingents activities to the Force PAffO;
- f. coordinate and inform Force PAffO of all PAff activities in theatre in order to maximise visibility for the UN when deemed appropriate;
- g. develop and maintain a contingent "press kit" to include as a minimum, a short backgrounder on the contingents mission in theatre, biographies on key pers, photo of contingents crest if available and fact sheets on key pieces of equipment; and
- h. attend the Force PAffO's weekly planning meeting.

INTERNAL INFORMATION DIRECTIVE

1. Information intended for the military components of the mission may not be regarded by some as having the degree of importance to the future of the mission as is the information directed to the media or international publics. However, an informed and aware Internal Public is the cornerstone of UNAMIR's entire program, because the public always regards the soldier as the most reliable source of information. Contingent Commanders are encouraged to provide complete, timely and accurate information on Contingents policies, operations and activities to their soldiers. (Contingents are reminded to address only contingent matters and not to discuss UN Policies, activities and operations.)

2. To foster pride, self worth and professionalism among our military Force, the passage of information should go beyond the publication of routine orders and instructions. Contingents are encouraged to use other methods of release of information such as:

- a. articles or notices in a newsletter type publication;
- b. pamphlets or messages distributed to soldiers; and
- c. displays and information booths.

3. Internal information is a command responsibility which is vitally important to the operational effectiveness and morale of each unit. To be effective, it must function up and down the chain of command. COs and supervisors must be aware of the methods outlined and the resources that are at their disposal to keep their unit well informed on Contingent issues.

5000.1 (PLANS)

HQ UNAMIR
KIGALI

15 October 1994

Distribution List

FORCE COMMANDER'S DIRECTIVE ON MASS GRAVES AND
ALLEGED MASSACRE SITE REGISTRATION, INVESTIGATION AND HANDLING.GENERAL

1. Instances of widespread killing during the recent civil war in RWANDA are well known. The development of a strategy to investigate these occurrences is in progress. However, a comprehensive database on mass graves is required to focus the Human Rights Committee investigation and to provide the BBGNU with limited assistance from NGOs and UNAMIR to deal with the situation in a dignified manner.

2. Additionally, it has been revealed in recent reports that a number of mass graves discovered to date present a health hazard to the neighbouring population.

AIM

3. The aim of this directive is to outline the UNAMIR policy on registration and handling of mass graves.

PROCEDURE

4. Reports of mass graves and alleged massacre sites are random and do not identify a trend. The recording of relevant data has been equally sporadic. Accordingly, a database is to be established at HQ UNAMIR by the MILINFO cell in Operations Branch.

5. Reporting. Action addressees are to report the discovery of mass graves to HQ UNAMIR. Reports are to include the following details:

a. Location.

(1) map coordinates (8 figures).

(2) nearest town, village, commune or camp.

b. General description.

(1) dimensions.

(2) condition.

See put on
Force Comd's
Directive file
16/10

- (a) sealed.
- (b) unsealed.
- (3) proximity to water source.
- (4) proximity to population concentration.
- (5) approximate age.
- (6) estimated number of persons buried therein.
- (7) cause of death where discernable.

c. Remarks.

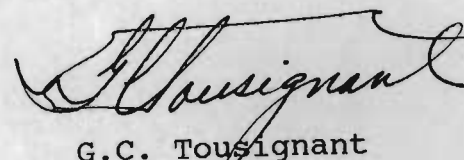
6. Recording. MILINFO cell, HQ UNAMIR is to record mass grave reports in a format which will be useful to military, government departments, UN agencies and NGOs. Cooperation amongst all parties will ensure that maximum information is collectively made available. Accordingly, the MILINFO cell is to gather from and share information with all available sources.

7. Investigation. Investigation of all the circumstances surrounding mass graves and alleged massacres is the responsibility of Human Rights and the BBGNU of RWANDA. The involvement of UNAMIR personnel will be specifically ordered when necessary.

8. Handling. FMO staff is to inspect reported mass graves to ascertain the health risk if any. If a clear health risk to the civilian population and/or UNAMIR personnel is identified, the FMO inspection report, including recommendations to the Government on the appropriate procedure to effectively address the matter, is to be submitted to Operations Branch. Due to the limited resources currently at the government's disposal, UNAMIR is to be prepared to provide the resources and expertise required. Requests to provide such resources are to be approved by DCOS OPS in consultation with the FMO and DCOS SP.

