

UNAMIR

OPERATIONS - GENERAL

13 SEPT 1994 - 21 MAY 1995

PLEASE RETAIN  
ORIGINAL ORDER

UNCLASSIFIED  
EL/WG JUNE 2009

UNARCHIVES  
SERIES S-1062  
BOX 62  
FILE 1  
ACC. 1998/0283

UNITED NATIONS  
ASSISTANCE MISSION FOR RWANDANATIONS UNIES  
MISSION POUR L'ASSISTANCE AU RWANDA

UNAMIR - MINUAR

TO: ALL MILOB SECTOR CDRS

FROM: MILOB GP HQ (OPS)

SUB: POPULATION IN COMMUNES

DATE: 21 MAY 95

FILE: 643/OPS/4

1. All sectors are requested to send the latest commune population in your areas of responsibility as per the following format :-

Ser No	Commune	Population	Remarks
--------	---------	------------	---------

2. Your reports are requested by 23 May 95.

3. Best Regards.

*Harish*  
(H S Ratnaparkhi)  
Maj  
Ops Offr

MILOB GP HQ

TO : ALL SECTORS

DATE: 27 FEB 95

FROM : MILOB GP HQ

INFO : DCMO


SUBJECT : NEED TO REMAIN ALERT - DUTY OFFICERS

1. A case of attempted break in has come to the limelight, whereby on 17 Dec 94 at about 0300 hrs, some miscreants tried to tamper with malicious intentions UNAMIR 1030 on charge to MILOB Sector 4A. The said vehicle was parked in front of the MILOBs' office.

2. The findings of the incident revealed that at the time of the attempted theft, the duty officer was fast asleep. Now, this is tantamount to negligence of duty. The incident could have been avoided had the duty officer been awake and alert.

3. Henceforth, ~~any~~ duty officer would sleep during the course of his duty. Sector Commanders are requested to organise adequate checks to ensure that the duty room is alertly manned all 24 hrs. All such cases of negligence would attract grave consequences in the future.

4. Best regards.

*for*   
A ANOCHKINE  
Lt Col  
SOO

NOTE: IN SECH2 NO NEED TO BE AWAKE ALL NIGHT DUE TO INDIAN GUARDS. ~~IT~~ LETTER AND INCIDENT OVER AGED AS INDIAN GUARDS ~~ARE~~ ARE PROVIDING SECURITY.

*Ops Offr*  
*Do don't sleep*  
*On 28/2/95*

*ReB*



MILOB GP HQ

TO : ALL SECTORS

FROM: MILOBS GP HQ

Date: February 25, 1995

SUBJECT: QUESTIONNAIRE FOR COMMUNES STUDY

1. Attached please find the Questionnaire For Communes Study for your necessary action.
2. This Questionnaire is to be filled up and sent back to this HQ on weekly basis.
3. Your entire compliance in this respect is anticipated.

A. ANOCHKINE  
LT COL  
SOO

*Ops HQ*

Each team leader to have a copy. By Friday team leaders submit their reports based on this questionnaire. The Sector HQ questionnaire/report is submitted on Saturday.

*27/02/95*

## QUESTIONNAIRE FOR COMMUNES STUDY

### I. POPULATION:

- approximate figures;
- ethnic groups;
- approximate (proportionally) number of returnees:
  - 59/60;
  - IDP;
  - From neighboring countries (which country, approximately proportion);
- Orphans in the commune, any orphanages:
  - how many;
  - where;
  - new;
  - Medical aid, diseases;
  - NGO taking care;
  - supply.
- proportion of adult, children, old;
- breakdown of the sex;
- schools:
  - how many;
  - where;
  - how many teachers;
  - state of buildings, other problems;
  - Salary for teachers.
- tendency to marry (increased, decreased);
- transport in communes, what kind of, regularity of bus traffic, availability of private transport, prices.

### II. FOOD SITUATION:

- NGO distributing food;
- How frequently;
- where;
- how much (how many vehicle);
- what is system of distribution;
- how security is provided during distribution;
- any registration during distribution; how it works;
- to whom food is distributed ( IDP, local);
  
- usage of land (is there land free for agriculture);
- do people work and do they want to work;
- seeds:
  - availability;

- who supply;
- quality;
- how much,
- proportion between herders and farmers;
- any conflicts because of land usage;
- what authorities do for stimulating people to work;
- Orientation of agricultural production for trade or consumption;
- what kind of plantation, products, if possible proportion between them (by population busy in this production, by land);
- how much land available totally.
- drinking water:
  - availability;
  - which NGOs assist;
  - which problem they have.

### III. HOUSING:

- supply of materials for construction;
- transport for supply;
- prices;
- availability of free houses;
- any empty villages;
- any disputes on ownership of houses;
- how disputes are solved, by whom;
- conditions of occupying houses, position of authorities;
- ORCs how work, what provide;
- how many people in ORC.

### IV. HEALTH:

- what is available;
- where;
- NGO;
- who is working;
- medical supply;
- how many ill people;
- what kind of disease (mass disease?);
- medical control for cattle (if any).

### V. SECURITY:

- who is closest RPA commander;
- what is judicial service available on their level;
- who is prosecutor;
- name of bourgmestre;
- activity of HR, UNHCR, ICRC, UNAMIR, what population knows about it;
- any cooperation with RPA, attitude of RPA to population of the commune;
- any killings, disappearance of people;
- criminal situation:

- what kind of crimes;
- possible trends (only at night);
- who is suspected;
- if it seems there is increase in crimes;
- any recent graves;
- anybody disappeared from commune;
- if so: sex, age, ethnic;
- any incidents of banditry;
- any Interhamwe activity.
- situation in ORC;
- to whom local address if somebody disappears;
- state of registration:
  - what is system;
  - is info send to prefecture.
- people left:
  - why;
  - where;
  - from what place;
  - how many;
  - when;
  - who.
- people come:
  - where;
  - from what place;
  - how many;
  - when;
  - who.
- if there are prisons, detention centers:
  - where;
  - who run it;
  - how many;
  - food, sanitation;
  - inspection by NGO; HR, ICRC;
  - possibility to visit prisoners.
- gendarmery:
  - any at all;
  - if no- who replace;
  - how frequently come;
  - any investigation;
  - attitude to local population;
  - anybody addressed to them ( or RPA ) for protection.
- Rumors:
  - what kind of dangers possible;
  - what can happen;
  - if possible sources.

- 4
- stealing of cattle, protection;
  - was their area patrolled by MILOBs, troops;
  - anybody requested protection from UNAMIR;
  - anybody was released after being arrested, imprisoned;
  - are arrests taking place in commune:
    - who;
    - why;
    - how many;
    - how frequently;
    - who conducts arrests;
    - how it is done.

SC

MESSAGE FORM FORMULE DE MESSAGE				CLASSIFICATION				LOGS			
FROM	TO	DATE	TIME	FROM	TO	DATE	TIME	FROM	TO	DATE	TIME
P		27/02	1700	FEB	95			UNCLASS			
SUBJECT				MESSAGE HANDLING INSTRUCTIONS				PARTICIPANTS (ACCOMPLISHMENT OF MESSAGE)			
<p>OPS BRANCH ALL SECTIONS</p> <p>SUBJ: INCIDENT REPORTS</p> <p>REF. THE ABOVEMENTIONED SUBJECT, YOU ARE ADVISED TO REPORT <del>ANY</del> <del>INCIDENT</del> IMMEDIATELY TO THE DUTY OFFICER F/HQ FOR INFO OF COS AND DCOS OPS @ THE WRITTEN REPORT TO FOLLOW LATER //</p> <p>OPS O : ALL TEAMS GOT COPY 27 FEB 95</p>											
<p>DISTRIBUTION</p> <p>NAME: [ ]</p> <p>RELEASING OFFICER: [ ]</p> <p>SECURITY CLASSIFICATION: [ ]</p>											

Seen  
[Signature] 28/2/95

[Signature] Capt - 10

MILOB GP HQ

TO : ALL SECTORS

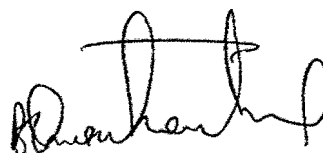
DATE: 26 FEB 95

FROM : MILOB GP HQ

INFO : FHQ (OPS)

SUBJECT : REACTION TO SITUATIONS

1. Attached is a directive on the procedure for MILOBs to react to situations requiring the presence of formed troops.
2. MILOB Sector comds are requested to liaise with local formed troops commanders to coordinate the means by which assistance from formed troops will be sought in emergencies.
3. MILOBs in Sector 5 are hereby commended on their reaction to the recent incidents of looting of WFP trucks in GISENYI. It is expected that all Sectors will react in the similar manner to face a crisis.

  
for A ANOCHKINE  
Lt Col  
For DCMO

*Ops Offr*

*seen - a procedure/drill to be  
worked out.*

*On 28/02/95*

SECTOR 6

FROM : COS

3000.15(Ops)

TO : ETHIOBATT  
TUNBATT  
ZAMBATT  
INDBATT  
FRAFBATT  
MALICOY  
MALAWICOY  
NICOY  
MILOB GP HQ

DATE : 24 FEB 95

SUBJECT : REACTION TO SITUATIONS

?? ??

1. In the recent past, there have been a number of incidents which have come to the notice of this HQ, in which the intervention of formed tps was required to save the situation. However, the tps could not react to these situations in an acceptable time frame, as the procedure of reporting an incident which requires the assistance of armed tps, was not laid down.

2. In future, whenever an incident occurs, and the preliminary findings of the MILOBS present on the spot, merit the requirement of armed tps, the MILOB will immediately inform the Sector Comd on radio, who in turn will apprise the local commander of the formed tps. The local comd will then order his tps to react to the situation. In case the situation is beyond his control, he will immediately inform his unit HQ who in turn shall rush reinforcements to the incident site at the earliest.

3. In emergent situations and when communications fail, the local comd will respond to the request of the MILOBS to meet any unforeseen contingencies. It must be appreciated, that if this procedure is not followed, it may result in the situation escalating to such a level that it results in the loss of property and life, which is not acceptable at any cost.

4. MILOB Gp HQ only. You are requested to issue suitable instructions on the above subject to all sector MILOBS at the earliest. //

5. Acknowledge.

MILOB GP HQ

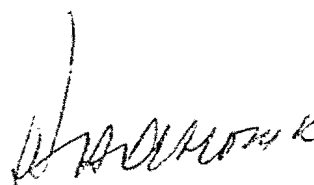
TO: ALL MILOB SECTORS

FROM: MILOB GP HQ // OPS //

DATE: 20.2.95

SUBJ: INFO / ACTION REQUIRED

1. Attached report for your info / action. MILOB HQ contact is SDO-1 at telephone 83 11 (extension 102 or CHAN 14 (C/S C3A).



Anoshkine  
LCol  
SGO

Attachments:

2000 (62) dated 17.2.95

File: 2000(G2)

Date: 17 Feb 95

From: UNAMIR HQ

To: List D/CO  
UNAMIR HQ/SDO/G2

*[Handwritten signature]*

*SDO-3  
covering letter  
for all sectors  
19 Feb 95*

**INCIDENT REPORTING**

1. Every day one or more units submit reports containing vague details of incidents. These types of reports raise more questions than they answer and necessitates someone chasing down the missing information in an effort to obtain an accurate report of the event.

2. The effort necessary to achieve the required detail can be minimized if duty and/or operations officers at all levels were to answer the following questions when they are preparing and receiving reports:

a. **What happened:** an accurate description of the incident, usually in chronological sequence that the incident developed and concluding with what further action will be taken by the various people, unit(s) and agencies involved;

b. **Where did it happen:** the location of the incident should be as specific as possible but at a minimum the report must include the name of the closest community and the community's grid reference;

c. **When did it happen:** the time of the incident and any significant action(s) within the incident should be identified preferably with a date/time group (ie 161420 Feb 95)

d. **Who was involved:** the individual who made the initial report should be identified as well as anyone who was affected by the incident or took an active part in the incident. In identifying people, full names should be given and any official title, position or rank included. For personnel, their ID number should also be included to aid in identifying these people at a later date if necessary.

e. **Why:** an explanation of the reason why the incident occurred. In providing this detail the source of the reason should be identified so that its credibility can be assessed. If the reason is unknown, then an opinion expressed should be stated as such.

3. The UNAMIR ~~Operations~~ Duty Officers will be instructed to critically read all incoming reports against the above questions and to automatically seek clarification where points are unclear or unanswered. This however should be unnecessary if units observe the elements of reporting and remember that brevity should not be at the expense of clarity.

4. If reports continue to be received which do not include the above elements then we will insist on a proforma which provides the necessary details.

A. Apogan Yella  
Lieutenant-Colonel  
for Commander UNAMIR

UNITED NATIONS  
ASSISTANCE MISSION FOR RWANDA



NATIONS UNIES  
MISSION POUR L'ASSISTANCE AU RWANDA

UNAMIR - MINUAR

NEWS RELEASE

UNAMIR NR-95.12

February 20, 1995

Attack On United Nations Position In Mutura

KIGALI, RWANDA -- February 19, 1995 at approximately 11:30 p.m., the [redacted] Battalion Headquarters at Mutura [redacted] was fired upon by small arms fire, including 3 rocket propelled grenade (RPG) rounds, for about 30 seconds in a deliberate and unprovoked attack. It is believed that this attack by unknown armed elements was aimed at [redacted] destroying the signal installation within the camp.

The following morning, February 16, a patrol of Tunisian troops searched the vicinity of the camp to determine the perpetrators of the attack. In the process, [redacted] mine suspected of being planted was detonated by the patrol resulting in the injury of 8 Tunisian troops: four seriously, the others moderate and minor. A [redacted] land mine, also suspected of being planted by the attackers was found and defused.

"This unprovoked attack on a UN position and the injury of the Tunisian soldiers is of great concern to me," stated Maj.-Gen. Guy Tousignant, UNAMIR Force Commander. "We are carefully investigating the incident to determine who is responsible and will take every action to hold them accountable for this incident."

Four of the [redacted] have been evacuated to Nairobi for treatment. A United Nations Military Police investigation of the attack is in progress.

- 20 -

Note to editors: For more information, please contact the UNAMIR

Spokesperson, Mr. [redacted] at (252) 3582 (ext. 101)

or the UNAMIR Media Liaison Officer, Mr. [redacted] at (252) 3582 (ext. 101)

UNITED NATIONS  
ASSISTANCE MISSION FOR RWANDA



NATIONS UNIES  
MISSION POUR L'ASSISTANCE AU RWANDA

UNAMIR - MINUAR

NEWS RELEASE

UNAMIR NR-95.13

February 20, 1995

KIGALI, RWANDA -- At approximately 2 p.m. February 19, a convoy of World Food Program (WFP) trucks carrying humanitarian supplies to refugee camps in Goma, Zaire, were stopped at the border at Gisenyi for inspection by border officials. When stopped, a group of about 50 people from the transit camp surrounded the trucks and began looting them. Government troops on the scene in an attempt to control the situation, opened fire on the crowd, killing two people. At this point, the crowd grew to 400-500 people. Three WFP trucks were looted during this incident.

UNAMIR troops were called to assist and three Armoured Personnel Carriers from the Tunisian Battalion in Mutura were dispatched.

The trucks were stopped at the site until the evening, at which point they were allowed to turn back from the border to drive to the security of the Tunisian Battalion compound at Mutura.

On the way to the compound, seven of the trucks were detained until the morning of February 19. The trucks were then released, but on the way to Mutura, were stopped at the Gisenyi area transit camp where looting of these remaining vehicles took place.

"The looting of humanitarian relief supplies is unacceptable," stated Maj.-Gen. Guy Tousignant, UNAMIR Force Commander. "Steps are being taken to determine who hindered the situation by preventing the WFP from withdrawing to a safe location and by delaying the arrival of UN troops on the scene."

-30-

Note to editors: For more information, please contact the UNAMIR Spokesperson, Mr Zouaoui Benamadi in Kigali at (212) 963-3582 ext 11065

MILOB GP HQ

TO : ALL SECTORS 6

DATE: 18 FEB

FROM : MILOB GP HQ(OPS)

INFO : DCMO

SUBJECT : PROTOCOL/PRESS COVERAGE

1. Attached please find a copy of FHQ letter No 1000.7(DFC)/G/ dated 10 Feb 95.
2. Accept for strict compliance.

  
A ANOCHKINE

for Lt Col  
For CMO

cc:

FHQ(G2) - Your above quoted letter is hereby acknowledged.

MINOB GP HQ

Info Sectors.



14/2  
SOC [Signature]

UNITED NATIONS  
ASSISTANCE MISSION FOR RWANDA

NATIONS UNIES  
MISSION POUR L'ASSISTANCE AU RWANDA

UNAMIR - MINUAR

Office of the DFC/CMO  
UNAMIR Force HQ  
Kigali  
Rwanda

1000.7(DFC)/G/11

10<sup>th</sup> February 1995

LIST C & D

PROTOCOL/PRESS COVERAGE

1. The enthusiasm shown by various Press Teams of contingents/units to cover major events during the visit of VIPs is very much appreciated by UNAMIR Force Hq.
2. Nonetheless, in order to make judicious and prudent use of the existing facilities and to concentrate on essential activities only, it is directed, as a matter of policy, that ~~no pictures are to be taken by the Press at meal times or refreshments during breaks.~~ However, if a presentation or exchange of gifts should be made during these breaks, these could be adequately covered. An exception to this rule is if the gathering is purely a social one, it will be left to the VIP to decide whether or not he would like pictures to be taken.
3. Accept for immediate compliance.
4. Acknowledge.

[Signature]

HK Anyidoho  
Brig Gen  
DFC/CMO

cc:  
FC  
COS



MILOB GP HQ

FROM: MILOB GP HQ /SOO/

REF: 6400.1/OPS

TO: Distribution List

DATE: 15 Feb 95

SUBJECT: ASSIGNMENT OF SECTOR PATROL TEAMS TO AOR

Reference: 6464.0/OPS dated 15 Feb 95 (Minutes of Sector Comd Conference 02 Feb 95)

1. In accordance with the reference (para 18.a) all sectors will submit to this HQ a trace indicating the assignment of MILOB patrol teams to AOR based on commune areas within sectors.
2. Submissions will be made using the attached map. Refer to Annex A for example of required submission.
3. Questions to be directed to MILOB GP HQ /SOO/.
4. Returns are required before 01 Mar 95.

*Ops Offr.*  
*Action this - check date*  
*by which you should have*  
*submitted.*  
*An 15/02/95*

Anoshkine  
LCol  
SOO

Attachments:

1. ANNEX A - Example submission
2. Map sheet (blank) for submission

Distribution List

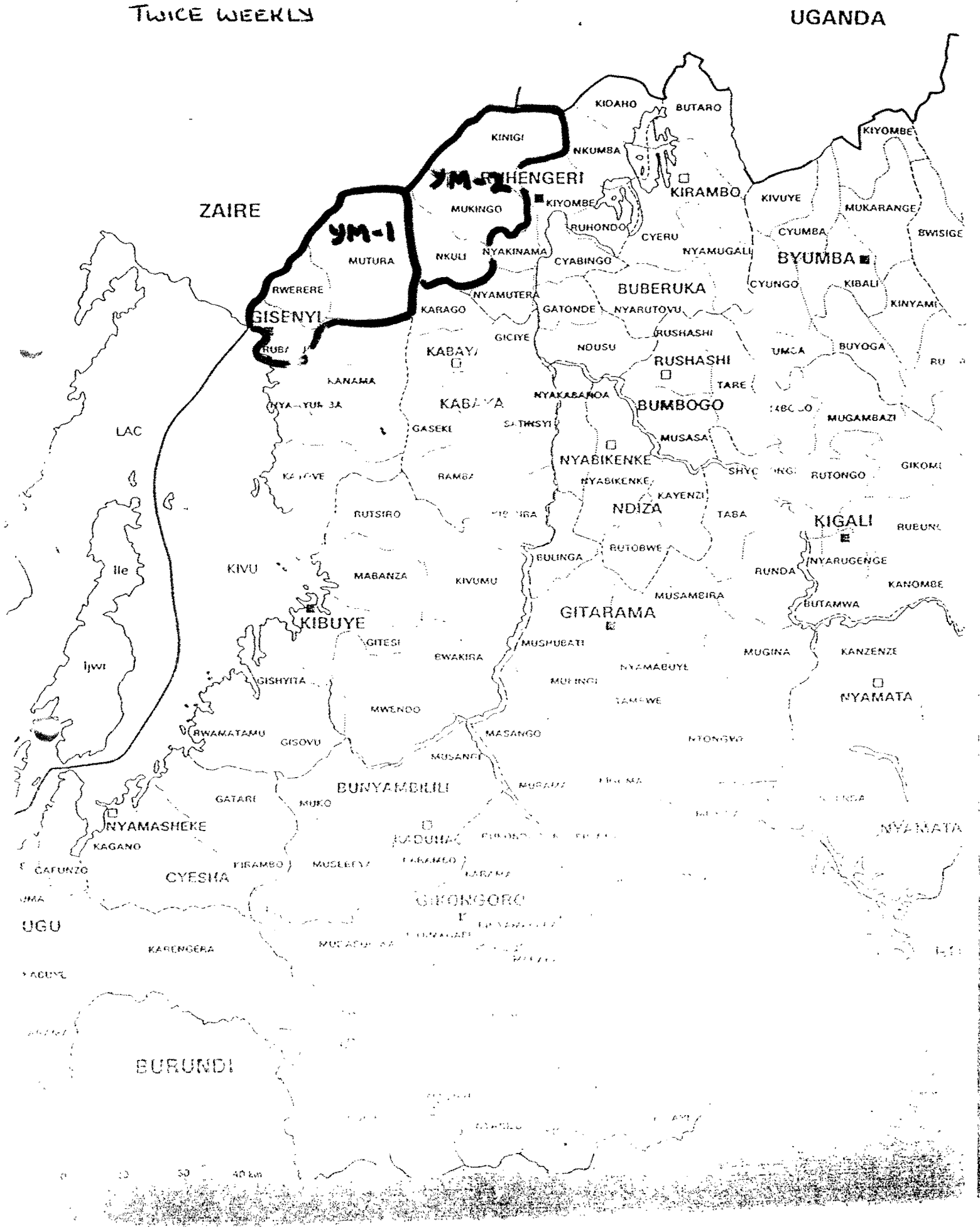
All MILOB Sectors

Attachment A - Example submission

ANNEX A

TO 6400.1/OPS

NOTE: ALL COMMUNES VISITED  
TWICE WEEKLY



Seta 6

LOG MESSAGE

TO : ALL SECTORS

FROM : MILOB GP HQ (OPS)

10 FEB 95

SUBJECT — INFORMATION ON COMMUNES

1. All sectors are requested to forward the status of habitation in communes within their AOR. This information will only be expressed in terms of Vacant percentage, that is, whether a particular commune is 100 percent vacant or 75 percent vacant or 50 percent vacant etc. Also, please indicate how many more persons can be accommodated in that commune based on the percentage of vacancy.

2. Above info may please be passed as soon as possible. In case of doubt, please raise C3 or C3C on ch 14.



SDO 3

For COO

MILOB GP HQ

TO : ALL SECTORS *6*

FROM : MILOB GP HQ

DATE : 09 FEB 95

SUBJECT: PATROL REPORT FORMAT

Reference :

A. MILOB GP HQ (ops) letter dated 04 Feb 95.

1. Henceforth, attached revised format will be used while forwarding Patrol Report.

2. Best Regards.

(Authority - FHQ letter No 3000.12/2/OPS dt 07 Feb 95)

*J. A. Anochkine*  
A ANOCHKINE  
Lt Col  
SOO

---

PATROL REPORT FORMAT

AIM

1.

TYPE OF PATROL

2.

TASKS

3.

STRENGTH

4.

ROUTES AND LOCS PATROLLED

5. a. Routes (Attach sketch if nec for clarity).  
b. Locs (eg DPCs, ORCs, Home Communes, etc )

INCIDENTS, OBSERVATIONS, ACTIVITY ETC

6. RPA.

7. FRGF.

8. MILITIA.

9. CIVIL POPULATION.

HUMANITARIAN ACTIVITY.

10.

- A. On going (NGOs, UN Agencies, Local Authority, etc)  
(1) Health and Hygiene facilities.  
(2) Shelter.  
(3) Food Availability.  
(4) Resettlement of Refugees/IDPs.  
  
B. Outstanding.  
  
C. Misc.

STATE OF ROADS.

11.

CIVIL AFFAIRS

1. CASES OF PROPERTY VIOLATIONS  
2. PRISONS  
3. SECURITY MATTERS

13. Essential Services.

- a. Electricity.
- b. potable Water.
- c. Schooling facilities.

14. Mine Nuisance.

---

SECRET 6

UNITED NATIONS  
ASSISTANCE MISSION FOR RWANDA



NATIONS UNIES  
MISSION POUR L'ASSISTANCE AU RWANDA

UNAMIR - MINUAR

NEWS RELEASE

UNAMIR NR-95.11

February 6, 1995

**OPERATION "RETOUR"**  
**OVER 30 000 PEOPLE BACK HOME**

KIGALI, RWANDA -- The consolidated effort by the United Nations, Non-Government Organisations (NGO) and the Rwandan Government to bring displaced people back to their homes continues to show signs of success. In just over one month, Operation "RETOUR" has managed the safe transport of over 30,000 people to their communes of origin.