CONCLUSION

9. The handling of mass graves has legal, moral and memorial implications which are properly the responsibility of the BBGNU of RWANDA to address. UNAMIR personnel are to treat mass grave issues with appropriate sensitivity and are to limit their involvement to the essential requirements of reporting unless specifically ordered otherwise.



G.C. Tousignant
MGen
Force Commander

Distribution List: (page 3)

Distribution List:

External:

Action:

CANCON
AUSMED
BRIT CON
NICOY
MALICOY
GHANBATT
MALAWI COY
ZAMBATT
FRAFATT
ETHIOBATT
TUNBATT
INDBATT

Information:

Human Rights Coordinator (UNDP)

Internal:

Action:

List A
List B

Information:

SRSG's Office
CC LOG O
File

Scos ops

15.10

5000.1 (PLANS)

HQ UNAMIR
KIGALI

15 October 1994

Distribution List

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- (1) map coordinates (8 figures).
- (2) nearest town, village, commune or camp.

b. General description.

- (1) dimensions.
- (2) condition.

3000.15 (OPS)
D-2 ✓

- (a) sealed.
- (b) unsealed.
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- (6) estimated number of persons buried therein.
- (7) cause of death where discernable.

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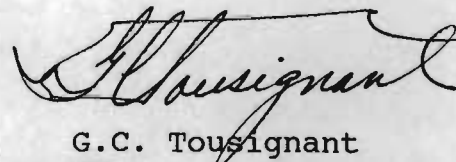
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G.C. Tousignant
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CANCON
AUSMED
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NICOY
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MALAWI COY
ZAMBATT
FRAFBATT
ETHIOBATT
TUNBATT
INDBATT

Information:

Human Rights Coordinator (UNDP)

Internal:

Action:

List A
List B

Information:

SRSG's Office
CC LOG O
File

Copy No of

4000.1 (LOG)

UNAMIR
FORCE HQ
Kigali

/2 October 1994

See Distribution:

ADMINISTRATION ORDER 19

Reference:

- A. Operation Order 20 dated -- October 1994

SITUATION

1. General. As detailed in Operation Order 20.

MISSION

2. To provide logistic support to UNAMIR forces providing security, assistance and coordination of humanitarian support to participating countries/organizations facilitating the rapid and effective end to the crisis in RWANDA.

EXECUTION

3. General Outline.

- a. Logistic Support. Support to the Force will be effected by cooperation between the military elements and the civilian contractor at all levels. Work in the areas for which Brown & Root provide services and which are outside the capabilities of the Force Support Elements (FSE) to deal with, should be addressed to the G4 Staff. Logistic Support will be provided by the FSE for each Phase of the UNAMIR mission. These elements include:

- | | | |
|---------------|---|---|
| (1) Transport | - | United Kingdom (UK) sub-unit
(NE of Amahoro Stadium),
Brown and Root (Iveco),
Elements from Canadian
Contingent (3 CSG) |
| (2) Supply | - | Canadian (CA) sub unit (Log
Base)
Ghanaian (GH) sub unit (Butari)
Brown and Root (Kigali Airport) |

Seen
A Jute

- (3) Maintenance - UK sub unit
Brown and Root (Iveco Complex)
- (4) Medical - Australian (AS) Field Hospital
(Kigali Central Hospital) and
in (Butari University Complex)
- (5) General Logistic Services - Brown and Root
- (6) Coordination - G4 Staff in UNAMIR HQ. This is
a combined military and
civilian staff

b. Deployment. As detailed in Operation Order 20.