Operation "RETOUR" was officially launched in late December 1994 by the Special Representative to the Secretary General for Rwanda, Mr. Shaharyar Khan, after a long, detailed and careful planning process. This consolidated approach offers hundreds of thousands of displaced Rwandans an alternative to life in camps. Those who wish to go back home are provided with the basic tools, support and aid which they require to resume a normal life back in their home communes.

The dissolving of the displaced person camps in south western Rwanda is the first step in settling the humanitarian problem in Rwanda. Displaced Rwandans now have the freedom to choose to go back to their home communes. With Operation "RETOUR" they can safely travel back to their homes and finally regain their dignity by rebuilding their lives and their country.

- 30 -

Note to editors: For more information, please contact the UNAMIR Spokesperson, Mr. Zouaoui Benamadi in Kigali at (012) 463-1112 or the UNAMIR Military Spokesperson, Lt Col. Robert Page at (012) 463-1124 ext 11124.

SECTOR 6.

MEMORANDUM

TO: SEE DISTRIBUTION

DATE: 05 FEB 95

FROM: MILOBS HQ SECT 5

SUBJECT: ADJUSTMENT OF SECTOR BOUNDARIES

1. REFERENCE:-

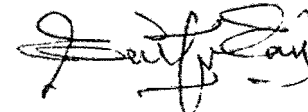
- A. THIS HQ LETTER DATED 18 JAN 95.
- B. DISCUSSION HELD AT SECTOR COMD CONFERENCE ON 02 FEB 95.
- C. SECTOR 3 LETTER ON THE SAME SUBJECT DATED 30 JAN 95.

2. THE MAP OVERLAY DELINEATING THE PROPOSED SECTOR BDYS IS ATTACHED HEREWITH FOR YOUR CLOSE STUDY. THE THREE SECTOR COMDS INVOLVED HAVE MET SEPARATELY AS DIRECTED AND DISCUSSED THIS ISSUE, AND HAVE AGREED THAT THE INTER-SECTOR BDYS BE REALIGNED AS HAVE BEEN SUGGESTED. THE PROPOSED BDY ADJUSTMENT WOULD AMONG OTHER THINGS ACHIEVE THE FOLLOWING:

- A. BETTER LIAISON WITH LOCAL CIVIL AND RPA AUTHORITIES.
- B. BETTER COORDINATION WITH LOCAL UN AGENCIES AND NGOS WHO OPERATE USING PREFECTURE BDYS.
- C. MORE EFFECTIVE MILOBS MONITORING OF ACTIVITIES OF THE AFFECTED COMMUNES DUE TO PROXIMITY TO THEIR NEW SECTOR HQ.

3. IT IS HOPED THAT THIS ISSUE WILL BE GIVEN THE SERIOUS CONSIDERATION IT DESERVES.

4. BEST REGARDS.



E ESSIEN  
LT COL  
SECTOR COMMANDER

DISTRIBUTION LIST

ACTION:

MILOB GP HQ

INFO.

HQ MILOBS SECTOR 3- COPY OF OVERLAY NOT ATTACHED.  
HQ MILOBS SECTOR 6- COPY OF OVERLAY NOT ATTACHED.

Sector 6

MILOB GP HQ

VERY URGENT

TO : ALL SECTORS  
FROM : MILOB GP HQ(ops)  
ATTN : SEC COMDS  
INFO : FHQ(ops)

DATE : 04 Feb 95

SUBJECT - PATROL REPORTS

Reference:

A. Force HQ letter No 3000.12/2(Ops).

1. A photocopy of above referred letter is forwarded for your strict compliance.
2. All sectors will ensure that their weekly patrol pgmes and patrol reports **MUST** reach directly to the FHQ in time. The first patrol pgme covering period 06 Feb to 12 Feb 95 should reach the FHQ(ops) by 1800 hrs 05 Feb 95.
3. A copy of all such patrol pgmes and reports will also be endorsed to this HQ.
4. Best Regards.



*for*  
A ANOCHKINE  
Lt Col  
For CMO

UNAMIR  
Force HQ  
Kigali

3000.12/2(Ops)

4 February, 1995

See Distribution

PATROL REPORTS

Reference:

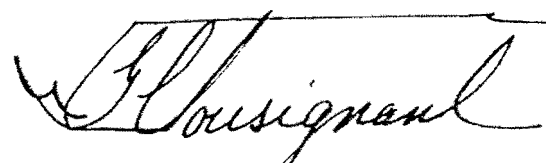
A. Force SOP Part III Section 7.

1. To ensure a wide spread UNAMIR presence and a climate of security within the UNAMIR AOR, especially in the home communes, it is imperative that frequent, effective and extensive patrols are conducted by MILOBS and formed troops. Unit/Sector Comds are responsible for the planning and conduct of an active patrol programme within their respective AORs. UNAMIR HQ has the overriding responsibility of ensuring that Units AORs are effectively covered by UNAMIR security activities, and may therefore order specific patrols as required.

2. In the light of the above, Sector Comds will submit their weekly patrol programmes covering patrol activities for the following week for coordination. Proposed patrol programmes are to be submitted in advance to this HQ for coordination every Sunday not later than 2359 hrs. Initial submissions are expected on 05 Feb 95.

3. In addition, consolidated patrol reports will be submitted on all patrols, as per the attached Patrol Report format. Reports are expected at this HQ not later than 48 hrs after completion of the patrol.

4. For your compliance.

  
GC TOUSIGNANT  
Maj Gen  
Force Commander

Distribution:

External:

Action:

MILOB GP HQ

PATROL REPORT FORMAT

AIM

1.

TYPE OF PATROL

2.

TASKS

3.

STRENGTH

4.

ROUTES AND LOCS PATROLLED

5.   A.   Routes (Attach sketch if nec for clarity).  
      b.   Locs (eg DPCs, ORCs, Home Communes, etc )

INCIDENTS, OBSERVATIONS, ACTIVITY ETC

6.   RPA.

7.   FRGF.

8.   MILITIA.

9.   CIVIL POPULATION.

HUMANITARIAN ACTIVITY.

10.

- A.   On going (NGOs, UN Agencies, Local Authority, etc)  
      B.   Oustanding.  
      C.   Misc.

11.   STATE OF ROADS.



UNITED NATIONS

ASSISTANCE MISSION FOR RWANDA

NATIONS UNIES

MISSION POUR L'ASSISTANCE AU RWANDA

UNAMIR - MINUAR

For info of Sect 6

6  
5201  
06/62

To : List A & D  
G3 (Ops)  
G4 (Logistics)

From : COS

Date : 23 Feb 95

Subject : ESCORTING OF FOOD/ADMINISTRATIVE CONVOYS

1. With immediate effect, all formed units will be responsible for escorting their own food/administrative convoys, as per the programme issued by G4 (Logistics). Milobs will no longer provide or made responsible for provision of escort for formed troops administrative convoys.

2. Regards.

KS SIVAKUMAR  
COLONEL  
COS

**MILOB GP HQ**

TO : ALL SECTORS

DATE: 2 FEB 95

FROM : MILOB GP HQ

REF : OPS/GEN

ATTN : ALL SECTOR COMMANDERS

SUBJECT : REPORTING OF INCIDENTS

1. The importance of timely and accurate passage of information on incidents has been emphasised on several occasions. Despite this the occurrence of lapses seems to be on the increase.

2. It would appear that most of these lapses are laxities on the part of MILOBs. Most sectors resort to reporting incidents only in their daily routine SITREPS. This reduces the reaction time of the HQ to any incident and the use to which the information provided can be put. Generally, if there is any doubt about whether or not an incident should be reported, the best course of action is to report it. The judicious use of radio and facsimile facilities provided in all sectors for the quick passage of information should be encouraged.

3. With immediate effect it is directed that all sectors inform this HQ promptly about any incident as soon as practicable. The use of the daily SITREP as the only means of passing information should be terminated. Sectors should however refer to earlier incident reports in their daily SITREPS and provide any additional information available.

4. All are to accept for strict compliance.

*[Handwritten signature]*  
A. J. J. J.

KIGALI SECTOR

UNITED NATIONS  
ASSISTANCE MISSION FOR RWANDA



NATIONS UNIES  
MISSION POUR L'ASSISTANCE AU RWANDA

UNAMIR - MINUAR

**MILOB GP HQ**

TO : See Distribution

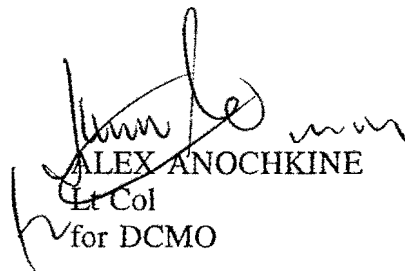
DATE: 2 Feb 95

FROM : MILOB GP HQ

REF : Plans 47/95

SUBJECT: FAMILIRIASATION TRAINING PROGRAMME FOR  
NEWLY ARRIVED MILOBS/CIVPOL

1. Attached is a programme for orientation of newly-arrived MILOBS/CIVPOL to UNAMIR. Instructors can introduce subjects they consider vital to the Observers while performing duties. This HQ would appreciate being informed to enable adjustments to next programme.
2. Venue for programme shall be KIGALI MILOB Sector 6 HQ. Sector 6 is to assist throughout.
3. Programme is to start on 6 Feb 95. Those involved shall be informed in advance if there are any changes.
4. Participants are required to adhere to the programme.
5. SLOGO MILOB HQ is to organise transport to be used by the MILOBS during their training.

  
ALEX ANOCHKINE  
Lt Col  
for DCMO

FAMALIRIASATION TRAINING PROGRAMME FOR AS FROM  
6 FEB 95

SRL	DATE	FROM	TO	SUBJECT	PRESENTED BY
(a)	(b)	(c)	(d)	(e)	(f)
1.	6 FEB 95 MONDAY	0830 HRS	0855 HRS	WELCOME ADDRESS	DCMO
		0900 HRS	1050 HRS	POLITICAL & HISTORICAL BACKGROUND	MAJ KASAMALE
		1100 HRS	1150 HRS	UNAMIR FORMATION AND MANDATE	OPS BRANCH (FHQ)
		1200 HRS	140 HRS	LUNCH	-
		1400 HRS	145 HRS	ORGANISATION OF UNAMIR	CPLANS (FHQ)
		1500 HRS	155 HRS	ORGANISATION OF FHQ	CMPO (FH)
		1600 HRS	1650 HRS	ORG OF MILOB GP HQ & SECTORS	MAJ KASAMALE
2	7 FEB 95 TUESDAY	0800 HRS	0850 HRS	ADMIN, PERSONAL CONDUCT, DISCIPLINE, LEAVE/CTO AND ENTITLEMENTS	SMPO
		0900 HRS	0950 HRS	BOARDS OF INQUIRY	SMPO
		1000 HRS	1050 HRS	MEDICAL BRIEF	AUSMED
		1100 HRS	1150 HRS	INTRODUCTION, CARE AND MAINT OF COMM EQUIPMENT	MILOB GP HQ SIGNAL OFFR
		1200 HRS	1400 HRS	LUNCH	

(a)	(b)	(c)	(d)	(e)	(f)
		1400 HRS	1450 HRS	VOICE PROCEDURE AND COMM SEC	MILOB SIGNAL OFFICER
		1500 HRS	1550 HRS	UNAMIR LOGISTICS SYSTEM AND PROCEDURE	S LOGO MILOB GP HQ
		1600 HRS	1645 HRS	PATROLLING, ESCORTS, CHECK POINTS, OBSERVATION POSTS AND MONITORING	SOO MILOB GP HQ
3	8 FEB 95 WED	0800 HRS	0850 HRS	COMPLAINTS AND INVESTIGATIONS	SOO MIL B GP HQ
		0900 HRS	0950 HRS	OPS REPORTS/ RETURNS	SOO MIL 3 GP HQ
		1000 HRS	1050 HRS	BRIEF ON MILOB SECTOR OPS	SOO MIL 3 GP HQ
		1100 HRS	1150 HRS	RULES OF ENGAGEMENT	CPLANS (FHQ)
		1200 HRS	1400 HRS	LUNCH	
		× 1400 HRS	1450 HRS	HUMANITARIAN OPERATIONS	HAC
		1500 HRS	1550 HRS	CARE & MAINT OF VEHICLES	CTO
		1600 HRS	1650 HRS	ACCIDENT PROCEDURE	CIVPOL

(a)	(b)	(c)	(d)	(e)	(f)
4	9 FEB 95 THU	0800 HRS	0850 HRS	CIVPOL OPERATIONS	CIVPOL
		0900 HRS	1230 HRS	DRIVING TEST	CTO
		1230 HRS	1330 HRS	LUNCH	
		1330 HRS	1400 HRS	POSTING INSTRUCTIONS	SMPO
		1405 HRS	1430 HRS	CLOSING ADDRESS	DCMO

LEGEND

CMO : CHIEF MILITARY OBSERVER  
SOO : SENIOR OPERATIONS OFFICER  
SMPO : SENIOR MILITARY PERSONNEL OFFICER  
SLOGO : SENIOR LOGISTICS OFFICER  
FHQ : FORCE HEADQUARTERS  
CTO : CHIEF TRANSPORT OFFICER  
CIVPOL : CIVILIAN POLICE  
HAC : HUMANITARIAN ASSISTANCE CELL

Distribution

External:

Action:

FORCE MEDICAL OFFICER (FHQ)

CHIEF PLANS OFFICER (FHQ)

CHIEF TRANSPORT OFFICER (FHQ)

COMMISIONER CIVPOL

COMD MILOB SECTOR 6

OPS BRANCH

AUSMED

Internal:

Action:

CMO

DCMO

HAC

SOO

SMPO

S LOGO

S PLANS/TRG OFFR

MILOBS SIG O

MILOB GP HQ

TO : ALL SECTORS

DATE: 2 JAN 95

FROM : MILOB GP HQ

REF : 6464.0/OPS

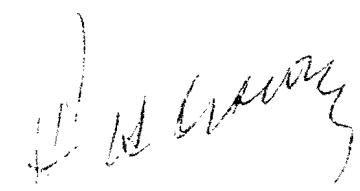
SUBJECT : INCLUSION OF GRID REFERENCES IN SITREPS

1. Emphasis is once again being made to all sectors that grid references are to be included on any name of a place mentioned in their SITREPS.

2. Sector Operations Offrs should note that, it does not matter how many times the name appears on the SITREP or how many days the name is mentioned. This HQ shall no longer accept SITREPS with names of places included without grid references.

A list of towns, villages with grid references was issued to all sectors including this HQ. This HQ uses the list as a means of cross checking with your submitted grid references.

All are to accept for strict compliance.

  
A ANOCHKINE  
Lt Col  
SOO

**UNITED NATIONS**  
ASSISTANCE MISSION TO RWANDA



**NATIONS UNIES**  
MISSION POUR L'ASSISTANCE AU RWANDA

*Interoffice Memorandum*

*TO BE Forwarded to Milob HQ.*

DATE: 30 January, 1995

TO: Mr. Colin Port  
Chief of Investigations - ICTR

FROM: J. Lombardo  
Special Task Officer - UNAMIR

SUBJECT: TENTATIVE ITINERARY FOR INTERNATIONAL CRIMINAL  
TRIBUNAL DELEGATION - TUESDAY JANUARY 31, 1995

Submitted for your approval/comments.  
Number in Delegation -6--

0800 Depart Kigali - Heliport for Sector 4A Gikongoro

0830 To be met by Milobs at Gikongoro and taken to Rukondo  
(30 mins - Milobs to provide road transport)

0900 Arrive at Rukondo

1045 Depart Rukondo for Gikongoro  
(30 mins - Milobs to provide road transport)

1115 Depart Gikongoro for Kigali - Heliport

1145 Arrive at Kigali - Heliport

1200 Lunch at BBC  
(Road transport and escort to be provided by UNAMIR Security Officers)

*CKD* 1330 Depart from Heliport - Kigali for Nyarubuye

*CKD* 1400 Met by Milobs and taken to visit Nyarubuye

1530 Depart Nyarubuye for Kigali - Heliport

*CKD* 1600 Arrive Kigali - met at airport by Milobs Sector 6 for visit to IDP Camp Enderra. *ndera*  
(Road transport and escort to be provided by UNAMIR Security Officers)

cc: FC/Acting Chief of Mission  
ED  
OIC Administration  
C Protocol O

Copy to Sections  
Ops Br [Signature]  
M.

NEWS RELEASE

UNAMIR NR-95.010

**OPERATION "RETOUR"**  
**CLOSES ITS FIRST CAMP**

KIGALI, RWANDA (Jan. 30, 1995) -- Operation "RETOUR" has closed the first internally displaced person camp in south western Rwanda. Cyanika camp, which initially contained over 30 000 displaced Rwandans, was officially closed on Saturday Jan. 28, 1995 as the last Rwandans boarded UN vehicles to begin their journey home with dignity.

The peaceful and gradual closure of this camp is a good indication that the normalisation process is well on its way in Rwanda. This is a direct result of the consolidated effort by the United Nations, Non-Government Organisations (NGO) and the Rwandan Government to bring displaced people back to their homes.

Operation "RETOUR" was officially launched in late December 1994 by the Special Representative to the Secretary General for Rwanda, Mr. Shaharyar Khan, after a long, detailed and careful planning process. This consolidated approach aims at offering to hundreds of thousands of displaced Rwandans an alternative to the life in camps. Those who wish to go back home are provided with the basic tools, support and aid which they require to resume a normal life back in their home villages.

30

Note to editors: For more information, please contact UNAMIR Spokesman, Mr. Benamadi Zouzouli ext. 1101 or Mr. Stephane [Name] ext. 1124 in Kigali. Tel. from Kigali: [Number]

FROM: MILOBS SECTOR 5 HQ

27 JAN, 95.

TO: MILOBS GP HQ

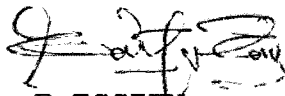
INFO: MILOBS SECTOR 3 HQ  
MILOBS SECTOR 6 HQ

SUBJECT: PROPOSED BOUNDARY ADJUSTMENT FOR SECTOR 5

1. A MAP OVERLAY OF PROPOSED BOUNDARY ADJUSTMENT FOR SECTOR 5 IS HEREWITH ATTACHED.

2. PLEASE NOTE THAT THE SUGGESTED BOUNDARY ADJUSTMENT TAKES COGNIZANCE OF ADMIN/POLITICAL BOUNDARIES OF AFFECTED PREFECTURES. IN THE CURRENT SECTOR BOUNDARIES, SOME GITARAMA AND KIGALI COMMUNES ARE UNDER SECTOR 5 (SEE OVERLAY); AN ARRANGEMENT THAT IS CREATING OPS AND LIAISON PROBLEMS FOR MILOBS WITH THE AFFECTED LOCAL AUTHORITIES. THIS APART, OTHER UN AGENCIES AND NGOS WORKING IN GISENYI AND RUHENGERI PREFECTURES USE THE PREFECTURES' BOUNDARIES IN THEIR OPERATIONS.

3. PLEASE NOTE FOR YOUR CONSIDERATION.

  
E ESSIEN  
LT COL  
SECTOR CMD.



UNITED NATIONS  
Assistance Mission for Rwanda

UNAMIR - MINUAR

NATIONS UNIES MM  
Mission pour l'Assistance au Rwanda

Ops I have  
already discussed  
some with minar  
wait for  
phil's instr.  
25/1/95

To : Milob Gp HQ

Attn : SOO

From : Sector 1 HQ(BYUMBA)

Date : 22 Jan 95

Ref : Ops /AOR/22/01/02

**SUBJECT : SECTOR BOUNDARIES BETWEEN SECTOR 1 AND 2**

1. Ref your HQ letter No Plans 16 / 94 dt 29 Sep 94 and our Sep 071.doc dt 29 Sep 94.
2. The ambiguity in the demarcation of Sector Boundaries between the two Sectors has not been clarified till date. The maps in different Ops Rooms show different delineations.
3. You are requested to kindly clarify this issue .
4. Best Regards .

( H Kante )  
Lt Col  
Sector Commander

**Copy to :-**

for Info

01 02

18 JAN 95 00 00 UUUU

UNAMIR PAFF 026

FROM UNAMIR HQ KIGALI//MILITARY PUBLIC AFFAIRS//

TO UNAMIR HQ KIGALI//DCMO/HAC/COM CIV POL/OIC ADMIN/  
 CANCON KIGALI//COMD/CO 1 CDHSR//  
 AUSMED KIGALI//CO//

FMQ

SECTOR 1 HQ BYUMBA//SECTOR COMMANDER/PAFFO//

SECTOR 2 HQ KIBUNGO//SECTOR COMMANDER//

SECTOR 3 HQ GITARAMA//MALI COY COMD//

SECTOR 4A HQ GIKONGORO//SECTOR COMMANDER//

SECTOR 4B HQ KIBUYE//SECTOR COMMANDER//

SECTOR 4C HQ CYANGUGU//SECTOR COMMANDER//

SECTOR 5 HQ MARERU//SECTOR COMMANDER/MILOB HQ//

~~SECTOR 6 HQ KIGALI~~//SECTOR COMMANDER/INDBATT PAFFO//

UNHCR HQ KIGALI

UNREO HQ KIGALI

UNDP HQ KIGALI

WFP HQ KIGALI

UNICEF HQ KIGALI

INFO UNAMIR HQ KIGALI//SRSG/FC/ED/DFC/COS OPS/DCOS  
 SUP/SPOKESMAN/GEN SVC//

UNCLAS UNAMIR PAFF 026

SUBJ: REPEAT OF UNAMIR PAFF 020

UNAMIR PRO ACTIVE INFORMATION CAMPAIGN/CREATION OF UN NEWSLETTER

REF: UNAMIR PAFF 020 DATED 6 JAN 1995

1. THIS OFFICE HAS RECEIVED ONLY A FEW ARTICLES IN SUPPORT OF THE NEWSLETTER PROJECT. THE FOLLOWING IS A REPEAT OF REF. YOUR SUPPORT WOULD BE APPRECIATED.
2. AS REQUESTED BY THE SRSG LAST NOVEMBER, THIS OFFICE IS ABOUT TO LAUNCH A MULTI MEDIA INFORMATION CAMPAIGN. THE NECESSARY INFRASTRUCTURE TO SUPPORT THE CREATION OF A UN NEWSLETTER TO ENCOMPASS ALL LEVEL OF UN ACTIVITY IN RWANDA IS NOW IN PLACE. ALL THAT IS REQUIRED AT THIS TIME IS THE APPROPRIATE FUNDING TO MAKE THIS PROJECT HAPPEN, BUT I AM CONFIDENT THAT ALL WILL BE IN PLACE PRIOR TO 15 JAN 95.
3. THE AIM OF THIS NEWSLETTER WILL BE TWOFOLD. FIRST, TO ACT AS A BASIC INTERNAL INFORMATION TOOL TO INFORM AND TO FOSTER PRIDE AND A SENSE OF BELONGING AMONG ALL UN MEMBERS IN COUNTRY TO INCLUDE ALL UN HUMANITARIAN AGENCIES, CIVILIAN AND MILITARY PERSONNEL. SECOND, TO ACT AS A LIMITED EXTERNAL INFORMATION TOOL TARGETING KEY PERSONNEL/AUDIENCES IN MAJOR UN HQ SUCH AS GENEVA, NY, ROME ETC.
4. THE NEWSLETTER WILL BE A 16 TO 32 PAGE BILINGUAL MAGAZINE DEPENDING ON AMOUNT OF MATERIEL RECEIVED BY THIS OFFICE. VISUAL SUPPORT SUCH AS PHOTOS AND/OR MAPS, CARICATURES AND DRAWINGS WILL BE REQUIRED FOR EACH ARTICLE SUBMITTED TO A MINIMUM RATIO OF 1 FOR EACH 750 WORDS. FOR THIS PURPOSE, UNAMIR PAFF WILL COORDINATE THE PROCESSING OF FILM TO A RATIO OF 1 FILM PER ORGANISATION PER ISSUE.

5. AS THIS NEWSLETTER WILL BE ONLY A SMALL PART OF OUR RESPONSIBILITIES WITH REGARDS TO THE SRSG'S UN MULTI MEDIA INFO CAMPAIGN, ARTICLES WILL NOT GO THROUGH AN ELABORATE EDITORIAL PROCESS. ALL ORGANISATIONS WILL THEREFORE BE REQUIRED TO SELF EDIT THEIR ARTICLES PRIOR TO SUBMISSION.