- (1) Phase I. Deployment of UNAMIR contingents into each sector, including MILOBs to aid the secure conduct of humanitarian support and effective re-establishment of normal community services free from interference by subversive and criminal elements.
- (2) Phase II. Handing over of responsibilities in Rwandan to the Broad Based Government of National Unity (BBGNU) agencies and NGOs under general security assistance by UNAMIR to ensure the re-establishment of a routine life sequence and the return of refugees and displaced persons.

c. Supported UNAMIR Forces. The following forces will be supported and should constitute UNAMIR at end state:

- (1) MILOBs with MALAWICOY and MALICOY under OPCON in Sectors 3A and 3B respectively.
- (2) CIVPOL, deployed in all sectors.
- (3) GHANBATT (Mechanized) in Sector 4A to conduct relief in place with ZAMBATT, then redeploy into Sector 2 (Strength 820),
- (4) MALAWICOY (Motorized) in Sector 3A and relief in place by MALICOY Sector 3B (Strength 167),
- (5) MALICOY (Motorized) conduct relief in place with MALAWICOY into Sector 3B (Strength 150),
- (6) ZAMBATT (Motorized) conduct relief in place with GHANBATT into Sector 4A (Strength 800),
- (7) FRAFBATT in Sector 4B (Strength 496),

- (8) ETHIOBATT (Mechanized) Sector 4C (Strength 800),
- (9) TUNBATT (Mechanized) in Sector 5 (Strength 800),
- (10) NICOY (Motorized) in Sector 1 (Strength 358),
- (11) INDBATT in sector 6 (Strength 800),
- (12) CANADIAN Contingent (OP PASSAGE, AMAHORO Stadium) (Strength 380),
- (13) AUSTRALIAN Contingent (OP TAMAR, Kigali Central Hospital and BUTARI) (Strength 303),
- (14) BRITISH Contingent (OP GABRIEL, AMAHORO Stadium, Kitabi) (Strength 594),
- (15) HAC, UNDP building.

MATERIAL AND SERVICES.

4. a. Supply.

(1) General.

- (a) Due to the lack of historical data, consumption rates for all commodities can only be estimated. Adjustment to stock level will be made to reflect new battalion strength in sector.
- (b) Local procurement can only be done through the CAO, and his authorized delegates. A CAO representative will be present in each sector outside the KIGALI. No UN reimbursement will be approved unless this procedure is followed.

(2) Sup Class I (Subsistence).

- (a) Combat Rations. Combat rations will continue to be issued to contingents less MILOBS until the Fresh ration system is introduced. 7 days rations is to be maintained as a reserve stock held at unit level.
- (b) Fresh Rations. Fresh rations will be delivered, by a contractor, directly to the unit HQ locations. Units are to confirm the exact location for rations delivery before delivery will commence. Contingents should hold fresh dry, and canned goods, at sub Unit level. Fresh food will be provided as soon as

refrigeration containers are available. Initially two refrigeration units per contingent will be allocated.

- (c) Drinking Water. Drinking water will be distributed to those units that do not have the facility to collect safe drinking water from a source within their sector. In other instances bottled water or bulk potable water will be distributed to contingents at 3 lt/man/day. 7 days reserve stocks of bottled water will be maintained at unit level.

(3) Sup Class II (General Stores, Clothing).

- (a) General. Demands for Class II items are to be placed with the civilian logistics officer at UNHQ Log Coord Cell. Requests for furniture, stationary, and general cleaning items for buildings and office accommodation are to be placed with the OIC General Services.

- (b) Clothing. Contingents are to provide their own country uniforms and personal issue items. UN accoutrements to be worn at all times. Contingents are to demand for shortfalls in accoutrements to the SO SUP at the Log Coord Cell. Where accoutrements have already been issued and they have been lost or stolen the unit logistic officer is to investigate and forward the investigation to the log coord cell before a replacement can be made. Accoutrements that become unserviceable are to be returned to 3 CSG for a one-for-one replacement. This policy will assist in the prevention of accoutrements falling into other than UNAMIR force members hands.

(4) Sup Class III (Petroleum).

- (a) POL. The Logistic Coordination Cell will arrange for bulk fuel holdings to be established in contingent locations. The holdings will be sufficient for 7 days at normal rate of activity. Retail POL issues for units and contingents in the Kigali metropolitan area will be provided at 3 CSG Log Base for diesoline and at the BRITCON Bulk Fuel installation (BFI) for Gasoline (in the short term). Second line transport is to be refuelled at the BRITCON BFI. BRITCON is responsible to refuel generators in the Kigali

metropolitan area as directed by HQ UNAMIR. This service will be taken over from BRITCON by Brown and Root prior to BRITCON departure from Rwanda. Issues to generators, contingent detachments and any authorized civic organizations are to be made by the major contingent in the sector of that detachment.