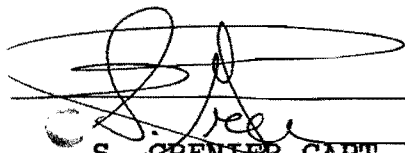
6. TO LAUNCH THIS PUBLICATION, ALL UN AGENCIES, MILITARY CONTINGENTS AND ORGANISATIONS ARE ENCOURAGED TO SUBMIT PRIOR TO 25 JAN 95, AT LEAST ONE ARTICLE (MIN 750 WORDS) DESCRIBING IN A GLOBAL SENSE THEIR ACTIVITIES IN RWANDA AND A SHORTER PIECE FOCUSING ON A SPECIFIC AREA WHICH MIGHT BE A BIT MORE NEWS ORIENTED (MIN 150 WORDS). ALL ARTICLES MUST BE SIGNED BY AUTHOR AND INCLUDE (BY LINE). PHOTOS MUST BE COMPLIMENTED BY CAPTIONS AND PHOTO CREDIT MUST BE GIVEN PROVIDING FULL NAME AND RANK IF APPLICABLE. AUTHORS ARE REQUESTED TO GIVE A TITLE TO ARTICLES. FEEL FREE TO WRITE IN EITHER FRENCH OR ENGLISH. THE BEST PHOTOS WILL BE CHOSEN FOR THE FRONT COVER AND THE PHOTO CENTRE SPREAD AND MAY BE USED FOR OTHER UN PUBLICATIONS. IF POSSIBLE MAKE USE OF AN EXPERIENCED PHOTOGRAPHER.

7. THE PUBLISHING CALENDER FOR THIS FIRST EDITION IS AS FOLLOWS. ALL ARTICLES PHOTOS AND FILMS RECEIVED AT UN HQ PAFF BY 25 JAN 95. EDITING AND DESIGN TO BE COMPLETED BY 17 FEB 95. PRINTING TO BE COMPLETED BY 1 MARCH FOLLOWED BY DISTRIBUTION.

8. DEADLINE FOR OTHER ISSUES WILL FOLLOW SHORTLY WITH A PRODUCTION SCHEDULE.

9. THE CREATION OF THIS NEWSLETTER GREATLY DEPENDS ON YOUR PARTICIPATION. ON BEHALF OF THE SRSG AND THE FC, I ENCOURAGE EACH AND EVERY ORGANISATION TO PRO-ACTIVELY TAKE PART IN THIS VENTURE.

10. ALL QUESTIONS AND RECOMMENDATIONS ARE TO BE DIRECTED TO CAPTAIN STEPHANE GRENIER, THE UNAMIR FORCE PUBLIC AFFAIRS OFFICER EXTENSION 11124 AT UNAMIR HQ.



S. GRENIER CAPT, UNAMIR PAFF, 11124



TO: CMO

INFO: MILOB GP HQ

FROM: SECTOR 6 COMMANDER

DATE: 16 JAN 95

TIME THE MTG WAS HELD: FROM 0800pm TO 0200am

SUBJECT: RECONCILIATION

DISCUSSIONS

1. Introduction. Sector Commander outlined the Zimbabwe model of reconciliation, problems encountered and achievements. RPA representative Col MUHIRI holder of office referred to above narrated the historical background of RPA.

2. Assessment. Rwandese refugees of 1959 had accepted past historical errors imposed to Rwandese nationalities by past colonial masters. All peaceful negotiations to move back home with the Rwanda Government of the 70s were fruitless. The teaming up of the Rwandese refugees with NRA was first step in preparation for the creation of RPA hence the result of what happened in 1990 and the years that followed.

3. Points relevant to the discussion.

a. Displaced people in camps. Not much was discussed except that camps are harboring criminals who RPA believe were already sentenced by the International Tribunal i.e. the outright flat statement on the question of imposing a death penalty. Also included was the increasing demand to close down the camps on the pretext that they are likely to be used as hides in the event of an outbreak of insurgent warfare.

Proposed solution to the problem. Sector Commander advised that such an observation was noted on many historical examples, however closing down of camps was not the only course available. Using RPA/RPF background which has no political motivation until by surprise they found themselves in power, it was advised that probably displaced people's camps are the best rally points where the people are already grouped and won't walk long distances to rallying points, hence might provide the best opportunity to impart political education. A clear, well planned and properly executed repatriation programme might pay dividends especially with the view of those still in refugee camps outside Rwanda.

b. Harassment of people within the communes. RPA Commander was advised on this gross negligence on the part of RPA soldiers. He was advised that the citizens are empowered by the constitution of the country to execute arrests, the way troops are handling this right is quite misleading and thereby portray a picture of anarchy

to the international community. In addition it was also misleading when analyzing troop constitutional tasks which they apparently are mixing up with other interests.

RPA response. The BBGNU was doing all it can on the creation of a formidable police force. They are also looking at starting an awareness campaign for their soldiers to work within the framework of the law.

c. BBGNU plans on the refugees. This point was discussed in view of the accommodation problem likely to be faced in Kigali once the repatriation programme is initiated. Of interest is to note the RPA and Government stand with regard to the refugees.

a. The Government position is that the innocent are not threatened by the prevailing situation in Rwanda. They are free to come home.

b. The guilty do not have any options hence they are not likely to come.

c. The Government is aware of military preparations by the ex-Government forces and the RPA are not threatened by these preparations.

Own response. RPA were advised that they must consider peace as a possibility. Preparations for war though difficult to abandon, might worsen the situation. Instead of dedicating national strategic planning to the military leaders which is unproductive, consideration should be made to coopt civilians in such cells. This concept was very successful in many countries hence if properly utilized might answer most of the difficult questions faced by this Government.

d. Government political programme. The RPA Director of Operations was informed of the plight of other displaced people who are not part of those in DP camps, but are residing in towns and other centers. This group happens to be in such centers on grounds that they still feel their lives are threatened in the rural areas. They are mostly from the Tutsi minority and managed to survive the massacres.

Suggested solution. The Government should consider a number of measures they the Government is introducing to curb this problem. The need for the Army, the Police and other Government representatives maintaining presence within the communes cannot be ruled out. Government objectives should be spelt out to the people. The move would reduce negative actions usually executed by ill informed soldiers. Since this influx has a different impact on the question of accommodation, it was further discussed that the establishment of housing committees at all levels of administration be considered. However it was learnt that such committees are already in place. People illegally settled are given two weeks notice to move. This led to where they will move to and it was explained that until a formidable housing construction programme is undertaken, Government will approach NGOs for shelter.

e. Currency change. Though this exercise was undertaken within the Government Strategic political programme, has its own good and bad implications. Those who supported the Government cause and those against were all affected. The intentions for this exercise were clearly outlined but because of inaccurate timing and execution, negative echoes were felt. Advice given was that the Government was still monitoring.

f. Agricultural and Other Investment Activities. The Government Representative was asked why the Government was not making a positive push on the people to work toward self sustainment. The explanation given reflected a list of problems that the Government is facing.

- (1) The industry lacks expertise.
- (2) There are financial limitations.
- (3) The situation is not yet stable.
- (4) The Government is working toward establishing a system to coordinate Government activities etc.

Suggestion. It was suggested that three development stages be adopted. The first of which is the sourcing of expert advise, second being sourcing of expatriate support and finally educating Rwandese to master their environment. As for financial support they were advised that they RPA and the BBGNU are to impress the International Community by adopting and implementing policies that reflect an interest on their own people, refugees and those within alike. This might buy them the money which they are desperately in need of.

g. Other Issues. NGO activities were discussed with the general impression that beside DP camps and other selected areas, it was difficult to outline the criteria used to select who should benefit the aid given. The only advise given on this subject is that the Government in conjunction with NGOs, probably should consider introducing food for work programmes throughout. It might assist in enabling the aid to go to those who are desperately in need of the same.

4. Date for next meeting is still to be advised.

M J MASANGANISE  
LT COL  
SECTOR 6 COMMANDER

SECT 6

Ops

for the duty  
officer.

mm

12/01

3000.37 (OPS)

FROM: UNAMIR HQ OPS

TO: TAC HQ

MILOBS GP HQ

SECTOR 1

SECTOR 2

SECTOR 3

SECTOR 4A (S)

SECTOR 4A (N)

SECTOR 4C

SECTOR 5

SECTOR 6

DATE: 14 JAN 95

SUBJECT: GAZETTEER

1. Please find attached Gazetteer which has been produced to help with the correct spelling and Grid Reference of Communes, Towns and Villages when compiling daily sitreps or reports.

2. Acknowledge.

MAINE COPY FOR  
ALL SECTORS  
12/01 12/01 12/01

ASC UNAMIR II - GAZETTEER

EFF: 5 January 1995

TOWN	GRID 1	SECTOR	CHECK
AKABACURA	594094	3A	X
AKABUGA	499887	4A	X
BARE	5347	2	X
BIBUNGO	9067	3	X
BIRAMBO	4763	4B/3	X
BIREMBO	'0748'	4C	X
BISESERO	2660	4B	X
BISOKE	449393	5	X
BITABA	4030	4A	X
BOHORO	4621	4A	X
BUDAHAMGARWA	2962	4B	X
BUGARAMA CITY	'0002'	4C	X
BUGARAMA	'329	4A	X
BUHANDA	253	3	X
BUHETA	'915	5	X
BUHORO	'716	3	X
BUHORO	'521	4A	X
BUKAVU	122	4C/ZAIRE	X
BUKINANYANA	'816	4A	X
BUNYENGA	9142	4C	X
BUNYOMA	5034	3	X
BUSANZE	4591	4A	X
BUSEKANKA	7833	4C	X
BUSHEKERI	9932	4C	X
BUSHENGE	8729	4C	X
BUSORO	9247	3	X
BUSORO	6605	3	X
BUTARE	7111	3	X
BUYOGA	'0013'	1	X
BWAKIRA	5061	3	X
BYIMANA	7062	3	X
BYUMBA	'0825'	1	X
CAV	7370	3	
CHISHOMA	8212		
COKO	5399		

TOWN	GRID 1	SECTOR	* CHECK
CYAFURWE	5317	4A	X
CYAHINDA	5596	3	X
CYAMBARA	3419	5	X
CYANGUGU	7824	4C	X
CYANIKA	5629	4A	X
CYIMBOGO	7720	4C	X
CYIMVUZU	8237	3	X
DUSENYI	5055	4B	X
GAFUMBA	3377	4B	X
GAFUNZO	9035	4C	X
GAHUNGA	5743	4A	X
GAKEREKO	4031	4A	X
GAKWISI	8727	4C	X
GASARENDA	4122	4A	X
GASASA	5521	4A	X
GASENYI	3859	4B	X
GASETSA	5672	4	X
GASHARU	6335	4B	X
GASHORA	2656	3	X
GASHWATI	3842	4B	X
GASUTA	5052	4A	X
GATARE	9010	5	X
GATARE	3535	4A	X
GATARE	1345	4C	X
GATOVU	4033	4A	X
GIHINGA	7908	5	X
GIHOMBO	1554	4B	X
GIHORWE	3425	5	X
GIKONGORO	5827	4A	X
GIKUNDAMVURA	9309	4C	X
GIKUNGU	3535	4B	X
GISAGARA	8113	3	X
GISAKURA	9829	4C	X
GISENYI	1712	5	X
GISHAMVU	6505	3	X
GISHOMA	8211	4C	X

TOWN	GRID 1	SECTOR	CHECK
GISHYITA	2062	4B	X
GISORORO	4816	4A	X
GISOVU	2952	4B	X
GISUMA	8426	4C	X
GISUNZU	418176	4A	X
GITEGA	5447	3	X
GITESI	2871	4B	X
GITI	2302	1	X
GITISI	7254	3	X
GITOVU	9451	3	X
GITSIMBWE	1052	4B	X
GITUZA	3222	1	X
GOMBANIRO	9298	4C	X
GISOVU	2952	4B	X
HANIKA	'0946'	4C	X
HEPFU	8035	4C	X
JALI	'0191'	1	X
JOMA	8410	5	X
KABACOCO	5941	4A	X
KABAKONO	6917	3	X
KABGAYI	7267	3	X
KABIGUZI	9146	3	X
KABILIZI	5935	4A	X
KABUHANGA	2931	5	X
KABUREMERA	6111	4A	X
KADUHA	4643	4A	X
KAGABRO	2465	4B	X
KAGANO	9844	4C	X
KAGARAMA	9244	3	X
KAGARAMA	5829	4A	X
KAGENGE	7710	4C	X
KAGIKONGORO	8316	4C	X
KAGUNGA	3859	4B	X
KAMANA	5197	4A	X
KAMEGELI	5122	4A	X
KAMEMBE	7823	4C	X

TOWN	GRID 1	SECTOR	*CHECK
KAMEMBI	8031	4C	X
KAMURAZO	5048	4A	X
KAMUYUMBO	5233	4A	X
KAMWAMBI	6331	3	X
KANAMA	2812	5	X
KANAZI	0963	2	X
KANGAZI	7833	4C	X
KANKONI	9246	4C	X
KANYAMIHETO	5140	5	X
KARAGO	4516	5	X
KARAMA	5631	4A	X
KARAMA	6011	3	X
KARAMBI	6153	3	X
KARAMBO	9122	4C	X
KARAMBO	4734	4A	X
KARANGO	9037	4C	X
KARANJWA	7422	4C	X
KAREBA	4023	5	X
KARENGERA	9221	4C	X
KAROMBE	2887	4B	X
KARONGI	2768	4B	X
KAVUMU	7442	3	X
KAYENZI	3470	4B	X
KAYONZA	5884	1	X
KIBAGA	5054	4B	X
KIBAYA	6461	1	X
KIBAYI	8497	3	X
KIBEHO	5007	4A	X
KIBILIRA	5786	5	X
KIBINGO	6115	3	X
KIBUMU	5573	4B	X
KIBUNGO	5961	2	X
KIBUYE	2772	4B	X
KIGALI	6892	6	X
KIGARAMA	682703	2	X
KIGEMBE	7093	3	X

TOWN	GRID 1	SECTOR	• CHECK
KIGEME	4725	4A	X
KIGOMA	7649	3	X
KILIMBI	1049	4B	X
KINAZI	9156	3	X
KINIGI	5440	5	X
KINTEKO	7313	3	X
KIRAMBI	6234	4A	X
KIRAMBO	'0444	4C	X
KIRARO	5131	4A	X
KIRUKU	8207	5	X
KITABI	3520	4A	X
KIVU	4410	4A	X
KIVUMU	5572	3/5	X
KIYUMBA	5729	4A	X
KIZI	6120	3	X
KIZINGA	'0944'	1	X
MABANZA	3473	4B	X
MAGUMIRE	3434	4A	X
MAHURU	7521	4C	X
MAMERESIC	5435	4A	X
MANJALI	480293	5	X
MARA	2068	4B	X
MARABA	6321	4A	X
MARABA	6097	3	X
MARIBA	5806	3	X
MARYOHE	4354	4B	X
MASAKA	9840	BURUNDI	X
MASANGO	6254	3	X
MASHESHA	8913	4C	X
MASIGA	4489	4A	X
MATA	5115	4A	X
MAZA	7335	3	X
MBASA	5411	3	X
MBAZI	7117	3	X
MBOGO	6129	3	X
MBOGO	9604	5	X

TOWN	GRID 1	SECTOR	CHECK
MPANDA	5607	3	X
MPUNGE	5207	3	X
MUBASA	4635	4A	X
MUBUGA	5202	4A	X
MUBUGA	2463	4B	X
MUBUGA	5411	3	X
MUDASOMWA	4222	4A	X
MUFUMBESI	3075	4B	X
MUGAMBAZI	0403	1	X
MUGANO	5621	3	X
MUGANZA	4305	4A	X
MUGANZA	8407	3	X
MUGINA	9267	3	X
MUGOJBWA	8404	3	X
MUGUSA	8425	3	X
MUHANGA	8418	4C	X
MUHEHWE	8609	4C	X
MUHIRA	2412	5	X
MUHURA	2908	1	X
MUKAJA	3727	4A	X
MUKAKA	7522	5	X
MUKAMIRA	4621	5	X
MUKAMIRA	4621	5	X
MUKINGA	9065	3	X
MUKINGI	7160	3	X
MUKINGO	7345	3	X
MUKINGO	4730	5	X
MUKINGO	7345	3	X
MUKIRA	3048	4B	X
MUKO	3840	4A	X
MUKOMA	8939	4C	X
MUKONGORO	5040	4A	X
MUNANIRA	6105	2	
MUNINI	3624	4	
MUNINI	4800		
MUNYINYA	9277		

TOWN	GRID 1	SECTOR	CHECK
MURAMA	6749	3	X
MURAMBI	5129	4A	X
MURAMBI	4308	4A	X
MURAMBI	4609	1	X
MURAZA	0745	4C	X
MURENDE	6333	4A	X
MURUNDA	3088	4B	X
MURURU	7521	4C	X
MUSABIRA	8273	3	X
MUSAGARA	5251	4B	X
MUSANGATI	3290	4B	X
MUSANGE	5347	4B	X
MUSEBEYA	3933	4A	X
MUSHAKA	8209	4C	X
MUSHUBATI	2278	5	X
MUTENGELI	3240	4A	X
MUTONGO	7420	4C	X
MUTOVU	4103	4A	X
MUTOVU	929	5	X
MUTURA	222	5	X
MUVUBA	2646	1	X
MUYAGA	9026	3	X
MUYANGE	5131	4A	X
MUYIRA	8639	3	X
MWENDO	4558	4B	X
MWITO	8534	4C	X
NAGOMA	9371	3	X
NDABA	4272	4B	X
NDAGO	5101	3	X
NDORA	8112	3	X
NDUSO	6212	5	X
NGANZO	3632	4A	X
NGARAMA	2629	1	X
NGOMA	9637	4C	X
NGOMA	7112		
NIARUGINA	4538		

TOWN	GRID 1	SECTOR	CHECK
NIRUND	3088	4B	X
NKANDA	4393	4A	X
NKOMERO	4334	4A	X
NKOMERO	4339	4A	X
NKOMERO	6749	3	X
NKUMBA	6639	5	X
NKURUBUYE	4533	4A	X
NKWIRA	3080	4B	X
NSHILI	3996	4A	X
NTONGWE	9057	3	X
NTYAZO	8631	3	X
NYABAGUMA	9954	3	X
NYABIHEKE	5337	4A	X
NYABINAGA	1351	4B	X
NYABINYEGA	6444	3	X
NYABINYENGA	6444	3	X
NYABISAZI	5649	3	X
NYABISINDU	7138	3	X
NYABITARE	8424	3	X
NYABITEKELI	9237	4C	X
NYAGASOZI	3569	4B	X
NYAGATARE	8124	4C	X
NYAGATOVU	3078	4B	X
NYAGISOZI	6139	4A	X
NYAKABUYE	3176	5	X
NYAKABUYE	9116	4C	X
NYAKIBANDA	6507/6708	3	X
NYAKINAME	5925	5	X
NYAMASHEKE	9841	4C	X
NYAMATA	1061	2	X
NYAMIGINA	4624	4A	X
NYAMIGINA	4522	4A	X
NYAMISHABA	2571	4D	
NYAMUHUNGA	8726		
NYAMUMBA	6316		
NYAMUTERA	44		

TOWN	GRID 1	SECTOR	CHECK
NYANGE	5573	3	X
NYANTANGA	4924	4A	X
NYANZA	5529	4A	X
NYARUBUYE	8459	2	X
NYARUCUNDURA	3189	4	
NYARUCUNDURA	3189	4B	X
NYARUSHISHI	8422	4C	X
NYENJI	7907	4C	X
NYRUTEJA	7093	3	X
NYUMBA	6405	3	X
NYUNDO	2411	5	X
NZAHABA	8606	4C	X
PEPINIERE	8338	3	X
PINDURA	1326	4C	X
RAMBA	5414	4A	X
RARANZIGA	5798	4A	X
REMER A	36835	6	X
REMER A	4292	4A	X
RILIMA	2561	2	
ROAMIKO	4914	4A	X
RUBENGERA	3374	4B	X
RUBONA	6247	3	X
RUBPREZA	1158	4B	X
RUBYIRO	2169	4B	X
RUGABANO	4266	4B	X
RUGOTE	8815	1	X
RUHANGO	7754	3	X
RUHASHYA	7026	3	X
RUHENGERI	5935	5	X
RUHORORO	7192	3	X
RUKIRE	6658	3	X
RUKOKO	4772	3	X
RUKONDO	5538	4	
RUKURA	8114		
RULI	7500		
RUMILI			

TOWN	GRID 1	SECTOR	CHECK
RUNGU	2729	5	X
RUNYINYA	4907	4A	X
RUNYINYA	6012	3	X
RUNYOMBYI	4892	4A	X
RURAMBA	4616	4A	X
RUSAMBU	9130	4C	X
RUSANDA	4354	4A	X
RUSATIRA	7431	3	X
RUSAYO	8212	4C	X
RUSEKERA	4234	4A	X
RUSHANSHI	8509	5	X
RUSHISHI	2558	4B	X
RUSHUBI	6141	4A	X
RUSIZI-1	7624	4C	X
RUSIZI-2	7422	4C	X
RUSUMO	7549	2	X
RUSUSA	1050	2	X
RUTAGARA	6559	3	X
RUTARE	1908	1	X
RUTONGO	70494	1	X
RUTSIRO	3183	4B	X
RUTUNTU	5547	4A	X
RUYENZI	8132	3	X
RWAMAGANA	4884	2	X
RWAMATAMU	1557	4B	X
RWAMIKO	4813	4A	X
RWANIRO	6729	3	X
RWANKANGO	5450	4B	X
RWERERE	2722	5	X
RWESERO	9838	4C	X
RWISHYWA	3706	4A	X
RWUMUYA	8736	4C	X
SAVE	7410	1	
SHARA	9711		
SHEKE	6511		
SHORORO	6511		

TOWN	GRID 1	SECTOR	CHECK
SHYANDA	7718	3	X
SHYEMBE	6271	3	X
SHYEMBE	6217	3	X
SHYOMBWE	8011	5	X
SHYORONGI	9694	5	X
SIMBI	6322	3	X
TABA	4540	4A	X
TAKWE	7574	5	X
TAMBWE	7653	3	X
TARE	8715	5	X
TUMBA	9912	1	X
TYAZO	70442	4C	X
UWINDAVA	480876	4B	X
VIRA	1658	4B	X
VUMBI	5510	3	X
VUMWE	4321	4B	X
VUNGA	8561	3	X

SECT 6

From: UNAMIR HQ OPS

File No: 3000.12(Ops)

To: GHANBATT  
ETHIOBATT  
FRAFATT  
TUNBATT  
INDBATT  
ZAMBATT  
NICOY  
MALAWICOY  
MALICOY  
MILOB SECTOR COMDS

Info: TAC HQ BUTARE  
MILOBS GP HQ

Date: 13 JAN 95

Subject: UNAMIR AND RPA TROOPS DEPLOYMENT

1. You are requested to provide this HQ with 6 figure grid references of all UNAMIR and RPA Troop deployment in your Sector down to Pl level.
2. Also required are RPA Unit designators, and names of RPA Bde and Bn Comds in your sector if applicable.
3. Details to reach this HQ not later than 16 Jan 95.

By Fax only:

To: Sector 1 Milob Hq Sectors

Sector 3 " " " "

Sector 4 A " " " "

" 4 B " " " "

" 4 C " " " "

Sector 5 - " " " "✓

*Request to submit a report a copy for all sectors*

13.02 - Just passed to F. HQ Fax to all the sectors  
JAN 95 -

*Capt Nangui (by FAX)*

*ASAO  
16 JAN 95*

3000.10 (OPS)

FROM: UNAMIR HQ OPS

TO:

~~UNAMIR HQ OPS~~  
SECTOR 1  
SECTOR 2  
SECTOR 3  
SECTOR 4A (S)  
SECTOR 4A (N)  
SECTOR 4B  
SECTOR 4C  
SECTOR 5  
SECTOR 6

INFO: TAC HQ

DATE: 12 JAN 95

SUBJECT: REPORTING OF SIGNIFICANT INCIDENTS

1. In order to prevent delays in reporting significant incidents that occur in Sectors to Force HQ, units are requested to report incidents that require immediate attention by the fastest means to this HQ as Incident Reports (INCREPs) or as Special Incident Reports (Special INCREPs).

2. In addition to the above, significant incidents will be reported in Unit's daily SITREPs.

3. For the attention of all units.

DO!  
MAKE A COPY  
FOR ALL  
SECTORS!  
ASAP  
NOTHING



mi/ob

→ Yeri  
Rising on  
river bank  
m  
11/17

To: Distribution List

From: COS

Info: FC, DFC

Date: 09 Jan 95

Subject: CONDUCT OF UNAMIR MILITARY PERSONNEL

1. Of late, incidents of UNAMIR Personnel getting involved with RPA are on the increase. Avoidable incidents like overtaking the Presidential or Vice-Presidential convoy, not adhering to existing traffic regulations, carrying out photography in restricted areas like RPA Camps and the Presidential Estate are on the increase. These incidents cause embarrassment to the Force HQ and do not project the right image. Needless to say that in some cases, own troops are not knowingly at fault. There is, therefore, a definite requirement for our troops to understand the Rwandan/RPA apprehensions and conduct themselves in a manner to dispel any suspicion or apprehensions that they may harbor.
2. Suitable instructions on the subject may please be issued to all personnel under your command.

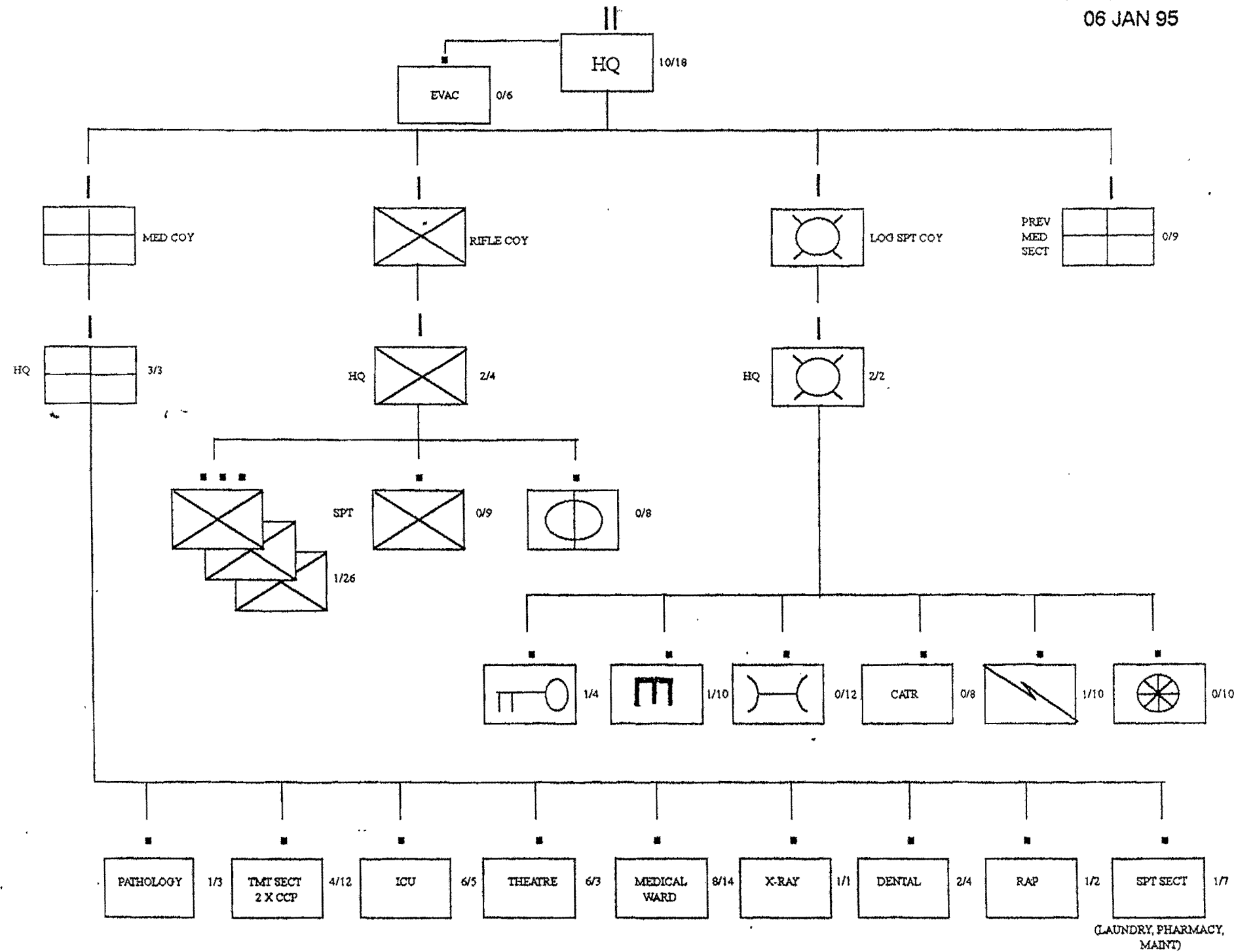
K S Sivakumar  
Col  
COS

DISTRIBUTION

Lists A, B, D  
Manager Canadian Helicopter Team

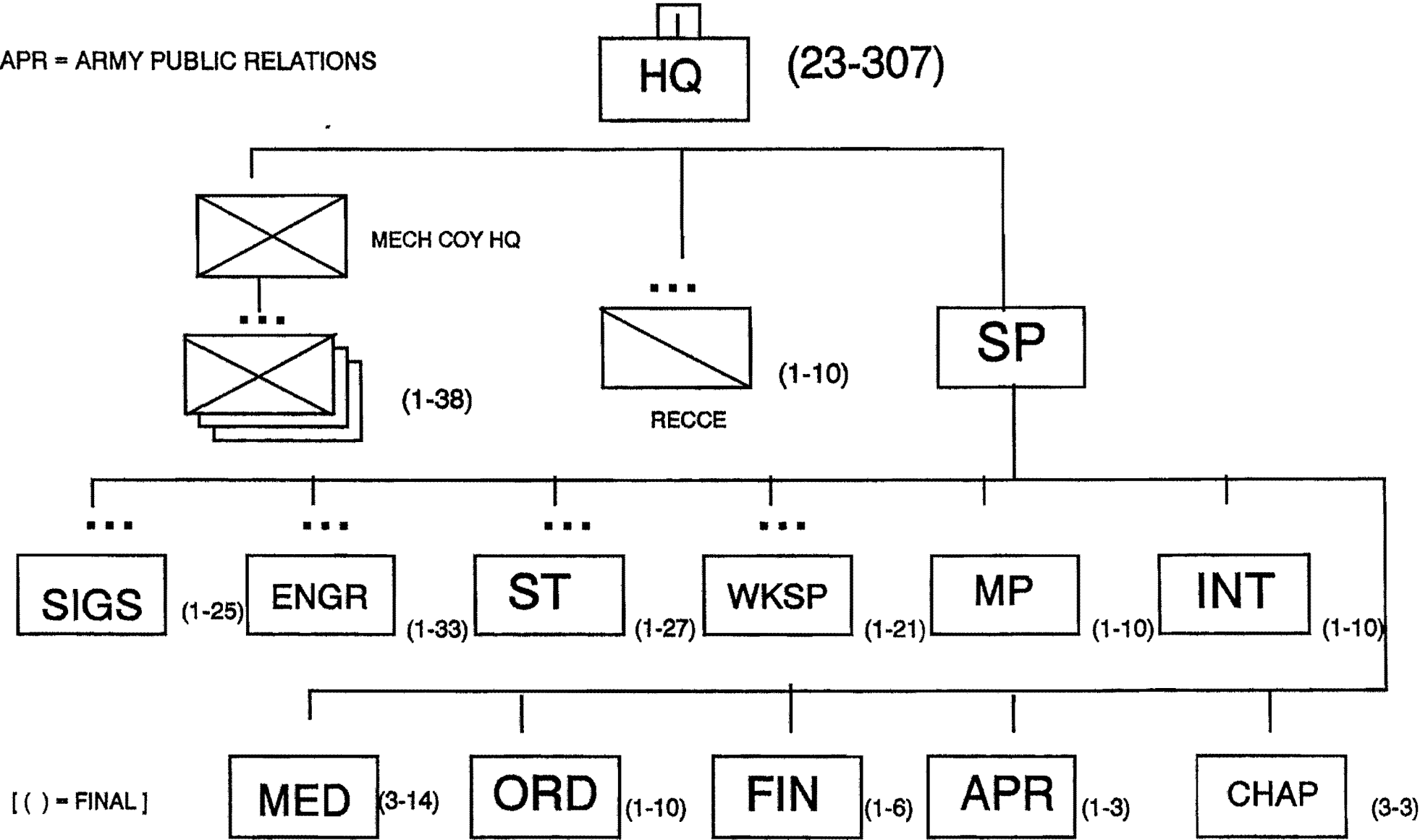
# ASC UNAMIR II ORGANISATION

CORRECT AS AT:  
06 JAN 95



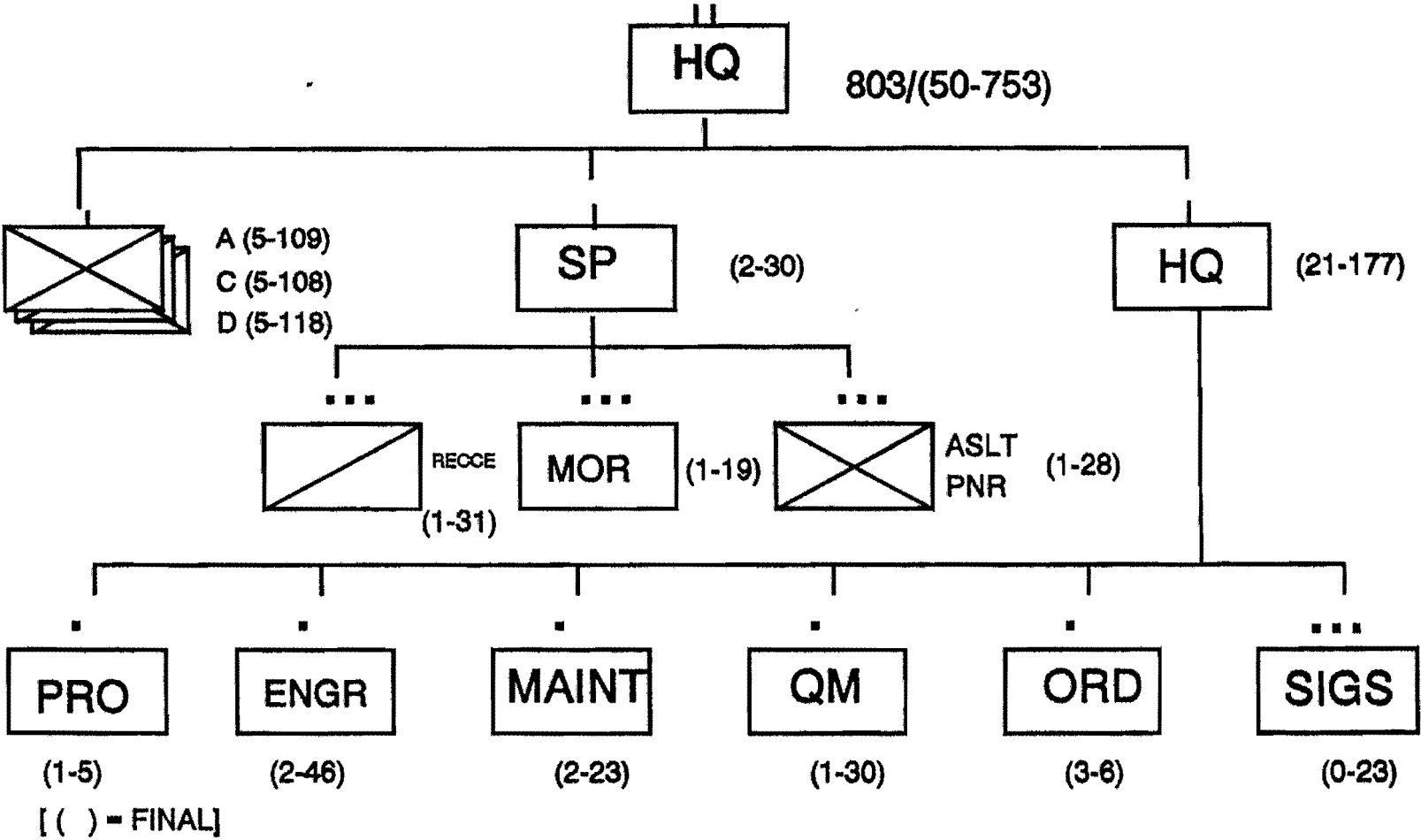
As at 21 Sep 94

# NICOY GP



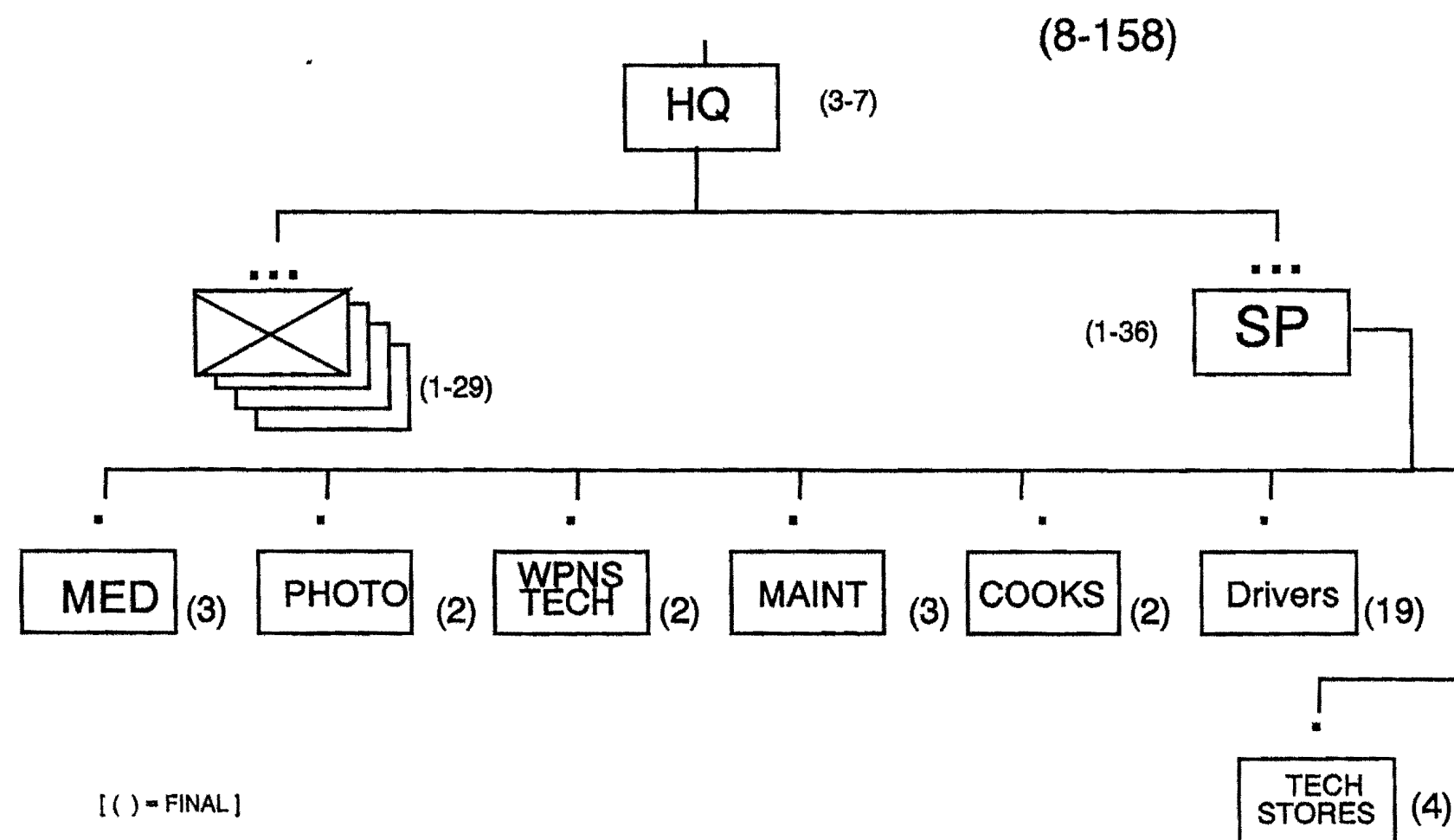
As at 20 Sep 94

# GHANBATT



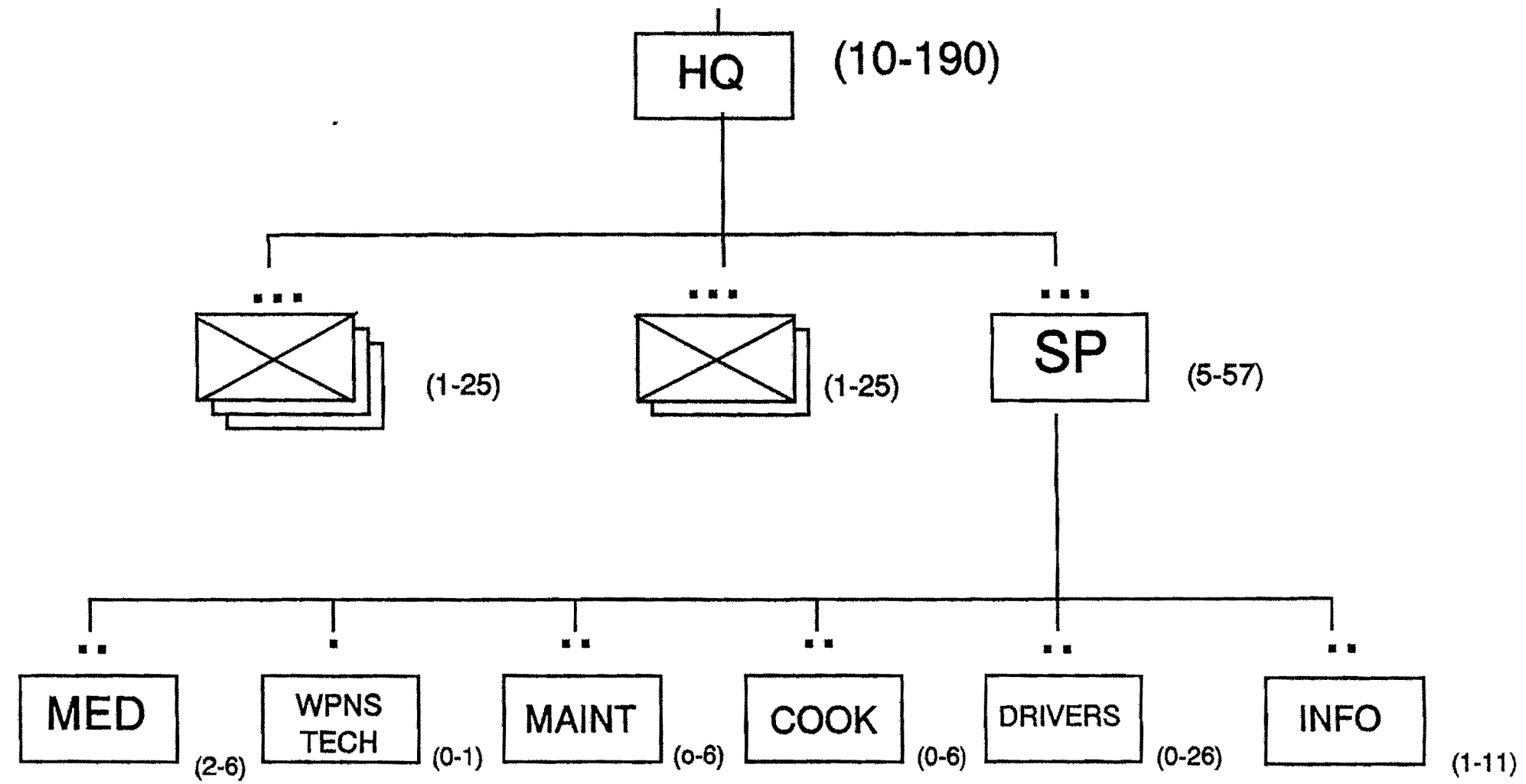
As at 3 Nov 94

## MALAWI MOTORIZED COMPANY



As at 9 Oct 94

# MALICOY



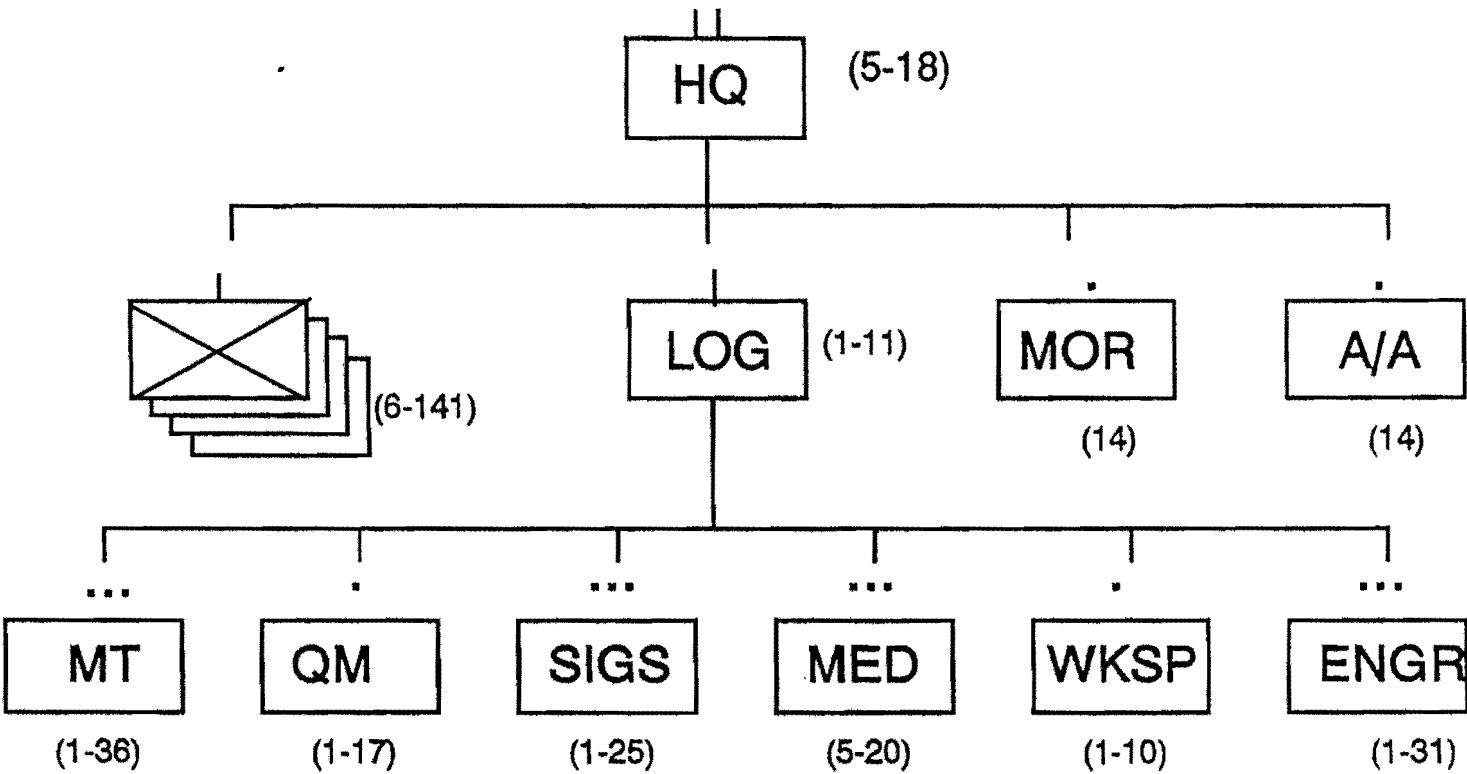
[ ( ) = FINAL ]

NOTE: 1. HQ, SP and 3 x PI in GITARAMA  
2. 2 x PI in RUHANGO

As at: 1 Nov 94

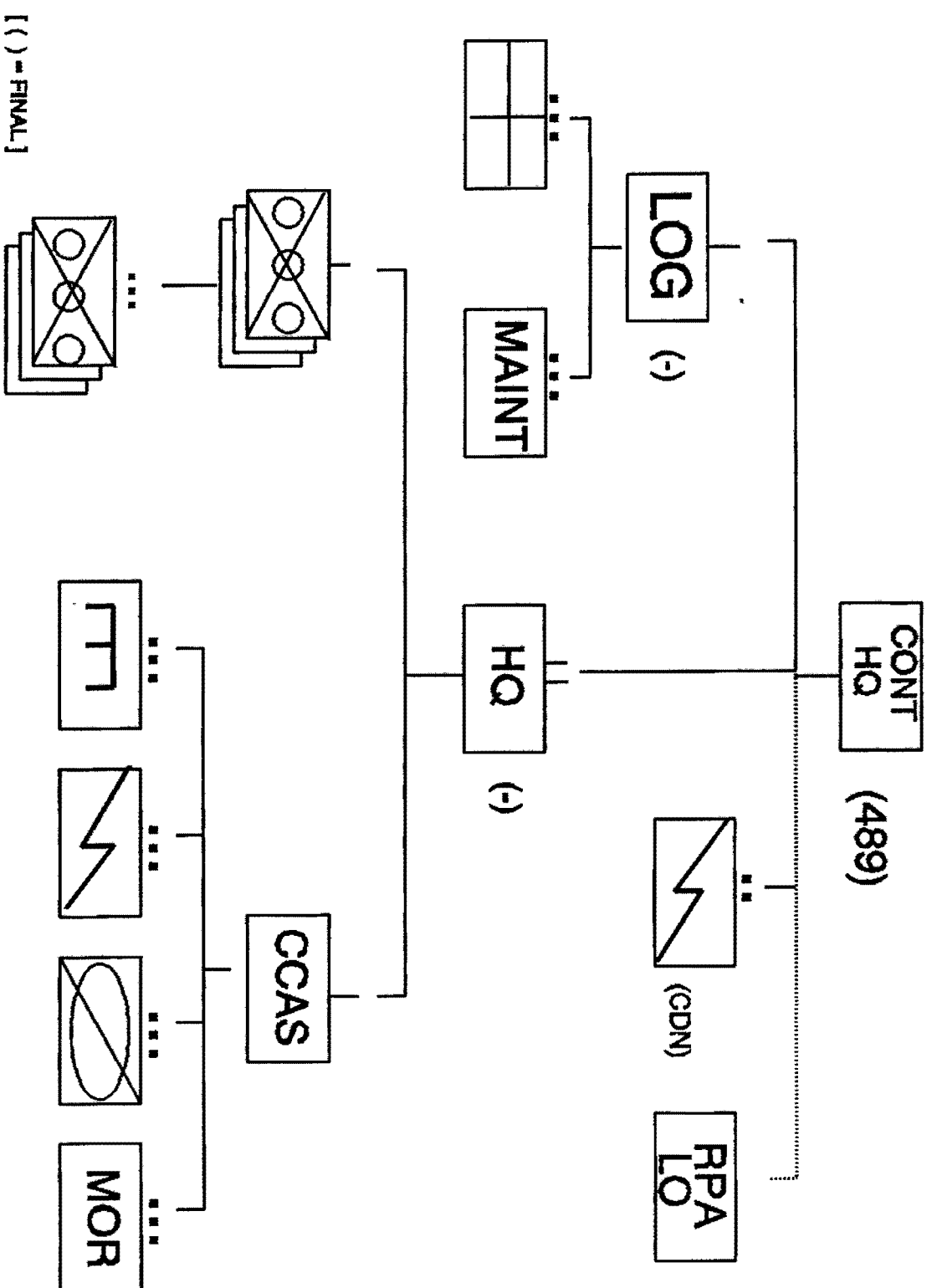
ZAMBATT SECTOR 4A(N)