- (5) Sup Class IV (Construction, and Defence).
- (a) Construction Materials. Units are to submit consolidated demands for construction materials to the civilian logistic officer at the Log Coord Cell. If items are not in store the demand will be forwarded to Chief Building Management Services (CBMS) for appropriate action.
- (b) Defensive Stores. Chief Operations Officer (COO, G3 Ops) is the releasing authority for stocks of defence stores. Demands must be submitted to the Civilian Logistic Officer for forwarding to the COO for approval.
- (6) Sup Class V (Ammunition). Ammunition quantities held at unit level are to be in accordance with national directives. Expenditures to be recorded in accordance with the form "Ammunition Expended For Operational Reason". The criteria, and form for reimbursement of ammunition is attached at Annex A.
- (7) Sup Class VI (Personal Demand Items). Class VI items are to be coordinated by contingents using regimental funds and nation arrangements. Limited items may be purchased by the Force Welfare Officer for resale to contingents. All purchases are strictly cash and are required at the point of sale on collecting goods. Units requesting these items are to conduct direct liaison with the Force Welfare Officer.
- (8) Sup Class VII (Major End Items). Limited quantities of Major Ends Items will be held by the Brown & Root warehouse located at the Kigali airport. Requests for major end items for specific to nation vehicles should be demanded to the Logistic Coordination Cell. The Logistic Coordination Cell will negotiate such purchases with UN New York and the parent nation utilizing Letter of Assist (LOA).

- (9) Sup Class VIII (Medical Stores) 60 days Class VIII stocks are held with the Australian Field Hospital. Contingents deployed with 90 days Class VIII stocks. A bulk order for 60 days has also been placed for replacement stocks. Requisitions for urgently required Class VIII supplies not able to be satisfied by UNAMIR may be purchased on either an Immediate Operational Requirement (IOR) with a local contractor or LOA with a contingent parent country that can satisfy the demand soonest.
- (10) Sup Class IX (Repair Parts). Contingents deployed with limited first line repair parts. Second and third line repair parts are to be demanded through SO Maintenance through the Logistic Coordination Cell and will be satisfied through Brown and Root.
- (11) Water. Non potable water is to be distributed by Brown and Root Contract in the Kigali metropolitan area. Wherever possible local water is to be drawn in the contingent locations. If contingents identify a water source in the contingent location it is to be tested and declared fit for consumption before it is issued to troops. Testing is effected by providing a water sample to the Logistic Coordination Cell for onforwarding to Brown and Root for testing.
- (12) Garbage. Garbage collection is to be effected in the Kigali metropolitan area by Brown and Root contract. Contingents should liaise with their CAO representative to establish either a local contract or unit collection and delivery to a local rubbish dump site. Rubbish is only to be deposited in the approved garbage sites. Units are not to utilize any dump sites not authorized by UNHQ. No payment is authorized to local authority unless coordinated with the Field Service Assistant (FSA) in that sector.
- (13) Laundry. A laundry contract has been requested with Brown and Root for units in the Kigali metropolitan area. Contingents are to conduct liaison with sector FSA representative to arrange a local laundry contract.
- (14) Waste POL Products. Contingents conducting first and second line vehicle servicing are to contain waste POL products in old POL containers. Waste POL is not to be disposed of locally. Waste POL is to be returned to Brown and Root for disposal/recycling under an UNAMIR contract.