20-304/(40-760)



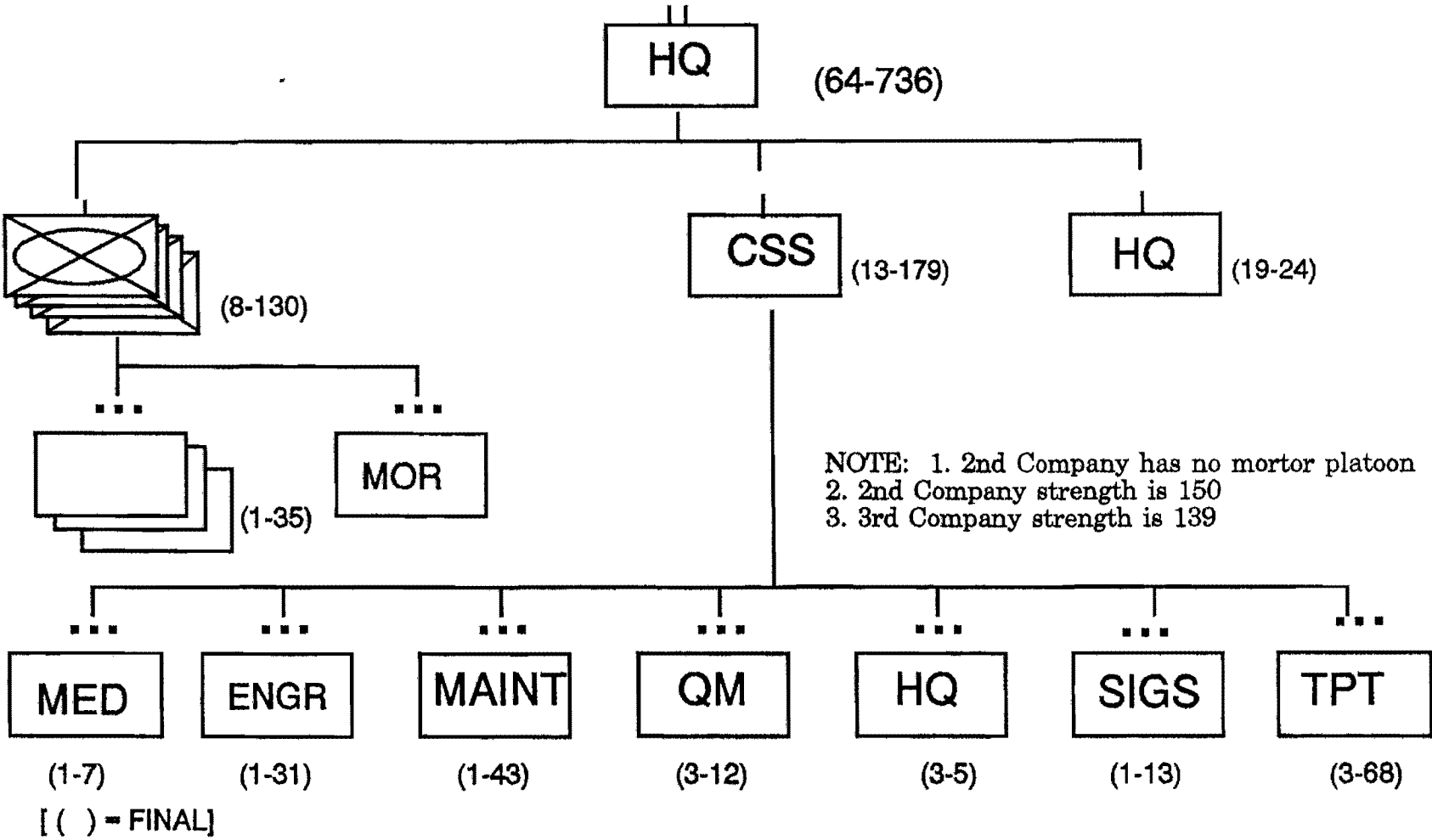
[ ( ) = FINAL ]

# FRAFBATT SECTOR 4B



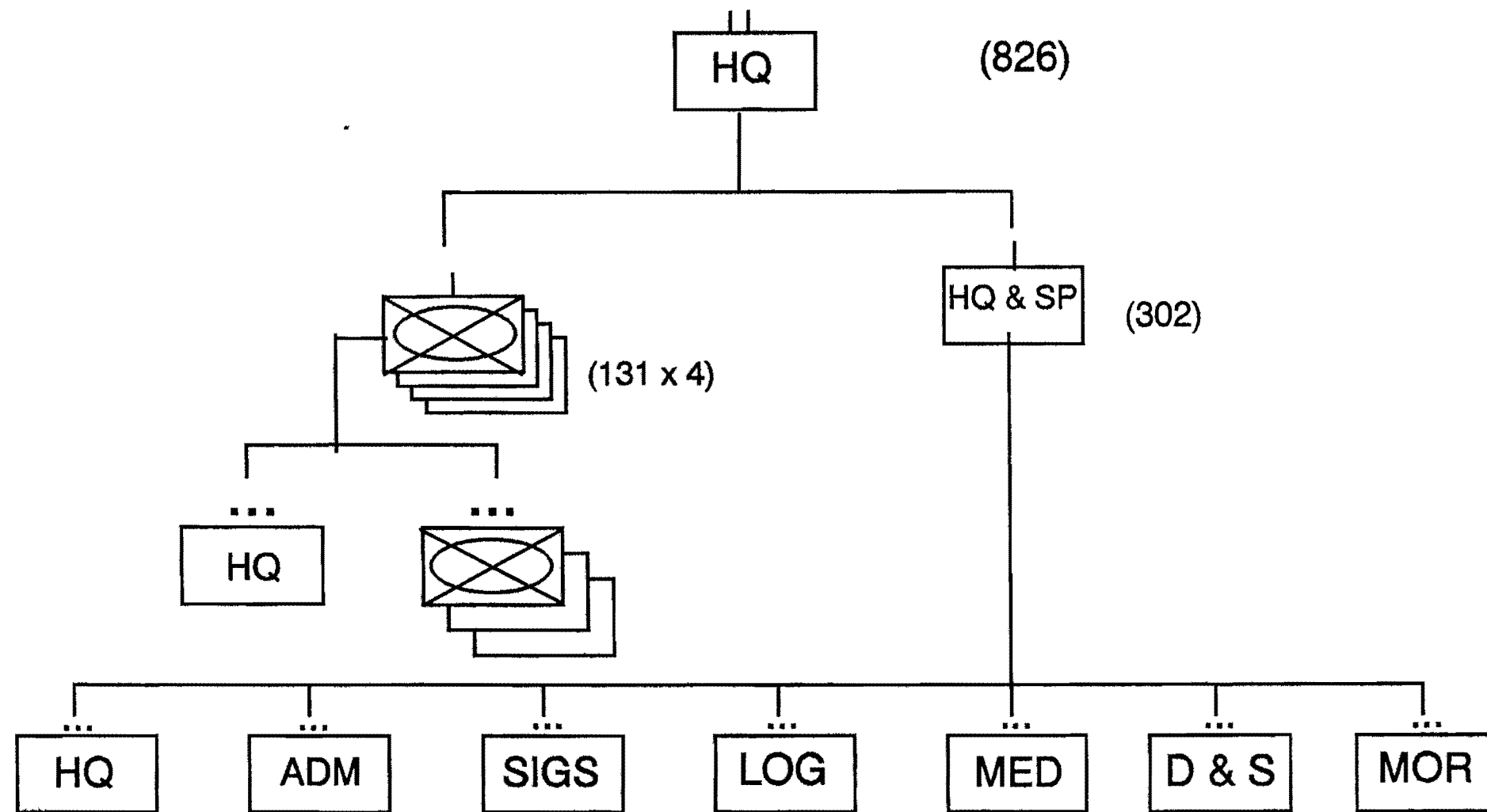
As at 15 Sep 94

# ETHIOBATT SECTOR 4C



As at: 23 Oct 94

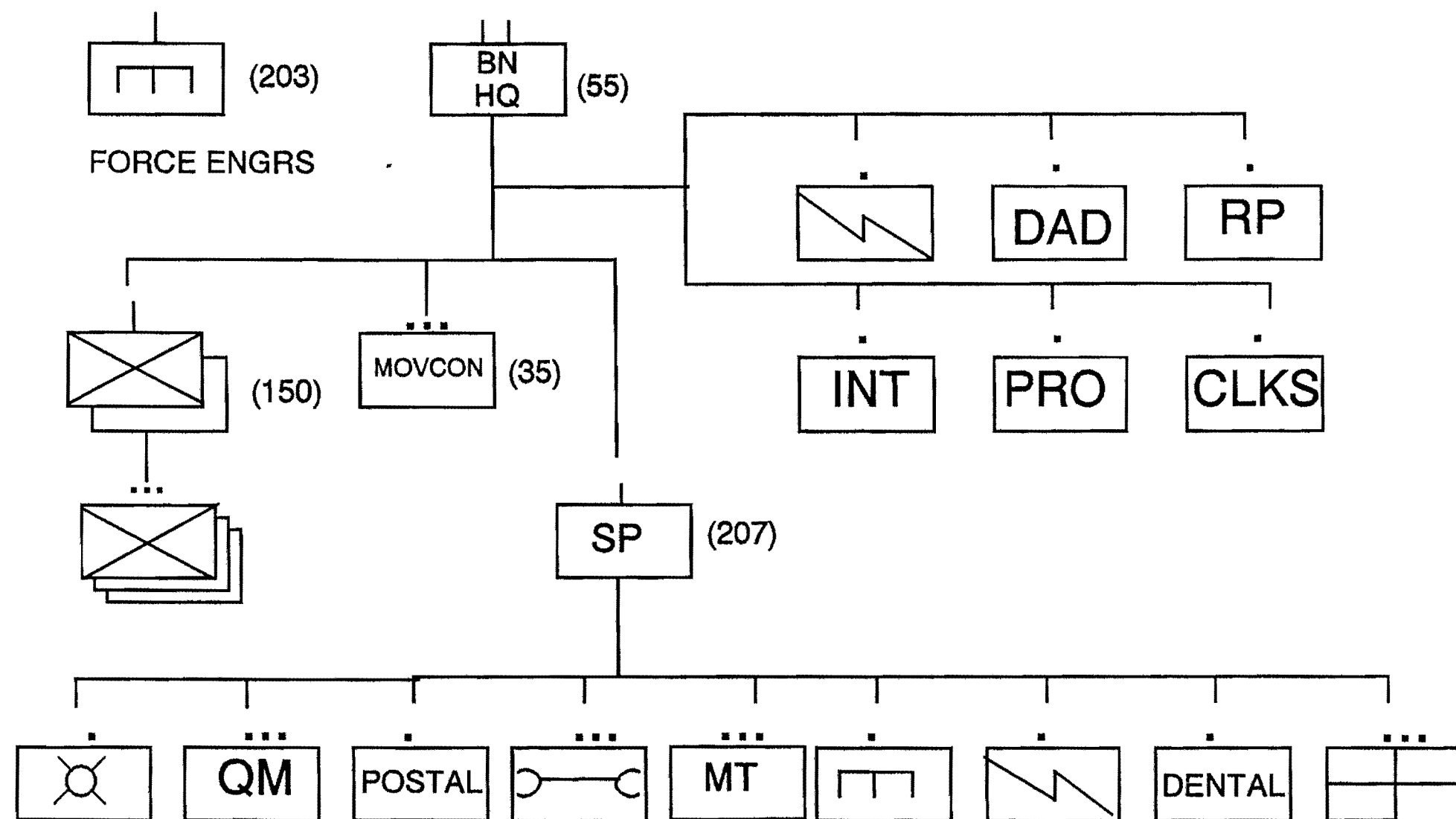
## TUNBATT SECTOR 5



[ ( ) = FINAL ]

# INDBATT

800 Pers





→ Op  
In the case of  
this req.  
mm  
30/12

TO : ALL SECTORS

DATE : 28 December 1994

SUBJECT : REQUEST FOR COMMUNES INFORMATION DATA BASE

1. The Integrated Operation Centre is requesting for the commune information data base. The information is required for forward planning of rehabilitation of the returnees in the communes.

2. The IOC teams will be sent to various communes and interview the following people:

- a. MILOB HQ
- b. UNAMIR Personnel (Sect HQ)
- c. Bourgmestres
- d. RPA Representatives
- e. Commune Security Officers
- f. Commune Education Inspectors

3. You are please advised to cooperate and assist the teams with the information as requested.

4. Regards.

*Aliya*  
ILIYA  
Col  
for DCMO

*Copy for Sect 6**Action  
S201*

To: MILOBS GP HQ

From: DCOS OPS *[Signature]*

Date: 18 Oct 94

3000.12 (Ops)

Subject: MILOB ESCORT - SRSG/SNR FORCE HQ  
CIVILIAN PERSONNEL

1. The SRSG, and some other very Senior Civilian Staff at Force HQ, quite often work late into the night in their respective offices. They have therefore asked to be escorted to their homes after work on days that they leave their offices during the hours of darkness.

2. MILOB GP HQ is therefore requested to stand by a MILOB Team daily, commencing 19 Oct 94 to be at 20 minutes NTM to escort the mentioned Senior Staff after 2000 hrs.

3. Detailed MILOB team is to stand down after 2300 hrs.

4. Submitted for your necessary action, please.

1. We have already tasked Sec 6 to keep a team standby (NTM 15 mins). They ~~are~~ are to perform the duty when needed. They must report in time.
2. This is a temp arrangement.

*SOC 1920**S602**19/10*

6 Oct 94

SECTION 9:

OPERATIONAL DIRECTIVE NO. 02

RULES OF ENGAGEMENT

PART I

1. The conduct of military operations is controlled and regulated by the provision of international and national law, conventions and precedence. In the case of a United Nations (UN) conducted operation, it is the responsibility of the UN to set the parameters within which UN Forces will operate. Rules of Engagement (ROE) are the means by which the UN can provide to commanders at all levels the political and legal direction and guidance on the use of Force by UN personnel. ROE are drafted by the Force Commander, but are approved by the UN and may only be changed with UN authority.

2. These UNAMIR ROE are provided for UN Forces operating under the auspices of UN Security Council Resolution 925 dated 8 June 1994, which states in paragraph 4 that:

"... the consolidated mandate of UNAMIR includes the following:

- (a) To contribute to the security and protection of displaced persons, refugees and civilians at risk in Rwanda, including through the establishment and maintenance where feasible, of secure humanitarian areas;
- (b) To provide security and support for the distribution of relief supplies and humanitarian relief operations; and
- (c) To act as an intermediary between the parties in an attempt to secure their agreement to a ceasefire;..."

Paragraph 5 of the resolution particularly recognizes that:

"UNAMIR may be required to take action in self-defence against persons or groups who threaten protected sites and populations, United Nations and other humanitarian personnel or the means of delivery and distribution of humanitarian relief." Therefore circumstances could arise where the use of force by UNAMIR personnel could be necessary and justified.

PART II

DEFINITIONS

3. The following key definitions must be clearly understood by all personnel in UNAMIR:

- a. Force. The use of physical means to impose one's will. Military force is the use of the physical means provided by formed, armed and disciplined bodies of troops under unified command to achieve the same end and generally implies the potential to use significant levels of violence.
- b. Self-Defence. The use of force to protect:
  - (1) oneself and the personnel in one's unit,
  - (2) other UNAMIR military or civilian personnel,
  - (3) non-UNAMIR humanitarian aid personnel,
  - (4) displaced persons, refugees and civilians in sites or among populations under the protection of UNAMIR forces, or
  - (5) other UN-authorized military or civilian personnel, against a hostile act or hostile intent, where there is no other choice or time for deliberation.
- c. Hostile Act. A hostile act is an attack or other use of force against those entities listed in paragraph 3.b. above.
- d. Hostile Intent. Hostile intent is the threat of the imminent use of force against those entities listed in paragraph 3.b. above.
- e. Minimum Force. The minimum degree of authorized force which is necessary, reasonable and lawful in the circumstances.
- f. Collateral Damage. Damage to persons or property adjacent to, but not part of an authorized target.
- g. Non-deadly force. Any physical means of forcing compliance that does not pose a risk of death or serious bodily harm to the individual against whom the force is directed. This is usually through the use of physical force short of the use of firearms or other deadly weapons. Examples include: pushing and lesser forms of striking or hitting, and physically or mechanically restraining persons. Warning shots are non-deadly force, even though they involve the use of firearms.
- h. Deadly Force. This is the ultimate degree of force. Deadly force is that level of force which is intended or is likely to cause death or serious bodily harm regardless of whether death or serious bodily harm actually results.

### PART III

#### INSTRUCTIONS ON THE USE OF FORCE

##### APPLICABILITY

4. The ROE stated in this directive apply to all personnel provided by nations participating in UNAMIR under the provisions of UN Security Council Resolution 925 dated 8 June 1994. These ROE are written in the form of either prohibitions or permissions. Issued as prohibitions, they are orders not to take specific actions. Issued as permissions they are guidance to commanders that certain specific actions may be taken if they are judged necessary to achieve the aim of the mission.

##### COMMANDERS' RESPONSIBILITY

5. Commanders at all levels are required:
- a. to have this directive translated and disseminated to every subordinate under their command; and
  - b. to ensure that every subordinate under their command understands the contents of this document.

##### AUTHORIZATION LEVELS FOR THE USE OF FORCE

6. The use of deadly force for the different types of weapons will be authorized as follows:

- a. Force Commander or His Delegate:
  - (1) heavy support weapons (ie. rocket launchers, artillery pieces, light mortars, etc.); and
  - (2) heavy machine guns or cannons ( .50 cal, 20mm, etc.);
- b. In situations which are life threatening to UNAMIR troops, members of their unit or those they are ordered to protect, soldiers may use the following weapons:
  - (1) medium machine guns (i.e. FN MAG, M60, etc.)
  - (2) light machine guns; and
  - (3) all personal weapons on automatic or single shot fire.
- c. In situations which are not life threatening to soldiers, members of their unit or those they are ordered to protect, the use of deadly force for different types of weapons will be authorized as follows:
  - (1) Sector Commanders:
    - (a) medium machine guns (i.e. FN MAG, M60, etc.),

- (b) light machine guns; and
- (c) all personal weapons on automatic fire.
- (2) Battalion Commander Down to NCO Level at the Scene of a Threat.
  - (a) Personal weapons for single shot fire.

NOTE: Commanders should be aware when using weapons of the principles of military necessity and proportionality.

#### PRINCIPLES FOR USE OF FORCE

7. When an incident occurs that requires the use of force, the following principles will be adhered to:

- a. if possible, negotiation and warnings must be exhausted before any use of force is initiated;
- b. only the minimum non-deadly and deadly force consistent with achieving the immediate aim shall be employed;
- c. except where authorized under paragraph 11, the escalation of force procedures pursuant to paragraph 14 must be exhausted before the use of any deadly force is initiated;
- d. deadly force is justified only under conditions of extreme necessity and as a last resort when all lesser means have failed or cannot reasonably be employed;
- e. escalation of the level of violence is to be minimized;
- f. collateral damage is to be minimized;
- g. the use of force in retaliation is prohibited; and
- h. use of force shall be controlled by the on-scene commander and is to cease once the aim has been achieved.

#### AUTHORITY TO USE FORCE

8. Force may be used as follows:

- a. Non-Deadly Force. UNAMIR personnel are authorized to use non-deadly force in the following circumstances:
  - (1) in self-defence ( as defined in paragraph 3.b.) against unarmed aggression;
  - (2) against unarmed attempts at infiltration or envelopment of UNAMIR units, compounds or locales;
  - (3) when UNAMIR premises are violated in unarmed attempts to steal UNAMIR property or property under the protection of the UN;

(4) when unarmed attempts are made to abduct or detain UNAMIR civilian or military personnel; and

(5) when unarmed attempts are made to prevent UNAMIR personnel from carrying out their responsibilities as ordered by their commanders.

b. Deadly Force. UNAMIR personnel are authorized to use deadly force in the following circumstances:

(1) in self- defence (as defined in paragraph 3.b.) against persons committing a hostile act or exhibiting hostile intent;

(2) to protect from damage or destruction, property or installations belonging to or under the protection of UNAMIR, including protected sites and the means for the distribution and delivery of humanitarian relief:

(a) which have been designated by the unit Commanding Officer, in consultation with the Force Commander, as essential to the success of the UNAMIR mission,

(b) which justify protection through the use of deadly force, and

(c) where there is no way to prevent the damage or destruction;

(3) to overcome forcible attempts to prevent UNAMIR Force discharging its duties, when authorized by the Force Commander;

(4) to resist armed attempts to disarm, abduct or detain UNAMIR military or civilian personnel;

(5) to resist armed attempts to compel UNAMIR personnel to withdraw from protection areas they were ordered to occupy by the Force Commander or his delegate; and

(6) to resist armed attempts to cut off a UNAMIR force.

#### AUTHORITY TO SEARCH AND DETAIN

9. Authority to stop and Search. UNAMIR personnel are authorized to stop all individuals attempting to enter or who are discovered inside any facilities under UNAMIR protection and to request that the individual submit to a consensual search of himself / herself and his/her vehicle where applicable. Any individual not willing to be searched shall be denied access, escorted from the premises or detained as appropriate. Searches of persons and their property are also authorized for the purpose of security. Such searches may be conducted with the minimal use of force necessary.

10. Authority to Detain. Individuals shall only be detained if they commit a hostile act, display hostile intent or carry out any activity which would require that force be used against them under paragraph 8.

11. Once detained, only minimal non-deadly force is authorized to prevent the escape of a detainee, unless there is a necessity to act in self-defence, in which case minimum force, up to and including deadly force, is authorized. However, if the individuals flee and the threat of their use of force has thus been removed, further force of any kind shall not be employed to apprehend them.

12. Any individual detained shall be turned over as soon as possible to appropriate civilian police authorities as designated by the Force Commander. Any weapons seized from detainees shall be confiscated or rendered militarily ineffective.

13. Detainees shall not be subject to intimidation, deprivation or humiliation. Medical care and the attention of medical personnel will be provided when required. Detainees will be given rations and shelter equivalent to that of UNAMIR personnel.

#### CHALLENGE AND ESCALATION PROCEDURES

14. Except where a response is required in accordance with paragraph 15, the following procedures are to be followed:

- a. Verbal or Visual Warning. Warn the aggressor to stop the activity, which in normal circumstances, should follow the following sequence:
  - (1) depending on the circumstances, a warning may be given orally, by a sign or by illumination (ie, hand-held red flares, search-lights, etc.). The issuance of a warning should also be passed up the chain of command with continuous Situation Reports;
  - (2) repeat the verbal or visual warning as many times as is necessary to ensure understanding or compliance;
- b. Charge Weapons. If authorized under State B of ROE No.2 (paragraph 15 refers);
- c. Non-Deadly Force. If warnings are ignored, employ minimal non-deadly force;
- d. Warning Shots. If the threat continues, employ aimed warning shots in a safe direction so that there is no danger of personal injury or collateral damage;
- e. Deadly Force. If minimal non-deadly force is either not feasible or fails, on order and under the control of a superior, minimal deadly force, such as single aimed shots, may be used until the threat is removed;
- f. Escalation of Deadly Force. Escalatory weapons fire with other weapons systems shall only be on the order of the appropriate commander in accordance with paragraph 6.

- f. Escalation of Deadly Force. Escalatory weapons fire with other weapons systems shall only be on the order of the appropriate commander in accordance with paragraph 6.

#### OPENING FIRE WITHOUT WARNING OR ESCALATION

15. The only circumstance under which it is permissible to open fire without warning or escalation is if an attack by an aggressor comes so unexpectedly that even a moments delay could:

- a. lead to death or serious injury to UNAMIR personnel or to other UN-authorized military or civilian personnel;
- b. lead to death or serious injury to persons who are under the protection of UNAMIR; and
- c. lead to the immediate damage or destruction of UNAMIR property in the circumstances described in paragraph 8.b.(2).

#### PROCEDURE DURING FIRING

16. Any use of firearms as a means of applying deadly force, shall be aimed fire, ie, fired at the centre of the visible mass of the target. Fire must be controlled and will not be indiscriminate. Automatic fire and firing of support weapons will only be used as a last resort and only as authorized under paragraph 6. Fire for effect will only continue as long as it is necessary to achieve the immediate aim. Through fire control orders, the commander on the scene will indicate and control the fire, preferably directed at the leaders or instigators of the threat. Regular situation report will be forwarded through the chain of command.

17. Whenever possible, each escalation in the use of force should be authorized by the chain of command of UNAMIR. A request in clear by radio for authorization to fire can have a calming effect on its own. Permission to use higher level of force must be obtained from the appropriate commander in accordance with paragraph 6. The on-scene commander is responsible for assessing the situation and taking action appropriate to the situation.

#### PROCEDURE AFTER FIRING

18. After firing, commanders should ensure the following actions are taken.

- a. Medical. Any wounded, including those fired upon by UNAMIR personnel will be given first aid, if such an action can be done without further endangering the lives of UNAMIR personnel.
- b. Recording. Details of the incident will be recorded, including:
  - (1) date, time and place of firing;

- (2) unit and personnel involved;
- (3) the events leading up to the firing;
- (4) why UNAMIR personnel opened fire;
- (5) who or what was fired on;
- (6) the weapons fired; and
- (7) the apparent results of the firing.

c. Reporting. The above information and the current situation will be reported through the chain of command to Force HQ ATTN Force Commander and Deputy Chief of Staff Operations.

#### PART IV

##### RULES OF ENGAGEMENT

- 19. Rule No. one:            Authority to Carry Arms
  - a. State A: No authority; and
  - b. State B: Authority granted to carry weapons.
- 20. Rule No. Two:            Status of Weapons
  - a. State A: Weapons will be carried with loaded magazines.
  - b. State B: Weapons will be carried, charged and made safe.
- 21. Rule No. Three:            Response to Hostile Intent or Hostile Act without the Use of Fire
  - a. State A: Observe and report but will withdraw in order to preserve own force.
  - b. State B: Stay in place. Make contact and establish liaison with opposing force(s) and/or local authorities concerned.
  - c. State C: Observe and Report. Stay in place. Warn aggressor of intent to use force and demonstrate resolve by appropriate means without opening fire.
  - d. State D: Observe and Report. Stay in place. Warn aggressor of intent to use force and demonstrate resolve by appropriate means. Demonstrative use of fire is authorized.

22. Rule No. Four:      Disarmament of Paramilitary Personnel or Civilians

- a. State A: No authorization granted.
- b. State B: Authorization is granted. In doing so, use minimum force and escalate to include use of deadly force if hostile intent is exhibited or a hostile act is committed. Hand over to appropriate authority at the earliest opportunity.

23. Rule No. Five:      Intervention and Warning Shots

- a. State A: Intervention between warring factions is prohibited.
- b. State B: Intervention with deadly force against positively identified and designated targets only after warning shots have been fired as part of the warning process.

24. Rule No. Six:      Control of Weapons Systems

- a. State A: Manning, preparation, movement and firing of weapons in the presence of the forces in conflict is prohibited.
- b. State B: Designated activity in the presence of the forces in conflict is permitted but will be specified by the following notes:
  - (1) Man (type of system);
  - (2) Prepare (type of system);
  - (3) Move (type of system); and
  - (4) Fire (type of system).

25. There are three ROE states that may apply in any given sector in Rwanda. These states are GREEN, YELLOW and RED and are described on UNAMIR Levels of Readiness/Alert pages in Annex A. In normal circumstances, the ROE status shall be GREEN.

Note: Changes in the normal status of the ROE for UNAMIR Forces as a whole will be ordered by the Force Commander or his delegate. Sector Commanders may order changes in normal status of the ROE for their sectors, if authorized by the Force Commander or his delegate. Contingent Commanders will inform or, if necessary, seek approval from national authority for the change in status.

PART V

CONCLUSION

26. The aim of this directive is to provide guidance to commanders and soldiers at all levels in the use of force. However, no definitive directive can be created that can detail every possible course of action for every possible situation. It is critical and mandatory that all members of UNAMIR understand these ROE and apply them to any and all situations that develop requiring the use of force.

27. Amendments to this directive will be issued as required and as approved by the UN.

Annex:

Annex A Aide-Memoire for Members of UNAMIR.

**INSTRUCTIONS FOR ALL MEMBERS OF  
THE UNAMIR MILITARY COMPONENT  
REGARDING OPENING FIRE IN RWANDA**

1. You are to avoid the use of force, if it is possible to do so, and your conduct must cause the least possible concern, fear or danger to the local population.
2. Your immediate commander will order any change in the states of weapon readiness. While your commander will normally issue the order to open fire, you have the right to use appropriate force in self-defence to protect yourself and those it is your duty to protect. Whenever possible a warning should be given before opening fire (see over).
3. If you have to use force, you must only use the **MINIMUM FORCE** necessary. **MINIMUM FORCE** normally involves the following sequential actions:
  - a. open display of weapons.
  - b. verbal warning.
  - c. barring access to the point being protected.
  - d. physical restraint.
  - e. warning shots.
  - f. pointing weapons, and
  - g. firing weapons.

**WARNINGS**

4. **WARNING BEFORE FIRING.** Whenever possible a warning should be given before firing. The warning should be given in a loud clear voice in ENGLISH/FRENCH or KINYARWANDA:

STOP-HANDS UP/ ARRETEZ LEVEZ LES MAINS/  
HAGARARA, AMABOKO HEJURU

(PAUSE)

STOP OR I WILL SHOOT/ ARRETEZ OU JE TIRE/  
HAGARARA, CYANGWA BAKURASE

**INSTRUCTIONS FOR ALL MEMBERS OF  
THE UNAMIR MILITARY COMPONENT  
REGARDING OPENING FIRE IN RWANDA**

1. You are to avoid the use of force, if it is possible to do so, and your conduct must cause the least possible concern, fear or danger to the local population.
2. Your immediate commander will order any change in the states of weapon readiness. While your commander will normally issue the order to open fire, you have the right to use appropriate force in self-defence to protect yourself and those it is your duty to protect. Whenever possible a warning should be given before opening fire (see over).
3. If you have to use force, you must only use the **MINIMUM FORCE** necessary. **MINIMUM FORCE** normally involves the following sequential actions:
  - a. open display of weapons.
  - b. verbal warning.
  - c. barring access to the point being protected.
  - d. physical restraint.
  - e. warning shots.
  - f. pointing weapons, and
  - g. firing weapons.

**WARNINGS**

4. **WARNING BEFORE FIRING.** Whenever possible a warning should be given before firing. The warning should be given in a loud clear voice in ENGLISH/FRENCH or KINYARWANDA:

STOP-HANDS UP/ ARRETEZ LEVEZ LES MAINS/  
HAGARARA, AMABOKO HEJURU

(PAUSE)

STOP OR I WILL SHOOT/ ARRETEZ OU JE TIRE/  
HAGARARA, CYANGWA BAKURASE

5. **FIRE AFTER WARNING.** After warning you may fire on a person in order to avoid death or grievous bodily harm only if:

- a. the person is carrying a dangerous weapon (e.g. firearm, improvised firing device or machete); AND
- b. you believe the person is about to attack you, your unit, or any person it is your duty to protect; AND
- c. the person refuses to stop when called upon to do so; AND
- d. you believe there is no other way of stopping the person.

6. **FIRE WITHOUT WARNING.** You may fire without warning on a person in order to avoid death or grievous bodily harm only if that person:

- a. has used or is using a fire arm or other dangerous weapon against you, your unit or persons it is your duty to protect; OR
- b. is carrying what you believe to be a dangerous weapon, AND is clearly about to use it, AND you believe that there is no other way to protect yourself, your unit, or the persons it is your duty to protect.

7. If you have to fire, you must account for all rounds expended in an after action report submitted in writing to your immediate commander.

**UNAMIR LEVELS OF READINESS/ALERT**

SER	STATUS	UNITS/HQ	ACTION
1	GREEN	ALL	1. Normal activities 2. ROE: Rule 1-Status B, Rule 2-Status A, Rule 3-Status B, Rule 4-Status A, Rule 5-Status A, Rule 6-Status A.
2	YELLOW	HQ	1. Planning for next higher status commences. 2. Liaison increased. 3. VIP visits postponed. 4. No leave granted except on compassionate grounds.
		UNITS	1. Precautionary stage. 2. Double sentries. 3. Night movement restricted. 4. Test shelters. 5. Stand To/Local alarm practice. 6. No leave granted except on compassionate grounds. 7. Backup comms/units/wpns. 8. Reserves put on 3 hrs notice to move.
		ALL	ROE: Rule 1-Status B, Rule 2-Status B, Rule 3-Status C, Rule 4-Status A, Rule 5-Status A, Rule 6-Status A.
3	RED	HQ	1. General Alert. 2. VIP visits cancelled. 3. No leave granted.
		UNITS	4. Emergency movement only. 5. Special SITREPS to UNHQ. 6. Civilian evacuation if the situation warrants
		ALL	1. Troops in defensive positions. 2. Troops in Stand To positions. 3. Reserves put on one hour notice to move. 4. No leave granted. 5. Troops on duty outside to wear flak jackets.  ROE: Rule 1-Status B, Rule 2-Status B, Rule 3-Status D, Rule 4-Status B, Rule 5-Status B, Rule 6-Status B.

AIDE MEMOIRE - RULES OF ENGAGEMENT

NOTE: GREEN status indicated in boxes

**RULE ONE: AUTHORITY TO CARRY ARMS**

STATE A: No authority granted.

STATE B: Authority granted to carry weapons.

**RULE TWO: STATUS OF WEAPONS**

STATE A: Weapons will be carried with loaded magazines.

STATE B: Weapons will be carried, charged and made safe.

**RULE THREE: RESPONSE TO HOSTILE INTENT OR HOSTILE ACT WITHOUT THE USE OF FIRE**

STATE A: Observe and report but will withdraw in order to preserve own forces.

STATE B: Stay in place. Make contact and establish liaison with opposing force(s) and/or local authorities concerned.

STATE C: Observe and report. Stay in place. Warn aggressor of intent to use force and demonstrate resolve by appropriate means without opening fire.

STATE D: Observe and report. Stay in place. Warn aggressor of intent to use force and demonstrate resolve by appropriate means. Demonstrative use of fire is authorized.

**RULE FOUR: DISARMAMENT OF PARAMILITARY PERSONNEL OR CIVILIANS**

STATE A: No authorization granted.

STATE B: Authorization is granted. In doing so, use minimum force and escalate to include use of deadly force if hostile intent is exhibited or a hostile act is committed. Hand over to appropriate authority at earliest opportunity.

## RULE FIVE: INTERVENTION AND WARNING SHOTS

STATE A: Intervention between warring factions is prohibited.

STATE B: Intervention with deadly force against positively identified and designated targets only after warning shots have been fired as part of the warning process.

## RULE SIX: CONTROL OF WEAPON SYSTEMS

STATE A: Manning, preparation, movement and firing of weapons in the presence of forces in conflict is prohibited.

STATE B: Designated activity in the presence of the forces in conflict permitted but will be specified by the following notes:

- (1) Man (type of system);
- (2) Prepare (type of system);
- (3) Move (type of system); and
- (4) Fire (type of system).



UNITED NATIONS  
ASSISTANCE MISSION FOR RWANDA

NATIONS UNIES  
MISSION POUR L'ASSISTANCE AU RWANDA

UNAMIR - MINUAR

*Ops Mr  
on the notice Board  
30/9*

TO : ALL SECTORS

Date : 24 Sep 94

FROM : MILOB GP HQ (PLANS CELL)

Ref : PLANS 25/94

SUBJECT : UNAMIR AUTHORISED ROUTES

Ref : PLANS 18/94 dated 26 Sep 94

1. The above reference cautioned MILOBS in all sectors on the dangers of driving on uncleared routes. Attached, please find a map of authorised cleared routes (in deeper black) so far declared safe by the mine clearing team. Colour designation on roads are codenames.

2. Please accept for your guidance.

*MWHA 1m 24/9*

MJ MASANGANISE  
LT COL  
for CMO

*ops MMR  
we are not  
affected.  
19/10*

IMMEDIATE

TO : ALL SECTORS DATE : 17 OCT 94  
FROM : MILOB GP HQ Ref : PLANS 32/94  
SUBJECT : RECCE REPORT ON MILOB ACCN

1. The task of MILOBs in all sectors to monitor closely all activities along the borders and all entry points to Rwanda is not effectively carried out due to the distances between MILOBs stations and the borders.

2. To ensure this is effectively done, there is the need for MILOBs to be accommodated along the borders and entry points.

3. All Sector Comds operating in areas with borders are therefore requested to submit a recce report on the availability of accommodation and water facilities at all entry points in their respective sectors.

*Vib Sanziri*  
VIB SANZIRI  
Maj  
for CMO



KMS/1014/OPS

18 OCT 94

From: Kigali Milob Sector HQ  
( Sector-6 )

To: Milob Gp HQ

**TASKING UNMO TEAMS AT NIGHT**

1. Quite a number of times now UNMO Teams of this HQ have been tasked to carry out a mission at night. Some of these missions have been to negotiate with RPA soldiers who block convoys carrying displaced persons into Kigali city. It is assumed that the movement of displaced persons are organized and coordinated by organizations like UNHCR or the Humanitarian Assistance Cell (HAC) from the beginning till the end. However if at some point the convoy is stopped by RPA soldiers, then this HQ feels that the problem should be solved by the representatives of RPA and HAC or UNHCR etc. UNMO Teams may be despatched to observe and report from the location. But it is not understood how the UNMO Teams, who are usually not even aware of the exercise of movement of the displaced persons in the first place, can assist if the convoy is stopped by RPA soldiers enroute.

2. It has been reported that some of the RPA soldiers manning the roadblocks at night are not in the best of their mood and discipline. Under these circumstances, this HQ feels, sending unarmed UNMOs to negotiate with them without the presence of any responsible RPA representative like the RPA liaison officer or an armed contingent etc is not a prudent decision and may be endangering the lives of the UNMOs and UN properties. It must be considered that the country has just recovered from an armed conflict and guntotting soldiers are found everywhere.

3. You are requested to kindly consider the matter. However the UNMOs of this Sector will comply with any and all orders as expected of them even at the peril of their lives as they have done before.

MUSTAFAIZUR RAHMAN  
Lt Col  
Sector Commander

UN RESTRICTED

**MILOB GP HQ**

FROM : MILOB GP HQ

Date : 9 OCT 94

TO : MILOB SECT 2 HQ  
MILOB SECT 6 HQ

Ref : 008/1/OPS

INFO : TAC HQ BUTARE

SUBJECT : OPERATION HOMEWARD 10 - 14 OCT 94

1. OPERATION HOMEWARD SCHEDULED TO MOVE 900 PERSONS TO NGENDA ( 0745) PREFECTURE. APPROXIMATELY 150 PERSONS FOR EACH OF THE COMMUNES OF GASHOR, BUESERA, MANIYA, KINDAMA, NYARUGENGE AND GAKOMEYE. THE CLERK OF THE KIGALI.
2. YOU ARE TO LIAISE WITH THE PREFECT AND EACH OF MENTIONED COMMUNE LEADERS ON THEIR PREPAREDNESS TO ACCEPT THE DISPLACED PERSONS/ REFUGEES.
3. ADVISE ON BEST ROUTE TO COMMUNES. ALSO PREPARE TO SEND ONE TEAM TO MARRY UP WITH KIGALI SECT MILOBS TO COORD MOVE.
4. YOUR RESPONSE/ RECCE REPORT REQUIRED BY 101600HRS.
5. FOR TAC HQ BUTARE. TASK RECEIVED LATE. SUGGEST ONE DAY DELAY FOR RECCE REPORT.&

TIME 1242

Fm: Ø

TO: ALL SECTORS.

SUBJ: WEEKLY OPS OFFICERS CONFERENCE

1. REF OPS 300010 DATED 04 OCT 94 AKN RECEIVED.  
1<sup>ST</sup> CONFERENCE SCHEDULED FOR 10 OCT 94 AT 0930HRS.

---

SEC-6

Ops Per  
File  
9/10

5000.1 (PLANS)

UNAMIR  
Force HQ  
KIGALI

6 Oct 94

OPERATION ORDER No 20

References:

- A. HQUNAMIR OPORD 18 dated 31 Aug 94
- B. HQUNAMIR OPORD 19 dated 4 Sep 94
- C. HQUNAMIR OPDIR No 02-ROE dated 22 Jul 94
- D. Amendment to HQUNAMIR OPDIR No 02 dated 10 Sep 94.
- E. HQUNAMIR 2000-1 FC DIR On Handling of Detainees (to be revised)

Situation

1. General Phase 1 of current operations continues to develop according to plan. The initiation of phase 2 has progressed satisfactorily to date (Ref B) with the introduction of Prefects and RPA forces into Sector 4.
2. Political. The political situation continues to improve. The Broad Based Government of National Unity (BBGNU) is functioning and government ministries are cooperating with UN and NGO agencies. Political representation has been introduced in to the former French Humanitarian Protected Zone without incident. The Government of ZAIRE, on several occasions, has said that Zairian territory will not be used to destabilize RWANDA and ZAIRE will facilitate the return of refugees. Despite these assurances, UNAMIR continues to receive reports of banditry, extortion and intimidation in refugee camps in GOMA by Zairian soldiers, ex-RGF elements and other extremist elements. President Bizimungu has asked UNHCR to do all it can to curb the intimidation and banditry in the camps, however, UNHCR is not mandated to provide security in this manner. The Zairian authorities have also been asked by several UN officials to make efforts in this regard, however, the situation has not improved. Talks have also been held with the President of TANZANIA regarding security within the camps on the Tanzanian side of the border with RWANDA.
3. UNAMIR Forces. Currently, three battalions, one independent company and support contingents are deployed. Advance parties of a Nigerian Company (NICOY), a Zambian Battalion (ZAMBATT) and a Tunisian Battalion (TUNBATT) are awaiting the arrival of equipment and respective main bodies. A Mali Company (MALICOY) recce party is expected to arrive in RWANDA shortly and the deployment of an Indian Battalion (INDBATT) is anticipated. MILOB teams have deployed to all sectors and CIVPOL deployment is progressing. Existing and planned troop deployments are shown at Annexes A and B.

4. RPA capability. Approximately five brigades. Many soldiers are newly recruited. To date battalion sized forces have been deployed to Sectors 4A, 4B and 4C.

5. Threat. There are reports of approximately 20,000 former RGF troops in camps in ZAIRE. The troops are based around the towns of GOMA and BUKAVU. About two thirds of the troops are believed to have been recruited during the war and are poorly trained, however, there are unconfirmed reports that these troops are receiving training from the Zairian army. The RGF are rapidly becoming organized at the moment and it is assessed that they have the capability to mount small scale insurgent operations. The likelihood of these operations occurring will grow. Their aim at the moment is most likely to be the destabilisation of the area to deter refugees from returning to RWANDA.

6. Humanitarian. With the cessation of hostilities UNREO representation has greatly increased within the country. As well, many NGO organizations have resumed operations. UNREO will continue to coordinate the strategy for humanitarian relief on behalf of the SRSG and provide direction to UN and NGO organizations. UNAMIR will assist UNREO in this pursuit by providing information on humanitarian affairs within sectors, providing resources when available and by creating secure conditions for humanitarian agencies to conduct their operations. Humanitarian activities for the present are concerned principally with the following:

- a. Provide humanitarian assistance to displaced persons inside and outside Rwanda.
- b. Assisting displaced persons in returning home.
- c. Monitoring human rights violations within the country.

#### Mission

7. UNAMIR is to provide security, and to assist and coordinate the humanitarian support of participating countries/organizations to facilitate a rapid and effective end to the crisis in RWANDA.

#### Execution

##### 8. General Outline

- a. Force operations will concentrate on creating secure conditions to facilitate the delivery of humanitarian assistance and the return of refugees and displaced persons to their homes.

- b. A strong, resolute UN presence will continue to be provided in all sectors to ensure adequate security. The emphasis will be placed on patrolling, surveillance, escort duties and protective operations. High mobility and the flexibility to rapidly concentrate forces must be retained throughout the operation. Protected sites are to be established at locations where Rwandans are in need of security. Troops are to compliment the MILOB effort by monitoring and reporting on all activity within boundaries. MILOB operations will centre on escort operations and reconnaissance of sectors with an emphasis on the provision of information regarding humanitarian relief requirements and security incident investigation. When possible, UNAMIR logistic resources will be used to assist humanitarian relief organizations. The operation will be continued in 2 phases:

(1) Phase 1. Refugees have to be supported logistically until the next harvest of crops expected by December/January if the planting is to take place in September/October. Food, clean water, medical facilities, road and bridge reconstruction, home building material, farming tools, etc will have to be provided at WAY STATIONS and/or stockpiled at NODAL POINTS for onward distribution and/or production. Operations must ensure that these activities are free from interference by subversive and criminal interference. As conditions in RWANDA stabilize and the BBGNU gains control of the situation, the BBGNU, with NGOs, must be capable of providing sufficient assistance without direct UNAMIR and other nations' support. A progressive handover of all activities to the Government and NGOs will be conducted in accordance with a normalisation process. This phase will be accomplished when the majority of the refugees/displaced persons have returned to their homes and the routine life sequence is re-established. While the provision of security will be maintained, some troop redeployment may be necessary to effect the continuing hand over of responsibilities in Sector 4 to the Rwandan Government in accordance with Ref B. In some cases RPA troop dispositions will coincide with those of UNAMIR. Commanders are to make every effort to avoid a conflict of interest without relinquishing their capacity to carry out allotted tasks. Joint tasks are to be avoided. On order, two battalions will withdraw from Sector 4. The remaining battalion (yet to be determined) will deploy throughout Sector 4.

(2) Phase 2. Phase 2 will require the rationalization of troop deployment throughout RWANDA. The withdrawal of a significant number of troops will occur during this phase. In the short term, UNAMIR assistance will be provided by a smaller number of troops and MILOBS. In the long term, withdrawal of all UN elements will be effected.

9. Groupings and Tasks. Operation Passage (Canada) and Operation Gabriel (UK) have deployed in coordination with UNAMIR. Operation Support Hope (US) ceased on 28 Sep 94.

10. MILOB GP

a. Grouping.

(1) OPCON. MALAWICOY in Sector 3A and MALICOY in Sector 3B.

(2) In loc. Support elements as required.

b. Tasks.

(1) Phase 1.

(a) Continue deployment of UNMO to all Sectors;

(b) Identify safe haven areas for displaced persons;

(c) Participate in security operations with local authorities such as Communal Police and Gendarmerie (CIVPOL only);

(d) Monitor border crossing by refugees and armed individuals/groups in own area of responsibility;

(e) Provide security in refugee/displaced persons' camps in conjunction with co-located troops;

(f) Monitor insurgent activity;

(g) Provide escorts as required;

(h) Identify and list all the refugee/displaced persons' camps in the area of responsibility;

(i) Assist the NGOs in distributing food, water and medical support;

(j) Carry out recce and identify the food and water distribution points at commune level;

(k) Assist in the organization and provision of available resources to move the refugees/displaced persons;

(l) Be prepared to coordinate transport for the repatriation of refugees and displaced persons;

(m) Motivate the displaced persons to return to their homes;

(n) Assist in the maintenance of liaison with the RPA;

(o) Assist relief committees in the preparation of lists of the affected families;

(p) Assist the affected people in returning to and settling down at their respective homes; and

(q) Assist in the coordination of all activities of the NGOs.

(2) Phase 2. Assume control of sector operations as troop redeployment/withdrawal is effected. Withdraw on order.

11. CIVPOL.

a. Grouping. No change.

b. Tasks.

(1) Phase 1.

(a) Continue deployment to all sectors;

(b) Assist in the establishment of Communal Police Training Centres within the Prefectures(Sector 4);

(c) Supervise the screening of Communal Police and issuance of credentials;

(d) Initiate an abbreviated training programme;

(e) Assist to plan for disarming and facilitating integration of ex-RGF Gendarmes in RWANDA;

(f) Assist the Prefects in law and order maintenance;

(g) Monitor Police and Gendarme security situation;

- (h) Investigate any cases of violations in conjunction with the local authorities;
  - (i) Monitor the process of the return of RWANDAN refugees/displaced persons and their resettlement;
  - (j) Conduct an intensive training programme to induct the Communal Police and serve as an advisor when necessary;
  - (k) Continue the training of new Gendarmes; and
  - (l) Assist MILOBs and ground troops in police matters.
- (2) Phase 2. Conduct operations in coordination with MILOBs as troop redeployment/withdrawal is effected. Withdraw on order.

12. NICOY (Mechanized).

a. Grouping.

- (1) As per UN Table of Organization and Equipment (Strength of 358 personnel). OPCON MILOB and CIVPOL.

b. Tasks. Tasks are as follows:

(1) Phase 1.