b. Transportation

- (1) Units are to use integral unit First Line Transport where possible to satisfy local tasks. Resupply to contingents will, in most instances be by second line road transport or hired transportation, unless otherwise directed. Second line road transport is controlled by the SO Transport HQ UNAMIR and provides the capability to lift bulk loads and formed bodies of troops within the UNAMIR area of operations. Second Line transport support is allocated in accordance with priorities set by HQ UNAMIR G3 Ops staff. Requests for Second Line Road Transport support are to be submitted direct to the SO Transport by units requiring transport support beyond the capability of their own First Line road transport. Requests for Second Line road transport support will only be accepted on a Transport Task Request form. Requests should be submitted not less than 48 hours in advance of the task. The SO Transport will prioritise the Transport Task Requests and consolidate tasks. Requests should include, in the remarks column, a point of contact at both the pick up point and delivery point where possible. Advice will be provided, within 24 hours, as to whether the Transport Task Request has been approved. If the request cannot be approved (for example, due to a lack of transport resources) an attempt will be made to make alternative arrangements. Alternatives may include providing transport on another day, or exploring other sources of transport support (for example, air transport).
- (2) Movement outside the theater for R and R may be effected by MOVREQ to the Movement Control Cell.
- (3) All traffic accidents are to be reported and investigated in accordance with UNAMIR SOP. Each vehicle must carry an Accident Report Form. Copies are available from the CTO. Whenever a UNAMIR vehicle is involved in an accident, a report must be made to HQ UNAMIR CTO and, in the case of vehicles operated by the military to the SO Transport, within 24 hours. Units are to make four copies of the Accident Report Form and forward a copy to each of the following:
 - (a) SO Transport,
 - (b) Claims Officer,
 - (c) MPs when available, and
 - (e) CTO.

- (4) The action to be taken by a driver and procedures to be followed in case of accident are as follows (except if the driver's life is in danger):
- (a) Stop the vehicle and secure it and its contents against pilferage or tampering.
 - (b) Give first aid to any injured persons as far as possible.
 - (c) Report the accident to the nearest UNAMIR Military Police (MP) detachment when available or to the drivers unit as soon as possible.
 - (d) Give the operator of the other vehicle (or owner of the property, or the person(s) involved) name, rank, ID card number, location of parent unit and the UNAMIR vehicle number.
 - (e) In exchange, obtain the equivalent details from the other party as well as the name, number and parent police station of the policeman investigating, if any.
 - (f) Except for the information referred to above, the driver is not to admit liability on the part of the driver or UNAMIR. Any statements required from the vehicle operator or of any other member of UNAMIR travelling in the vehicle will be made only to an authorized UNAMIR officer. The vehicle operator must be careful not to make any statement to the civil police, if present, or any other person unless permitted by and in the presence of the proper UNAMIR authorities.
 - (g) Remain at the scene of the accident until all action is completed, unless personal safety is endangered.
 - (h) A traffic accident form should be completed at the scene of the accident, if possible.
 - (i) After investigations have been completed, the vehicle should be returned to its base. If it cannot be driven, the operator should endeavor to obtain further orders from his superior officer. In any case, the contents of the vehicle should be made secure before leaving it.

c. Maintenance.

-9-

- (1) Repairs. The priority of repairs by sector are Sectors 4,1,2,3,5 and 6. The priority of repairs by equipment type are task vehicles, A vehicles and others. The priority will be reviewed as required.
- (2) First Line. Sector HQ are responsible for first line maintenance of all equipment within their sectors. Repairs beyond the capabilities of 1st line are to be recovered by second line assets to second line maintenance facilities.
- (3) Second and Third Line Repairs. Second and third line repairs are to be conducted by BRITCON Maintenance Coy and Brown and Root.
- (4) Recovery.
 - (a) Backloading Point (BLP). BLP are to be sited by sectors and sited in secure locations. Contingents are to notify SO Maintenance of the exact locations of their BLP.
 - (b) Main Recovery Location. BRITCON Maintenance Company.

5. HEALTH SUPPORT.

- a. Medical Plan. Level One medical support is a National responsibility. Level Two medical support is to be provided by AS Medical Support Force (AS MSF) and other National Level Two medical units as allocated under command. Level Three medical support is to be provided by AS MSF located in Kigali and other National Level Three medical support units as allocated under command. HQ UNAMIR Medical Branch is responsible for casualty regulation in theater and evacuation out of theater to Destination Medical facilities

(DMF) in Nairobi. Repatriation is a National responsibility.

b. Casualty Evacuation. Casualty evacuation is to be conducted as follows:

- (1) Casualty regulation is the responsibility of the Force Medical Branch.
- (2) Priority One (Immediate) and Priority Two (Urgent) casualties will normally be evacuated by air.
- (3) Priority Three (Routine) casualties will normally be evacuated by road.
- (4) Casualty evacuation to a Level One facility is a national responsibility.
- (5) AS MSF and other National Level Two medical units, as allocated under command, are responsible for road evacuation from Level One to Level Two.
- (6) AS MSF is responsible for road evacuation from Level Two to Level Three.

c. Aero Medical Evacuation. Aero medical evacuation (AME) is to be conducted as follows:

- (1) Forward and tactical AME in theater is to be provided by one UH 60 helicopter under operational control of force Medical Branch.
- (2) Tactical AME to Nairobi is to be provided by one C130 aircraft under operational control of Force HQ.
- (3) AS MSF and CANSIGS are to provide AME teams as directed.
- (4) Strategic AME to National DMF is a National responsibility.

d. Force Holding Policy. The following casualty holding policy is to occur:

- (1) Level One - 12 hours;
- (2) Level Two - 72 hours;

- (3) Level Three - 28 days; and
- (4) Out of theater - as determined by the Force Medical Officer (FMO) or as coordinated by National Command Elements.
- e. Preventative Medicine. Preventative medicine and hygiene is a National responsibility. The Force health surveillance plan is the responsibility of the Force Medical Branch.
- f. Dental. Level One dental support is a National responsibility. AS MSF is to provide Level Two dental support to the force.
- g. Medical Resupply. Contingents are to have arrived in theater with 90 days medical stocks as directed by UNNY. AS MSF is responsible for the maintenance of 60 days Force medical stocks as directed by HQ UNAMIR Medical Branch. Level One and Two medical units are to maintain a minimum of 14 days medical stock in the field. Replenishment is to be initiated using message demand procedures in accordance with (IAW) directions issued from the force Medical Branch.
- h. Health Reports and Returns. Health reports and returns are to be maintained IAW directions issued from the force Medical Branch.
- 6. PERSONNEL.
 - a. Amenities. Queries relating to amenities are to be directed to the Force Welfare Officer located in UNHQ room 1045.
 - b. Messes and Institutes. Messes and institutes (wet canteens), may be established as authorized by the Force Commander on request from Contingent Commanders.
 - c. Out of Bound Policy. Out of bounds areas will be notified as determined by Force Commander.
 - d. Finance. UN pay is to be effected in location. Advances and finance queries should be directed to the Force Finance Officer located at UNHQ.

- e. Postal. Mail may be posted in the UNHQ building in the welfare office. Contingents should send mail back with resupply convoys for onforwarding. Distribution of mail will be by FSE (Transport) and delivered to outlying contingents on routine resupply convoys. Individual contingents may make arrangements for their own national mail system. Such systems are independent of the UN mail system.

7. COMMAND AND SIGNALS

a. Location of HQ.

(1) Force HQ

AMAHORO HOTEL, Kigali

(2) TAC HQ

Butari (Junction
Butari/Gitarama/Giko
ngoro roads)

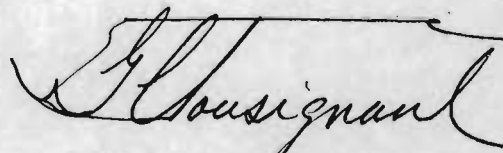
(3) CLOGO

AMAHORO HOTEL, Kigali

(4) FSE

As per paragraph 3a

- b. Communications. Signals Operating Instructions are to be issued separately by Force Signal Officer.



G. C. TOUSIGNANT,
OMM, CD
MAJ GEN
Force Commander

Annex:

- A. Ammo Expenditure Form and Criteria

Distribution:

External:

Action:

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Spare	41-43

AMMUNITION EXPENDITURE FORM AND CRITERIA

General

1. It is a contingents responsibility to obtain ammunition from the home country.
2. Ammunition used for training purposes is a contingents responsibility and will not be paid for by the United Nations.