- (a) Occupy and conduct operations in Sector 1;
- (b) Provide armed escorts as required;
- (c) Establish safe haven areas for displaced persons and secure these camps by static guards /mobile patrolling;
- (d) Conduct protective operations:
  - (1) Road block;
  - (2) Check point (static and random);
  - (3) Vital point protection;
  - (4) Observation posts;
  - (5) Cordon and search; and
  - (6) Patrol, etc.
- (e) Monitor border crossing by refugees and armed individual/groups in own area of responsibility;

- (f) Control the main axis in Sector 1;
- (g) Provide security in large towns;
- (h) Protect airfield/strips(s) within boundary;
- (i) Deny insurgent activity;
- (j) Detain /arrest any suspected individual/groups and hand them over in accordance with Reference E;
- (k) Guard UN installations in own area;
- (l) Identify and list all the refugee/displaced persons' camp in the area of responsibility;
- (m) Assist the NGOs in distributing food, water and medical support;
- (n) Assist the local authority in maintaining law and order in camps;
- (o) Carry out recce and identify the food and water distribution points at commune level;
- (p) Be prepared to provide transport for the repatriation of refugees and displaced persons;
- (q) Motivate the displaced persons to return to their homes;
- (r) Coordinate with the RPA regarding the security of the people;
- (s) Assist relief committees in preparation of list of the affected families;
- (t) Assist the affected people in returning to and settling down at their respective homes;
- (u) Assist in the distribution of house building material and farming tools;
- (v) Assist in the coordination of all activities of the NGOs; and
- (w) On Order, handover all activities to the Government and NGOs progressively as the situation becomes normal.

(2) Phase 2. Withdraw on order.

13. GHANBATT (Mechanized).

a. Grouping.

(1) As per UN Table of Organization and Equipment (strength of 820 personnel). OPCON MILOB and CIVPOL.

b. Tasks.

(1) Phase 1.

(a) Conduct relief in place with ZAMBATT in Sector 4A;

(b) Occupy and conduct operations in Sectors 2 and 6;

(c) Be prepared to conduct relief in place with INDBATT in Sector 6;

(d) Redeploy within Sector 2 once relieved in Sector 6;

(e) Provide armed escorts as required;

(f) Establish safe haven areas for displaced persons and secure these camps by static guards /mobile patrolling;

(g) Conduct protective operations:

(1) Road block;

(2) Check point (static and random);

(3) Vital point protection;

(4) Observation posts;

(5) Cordon and search; and

(6) Patrol, etc.

(h) Be prepared to react security forces in accordance with UNAMIR instructions on security of UN and NGO installations in KIGALI CITY until relieved by INDBATT in Sector 6 (TBI);

(i) Control the main axis within Sector;

(j) Provide security in large towns;

(k) Protect airfield/strips(s) within boundary;

(l) Deny insurgent activity;

(m) Detain /arrest any suspected individual/groups and hand them over in accordance with Reference E;

(n) Guard UN installations within boundary;

(o) Monitor border crossing by refugees and armed individual/groups in own area of responsibility;

(p) Identify and list all the refugee/displaced persons' camp in the area of responsibility;

(q) Assist the NGOs in distributing food, water and medical support;

(r) Carry out recce and identify the food and water distribution points at commune level;

(s) Be prepared to provide transport for the repatriation of refugees and displaced persons;

(t) Motivate the displaced persons to return to their homes;

(u) Coordinate with the RPA regarding the security of the people;

(v) Assist relief committees in preparation of list of the affected families;

(w) Assist the affected people in returning to and settling down at their respective homes;

(x) Assist in the distribution of house building material and farming tools;

(y) Assist in the coordination of all activities of the NGOs; and

(z) On Order, handover all activities to the Government and NGOs progressively as the situation becomes normal.

(2) Phase 2. Withdraw on order.

14. MALAWICOY (Motorized)

- a. Grouping. As per UN Table of Organization and Equipment (strength 167 personnel). Company is allocated under OPCON of MILOB Sector Comd.

b. Tasks

(1) Phase I

- (a) Occupy and conduct operations in Sectors 3A and 3B;
- (b) Conduct relief in place with MALICOY in Sector 3B on order;
- (c) Redeploy to Sector 3A on completion of RIP;
- (d) Provide armed escorts as required;
- (e) Establish safe haven areas for displaced persons and secure these camps by static guards /mobile patrolling;
- (f) Conduct protective operations:
  - (1) Road block;
  - (2) Check point (static and random);
  - (3) Vital point protection;
  - (4) Observation posts;
  - (5) Cordon and search; and
  - (6) Patrol, etc.
- (g) Monitor border crossing by refugees and armed individual/groups in own area of responsibility;
- (h) Control the main axis in Sectors 3A and 3B until RIP complete, then control main axis in Sector 3A;
- (i) Provide security in large towns;
- (j) Protect airfield/ strips(s) within boundary;
- (k) Deny insurgent activities;
- (l) Detain /arrest any suspected individual/ groups and hand them over in accordance with Reference E;
- (m) Guard UN installations in own area;
- (n) Identify and list all the refugee/displaced persons' camp in the area of responsibility;

- (o) Assist the NGOs in the movement and distribution of food, water and medical support;
- (p) Carry out recce and identify the food and water distribution points at commune level;
- (q) Be prepared to provide transport for the repatriation of refugees and displaced persons;
- (r) Motivate the displaced persons to return to their homes;
- (s) Coordinate with the RPA regarding the security of the people;
- (t) Assist relief committees in preparation of list of the affected families;
- (u) Assist the affected people in settling down to their respective homes;
- (v) Assist in the distribution of house building material and farming tools;
- (w) Assist in the coordination of all activities of the NGOs; and
- (x) On order, handover all activities to the Government and NGOs progressively as the situation becomes normal.

(2) Phase 2. Withdraw on order.

15. MALICOY (Motorized)

a. Grouping. As per UN Table of Organization and Equipment (strength 150 personnel). Company is allocated under OPCON of MILOB Sector Comd.

b. Tasks

(1) Phase I

- (a) Conduct relief in place with MALAWICOY in Sector 3B;
- (b) On order, redeploy to conform with amended boundary at Annex B;
- (c) Provide armed escorts as required;
- (d) Establish safe haven areas for displaced persons and secure these camps by static guards /mobile patrolling;

- (e) Conduct protective operations:
  - (1) Road block;
  - (2) Check point (static and random);
  - (3) Vital point protection;
  - (4) Observation posts;
  - (5) Cordon and search; and
  - (6) Patrol, etc.
- (f) Control the main axis in Sector 3B;
- (g) Provide security in large towns;
- (h) Protect airfield/ strips(s) within boundary;
- (i) Deny insurgent activities;
- (j) Detain /arrest any suspected individual/ groups and hand them over in accordance with Reference E;
- (k) Guard UN installations in own area;
- (l) Identify and list all the refugee/displaced persons' camp in the area of responsibility;
- (m) Assist the NGOs in the movement and distribution of food, water and medical support;
- (n) Carry out recce and identify the food and water distribution points at commune level;
- (o) Be prepared to provide transport for the repatriation of refugees and displaced persons;
- (p) Motivate the displaced persons to return to their homes;
- (q) Coordinate with the RPA regarding the safety of the people;
- (r) Assist relief committees in preparation of list of the affected families;
- (s) Assist the affected people in returning to and settling down at their respective homes;
- (t) Assist in the distribution of house building material and farming tools;

(u) Assist in the coordination of all activities of the NGOs; and

(v) On order, handover all activities to the Government and NGOs progressively as the situation becomes normal.

(2) Phase 2. Withdraw on order.

16. ZAMBATT (Motorized)

a. Grouping. As per UN Table of Organization and Equipment (approx strength 800 personnel.) OPCON MILOB and CIVPOL.

b. Tasks. Tasks are as follows:

(1) Phase 1

(a) Conduct relief in place with GHANBATT in Sector 4A and the CHAD company (FRAFBATT) in Sector 4B;

(b) Provide armed escorts as required;

(c) Establish safe haven areas for displaced persons and secure these camps by static guards /mobile patrolling;

(d) Conduct protective operations:

(1) Road block;

(2) Check point (static and random);

(3) Vital point protection;

(4) Observation posts;

(5) Cordon and search; and

(6) Patrol, etc.

(e) Monitor border crossing by refugees and armed individual/groups in own area of responsibility;

(f) Control the main axis in Sector 4A;

(g) Provide security in large towns;

(h) Deny insurgent activities;

(i) Detain /arrest any suspected individual/groups and hand them over in accordance with Reference E;

- (j) Guard UN installations in own area;
- (k) Identify and list all the refugee/displaced persons' camp in the area of responsibility;
- (l) Assist the NGOs in the movement and distribution of food, water and medical support;
- (m) Carry out recce and identify the food and water distribution points at commune level;
- (n) Be prepared to provide transport for the repatriation of refugees and displaced persons;
- (o) Motivate the displaced persons to return to their homes;
- (p) Coordinate with the RPA regarding the security of the people;
- (q) Assist relief committees in preparation of list of the affected families;
- (r) Assist the affected people in returning to and settling down at their respective homes;
- (s) Assist in distributing of the house building material and farming tools;
- (t) Assist in the coordination of all the activities of the NGOs; and
- (u) On order, handover all activities to the Government and NGOs progressively as the situation becomes normal.

(2) Phase 2. Withdraw on order.

17. FRAFBATT

a. Grouping. As per UN Table of Organization and Equipment (strength 496 personnel.) OPCON MILOB and CIVPOL

b. Tasks.

(1) Phase 1.

- (a) Conduct operations in Sector 4B.
- (b) CHAD company to conduct relief in place with ZAMBATT in southern area of Sector 4B.
- (c) On order, redeploy to conform with the amended 4B boundary at Annex B;

- (d) Provide armed escorts as required;
- (e) Establish safe haven areas for displaced persons and secure these camps by static guards /mobile patrolling;
- (f) Conduct protective operations:
  - (1) Road block;
  - (2) Check point (static and random);
  - (3) Vital point protection;
  - (4) Observation posts;
  - (5) Cordon and search; and
  - (6) Patrol, etc.
- (g) Monitor border crossing by refugees and armed individual/groups in own area of responsibility;
- (h) Control the main axis in Sector 4B;
- (i) Provide security in large towns;
- (j) Protect airfield/ strips(s) within boundary;
- (k) Deny insurgent activities;
- (l) Detain /arrest any suspected individual/groups and hand them over in accordance with Reference E;
- (m) Guard UN installations in own area;
- (n) Identify and list all the refugee/displaced persons' camp in the area of responsibility;
- (o) Assist the NGOs in distributing food, water and medical support;
- (p) Carry out recce and identify the food and water distribution points at commune level;
- (q) Be prepared to provide transport for the repatriation of refugees and displaced persons;
- (r) Motivate the displaced persons to return to their homes;
- (s) Coordinate with the RPA regarding the safety of the people;

- (t) Assist relief committees in preparation of list of the affected families;
- (u) Assist the affected people in returning to and settling down at their respective homes;
- (v) Assist in the distribution of house building material and farming tools;
- (w) Assist in the coordination of all activities of the NGOs; and
- (x) On order, handover all activities to the Government and NGOs progressively as the situation becomes normal.

(2) Phase 2. Withdraw on order.

18. ETHIOBATT (Mechanized)

a. Grouping. As per UN Table of Organisation and Equipment (strength 800 personnel). OPCON MILOB and CIVPOL.

b. Tasks.

(1) Phase 1.

- (a) Conduct operations in Sector 4C;
- (b) Provide armed escorts as required;
- (c) Establish safe haven areas for displaced persons and secure these camps by static guards /mobile patrolling;
- (d) Conduct protective operations:
  - (1) Road block;
  - (2) Check point (static and random);
  - (3) Vital point protection;
  - (4) Observation posts;
  - (5) Cordon and search; and
  - (6) Patrol, etc.
- (e) Monitor border crossing by refugees and armed individual/groups in own area of responsibility;
- (f) Control the main axis in Sector 4C;

- (g) Provide security in large towns;
- (h) Protect airfield/ strips(s) within boundary;
- (i) Deny insurgent activities;
- (j) Detain /arrest any suspected individual/ groups and hand them over in accordance with Reference E;
- (k) Guard UN installations in own area;
- (l) Identify and list all the refugee/displaced persons' camp in the area of responsibility;
- (m) Assist the NGOs in distributing food, water and medical support;
- (n) Carry out recce and identify the food and water distribution points at commune level;
- (o) Be prepared to provide transport for the repatriation of refugees and displaced persons;
- (p) Motivate the displaced persons to return to their homes;
- (q) Coordinate with the RPA regarding the security of the people;
- (r) Assist relief committees in preparation of list of the affected families;
- (s) Assist the affected people in returning to and settling down at their respective homes;
- (t) Assist in the distribution of house building material and farming tools;
- (u) Assist in the coordination of all activities of the NGOs; and
- (v) On order, handover all activities to the Government and NGOs progressively as the situation becomes normal.

(2) Phase 2. Withdraw on order.

19. TUNBATT (Mechanized)

- a. Grouping. As per UN Table of Organization and Equipment (approx strength 800 personnel). OPCON MILOB and CIVPOL.

b. Tasks.

(1) Phase 1.

- (a) Occupy and conduct operations in Sector 5;
- (b) On order, redeploy to conform with amended Sector 5 boundary at Annex B;
- (c) Provide armed escorts as required;
- (d) Establish safe haven areas for displaced persons and secure these camps by static guards /mobile patrolling;
- (e) Conduct protective operations:
  - (1) Road block;
  - (2) Check point (static and random);
  - (3) Vital point protection;
  - (4) Observation posts;
  - (5) Cordon and search; and
  - (6) Patrol, etc.
- (f) Monitor border crossing by refugees and armed individual/groups in own area of responsibility;
- (g) Control the main axis in Sector 5;
- (h) Provide security in large towns;
- (i) Protect airfield/ strips(s) within boundary;
- (j) Deny insurgent activities;
- (k) Detain /arrest any suspected individual/ groups and hand them over in accordance with Reference E;
- (l) Guard UN installations in own area;
- (m) Identify and list all the refugee/displaced persons' camp in the area of responsibility;
- (n) Assist the NGOs in distributing food, water and medical support;
- (o) Carry out recce and identify the food and water distribution points at commune level;

- (p) Be prepared to provide transport for the repatriation of refugees and displaced persons;
- (q) Motivate the displaced persons to return to their homes;
- (r) Coordinate with the RPA regarding the security of the people;
- (s) Assist relief committees in preparation of list of the affected families;
- (t) Assist the affected people in returning to and settling down to their respective homes;
- (u) Assist in the distribution of house building material and farming tools;
- (v) Assist in the coordination of all activities of the NGOs; and
- (w) On order, handover all activities to the Government and NGOs progressively as the situation becomes normal.

(2) Phase 2. Withdraw on order.

20. INDBATT

a. Grouping. Two infantry companies, composite engineer company, movement control platoon. (approx strength 800 personnel)

b. Tasks

(1) Phase 1.

- (a) Deploy to and conduct operations in Sector 6;
- (b) Provide armed escorts as required;
- (c) Establish safe haven areas for displaced persons and secure these camps by static guards /mobile patrolling;
- (d) Conduct protective operations:
  - (1) Road block;
  - (2) Check point (static and random);
  - (3) Vital point protection;
  - (4) Observation posts;

- (5) Cordon and search; and
- (6) Patrol, etc.
- (e) Control the main axis in Sector 6;
- (f) Protect airfield/ strips(s) within boundary;
- (g) Deny insurgent activities;
- (h) Detain /arrest any suspected individual/ groups and hand them over in accordance with Reference E;
- (i) Guard UN installations in own area;
- (j) Maintain platoon size ready reaction force;
- (k) Be prepared to deploy security forces in accordance with UNAMIR instructions for security of UN and NGO installations in KIGALI CITY (to be issued);
- (l) Provide engr sp to UNAMIR principally through the maint of routes, repair of bridges and the provision of water pts;
- (m) Provide engr advice to HQ UNAMIR;
- (n) Assist in the restoration of essential svcs and facilities as dir by HQ UNAMIR;
- (o) Be prepared to clear mines, unexploded ordinance and booby traps where appropriate and where resources will allow;
- (p) Assist the NGOs in distributing food, water and medical support;
- (q) Be prepared to provide transport for the repatriation of refugees and displaced persons;
- (r) Motivate the displaced persons to return to their homes;
- (s) Coordinate with the RPA regarding the security of the people;
- (t) Assist relief committees in preparation of list of the affected families;
- (u) Assist the affected people in returning to and settling down at their respective homes;
- (v) Assist in the distribution of house building material and farming tools;

(w) Assist in the coordination of all activities of the NGOs; and

(x) On order, handover all activities to the Government and NGOs progressively as the situation becomes normal.

(2) Phase 2. Withdraw on order.

21. CANADIAN CONTINGENT (FORCE COMM SON)

a. Grouping. Signal squadron, medical platoon, an engr platoon with water purification detachment, a defence and security platoon, air traffic control detachment, a services support squadron and a national support element.

b. Tasks

(1) Provide Force communications throughout the AO.

(2) Establish level two medical facility at Amahoro Stadium.

(3) Provide medical support to refugees/displaced persons.

(4) Encourage refugees to return to their home areas.

(5) Assist NGOs where possible with the distribution of food and water to refugees/displaced persons.

(6) Assist UNAMIR in transporting refugees and displaced persons to their home areas when possible.

(7) Assist UNAMIR in the management of stores and equipment.

(8) Be prepared to augment GHANBATT/INDBATT security force in accordance with UNAMIR instructions on security of UN and NGO installations in Sector 6.

(9) Be prepared to provide one AME team on rotational basis as determined by FMO.

22. AUSTRALIAN CONTINGENT (MEDICAL SUPPORT FORCE)

a. Grouping. Force medical staff and medical support company, level two and three medical facilities and defence and security company.

b. Tasks.

(1) Provide medical support to UNAMIR forces in accordance with the Force Medical Support Plan.

- (2) Maintain a level three medical facility with:
  - (a) initial wound surgical capability;
  - (b) specialist support elements; and
  - (c) at least 35 beds.
- (3) Be prepared to deploy a treatment section of up to two casualty collecting posts (CCP) as required.
- (4) Be prepared to deploy a dental section and preventative medicine section as required.
- (5) Provide a road evacuation service as directed.
- (6) Be prepared to provide up to two AME teams.
- (7) Provide health advice to the FMO.
- (8) Provide medical support to refugees/displaced persons within spare capacity.
- (9) Assist NGOs, where possible, with distribution of food, medical supplies and water to refugees/displaced persons.
- (10) Be prepared to augment GHANBATT/INDBATT security force in accordance with UNAMIR instructions on security of UN and NGO installations in Sector 6.

23. **BRITISH CONTINGENT (OP GABRIEL)**

- a. **Grouping.** Engineer squadron, Log Sp squadron, Fd Amb and Maint coy.
- b. **Tasks.**
  - (1) Provide engr sp to UNAMIR principally through the maint of routes, repair of bridges and the provision of water pts.
  - (2) Provide engr advice to HQ UNAMIR.
  - (3) Assist in the restoration of essential svcs and facilities as dir by HQ UNAMIR.
  - (4) Be prepared to clear mines, unexploded ordnance and booby traps for other UNAMIR contingents where appropriate and where resources will allow.
  - (5) Provide level two and three med spt to refugees/displaced persons as dir by HQ UNAMIR.
  - (6) Be prepare to provide surgical spt to UNAMIR as dir by HQ UNAMIR.

(7) In conjunction with BROWN and ROOT, provide 2nd line repair and recovery sp to UNAMIR contingent vehs and eqpt within deployed capabilities.

(8) Provide maint advice to HQ UNAMIR as required.

(9) Provide bulk fuel sups to UNAMIR as dir by HQ UNAMIR and limited distr of fuel to UNAMIR units within KIGALI.

(10) Assist NGOs with distribution of food, water and other humanitarian sups to refugees/displaced persons.

(11) Assist in tpt of refugees and displaced persons to their home areas where possible.

(12) Provide a focus for tasking of UNAMIR tpt assets and assist with coord of log sp to force as dir.

24. HAC

a. Tasks.

(1) Brief the FC on humanitarian assistance operations in RWANDA.

(2) Provide advice to the Plans Cell of UNAMIR concerning UNAMIR operations in support of humanitarian assistance.

(3) Assist UNREO/UNDP in coordinating the activities of UN and NGO agencies operating in RWANDA.

(4) Conduct humanitarian relief assessment recce throughout sectors as required.

(5) Arrange for the security aspects of humanitarian organizations conducting relief operations in RWANDA in close liaison with UNAMIR Ops Branch.

(6) Collate data from sectors pertaining to humanitarian matters.

(7) Maintain current data on displaced persons and refugees.

(8) Disseminate information concerning human rights abuses to UN human rights rapporteurs.

(9) arrange for the necessary administration for the handover of PWs to the Rwandan authorities to include the presence of ICRC officials.

(10) Effect close liaison with UN and NGO agencies.

(11) Effect close liaison as required with humanitarian representatives of the Rwandan Government.

(12) Assist where possible in locating missing Rwandans and foreign nationals.

25. TAC HQ

a. Grouping. Operations element, logistics element, communications element, liaison element (HAC and RPA) and movement control element (as required).

b. Tasks.

(1) Effect command and control of refugee/displaced persons relocation operations in Sectors 3 and 4.

(2) Be prepared to control and coordinate specified operations on order.

(3) Maintain liaison with RPA HQ in Sector 3.

26. Coordinating Instructions

a. Boundaries - Annex A - troop deployment with effect 5 Oct 94, Annex B - troop deployment with amended Sector 4B (to be effected on order).

b. Humanitarian control measures - Annex C.

c. Routes - Annex D.

d. ROE - Refs C and D.

(1) Weapon Readiness Status - State Green all sectors.

e. Information Collection Requirements. The Force Commander's Primary Information Requirements (PIR) will be distributed weekly or more frequently if required.

f. Timings - Matrix depicting future deployment schedule is shown at Annex F.

ADMINISTRATION AND LOGISTICS

27. See ADMINORD No 19 dated 5 Oct 94.

a. Medical. See ADMINORD No. 19 dated 5 Oct 94.

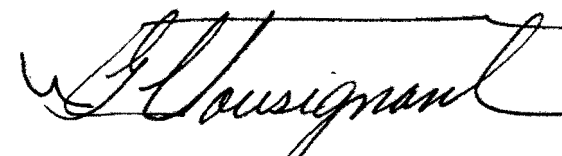
COMMAND AND SIGNALS

28. Control. See Annex E. MILOB HQ and CIVPOL HQ are to effect liaison, coordination and administrative control through discrete channels. OP PASSAGE (CDN) and OP GABRIEL (UK), although under national control vice UNAMIR are to operate in close cooperation and in support of the UNAMIR humanitarian effort. Sector HQ are to report to the Force HQ indicated below:

- a. All sectors - HQ Main; and
- b. Sectors 3 and 4 - HQ TAC for Humanitarian operations.
- c. Location of Headquarters.
  - (1) UNAMIR Force HQ - KIGALI.
  - (2) UNAMIR Force HQ (TAC) - BUTARE.
  - (3) Sector 1 - BYUMBA.
  - (4) Sector 2 - KIBUNGO.
  - (5) Sector 3A - BUTARE.
  - (6) Sector 3B - GITARAMA.
  - (6) Sector 4A - GIKONGORO.
  - (7) Sector 4B - KIBUYE.
  - (8) Sector 4C - CYANGUGU.
  - (9) Sector 5 - MURARE.
  - (10) Sector 6 - KIGALI CITY.
- d. Frequencies and Callsigns. See CEOI 04/94 Dated 26 Sep 94.

29. Reference A is cancelled.

30. Acknowledge.

  
GC Tousignant  
MGen  
Force Commander

Annexes:

Annex A. Boundaries  
Annex B. Amended Boundary (Sector 4B)  
Annex C. Humanitarian Control Measures  
Annex D. Routes  
Annex E. Command and Control Network  
Annex F. Future Deployment Schedule

Distribution List:

External:

<u>Action:</u>	<u>Copy No</u>
Canadian Contingent	1
AUSMED	2
BRIT CON	3
MILOB Gp HQ	4-11
NICOY	12
MALICOY	13
GHANBATT	14
MALAWI COY	15
ZAMBATT	16
FRAFATT	17
ETHIOBATT	18
TUNBATT	19
INDBATT	20
UNCIVPOL	21

Information:

UNDPKO ( Mission Planning Service )	22
-------------------------------------	----

Internal:

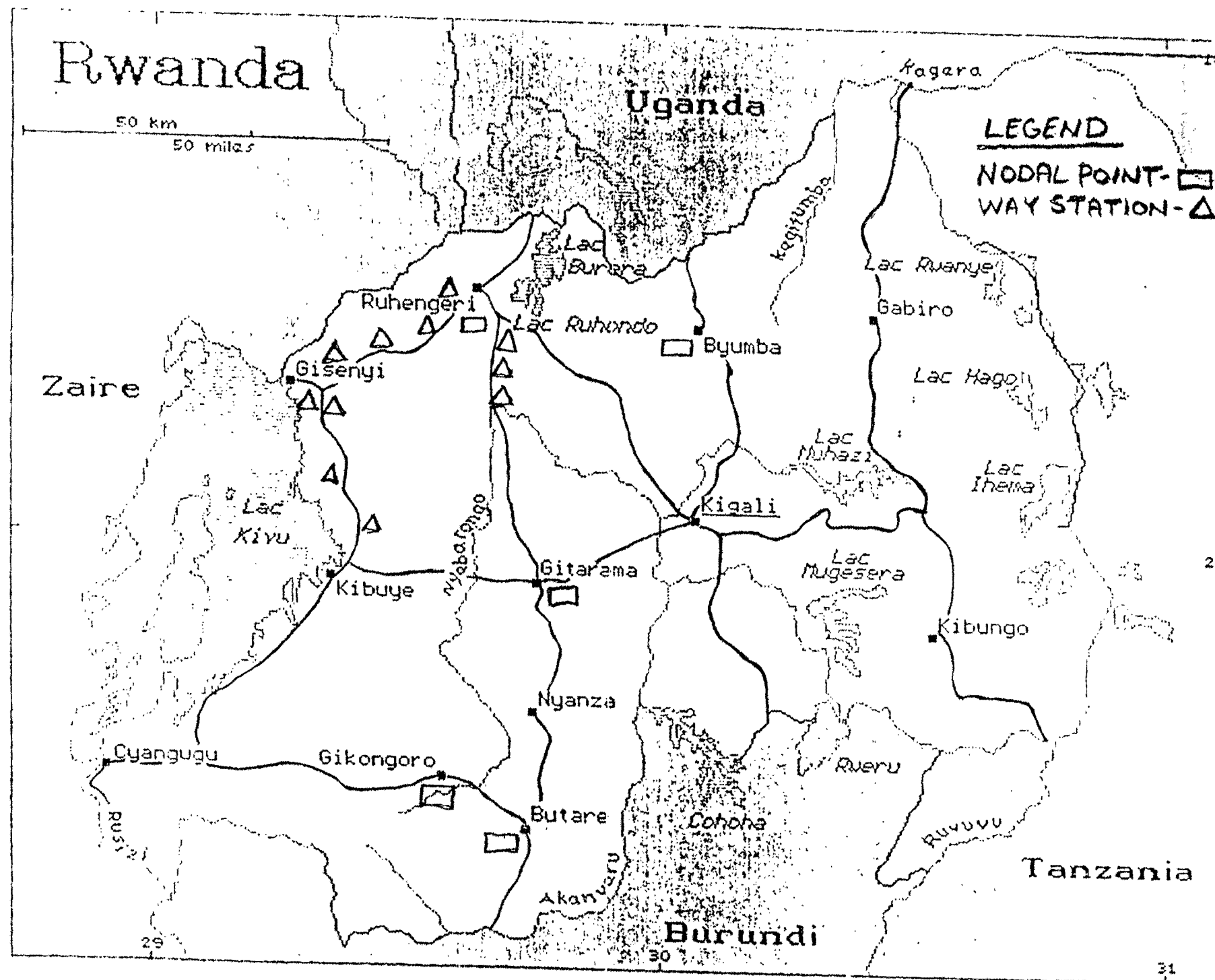
Action:

MA to FC	23
DFC/COS	24
DCOS OPS	25
DCOS SP	26
G1/CMPO	27
G2	28
G3	29
G3 Plans	30
G4	31
G5/CAO	32
G6/FSO	33
MOVCON	34
HAC	35
Camp Comdt	36
FMO	37

Information:

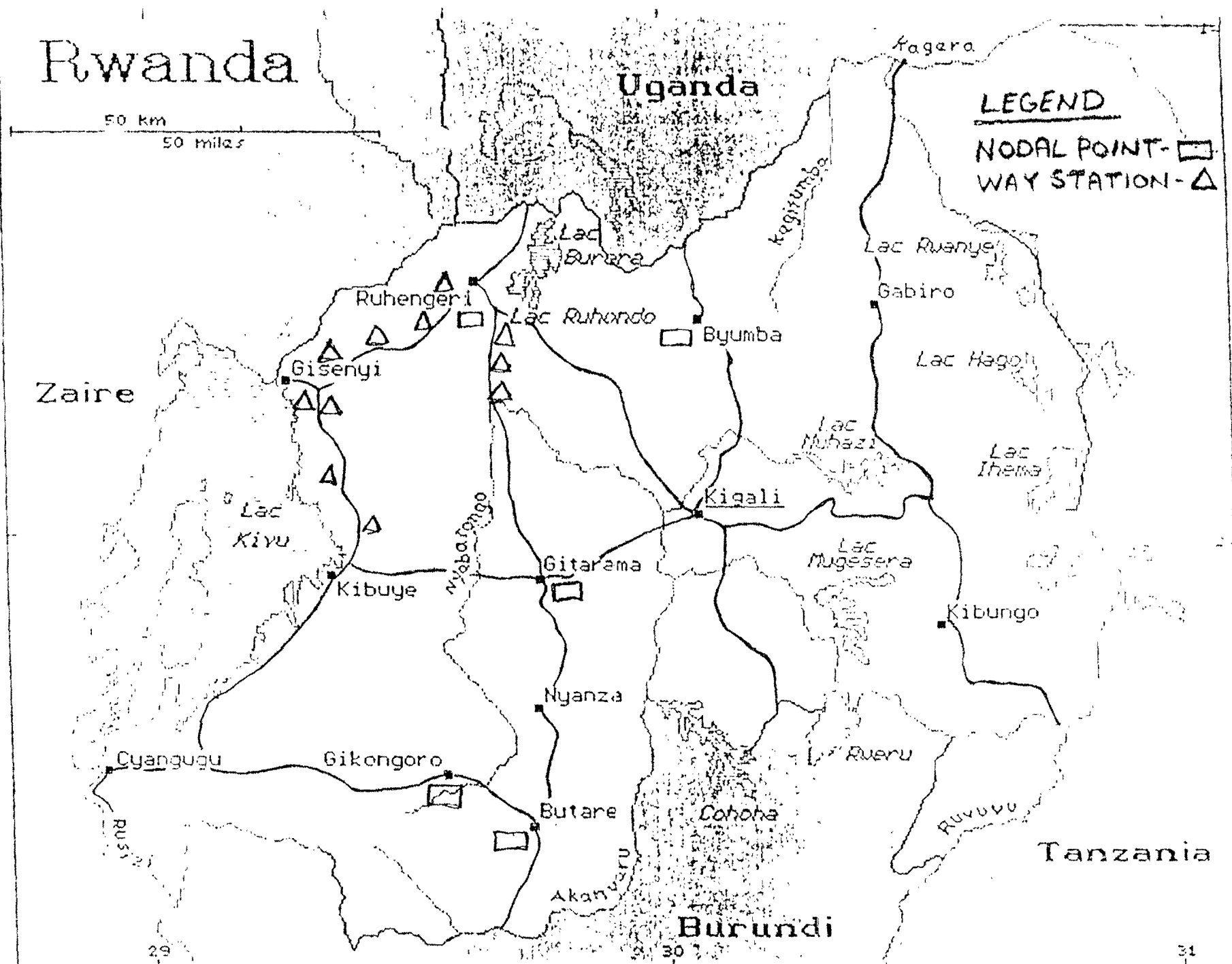
SRSG's Office	38
CC LOG O	39
File	40
Spare	41-50

ANNEX C TO  
OP ORDER 20  
DATED 6 OCT 94

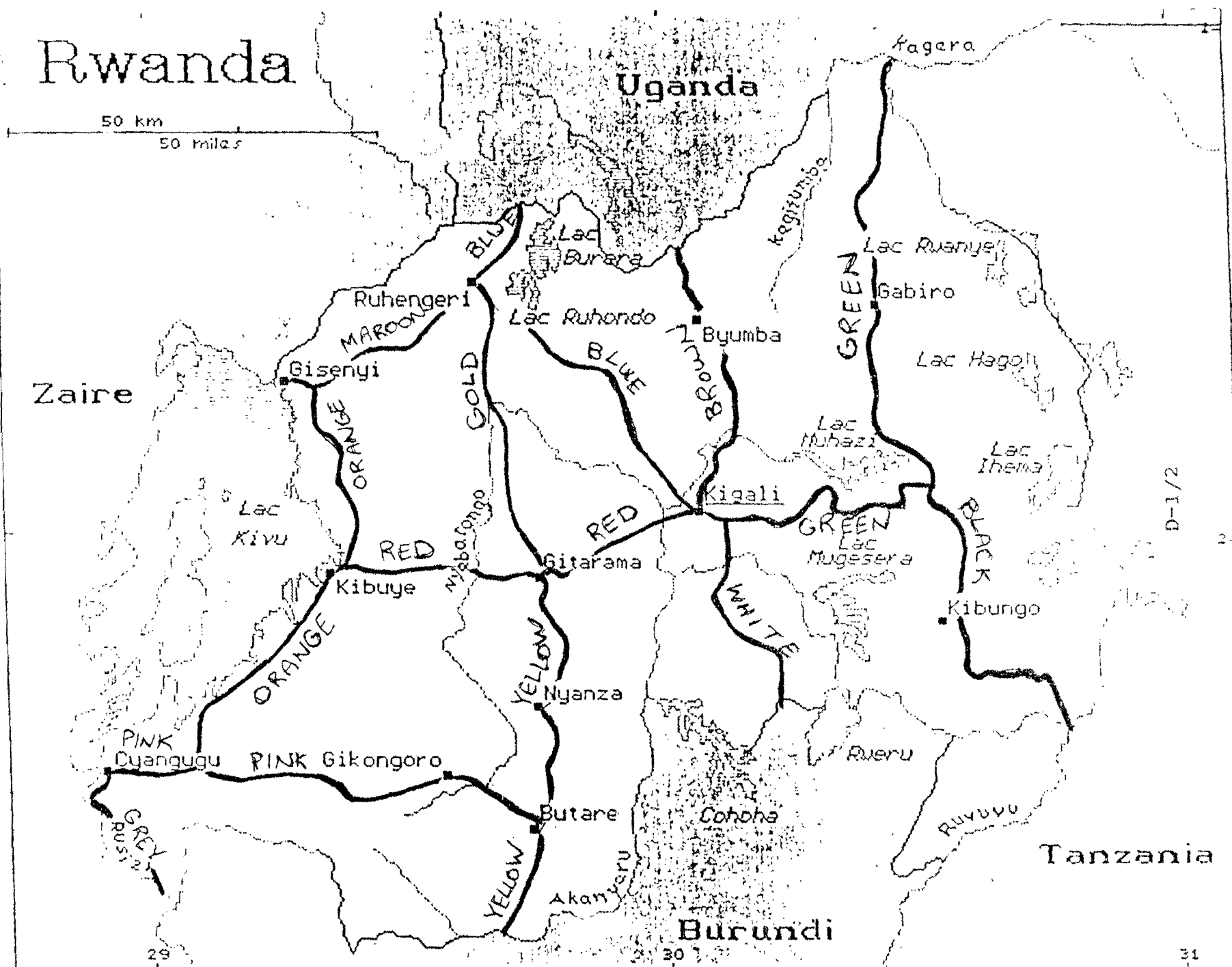


[illegible]

ANNEX C TO  
OP ORDER 26  
DATED 6 OCT 94



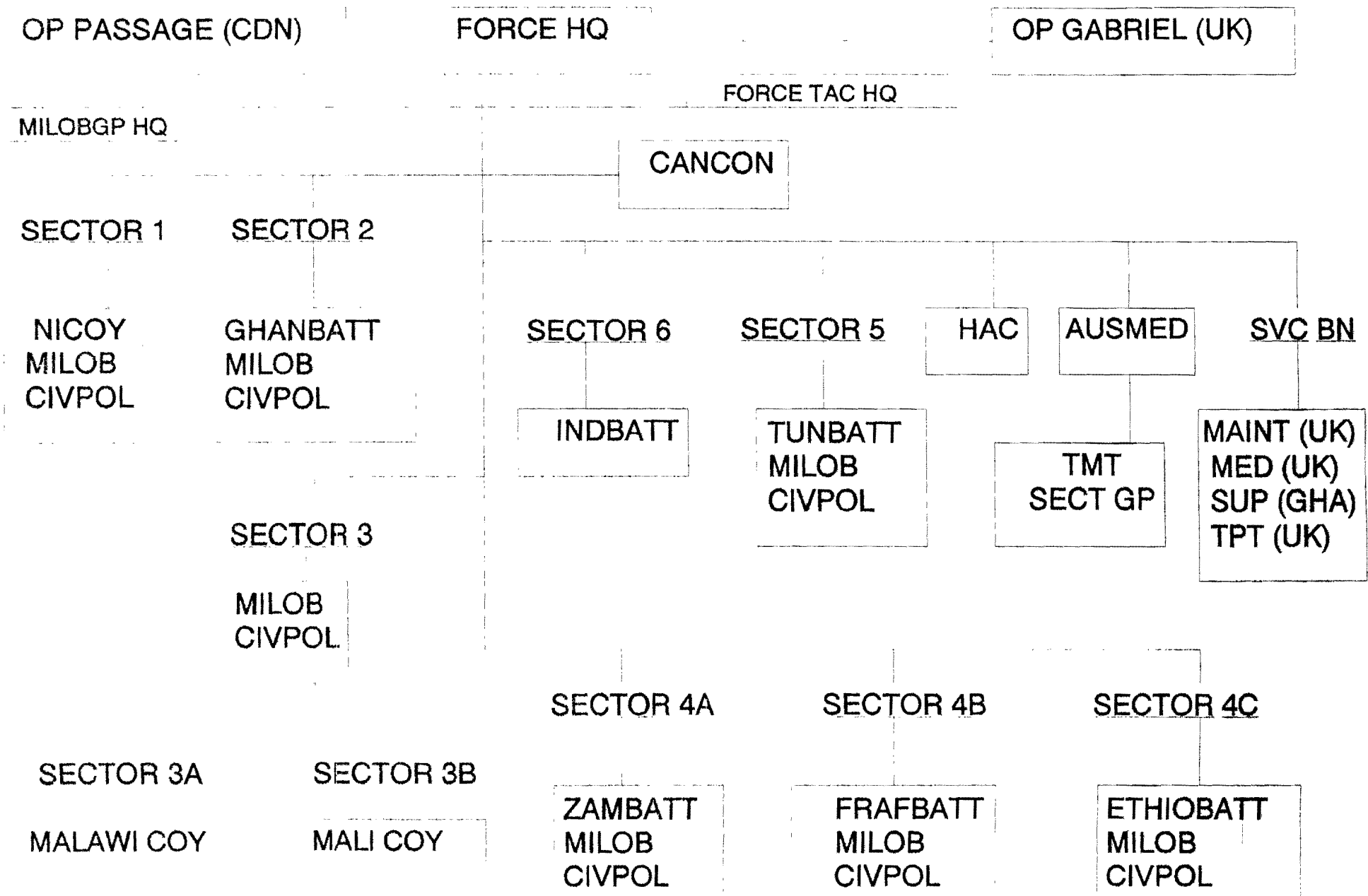
ANNEX D  
TO OP ORDER 20  
DATED 6 OCT 94



SER	ROUTE	DESCRIPTION
(a)	(b)	(c)
1	BLUE	KIGALI - SHYORONG - TARE - NYARTOVA - RUHENGIERI-GISORO
2	MAROON	RUHENGIERI - MUKINGO - MUKAMURA - GISENYI
3	ORANGE	JUNCTION POINT-B - MABANZA - KIBUYE - CYESHA - JUNCTION POINT-C
4	PINK	CYANGUGU - NYAOINJANO - GIKONGORO - BUTARE
5	YELLOW	GITARAMA - KIGOMA - BUTARE - BUJUMARE
6	RED	KIGALI - GITARAMA - MABANZA
7	WHITE	KIGALI - BUGESERA - KANZENZE - MUYINGA
8	BROWN	KIGALI - BIVERAMUURA - RUREMBO - BYUMBA - KABALE
9	GREEN	KIGALI - KANOMBE - GIKORO - RWANAGAMA - KAYONZA - MURAMBI - GABIRO - MURENGERO - MATIMBA - KAMPALA
10	BLACK	RWAMAGAMA - KEYONZA - JUNCTION POINT-D (KIBUNGO(SOUTH)) - RUSUMO - BUKUBA
11	GOLD	MUSUBATI - GATUMBE - NYAMUTERA - RUHENGIERI
12	GREY	CYANGUGU - JUNCTION POINT-A (BUKAVU(NORTH)) - CYIMBOGO - GISHOMA - BUGARAMA - UVIRA

JUNCTION POINT-A: GRID 753 204  
 JUNCTION POINT-B: GRID 956 323  
 JUNCTION POINT-C: GRID 241 125  
 JUNCTION POINT-D: GRID 619 639

UNAMIR COMMAND AND CONTROL



# CONTINGENT DEPLOYMENT PLANNING SCHEDULE

ANNEX F TO

OP ORDER 20

DATED 6 OCT 94

SEPTEMBER

DATE	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20
INDBATT	R	R	R	R																
MALICOY																				
MALAWICOY										DC										
NICOY	R&A	R	R	R	R		A	A	A											
TUNBATT	A	A																		
ZAMBATT		A	A	A	A															
DATE	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20

RECCE - (R)

ADVANCE PARTY - (A)

MAINBODY - (M)

DEPLOYMENT COMPLETED - (DC)

READY TO MOVE - (RTM)

EQUIPMENT - (E)

FROM: MILOR GP HQ

Date: 5 Oct 94

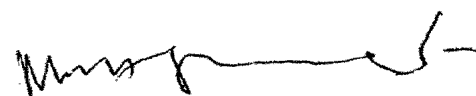
TO : SECTOR 2  
SECTOR 6

ATTN: LT COL GORG

SUBJECT: RECCCE IN SECTOR 2

1. Lt Col Gorg is to conduct Route Recce on the Southern route from KIBUNGO TO BUGEERA. He is also to conduct accommodation recce in BUGEERA.
2. Detailed Report to be submitted during Sector Comd's conference on Sat 08 Oct 94.
3. Accept for action.

ops gpr



M MASAHISA

LT COL

for CMD

MEMORANDUM

27 Sept. 94

Distribution List

MINUTES OF THE ENGINEERING CONFERENCE DATED 22 SEPT 94

1. The chairman Maj J. Maczka opened the conference at 0230 hrs PM, welcoming the participants and apologizing for the delay due to another conference which had taken place in the conference room past the time the engr conference had to start.
2. The chairman reviewed present UNAMIR tasks. He complained of the insufficiency of people and materials and suggested an official contact between UNAMIR FEO and MINTRAPE for collaboration and co-ordination. Such co-ordination, particularly in matters of energy would make things easier and would consolidate UNAMIR tasks. B & R servicing contacts are expected in a meeting on Sunday 24 Sept at 1030 AM in UNAMIR Conference Room to discuss the tasks to be carried out by the engineers. The next point concerned the defense stores accessibility, the stress being put on how to use the EOD Tms. The ways of EOD Tms' use are not the same in each contingent. The chairman mentioned a letter of UN Demining expert, dated 12 Aug 1994, to BRITCON regarding the clarification of the matter.
3. In response to the question how to use existing contingent-owned defense stores Maj James answered that there are some principles and regulations. He promised the chairman to provide him with them. The chairman stated that he needed an official letter about such regulations concerning both EOD Tms principles of use and regulations about how to use defense stores from contingents.
4. Maj Diaba said that it was not easy to perform EOD tasks. Though the tms cleared the ground of mines, it remained difficult when they were not in their areas of operation. He advised that UNAMIR requested for the section dealing with such questions, to be able to go anywhere. The chairman answered that the problem had been raised many times and UNAMIR expected both Force Engr Company and professional mine clearance company arrival for EOD be implanted in the country. He wished for clear principles to be set up for better co-operation.
5. Mr Karim, Procurement Offr briefed about supply system and said that all claims should be directed to him. The chairman asked him why a given contingent could not draw a needed item from another contingent's store. The answer was that requests should be directed to BMS, but that was not known to whom all sections actually directed theirs. For the Procurement Offr the obstacle comes from the contingents themselves, as there is a difference between UN and contingents' money.

The chairman then asked about who receives the materials when a particular contingent brings some. According to him, after the Reception & Inspection Tm acknowledges reception, the materials no longer belong to the contingent. Then he wondered why UNAMIR should request for materials while other contingents' defense stores were supplied with them. The Procurement Offr answered that if the materials were contingent-owned, they did not belong to UNAMIR. The chairman stressed that the system should be set up for all contingent-owned materials being in surplus or spare ones to be repurchased by Procurement Section for other units which required the materials in the same time. Next, the chairman asked whether some warehouse equipments had been received. The Procurement Offr answer was negative. The chairman asked about who was responsible for R & I, the answer was Mr Aziz. The next point concerned where UNAMIR and a contingent property was cleared. Procurement Offr answered that at the airport, when the destination is clear the contingent takes it away. When it is not, it clears and takes to the Procurement Office and gets reimbursement. The same procedure takes place in cases of surplus. Maj James asked whether there was any possibility of getting some materials from UNISOM. The Procurement Offr's answer was affirmative, but that in practice it was not possible to answer what could be obtained or not because UNISOM was closing soon.

6. The chairman requested Maj James to send to him the Cyangugu airstrip detail report and other participants to update BMS accommodation plan at BMS office.  
The chairman asked the participants to collect information for the Materials Data Base.

7. Maj Diaba suggested that if something was needed from Ghanbatt, a list should be given to him.

8. The chairman said that when there was some need to request for something, it would be advisable to remember about official letter of agreement between the local authorities and special units.  
The next engr conference is scheduled to be on 29 Sept 94 at 1100 hrs, at the Conference Room, UNAMIR FHO.

10. The chairman adjourned the meeting thanking all participants for coming. The conference was dismissed at 03.30 hrs.



J Maczka  
Maj  
G3 Engr/FEO

DISTRIBUTION LIST

<u>Action</u>	<u>Info</u>
Sector 1	DFC/COS
Sector 2	D COS OPS
Sector 3	
Sector 4A	
Sector 4B	
Sector 4C	
Sector 5	
AUSMED	
BRITCON	
CANSIGN	
ETHIOBATT	
GHANBATT	
TUNBATT	
MALAWICOY	
NICOY	
ZAMBATT	

MEMORANDUM

19 Sept 94

Distribution List

MINUTES OF THE ENGINEERING CONFERENCE DATED 13 SEPT 94

1. The chairman commenced the meeting with the a brief welcome where he declared that the meeting's aim was recognition of each other. It was followed by a self introduction of each participants.

2. After that the chairman made the presentation of UNAMIR engr structure. It was emphasized that BMS collaborates with the Brown & Root company to carry out activities which are beyond Force Engr Coy's capabilities. The chairman also stated that there is no real Force Engr Coy but only 9 Para Sqn RE from Britcon, which tries to support all UNAMIR elements and even some NGOs, though originally they were only for their contingent' support. The civil engr contractor capable to carry out engr tasks should be hired by UNAMIR, but there was no one so far. Therefore it is imperative that all UNAMIR military units primarily must be supported by their own engr elements which should be active and dynamic.

\*The chairman explained that there was no professional mine clearance company in Rwanda, involved in relevant action in the country. UK, Canadian and Australian EOD teams mandate was restricted only to support of their contingents' activity. This situation is difficult to be understood by some of NGOs' representatives. A professional mine clearance company's arrival is expected in Rwanda.

3. The chairman illustrated circulation of information concerning material requirements in UNAMIR FHQ and indicated that there is no feedback information sent to interested units, as from Procurement Sec, or BMS regarding received materials and their place of storage. It was recognized that above mentioned system is necessary to be established as it would reduce delays.

4. General engr priorities were introduced by the chairman, including: current EOD activity, improvement of: accommodation used by various UNAMIR units, power and water supply, and urgent road infrastructure improvement especially where they could impair transportation capabilities of NGOs responsible for direct humanitarian assistance. Detailed priority of engr tasks, in the particular case, result from access to the required material.

5. 9 Para Sqn RE OC Maj James reminded that only alternative of the GATUNA bridge improvement was replacement of newly repaired bridge by a MLC 80 Bailey or similar one. BRITCON already located some components necessary for above mentioned bridge in Kigali, but authorization from the Minister of Public Works would be required to start the task. He also stated that coordination of some engr tasks between UNAMIR and the Ministry would benefit from potentially better access to engr equipment and material resources from governmental companies, anticipated by UNAMIR engr elements.

The chairman asked that a package of issues should be discussed with the Minister of Public Works.

6. The chairman requested Maj Diaba, from GHANBATT to contact Maj W.Binka with Capt Hurlston, EOD tasks coordinator or Capt Devoux, regarding further EOD tasks in Byumba.


7. Maj Diaba told about a list of requirements which never been accomplished. The chairman advised him to contact Mr.Mitnick, C/BMS and to see the chairman depending on the response of Mr. Mitnick.

8. Mr.Stephen Estell, BMS Offr asked participants of the conference to give him data concerning their accommodation facilities and their future requirements. Next he informed the Ethiopians about their movement to the former Cyangugu hospital. Moreover he clarified that inefficiency of Procurement Section activity was caused by the lack of the sufficient staff. The only one person works in the section. Further he stressed that some funds are going to be allotted for units to enable shopping for materials on local markets.

9. At the end of the meeting all participants of the conference agreed to continue meetings every Thursdays with exception of this week.

The next engr conference is scheduled to be on 22 Sept 94 at 1100 hrs, at the Conference Room, UNAMIR FHO.

10. The chairman adjourned the meeting thanking all participants for coming.

  
J Maczka  
Maj  
G3 Engr/FEO

DISTRIBUTION LIST

<u>Action</u>	<u>Info</u>
Sector 1	DFC/COS
Sector 2	D COS OPS
Sector 3	
Sector 4A	
Sector 4B	
Sector 4C	
Sector 5	
AUSMED	
BRITCON	
CANSIGN	
ETHIOBATT	
GHANBATT	
TUNBATT	
MALAWICOY	
NICOY	
ZAMBATT	