Ammunition Reimbursed by the United Nations

3. Ammunition used for the following purposes is to be reimbursed by the United Nations:
 - a. When so instructed by the Mission. Operations branch will in all cases submit written orders to contingents concerned in advance.
 - b. Ammunition used in incidents authorized under the Rules Of engagement, this includes the loss of ammunition.
 - c. Pyrotechnics, flares etc used as surveillance means in action or when patrolling.
 - d. Special ammunition necessary for demolition purposes.

Procedures

4. Claims for ammunition expended in accordance with Para 3C and D should be raised by the home countries authorities and forwarded to New York.
5. Attached to the claim must be at least one of the following documents:
 - a. A written order from the Mission for the use of the same amount of ammunition.
 - b. Quarterly report of ammunition holdings which are certified by the Mission that the amounts of ammunition in the column quantity expended (OPS) has been expended for operational purposes.
6. Contingent Commanders are responsible for raising the necessary documents and submitting them to their home countries.

AMMUNITION EXPENDED FOR OPERATION REASONS

Contingent: _____

Date: _____

Period Covered: _____

SERIAL	TYPE OF AMMUNITION	PRICE US\$	QTY EXPENDED

OPS APPROVAL: _____ DATE: _____

LOG APPROVAL: _____ DATE: _____

CPO CERTIFICATION: _____ CERTIFICATION: _____

ACKNOWLEDGE RECEIPT:

Contingent: _____
Signature _____ Date _____

IMMEDIATE

OAAUZYUW RCCROBA0094 2842114-UUUU--RCCLKSA RCCLLUA.
ZNR UUUUU
O 112012Z OCT 94
FM ATGHQ TRENTON
TO RCWBOCA/AIRCOM WINNIPEG//G3 AIRLIFT TASK 2//
INFO RCESCGA/LFCHQ ST HUBERT//COS/G3 OPS AND PLANS/G1 COORD/
G4 TN2/MCC//
ZEN/CFTSHQ TRENTON//G4 LOG//
RCCLKSA/CCUNAMIR KIGALI//COMD//
RCCPIRB/2 FD AMB (RWANDA/ZAIRE)//CO//
RCCENYK/PRMNY//MILAD//
RCCENYK/UNATIONS NEW YORK//FOD/MCC//
RCESUZA/4 CFMCU MONTREAL//CO//
RCESUZA/3 CSG MONTREAL//CO//
RCCLLUA/1 CDHSR (RWANDA)//CO//
RCCEOTT/EXTOTT//IDS//
RCCBJQA/LFCAHQ TORONTO//CPS//
RCEOCEA/LFAAHQ HALIFAX//COS//
RCCRKVA/HQ SSF PETAWAWA//G3/G4//
RCCRKVA/CFB PETAWAWA//BTSO//
RCCRKVA/CMED PETAWAWA//CO//
RCCRKVA/2 FD AMB PETAWAWA//REAR PARTY//

12.10

3020, 15 (OPS)

?PAGE 2 RCCROBA0094 UNCLAS

BT

UNCLAS G3 090

SUBJ: OP PASSAGE REDEPLOY - ATG OP ORDER - ADVANCE INFO

REFS: A. NDHQ COS J3 3336 042045Z OCT 94

B. AIRCOM G3 AIR 072 051935Z OCT 94

C. ATGHQ 3030-44 (G3 PLANS 4) 11 OCTOBER 1994

1. REF B IS THE TASKING ORDER FOR ATG TO COMPLETE MOV ORDER OF REF A.

REF C IS ATG OP ORDER TO ACCOMPLISH THIS MISSION.

2. THIS MESSAGE IS FORWARDED, AS PRELIMINARY INFORMATION, TO ENSURE THAT ALL INVOLVED CAN START PLANNING RELATED ACTIVITIES.

3. FORMAL AND COMPLETE NOTIFICATION WILL BE FORWARDED BY APPROPRIATE AGENCIES WHEN STAFFING COMPLETED. THE FOLLOWING PROVIDES ONLY ARRIVAL/DEPARTURE TIMES FROM APOE/APOD FOR PLANNING PURPOSES.

COMPLETE ITINERARIES ARE PUBLISHED AT REF C.

4. ALL TIMES ARE GMT MONTH OCT/NOV. READ IN 5 COLUMNS (ARRIVE, LOCATION, DEPART, FLIGHT NUMBER AND LOAD):

A. CC150

170515	KIGALI	170645	UN 203	ARR MAMS TEAM/ PERS CHALK 1
180345	OTTAWA		7349	

?PAGE 3 RCCROBA0094 UNCLAS

200515	KIGALI	200645	UN 200	PERS CHALK 2
210345	OTTAWA		7350	

B. CC137

261015	KIGALI	261145	UN 201	EQUIP CHALK 7/ DEP MAMS TEAM
281815	TRENTON		7280	

C. CC130

190810	KIGALI	190940	UN 200	EQUIP CHALK 2
202140	TRENTON		5637	
200810	KIGALI	200940	UN 201	EQUIP CHALK 1
212210	TRENTON		5638	
210810	KIGALI	210940	UN 200	EQUIP CHALK 3
222210	TRENTON		5636	

230810	KIGALI	230940	UN 200	EQUIP CHALK 4
242210	TRENTON		5639	
240810	KIGALI	240940	UN 200	EQUIP CHALK 5
252210	TRENTON		5640	
260810	KIGALI	260940	UN 200	EQUIP CHALK 6
272210	TRENTON			
280930	KIGALI	281100	UN 200	EQUIP CHALK 8

?PAGE 4 RCCROBA0094 UNCLAS
040030 TRENTON

597

BT

#0094

00BV033 DELIVERED 2842128 011451

FAX

FROM
UNITED NATIONS NATIONS UNIES

OUTGOING FAX #: 024	DATE: 7 Oct 94
TO: LTCOL A. BRIMELOW Fax # 3-3090 ATTN:	FROM: UNAMIR PLANNING DESK, DPKO FAX #: (212) 963 1356 TEL #: (212) 963 2794
NUMBER OF PAGES INCLUDING THIS PAGE: 3	
REFERENCE:	
SUBJECT: INDIAN ENGR COY/CONT	

Please find subj. for info
attached.

Greetings

Return to G3 PLANS
Lars

DCOS OPS 11-10
G3 OPS -
G3 ENGR -

G3 PLANS
10/10

DRAFTED/CLEARED BY: LTCOL LARS ANDERSSON	AUTHORIZED BY:
TO FAX #:	

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Over-18 MOV CON cleared - 412 3
286

TELEPHONE NO. (212) 490-9660
FAX NO. (212) 490-9656
TELEX 6801453 INDIA UT
824180 PMINY UP
177756 INDIA UT
234306 INDIA UR

PERMANENT MISSION OF INDIA
TO THE UNITED NATIONS
235 EAST, 43RD STREET
NEW YORK N.Y. 10017

FAX NO. 199

DATE: 26.9.94

TO: UN Secretariat, F.O.D. New York (963-2116)

REPEATED TO: Lt. Col. Anderson (963-1356)

TOTAL NO. OF PAGES (INCLUDING THIS PAGE):

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SEP 27 1994

LOG/COMM SECT
ACTION: IN

Mr. David Highett

Bn HQ ~ 50
HQ Coy 250
Sp Coy

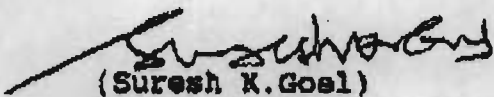
Reference query from the Lt. Col. Anderson on Friday, the following is the detailed breakdown of the Indian troop contingent to Rwanda:

(A) Infantry Battalion Group	Officers	JCOs	OR	Total
(i) 1/3 Gorkha Rifles (Two Companies + support 125 each Company + HQ Company)	20	34	444	498
(ii) Engineer Detachment	1	1	12	14
(iii) Signals Detachment	1	1	19	21
(iv) EME Detachment	1	2	30	33
(v) Army Dental Corps	1	-	2	3
(vi) Army Medical Corps	2	1	10	13
(vii) Postal Detachment	1	2	2	5
(viii) Ordnance Detachment	1	1	-	2
(ix) Military Police Detachment	-	1	3	4
(x) Accounts Section	2	1	-	3
(xi) Public Relations Officer	1	-	-	1

(B) Field Company Engineers

6	8	189	203

37	52	711	800


(Suresh K. Gosl)
Counsellor (SG)